



**City of Phoenix, Neighborhood Services Department,
2022-2023 Draft Annual Action Plan and Public Hearing Notice**

The city of Phoenix is commencing with the U.S. Department of Housing and Urban Development's (HUD) FY 2022-2023 Annual Action Plan. Every five years, the city of Phoenix partners with the community to develop a strategic Consolidated Plan. The plan defines strategies to address housing, community development needs, and current market conditions in order for the city of Phoenix to make informed decisions on an estimated \$130 million in HUD, Community Planning and Development (CPD) formula grant funding. Grants include the Community Development Block Grant (CDBG), Home Investment Partnership (HOME), Housing Opportunities for Persons with AIDS (HOPWA) and Emergency Solutions Grant (ESG). Each year the City will implement those strategies, identified through the 5-year Consolidated Plan through an Annual Action Plan.

As of the submission of this advertisement, HUD has not released official notification of the 2022-2023 CPD formula grant allocations for the CDBG, HOME, HOPWA and ESG grants.

As a result of this delayed release, the original 30-day public comment period for the draft 2022-2023 Annual Action Plan, originally scheduled from March 28, 2022, through April 27, 2022, **has been rescheduled to April 8, 2022, through May 7, 2022**. The draft 2022-2023 Annual Action Plan will be available for review at <https://www.phoenix.gov/nsd/reports>. During this 30-day public comment period, comments may be submitted to Tennille Burton, Grants Compliance Supervisor, by email at tennille.burton@phoenix.gov or by phone at 602-534-1181.

Additionally, the original virtual public hearing scheduled for March 30, 2022, at 2:00 p.m. **has been rescheduled to April 21, 2022, at 2:00 p.m.**, to provide an overview of the draft 2022-2023 Annual Action Plan and provide an opportunity for public input. Residents can participate virtually, or call and listen to the meeting by registering at the following meeting link:

<https://cityofphoenix.webex.com/cityofphoenix/onstage/g.php?MTID=e9c94215c007a2b5446d9b98c0736ad38>

Comments may also be provided to Tennille Burton, Grants Compliance Supervisor, by email at tennille.burton@phoenix.gov or by phone at 602-534-1181. For further information, please call Tennille Burton at 602-534-1181.

Pursuant to 24 CFR 91.15(a)(1), The City is required to submit its Consolidated Plan, and Annual Action Plans to HUD at least 45 days prior to the start of the program year (July 1, 2022). In the absence of HUD’s official notification of the 2022-2023 CPD formula grant allocations, the City has referenced previous guidance release by HUD in Notice CPD-21-02 and will post the draft 2022-2023 Annual Action Plan for public comment with contingency funding language, in adherence with the City’s Citizen Participation Plan and in order to meet the statutory submission deadline. The funding contingency language is as follows:

Funding Scenario	CDBG	CDBG Public Services	CDBG Administration
<p>City of Phoenix CDBG funding allocation is less than \$16,806,480</p>	<p>Reduce the amount of funds allocated to the following programs:</p> <ul style="list-style-type: none"> • Neighborhood Enhancement Program • Neighborhood Infrastructures Program • Owner-Occupied Housing Rehabilitation Program. 	<p>CDBG Public Services Cap is 15%. Reduce the amount of funds allocated to the following programs:</p> <ul style="list-style-type: none"> • Public Services RFP first, and any additional reductions to, • Family Self Sufficiency, as necessary to not exceed the 15% cap 	<p>CDBG Administrative Cap is 20%. Administrative funding allocation will be adjusted as necessary to not exceed the cap.</p>
<p>City of Phoenix CDBG funding allocation is greater than \$16,806,480</p>	<p>Increase the amount of funds allocated to the following program:</p> <ul style="list-style-type: none"> • Rental Rehabilitation Program 	<p>CDBG Public Services Cap is 15%. The CDBG Public Services RFP will increase by 15% of the overall increase in program allocation.</p>	<p>CDBG Administrative Cap is 20%. CDBG Administrative funding will increase by 20% of the overall increase in program allocation.</p>

Funding Scenario	HOME	HOME CHDO	HOME Administration
<p>City of Phoenix HOME funding allocation is less than \$5,892,094</p>	<p>Funding for all HOME programs will be proportionately decreased.</p>	<p>HOME requires a 15% set aside for Community Housing Development Organizations that undertake housing development activities. Funds will be adjusted as necessary to meet the required 15% CHDO set aside.</p>	<p>HOME Administrative Cap is 10%. Administrative funding allocation will be adjusted as necessary to not exceed the cap.</p>
<p>City of Phoenix HOME funding allocation is greater than \$5,892,094</p>	<p>All programs will remain fully funded at the 2021-22 funding level, with 100% of increased funding allocated to Multifamily Rental Housing Development.</p>	<p>HOME requires a 15% set aside for Community Housing Development Organizations that undertake housing development activities. Funds will be adjusted as necessary to meet the required 15% CHDO set aside.</p>	<p>HOME Administrative Cap is 10%. Administrative funding allocation will be adjusted as necessary to not exceed the cap.</p>

Funding Scenario	HOPWA	HOPWA Administration
<p>City of Phoenix HOPWA funding allocation is lower than \$3,398,727</p>	<p>Funding for all HOPWA programs will be proportionately decreased.</p>	<p>HOPWA Administrative Cap is 3%. Administrative funding allocation will be adjusted as necessary to not exceed the cap.</p>
<p>City of Phoenix HOPWA funding allocation is greater than \$3,398,727</p>	<p>All programs will remain fully funded at 2021-22 funding levels, with 100% of increased funding allocated</p>	<p>HOPWA Administrative Cap is 3%. Administrative funding allocation will be adjusted as necessary to not exceed the cap.</p>

	to HOPWA Tenant-Based Rental Assistance (TBRA).	
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Funding Scenario	Emergency Shelter Grant	ESG Administration
<p align="center">City of Phoenix ESG funding allocation is lower than \$1,423,761</p>	<p>Funding for all ESG programs will be proportionately decreased.</p>	<p>Administrative funding allocation will be adjusted as necessary to not exceed the cap.</p>
<p align="center">City of Phoenix ESG funding allocation is greater than \$1,423,761</p>	<p>Increased funding will be allocated to Emergency Shelter and Rapid Rehousing Services.</p> <ul style="list-style-type: none"> • Emergency Shelter funding increase would serve single individuals and families with children and crisis services for homeless individuals. • Rapid Rehousing provides more services for homeless individuals and families. 	<p>Administrative funding allocation will be adjusted as necessary to not exceed the cap.</p>



2022-23 Annual Action Plan



Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The 2022-23 Annual Action Plan is the specific one-year plan for the use of U.S. Department of Housing and Urban Development (HUD) formula grant funds. The formula grant programs included in the Consolidated Plan consist of the Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME), Emergency Solutions Grant (ESG) and Housing Opportunities for Persons with AIDS (HOPWA) programs.

The one-year action plan is based upon the priority needs defined in the Consolidated Plan strategy section and the available resources. It will guide the allocation of resources and other investment decisions along with the City's projected performance goals in the coming year. The strategy establishes the general priorities for assisting low- and moderate-income Phoenix residents and neighborhoods.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The Consolidated Plan sets goals and strategies to be achieved over the Fiscal Year 2020-2024 and identifies funding priorities. The six Consolidated Plan goals represent the needs within the City of Phoenix and act as a framework for the FY 2022-23 programs and activities identified in this Annual Action Plan. Below are the identified goals:

- Goal 1: Increase and preserve affordable rental and homeowner housing opportunities for low- and moderate-income households based on community needs.
- Goal 2: Assist individuals and families to gain stable housing after experiencing homelessness or a housing crisis by providing appropriate housing and supportive services.
- Goal 3: Foster the development of vibrant and thriving neighborhoods by investing in public facilities, essential infrastructure and addressing blight.
- Goal 4: Provide public and community services that promote equity and serve vulnerable populations, including for residents with special needs.
- Goal 5: Enhance the City's economic stability by investing in inclusive economic growth opportunities that develop and strengthen small businesses, as well as providing access to workforce development and job opportunities.

- Goal 6: Meet the needs of persons with HIV/AIDS and their families through housing and supportive services.

The objectives and outcomes related to the above stated goals can be found in detail within sections AP-15 and AP-35.

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

Program year 2020 (PY 2020) marked the first year of the 2020-24 Consolidated Plan. During PY 2020, Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), Emergency Solution Grant (ESG), and Housing Opportunities for Persons with Aids (HOPWA) program funds were directed towards priority Consolidated Plan goals. Additionally, CARES Act funds, to include CDBG-CV, ESG-CV, and HOPWA-CV funding, were directed to address the COVID-19 pandemic.

In PY 2020, Phoenix supported over 71,971 low- and moderate-income persons with critical programs and services. The activities listed below highlight some of the city's accomplishments.

CDBG funds were used to support vital public services and public facilities improvements, with the following outcomes:

- Assisted 31 low-and moderate-income residents with critical housing rehabilitation services to remain safe in their homes.
- Supported 1 commercial building with storefront revitalization improvements.
- Provided consulting services to 19 business owners through its Management Technical Assistance program.
- Supported 74 disabled adults with vocational training.
- Supported the Edison Park Activity Hub, a Choice Neighborhood project, with park improvements.
- Supported 792 individuals experiencing homelessness with shelter and case management services through UMOM Day Centers.

HOME funds were used to make progress in preserving and increasing the affordable housing stock for its low- and moderate-income residents, with the following outcomes:

- Created 197 new multi-family affordable housing units.

ESG funds were used to assist homeless individuals and families, and aid residents at risk of becoming homeless, with the following outcomes:

- Served 843 homeless individuals and families with emergency shelter services.

- Provided 150 low-income households with rental assistance.
- Assisted 70 low-income households with homeless prevention assistance.

HOPWA funds provided housing and/or supportive services to 1,222 persons living with HIV/AIDS.

In response to COVID-19, CDBG-CV, ESG-CV, and HOPWA-CV funds were directed to prevent, prepare for, and respond to community needs. Efforts included providing critical services and support to local non-profits; offering support, assistance, and prevention services to those who are homeless or at risk of homelessness; granting economic development assistance to microenterprises; providing owner-occupied rehabilitation funds; increasing the availability of overnight homeless shelter services; and offering rental assistance to eligible families.

In addition, to these highlighted outcomes, the city also complied with key CDBG requirements critical to measuring agency capacity, to include:

- Adhering to the federal requirement that 70% of funds be used to serve low- and moderate-income persons, by directing 82.58 % of CDBG funds to this purpose.
- Adhering to the 15% Public Services cap by directing 11.77% of CDBG funds to critical public services.
- Adhering to the 20% Administrative cap by directing 14.85% of CDBG funds to administration and planning activities.

Compliance with these key CDBG requirements, showcase Phoenix' capacity to administer the aforementioned programs.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

TBD

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

TBD

6. Summary of comments or views not accepted and the reasons for not accepting them

TBD

7. Summary

Phoenix is committed to providing every opportunity for residents and stakeholders in its jurisdiction to participate in the Consolidated Plan planning process. Moreover, the city of Phoenix is committed to allocating HUD funds to both achieve the City's goals and fulfill HUD's mission of creating strong, sustainable, inclusive communities with quality affordable homes for all, by providing expanded opportunities for its low- and moderate- income populations to thrive.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role		Name	Department/Agency
CDBG Administrator	PHOENIX	City of Phoenix Neighborhood Services Department	
HOPWA Administrator	PHOENIX	City of Phoenix Housing Department	
HOME Administrator	PHOENIX	City of Phoenix Housing Department	
ESG Administrator	PHOENIX	City of Phoenix Human Services Department	

Table 1 – Responsible Agencies

Narrative (optional)

The City’s Neighborhood Services Department (NSD) is the lead agency and is responsible for HUD entitlement grants which includes CDBG, HOME, ESG, and HOPWA. NSD is also responsible for the preparation of the Consolidated Plan, Annual Action Plan, and Consolidated Annual Performance Evaluation Report (CAPER). Additionally, NSD staff also administer the Request for Proposal (RFP) process and revise the selection of CDBG subrecipients for City Council’s consideration.

The City’s Housing Department administers HOME and HOPWA. HOME is the largest federal block grant to state and local governments designed exclusively to create affordable housing for low-income households. HOPWA is an entitlement grant dedicated to assisting communities to provide affordable housing opportunities and related supportive services for low-income persons living with HIV/AIDS and their families.

The City’s Human Services Department administers ESG. ESG assists individuals in quickly regaining permanent housing stability after experiencing a housing crisis and can be used for emergency shelter, street outreach, rapid re-housing, administration and planning, Homeless Management Information System (HMIS) costs, and homelessness prevention.

Consolidated Plan Public Contact Information

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Neighborhood Services Director
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email: spencer.self@phoenix.gov

AP-10 Consultation – 91.100, 91.200(b), 91.215(I)

1. Introduction

In the coming year, Phoenix will remain focused on serving vulnerable individuals and families with children experiencing homelessness through collaboration with other funders and partnerships with essential public and private systems of care including health and behavioral health care; public safety; education; and employment providers. The City will continue to lead efforts in providing outreach to Veterans, seniors, unaccompanied youth, and families with children and other individuals experiencing chronic homelessness through participation in targeted initiatives and support to community-based providers.

Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

Through strategic collaborations between multiple city departments including Housing, Human Services, Public Safety, and Neighborhood Services, County and State government, the Regional Behavioral Health Authority, and non-profit and charitable organizations, the City has developed a diverse portfolio of supportive housing interventions for the most vulnerable individuals and families including those who are chronically homeless, Veterans, unaccompanied youth, justice involved, and seniors. This diverse portfolio also includes shelter and supportive services to address the COVID-19 national pandemic.

Unlike most areas in the country, Phoenix's Public Housing Authority (PHA) is contained within the governmental structure of the City of Phoenix as its Housing Department. Phoenix’s Public Housing Authority was consulted throughout the Annual Action Plan process. In addition, The Housing Phoenix Plan that launched in 2019 with the goal of creating increased housing for all was consulted on their nine policy initiatives.

The Phoenix Mayor and City Council have identified human trafficking as a citywide priority and embarked on a plan to make Phoenix a national leader in combatting human trafficking. The Mayor’s Human Trafficking Task Force, established in 2013, explored innovative solutions to address the issue and assist survivors. The Task Force has made significant progress in raising community awareness; influencing public policy; increasing law enforcement resources; and increasing resources and access to services for victims. In July 2017, the Task Force established Phoenix Starfish Place, a supportive housing program for survivors of sex trafficking and their children. Phoenix Starfish Place provides permanent supportive housing for fifteen households of victims of sex trafficking. Eligible household referrals are processed through Arizona State University and forwarded to Community Bridges Inc. Case managers with Community Bridges Inc. assist residents with completing and gathering documents required for eligibility. Residents receive Section 8 – Housing Choice Vouchers (HCV) to subsidize their monthly rental fee, contributing no more than thirty percent of their income towards rent. Two full-time case managers

provide trauma informed case management and support services on-site to resident households. Additional services available to residents are coordinated by Arizona State University and provided by a variety of community-based provider agencies. A bi-annual event held at the Helen Drake Senior Center, Phoenix 1st Step Drop-in Center, is co-led by survivors and 30 different partner agencies. Services include housing, medical and mental health care, HIV/Hep C testing, and drug and alcohol treatment. Since 2014, there have been 410 clients served at the 11 events, with an event being held on December 4th of 2021. In 2015, the City of Phoenix received \$235,000 in funding to add a position designed to enhance services for adult and minor sex trafficking victims serving 180 clients and over 1,480 services were provided. Approximately 15,000 individuals have been trained since 2016, as part of the outreach and community awareness plan. An addition to this plan, is to train 60% of City Staff, to make the City of Phoenix a certified trained city. This is in conjunction with the Arizona State University Sex Trafficking Intervention Research office and TRUSTAZ (Training and Resources United to Stop Trafficking). To date 1,058 employees have attended 14 trainings.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The City has been an active member of the Maricopa County Continuum of Care (CoC) since its inception. As a member of the Governing Board and active participant in CoC committees, workgroups, and activities, the City plays a leadership role in the implementation of the HEARTH Act and efforts to end homelessness across the region. The City has historically participated in the annual ranking and review process to evaluate and prioritize the mix and level of services supported by the CoC and works in coordination to fill critical gaps and enhance accessibility to appropriate housing and service interventions.

Currently, the City is combining outreach, housing stabilization, and public and assisted housing resources to support programs which move chronically homeless individuals and families, Veterans, unaccompanied youth, and seniors from the street to housing as quickly as possible. The City also supports emergency shelter for single individuals and families with children. In response to the national COVID-19 pandemic, the City also provides emergency shelter, housing stabilization, and rapid rehousing services to seniors, families, single adults, and medically vulnerable individuals in order to mitigate the risk of exposure.

The City is also a participant of Built for Zero, a rigorous national change campaign working to help communities end veteran and chronic homelessness. Coordinated by Community Solutions, the national effort supports participants in developing real time data on homelessness, optimizing local housing resources, tracking progress against monthly goals, and accelerating the spread of proven strategies. Staff participate in ongoing learning sessions in an effort to evaluate and improve local leadership structures necessary to end Veteran and chronic homelessness. In collaboration with the Veterans Administration, Community Bridges Inc., United Methodist Outreach Ministries, U.S. Vets, Lodestar Day

Resource Center, Solari, and other community stakeholders, the City has achieved several Federal benchmarks. The City partners with Community Bridges Inc. to provide Veteran specific navigation services and focuses on coordination of the by name list, outreach services, and Veteran identified housing.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The City of Phoenix holds one position on the Maricopa County Regional Continuum of Care (CoC) Governing Board. This position represents the ESG formula recipients, and actively participates in committees, workgroups and activities of the CoC. The City is also an active member of the Maricopa Association of Governments Data Subcommittee and ESG subcommittee, a workgroup formed by the CoC to develop regional strategies and practices for the comprehensive implementation of ESG eligible services across Maricopa County.

The Maricopa County Continuum of Care Community Best Practices (formerly Standards of Excellence) are a set of performance and quality standards for each of the Continuum's primary engagement/housing interventions (street outreach, emergency shelter, transitional housing, rapid re-housing, permanent supportive housing), developed in partnership by the population specific work groups (Street Outreach Collaborative, Chronic Homelessness, Collaborative Outreach, Coordinated Entry, Ending Veteran Homelessness, Emergency Solutions Grant, Shelter Prioritization) and approved by the CoC Governing Board. The Best Practices promote a common language and understanding of program components and expectations, and subsequently a framework for evaluating program efficacy and determining level of need.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	Maricopa Association of Governments
	Agency/Group/Organization Type	Regional organization Planning organization Housing Phoenix Plan
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The city of Phoenix has been an active member of the Maricopa County CoC since its inception. As a member of the Governing Board and active participant in CoC committees, workgroups, and activities, the city plays a leadership role in the implementation of the HEARTH Act and efforts to end homelessness across the region. The City has historically participated in the annual ranking and review process to evaluate and prioritize the mix and level of services supported by the CoC and works in coordination to fill critical gaps and enhance accessibility to appropriate housing and service interventions. The CoC provided information on CoC operations and homelessness needs in the community to inform future funding priorities.
2	Agency/Group/Organization	City of Phoenix Equal Opportunity Department
	Agency/Group/Organization Type	Services - Housing Service-Fair Housing Analysis of Impediments to Fair Housing Choice
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Equal Opportunity Department/Fair Section provided information and data for the 2020-2024 Consolidated Plan, pertaining to the Fair Housing needs within the City and is a part of the strategies within the Analysis of Impediments to Fair Housing Choice.
3	Agency/Group/Organization	City of Phoenix Human Services Dept.
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Elderly Persons Services-Victims of Domestic Violence Services-Homeless Services-Employment
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Human Services Department administers ESG funding and monitors sub-recipients. Information was provided on ESG operations and homelessness needs within the City to inform future funding priorities.
4	Agency/Group/Organization	City of Phoenix Housing Department
	Agency/Group/Organization Type	Housing PHA Services - Housing Services-Persons with HIV/AIDS

What section of the Plan was addressed by Consultation?	Public Housing Needs HOPWA Strategy Phoenix Housing Plan
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Housing Department is the Public Housing Authority for the City of Phoenix. The Housing Department administers the HOME Program, HOPWA, housing choice vouchers, and oversees the Choice Neighborhoods Grant. The Housing Department provided information related to housing trends impacting low-income households.

Identify any Agency Types not consulted and provide rationale for not consulting

No single agency or organization was purposely excluded from providing input on the Annual Action Plan.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Maricopa Association of Governments	Homeless needs and strategy.
Analysis of Impediments to Fair Housing Choice	City of Phoenix Equal Opportunity Department	Housing needs, Fair Housing needs.
Housing Phoenix Plan	City of Phoenix, Housing Department	Need for affordable housing.

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

The City of Phoenix has been an active member of the Maricopa County Continuum of Care (CoC) since its inception. As a member of the Governing Board and active participant in CoC committees, workgroups, and activities, the city plays a leadership role in the implementation of

the HEARTH Act and efforts to end homelessness across the region. The City has historically participated in the annual ranking and review process to evaluate and prioritize the mix and level of services supported by the CoC and works in coordination to fill critical gaps and enhance accessibility to appropriate housing and service interventions

AP-12 Participation – 91.105, 91.200(c)

- 1. Summary of citizen participation process/Efforts made to broaden citizen participation
Summarize citizen participation process and how it impacted goal-setting**

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
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1	Email Outreach	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>Neighborhood Services</p> <p>Department staff, in partnership with other City Departments, conducted email outreach with information relative to the 2022-23 Annual Action Plan, links to access the Annual Action Plan Survey in both English and Spanish and information on how to participate in the virtual, public hearing for the 2022-23 Annual Action Plan on 12/2/2021. Email outreach included neighborhood association, local</p>	<p>No comments were received as a result of the email outreach.</p>	<p>No comments were received as a result of the email outreach.</p>	
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Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
			non-profits, Public Housing residents, Section 8 participants and landlords, affordable housing developers, community-based organizations, homeless service providers, senior center participants, village planning committees as well as various City Boards and Commissions.			

2	Internet Outreach	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>The web page dedicated to the City's Consolidated Plan / Annual Action Plan processes was updated to encourage public participation in the 2022-2023 Annual Action Plan planning process. Links to both the English and Spanish Annual Action Plan surveys were as well as information on how to access on how to participate in the virtual, public hearing for the 2022-23 Annual Action Plan on 12/2/2021, were posted to this</p>	<p>No comments were received as a result of the internet outreach.</p>	<p>No comments were received as a result of the internet outreach.</p>	<p>https://www.phoenix.gov/nsd/yourvoice</p>
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Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
			website as well as other information relative to the importance of the Annual Action Plan and need for public participation.			

3	Newspaper Ad	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>Newspaper ads included information relative to the 2022-23 Annual Action Plan, links to access the Annual Action Plan Survey in both English and Spanish and information on how to participate in the virtual, public meeting for the 2022-23 Annual Action Plan public hearing on 12/2/2021. The following publications were used to advertise: Arizona Informant, a publication targeting the African American</p>	<p>No comments were received as a result of the various newspaper advertisements.</p>	<p>No comments were received as a result of the various newspaper advertisements.</p>	
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			<p>community, published the ad, in English, on 1/17/2021. Arizona Republic, a publication of large circulation, published the ad, in English, on 11/14/2021. La Voz, a publication targeting the Spanish speaking community, published the ad, in Spanish, on 11/19/2021. AZ Business Gazette, a publication of large circulation, published the ad, in English, on 11/18/2021. Record Reporter, a publication targeting small businesses and professional services</p>			
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Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
			<p>providers, published the ad, in English, on 11/19/2021. A request for advertisement was made to the Asian American Times, an Asian bilingual publication, however there was no response.</p>			

4	Social Media Outreach	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>Social media outreach encouraged citizen participation in the 2022-2023 Annual Action planning process by completing the Annual Action Plan survey and/or attending the 122/2021 Annual Action Plan Public Hearing. Posting dates are as follows: 12/8/2021 posts to Twitter, Facebook and Nextdoor. 12/12/2021 posts to Twitter 12/14/2021 posts to Twitter, Facebook, Nextdoor 12/18/2</p>	<p>No comments were received as a result of social media outreach.</p>	<p>No comments were received as a result of social media outreach.</p>	
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Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
			021 posts to Twitter12/20/2021 1 posts to Twitter, Facebook and Nextdoor12/26/2021 021 posts to Twitter12/29/2021 1 posts to Twitter and Facebook1/3/2022 2 posts to Twitter1/5/2022 posts to Twitter and Facebook1/10/2022 22 posts to Twitter1/12/2022 posts to Twitter and Facebook1/16/2022 22 posts to Twitter and Facebook			

5	Annual Action Plan Survey	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>An online survey was made available from 12/2/2021 through 1/17/2022, in both English and Spanish. The An online survey was made available from 12/2/2021 through 1/17/2022, in both English and Spanish. Links to the survey were emailed, available on a dedicated web page, included in newspaper ads, and provided in various social media posts. The survey allowed residents and stakeholder to identify and prioritize</p>	<p>440 English and 2 Spanish responses were received from residents and/or stakeholders to the 2022-23 Annual Action Plan survey.</p>	<p>All comments were accepted.</p>	<p>https://www.phoenix.gov/nsd/yourvoice</p>
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Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
			community needs for the 2022-23 Annual Action Plan and prioritize goals included in the 2020-2024 Consolidated Plan.			

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
6	Email Outreach - Public Meeting to Review Survey Result and obtain Public Comment	Minorities Non-English Speaking - Specify other language: Spanish Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing	TBD	TBD	TBD	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
7	Internet Outreach	Minorities Non-English Speaking - Specify other language: Spanish Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing	TBD - Public Meeting to review survey results	TBD	TBD	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
8	Social Media Outreach	Minorities Non-English Speaking - Specify other language: Spanish Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing	TBD - Public Meeting to review survey results	TBD	TBD	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
9	Newspaper Ad	Minorities Non-English Speaking - Specify other language: Spanish Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing	TBD - Public Meeting to review survey results	TBD	TBD	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
10	Public Meeting	Minorities Non-English Speaking - Specify other language: Spanish Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing	TBD - Public meeting to review survey comments	TBD	TBD	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
11	Email Outreach of Public Hearing to Review Draft 2022-23 Annual Action Plan	Minorities Non-English Speaking - Specify other language: Spanish Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing	TBD - Review draft AAP	TBD	TBD	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
12	Internet Outreach	Minorities Non-English Speaking - Specify other language: Spanish Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing	TBD - Review draft AAP	TBD	TBD	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
13	Social Media Outreach	Minorities Non-English Speaking - Specify other language: Spanish Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing	TBD - Review draft AAP	TBD	TBD	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
14	Newspaper Ad	Minorities Non-English Speaking - Specify other language: Spanish Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing	TBD - Public Meeting to review draft AAP	TBD	TBD	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
15	Public Hearing	Minorities Non-English Speaking - Specify other language: Spanish Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing	TBD - Public Hearing to review draft AAP	TBD	TBD	https://www.phoenix.gov/nsd/yourvoice

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

The federal entitlement and assistance programs listed below provide financial support to meet the needs of very-low, low- and moderate-income Phoenix residents. The funding supports the goals as follows:

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	16,806,480	550,000	37,764,805	55,121,285	52,069,440	CDBG funds will be used to leverage additional resources from private, state, and local funds in the delivery of services that meet the CDBG national objectives and eligibility requirements.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	5,892,094	3,080,659	21,937,505	30,910,258	17,945,506	Funds available from current year 2022-2023 allocation and prior year's allocations will be used to increase housing opportunities for eligible households

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA	3,398,727	0	3,264,773	6,663,500	6,797,454	Funds are available from current year 2022-2023 allocation and prior year's allocations to increase housing opportunities and supportive services for eligible households.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	1,423,761	0	0	1,423,761	0	Funds are available from the 2022-2023 ESG allocations.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
LIHTC	public - state	Acquisition Multifamily rental new construction Multifamily rental rehab Permanent housing placement	28,658,979	0	0	28,658,979	0	LIHTC resources are available from the State of Arizona to produce affordable, rental housing. The amount shown is the estimated State of Arizona annual allocation of credits. Project located within the City of Phoenix may secure annual allocation of State LIHTC resources based on the quality, location and quantity of application submitted to the State of Arizona in any given year.
Other	private	Homebuyer assistance	4,660,000	0	0	4,660,000	9,320,000	First Mortgages from private banks and lenders in conjunction with the Open Doors Homeownership Assistance program.
Other	private	Housing	4,609,551	0	0	2,188,500	4,377,000	Income from public housing rent payments.
Other	public - federal	Admin and Planning	6,909,024	0	0	6,909,024	13,818,048	Public housing operating funds committed to fund all city public housing projects. Resource availability will vary.
Other	Private	Housing	2,421,051	0	0	2,421,051	4,842,102	Affordable Housing Rental Income expected next fiscal year.

Table 5 - Expected Resources – Priority Table
Annual Action Plan
2022

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

While the CDBG program does not require matching funds, CDBG funds offer excellent opportunities to leverage private, local, state, and other federal funds to allow for the provision of public service activities. The HOME program does require a match, at least a 25 percent on funds spent for affordable housing, as does the ESG program. There must be a 100 percent match with ESG. The City uses federal, State, and local funds, as well as other non-federal resource contributions to housing, to meet its matching requirement. Examples of such funds include tax-exempt General Obligation Bond fund, tax-exempt bonds, tax credits, etc.

To maximize the effectiveness of formula, grant funding, the City leverages program funding through forming working partnerships with various nonprofit organizations, private lending institutions, and other federal programs.

ESG funds are matched dollar for dollar with the City of Phoenix General Purpose and Community Development Block Grant funds; the match requirement was waived for ESG-CV allocations authorized through the CARES Act.

The City encourages the participation of private enterprise and nonprofit entities in providing affordable and assisted housing. This is accomplished by leveraging funds made available through the National Affordable Housing Act, CDBG funds and the HOME program. The City will also continue to leverage funds through its General Obligation Bond Program, when available, to implement comprehensive revitalization strategies in neighborhoods.

The State of Arizona participates in the provision of affordable housing in Phoenix in a variety of ways. These include offering funding to applicants from the HOME Program, the Housing Trust Fund, the Homeless Trust Fund, and by administering the distribution of tax-exempt development bonds and tax credit allocations. However, the City of Phoenix will continue to encourage the State, when appropriate, to become more significantly involved in meeting the demand for affordable housing. The City will explore and encourage ways for the State to provide tax incentives, such as tax credits and property tax waivers, for lands and structures which provide affordable housing.

If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

The Housing Phoenix Plan documents the findings of the city's Affordable Housing Initiative, which launched in 2019 with the goal of completing a housing needs assessment and establishing policy recommendations to address the city's current housing challenge. Through extensive research and community outreach, the plan identifies the community's housing needs, documents the housing gap, compiles nationwide best practices, and recommends the following nine policy initiatives to reach the goal of creating a stronger and more vibrant Phoenix through increased housing options for all:

1) Prioritize New Housing in Areas of Opportunity (Scoring criteria to help combat Not in My Backyard (NIMBY) sentiment) 2) Amend Current Zoning Ordinance to Facilitate More Housing Options (Affordable Housing Developer Incentives, Accessory Dwelling Unit Allowances, Expand Walkable Urban Code) 3) Redeveloped City-Owned Land with Mixed Income Housing (Parcel List and Phasing Plan) 4) Enhance Public-Private Partnerships and Increase Public, Private, and Philanthropic Financing 5) Build Innovations and Cost Saving Practices (Affordable Housing Team with Development Services, Affordable Housing Advocate, Infrastructure Fund for Affordable Housing Developers, Continuing Research) 6) Increase Affordable Housing Developer Representation 7) Expand Efforts to Preserve Existing Housing Stock (Expand Land Banking Program, Community Land Trust, Expand Landlord Incentive Program, Expand Rental Rehabilitation Program). 8) Support Affordable Housing Legislation 9) Education Campaign

As the fifth largest city in the country, Phoenix has experienced consistent population growth which has outpaced the growth of the housing market. A housing gap analysis of the current housing need and the available housing stock in 2020 showed that Phoenix currently has a need for 163,067 additional housing units.

The City created this nine-point initiative plan to establish zoning incentives for affordable housing developers, create allowances for accessory dwelling units, increase resources, streamlines processes, and establish an education campaign. In 2022, the City of Phoenix will be working to implement the nine initiatives above and will provide progress updates at the following website:

<http://www.phoenix.gov/housingplan>

The City has properties set aside for public and private partnership in direct support of activities such as the CDBG Slum and Blight Acquisition, Infill Program. This program will allow new construction of single- and or multi-family homes on vacant lots within residential neighborhoods located in neighborhood initiative and redevelopment areas. In addition, the City will provide CDBG funds for homebuyer assistance to low- and moderate-income homebuyers. The Housing Department has identified underutilized parcels within their portfolio. These parcels will be made available to non-profit and for-profit developers through a Request for Proposal process for redevelopment that would result in

increased affordable housing units throughout the city of Phoenix.

The City of Phoenix regularly commits publicly owned land or property to induce the development of desired affordable housing, supportive housing, homeless, economic development and neighborhood revitalization projects and programs. The commitment of such resources is executed through development agreements typically executed with development entities selected through a competitive process.

Discussion

The City of Phoenix utilizes partnerships to leverage additional financial support to provide more beneficial programming and increase the number of individuals served.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Affordable rental and homeowner housing	2020	2024	Affordable Housing	Edison-Eastlake Choice Neighborhoods	Affordable Housing	CDBG: \$6,060,429 HOME: \$8,972,753	Public service activities for Low/Moderate Income Housing Benefit: 355 Households Assisted Rental units constructed: 184 Household Housing Unit Homeowner Housing Added: 3 Household Housing Unit Homeowner Housing Rehabilitated: 121 Household Housing Unit Direct Financial Assistance to Homebuyers: 70 Households Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
2	Services & housing for persons at-risk or homeless	2020	2024	Homeless		Services & housing for persons at-risk or homeless	CDBG: \$1,116,909 ESG: \$1,423,761	Public service activities for Low/Moderate Income Housing Benefit: 4277 Households Assisted Tenant-based rental assistance / Rapid Rehousing: 250 Households Assisted Homeless Person Overnight Shelter: 1692 Persons Assisted Overnight/Emergency Shelter/Transitional Housing Beds added: 0 Beds Homelessness Prevention: 200 Persons Assisted
3	Investing in public facilities and infrastructure	2020	2024	Non-Housing Community Development		Investing in public facilities and infrastructure	CDBG: \$5,177,893	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 2200 Persons Assisted Public service activities other than Low/Moderate Income Housing Benefit: 500 Persons Assisted Homeowner Housing Rehabilitated: 15 Household Housing Unit Buildings Demolished: 4 Buildings Housing Code Enforcement/Foreclosed Property Care: 70 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Supporting people with special needs	2020	2024	Non-Homeless Special Needs		Supporting people with special needs	CDBG: \$344,953	Public service activities other than Low/Moderate Income Housing Benefit: 1000 Persons Assisted
5	Economic Development	2020	2024	Economic Development	Edison-Eastlake Choice Neighborhoods	Economic Development	CDBG: \$745,000	Facade treatment/business building rehabilitation: 2 Business Businesses assisted: 107 Businesses Assisted
6	Housing & support services for those with HIV/AIDS	2020	2024	Non-Homeless Special Needs		Housing and services for those with HIV/AIDS	HOPWA: \$6,663,500	Public service activities other than Low/Moderate Income Housing Benefit: 485 Persons Assisted Tenant-based rental assistance / Rapid Rehousing: 140 Households Assisted Homelessness Prevention: 100 Persons Assisted HIV/AIDS Housing Operations: 110 Household Housing Unit

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Affordable rental and homeowner housing
	Goal Description	All programs will remain fully funded at the 2021-2022 funding level with 100% of increased funding allocated to multifamily rental development if allocation is greater than 2021-2022 funding level. If funding is less than the 2021-2022 allocation, then programs will be proportionately decreased.

2	Goal Name	Services & housing for persons at-risk or homeless
	Goal Description	
3	Goal Name	Investing in public facilities and infrastructure
	Goal Description	
4	Goal Name	Supporting people with special needs
	Goal Description	
5	Goal Name	Economic Development
	Goal Description	
6	Goal Name	Housing & support services for those with HIV/AIDS
	Goal Description	

Projects

AP-35 Projects – 91.220(d)

Introduction

The projects included in this section are designed to address the needs of the Phoenix community as outlined in the Consolidated Plan.

Projects

#	Project Name
1	CDBG Admin
2	CDBG Project Delivery, Environmental and Labor Standards
3	CDBG Neighborhood Enhancement and Infrastructure Program
4	CDBG Public Facilities Request for Proposal
5	CDBG Graffiti Removal
6	CDBG Code Enforcement
7	CDBG Demolition
8	CDBG Abatement Coordination
9	CDBG Owner Occupied Rehabilitation Program
10	CDBG Hardship Assistance Program
11	CDBG Rental Rehabilitation Program
12	CDBG Housing Rehab Request for Proposal (ADA Modifications)
13	CDBG Infill Program (Staff and Request for Proposal)
14	CDBG Neighborhood Commercial Rehabilitation (Staff and Projects)
15	CDBG Strategic Acquisition (Affordable Housing Development and Shelter Support)
16	CDBG Down Payment Assistance
17	CDBG Management Technical Assistance (MTA) Program (Consultants and Operations)
18	CDBG Entrepreneurial Assistance Program
19	CDBG Microenterprise Assistance (Grants / Loans)
20	CDBG Housing Development Operations, Project Delivery and Request for Proposal - Housing Department
21	CDBG Public Services Request for Proposal
22	CDBG Neighborhood Engagement Coordination (Neighborhood Specialist)
23	CDBG Westwood Crime Prevention
24	CDBG Housing Counseling Request for Proposal
25	CDBG Family Self-Sufficiency Program - Housing Department
26	CDBG Aeroterra Homeless Youth Program - Housing Department

#	Project Name
27	CDBG Emergency Shelter Program for Single Women (UMOM Halle Center) - Human Services Department
28	CDBG Homeless Block (Justice Involved) - Human Services Department
29	CDBG Phoenix Starfish Place - Human Services Department
30	CDBG Homeless Street Outreach (Navigators) - Human Services Department
31	CDBG Landlord Tenant Education & Mediation (staff) - Human Services Department
32	CDBG Landlord Tenant Emergency Assistance - Human Services Department
33	HOME Program Management and Coordination
34	HOME CHDO Set Aside
35	HOME Multifamily Rental Projects
36	HOME Housing Rehabilitation and Reconstruction
37	HOME Special Projects
38	2022-2025 City of Phoenix AZH22F001 (COP)
39	2022-2025 Southwest Behavioral and Health Services AZH22F001 (SBH)
40	2022-2025 Area Agency on Aging AZH22F001 (AAA)
41	2022 HESG

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

AP-38 Project Summary
Project Summary Information

1	Project Name	CDBG Admin
	Target Area	
	Goals Supported	Affordable rental and homeowner housing Services & housing for persons at-risk or homeless Investing in public facilities and infrastructure Supporting people with special needs Economic Development Housing & support services for those with HIV/AIDS
	Needs Addressed	Affordable Housing Services & housing for persons at-risk or homeless Investing in public facilities and infrastructure Supporting people with special needs Economic Development Housing and services for those with HIV/AIDS
	Funding	CDBG: \$336,129,640
	Description	National Objective: 24 CFR 570.208(d)(4) Program Administration Matrix Code: 21A-General Program Admin Funds will be used to administer the CDBG program. This project is funded based on the FY 2021-2022 CDBG award. If the FY 2022-23 CDBG award is increased or decreased from the 2021-2022 CDBG award, the funding for this project will be adjusted as necessary to not exceed the 20% CDBG Administrative Cap.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	Citywide
	Planned Activities	Funds will be used for administration and planning activities only.
2	Project Name	CDBG Project Delivery, Environmental and Labor Standards
	Target Area	
	Goals Supported	Investing in public facilities and infrastructure
	Needs Addressed	Investing in public facilities and infrastructure
	Funding	CDBG: \$891,697

	Description	National Objective: 24 CFR 570.208(a)(2) LMC - Low/Mod Limited Clientele Benefit Matrix Code: 03Z-Other Public Improvements Not Listed in 03A-03SFunds will be used for the implementation of CDBG-funded projects. Project Managers, Environmental Quality Specialist and Labor Standards positions will ensure CBDG projects are compliant with all federal requirements. Beneficiaries for this program are derived from various Public Facility projects.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	An estimated number of 200 Low/Mod Income residents will be served. Goal Outcome Indicator: #1 Public Facilities or Infrastructure other than Housing Benefit. Quantity: 200 Unit of Measure: Persons Assisted
	Location Description	Low- and moderate-income areas citywide.
	Planned Activities	Project implementation of CDBG-funded activities.
3	Project Name	CDBG Neighborhood Enhancement and Infrastructure Program
	Target Area	
	Goals Supported	Investing in public facilities and infrastructure
	Needs Addressed	Investing in public facilities and infrastructure
	Funding	CDBG: \$557,796

<p>Description</p>	<p>National Objective: 24 CFR 570.208(a)(1) LMA-Low/Mod Area Benefit IDIS Matrix Code: 03Z Other Public Improvements not listed in 03A-03SFunds will be used for infrastructure improvements in low-income neighborhoods. Eligible activities include streets improvements, water, sewer lines, new streetlights, park/playground improvements, streetscapes, landscaping, community gardens, physical improvements related to traffic litigation, street and alley closures, ADA enhancements and other key community projects. The funds will be focused on neighborhoods with active community-based organizations/associations and areas that have basic neighborhood improvement goals and strategies in place. Based on the FY 21-22 CDBG award, the estimated amount of \$157,796 has been allocated to Neighborhood Infrastructure activities and an estimated amount of \$400,000 has been allocated to Neighborhood Enhancement activities, for a total of \$557,796 of 2022-23 CDBG funds. Additionally, City Council has authorized the use of up to \$10 million in Prior Year CDBG funds for Infrastructure and Enhancement projects in fiscal year 2022-2023. If the FY 2022-23 CDBG funding award is less than the 2021-2022 award, the funding for this project will be decreased.</p>
<p>Target Date</p>	<p>6/30/2023</p>
<p>Estimate the number and type of families that will benefit from the proposed activities</p>	<p>Three neighborhood infrastructure or neighborhood enhancement projects will benefit a low- and moderate-income neighborhood through this activity with 2022-2023 funds. Goal Outcome Indicator: #1 Public Facility or Infrastructure other than Housing Benefit. Quantity: 1000 Unit of Measure: Persons Assisted</p>
<p>Location Description</p>	<p>Citywide</p>
<p>Planned Activities</p>	<p>Funds will be used for infrastructure improvements in low-income neighborhoods. Eligible activities include streets improvements, water, sewer lines, new streetlights, park/playground improvements, streetscapes, landscaping, community gardens, physical improvements related to traffic litigation, street and alley closures, ADA enhancements and other key community projects. The funds will be focused on neighborhoods with active community-based organizations/associations and areas that have basic neighborhood improvement goals and strategies in place.</p>
<p>Project Name</p>	<p>CDBG Public Facilities Request for Proposal</p>

4	Target Area	
	Goals Supported	Investing in public facilities and infrastructure
	Needs Addressed	Investing in public facilities and infrastructure
	Funding	CDBG: \$483,273
	Description	National Objective: 24 CFR 570.208(a)(2) LMC - Low/Mod Limited Clientele Benefit Matrix Code: 03Z Other Public Improvements not listed in 03A-03SAPublic Facilities Request for Proposal will fund acquisition, construction, and rehabilitation of senior and youth centers, neighborhood facilities, childcare facilities, domestic violence shelters, Americans with Disabilities Act (ADA) projects, and other facility improvement benefitting low-income areas. This RFP will allow the City to fund projects such as acquisition, construction, and rehabilitation of facilities owned by non-profit agencies. This activity will also support any CDBG-CV funded Public Facility improvements in an effort to respond to the COVID-19 national pandemic. Additionally, City Council authorization is being requested for the use of prior year funds to supplement Public Facility activities in fiscal year 2022-2023.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	3 public facility projects, serving approximately 1,000 low- and moderate-income Phoenix families, will be awarded with funding. Goal Outcome Indicator: #1 Public Facility or Infrastructure activity other than Housing Benefit. Quantity: 1000. Unit of Measure: Number of Persons Assisted.
	Location Description	Citywide.
	Planned Activities	A Request for Proposal process will be conducted to identify eligible non-profit organizations seeking funds.
5	Project Name	CDBG Graffiti Removal
	Target Area	
	Goals Supported	Investing in public facilities and infrastructure
	Needs Addressed	Investing in public facilities and infrastructure
	Funding	CDBG: \$800,000

	Description	National Objective: 24 CFR 570.208(a)(1) LMA-Low/Mod Area Benefit Eligible Matrix Code: 03Z Other Public Improvements not listed in 03A-03SCDBG Funds are used to combat neighborhood blight and deterioration in the city of Phoenix through the removal of graffiti from public rights-of-way, facilities, and buildings in low to moderate income areas. The Graffiti Removal Program focuses on the timely removal of graffiti vandalism to diminish the negative economic revitalization impact that graffiti has on neighborhoods.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Up to 34,000 graffiti sites in low- and moderate-income areas will be removed from rights of way and other approved public buildings that are open to the public. Goal Outcome Indicator: Other Quantity: 34,000 Unit of Measure: Other (Households Assisted)
	Location Description	Low- and moderate-income areas citywide
	Planned Activities	Graffiti will be removed from public rights-of-way and public buildings in low- and moderate-income neighborhoods.
6	Project Name	CDBG Code Enforcement
	Target Area	
	Goals Supported	Investing in public facilities and infrastructure
	Needs Addressed	Investing in public facilities and infrastructure
	Funding	CDBG: \$850,000
	Description	National Objective: 24 CFR 570.208(a)(1) LMA-Low/Mod Area Benefit Eligible Matrix Code: 15-Code Enforcement LMA Low/Mod Area Benefit. CDBG Funds are used in ongoing efforts to arrest physical decline and deterioration of Phoenix neighborhoods through targeted code enforcement strategies. The Preservation Division of the Neighborhood Services Department (NSD) provides education and enforcement of the Neighborhood Preservation Ordinance (NPO) as a key component of strategic neighborhood revitalization efforts in low to moderate income areas. The code enforcement strategy is used in combination with economic development activities in target areas designated by the NSD Director.
	Target Date	6/30/2023

	Estimate the number and type of families that will benefit from the proposed activities	Up to 30 low- and moderate-income housing units where code violations have been corrected using CDBG. Goal Outcome Indicator: #22 Housing Code Enforcement Quantity: 30 Unit of Measure: Household Housing Unit
	Location Description	Low- and moderate-income deteriorated and deteriorating areas of the city as identified by the Neighborhood Services Director.
	Planned Activities	The use of code enforcement in combination with economic development activities to enforce the City of Phoenix Neighborhood Preservation Ordinance in target areas by addressing blight violations.
7	Project Name	CDBG Demolition
	Target Area	
	Goals Supported	Investing in public facilities and infrastructure
	Needs Addressed	Investing in public facilities and infrastructure
	Funding	CDBG: \$351,226
	Description	National Objective: 24 CFR 570.208(b)(2) SBS-Slum/Blight Spot Benefit IDIS Matrix Code: 04-Clearance and Demolition. CDBG Funds are used in ongoing efforts to arrest physical decline and deterioration in Phoenix neighborhoods through targeted code enforcement on abandoned, blighted and deteriorated properties. The Preservation Division of the Neighborhood Services Department (NSD) provides education and enforcement of the Neighborhood Preservation Ordinance (NPO) as a key component of neighborhood revitalization efforts. The code enforcement property demolition strategy is to address vacant structures that pose a threat to the health, safety and welfare of residents and adjacent properties through education and enforcement of the NPO, including contractual demolition of deteriorated, unsafe, and uninhabitable vacant structures.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Up to 4 slum or blighting structures will be demolished. Goal Outcome Indicator: #21 Building Demolished Quantity: 4 Units of Measure: Buildings

	Location Description	Slum and blighted properties citywide on a spot basis.
	Planned Activities	Demolition of slum and blighted structures identified through the code enforcement process.
8	Project Name	CDBG Abatement Coordination
	Target Area	
	Goals Supported	Investing in public facilities and infrastructure
	Needs Addressed	Investing in public facilities and infrastructure
	Funding	CDBG: \$550,000
	Description	National Objective: 24 CFR 570.208(b)(2) SBS-Slum/Blight Spot Benefit IDIS Matrix Code: 04-Clearance and Demolition. CDBG Funds are used in ongoing efforts to arrest physical decline and deterioration in Phoenix neighborhoods through targeted code enforcement on abandoned, blighted, and deteriorated properties. The Preservation Division of the Neighborhood Services Department (NSD) provides education and enforcement of the Neighborhood Preservation Ordinance (NPO) as a key component of neighborhood revitalization efforts areas. The code enforcement property abatement strategy is to address open and unsecured, vacant structures that pose a threat to the health, safety and welfare of residents and adjacent properties through education and enforcement of the NPO, including contractual board up of deteriorated and unsafe vacant structures
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	40 one-time board-ups. Goal Outcome Indicator: #22 Housing Code Enforcement Quantity: 40 Unit of Measure: Household Housing Unit
	Location Description	Slum and blighted properties citywide on a spot basis.
	Planned Activities	Address open and unsecured, vacant structures that pose a threat to the health, safety and welfare of residents and adjacent properties through education and enforcement of the Neighborhood Preservation Ordinance. CDBG funds will be used for project delivery staff to arrest decline and deterioration in the City of Phoenix.
9	Project Name	CDBG Owner Occupied Rehabilitation Program
	Target Area	Edison-Eastlake Choice Neighborhoods
	Goals Supported	Affordable rental and homeowner housing

Needs Addressed	Affordable Housing
Funding	CDBG: \$4,309,734
Description	National Objective: 24 CFR 570.208(a)(3) LMH-Low/Mod Housing Benefit IDIS Matrix Code: 14A-RehabOwner Occupied Housing Rehabilitation (OOHR), a citywide program, provides financial assistance (in the form of grants or loans) to eligible low- and moderate-income homeowners for emergency home repairs that address health or safety hazards, to stabilize critical home systems (electrical, mechanical, plumbing, roofing), remediate lead hazards, increase energy efficiency, and address healthy homes standards. Related relocation expenses may be provided if funds are available. Activities may include: reconstruction of dilapidated homes determined to be infeasible to rehabilitate; demolition of illegal structures; exterior improvements such as exterior paint, sidewalks, exterior paint, driveways, garages, fencing, and minor landscaping to ensure the exterior of the property is compliant with the Neighborhood Preservation and Zoning Ordinance when paired with other rehabilitation activities; and pool fill ins when paired with other rehabilitation activities. Additional activities may include mobile home replacements with CDBG funds. CDBG funds are also used to leverage and supplement federal and private funding for the Weatherization Assistance Program (WAP) and the Lead Hazard Control Program. Based on the FY 2021-2022 CDBG award, operations account for \$1,976,000 and construction related expenses account for \$2,333,734. If the FY 2022-23 CDBG funding award is less than the 2021-2022 award, the funding for this project will be decreased. This activity may also support any CDBG-CV funded activities in an effort to respond to the COVID-19 national pandemic.
Target Date	6/30/2023
Estimate the number and type of families that will benefit from the proposed activities	120 low- and moderate-income Phoenix residents will benefit from this program during the program year. Of the 120 households served, 5 households will reside in the Choice Neighborhood service area (115 Phoenix households and 5 Choice Neighborhood households for a total of 120 households served) Goal Outcome Indicator: #10 Homeowner Housing Rehab Quantity: 120 Unit of Measure: Household Housing Unit
Location Description	Citywide

	Planned Activities	Activities may include: reconstruction of dilapidated homes determined to be infeasible for rehabilitation; demolition of illegal structures; exterior improvements such as sidewalks, painting, driveways, garages, fencing, and minor landscaping to ensure the exterior of the property is compliant with the Neighborhood Preservation and Zoning Ordinance when paired with other rehabilitation activities. Additional activities may include mobile home replacement program with CDBG funds.
10	Project Name	CDBG Hardship Assistance Program
	Target Area	
	Goals Supported	Affordable rental and homeowner housing
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$401,401
	Description	National Objective: 24 CFR 570.208(a)(3) LMH-Low/Mod Housing Benefit IDIS Matrix Code: 14A-RehabHardship Assistance Program (HAP), a citywide program, aids low- and moderate-income eligible Phoenix homeowners to correct exterior code violations (in the form of grants or loans) who have received a Neighborhood Preservation and Zoning Ordinance violation. Assistance shall not be provided more than one time for the same violation. The goal of the program is to leave the property free of violations and slum and blight. Activities may include the reconstruction of dilapidated homes determined infeasible for rehabilitation; demolition of illegal structures; exterior improvements such as sidewalks, painting, driveways, garages, fencing, and minor landscaping to ensure the exterior property is compliant with the Neighborhood Preservation and Zoning Ordinance when paired with other rehabilitation activities.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Fifteen low- and moderate-income Phoenix households are estimated to participate in the program during the program year. Goal Outcome Indicator: #10 Homeowner Housing Rehab Quantity: 15 Unit of Measure: Household Housing Unit
Location Description	Citywide	

	Planned Activities	Activities include fence replacement, roof replacement, removal of inoperable roof mechanical system, exterior improvements such as sidewalks, paint, driveways, garages, fencing, minor landscaping to ensure the exterior of a property is compliant with the Neighborhood Preservation and Zoning Ordinance, tree removal and the use of dumpsters for property clean ups provided by the homeowner or volunteer groups and other activities that leave the property violation free and free of slum and blight.
11	Project Name	CDBG Rental Rehabilitation Program
	Target Area	
	Goals Supported	Affordable rental and homeowner housing
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$214,085
	Description	National Objective: 24 CFR 570.208(a)(3) LMH-Low/Mod Housing Benefit IDIS Matrix Code: 14A-RehabResidential Rental Rehabilitation Program provides flexible financing for the rehabilitation of single- and multi-family rental properties (up to 24 units), intended to be occupied by low- and moderate-income tenants. Owner contribution/matching funds may be required. Compliance with the Neighborhood Preservation and Zoning Ordinance, affordability and anti-displacement measures will be considered and incorporated as appropriate to support neighborhood development. This project is funded based on the FY 2021-2022 CDBG award. If the FY 2022-23 CDBG award is increased from the 2021-2022 CDBG award, the funding for this project will be increased. Additionally, prior year funds will be used to fund additional residential rental rehabilitation activities under this project.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Six single- and/or multi-family Phoenix rental properties with low- and moderate- income household tenants are estimated to participate during the program year. Goal Outcome Indicator: #8 Rental Units Rehabilitated Quantity: 6 Units of Measure: Household Housing Units
	Location Description	Citywide
	Planned Activities	Rehabilitation of rental units may include upgrades to critical systems, and additional exterior and interior improvements.

12	Project Name	CDBG Housing Rehab Request for Proposal (ADA Modifications)
	Target Area	
	Goals Supported	Affordable rental and homeowner housing
	Needs Addressed	Affordable Housing
	Funding	:
	Description	National Objective: 24 CFR 570.208(a)(3) LMH-Low/Mod Housing Benefit IDIS Matrix Code: 14A-RehabThe Neighborhood Revitalization Request for Proposal program provides low- and moderate-income Phoenix residents with housing rehabilitation. The program is administered by nonprofits agencies that serve low- and moderate-income households, including seniors and persons with disabilities. This project is not funded with 2022-23 CDBG funds, if necessary, prior year funds will be used to fund this project and subsequent activities, at that time the goal outcome indicators will be updated.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	The number of households served will be determined once the project is funded.
	Location Description	Citywide
Planned Activities	The Neighborhood Revitalization Request for Proposal program provides low- and moderate-income Phoenix residents with minor and major housing rehabilitation repairs and home accessibility modification services for persons with disabilities.	
13	Project Name	CDBG Infill Program (Staff and Request for Proposal)
	Target Area	
	Goals Supported	Affordable rental and homeowner housing
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$550,000

	Description	National Objective: 24 CFR 570.208(b)(1) SBA-Slum/Blight Area Benefit, 24 CFR 570.208(b)(2) SBS-Slum/Blight Spot Benefit IDIS Matrix Code: Various 01, 04, 04A, 06, 08The infill program will allow new construction of single-family homes on vacant lots within residential neighborhoods located in locally designated targeted and redevelopment areas. Operating costs are estimated at \$550,000 with \$0 of 2022-23 CDBG available for the RFP process for a total of \$550,000. If an RFP is issued in FY 2022-23, prior year funds will be utilized.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Infill development will occur by a community-based development organization (CBDO) to allow homeownership opportunities to three CDBG income eligible families. The Request for Proposal referenced in this project is not funded with 2022-23 CDBG funds. If necessary, prior year funds will be used to fund the Request for Proposal and subsequent activities, at that time the goal outcome indicators will be updated. Goal Outcome Indicator: Homeowner Housing Added Quantity: 3 Unit of Measure: Household Housing Unit
	Location Description	Locally Designated Targeted and Redevelopment Areas
	Planned Activities	The Housing Development Infill Program conveys previously slum and blighted properties to nonprofit agencies and/or for-profit developers through a competitive request for proposals (RFP) process for construction and disposition of single-family homes or multiple family projects. The construction is funded through private or federally funded financing. The vacant lots are located in low- and moderate-income areas (locally designated targeted and redevelopment areas) within the city of Phoenix.
14	Project Name	CDBG Neighborhood Commercial Rehabilitation (Staff and Projects)
	Target Area	
	Goals Supported	Economic Development
	Needs Addressed	Economic Development
	Funding	CDBG: \$495,000

	Description	National Objective: 24 CFR 570.208(a)(1) LMA-Low/Mod Area Benefit IDIS Matrix Code: Various, 14-E Rehab Neighborhood. Commercial Rehabilitation programs provide assistance to private, for-profit entities for activities in alignment with the community's goals and objectives. This assistance may include, but is not limited to grants, loans, loan guarantees, building rehabilitation or other technical assistance. Operation costs are estimated at \$370,000 and project costs are estimated at \$125,000 for a total of \$495,000. If additional funding is needed for activities tied to this project, prior year funds will be utilized.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	It is estimated two low- and moderate-income businesses will be assisted. Goal Outcome Indicator: #5 Facade treatment/business building rehabilitation Quantity: 2 Unit of Measure: Business
	Location Description	Citywide
	Planned Activities	Projects to be implemented include two storefront improvement projects through the Neighborhood Commercial Rehabilitation program.
15	Project Name	CDBG Strategic Acquisition (Affordable Housing Development, Shelter Support, and other Public Facilities)
	Target Area	
	Goals Supported	Investing in public facilities and infrastructure
	Needs Addressed	Investing in public facilities and infrastructure
	Funding	:
	Description	National Objective: 24 CFR 570.208(a)(1) LMA-Low/Mod Area Benefit IDIS Matrix Code: 01-Acquisition of Property - 570.201(a)Funds to be used for acquisition of strategic properties in targeted areas for redevelopment, shelter support and other Public Facility uses. Prior Year funds will be used to fund activities under this project.
	Target Date	6/30/2023

	Estimate the number and type of families that will benefit from the proposed activities	One property will be acquired in the grant year. Goal Outcome Indicator: #23 Other Quantity: 1 Unit of Measure: Properties acquired
	Location Description	Citywide
	Planned Activities	Acquisition of strategic properties for future redevelopment.
16	Project Name	CDBG Down Payment Assistance
	Target Area	
	Goals Supported	Affordable rental and homeowner housing
	Needs Addressed	Affordable Housing
	Funding	:
	Description	National Objective: 24 CFR 570.208(a)(3) LMH - Low/Mod Housing Benefit IDIS Matrix Code: 13B Homeownership Assistance-excluding Housing Counseling (Housing Counseling to be reported under 13A as separate activity). Funds will be used to provide down payment assistance to meet homebuyer needs for low-and moderate-income families purchasing an infill home after completing housing counseling requirements. Prior year funds will be used to fund activities under this project.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Up to 50 families will benefit from CDBG down payment assistance funding in the year. Goal Outcome Indicator: #11 Direct Financial Assistance to Homebuyers Quantity: 50 Unit of Measure: Households Assisted
	Location Description	Low- and moderate-income areas
	Planned Activities	Down payment assistance to low-and moderate-income families purchasing an infill home after completing housing counseling requirements.
17	Project Name	CDBG Management Technical Assistance (MTA) Program (Consultants and Operations)
	Target Area	
	Goals Supported	Economic Development

	Needs Addressed	Economic Development
	Funding	CDBG: \$250,000
	Description	National Objective: 24 CFR 570.208(a)(1) LMA-Low/Mod Area Benefit, 24 CFR 570.208(a)(2) LMC-Low/Mod Clientele Benefit, 24 CFR 570.208(a)(4) LMJ-Low/Mod Job Creation or Retention Activities. IDIS Matrix Code: 18B Technical Assistance. Funds will be used for the Management Technical Assistance (MTA) Program, providing free consulting services to small business owners. Operations (staff) costs are estimated at \$130,000 with consultant costs estimated at \$120,000 for a total of \$250,000. If additional funding is deemed necessary for activities tied to this project, prior year funds will be utilized.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 32 small for-profit businesses will be served. Goal Outcome Indicator: #17 Businesses assisted Quantity: 32 Unit of Measure: Business Assisted
	Location Description	Citywide
	Planned Activities	The Management Technical Assistance program will provide general technical business assistance to for-profit businesses through a one-on-one and/or workshop format.
18	Project Name	CDBG Entrepreneurial Assistance Program
	Target Area	
	Goals Supported	Economic Development
	Needs Addressed	Economic Development
	Funding	:
	Description	National Objective: 24 CFR 570.208(a)(1) LMA-Low/Mod Area Benefit, 24 CFR 570.208(a)(2) LMC-Low/Mod Clientele, 24 CFR 570.208(a)(4) LMJ-Low/Mod Job Creation. IDIS Matrix Code: 18B-Technical Assistance. The entrepreneurial assistance program is a request for proposal process that provides grants to small business assistance organizations. This project is not funded with 2022-23 CDBG funds. Prior year funds will be used to fund this project and subsequent activities.
	Target Date	6/30/2023

	Estimate the number and type of families that will benefit from the proposed activities	The number of small for-profit businesses that will be served will be determined once the project is funded.
	Location Description	Citywide
	Planned Activities	The Entrepreneurial Assistance Program, a request for proposal process, provides grants to small business assistance organizations/entities/agencies.
19	Project Name	CDBG Microenterprise Assistance (Grants / Loans)
	Target Area	
	Goals Supported	Economic Development
	Needs Addressed	Economic Development
	Funding	:
	Description	National Objective: 24 CFR 570.201(o). IDIS Matrix Codes: 18B-Technical Assistance and 18C-Economic Development: Microenterprise Assistance. The microenterprise assistance program will support small business, that meet the definition of microenterprise, with eligible activities that include grants and loans for the establishment, stabilization and expansion of microenterprises; the provision of technical assistance, advice and business services; general support, and training and technical assistance to increase the capacity of recipients/subrecipients to carryout microenterprise activities. This project is not funded with FY 2022-23 CDBG funds. Prior year funds will be used to fund this project and subsequent activities.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	The estimated goal outcome indicators will be updated once this project is funded.
	Location Description	Citywide
	Planned Activities	The Entrepreneurial Assistance Program, a request for proposal process, provides grants to small business assistance organizations/entities/agencies.

20	Project Name	CDBG Housing Development Operations, Project Delivery and Request for Proposal - Housing Department
	Target Area	
	Goals Supported	Affordable rental and homeowner housing
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$220,000
	Description	National Objective: 24 CFR 570.208(a)(3) LMH-Low/Mod Housing Benefit. IDIS Matrix Code: 14B Rehabilitation: Multi-Unit Residential; 13B Homeownership Assistance. CDBG funds will be used for project delivery staff responsible for initiating and administering diverse housing programs funded by CDBG and HOME, which increase the supply of affordable rental housing or home-ownership opportunities for households with incomes at or below 80% of area median income. This RFP is not funded with 2022-23 CDBG funds. If necessary, prior year funds will be used to fund this project and subsequent activities, at that time the goal outcome indicators/ beneficiaries will be updated.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	CDBG funds will be used for project delivery staff responsible for initiating and administering diverse housing programs funded by CDBG and HOME, which increase the supply of affordable rental housing or home-ownership opportunities for households with incomes at or below 80% of area median income. The RFP amount will be established once the RFP has been funded. This RFP is not funded with 2022-23 CDBG funds. If necessary, prior year funds will be used to fund the RFP and subsequent activities, at that time these goal outcome indicators/ beneficiaries will be updated.
	Location Description	Citywide
Planned Activities	Funds will be used to assist nonprofit-owned multi-family residential rehabilitation projects. Previous Calls for Interest projects which received funds will be developed and completed during the program year. The activities are 1) first-time home ownership assistance and 2) the acquisition and/or rehabilitation and limited construction of housing/shelter for special needs or lower-income households.	
21	Project Name	CDBG Public Services Request for Proposal
	Target Area	
	Goals Supported	Supporting people with special needs

	Needs Addressed	Supporting people with special needs
	Funding	CDBG: \$344,953
	Description	National Objective: 24 CFR 570.208(a)(2) LMC-Low/Mod Limited Clientele Benefit. IDIS Matrix Code: Various; 05A-Senior Services; 05B-Services for Persons with Disabilities; 05D-Youth Services. A Request for Proposal (RFP) will be made available to non-profit agencies for public services projects. The RFP will support the needs of low- and moderate-income Phoenix residents serving City Council approved priority populations. This activity may also support any CDBG-CV funded Public Services activities in an effort to respond to the COVID-19 national pandemic. This project is funded based on the FY 2021-2022 CDBG award. If the FY 2022-23 CDBG award is decreased from the 2021-2022 CDBG award, the funding for this project will be reduced first, with additional reductions to the Family Self Sufficiency project, second, as necessary to not exceed the 15% CDBG Public Services cap. If the FY 2022-23 CDBG award is increased from the 2021-2022 CDBG award, this projects funding will be increased as necessary to not exceed the 15% CDBG Public Services cap.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	1,000 low- and moderate-income Phoenix residents will benefit from the programs. Goal Outcome Indicator: #3 Public service activities other than Low/Moderate Income Housing Benefit Quantity: 1,000 Unit of Measure: Persons Assisted
	Location Description	
	Planned Activities	
22	Project Name	CDBG Neighborhood Engagement Coordination (Neighborhood Specialist)
	Target Area	
	Goals Supported	Investing in public facilities and infrastructure
	Needs Addressed	Investing in public facilities and infrastructure
	Funding	CDBG: \$280,000

	Description	National Objective: 24 CFR 570.208(a)(1) LMA-Low/Mod Area Benefit. IDIS Matrix Code: 05Z-Other Public Services Not Listed in 03T and 05A-05Y. Funds support neighborhood engagement/revitalization coordination activities with neighborhood organizations and residents within low- and moderate-income census tracts. These services include, but are not limited to technical assistance to neighborhood organizations and block watch groups, engagement and education to create sustainable neighborhoods, crime and blight prevention, neighborhood clean-up activities, community safety partnerships with Police and other city departments, information and referral to housing, employment and other community services, addressing issues of abandoned encampments, problem solving of egregious issues impacting neighborhoods, coordination and implementation of mini community projects. Public Services costs include (50% Admin and 50% Project Implementation) of four Neighborhood Specialists in support of the program implementation.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Up 500 individuals in low- and moderate-income areas will benefit from this activity. Goal Outcome Indicator: #3 Public service activities other than Low/Moderate Income Housing Benefit Quantity: 500 Unit of Measure: Persons Assisted
	Location Description	Citywide
	Planned Activities	Public Services costs include (50% Admin and 50% Project Implementation) of four Neighborhood Specialists in support of the program implementation.
23	Project Name	CDBG Westwood Crime Prevention
	Target Area	
	Goals Supported	Investing in public facilities and infrastructure
	Needs Addressed	Investing in public facilities and infrastructure
	Funding	CDBG: \$12,500

	Description	National Objective: 24 CFR 570.208(a)(1) LMA-Low/Mod Area Benefit. Eligible Activity: 24 CFR 570.201(e). IDIS Matrix Code: 05I-Crime Awareness. Division staff will coordinate concentrated police enforcement efforts in the Westwood Rental Renaissance areas to support the neighborhood revitalization and engagement efforts with the intent of promoting crime awareness and prevention through community-oriented policing programs above and beyond normal staffing levels.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Westwood Neighborhood, a low-income community with a high crime rate. Goal Outcome Indicator: #23 Other Unit of Measure: Other
	Location Description	Westwood Neighborhood
	Planned Activities	Funds will be used for police officer overtime to coordinate to promote crime awareness and crime prevention through community oriented policing programs above and beyond normal staffing levels in the Westwood neighborhood as defined for IDIS Matrix Code 05I for the Public Services category of Crime Awareness/Prevention.
24	Project Name	CDBG Housing Counseling Request for Proposal
	Target Area	
	Goals Supported	Affordable rental and homeowner housing
	Needs Addressed	Affordable Housing
	Funding	:

	Description	National Objective: 24 CFR 570.208(a)(3) LMH-Low/Mod Housing Benefit IDIS Matrix Code: 05UP Program provides comprehensive housing counseling services to assist homebuyers and homeowners meeting HUD's low-moderate criteria of up to 80 percent Area Median Income (AMI). HUD certified Housing Counseling agencies will provide housing counseling to increase awareness of homeownership opportunities including access to mortgage credit and down payment and closing cost assistance programs; default counseling services to intervene in and prevent foreclosure; and that provide effective outreach, intervention and resolution to homeowners that have been victims of deceptive lending practices. Housing services include: Pre- Purchase Housing Counseling and Homebuyer Education, Homebuyer Re-entry, Credit Improvement, Debt Reduction Strategies, Mortgage Default, Foreclosure Prevention and Predatory Lending Mitigation Counseling, and Non-Delinquency, Post-Post Purchase Counseling and Financial Management. This project is not funded with 2022-23 CDBG funds. Prior year funds will be used to fund this project and subsequent activities.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	The estimated number of households served will be determined once this project is funded.
	Location Description	Citywide
	Planned Activities	A request for proposal process will be issued for nonprofit housing counseling agencies to provide budget/credit counseling, pre- purchase counseling, and foreclosure intervention/delinquency counseling for low-income families.
25	Project Name	CDBG Family Self-Sufficiency Program - Housing Department
	Target Area	
	Goals Supported	Affordable rental and homeowner housing
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$491,610

	Description	National Objective: 24 CFR 570.208(a)(2) LMC-Low/Mod Limited Clientele Benefit. IDIS Matrix Code: 05Z-Other Public Services Not Listed in 03T and 05A-05Y. The Family Self Sufficiency program supports residents of public housing with programming to help them become economically independent, further their education, establish or repair their credit, find better employment, start savings accounts or purchase a home. This project is funded based on the FY 2021-2022 CDBG award. If the FY 2022-23 CDBG award is decreased from the 2021-2022 CDBG award, the funding for the Public Services RFP project will be reduced first, with additional reductions to this project, Family Self Sufficiency, second, as necessary to not exceed the 15% CDBG Public Services cap.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	At least 275 residents of public housing will be assisted. Goal Outcome Indicator: #4 Public service activities for Low/Moderate Income Housing Benefit Quantity: 275 Unit of Measure: Households Assisted
	Location Description	City of Phoenix public housing sites
	Planned Activities	The Family Self Sufficiency program supports residents of public housing with programming to help them become economically independent, further their education, establish or repair their credit, find better employment, start savings accounts or purchase a home.
26	Project Name	CDBG Aeroterra Homeless Youth Program - Housing Department
	Target Area	
	Goals Supported	Affordable rental and homeowner housing
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$125,000

	Description	National Objective: 24 CFR 570.208(a)(2) LMC-Low/Mod Limited Clientele Benefit Matrix Code: 05D-Youth Services. CDBG funds will provide counseling services for the approximately 67 children living in the 33 housing units at Aeroterra. These units are set aside for persons experiencing homelessness. The Human Services Department currently provides case management for those households that is primarily directed toward adults to assist with life skills, job attainment, educational opportunities, and medical/mental health services. In the past, the Housing Department has experienced issues with many of the children having issues adjusting to the new living conditions, resulting in property damage and aggressive behavior toward other children which has, in turn, resulted in some families facing eviction. Providing targeted on-site counseling services for youth experiencing difficulty adjusting to permanent housing and expectations aids in the successful long-term housing of these families. This past year services were provided to 100% of those who qualify; during the past two quarters in 2021 100% of the students remained enrolled in school, and 95% of the families remained housed.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	It is estimated that 65-70 individuals/homeless families will benefit from the case management/wrap around services during the program year. Goal Outcome Indicator: #4 Public service activities for Low/Moderate Income Housing Benefit Quantity: 65-70 Unit of Measure: Households Assisted
	Location Description	Aeroterra public housing community.
	Planned Activities	The services to be provided include case management, emergency assistance, youth groups, tutoring, employment assistance services, and wrap-around services.
27	Project Name	CDBG Emergency Shelter Program for Single Women (UMOM Halle Center) - Human Services Department
	Target Area	
	Goals Supported	Services & housing for persons at-risk or homeless
	Needs Addressed	Services & housing for persons at-risk or homeless
	Funding	CDBG: \$394,000

	Description	National Objective: 24 CFR 570.208(a)(2) LMC-Low/Mod Limited Clientele Benefit. IDIS Matrix Code: 03T-Homeless/AIDS Patients. Program. Funds support emergency shelter operations at the UMOM Halle Center Emergency Shelter for Single Women.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 422 single women will receive CDBG funded emergency shelter services. (In addition, an estimated 80 single women will receive General Fund funded emergency shelter services and an estimated 649 single women will receive ESG funded emergency shelter services for a total of 1,071 single women served.) Goal Outcome Indicator: #13 Homeless Person Overnight Shelter Quantity: 422 Unit of Measure: Persons Assisted
	Location Description	Citywide
	Planned Activities	Funds to operate and provide supportive services at the UMOM Halle Center Emergency Shelter for Single Women.
28	Project Name	CDBG Homeless Block (Justice Involved) - Human Services Department
	Target Area	
	Goals Supported	Services & housing for persons at-risk or homeless
	Needs Addressed	Services & housing for persons at-risk or homeless
	Funding	CDBG: \$152,000
	Description	National Objective: 24 CFR 570.208(a)(2) LMC-Low/Mod Limited Clientele. IDIS Benefit Matrix Code: 05Z-Other Public Services Not Listed in 03T and 05A-05Y. Funds will be used by Southwest Behavioral Health to provide navigation and supportive services to justice involved homeless individuals with repeat misdemeanor offenses related to homelessness.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 70 homeless individuals, who are justice involved, will benefit from this CDBG funded. (In addition, an estimated 35 homeless individuals, who are justice involved, will receive General Fund funded services for a total of 105 individuals served.) Goal Outcome Indicator: #13 Homeless Person Overnight Shelter Quantity: 70 Unit of Measure: Persons Assisted

	Location Description	Citywide
	Planned Activities	Funds for Southwest Behavioral Health to provide navigation and supportive services to justice involved homeless individuals with repeat misdemeanor offenses related to homelessness.
29	Project Name	CDBG Phoenix Starfish Place - Human Services Department
	Target Area	
	Goals Supported	Affordable rental and homeowner housing
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$150,000
	Description	National Objective: 24 CFR 570.208(a)(2) LMC-Low/Mod Limited Clientele Benefit. IDIS Matrix Code: 05Z-Other Public Services Not Listed in 03T and 05A-05YPhoenix Starfish Place is a facility with supportive services for individuals and their families seeking to leave a human trafficking or sex trafficking situation. CDBG funds will be used to provide supportive services including on-site and outreach staff.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	It is estimated that 15 households will be served during the fiscal year Goal Outcome Indicator: #4 Public service activities for Low/Moderate Income Housing Benefit Quantity: 15 Unit of Measure: Households Assisted
	Location Description	Confidential location in the city of Phoenix
	Planned Activities	Phoenix Starfish Place will provide permanent supportive housing for victims of sex trafficking. Two full-time case managers will provide trauma informed case management and support services onsite to resident households. Additional services coordinated by Arizona State University and provided by a variety of community- based provider agencies will also be available to resident households.
30	Project Name	CDBG Homeless Street Outreach (Navigators) - Human Services Department
	Target Area	
	Goals Supported	Services & housing for persons at-risk or homeless
	Needs Addressed	Services & housing for persons at-risk or homeless
	Funding	CDBG: \$325,000

	Description	National Objective: 24 CFR 570.208(a)(2) LMC-Low/Mod Limited Clientele Benefit. IDIS Matrix Code: 05Z-Other Public Services Not Listed in 03T and 05A-05Y. The Homeless Navigators Program operates through a non-profit organization to locate, identify, and engage persons experiencing homelessness in prioritized locations to establish rapport, gather information and conduct assessments. This includes providing outreach and engagement, case management and emergency medical and behavioral health services.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	It is estimated that 767 homeless individuals will receive CDBG funded outreach and referral services during the fiscal year. (In addition, an estimated 1,711 homeless individuals will receive General Fund funded services and 123 individuals will receive Transit funded services for a total of 2,601 individuals served.) Goal Outcome Indicator: #4 Public service activities for Low/Moderate Income Housing Benefit Quantity: 767 Unit of Measure: Households Assisted
	Location Description	
	Planned Activities	
31	Project Name	CDBG Landlord Tenant Education & Mediation (staff) - Human Services Department
	Target Area	
	Goals Supported	Services & housing for persons at-risk or homeless
	Needs Addressed	Services & housing for persons at-risk or homeless
	Funding	CDBG: \$215,909
	Description	National Objective: 24 CFR 570.208(a)(2) LMC-Low/Mod Limited Clientele Benefit. IDIS Matrix Code: 05K Tenant/Landlord Counseling. CDGB funds will be used to provide counseling services and technical assistance to low- and moderate-income tenants, and their respective landlords, to assist in resolving disputes in accordance with the AZ Residential Landlord and Tenant Act and the AZ Residential Mobile Home Act.
	Target Date	6/30/2023

	Estimate the number and type of families that will benefit from the proposed activities	Up to 3,500 low- and moderate-income tenants, landlords and homeowners will benefit from this activity in the grant year. Outcome Goal Indicator: #4 Public service activities for Low/Moderate Income Housing Benefit Quantity: 3,500 Unit of Measure: Persons assisted
	Location Description	Citywide
	Planned Activities	Counseling and education services are delivered through one-on- one counseling sessions, phone consultations, emails, and group education workshops conducted in the community.
32	Project Name	CDBG Landlord Tenant Emergency Assistance - Human Services Department
	Target Area	
	Goals Supported	Services & housing for persons at-risk or homeless
	Needs Addressed	Services & housing for persons at-risk or homeless
	Funding	CDBG: \$30,000
	Description	National Objective: 24 CFR 570.208(a)(2) LMC-Low/Mod Limited Clientele Benefit. IDIS Matrix Code: 05Q Subsistence Payments (emergency payments on behalf of individuals or families). CDBG funds will provide emergency, one-time assistance to low- and moderate-income tenants in the form of temporary substitute housing. Landlord and Tenant counselors provide one-on-one counseling and education services to tenants facing homelessness as a direct result of code enforcement for imminent hazards or other actions.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	An estimated ten (10) low-income families may receive assistance with this allocation. Funds are available from previous allocations should a greater need arise. Goal Outcome Indicator: #4 Public services activities for Low/Moderate Income Housing Benefit Quantity: 10 Unit of Measure: Persons Assisted
	Location Description	Citywide

	Planned Activities	This program assists tenants with finding affordable replacement housing or emergency assistance. The funds are used to provide victims forced to evacuate unsafe and unsanitary housing units with financial assistance for initial rent deposits and first month's rent.
33	Project Name	HOME Program Management and Coordination
	Target Area	
	Goals Supported	Affordable rental and homeowner housing Services & housing for persons at-risk or homeless
	Needs Addressed	Affordable Housing
	Funding	HOME: \$589,209
	Description	HOME Program Administration. 10% of annual allocation.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	184 new affordable rental housing will be constructed benefiting low-income individuals.
	Location Description	Projects will take place within the City of Phoenix.
	Planned Activities	Administration of the HOME Program.
34	Project Name	HOME CHDO Set Aside
	Target Area	
	Goals Supported	Affordable rental and homeowner housing Services & housing for persons at-risk or homeless
	Needs Addressed	Affordable Housing Services & housing for persons at-risk or homeless
	Funding	HOME: \$883,814
	Description	HOME CHDO Set Aside. Funding provided to certified eligible CHDO's completing CHDO activities. 15% of annual allocation.
	Target Date	6/30/2023

	Estimate the number and type of families that will benefit from the proposed activities	Approximately 96 affordable rental housing units for very-low income-individuals and/or families will be constructed by eligible CHDO's.
	Location Description	Citywide
	Planned Activities	Acquisition, and/or rehabilitation of rental housing. New construction of rental housing. acquisition and/or rehabilitation of homebuyer properties. New construction of homebuyer properties. Direct financial assistance to purchasers of HOME financial housing sponsored or developed by a CHDO with HOME funds.
35	Project Name	HOME Multifamily Rental Projects
	Target Area	
	Goals Supported	Affordable rental and homeowner housing Services & housing for persons at-risk or homeless
	Needs Addressed	Affordable Housing Services & housing for persons at-risk or homeless
	Funding	HOME: \$2,844,631
	Description	HOME Multifamily Rental Projects including Special Needs Projects. Prior year funds (\$21,937,506), Program income (\$3,080,660) and LIHTC leverage (\$28,658,979) will be utilized to support these activities. Program will remain funded at the 2021-2022 level with a 100% increased funding if allocation is greater than 2021-2022 level. If funding allocation is less than the 2021-2022 allocation programs will be proportionally decreased.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	184 rental housing units for very-low-income individuals and/or family households at or below 50% and 60% of the Area Median Income. HOME units may also serve homeless and non-homeless special needs populations.
	Location Description	Citywide
	Planned Activities	Acquisition and/or rehabilitation of multifamily projects. New construction of multifamily properties. Special needs multifamily rental housing with supportive services. Refinancing of existing rental projects.
	Project Name	HOME Housing Rehabilitation and Reconstruction

36	Target Area	
	Goals Supported	Affordable rental and homeowner housing
	Needs Addressed	
	Funding	HOME: \$574,439
	Description	Citywide program to provide financial assistance (in the form of grants/loans, or other) to eligible low to moderate income homeowners. The program addresses non-emergency home repairs to stabilize critical home systems (electrical, mechanical, plumbing, roofing) to remediate lead hazards, to improve energy efficiency, and to meet healthy homes standards. Related relocation expenses may be provided if funds are available. Programs will be funded based on the 2021-2022 funding level. If the funding allocation is less than the 2021-2022 funding level, programs will be proportionally decreased.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Citywide program will assist one (1) homeowner by providing financial assistance (in the form of grants/loans, or other) to eligible low to moderate income homeowners. The program addresses non-emergency home repairs to stabilize critical home systems (electrical, mechanical, plumbing, roofing) to remediate lead hazards, to improve energy efficiency, and to meet healthy home standards. Related relocation expenses may be provided if funds are available.
	Location Description	Citywide
	Planned Activities	Owner-occupied housing rehabilitation and/or reconstruction. Activities may include reconstruction of dilapidated homes determined to be infeasible to rehab; demolition of illegal structures/standalone-alone structures; exterior improvements such as sidewalks, exterior paint, driveways, garages, fence, minor landscaping to assure exterior of property is compliant with the Neighborhood Preservation and Zoning Ordinance etc. HOME funds may be leveraged with CDBG funds to supplement federal and private funds from the Weatherization Assistance Program.
37	Project Name	HOME Special Projects
	Target Area	
	Goals Supported	Affordable rental and homeowner housing
	Needs Addressed	Affordable Housing
	Funding	HOME: \$1,000,000

	Description	HOME Special Projects including Homeownership Assistance (DPA) and Tenant Based Rental Assistance. Programs will be funded based on the 2021-2022 funding level. If the funding allocation is less than the 2021-2022 level programs will be proportionally decreased.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	20 individuals and/or family households assisted with homeownership assistance funding.
	Location Description	Citywide
	Planned Activities	Homeownership Assistance such as down payment and closing cost assistance. Acquisition and/or rehabilitation of homebuyer properties. New construction of homebuyer properties. Tenant based rental assistance.
38	Project Name	2022-2025 City of Phoenix AZH22F001 (COP)
	Target Area	
	Goals Supported	Housing & support services for those with HIV/AIDS
	Needs Addressed	Housing and services for those with HIV/AIDS
	Funding	HOPWA: \$4,498,938
	Description	HOPWA Tenant-Based Rental Assistance. Administration funds to assist in coordination and program management to not exceed 3% of the allocation. Resource Identification for planning and collaboration. Programs will remain fully funded at 2021-2022 level with 100% of increased funding allocated to the HOPWA Tenant-Based Rental Assistance (TBRA) program. If funding is decreased, all HOPWA programs will be proportionately decreased.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	TBRA - 140 individual and/or family households
	Location Description	Maricopa and Pinal Counties

	Planned Activities	Tenant-Based Rental Assistance (TBRA) Grantee Administration Resource Identification
39	Project Name	2022-2025 Southwest Behavioral and Health Services AZH22F001 (SBH)
	Target Area	
	Goals Supported	Housing & support services for those with HIV/AIDS
	Needs Addressed	Housing and services for those with HIV/AIDS
	Funding	HOPWA: \$1,900,934
	Description	Supportive housing programs assists non-profit organizations in providing short-term and transitional housing for homeless and low-income persons with HIV/AIDS. Short-Term, Rent, Mortgage and Utility (STRMU) assistance offers immediate assistance in maintaining persons and families in their current living environments. Permanent Housing Placement (PHP) assists clients with move-in costs such as utility and security deposits. Employment Services funding assists HOPWA clients with preparing for and securing employment. Programs will remain fully funded at 2021-2022 level with 100% of increased funding allocated to the HOPWA Tenant-Based Rental Assistance (TBRA) program. If funding is decreased, all HOPWA programs will be proportionately decreased.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Transitional Housing/Short-Term Supported Housing - 110 individual and/or family households STRMU - 70 individual and/or family households PHP - 30 individual and/or family households Employment Services - 75 individual and/or family households
	Location Description	Maricopa and Pinal Counties
	Planned Activities	Transitional Housing/Short-Term Supported Housing Short-Term, Rent, Mortgage and Utility (STRMU) Assistance Permanent Housing Placement (PHP) Employment Services
40	Project Name	2022-2025 Area Agency on Aging AZH22F001 (AAA)
	Target Area	

	Goals Supported	Housing & support services for those with HIV/AIDS
	Needs Addressed	Housing and services for those with HIV/AIDS
	Funding	HOPWA: \$263,628
	Description	HOPWA Housing Information Services and Housing Advocacy provides funds to employ a Housing Information Specialist and a Housing Advocate. The Housing Information Services program assists people living with HIV/AIDS to match housing needs with appropriate housing providers in Maricopa and Pinal Counties. The Housing Advocate assists eligible HIV/AIDS clients and TBRA tenants and their families with maintaining housing stability by helping resolve landlord/tenant issues and providing additional supportive services and referrals. Programs will remain fully funded at 2021-2022 level with 100% of increased funding allocated to the HOPWA Tenant-Based Rental Assistance (TBRA) program. If funding is decreased, all HOPWA programs will be proportionately decreased.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Housing Information Services - 300 individual and/or family households Housing Advocacy - 110 individual and/or family households
	Location Description	Maricopa and Pinal Counties
	Planned Activities	Housing Information Services Housing Advocacy
41	Project Name	2022 HESG
	Target Area	
	Goals Supported	Services & housing for persons at-risk or homeless
	Needs Addressed	Services & housing for persons at-risk or homeless
	Funding	:

Description	The 2022 Federal Fiscal Year allocation of ESG funds for the City of Phoenix are planned to provide outreach to persons living on the streets; operate emergency shelter for families with children, single women and unaccompanied youth experiencing homelessness; homeless/eviction prevention; rapid rehousing; and for program administration and data collection through HMIS. The 2022-23 ESG award is allocated as follows: Emergency Shelter: \$836,049Rapid Rehousing: \$554,985HMIS: \$10,000Admin: \$22,727. This project includes the 2022 ESG allocation of \$1,423,761 as well as ESG-CV 1 and ESG-CV 2 funds tied to the 2019 AAP. Program is funded at 2021-2022 level, if 2022-23 funding allocation is less than the 2021-2022 allocation, all programs will be proportionally decreased. If 2022-23 funding allocation is more than the 2021-2022 allocation, increased funding will be allocated to Emergency Shelter and Rapid Rehousing Services, and administrative funding will be adjusted as necessary to not exceed the cap.
Target Date	6/30/2023
Estimate the number and type of families that will benefit from the proposed activities	It is estimated that approximately 6,757 individuals will be provided services with 2022-23 ESG funds. It is estimated that approximately 3,941 individuals will be provided services with ESG-CV1 and 2 funds.
Location Description	Citywide
Planned Activities	Outreach to persons living on the streets; operate emergency shelter for families with children, single women and unaccompanied youth experiencing homelessness; homeless/eviction prevention; rapid rehousing; and for program administration and data collection through HMIS.

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

In keeping with HUD entitlement program rules, the City will fund activities in predominately LMI areas or activities that will predominately benefit LMI residents and those with special needs, including programs committed in the Phoenix Choice Neighborhoods, a Neighborhood Revitalization Strategy Areas (NSRA).

Geographic Distribution

Target Area	Percentage of Funds
Edison-Eastlake Choice Neighborhoods	

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

Funding is generally used throughout the City of Phoenix in low-income areas, however funding may be prioritized for specific targeted areas, such as deteriorated and deteriorating areas for Code Enforcement activities, or as leverage for other funding opportunities, such as the designated area in the Phoenix Choice Neighborhoods Grant.

Discussion

Less than 1% of the 2021 CDBG allocation will be expended in the Edison-Eastlake Choice Neighborhoods Target Area.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

The need for affordable housing in Phoenix for lower-income persons with a broad range of needs is documented. The activities proposed to be supported with CDBG, HOME and HOPWA funds are all housing priority activities as described in the 2020-2024 Consolidate Plan.

One Year Goals for the Number of Households to be Supported	
Homeless	0
Non-Homeless	96
Special-Needs	368
Total	464

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	140
The Production of New Units	184
Rehab of Existing Units	1
Acquisition of Existing Units	0
Total	325

Table 10 - One Year Goals for Affordable Housing by Support Type

Discussion

HOPWA funds for affordable housing will support 280 special needs households with 170 of those households supported through either tenant-based permanent housing or Permanent Housing Placement (PHP) rental assistance. The remaining 110 households are supported through transitional and/or short-term supported housing.

HOME funds for affordable housing will support 96 households and 88 special needs households, for a total of 184 households. Of the 205 households, 184 through the production of new units, 1 through rehabilitation of existing homeowner unit, and 20 through direct closing cost/down payment assistance to homebuyers.

In addition to the above numbers the city is increasing homeownership activities with The Section 32 and Section 18 program that will assist approximately 15 first-time homebuyers through the purchase of their first home.

AP-60 Public Housing – 91.220(h)

Introduction

Unlike most areas in the country, Phoenix's Public Housing Authority (PHA) is contained within the governmental structure of the City of Phoenix as its Housing Department. The majority of the Housing Department's activities are those of a traditional PHA. The Housing Department Director reports to an executive in the City Manager's Office who then reports to the City Manager. All Housing Department employees, including those who provide public housing services, are hired in accordance with the City's civil service rules and regulations.

Contracting and procurement by the Housing Department is also accomplished through the City's Administrative Rules. Any federal considerations are incorporated into the contracting and procurement processes. Services benefitting the Housing Department and its tenants that are funded by the City of Phoenix include various recreation programs through the Parks and Recreation and Library departments and case management services from the Human Services Department.

Any proposed development sites, which are selected in accordance with the relevant policies in the Consolidated Plan, must be approved by the City Council before they are purchased. The City's Five-Year and Annual Public Housing Authority (PHA) Plan is also approved by the City Council.

Actions planned during the next year to address the needs to public housing

The 21-22 Fiscal Year, the City of Phoenix Housing Department (HOU) will submit an annual allocation plan to HUD for the Capital Fund Program (CFP) formula grant for \$4,019,286. This funding will mainly support the City's move toward Resident Assistant Demonstration (RAD) conversions. Activities supported by CFP will include administration, operations and the conversion of Maryvale Parkway (MP) from public housing to section 8 utilizing the RAD process. MP (108 units) is a senior public housing property needing substantial rehabilitation. Funds will also be utilized for demo and relocation for AMP 3 in preparation for the City's Choice Neighborhoods (CN) Implementation. The City of Phoenix HOU has been allocated Low Income Housing Tax Credits (LIHTC) for Foothills Village (FV). FV is a 200 units property that was converted to RAD and is being rehabilitated. Pine Towers (PT) is a 156-unit property that will undergo substantial rehabilitation on the remaining 64 units which have not been remodeled. Construction estimated to start in mid-21. HOU plans to convert PT, Aeroterra I & II through the RAD program.

HOU was awarded \$30 million CN Implementation Grant from HUD to revitalize/stimulate affordable housing and economic growth in the Edison-Eastlake Community (EEC). The grant involves a 6-year comprehensive implementation process with residents, City departments, private partners and community stakeholders. Within this community, there are 3 public housing developments: Sidney P. Osborn Homes, A.L. Krohn Homes, and Frank Luke Homes totaling 577 units suffering from aged infrastructure & failing systems. Using the transformation plan, known as the EEC One Vision Plan (OVP),

Phoenix will leverage and finance development activities that will initiate neighborhood change. The 3 community components being addressed in the OVP are Housing, People and Neighborhood. Housing: Redevelop 3 aged, obsolete public housing sites (577 units) into high quality, mixed-income communities with modern amenities. Soluna, located at 950 N. 19 Street, is the first phase of the redevelopment and includes Soluna I and Soluna II. Soluna I includes 111 mixed income units that completed in December 2021. During FY 22 and 23 the following housing phases will be underway. Soluna II will include 66 mixed income units, is scheduled to be completed in 2022. Harmony at the Park (HATP) located at 1950 E. Polk St. will be the 2nd phase of the redevelopment. HATP will include 2 phases, I and II. HATP I will include 120 mixed income units and HATP II will include 115 mixed income units. HATP I is expected to complete in Oct. 22. HATP II is expected to complete in late 23. Demolition of A.L. Krohn Homes is expected to begin in 2022 to make way for the construction of the third CN housing phase, to begin construction in 2023. All phases of the CN housing redevelopment will include Section 8 project-based vouchers, LIHTC, and market-rate units. Neighborhood: Planned improvements include new parks, open space; bike lanes; and pedestrian safety upgrades; beautification; public art; Wi-Fi; and digital literacy. Demolition and reconstruction of the Edison Impact Hub (EIH) will begin in 2022. The EIH will include a space for a behavioral and health clinic, community kitchen, workforce development, office space for community partners, and classrooms/meeting rooms. People: Services to be offered include case management; relocation assist; employment; healthy living and educational needs; youth services; and resident and community engagement. The Aeroterra Community Center, located within the EEC, is the first HUD-approved EnVision Center in Arizona. The EnVision Center will utilize public-private partnerships to provide services designed to assist residents in achieving self-sufficiency.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

The Housing Department has been approved to sell two hundred ninety-nine homes from the City of Phoenix public housing portfolio to low-income first-time homebuyers through the Section 32 Program. As part of this program, families must maintain the home as their permanent residence for ten years to receive a forgivable down payment assistance loan equal to a 20% discount off the home's appraised value. The Housing Department is projecting to sell more than fifteen (15) homes during FY 2022-2023. During the FY 2020-2021 the Housing Department was also approved to sell thirty-four (34) homes from the City of Phoenix public housing portfolio, through the Section 18 Program. During the FY 2020-2021, the Housing Department sold sixteen (16) homes through the Section 18 Program and during FY 2021-2022 sold the remaining eighteen (18) homes.

If the PHA is designated as troubled, describe the manner in which financial assistance will be

provided or other assistance

The PHA is not designated as troubled.

Discussion

The HOU Supportive Service (HSS) Program is committed to programs that promote economic opportunity & social integration for residents of public/assisted housing. HSS has a Coalition of Service Providers (CSP) consisting of over 70 social service, education, employment & health care providers to assist residents to become self-sufficient & enhance their quality of life.

Family Self Sufficiency (FSS) Program has dedicated case management staff, to link families to social services promoting economic growth & financial independence. In fiscal year 20-21 the FSS program had a successful graduation rate of 51% which is more than the anticipated 30%. Upon graduation the average income was 37% higher. A total of 8 residents purchased homes last year. We anticipate an increase in participation rate, with 4 new homeowners, a 50% graduation rate, and a 40% increase income. Neighborhood Network Centers are located at family & senior public housing communities. These centers offer technology enrichment resources for households who do not have personal access to a computer/internet such as open lab, tutoring, & employment assistance. During COVID the labs have been essential for applying for benefits, job interviews and telehealth appointments.

Senior Service Coordinators are at each Senior Housing site to assist elderly & disabled residents in maintaining independent living. Coordinators work with local resources for medical, meals/food boxes, counseling, transportation, nutrition, financial assistance & housekeeping. COVID testing & vaccinations have been conducted at the sites. Tablets & hot spot cards have been distributed to all senior residents, resulting in the ability to conduct online these services online & have connectivity to social media. Training is provided to the seniors on how to use their tablets, set up emails & utilizing apps. Having a device & internet connectivity allows virtually connectivity with family members. The Community and Supportive Services (CSS) Program embraces a holistic process at HOPE VI by furnishing social services that improve the quality of life within the new homes. It's done through case management & CSP services. The program has multiple community centers; Emmett Mcloughlin Center & Aeroterra Community Center. Employment assistance, GED classes, and healthy cooking & exercise are offered. Staff provide services at Marcos de Niza and the CN Community for public housing youth to assist with financial literacy, college readiness and post-secondary program applications. These were the tenants of the previous ROSS Education Program that ended in 2019.

The Jobs Plus Program, branded iWork (Improving Work Opportunities and Resident Knowledge) is an ARIZONA@WORK Affiliate site which develops locally based, job driven approaches to increase earnings and advance employment outcomes through work readiness, employer linkages, job placement, educational advancement technology skills, and financial literacy for residents of Marcos de Niza.

The CN grant will revitalize the (EEC) with a focus on three areas: Neighborhood, People, and Housing.

The HSS team will support the goals of the grant by providing high quality comprehensive services to improve the economic, education and health outcomes for the residents living in the EEC.

An integrated system of services will be provided to residents including: Case Management; School Based services; access to early childhood education including Early/Head Start and partnership with a Federally Qualified Health Center through Valle del Sol; an onsite affiliate ARIZONA@WORK Phoenix Center; Exercise/Nutrition classes; afterschool programs; high school diploma/GED attainment services; work readiness, training opportunities & partnerships with multiple agencies who provide onsite programming.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

The City of Phoenix is highly engaged in local and regional planning efforts and activities to reduce and end homelessness. Outcomes are achieved through collaborations and partnerships with internal and external partners from diverse fields and organizations. Internally, City departments including Housing, Human Services, Neighborhood Services, Police, Fire, Parks and Recreation, Libraries, Courts, and others work together to coordinate services and leverage resources. Similarly, the City is an active participant in the regional Continuum of Care facilitated by the Maricopa Association of Governments and works with a multitude of external organizations including state and county government; private and non-profit organizations; and the faith community to achieve collective impact. Services and support to end homelessness are provided directly through City staff and through contracts and agreements with sub recipient organizations.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The City supports the delivery of outreach services utilizing ESG funds through sub recipient contracts established in July 2018 through June 2022. The partnership between the Human Services and Housing departments connects unsheltered homeless individuals to permanent housing through outreach, housing stabilization and support services, and rent/utility deposits and rent subsidies.

In addition, City staff provides direct outreach and engagement services through an innovative partnership between the Human Services, Police, Neighborhood Services, and Public Works departments called Phoenix C.A.R.E.S., which joined forces to address significantly increased numbers of homeless encampments throughout the city. The newly formed City team, in partnership with community-based crisis intervention and outreach providers work in coordination to eliminate homeless encampments and reconnect individuals to housing and services through a combination of support, enforcement and abatement strategies.

In January of 2019, the City partnered with the Burton Barr Central Library on a joint project designed to offer an accessible and centrally located drop in-style service center for vulnerable and individuals experiencing homelessness who are seeking case management and community-based services. This was a one-year pilot program and based its success, the program has been implemented as an ongoing service available at the Burton Barr Central Library through June 30, 2021. Although these partnerships are in place, these outreach projects have been placed on hold due to the national COVID-19 pandemic

and will resume when appropriate.

Finally, the City participates in the Maricopa County Outreach Collaborative which develops and supports implementation of the regional Standards of Excellence for street outreach services and coordinates regional outreach activities and initiatives. The city also supports and participates in Project Connect events coordinated by the Valley of the Sun United Way to connect or reconnect persons experiencing homelessness with services.

Addressing the emergency shelter and transitional housing needs of homeless persons

The City continues to support emergency shelter for 180 families with ESG and General Funds and 800 single women experiencing homelessness utilizing ESG, General Fund and CDBG funds at United Methodist Outreach Ministries Halle Women's Center (single women) and their New Day Center (families). The City also supports emergency shelter services for individuals and families through multiple sub recipient contracts with non-profit providers including Central Arizona Shelter Services (single adults) and Chicanos Por La Causa (families). In addition to these projects, ESG CARES funding and CDBG funds will be utilized to address the national COVID-19 response through various Emergency Shelter.

In alignment with the Maricopa Continuum of Care, the City supports regional efforts to minimize the length of time homeless through a Housing First approach. To achieve this goal, the City is prioritizing resources to rapid rehousing interventions, which tend to be more flexible and efficient than traditional transitional housing models, which can be time and resource intensive.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The Maricopa County region has implemented a Coordinated Entry System with the goal of prioritizing resources to those who are most vulnerable and minimizing length of time in homelessness. The Maricopa County System includes five primary points of entry: 1) The Family Hub for families with children; 2) the Welcome Center for single men and women; 3) Centralized Screening for victims of domestic violence; 4) an entry point for unaccompanied youth; and 5) US military veterans. The Continuum of Care has adopted the Service Prioritization Decision Assessment Tool (SPDAT) as the regional housing needs assessment tool. Individuals, families, and unaccompanied youth are being prioritized for housing and services based on acuity, chronicity, and length of time experiencing

homelessness.

The City of Phoenix Human Services and Housing Departments have partnered to provide permanent supportive housing to 33 chronically homeless singles and families with a preference for veterans at the Housing Department's new public housing site called Aeroterra. Aeroterra, formerly known as Luke Krohn, is a unique, affordable master-planned housing development that offers housing to mixed income individuals, families, and seniors. The 33 chronically homeless singles and families are identified and referred through the regional Coordinated Entry System as established by the Maricopa Association of Government Regional Continuum of Care. In addition to providing permanent supportive housing, intensive case management services are offered on-site at Aeroterra to ensure the 33 chronically homeless singles and families receive the support and resources needed to transition from homelessness to housed and thriving.

The Human Services and Housing Departments will continue their partnership with the Veterans Administration (VA) in the coming year to support move-in assistance and rent/utility deposits for Veterans receiving VASH vouchers. Through this partnership, the lease-up process has decreased to as little as 30-days from identification to housing.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The Human Services Department addresses housing and service needs through various services and programs. Three Phoenix Family Services Centers maintain year-round capacity for providing financial assistance to clients through direct service, by utilizing a broad base of funding resources. Through this direct service system, Family Services Center staff can assist clients with eviction and foreclosure prevention services, as well as assist families move into more affordable or adequate living environments by assisting with move-in deposits and rental assistance. The department also partners closely with the organizations that provide behavioral health and detox services to individuals and families in crisis.

Discussion

The focus of the 2021-22 year for the City of Phoenix is the impact of innovative collaboration and partnerships focused on regional impact. Through work with the Continuum of Care, the region is aligning contracted services for Emergency Shelter, Outreach and Rapid Re-Housing through the ESG Collaborative. This alignment will improve regional reporting and will enable providers to utilize consistent measurements and report the same outcomes regardless of the funding source. This

alignment will ultimately lead to the ability to “right size” interventions and ensure resources are utilized where they are needed most. In addition, the City will continue to prioritize a swift and coordinated response in order to mitigate the impacts of the national COVID-19 pandemic.

AP-70 HOPWA Goals– 91.220 (I)(3)

One year goals for the number of households to be provided housing through the use of HOPWA for:	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	70
Tenant-based rental assistance	140
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	30
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	110
Total	350

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

This narrative explains the degree to which the cost of housing incentives to develop and maintain affordable housing are impacted by public policies that could include, but are not limited to, tax policies, land use, zoning ordinances, building codes, fees, growth limits and other policies.

However, the public policies stated above serve as an important function in controlling the type and quality of growth in Phoenix. The City has knowingly chosen to require that housing developments within Phoenix adhere to specific policies governing overall City quality of life as well as high quality housing products.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

The City may undertake any of the following actions to help foster the removal of barriers for affordable housing production. Actions to implement the strategies may vary during this reporting year:

- Ongoing availability of down payment and closing costs assistance for 1st time homebuyers at or below 80% area median income
- Ensure housing needs of special needs populations are met by setting aside funding for specialized projects
- Competition for Low-income Housing Tax Credits (LIHTC) for the purpose of replacing aging public housing units with new, energy efficient units
- Acquisition of properties by the City through its non-profit organization, Phoenix Residential Investment Development Effort (PRIDE)
- Inclusion of a refinancing option using HOME funds for non-profit developers/owners of affordable housing who include major rehabilitation to the property
- Willingness to provide loan modifications for City loans when cash flow problems are not caused by poor financial or property management
- Provide HOME and CDBG funds for aging properties with rent restricted units which need major rehabilitation
- Participation in Choice Neighborhoods Program by which public housing units can be increased and replaced with updated units
- Utilize the RAD program to redevelop Public Housing units
- Identification of underutilized Public Land for housing redeveloped by non-profit and for-profit

developers

- Project-based Section 8 Housing Choice Vouchers and public housing units
- Utilization of VASH Vouchers

The implementation of the nine policy initiatives included in the Housing Phoenix Plan will establish zoning incentives for affordable housing developers, create allowances for accessory dwelling units, increase resources (such as grants and loans for affordable housing developers), streamline processes, and an education campaign to help communicate the importance of housing in our community.

Discussion:

The Open Doors Down Payment Assistance (DPA) is a City-wide program targeting first-time homebuyers. Eligible families receive down payment assistance through a zero percent interest forgivable loan. The home must be used as their primary residence during the period of affordability. The Housing Department will contract with HUD approved Housing Counseling Agencies (HCA) to assist families through the close of escrow.

HOU was awarded \$30 million through the Choice Neighborhoods (CN) Implementation Grant from the HUD to revitalize and stimulate affordable housing and economic growth in the Edison-Eastlake Community (EEC). The grant involves a six-year comprehensive implementation process with Edison-Eastlake residents, City departments, private partners, and community stakeholders. As part of this effort over 577 aged, obsolete public housing units will be replaced with over 1000 units of mixed income, affordable and market rate housing.

Soluna, located at 950 N. 19th Street, is the first phase of the redevelopment and includes two sub-phases, Soluna I and Soluna II. Soluna I includes 111 mixed income units and was completed in December 21. During FY 22 and 23 the following housing phases will be underway. Soluna II will include 66 mixed income units and is scheduled to be completed in February 22. Harmony at the Park (HATP) will be located at 1950 E. Polk St. and will be the second phase of the redevelopment. Harmony at the Park will include two sub-phases, I and II. HATP I will include 120 mixed income units and HATP II will include 115 mixed income units. HATP I is expected to be completed in October 22. HATP II is expected to be completed in summer 23. Demolition of A.L. Krohn Homes is expected to begin in 2022 to make way for the construction of the third CN housing phase, to begin construction in 2023. All phases of the CN housing redevelopment will include Section 8 project-based vouchers, Low Income Housing Tax Credit, and market-rate units.

Demolition and reconstruction of the Edison Impact Hub will begin in 2022. It will include a space for a behavioral and health clinic, community kitchen, workforce development, office space for community partners, and classrooms/meeting rooms.

For the 22-23 Fiscal Year, The HOU will use its Capital Fund Program (CFP) to support the City's move toward Rental Assistance Demonstration (RAD) conversions. HOU plans to convert Pine Towers to RAD,

a 156-unit property designated for seniors and/or disabled. The rehabilitation will include the remodel of 64 units. Aeroterra II and Aeroterra III will pursue conversion through the RAD Program without any rehabilitation in FY 22-23. HOU will also finish the rehab of Foothills Village which converted to RAD in November 2020.the rehab includes rehab of all 200 units.

The City has also increased affordable units by overcoming barriers that limited the City from certain acquisition opportunities through the creation of the Phoenix Residential Investment Development Effort (PRIDE) Board, a 501c3 nonprofit agency. PRIDE was created by the City to pursue development or acquisition opportunities to increase the supply of affordable housing for low- and moderate-income families. As a non-profit entity, PRIDE is able to access various funding sources not directly available to the City or to acquire/construct single- and multi-family housing.

The Housing Phoenix Plan's initiative to redevelop city owned land with mixed income housing will include the redevelopment of single-family parcels which may include a requirement to incorporate the newly developed homes using a Community Land Trust model to ensure long term affordability.

AP-85 Other Actions – 91.220(k)

Introduction:

This narrative provides details on how the City of Phoenix is addressing community's needs through other actions not previously identified in the Annual Action Plan.

Actions planned to address obstacles to meeting underserved needs

The City of Phoenix Housing Department is facing a great challenge in serving families at 0% to 50% of median income. The City's wait lists for all its assisted housing programs – public housing, senior housing, and the Housing Choice Voucher program – have many more families than can be served in a reasonable length of time. Currently there are over 72,000 households on the Section 8 Housing Choice Voucher Waitlist, public housing waitlist and the Housing Department's affordable housing portfolio waitlist. According to the 2020-2024 Consolidated Plan, virtually every agency serving persons with special needs (i.e., frail elderly, homeless, victims of domestic violence, persons with disabilities, persons living with HIV/AIDS, etc.) consistently report a high unmet need for affordable housing. These agencies receive numerous calls every month from family members, caseworkers and clients seeking affordable housing.

Another indication of the housing affordability problem is found in The Gap A Shortage of Affordable Homes March 2020 Report by the National Low-income Housing Coalition. In the report it was stated the Phoenix-Mesa-Scottsdale Metropolitan area is ranked as one of the most severe and has only 18 affordable units available for every 100 households earning below 30% median income (Extremely Low-Income).

Additionally, in the 2020 Annual Report on Homelessness completed by the Arizona Department of Economic Security, the 2020 HMIS estimated total number of individuals that are homeless in each continuum based on the Point in Time (PIT) homeless count is 10,979.

The availability of affordable housing for very-low-income individuals on minimum wage or living on SSI payments is quickly diminishing. This unavailability of affordable housing at the very-low-income level can only exacerbate the problem of homelessness.

In order to strengthen the delivery system or fill gaps in services currently being provided, the City will encourage private participation in the form of nonprofit entities and additional leveraged funds. The City will also continue to build partnerships with other governmental agencies and municipalities facing these regional problems.

Actions planned to foster and maintain affordable housing

The City uses HOME/CDBG funds for acquisition, construction and/or rehabilitation of affordable rental

housing units through an annual public Call for Interest to the development community. The City also works with the Phoenix (PHX) Industrial Development Authority who provides tax-exempt bond funding & the AZ Dept. of Housing which provides LIHTC to create affordable housing opportunities in Phoenix.

Affordable Housing program goals include: Preservation of Housing Department (HD) investments & continued affordability; improvement of distressed/foreclosed properties; creation & expansion of long-term affordability; investment in location-critical properties, such as those near employment & transportation centers as well as in areas lacking affordable rental units; leveraging federal funding with private equity & investment.

The HD administers a down payment assistance program for first-time homebuyers. Eligible families receive down payment assistance in the form of a zero-interest due on sale loan as long as the home remains the family's principal residence during the affordability period. The HD contracts with agencies to assist potential homeowners in obtaining a mortgage, & work with lenders & title agencies to help with closing. The City also funds homeownership programs that: construct new homes in neighborhoods undergoing revitalization; utilize mortgage financing to lower interest rates & increase overall community participation in developing homeownership opportunities.

Phx City Council unanimously approved the first-ever Housing Phoenix Plan (HPP). As the fastest growing city in the nation, this initiative works to address our many housing needs & recommends solution-oriented policies to create a better Phx. The HPP documents the findings of the city's Affordable Housing Initiative, with the goal of completing a housing needs assessment & establishing policy recommendations to address the city's current housing challenge. Through extensive research & community outreach, the plan identifies the community's housing needs, documents the housing gap, compiles nationwide best practices & recommends the following 9 policy initiatives to reach the goal of creating a stronger & more vibrant Phoenix through increased housing options: 1) Prioritize New Housing in Areas of Opportunity a) Scoring criteria to help combat Not in My Backyard sentiment 2) Amend Current Zoning Ordinance to Facilitate More Housing Options a) Affordable Housing Developer Incentives b) Accessory Dwelling Unit Allowances c) Expand Walkable Urban Code 3) Redevelop City-Owned Land with Mixed-Income Housing a) Parcel List & Phasing Plan 4) Enhance Public-Private Partnerships & Increase Public, Private & Philanthropic Financing 5) Building Innovations & Cost-Saving Practices a) Affordable Housing Team with Development Services b) Affordable Housing Advocate c) Infrastructure Fund for Affordable Housing Developers d) Continuing Research 6) Increase Affordable Housing Developer Representation 7) Expand Efforts to Preserve Existing Housing Stock a) Expand Land Banking Program b) Community Land Trust c) Expand Landlord Incentive Program d) Expand Rental Rehabilitation Program 8) Support Affordable Housing Legislation 9) Education Campaign.

Phx has experienced consistent population growth which has outpaced the growth of the market. A housing gap analysis of the housing need & the available housing stock showed that Phoenix has a need for 163,067 additional housing units. The City created a 9-point initiative plan to establish zoning incentives for affordable housing developers, create allowances for accessory dwelling units, increase

resources, streamlines processes & establish an education campaign. In 22 the City will be working to implement the 9 initiatives.

Actions planned to reduce lead-based paint hazards

The reduction of Lead Based Paint (LBP) hazards is a continuing priority and objective in Phoenix.

Phoenix housing rehabilitation programs funded with HUD resources to aid homeowners and tenants to protect children and their families from the hazards of LBP. The Lead Safe Phoenix program is available to individuals who live in homes constructed prior to 1978, have children under the age of six or with a pregnant woman in the home, and who live in the city of Phoenix.

EPA certified housing rehabilitation specialists prepare scopes of work and monitor all lead reduction work performed. EPA certified lead abatement contractors provide remediation of lead on eligible properties. If needed, residents are temporarily relocated until lead hazards are removed and the unit has passed lead clearance. Lead-safe rental housing units are listed in a publicly accessible rental registry.

The City, through Lead Safe Phoenix, conducts educational programs with its partners for parents of children under six years of age and a professional level educational process for physicians, nurses, housing staff, teachers, landlords and other key stakeholders. The objective is to reduce childhood exposure to lead hazards through interventions that can be initiated by parents, landlords, doctors, case managers, etc., and to encourage the safe remediation of lead-based paint hazards in homes.

Actions planned to reduce the number of poverty-level families

The Volunteer Income Tax Assistance (VITA) Program - The City of Phoenix Human Services Department continues to administer a Volunteer Income Tax Assistance (VITA) program focusing on assuring low-to-limited income households receive free tax preparation services including filing for the Earned Income Tax Credit (EITC). EITC has been proven to be the largest and most effective anti-poverty program in our nation. In 2020/2021, 178 volunteers prepared returns for 2,485 households with over \$3.1 million in federal returns. The refunds not only provide financial relief to recipients but are an economic benefit to the entire community. Additionally, volunteers also provide financial education related to filing income tax returns with the intent of creating greater awareness on the income tax preparation process.

Family Services Centers - The City of Phoenix Human Services Department offers a variety of social services to low-income households, experiencing crisis. Services are provided through three Family Services Centers geographically dispersed throughout the city. Each center provides a broad range of assistance to City of Phoenix residents with urgent needs including utility, eviction prevention, rent/mortgage payment, as well move-in costs. Caseworkers also provide employment, budgeting, and social and life skills development through case management. These services assist families and

individuals identify and resolve current barriers and ultimately achieve self-sufficiency.

The HSD strategy is to serve as many low-income households as efficiently as possible. The three Family Services Centers expanded operational hours in September 2021 to Monday through Saturday, 7:00 AM to 6:00 PM. A telephone interview process with a secure document upload component was fully implemented in the summer of 2020, removing barriers for Phoenix residents to accessing services and providing multiple avenues for Phoenix residents to receive assistance.

Rapid Re-Housing – City of Phoenix will provide Rapid Re-housing Services to those clients who meet the Category 1 definition of Homeless by targeting chronically homeless, Veterans, individuals and families impacted by COVID-19, as well as other homeless individuals and families.

Actions planned to develop institutional structure

The City of Phoenix works closely with its public nonprofit and private partners in order to develop institutional structure. The opportunities described below will be explored to further develop the institutional structure:

Explore alternative funding sources to tackle priorities set out in the Consolidated Plan. Deliver focused technical assistance to encourage affordable housing for lower income persons in addition to special needs and homeless persons as well as priority community development needs. Continue to foster the participation of an increasing number of private and non-profit entities to deliver affordable and special needs housing. Increase and fortify partnerships with the development community to focus and innovatively attend to affordable housing needs and issues. Utilize public funds with other private, non-profit, foundation and other alternative sources to stimulate affordable housing, homeless and special needs housing production as well as neighborhood revitalization and stabilization. Work cooperatively on homeless and supportive housing issues through the 'continuum of care' process. Pursue local sources of financing for priority affordable and special needs housing production, neighborhood preservation and community development.

Actions planned to enhance coordination between public and private housing and social service agencies

The City's Housing Department conducts regular public forums to receive input from private and nonprofit housing developers. A List-Serve has been established to communicate with the housing community any updates, regulatory changes, available funding for housing development and public meetings related to housing development or services. Additionally, the Resident Services Section (RSS) has established a Coalition of Service Providers, a group of non-profit social service providers, to help connect low-income residents to services and resources.

The method for selecting HOPWA Project Sponsors is to conduct an open, competitive Request for Proposal (RFP) process. This includes providing full access to grassroots faith-based, all agencies

providing HIV/AIDS services, minority owned businesses and other community organizations. Prior to the issuance of a RFP, community outreach, meetings and communication through email occurs to ensure community organizations are aware of the upcoming RFP and to receive feedback on current services and/or gaps in services.

Discussion:

The actions and activities further develop a programmatic response to meeting the needs of those identified as underserved.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction:

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	500,000
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	500,000

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	70.00%

HOME Investment Partnership Program (HOME)

Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is

as follows:

Not applicable.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

The City's down payment assistance program utilizes a deferred forgivable loan. The deferred amount is stated in the down payment assistance loan documents. The loan is secured through a recorded Deed of Trust. If the house is sold prior to the loan's period of affordability has been met, the entire HOME loan subsidy will be recaptured by the City. Period of affordability is as follows: 1) 5-year period of affordability for loan amounts of \$14,999 or less 2) 10-year period of affordability for loan amounts of \$15,000 to \$39,999 3) 15-year period of affordability for loan amounts of \$40,000 and higher.

Upon a foreclosure, the net sale proceeds will be recaptured for the HOME loan subsidy. In the case of a foreclosure only, the following forgiveness schedule will be followed 1) Loans of \$14,999 or less - 25% of the loan is forgiven each year beginning on the second anniversary/year of the recording of the Deed of Trust 2) Loans \$15,000 to \$39,999 - 20% of the loan is forgiven annually beginning on the sixth anniversary/year of the recording of the Deed of Trust 3) Loan amounts of \$40,000 and higher - 10% of the loan is forgiven annually beginning on the sixth anniversary/year of the recording of the Deed of Trust.

In the past, the City administered a Shared Equity Down Payment Assistance Loan Program (SEDAP) where upon sale and/or evidence of default as defined in the loan documents, the original down payment assistance loan plus or minus a percentage of the appreciation or depreciation will be due the City (also known as net sales proceeds). The percent appreciation/depreciation due is based on whether there is a gain or loss from a subsequent sale. If there is a gain, then the City will be paid its original loan plus a share of the appreciation based on the percentage of the City's shared equity loan to the total acquisition cost. If there is a loss, then 100% of such amount will be reduced from the City's original down payment assistance loan.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

Under the Open Doors Down Payment Assistance (DPA) first-time homebuyer program, where the City holds the Deed of Trust, the City will recapture the entire HOME subsidy from owners who sell their property prior to the period of affordability being met. Net sale proceeds will be recaptured for foreclosures in accordance with forgiveness terms already detailed. To ensure that the intent of the

HOME program affordability period is met, the City files a Deed of Trust for each property. The City requires that a Deed of Trust and Declaration of Affirmative Land Use Restrictions (or Special Warranty Deed) be recorded for every loan closure.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The Housing Department may consider a citywide refinancing program, as an investment strategy for acquisition and/or rehabilitation of affordable rental projects sponsored by nonprofit housing developers with a minimum HOME investment of \$1,000 per unit. All rehabilitated units must be located within Phoenix City Limits and meet the City of Phoenix Minimum Property Standards. Priority will be given to projects already supported by City funds. While refinancing may be an eligible activity in the preservation of affordable rental housing, it will not be eligible as the primary purpose of the Department's refinancing investment strategy. "Taking out" or "cashing out" by developer/borrower of capital equity will not be permitted under the Department's refinancing investment strategy.

Nonprofit housing developers may be eligible to refinance existing debt using Housing Department funds when rehabilitation of the project and refinancing is necessary to create or continue long-term affordability rental restrictions. Through an application process, projects must provide a management plan and 15-year proforma. City staff will review and underwrite the project to determine feasibility. Aspects such as property management, financial need, long term financial feasibility, market demand and level of rehabilitation will be reviewed to determine the project feasibility. Housing Department funds utilizing federal block grant funds such as HOME Investment Partnerships Program cannot be used to refinance FHA loans and/or multifamily mortgage loans made or insured by any federal program including the Community Development Block Grant Program (CDBG). Projects must be developed by a nonprofit agency and located jurisdiction wide (anywhere within the City of Phoenix). The new investment must create additional affordable units and/or be used to maintain current affordable units.

All projects are subject to long-term affordability restrictions which limit resident incomes and rents based on levels of area median income (AMI) established annually by the U.S. Department of Housing and Urban Development (HUD). All units receiving Department refinancing assistance must be reserved for households below 60% of AMI. An affordability restriction of at least 30 to 40 years will be required on all units assisted through the refinancing investment strategy. Specific project requirements will determine period of affordability restriction.

Emergency Solutions Grant (ESG)
Reference 91.220(l)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

The City of Phoenix utilizes the Maricopa County Continuum of Care Community Best Practices developed and approved through the Maricopa County CoC in the direct provision of ESG assistance. Likewise, the city contractually requires sub recipients to provide ESG assistance in alignment with applicable standards.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The CoC operates a Coordinated Entry (CE) system for all people experiencing homelessness. The Access Points use a common assessment tool to determine the housing intervention that is best suited for the client(s). The assessment tool is then utilized to determine if domestic violence is a factor and if so, the victim's immediate safety is subsequently assessed. Client(s) may then be referred to the DV Centralized Screening (CS) system, the parallel system for victims of domestic violence. Once safety is addressed, then the housing assessment tool is administered by CE and referrals are made based on the substantiated need. Client choice is also considered when making a referral as many housing options are presented and the client choice is paramount to the success of the intervention. Many DV providers were involved in the development of the CE system to ensure that victim remains safe and connection to the DV system as well as the variety of housing options.

The Family Housing Hub serves as a single point of entry system for families experiencing homelessness in Maricopa County. The Family Housing Hub coordinates shelter and housing for local nonprofit agencies. The Welcome Center serves as the initial access point wherein single adult individuals experiencing homelessness are engaged. The CoC approved the VI-SPDAT and Family VI-SPDAT as the common assessment tool for coordinated entry. Staff at the Family Housing Hub and Welcome Center, as well as other trained partners, administer the VI-SPDAT to determine which intervention best meets the needs of the individual or family. The access point then makes the initial referral to the housing and/or service provider based on the needs identified. People are first assessed for safety and, as appropriate, triaged to other systems of care for crisis or domestic violence.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The current City of Phoenix ESG sub awards were granted through a competitive Request for Proposal (RFP) process in FY 2018 for a one-year period with the option of additional one-year renewal periods. Contracts are monitored annually for progress towards performance outcomes and compliance with federal, state and local regulations. The city works closely with sub recipients to

provide training, technical assistance and ongoing support as needed.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The City of Phoenix Human Services Commission, which serves as the Human Services Department's governing board includes representation of person(s) who are homeless or formerly homeless and organizations which serve persons currently experiencing homelessness.

5. Describe performance standards for evaluating ESG.

Performance standards are included in the Maricopa County Continuum of Care Community Best Practices (attached) approved by the Maricopa County CoC and required for all ESG assistance activities. Sub awardees provide monthly demographic reports and quarterly performance reports to track progress towards annual outcomes.

HOPWA Selection of Project Sponsors

Project Sponsors submitted proposals for a Request for Proposals (RFP) in March 2017. Project Sponsors were selected through this RFP process in which experience, capacity and support services were among criteria considered during the evaluation process. New housing and service contracts began on July 1, 2017. Prior to the issuance of the most recent RFP, community outreach occurred to all agencies providing HIV/AIDS services to ensure all were aware of the upcoming RFP. This included minority owned businesses. Current contracts original expiration date was June 30, 2022. A council approved one-year contractual extension was implemented that resulted in the extension of all contracts through June 30, 2023. An RFP will be issued the beginning of 2023 to allow for the execution of new contracts by July 1, 2023.