























TOTAL UNITS*

Affordable 5,607 created | 5,947 preserved
Workforce 14,628 created
Market..... 30,045 created

56,227
Total To Date

	% Complete	Target Date	Status Comments
INITIATIVE 1: Prioritize New Housing In Areas Of Opportunity	85%	June 30, 2021	Place type exercise with Village Planning Committees underway as part of PlanPHX2025
INITIATIVE 2: Amend Current Zoning Ordinance To Facilitate More Housing Options			
A: Affordable Housing Incentives	75%	Dec 31, 2021	Multifamily Parking TA approved by City Council on 1/24/24 Multifamily residential development and adaptive reuse TA to address recent changes to state statute was approved by City Council 2/19/25
B: Update Zoning Ordinance to Expand Housing Options	75%	Dec 31, 2021	2 of 3 mobile home TAs were approved 2023 Q2 Accessory dwelling units (ADU) TA was approved by City Council 9/6/23 ADU TA to address recent changes to state statute was approved by City Council 11/20/24
C: Expand The Walkable Urban Code	100%	March 31, 2021	The WU Code TA (Z-TA-3-19) was approved by City Council on 2/2/22
INITIATIVE 3: Redevelop City-Owned Land With Mixed-Income Housing	100%	Dec 31, 2020	Council approved set aside plan RFP for 2 parcels on W Polk St issued 9/20/24 RFP for 7 parcels in Sunnyslope/ Village Center issued 12/16/24
INITIATIVE 4: Enhance Public-Private Partnerships and Increase Financing	100%	Dec 31, 2020	Ongoing partnerships and Housing is Healthcare and AZ Housing Fund



	 % Complete	 Target Date	 Status Comments
 INITIATIVE 5: Building Innovations and Cost-Saving Practices			
A: Development Assistance Team Assignment	100% 	June 30, 2021	Teams identified
B: Affordable Housing Advocacy	100% 	Ongoing	Continuous advocacy
C: Reduced Planning and Permitting Fees	30% 	June 30, 2022	Design competition for ADU standard plans was held in October 2024, and awards were announced in December 2024
D: Infrastructure Program	100% 	Dec 31, 2021	Pilot program for unanticipated off-site infrastructure launched
E: Ongoing Research - Cost-Saving Practices	100% 	Ongoing	Utilizing ADEQ funds to assist with enviro assessments of HPP parcels for future RFPs
 INITIATIVE 6: Increase Affordable Housing Developer Representation	75% 	Dec 31, 2020	Revising application for appointment
 INITIATIVE 7: Expand Efforts to Preserve Existing Affordable Housing Stock			
A: Strategic Acquisitions	100% 	Dec 31, 2021	Pilot project: acquisition complete
B: Implement Community Land Trust Program	100% 	June 30, 2021	\$5 million ARPA funded CLT program underway
C: Implement Landlord Incentives and Resources	100% 	June 30, 2021	\$7.8 million in CARES Act and ARPA funds were dispersed between 2021 and 2024, 5,004 affordable units were preserved, and over 1,000 new landlords joined the voucher program
D: Expand the Rental Rehabilitation Program	100% 	June 30, 2021	Full program launched; actively marketed and operationalized 6/30/21
 INITIATIVE 8: Support Affordable Housing Legislation	100% 	Ongoing	Continued advocacy through city lobbyist and advocacy partners; tracking Federal/Local housing legislation
 INITIATIVE 9: Education Campaign	100% 	Dec 31, 2020	Presentations to stakeholder groups; engaging with partners on ways to collaborate Awarded Housing Opportunities in Mentorship and Education Technical Assistance from MAG in Fall 2024

*New units created are based on certificate of occupancy data from October 2019 to present. Preserved units include the following city programs: landlord incentive, housing rehabilitation, rental assistance demonstration, community land trust pilot, and ARPA programs. Affordable and/or market rate unit counts based on available data from Housing Department projects and Apartment Insights rental rate information.