# The Phoenix Detail Budget 2019-20





### 2019-20 Annual Budget Detail

#### **Mayor and City Council**

Kate Gallego Mayor

Jim Waring Vice Mayor District 2

Thelda Williams District 1

Debra Stark District 3

Laura Pastor District 4

Betty Guardado District 5

Sal DiCiccio District 6

Michael Nowakowski District 7

Carlos Garcia District 8

#### Mayor's Office

Lisa Fernandez Chief of Staff

#### **City Council Office**

Penny Parrella Executive Assistant to City Council

#### **Management Staff**

Ed Zuercher City Manager

Milton Dohoney, Jr. Assistant City Manager

Deanna Jonovich Assistant City Manager

Mario Paniagua Deputy City Manager

Karen Peters Deputy City Manager

Toni Maccarone Acting Deputy City Manager

Frank McCune Government Relations Director

#### **Department Heads**

Denise Archibald City Clerk

Matthew B. Arvay Chief Information Officer

Jeff Barton

**Budget and Research Director** 

Lori Bays

**Human Resources Director** 

James Bennett

**Director of Aviation Services** 

John Chan

**Phoenix Convention Center** 

Director

Inger Erickson

Parks and Recreation Director

Marchelle F. Franklin Human Services Director

Rita Hamilton City Librarian

Kara Kalkbrenner Fire Chief Kini Knudson

Street Transportation Director

Donald R. Logan

**Equal Opportunity Director** 

Christine Mackay

Community and Economic Development Director

Cris Meyer City Attorney

Denise Olson

Chief Financial Officer

Jesús Sapien

Public Transit Director

Spencer Self

Neighborhood Services

Director

Kathryn Sorensen Water Services Director

Ginger Spencer Public Works Director

Alan J. Stephenson Planning and Development Director

Cindy Stotler Housing Director

Ross Tate City Auditor

Julie Watters

Communications Director

Jeri L. Williams Police Chief

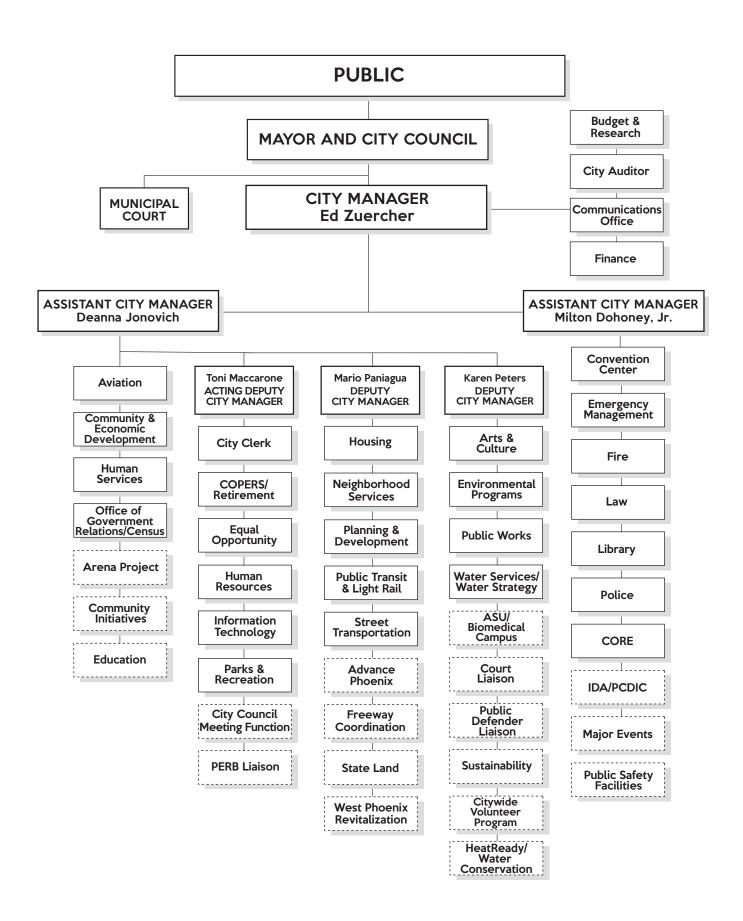
#### **Chief Presiding Judge**

B. Don Taylor III

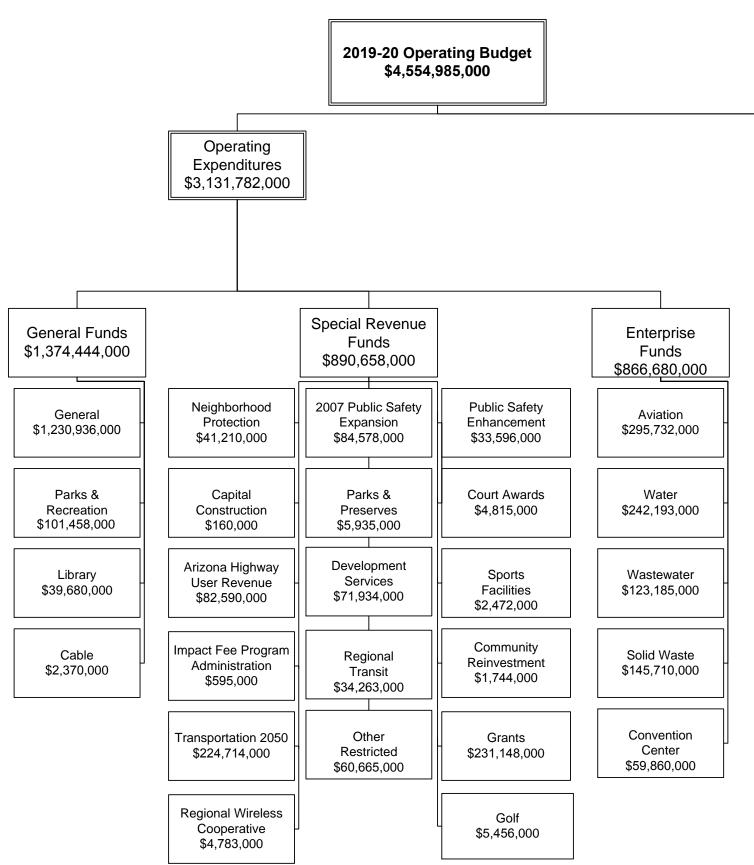
Final Adoption of the Operating Budget by the City Council June 19, 2019



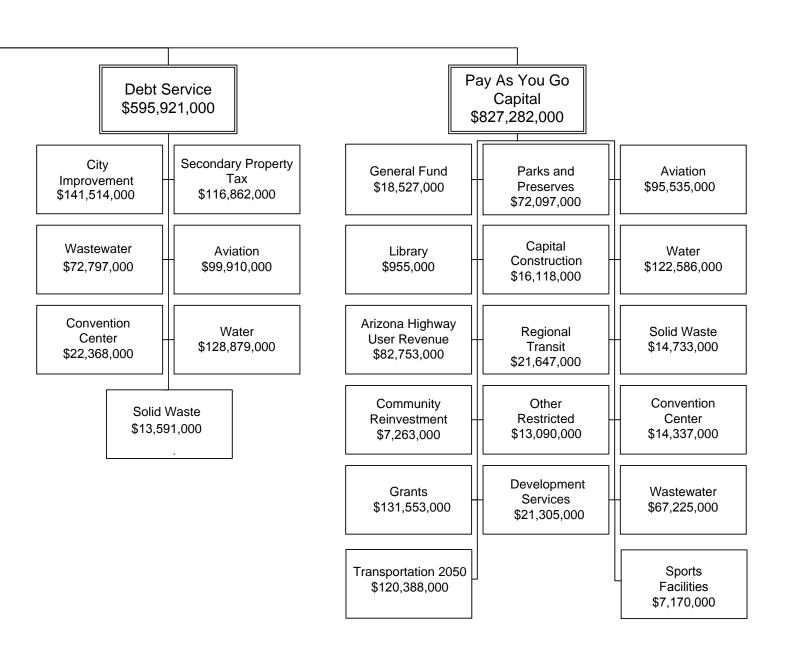
#### CITY OF PHOENIX ORGANIZATIONAL CHART



# City of Phoenix



# Financial Organizational Chart





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#### **BUDGET DOCUMENT OVERVIEW**

This overview outlines the 2019-20 Annual Budget. This budget document can be accessed at <a href="mailto:phoenix.gov/budget">phoenix.gov/budget</a>, or copies of the document are available by contacting the City of Phoenix Budget and Research Department at 602-262-4800, TTY: use 7-1-1. To request this in alternate formats (large print, braille, audio cassette or compact disc), please contact the Budget and Research Department.

#### 2019-20 Summary Budget Document

The summary budget contains a narrative description of Phoenix programs and services planned for the fiscal year 2019-20. Also included is a narrative description of all revenue sources and a description of major financial policies.

#### 2019-20 Detail Budget Document

The detail budget presents extensive statistical data (including multiyear comparisons) for each city department and fund. The statistical data includes staffing allocations and a detailed reporting of planned expenditures.

#### 2019-24 Capital Improvement Program

Finally, the 2019-24 Capital Improvement Program provides Phoenix's planned construction program by project and detailed sources of funds.

#### **Glossaries**

Definitions of the terms used throughout the budget document are presented in the glossaries in the Detail Budget and Capital Improvement Program documents.

If you have questions, need further clarification of a concept or term, or desire more detailed information about this document, please contact the Budget and Research Department at 602-262-4800.



#### DISTINGUISHED BUDGET PRESENTATION AWARD



GOVERNMENT FINANCE OFFICERS ASSOCIATION

# Distinguished Budget Presentation Award

PRESENTED TO

### City of Phoenix

#### Arizona

For the Fiscal Year Beginning

July 1, 2018

Christopher P. Morrill

**Executive Director** 

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Phoenix, Arizona for its annual budget for the fiscal year beginning July 1, 2018.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



## Part I

## 2019-20 Annual Budget Detail

**Department Summary** 

**Detail by Department** 

**Program Changes** 

**Position Schedule** 

**Contingencies** 

**Debt Service Summary** 

**Personal Services Summary** 

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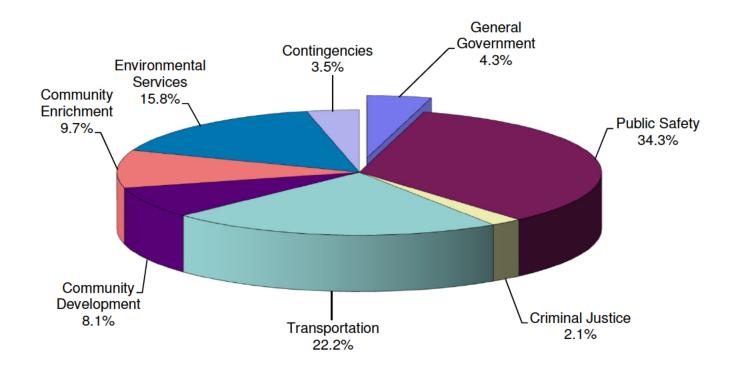
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# **General Government**





DEPARTMENT SUMMARY						
PROGRAM	DEPARTMENT	DEPARTMENT NO.				
General Government	Mayor	10				

The Mayor is elected on a nonpartisan ballot to represent the entire city for a four-year term. The Mayor represents the city in all official capacities and provides leadership to the City Council, administrative staff and the community at large. The Mayor recommends policy direction for the city and chairs all City Council meetings.

		S BY CHARACTE	R 2019-20	
CHARACTER	2017-18 ACTUAL EXPENDITURES	ACTUAL ESTIMATED		PERCENT CHANGE FROM 2018-19 ESTIMATE
PERSONAL SERVICES	\$ 1,459,247	\$ 1,517,816	\$ 1,587,815	4.6%
CONTRACTUAL SERVICES	81,181	465,149	493,600	6.1%
INTERDEPARTMENTAL CHARGES AND CREDITS	15,719	7,961	8,111	1.9%
SUPPLIES	4,085	4,510	4,100	-9.1%
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	-	-	-	-
TOTAL	\$ 1,560,232	\$ 1,995,436	\$ 2,093,626	4.9%
	AUTHORIZ	ED POSITIONS		
FULL-TIME POSITIONS	15.0	17.0	17.0	-
PART-TIME POSITIONS (FTE)	-	-	-	-
TOTAL	15.0	17.0	17.0	-
	SOURCE	OF FUNDS		
General Funds Other Restricted Funds	\$ 1,560,232 -	\$ 1,995,436 -	\$ 2,093,626	4.9% -
TOTAL	\$ 1,560,232	\$ 1,995,436	\$ 2,093,626	4.9%

	PROG	SRAM CHA	NGES		
PROGRAM General Government	DEPARTMEN Mayor		11020		DEPARTMENT NO.
General Government	iviayoi	201	9-2020		2020-2021
DESCRIPTION	REI	DUCTIONS		DITIONS	FULL YEAR
BEGGINI FIGH	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST
Add funding to facilitate enhanced community engagement activities by the Mayor through participatory budgeting or other methods at the discretion of the Mayor. Projects will be those that require no new operating costs, are procured in accordance with City policy and as recommended by the Mayor.			-	\$50,000	
Total			-	\$50,000	

#### **POSITION SCHEDULE**

PROGRAM		DEPARTMEN	Γ		DEPARTME	
General Government		Mayor				10
			2018-19		20	19-20
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Mayor						
Full Time						
Mayor's Assistant (NC)	C22	3.0	-	3.0	-	3.0
Council Secretary (NC)	C11	1.0	-	1.0	-	1.0
Mayor	998	1.0	-	1.0	-	1.0
Senior Exec Asst/City Mgr (NC)	910	1.0	(1.0)	-	-	-
Asst to the Mayor (a) (NC)	904	1.0	-	1.0	-	1.0
Admin Secretary	027	1.0	-	1.0	-	1.0
Total Full Time		8.0	(1.0)	7.0	-	7.0
<u>Temporary</u>						
Mayor's Assistant (NC)	C22	1.0	-	1.0	-	1.0
Council Research Analyst (NC)	C17	3.0	-	3.0	-	3.0
Council Admin Specialist (NC)	C14	1.0	(1.0)	-	-	-
Council Aide (NC)	C10	2.0	3.0	5.0	-	5.0
Asst to the Mayor (a) (NC)	904	-	1.0	1.0	-	1.0
Total Temporary		7.0	3.0	10.0		10.0
Total Mayor		15.0	2.0	17.0	-	17.0



DEPARTMENT SUMMARY						
PROGRAM	DEPARTMENT	DEPARTMENT NO.				
General Government	City Council	11				

The City Council is composed of eight council members elected by districts on a nonpartisan ballot. Four-year terms for council members from odd-numbered districts expire in April 2021. Terms for council members from even-numbered districts expire in April 2023. The City Council serves as the legislative and policy-making body of the municipal government and has responsibilities for enacting city ordinances, appropriating funds to conduct city business and providing policy direction to the administrative staff. Under the provisions of the City Charter, the City Council appoints a city manager, who is responsible for carrying out its established policies and administering operations.

EXPENDITURES BY CHARACTER								
CHARACTER	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE				
PERSONAL SERVICES	\$ 2,936,495	\$ 3,255,353	\$ 3,462,912	6.4%				
CONTRACTUAL SERVICES	426,360	1,170,617	1,280,949	9.4%				
INTERDEPARTMENTAL CHARGES AND CREDITS	22,146	4,921	5,223	6.1%				
SUPPLIES	14,612	1,500	1,500	-				
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-				
MISCELLANEOUS TRANSFERS	29,438	-	-	-				
TOTAL	\$ 3,429,051	\$ 4,432,391	\$ 4,750,584	7.2%				
	AUTHORIZ	<u> </u> ED POSITIONS						
FULL-TIME POSITIONS	31.0	30.0	30.0	-				
PART-TIME POSITIONS (FTE)	-	-	-	-				
TOTAL	31.0	30.0	30.0	-				
	SOURCE	OF FUNDS						
General Funds	\$ 3,429,051	\$ 4,432,391	\$ 4,750,584	7.2%				
TOTAL	\$ 3,429,051	\$ 4,432,391	\$ 4,750,584	7.2%				

	PROG	RAM CHAI	NGES			
PROGRAM General Government	DEPARTMENT City Council	Γ				DEPARTMENT NO
General Government	City Courien		19-20			2020-2021
DESCRIPTION	RED	DUCTIONS		DDITIO	ONS	FULL YEAR
DEGGIII TIGI	POSITIONS	AMOUNT	POSITIONS		AMOUNT	COST
Add funding to each Council District to facilitate commmunity engagement activities through participatory budgeting or other methods at the discretion of each Councilmember.			-	\$	200,000	
Total			-	\$	200,000	

#### **POSITION SCHEDULE**

PROGRAM General Government		DEPARTMENT City Counc	•		DEPARTME	NT NO. 11
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2018-19 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	20 ADDITIONS/ REDUCTIONS	19-20 AUTHORIZED POSITIONS
City Council Full Time						
Council Assistant (NC)	C22	4.0	(1.0)	3.0	_	3.0
Council Research Analyst (NC)	C17	2.0	(2.0)	-	_	-
Council Member	997	8.0	-	8.0	-	8.0
Exec Asst to City Council (NC)	907	1.0	_	1.0	-	1.0
Admin Secretary	027	1.0	-	1.0	-	1.0
Total Full Time		16.0	(3.0)	13.0	-	13.0
Temporary						
Council Assistant (NC)	C22	3.0	2.0	5.0	-	5.0
Council Research Analyst (NC)	C17	4.0	_	4.0	-	4.0
Council Aide (NC)	C10	8.0	-	8.0	-	8.0
Total Temporary		15.0	2.0	17.0	-	17.0
Total City Council		31.0	(1.0)	30.0	-	30.0



DEPARTMENT SUMMARY					
PROGRAM	DEPARTMENT	DEPARTMENT NO.			
General Government	City Manager	12			

The city manager provides professional administration of the policies and objectives established by the Mayor and City Council, develops alternative solutions to community problems for Mayor and City Council consideration and plans programs that meet the future public needs of the city. Deputy city managers oversee and provide assistance to city departments to ensure achievement of their departmental objectives and the objectives of the city government as a whole.

EXPENDITURES BY CHARACTER							
CHARACTER	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE			
PERSONAL SERVICES	\$ 3,403,274	\$ 3,483,853	\$ 4,135,157	18.7%			
CONTRACTUAL SERVICES	194,911	252,067	289,529	14.9%			
INTERDEPARTMENTAL CHARGES AND CREDITS	(1,180,831)	(1,323,147)	(1,266,090)	4.3%			
SUPPLIES	16,443	25,525	32,795	28.5%			
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-			
DEBT SERVICE PAYMENTS	-	-	-	-			
MISCELLANEOUS TRANSFERS	-	-	-	-			
TOTAL	\$ 2,433,797	\$ 2,438,298	\$ 3,191,391	30.9%			
	AUTHORIZ	ED POSITIONS					
FULL-TIME POSITIONS	19.0	19.0	19.0	-			
PART-TIME POSITIONS (FTE)	0.5	0.5	0.5	-			
TOTAL	19.5	19.5	19.5	-			
	SOURCE	OF FUNDS					
General Funds	\$ 2,227,276	\$ 2,258,116	\$ 2,873,368	27.2%			
Water Funds Federal and State Grants Funds Other Restricted Funds	888 52,683 152,950	- 154,634 25,548	318,023 -	- +100.0% -100.0%			
TOTAL	\$ 2,433,797	\$ 2,438,298	\$ 3,191,391	30.9%			

PROGRAM CHANGES					
PROGRAM DEPARTMENT General Government City Manager					DEPARTMENT NO. 12
	2019-2020				
DESCRIPTION	RE	DUCTIONS	Al	DDITIONS	FULL YEAR
	<b>POSITIONS</b>	AMOUNT	POSITIONS	AMOUNT	COST
Convert a temporary position to regular status to continue to support departments in the maintenance of city facilities by providing oversight, coordination, and policy guidance.			-	-	
Total			1		
Total					

#### **POSITION SCHEDULE**

PROGRAM General Government		DEPARTMENT City Mana			DEPARTME	NT NO. 12	
		2018-19			2019-20		
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
City Manager's Office							
Full Time							
City Manager (NC)	940	1.0	_	1.0	_	1.0	
Asst City Manager (NC)	917	2.0		2.0	_	2.0	
Deputy City Manager (NC)	914	3.0	_	3.0	_	3.0	
Senior Exec Asst/City Mgr (NC)	910	-	1.0	1.0	-	1.0	
Special Projects Administrator	840	-	-	-	1.0	1.0	
Secretary II*U8	721	1.0	-	1.0	-	1.0	
Management Asst II	037	3.0	-	3.0	-	3.0	
Secretary to City Manager(NC)	035	1.0	-	1.0	-	1.0	
Admin Secretary	027	2.0	-	2.0	-	2.0	
Total Full Time		13.0	1.0	14.0	1.0	15.0	
Temporary							
Special Projects Administrator	840	1.0	-	1.0	(1.0)	-	
Total Temporary		1.0	-	1.0	(1.0)	-	
Education Coordination							
Full Time							
Management Asst III	839	1.0	-	1.0	_	1.0	
Admin Asst II	035	1.0	-	1.0	-	1.0	
Total Full Time		2.0	-	2.0	-	2.0	
<u>Temporary</u>					i		
Admin Asst II	035	1.0	(1.0)	_	_	_	
Total Temporary		1.0	(1.0)	-	-	-	
Citywide Volunteer Coordina	tion						
Full Time							
Business Assistance Coord	039	1.0	_	1.0		1.0	
Total Full Time	000	1.0		1.0		1.0	
Part Time					<u> </u>	1.0	
Admin Aide*U7	026	0.5	_	0.5	_	0.5	
Total Part Time	020	0.5		0.5	-	0.5	
		0.5				0.0	
Temporary	000	1.0	(4.0)				
Accounting Supervisor	039	1.0	(1.0)	1.0		- 10	
Admin Aide*U7 Total Temporary	026		1.0	1.0	-	1.0	
		1.0		1.0	-	1.0	
Total City Manager		19.5	-	19.5	-	19.5	



DEPARTMENT SUMMARY				
PROGRAM	DEPARTMENT	DEPARTMENT NO.		
General Government	Government Relations	43		

Government Relations represents the city, as appropriate, in contacts with federal, state, regional, county and other city governments. Government Relations is also charged with citywide grants coordination, as well as overseeing the City's Census 2020 education and outreach efforts.

		S BY CHARACTE		
CHARACTER	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE
PERSONAL SERVICES	\$ 682,799	\$ 990,140	\$ 1,044,844	5.5%
CONTRACTUAL SERVICES	347,921	597,193	4,118,046	+100.0%
INTERDEPARTMENTAL CHARGES AND CREDITS	4,046	4,051	4,091	1.0%
SUPPLIES	9,298	875	875	-
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	_
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	-	-	-	-
TOTAL	\$ 1,044,064	\$ 1,592,259	\$ 5,167,856	+100.0%
	AUTHORIZ	ED POSITIONS		
FULL-TIME POSITIONS	6.0	7.0	7.0	-
PART-TIME POSITIONS (FTE)	-	-	-	-
TOTAL	6.0	7.0	7.0	-
	SOURCE	OF FUNDS		
General Funds Other Restricted Funds	\$ 1,044,064 -	\$ 1,447,259 145,000	\$ 2,812,856 2,355,000	94.4% +100.0%
TOTAL	\$ 1,044,064	\$ 1,592,259	\$ 5,167,856	+100.0%

PROGRAM CHANGES  PROGRAM DEPARTMENT NO.						
General Government					43	
2019-20					2020-21	
DESCRIPTION	RE	DUCTIONS		DITIONS	FULL YEAR	
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST	
Add funding for Census 2020 marketing and public relations efforts in order to maximize Census 2020 participation.			_	\$1,355,000		
				<b>+</b> 1,000,000		
Total			-	\$1,355,000		

PROGRAM General Government		DEPARTMENT Governme	r nt Relations		DEPARTMENT NO. 43		
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2018-19 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	9-20 AUTHORIZED POSITIONS	
Government Relations Full Time Intergovern Affairs Coord (NC) Management Asst II Management Asst I	906 037 031	1.0 2.0 1.0	- - -	1.0 2.0 1.0		1.0 2.0 1.0	
Admin Asst I Total Full Time	030	1.0 5.0	-	1.0 5.0	-	1.0 5.0	
Temporary Asst to the City Manager (NC) Management Asst II Total Temporary	904 037	1.0 1.0 2.0		1.0 1.0 2.0	-	1.0 1.0 2.0	
<b>Total Government Relations</b>		7.0	-	7.0	-	7.0	

# Public Information Digital Information Media & Community Relations PHXTV Phoenix.gov Content KNOW99 Social Media

DEPARTMENT SUMMARY					
PROGRAM	DEPARTMENT	DEPARTMENT NO.			
General Government	Communications Office	42			

The Communications Office disseminates information on city governmental services to residents and assists them in using and understanding the information. The office also encourages participation in city government and develops programming for the government access cable television channel.

	EXPENDITURE	S BY CHARACTE	R	
CHARACTER	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE
PERSONAL SERVICES	\$ 2,362,597	\$ 2,432,268	\$ 2,617,973	7.6%
CONTRACTUAL SERVICES	186,029	240,618	218,846	-9.0%
INTERDEPARTMENTAL CHARGES AND CREDITS	(232,299)	(227,568)	(234,204)	-2.9%
SUPPLIES	93,037	62,900	62,900	-
EQUIPMENT AND MINOR IMPROVEMENTS	29,097	62,382	70,000	12.2%
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	-	-	-	-
TOTAL	\$ 2,438,461	\$ 2,570,600	\$ 2,735,515	6.4%
	AUTHORIZ	ED POSITIONS		
FULL-TIME POSITIONS	17.0	17.0	17.0	-
PART-TIME POSITIONS (FTE)	2.1	2.1	2.1	-
TOTAL	19.1	19.1	19.1	-
	SOURCE	OF FUNDS		
General Funds Cable Communications Funds Other Restricted Funds	\$ 40 2,063,362 375,059	\$ 90 2,182,911 387,599	\$ 3,697 2,353,457 378,361	+100% 7.8% -2.4%
TOTAL	\$ 2,438,461	\$ 2,570,600	\$ 2,735,515	6.4%

DEPARTMENT DETAIL								
OGRAM		DEPARTMENT				DEPARTMENT NO.		
General Government	Com	munications Offi 2017-18	ce	2018-19		42 2019-20		
ORGANIZATION DETAIL		ACTUAL	_	ESTIMATED		COUNCIL		
	EX	PENDITURES	<u>E</u>	XPENDITURES	P	LLOWANCE		
Public Information	\$	1,532,375	\$	1,613,930	\$	1,708,5		
Digital Information		1,138,385		1,184,238		1,261,1		
Inter-Departmental Charges		(232,299)		(227,568)		(234,20		
Total	\$	2,438,461	\$	2,570,600	\$	2,735,5		

	PROG	RAM CHA	NGES			
PROGRAM General Government	<b>DEPARTMEN</b> Communica	T ations Office			DEPARTMENT NO.	
deneral deverminent	Communic	20	19-2020		2020-2021	
DESCRIPTION	RFF	DUCTIONS		DITIONS	FULL YEAR	
2200	POSITIONS		POSITIONS			
No Changes		AMOUNT		AMOUNT	COST	

### POSITION SCHEDULE PROGRAM DEPARTMENT DEPARTMENT NO. Communications Office General Government 2018-19 2019-20 ORGANIZATIONAL DETAIL/ AUTHORIZED **AUTHORIZED** AUTHORIZED ADDITIONS/ ADDITIONS/ PAY CLASSIFICATION TITLE **POSITIONS** REDUCTIONS RANGE **POSITIONS** REDUCTIONS POSITIONS AS OF 6/30/19 SUMMARY BY DIVISION **Public Information** 11.0 11.0 11.0 **Digital Information** 8.1 8.1 8.1 19.1 19.1 19.1 **Total Communications Office DETAIL BY DIVISION Public Information Full Time** Public Information Dir (NC) 906 1.0 1.0 1.0 Senior Public Info Officer 038 1.0 1.0 1.0 Admin Asst III 037 1.0 1.0 1.0 Management Asst II 037 1.0 1.0 1.0 **Project Manager** 036 1.0 1.0 1.0 035 4.0 **Public Information Officer** 4.0 4.0 Multimedia Specialist 032 1.0 1.0 1.0 Admin Asst I 030 1.0 1.0 1.0 **Total Full Time** 11.0 11.0 11.0 11.0 **Total Public Information** 11.0 11.0 **Digital Information Full Time** 840 Video Station Manager 1.0 1.0 1.0 Video Productions Coordinator 035 1.0 1.0 1.0 Multimedia Specialist 032 3.0 3.0 3.0 Admin Asst I 030 1.0 1.0 1.0 **Total Full Time** 6.0 6.0 6.0 \_ -Part Time Secretary II\*U8 721 0.5 0.5 0.5 Multimedia Specialist 032 1.6 1.6 1.6 **Total Part Time** 2.1 2.1 2.1

8.1

19.1

8.1

19.1

8.1

19.1

**Total Digital Information** 

**Total Communications Office** 

DEPARTMENT SUMMARY					
PROGRAM	DEPARTMENT	DEPARTMENT NO.			
General Government	City Auditor	19			

The City Auditor Department supports the city manager and elected officials in meeting residents' needs for quality government, products and services by providing independent and objective feedback on the city's programs, activities and functions. The city auditor's work is vital in maintaining trust and confidence that city resources are used effectively and honestly. The City Auditor budget also funds an annual independent audit conducted by outside auditors in accordance with the City Charter. This includes an audit of city accounting and financial records, the federal single audit, review of the City of Phoenix Employees' Retirement System, external audits of specific activities and review of business systems for possible improvements.

	EXPENDITURE	S BY CHARACTE	R	
CHARACTER	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE
PERSONAL SERVICES	\$ 3,724,952	\$ 4,074,359	\$ 4,344,524	6.6%
CONTRACTUAL SERVICES	553,252	574,482	620,877	8.1%
INTERDEPARTMENTAL CHARGES AND CREDITS	(1,707,664)	(1,652,280)	(1,625,704)	1.6%
SUPPLIES	4,660	5,083	5,083	-
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	-	-	-	-
TOTAL	\$ 2,575,200	\$ 3,001,644	\$ 3,344,780	11.4%
	AUTHORIZ	ED POSITIONS		
FULL-TIME POSITIONS	25.0	25.0	25.0	-
PART-TIME POSITIONS (FTE)	0.4	0.4	0.4	-
TOTAL	25.4	25.4	25.4	-
	SOURCE	OF FUNDS		
General Funds	\$ 2,575,200	\$ 3,001,644	\$ 3,344,780	11.4%
TOTAL	\$ 2,575,200	\$ 3,001,644	\$ 3,344,780	11.4%

PROGRAM CHANGES								
PROGRAM General Government	<b>DEPARTMENT</b> City Auditor							
		2019-2020		19 2020-2021				
DESCRIPTION	REDUCTION	NS AE	DDITIONS	FULL YEAR				
	POSITIONS AM	OUNT POSITIONS	AMOUNT	COST				
No Changes								

PROGRAM General Government		DEPARTMEN  City Audito			DEPARTMENT NO. 19		
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2018-19 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	19-20 AUTHORIZED POSITIONS	
City Auditor							
Full Time							
City Auditor (NC)	908	1.0	-	1.0	-	1.0	
Deputy City Auditor	842	4.0	-	4.0	-	4.0	
Senior Internal Auditor*IT	039	2.0	-	2.0	-	2.0	
Tax Hearing Officer	039	1.0	-	1.0	-	1.0	
Senior Internal Auditor	038	4.0	-	4.0	-	4.0	
Internal Auditor	036	11.0	-	11.0	-	11.0	
Admin Asst I	030	1.0	-	1.0	-	1.0	
Admin Secretary	027	1.0	-	1.0	-	1.0	
Total Full Time		25.0	-	25.0	-	25.0	
Part Time							
Auditor Intern (NC)	326	0.4	-	0.4	-	0.4	
Total Part Time		0.4	-	0.4	-	0.4	
<b>Total City Auditor</b>		25.4	-	25.4	-	25.4	

# Equal Opportunity

Compliance and Enforcement

Administration

**Business Relations** 

Community Relations

Citywide Equal Opportunity Plan, ADA Compliance & S/DBE Programs Coordination

DEPARTMENT SUMMARY					
PROGRAM	DEPARTMENT	DEPARTMENT NO.			
General Government	Equal Opportunity	21			

The Equal Opportunity Department promotes and enforces equal opportunities for city employees and the public through education, community involvement and enforcement programs. These programs are carried out by a combination of staff and volunteer panels appointed by the Mayor and City Council.

EXPENDITURES BY CHARACTER								
CHARACTER	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE				
PERSONAL SERVICES	\$ 2,883,705	\$ 2,925,344	\$ 3,610,813	23.4%				
CONTRACTUAL SERVICES	131,799	277,022	234,608	-15.3%				
INTERDEPARTMENTAL CHARGES AND CREDITS	(294,474)	(355,245)	(621,304)	-74.9%				
SUPPLIES	40,136	6,500	6,500	-				
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-				
DEBT SERVICE PAYMENTS	-	-	-	-				
MISCELLANEOUS TRANSFERS	-	-	-	-				
TOTAL	\$ 2,761,166	\$ 2,853,621	\$ 3,230,617	13.2%				
	AUTHORIZ	ED POSITIONS						
FULL-TIME POSITIONS	25.0	27.0	27.0	-				
PART-TIME POSITIONS (FTE)	-	-	-	-				
TOTAL	25.0	27.0	27.0	-				
	SOURCI	E OF FUNDS						
General Funds Community Development	\$ 2,328,752	\$ 2,373,571	\$ 2,702,165	13.8%				
Block Grant Funds Federal and State Grant Funds Other Restricted Funds	263,225 166,033 3,156	261,568 208,136 10,346	269,332 248,774 10,346	3.0% 19.5% -				
TOTAL	\$ 2,761,166	\$ 2,853,621	\$ 3,230,617	13.2%				

DEPARTMENT DETAIL							
PROGRAM General Government	DEPART	MENT Opportunity			DEPARTMENT NO.		
ORGANIZATION DETAIL		2017-18 ACTUAL PENDITURES	E	2018-19 ESTIMATED XPENDITURES	21 2019-20 COUNCIL ALLOWANCE		
Administration	\$	428,425	\$	496,596	\$	545,33	
Business Relations		1,330,398		1,477,882		1,889,26	
Community Relations		330,755		184,091		191,70	
Compliance and Enforcement		966,062		1,050,297		1,225,61	
Inter-Departmental Charges		(294,474)		(355,245)		(621,30	
Total	\$	2,761,166	\$	2,853,621	\$	3,230,61	

General Government  DESCRIPTION	REDUCTIONS	2019-2020	21 2020-2021
DESCRIPTION	REDUCTIONS		
DESCRIPTION		ADDITIONS	
	POSITIONS AMOUNT		
No Changes	POSITIONS AMOUNT	POSITIONS AMOUNT  ADDITIONS  AMOUNT	FULL YEAR COST

POSITION SCHEDULE								
PROGRAM		DEPARTMENT			DEPARTMENT NO.			
General Government		Equal Opp	ortunity	21				
			2018-19		201	9-20		
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS		
SUMMARY BY DIVISION								
Administration		3.0	-	3.0	-	3.0		
Business Relations		10.0	2.0	12.0	-	12.0		
Compliance and Enforcement		10.0	-	10.0	-	10.0		
Community Relations		2.0	-	2.0	-	2.0		
Total Equal Opportunity		25.0	2.0	27.0	-	27.0		
DETAIL BY DIVISION								
Administration								
Full Time								
Equal Opportunity Dir (NC)	907	1.0	-	1.0	-	1.0		
Management Asst II Admin Secretary	037 027	1.0 1.0	-	1.0 1.0	-	1.0 1.0		
Total Full Time	027	3.0		3.0	_	3.0		
Total Administration		3.0	-	3.0	-	3.0		
Business Relations								
Full Time								
Deputy Equal Opportunity Dir	841	1.0	-	1.0	-	1.0		
Equal Opportunity Spec*Lead	036	-	1.0	1.0	-	1.0		
Equal Opportunity Specialist	035	7.0	-	7.0	-	7.0		
Equal Opportunity Progrms Asst	031	2.0	-	2.0	-	2.0		
Total Full Time		10.0	1.0	11.0	-	11.0		
Full Time Equal Opportunity Spec*Lead	036	_	1.0	1.0	_	1.0		
Total Full Time		-	1.0	1.0	-	1.0		

**Total Business Relations** 

Full Time

Admin Asst I

**Total Full Time** 

**Compliance and Enforcement** 

Economic Development Prog Mgr

Equal Opportunity Spec\*Lead

**Equal Opportunity Progrms Asst** 

**Total Compliance and Enforcement** 

**Equal Opportunity Specialist** 

10.0

1.0

2.0

5.0

1.0

1.0

10.0

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038

036

035

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030

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PROGRAM General Government	DEPARTMENT Equal Opp			DEPARTMENT NO. 21		
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2018-19 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	19-20 AUTHORIZED POSITIONS
Community Relations						
Full Time						
Human Resources Supervisor	038	1.0	-	1.0	-	1.0
Equal Opportunity Specialist	035	1.0	-	1.0	-	1.0
Total Full Time		2.0	-	2.0	-	2.0
<b>Total Community Relations</b>		2.0	-	2.0	-	2.0
Total Equal Opportunity		25.0	2.0	27.0	-	27.0

## Human Resources

Labor Relations & Management

Benefits & EAP/Wellness

Employee Relations

Safety

Talent Acquisition & Management

Organizational Development

Administration

DEPARTMENT SUMMARY							
PROGRAM	DEPARTMENT	DEPARTMENT NO.					
General Government	Human Resources	25					

The Human Resources Department partners with departments and employees to hire, compensate, support and develop a diverse workforce that is dedicated to delivering high-quality services to the community.

	EXPENDITURES BY CHARACTER										
CHARACTER	2017-18 ACTUAL EXPENDITUR	ES	2018-19 ESTIMATE EXPENDITU	ΕD		2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE				
PERSONAL SERVICES	\$ 12,15	9,776	\$ 12,6	79,078	\$	13,532,223	6.7%				
CONTRACTUAL SERVICES	1,342	2,833	2,2	24,872		1,984,588	-10.8%				
INTERDEPARTMENTAL CHARGES AND CREDITS		7,972)	(3,5	12,936)		(3,512,399)	-0.0%				
SUPPLIES	6-	4,223	-	73,912		77,500	4.9%				
EQUIPMENT AND MINOR IMPROVEMENTS		-		-		-	-				
DEBT SERVICE PAYMENTS	699	9,571	88	83,750		816,406	-7.6%				
MISCELLANEOUS TRANSFERS		-		-		-	-				
TOTAL	\$ 11,23	8,431	\$ 12,34	48,676	\$	12,898,318	4.5%				
AUTHORIZED POSITIONS											
FULL-TIME POSITIONS		98.0		103.0		103.0	-				
PART-TIME POSITIONS (FTE)		1.2		0.7		0.7	-				
TOTAL		99.2		103.7		103.7	-				
	SO	URCE	OF FUNDS	3							
General Funds City Improvement Funds Other Restricted Funds	699	1,598 9,571 7,262	88	39,085 83,750 25,841	\$	11,530,267 816,406 551,645	5.4% -7.6% 4.9%				
TOTAL	\$ 11,23	8,431	\$ 12,34	48,676	\$	12,898,318	4.5%				

DEPARTMENT DETAIL								
PROGRAM General Government	DEPARTMENT Human Resources				DEPARTMENT NO. 25			
ORGANIZATION DETAIL		2017-18 ACTUAL EXPENDITURES	ESTI	18-19 MATED DITURES		2019-20 COUNCIL LLOWANCE		
Administration	\$	1,690,431	\$	1,993,040	\$	1,939,983		
Employee Relations		2,943,543		3,062,412		3,275,705		
Benefits, EAP/Wellness		2,536,044		2,990,998		3,129,435		
Organizational Development		999,274		1,230,202		1,283,800		
Talent Acquisition & Management		3,297,683		3,148,337		3,176,474		
Labor Relations & Management		530,124		785,269		851,891		
Safety		1,569,733		1,767,604		1,937,023		
Debt Service		699,571		883,750		816,406		
Inter-Departmental Charges		(3,027,972)		(3,512,936)		(3,512,399)		
Total	\$	11,238,431	\$	12,348,676	\$	12,898,318		
Total	Ψ	11,230,431	Ψ	12,346,070	Ψ	12,090,310		

	PROG	RAM CHA	NGES				
PROGRAM General Government	ROGRAM DEPARTMENT eneral Government Human Resources						
deneral devernment	2019-2020						
DESCRIPTION	RED	OUCTIONS		DITIONS	2020-2021 FULL YEAR		
DEGGIII HON							
No Changes	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST		

PROGRAM		DEPARTMENT		DEPARTMENT NO.		
General Government		Human Re	esources			25
			0040.40			
ORGANIZATIONAL DETAIL/	PAY	AUTHORIZED	2018-19 ADDITIONS/	AUTHORIZED	ADDITIONS/	9-20 AUTHORIZED
CLASSIFICATION TITLE	RANGE	POSITIONS	REDUCTIONS	POSITIONS AS OF 6/30/19	REDUCTIONS	POSITIONS
SUMMARY BY DIVISION						
Administration		13.0	-	13.0	-	13.0
Employee Relations		27.7	(0.5)	) 27.2	-	27.2
Benefits, EAP/Wellness		17.0	2.0	19.0	-	19.0
Organizational Development		8.0	-	8.0	-	8.0
Talent Acquisition & Management		18.5	3.0	21.5	-	21.5
Labor Relations & Management		2.0	-	2.0	-	2.0
Safety		13.0	-	13.0	-	13.0
Total Human Resources		99.2	4.5	103.7	-	103.7
DETAIL BY DIVISION						
Administration						
Full Time						
Human Resources Director (NC)	908	1.0	-	1.0	-	1.0
Asst Human Resources Director	904	1.0	-	1.0	-	1.0
Deputy Human Resources Dir	842	1.0	-	1.0	-	1.0
Management Services Adm	841	1.0	-	1.0	-	1.0
Special Projects Administrator	840	1.0	-	1.0	-	1.0
Human Resources Supervisor	038	1.0	-	1.0	-	1.0
nformation Tech Systems Spec	038	1.0	-	1.0	-	1.0
Lead Business Systems Analyst	038	1.0	-	1.0	-	1.0
Senior Business Systems Anlyst	036	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Senior Human Resources Analyst	033	2.0	-	2.0	-	2.0
Admin Secretary	027	1.0	-	1.0	-	1.0
Total Full Time		13.0		13.0	-	13.0
Total Administration		13.0	-	13.0	-	13.0
Employee Relations						
<u>Full Time</u> Deputy Human Resources Dir	942	4.0		1.0	l	1.0
Deputy Human Resources Dir Admin Aide*U8	842 726	1.0 1.0		1.0	· ·	1.0
Admin Aide 08 Human Resources Aide	726 726	7.0		1.0 7.0	·	1.0 7.0
Senior Human Resources Clerk	726 723	3.0		3.0	· ·	3.0
Human Resources Supervisor	038	2.0		2.0	]	2.0
Admin Asst II	035	1.0		1.0	l -	1.0
Human Resources Officer	035	7.0		7.0	· ·	7.0
Senior Human Resources Analyst	033	3.0		3.0	· ·	3.0
Senior Human Resources Analyst Admin Asst I	030	1.0	-	3.0 1.0	l -	1.0
Human Resources Analyst	030	1.0	-	1.0	_	1.0
Total Full Time	030	27.0		27.0	-	27.0
Part Time						
Senior Human Resources Analyst	723	0.7	(0.5)	0.2	-	0.2
Total Part Time		0.7	(0.5)	0.2	-	0.2

PROGRAM General Government		DEPARTMENT Human Re	•	DEPARTME	NT NO. 25	
		+			1	
ORGANIZATIONAL DETAIL/	PAY	AUTHORIZED	2018-19 ADDITIONS/	AUTHORIZED	201 ADDITIONS/	9-20 AUTHORIZED
CLASSIFICATION TITLE	RANGE	POSITIONS	REDUCTIONS	POSITIONS AS OF 6/30/19	REDUCTIONS	POSITIONS
Total Employee Relations		27.7	(0.5)	27.2	-	27.2
Benefits, EAP/Wellness						
Full Time						
Deputy Human Resources Dir	842	1.0	-	1.0	-	1.0
Benefits Aide	726	3.0	-	3.0	-	3.0
Human Resources Supervisor	038	2.0	-	2.0	-	2.0
Admin Asst II	035	3.0	-	3.0	-	3.0
Benefits Analyst II*IT	035	1.0	-	1.0	-	1.0
Benefits Analyst II	033	5.0	-	5.0	-	5.0
Benefits Analyst I	030	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		17.0	-	17.0	-	17.0
<u>Temporary</u>						
Benefits Aide	726	-	1.0	1.0	-	1.0
Benefits Analyst II	033	-	1.0	1.0	-	1.0
Total Temporary		-	2.0	2.0	-	2.0
Total Benefits, EAP/Wellness	;	17.0	2.0	19.0	-	19.0
Organizational Development				_		
Full Time						
Secretary II*U8	721	1.0	_	1.0	_	1.0
Human Resources Supervisor	038	1.0	_	1.0	_	1.0
Human Resources Officer	035	1.0	_	1.0	_	1.0
Curriculum/Training Coord	033	5.0	_	5.0	_	5.0
Total Full Time	555	8.0		8.0	_	8.0
Total Organizational Develop	ment	8.0		8.0		8.0
Talent Acquisition & Manager						
	HEIIL					
Full Time	0.40	4.0		4.0	I	4.0
Deputy Human Resources Dir	842	1.0		1.0	· ·	1.0
Human Resources Aide	726	5.0		5.0	· ·	5.0
Senior Human Resources Clerk	723	-	1.0	1.0	_	1.0
Human Resources Supervisor	038	1.0	-	1.0	_	1.0
Senior Human Resources Analyst	033	8.0	-	8.0	_	8.0
Admin Asst I	030	1.0	-	1.0	_	1.0
Secretary III	025	2.0		2.0	_	2.0
Total Full Time		18.0	1.0	19.0	<u> </u>	19.0
Part Time					I	
Senior Human Resources Analyst	723	0.5		0.5	-	0.5
Total Part Time		0.5	-	0.5	-	0.5
Temporary						
Senior Human Resources Analyst	033	_	2.0	2.0		2.0
Total Temporary			2.0	2.0	_	2.0

PROGRAM		DEPARTMENT			DEPARTMENT NO.		
General Government		Human Re	sources		25		
		+	2018-19	2019-20			
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
Total Talent Acquisition & Management		18.5	3.0	21.5	-	21.5	
Labor Relations & Managemer	nt						
Full Time							
Deputy Human Resources Dir	842	1.0	-	1.0	-	1.0	
Admin Asst II	035	1.0	-	1.0	-	1.0	
Total Full Time		2.0	-	2.0	-	2.0	
Total Labor Relations & Management		2.0	-	2.0	-	2.0	
Safety							
Full Time							
Deputy Human Resources Dir	842	1.0	-	1.0	-	1.0	
Human Resources Aide	726	2.0	-	2.0	-	2.0	
Senior Human Resources Clerk	723	1.0	-	1.0	-	1.0	
Human Resources Supervisor	038	1.0	-	1.0	-	1.0	
Admin Asst II	035	2.0	-	2.0	-	2.0	
Industrial Hygienist	035	3.0	-	3.0	-	3.0	
Safety Analyst II	033	2.0	-	2.0	-	2.0	
Admin Asst I	030	1.0	-	1.0	-	1.0	
Total Full Time		13.0	-	13.0	-	13.0	
Total Safety		13.0	-	13.0	-	13.0	
Total Human Resources		99.2	4.5	103.7	-	103.7	

DEPARTMENT SUMMARY							
PROGRAM	DEPARTMENT	DEPARTMENT NO.					
General Government	Phoenix Employment Relations Board	29					

The Phoenix Employment Relations Board oversees administration of the city's Meet and Confer ordinance. Primary responsibilities of the board include conducting representation elections and selecting mediators and fact finders to resolve impasses. The board consists of five members appointed by the City Council and has one staff member.

EXPENDITURES BY CHARACTER											
CHARACTER	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE							
PERSONAL SERVICES	\$ 91,285	\$ 94,970	\$ 99,063	4.3%							
CONTRACTUAL SERVICES	13,411	32,965	38,166	15.8%							
INTERDEPARTMENTAL CHARGES AND CREDITS	(30,301)	(31,866)	(32,481)	-1.9%							
SUPPLIES	-	300	300	-							
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-							
DEBT SERVICE PAYMENTS	-	-	-	-							
MISCELLANEOUS TRANSFERS	-	-	-	-							
TOTAL	\$ 74,395	\$ 96,369	\$ 105,048	9.0%							
AUTHORIZED POSITIONS											
FULL-TIME POSITIONS	1.0	1.0	1.0	-							
PART-TIME POSITIONS (FTE)	-	-	-	-							
TOTAL	1.0	1.0	1.0	-							
	SOURCE	OF FUNDS									
General Funds	\$ 74,395	\$ 96,369	\$ 105,048	9.0%							
TOTAL	\$ 74,395	\$ 96,369	\$ 105,048	9.0%							

PROGRAM General Government	DEPARTMENT Phoenix Employment	ent Relations Board		DEPARTMENT NO 29
General Government	Frideriix Employine	2019-2020		2020-2021
DESCRIPTION	REDUCTION			
2200				
No Changes		NOUNT POSITIONS	AMOUNT	FULL YEAR COST

PROGRAM		DEPARTMENT Phoenix Employment Relations Board			DEPARTMENT NO.	
General Government	eneral Government Phoenix Employmen			alions Board		29
		2018-19	2019-20			
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Phoenix Employment Relation	ons Board					
Legal Secretary*PERB (NC)	028	1.0	-	1.0	-	1.0
Total Phoenix Employment Relations Board		1.0	-	1.0	-	1.0



DEPARTMENT SUMMARY						
PROGRAM	DEPARTMENT	DEPARTMENT NO.				
General Government	Regional Wireless Cooperative	32				

The Regional Wireless Cooperative (RWC) is an independent, multi-jurisdictional organization which manages and operates a regional public safety radio communications network built to seamlessly serve the operable and interoperable communication needs of first responders and other municipal radio users in and around the Phoenix Metropolitan Region. The RWC has expanded to serve a growing list of many other area entities who serve public safety needs. The RWC was formed through a governance structure founded on the principle of cooperation for the mutual benefit of all members.

	EXPENDITURE	S BY CHARACTE	R	
CHARACTER	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE
PERSONAL SERVICES	\$ 500,842	\$ 539,862	\$ 555,627	2.9%
CONTRACTUAL SERVICES	2,158,419	3,096,135	3,357,765	8.5%
INTERDEPARTMENTAL CHARGES AND CREDITS	(4,620,712)	(5,167,145)	(5,595,018)	-8.3%
SUPPLIES	9,163	2,921	22,800	+100.0%
EQUIPMENT AND MINOR IMPROVEMENTS	2,845,650	2,828,470	2,752,269	-2.7%
DEBT SERVICE PAYMENTS	8,119,621	8,118,270	8,121,770	-0.0%
MISCELLANEOUS TRANSFERS	3,315,303	3,477,000	3,689,500	6.1%
TOTAL	\$ 12,328,286	\$ 12,895,513	\$ 12,904,713	0.1%
	AUTHORIZ	ED POSITIONS		
FULL-TIME POSITIONS	4.0	4.0	4.0	-
PART-TIME POSITIONS (FTE)	-	-	-	-
TOTAL	4.0	4.0	4.0	-
	SOURCE	OF FUNDS		
City Improvement Funds Regional Wireless Cooperative	\$ 8,119,621 4,208,665	\$ 8,118,270 4,777,243	\$ 8,121,770 4,782,943	-0.0% 0.1%
TOTAL	\$ 12,328,286	\$ 12,895,513	\$ 12,904,713	0.1%

PROGRAM	DEPARTMENT				DEPARTMENT N	
General Government	Regional Wi	reless Cooper			32	
DECODIDEION	250		19-2020	NITIONO	2020-2021	
DESCRIPTION	POSITIONS	UCTIONS AMOUNT	POSITIONS	AMOUNT	FULL YEAR COST	
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	CO31	
No Changes						

PROGRAM General Government			DEPARTMENT Regional Wireless Coop			DEPARTMENT NO. 32	
			,				
			2018-19		201	19-20	
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
Regional Wireless Coop							
Regional Wireless Coop Dir	904	1.0	-	1.0	-	1.0	
Admin Aide	326	1.0	-	1.0	-	1.0	
Accountant III	035	1.0	-	1.0	-	1.0	
Management Asst I	031	1.0	-	1.0	-	1.0	
Total Regional Wireless Coo	р	4.0	-	4.0	-	4.0	

# Retirement Systems

**General Pension** 

Police Pension

Fire Pension

DEPARTMENT SUMMARY						
PROGRAM	DEPARTMENT	DEPARTMENT NO.				
General Government	Retirement Systems	27				

Retirement Systems provides staff support to the general, police and fire retirement boards and administers retirement programs for all city employees.

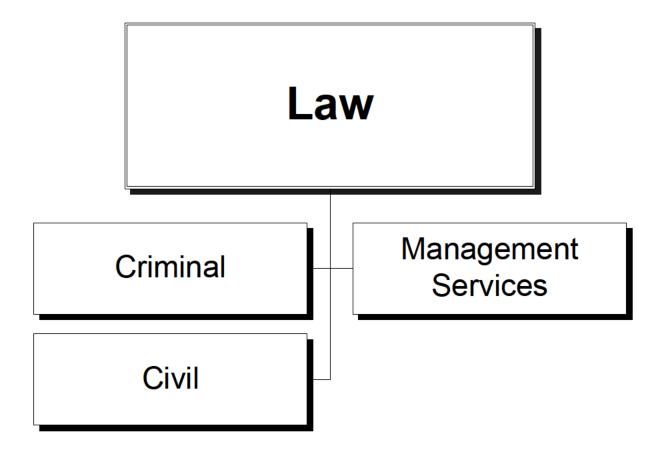
	EXPENDITURE	S BY CHARACTE	R	
CHARACTER	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE
PERSONAL SERVICES	\$ 1,588,142	\$ 1,743,979	\$ 2,002,031	14.8%
CONTRACTUAL SERVICES	352,015	379,838	380,250	0.1%
INTERDEPARTMENTAL CHARGES AND CREDITS	(1,853,755)	(2,036,341)	(2,290,405)	-12.5%
SUPPLIES	4,736	12,524	8,124	-35.1%
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	(91,136)	(100,000)	(100,000)	-
TOTAL	\$ 2	\$ -	\$ -	-
	AUTHORIZ	ED POSITIONS		
FULL-TIME POSITIONS	15.0	15.0	16.0	6.7%
PART-TIME POSITIONS (FTE)	-	-	-	-
TOTAL	15.0	15.0	16.0	6.7%
	SOURCE	E OF FUNDS		
General Funds	\$ 2	\$ -	\$ -	-
TOTAL	\$ 2	\$ -	\$ -	-

DEPARTMENT DETAIL									
ROGRAM General Government		DEPARTMENT Retirement Systems							
	Retir	2017-18		2018-19	27 2019-20				
ORGANIZATION DETAIL	EX	ACTUAL PENDITURES	E	ESTIMATED XPENDITURES		COUNCIL ALLOWANCE			
Retirement - General Pension	\$	1,549,372	\$	1,698,741	\$	1,829,98			
Retirement - Police Pension		214,193		254,100		333,93			
Retirement - Fire Pension		90,192		83,500		126,48			
Subtotal		1,853,757		2,036,341		2,290,40			
Inter-Departmental Charges		(1,853,755)		(2,036,341)		(2,290,40			
Total	\$	2	\$	-	\$				

PROGRAM CHANGES								
PROGRAM General Government	<b>DEPARTMEN</b> Retirement				DEPARTMENT NO			
			9-2020		2020-2021			
DESCRIPTION	RE	DUCTIONS	Al	DDITIONS	FULL YEAR			
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST			
Add a Management Assistant II position dedicated to public safety retirement issues and supporting the City of Phoenix Police Pension Board and City of Phoenix Fire Pension Board.			1.0	\$123,000				
Total			1.0	\$123,000				

PROGRAM			DEPARTMENT Retirement Systems			DEPARTMENT NO.		
General Government		Nettleffleff	i Systems			27		
		2018-19			9-20			
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS		
Retirement Systems								
Retirement Program Adm	906	1.0	-	1.0	-	1.0		
Special Projects Administrator	840	1.0	-	1.0	-	1.0		
Admin Aide*U8	726	2.0	-	2.0	-	2.0		
Investment Manager	039	1.0	-	1.0	-	1.0		
Admin Asst III	037	1.0	-	1.0	-	1.0		
Management Asst II	037	1.0	-	1.0	1.0	2.0		
Accountant II	033	1.0	-	1.0	-	1.0		
Management Asst I	031	1.0	-	1.0	-	1.0		
Admin Asst I	030	1.0	-	1.0	-	1.0		
Retirement Assistant	028	4.0	-	4.0	-	4.0		
Admin Secretary	027	1.0	-	1.0	-	1.0		
Total Retirement Systems		15.0	-	15.0	1.0	16.0		





DEPARTMENT SUMMARY						
PROGRAM	DEPARTMENT	DEPARTMENT NO.				
General Government	Law	30				

The Law Department provides effective legal services to the Mayor and City Council, city manager, departments and advisory boards; interprets and enforces city, state and federal laws as they pertain to city services and activities; and effectively administers and prosecutes criminal cases filed in Phoenix Municipal Court using the prosecutorial function and discretion in a fair, impartial and efficient manner.

	EXPENDITURE	S BY CHARACTE	R	
CHARACTER	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE
PERSONAL SERVICES	\$ 24,356,721	\$ 25,391,885	\$ 27,691,842	9.1%
CONTRACTUAL SERVICES	1,219,521	1,684,683	4,337,995	+100.0%
INTERDEPARTMENTAL CHARGES AND CREDITS	(4,803,197)	(4,260,574)	(4,436,998)	-4.1%
SUPPLIES	145,105	177,412	100,015	-43.6%
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	(50)	217	-	-100.0%
TOTAL	\$ 20,918,100	\$ 22,993,623	\$ 27,692,854	20.4%
	AUTHORIZ	ED POSITIONS		
FULL-TIME POSITIONS	198.0	208.0	210.0	1.0%
PART-TIME POSITIONS (FTE)	1.0	1.0	1.0	-
TOTAL	199.0	209.0	211.0	1.0%
	SOURCE	OF FUNDS	<u> </u>	
General Funds Court Award Funds Federal and State Grant Funds Other Restricted Funds	\$ 19,592,117 125,623 1,199,110 1,250	\$ 21,193,099 173,950 1,403,874 222,700	\$ 25,840,873 164,950 1,464,331 222,700	21.9% -5.2% 4.3% -
TOTAL	\$ 20,918,100	\$ 22,993,623	\$ 27,692,854	20.4%

	DEPART	DEPARTMENT DETAIL										
ROGRAM General Government	DEPAR	DEPARTMENT NO.										
ORGANIZATION DETAIL	Law	2017-18 ACTUAL		2018-19 ESTIMATED		2019-20 COUNCIL						
	E	(PENDITURES	<u> </u>	EXPENDITURES		ALLOWANCE						
Civil	\$	8,060,915	\$	8,312,618	\$	8,753,93						
Criminal		15,687,255		16,639,466		21,013,86						
Management Services		1,973,127		2,302,113		2,362,05						
Inter-Departmental Charges		(4,803,197)		(4,260,574)		(4,436,99						
Total	\$	20,918,100	\$	22,993,623	\$	27,692,85						

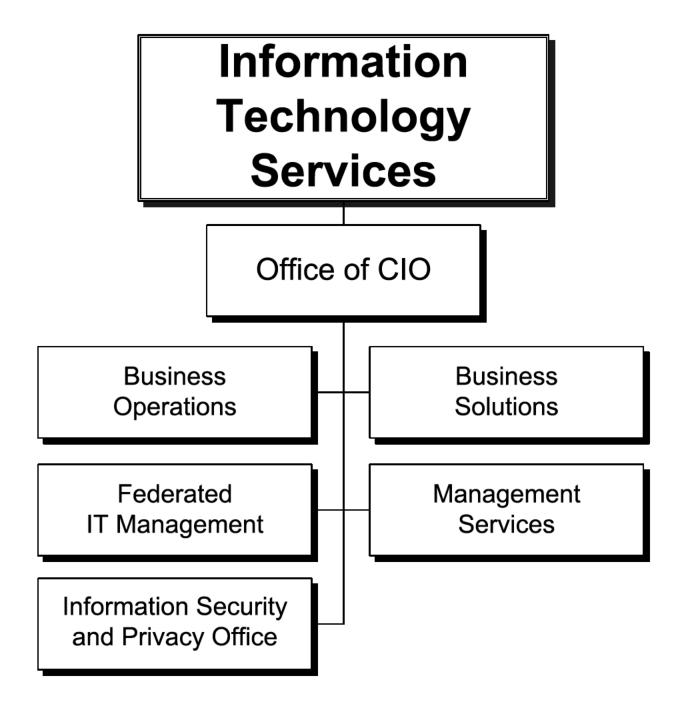
General Government  DESCRIPTION  REDUCTIONS ADDITIONS POSITIONS AMOUNT POSITIONS AMOUNT  A no cost addition of two Information Technology Analyst/Programmer II positions to assist with the implementation and ongoing support of a new modernized Case Management System (CMS).  Total  2019-20 REDUCTIONS AMOUNT POSITIONS AMOUNT POSITIONS AMOUNT  POSITIONS  AMOUNT  POSITIONS  AMOUNT  2.0  -  Total	PROGRAM Conoral Covernment					
DESCRIPTION  REDUCTIONS ADDITIONS FULL YEAR POSITIONS AMOUNT POSITIONS AMOUNT COSTS  A no cost addition of two Information Technology Analyst/Programmer II positions to assist with the implementation and ongoing support of a new modernized Case Management System (CMS).  2.0 -	General Government					
A no cost addition of two Information Technology Analyst/Programmer II positions to assist with the implementation and ongoing support of a new modernized Case Management System (CMS).  AMOUNT POSITIONS AMOUNT  COSTS						
Information Technology Analyst/Programmer II positions to assist with the implementation and ongoing support of a new modernized Case Management System (CMS).  2.0 -						
	A no cost addition of two Information Technology Analyst/Programmer II positions to assist with the implementation and ongoing support of a new modernized Case Management System (CMS).					

PROGRAM	DEPARTMENT	Г		DEPARTME	NT NO.	
General Government		Law				30
					T	
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2018-19 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	9-20 AUTHORIZEI POSITIONS
SUMMARY BY DIVISION						
Civil		52.0	-	52.0	_	52.0
Criminal		135.0	10.0	145.0	2.0	147.0
Management Services		12.0	-	12.0	-	12.0
Total Law		199.0	10.0	209.0	2.0	211.0
DETAIL BY DIVISION						
Civil						
Full Time						
Asst Chief Counsel (NC)	846	6.0	-	6.0	-	6.0
Asst City Atty IV (NC)	845	28.0	-	28.0	-	28.0
Legal Secretary*U8	727	11.0	-	11.0	-	11.0
Legal Assistant	329	2.0	-	2.0	-	2.0
Court/Legal Clerk II	322	1.0	-	1.0	-	1.0
Secretary II	321	1.0	-	1.0	-	1.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Legal Secretary*Lead	028	2.0	-	2.0	-	2.0
Total Full Time		52.0	-	52.0		52.0
Total Civil		52.0		52.0		52.0

PROGRAM General Government		DEPARTMENT Law	Г	DEPARTMENT NO. 30			
		1	00/2 /2				
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2018-19 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	9-20 AUTHORIZED POSITIONS	
Criminal							
Full Time							
City Prosecutor (NC)	907	1.0	_	1.0	-	1.0	
Deputy City Pros (NC)*Chf Asst	906	1.0	-	1.0	-	1.0	
Deputy City Prosecutor (NC)	846	2.0	_	2.0	-	2.0	
Asst City Atty IV*Pros (NC)	845	7.0	_	7.0	-	7.0	
Asst City Atty III*Pros (NC)	842	17.0	_	17.0	-	17.0	
Legal Secretary*U8	727	1.0	_	1.0	-	1.0	
Legal Assistant	329	12.0	2.0	14.0	-	14.0	
Legal Secretary	327	4.0	-	4.0	-	4.0	
Admin Aide	326	3.0	7.0	10.0	-	10.0	
Caseworker I	325	1.0	_	1.0	-	1.0	
Court/Legal Clerk II	322	24.0	_	24.0	-	24.0	
Secretary II	321	1.0	_	1.0	-	1.0	
Court/Legal Clerk I	320	4.0	_	4.0	-	4.0	
Asst City Atty II*Pros (NC)	039	21.0	_	21.0	-	21.0	
Info Tech Analyst/Prg II	037	_	_	-	2.0	2.0	
Admin Asst II	035	5.0	_	5.0	-	5.0	
Legal Assistant Supervisor	033	1.0	_	1.0	-	1.0	
Multimedia Specialist	032	1.0	_	1.0	_	1.0	
Admin Asst I	030	5.0	1.0	6.0	_	6.0	
Caseworker II	028	5.0	-	5.0	_	5.0	
Legal Secretary*Lead	028	1.0	_	1.0	_	1.0	
Court/Legal Clerk III*Pros	026	6.0	_	6.0	_	6.0	
Secretary III	025	1.0	_	1.0	_	1.0	
Total Full Time		124.0	10.0	134.0	2.0	136.0	
Part Time							
Court/Legal Clerk II	322	1.0	_	1.0	-	1.0	
Total Part Time		1.0	-	1.0	-	1.0	
Temporary							
Asst City Atty IV*Pros (NC)	845	1.0	_	1.0	_	1.0	
Admin Aide	326	_	_	_	_	-	
Caseworker I	325	1.0	_	1.0	_	1.0	
Casework Aide	320	1.0	_	1.0	_	1.0	
Caseworker III	032	2.0	_	2.0	_	2.0	
Caseworker II	028	5.0	_	5.0	_	5.0	
Total Temporary		10.0	-	10.0	-	10.0	
Total Criminal		135.0	10.0	145.0	2.0	147.0	

PROGRAM General Government		DEPARTMENT Law	Г		DEPARTME	NT NO. 30
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2018-19 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	201 Additions/ Reductions	9-20 AUTHORIZED POSITIONS
Management Services						
Full Time						
City Attorney (NC)	914	1.0	-	1.0	-	1.0
Chief Asst City Attorney (NC)	910	1.0	-	1.0	-	1.0
Management Services Adm	841	1.0	-	1.0	-	1.0
Human Resources Aide	726	1.0	-	1.0	-	1.0
Info Tech Project Manager	041	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg III	039	1.0	-	1.0	-	1.0
Lead Business Systems Analyst	038	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Budget Analyst II	035	1.0	-	1.0	-	1.0
Accountant II	033	1.0	-	1.0	-	1.0
Admin Asst I	030	2.0	-	2.0	-	2.0
Total Full Time		12.0	-	12.0		12.0
Total Management Services		12.0	-	12.0	-	12.0
Total Law		199.0	10.0	209.0	2.0	211.0





	DEPARTMENT SUMMARY	
PROGRAM	DEPARTMENT	DEPARTMENT NO.
General Government	Information Technology Services	20

Information Technology Services (ITS) coordinates the use of information technology across the various departments and agencies of city government to ensure that accurate and timely information is provided to residents, elected officials, city management and staff in the most cost-effective manner possible. The department provides operating departments with information processing through the application and coordination of computer technology and procures, manages and maintains the city's radio, telephone and computer network systems.

	EXPENDITURE	S BY CHARACTE	R	
CHARACTER	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE
PERSONAL SERVICES	\$ 26,939,070	\$ 28,653,519	\$ 31,598,648	10.3%
CONTRACTUAL SERVICES	18,790,814	17,443,239	22,599,227	29.6%
INTERDEPARTMENTAL CHARGES AND CREDITS	(8,218,494)	(6,911,892)	(7,074,112)	-2.3%
SUPPLIES	1,938,314	2,400,115	2,472,882	3.0%
EQUIPMENT AND MINOR IMPROVEMENTS	293,283	311,360	491,960	58.0%
DEBT SERVICE PAYMENTS	3,289,455	4,069,821	4,028,071	-1.0%
MISCELLANEOUS TRANSFERS	(3,599,779)	(3,654,796)	(3,689,500)	-0.9%
TOTAL	\$ 39,432,663	\$ 42,311,366	\$ 50,427,176	19.2%
	AUTHORIZ	<u> </u> ED POSITIONS		
	AOTHORIZ	<u> </u>		
FULL-TIME POSITIONS	197.0	195.0	201.0	3.1%
PART-TIME POSITIONS (FTE)	-	-	-	-
TOTAL	197.0	195.0	201.0	3.1%
	SOURCE	E OF FUNDS	<u> </u>	<u> </u>
General Funds Cable Communications Funds City Improvement Funds Aviation Funds Solid Waste Funds Water Funds Other Restricted Funds	\$ 35,425,654 209,650 3,289,455 273,275 112,170 121,045 1,414 \$ 39,432,663	\$ 37,428,840 17,000 4,069,821 341,208 187,312 170,185 97,000 \$ 42,311,366	\$ 45,510,793 17,000 4,028,071 364,031 195,231 225,050 87,000 \$ 50,427,176	21.6% - -1.0% 6.7% 4.2% 32.2% -10.3%

DE	PAF	RTMENT DET	ΑI	L			
PROGRAM		PARTMENT	DEPARTMENT NO.				
General Government  ORGANIZATION DETAIL	ACTUAL ESTIMA			2018-19 ESTIMATED EXPENDITURES	018-19 2019-20 TIMATED COUNCIL		
		EXI ENDITORES		EXI ENDITORES		ALLOWANTOL	
Office of CIO	\$	875,619	\$	388,940	\$	397,884	
Management Services		2,160,845		700,148		1,003,008	
Business Operations		26,542,213		27,446,729		32,400,367	
Business Solutions		12,504,559		13,825,933		15,389,422	
Federated Services		723,256		1,093,372		1,191,903	
Information Security and Privacy Office		1,555,210		1,698,315		3,090,633	
Debt Service		3,289,455		4,069,821		4,028,071	
Inter-Departmental Charges		(8,218,494)		(6,911,892)		(7,074,112	
Total	\$	39,432,663	\$	42,311,366	\$	50,427,176	

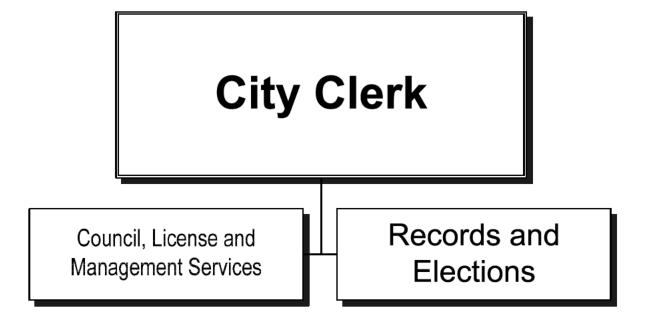
PROGRAM	DEPARTMENT		DEPARTMENT NO			
General Government	Information	Technology Ser				20
			9-2020			2020-21
DESCRIPTION		UCTIONS		DDITIO		FULL YEAR
	POSITIONS	AMOUNT	POSITIONS	А	MOUNT	COST
Add funding for information security and privacy services, which includes six positions to enhance the City's cyber security program.			6.0	\$	751,000	
Гotal			6.0	\$	751,000	

PROGRAM  General Government		DEPARTMENT Information	Technology		DEPARTMENT NO. 20			
ODOANIZATIONAL DETAIL		2018-19			19-20			
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZE POSITIONS		
SUMMARY BY DIVISION								
Office of CIO		2.0	_	2.0	-	2.0		
Management Services		17.0	-	17.0	-	17.0		
Business Operations		100.0	(2.0)	98.0	-	98.0		
Business Solutions		65.0	1.0	66.0	-	66.		
Federated Services		7.0	(1.0)	6.0	-	6.		
Information Security & Privacy Office		6.0	-	6.0	6.0	12.0		
Total Information Technology		197.0	(2.0)	195.0	6.0	201.		
DETAIL BY DIVISION								
Office of CIO								
Full Time								
Chief Information Officer(NC)	912	1.0	_	1.0	-	1.0		
Admin Secretary	027	1.0	-	1.0	-	1.0		
Total Full Time		2.0	-	2.0	-	2.0		
Total Office of CIO		2.0	-	2.0	-	2.0		
Management Services								
Full Time								
Management Services Adm	841	1.0	_	1.0	-	1.0		
Senior Human Resources Clerk	723	1.0	_	1.0	-	1.0		
Telecommunications Aide	326	2.0	-	2.0	-	2.0		
Account Clerk III	325	1.0	-	1.0	-	1.0		
Support Services Aide	324	1.0	-	1.0	-	1.0		
Department Budget Supervisor	037	1.0	-	1.0	-	1.0		
Management Asst II	037	2.0	-	2.0	-	2.0		
Admin Asst II	035	1.0	-	1.0	-	1.0		
Budget Analyst II	035	1.0	-	1.0	-	1.0		
Contracts Specialist II	035	1.0	-	1.0	-	1.0		
Accountant II	033	1.0	-	1.0	-	1.0		
Telecommunications Svcs Asst	032	1.0	-	1.0	-	1.0		
Accountant I	030	1.0	-	1.0	-	1.0		
Admin Aide*U7	026	1.0	-	1.0	-	1.0		
Secretary III	025	1.0	-	1.0	-	1.0		
Total Full Time		17.0		17.0	-	17.0		
Total Management Services		17.0		17.0	I	17.0		

ROGRAM General Government		DEPARTMENT Information	Technology	DEPARTMENT NO. 20		
General Government		inionnation	. roomiology	20		
			2018-19	2019-20		
ORGANIZATIONAL DETAIL/	PAY	AUTHORIZED	ADDITIONS/	AUTHORIZED	ADDITIONS/	AUTHORIZEI
CLASS FICATION TITLE	RANGE	POSITIONS	REDUCTIONS	POSITIONS AS OF 6/30/19	REDUCTIONS	POSITIONS
Business Operations						
Full Time						
Asst Chief Information Officer	908	2.0	-	2.0	-	2.0
Deputy Chief Information Off	843	1.0	-	1.0	-	1.0
Enterprise Technology Manager	841	1.0	-	1.0	-	1.0
User Support Specialist	330	3.0	-	3.0	-	3.0
Admin Aide	326	1.0	-	1.0	-	1.0
Support Services Aide	324	1.0	-	1.0	-	1.0
User Technology Specialist*U2	228	16.0	-	16.0	-	16.0
Lead Info Tech Systems Spec	042	6.0	-	6.0	-	6.0
Senior Info Tech Systems Spec	040	14.0	-	14.0	-	14.0
Info Tech Analyst/Prg III	039	1.0	-	1.0	-	1.0
Lead User Technology Spec	039	14.0	-	14.0	-	14.0
nformation Tech Systems Spec	038	7.0	-	7.0	-	7.0
Communications Engineer	037	2.0	-	2.0	-	2.0
Info Tech Analyst/Prg II	037	1.0	-	1.0	-	1.0
Senior User Technology Spec	037	16.0	-	16.0	-	16.0
Admin Asst II	035	1.0	-	1.0	-	1.0
User Technology Specialist	035	8.0	-	8.0	-	8.0
Computer Production Scheduler	032	2.0	-	2.0	-	2.0
Total Full Time		97.0	-	97.0	-	97.0
<u>Temporary</u>						
Asst Chief Information Officer	908	1.0	(1.0)	-	-	-
Deputy Chief Information Off	843	1.0	-	1.0	-	1.0
Lead Info Tech Systems Spec	042	1.0	(1.0)	-	-	
Total Temporary		3.0	(2.0)	1.0	-	1.0
Total Business Operations		100.0	(2.0)	98.0	-	98.0
Business Solutions						
Full Time						
Asst Chief Information Officer	908	1.0	_	1.0	_	1.0
Deputy Chief Information Off	843	2.0	_	2.0	_	2.0
Lead Info Tech Systems Spec	042	14.0	_	14.0	_	14.0
Info Tech Project Manager	041	6.0	1.0	7.0	_	7.0
Senior Info Tech Systems Spec	040	20.0	-	20.0	_	20.0
Info Tech Analyst/Prg III	039	15.0	_	15.0	_	15.0
Lead Business Systems Analyst	038	3.0	-	3.0	_	3.0
Info Tech Analyst/Prg II	037	3.0	_	3.0	_	3.0
Total Full Time		64.0	1.0	65.0	-	65.0
Temporary						
Info Tech Project Manager	041	1.0	_	1.0	_	1.0
Total Temporary	041	1.0	-	1.0	_	1.0
Total Business Solutions		65.0	1.0	66.0		66.0
rotar business Solutions		65.0	1.0	00.0	_	0.00

		DEPARTMENT		DEPARTMENT NO.		
General Government		Information	n Technology	20		
			2018-19			9-20
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Federated Services						
Full Time						
Asst Chief Information Officer	908	3.0	_	3.0	-	3.0
Deputy Chief Information Off	843	1.0	_	1.0	-	1.0
User Support Specialist	330	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Total Full Time		6.0	-	6.0	-	6.0
Temporary						
User Support Specialist	330	1.0	(1.0)	-	-	-
Total Temporary	•	1.0	(1.0)	-	-	-
Total Federated Services		7.0	(1.0)	6.0	-	6.0
Information Security & Privacy	/ Office					
Full Time						
Asst Chief Information Officer	908	1.0	_	1.0	_	1.0
Deputy Chief Information Off	843	-	_	-	1.0	1.0
Lead Info Tech Systems Spec	042	1.0	_	1.0	1.0	2.0
Senior Info Tech Systems Spec	040	2.0	_	2.0	1.0	3.0
Lead User Technology Spec	039	-	_	-	1.0	1.0
Information Tech Systems Spec	038	-	-	-	1.0	1.0
Lead Business Systems Analyst	038	-	-	-	1.0	1.0
Info Tech Analyst/Prg II	037	1.0	-	1.0	-	1.0
Total Full Time	•	5.0	-	5.0	6.0	11.0
Temporary						
Deputy Chief Information Off	843	1.0	_	1.0	-	1.0
Total Temporary	,	1.0	-	1.0	-	1.0
Total Information Security & F	Privacy Office	6.0	-	6.0	6.0	12.0
Total Information Technology		197.0	(2.0)	195.0	6.0	201.0





DEPARTMENT SUMMARY						
PROGRAM	DEPARTMENT	DEPARTMENT NO.				
General Government	City Clerk	22				

The City Clerk Department exists to uphold public trust and protect local democracy by providing access to services and information on matters of public interest to residents, elected officials, city departments, and other customers. The department manages elections and annexations; prepares council agendas, minutes and meeting notices; maintains public records; processes liquor and regulated business licenses; and supports all city department operations through provision of internal printing, graphic design, and mail services.

	EXPENDITURE	S BY CHARACTE	R							
CHARACTER	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE						
PERSONAL SERVICES	\$ 4,429,222	\$ 4,951,710	\$ 5,141,790	3.8%						
CONTRACTUAL SERVICES	2,235,445	4,699,974	4,788,825	1.9%						
INTERDEPARTMENTAL CHARGES AND CREDITS	(2,305,548)	(1,954,937)	(2,519,745)	-28.9%						
SUPPLIES	212,667	344,865	297,786	-13.7%						
EQUIPMENT AND MINOR IMPROVEMENTS	2,100	84,630	34,000	-59.8%						
DEBT SERVICE PAYMENTS	18,940	18,763	18,569	-1.0%						
MISCELLANEOUS TRANSFERS	-	(204,550)	(484,875)	-100.0%						
TOTAL	\$ 4,592,826	\$ 7,940,455	\$ 7,276,350	-8.4%						
AUTHORIZED POSITIONS										
FULL-TIME POSITIONS	50.0	52.0	52.0	0.0%						
PART-TIME POSITIONS (FTE)	2.5	2.5	2.5	0.0%						
TOTAL	52.5	54.5	54.5	0.0%						
	SOURCI	E OF FUNDS								
General Funds City Improvement Funds Other Restricted Funds	\$ 4,573,886 18,940	\$ 7,921,542 18,763 150	\$ 7,257,631 18,569 150	-8.4% -1.0% -						
TOTAL	\$ 4,592,826	\$ 7,940,455	\$ 7,276,350	-8.4%						

DEPARTMENT DETAIL								
PROGRAM General Government	DEPARTMENT City Clerk	DEPARTMENT NO. 22						
ORGANIZATION DETAIL	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE					
Director's Office	\$ 447,705	\$ 474,963	\$ 516,358					
Subtotal	447,705	474,963	516,358					
Records and Elections Special Services Domestic Partner Registry Official Records Elections	934,962 - 898,729 451,277	1,290,182 100 1,254,507 2,428,500	1,145,445 100 1,273,422 1,277,675					
Subtotal	2,284,968	4,973,289	3,696,642					
Council, License and Management Services Council Support License Services Mail Services Technical Support Fiscal Printing Services	384,743 554,045 1,093,418 865 333,925 1,779,765	442,244 731,765 1,025,879 440 307,746 1,920,303	507,555 1,660,405 1,066,674 440 324,778 2,004,674					
Subtotal	4,146,761	4,428,377	5,564,526					
Debt Service	18,940	18,763	18,569					
Inter-Departmental Charges	(2,305,548)	(1,954,937)	(2,519,745)					
Total	\$ 4,592,826	\$ 7,940,455	\$ 7,276,350					

City Clerk   2019-2020   2020-2021   REDUCTIONS   ADDITIONS   FULL YEAR COST	PROGRAM	DEPARTMENT		DEPARTMENT NO
DESCRIPTION REDUCTIONS ADDITIONS FULL YEAR POSITIONS AMOUNT POSITIONS AMOUNT COST	General Government	City Clerk	040 0000	
POSITIONS AMOUNT POSITIONS AMOUNT COST	DESCRIPTION			
	DESCRIPTION			
		REDUCTIONS	ADDITIONS	FULL YEAR

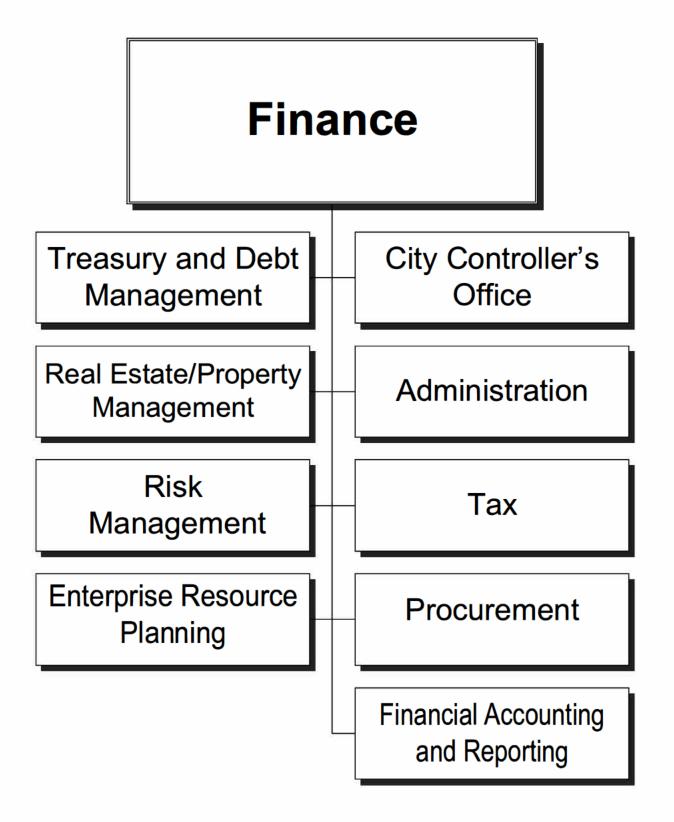
PROGRAM		DEPARTMENT			DEPARTMENT NO.		
General Government		City Clerk				22	
			2018-19			19-20	
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
SUMMARY BY DIVISION							
Director's Office		3.0	_	3.0	-	3.0	
Records and Elections		19.0	-	19.0	-	19.0	
Council, License and Mgt Services		32.5	-	32.5	-	32.5	
Total City Clerk		54.5	-	54.5	-	54.5	
DETAIL BY DIVISION							
Director's Office							
Director's Office							
Full Time							
City Clerk (NC)	907	1.0	-	1.0	-	1.0	
Management Asst II	037	1.0	-	1.0	-	1.0	
Secretary III	025	1.0	-	1.0	-	1.0	
Total Full Time		3.0		3.0	-	3.0	
otal Director's Office		3.0		3.0	-	3.0	
Total Director's Office		3.0	-	3.0	-	3.0	
Records and Elections							
Special Services							
Full Time							
Elections Coord*Citizen Supprt	036	1.0	-	1.0	-	1.0	
Elections Coordinator	035	2.0	-	2.0	-	2.0	
Elections/Annexation Spec II	032	4.0	-	4.0	-	4.0	
Secretary III	025	1.0	-	1.0	-	1.0	
Total Full Time		8.0		8.0	-	8.0	
Part Time Elections/Annexation Spec I	327	2.0		2.0		2.0	
Fotal Part Time	321	2.0	-	2.0	-	2.0	
Total Special Services		10.0	-	10.0		10.0	
Official Records							
Full Time							
Deputy City Clerk	841	1.0	_	1.0	_	1.0	
Records Clerk II*Lead	323	1.0	_	1.0	_	1.0	
Records Clerk II	322	2.0	_	2.0	_	2.0	
Admin Asst III	037	1.0		1.0	_	1.0	
Management Asst II	037	1.0	-	1.0		1.0	
Records Clerk III	026	2.0	-	2.0		2.0	
otal Full Time		8.0	-	8.0	-	8.0	
<u> Temporary</u>							
Records Clerk II	322	1.0	-	1.0	_	1.0	
Total Temporary		1.0	_	1.0	_	1.0	

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PROGRAM General Government		DEPARTMENT City Clerk	Г		DEPARTME	NT NO. 22
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2018-19 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	201 ADDITIONS/ REDUCTIONS	9-20 AUTHORIZED POSITIONS
Total Official Records		9.0	-	9.0	-	9.0
Total Records and Elections		19.0	-	19.0	-	19.0
Council, License and Mgt Serv	rices					
Council Support						
Full Time						
Admin Asst II	035	1.0	-	1.0	-	1.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Council Reporter	028	3.0	-	3.0	-	3.0
Total Full Time		5.0		5.0	-	5.0
Total Council Support		5.0		5.0	-	5.0
License Services						
Full Time						
Business License Service Clerk	324	4.0	-	4.0	-	4.0
Economic Development Prog Mgr	038	1.0	-	1.0	-	1.0
Management Asst I Admin Aide*U7	031	1.0	-	1.0	-	1.0
Total Full Time	026	7.0		7.0	-	7.0
Part Time						
Elections/Annexation Spec I	327	_	0.5	0.5	_	0.5
Total Part Time		-	0.5	0.5	-	0.5
Temporary						
Business License Service Clerk	324	2.0	-	2.0	-	2.0
Total Temporary		2.0		2.0		2.0
Total License Services		9.0	0.5	9.5	-	9.5
Mail Services						
Full Time						
Mail Service Worker	111	4.0	-	4.0	-	4.0
Total Full Time		4.0		4.0	-	4.0
Total Mail Services		4.0		4.0	-	4.0
Fiscal						
<u>Full Time</u>						
Deputy City Clerk	841	1.0	-	1.0	-	1.0
Management Asst I Total Full Time	031	1.0	-	1.0	-	1.0
		2.0		2.0		2.0
Total Fiscal		2.0		2.0	-	2.0

PROGRAM General Government		DEPARTMENT City Clerk	Г		DEPARTME	NT NO. 22
delieral dovernment		Ony Gloric				22
			2018-19			19-20
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Printing Services						_
Full Time						
Planning Graphic Designer	332	2.0	-	2.0	-	2.0
Offset Press Op*Special Press	325	3.0	-	3.0	-	3.0
Desktop Publisher	324	1.0	-	1.0	-	1.0
Support Services Aide	324	1.0	-	1.0	-	1.0
Repro & Bindery Equip Operator	320	2.0	-	2.0	-	2.0
Management Asst II	037	1.0	-	1.0	-	1.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Printing Services Foreman	027	1.0	-	1.0	-	1.0
Total Full Time		12.0		12.0	-	12.0
Part Time						
Repro & Bindery Equip Operator	320	0.5	(0.5)	-	-	
Total Part Time		0.5	(0.5)	-	-	
Total Printing Services		12.5	(0.5)	12.0	-	12.0
Total Council, License and Mg	ıt Services	32.5	-	32.5	-	32.5
Total City Clerk		54.5	-	54.5	-	54.5





DEPARTMENT SUMMARY						
PROGRAM	DEPARTMENT	DEPARTMENT NO.				
General Government	Finance	35				

The Finance Department strives to maintain a fiscally sound governmental organization that conforms to legal requirements and to generally accepted financial management principles; maintains effective procurement procedures for commodities and services; provides for effective treasury management and a citywide risk management program; acquires, manages and disposes of property for public facilities; provides an effective debt management program; and provides financial advisory services for all city departments.

	EX	PENDITURE	S B	Y CHARACTE	R					
CHARACTER	2017-18 ACTUAL EXPENDITURES			2018-19 ESTIMATED EXPENDITURES		2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE			
PERSONAL SERVICES	\$	23,634,809	\$	24,518,743	\$	26,206,302	6.9%			
CONTRACTUAL SERVICES		7,864,241		9,032,815		9,983,775	10.5%			
INTERDEPARTMENTAL CHARGES AND CREDITS		(7,299,368)		(8,171,735)		(8,688,236)	-6.3%			
SUPPLIES		90,137		131,785		131,785	-			
EQUIPMENT AND MINOR IMPROVEMENTS		19,895		-		-	-			
DEBT SERVICE PAYMENTS		1,686,901		911,352		911,604	0.0%			
MISCELLANEOUS TRANSFERS		(440,392)		(444,208)		(444,208)	-			
TOTAL	\$	25,556,223	\$	25,978,752	\$	28,101,022	8.2%			
AUTHORIZED POSITIONS										
FULL-TIME POSITIONS		215.0		211.0		211.0	-			
PART-TIME POSITIONS (FTE)		-		-		-	-			
TOTAL		215.0		211.0		211.0	-			
		SOURCE	E 01	F FUNDS						
General Funds Water Funds Wastewater Funds Sports Facilities Funds Aviation Funds City Improvement Funds Public Housing Funds Other Restricted Funds	\$	21,712,437 975,576 597,285 113,288 344,707 1,686,901 79 125,950	\$	22,990,803 926,320 635,869 128,570 385,192 911,352 646	\$	24,975,451 1,050,806 635,869 128,570 398,613 911,604 109	8.6% 13.4% - - 3.5% 0.0% -83.1%			
TOTAL	\$	25,556,223	\$	25,978,752	\$	28,101,022	8.2%			

DEPARTMENT DETAIL									
PROGRAM	DEPARTMENT								
General Government	Finance 2017-18	2018-19	35 2019-20						
ORGANIZATION DETAIL	ACTUAL	ESTIMATED	COUNCIL						
	EXPENDITURES	EXPENDITURES	ALLOWANCE						
Administration	\$ 1,117,168	\$ 1,123,007	\$ 996,613						
City Controller's Office									
Administration	679,869		670,915						
Accounts Payable	1,723,734	1,840,047	1,954,113						
Assisted Housing Accounting Payroll	1,240 1,517,792	1,555,355	1,616,522						
Payroll	1,517,792	1,555,555	1,610,322						
Subtotal	3,922,635	4,102,513	4,241,550						
Risk Management	1,337,798	1,695,826	1,771,550						
Financial Accounting and Reporting									
Financial Accounting and Reporting	1,694,299		1,816,987						
Housing Central Accounting Finance Utilities	187,440		694						
Finance Offices	1,621,064	1,599,562	1,722,343						
Subtotal	3,502,803	3,322,575	3,540,024						
Treasury and Debt Management	2,412,432	2,765,745	2,796,715						
Enterprise Resource Planning									
SAP Operations	6,354,706		7,042,529						
Systems Support	288,494	111,800	191,800						
Subtotal	6,643,200	6,294,794	7,234,329						

		MENT DET	<b>≒</b> 1∟				
ROGRAM		TMENT	D	DEPARTMENT			
General Government	Fina	nce (Continued)	2018-19	<u> </u>	35 2019-20		
ORGANIZATION DETAIL		ACTUAL	ESTIMAT		COUN		
	E)	(PENDITURES	EXPENDITU	JRES	ALLOW	ANCE	
Procurement	\$	3,098,756	\$ 3,4	469,867	\$	3,823,77	
Real Estate/Property Management							
Administration		(228,006)	(	129,211)		(114,39	
Appraisal		`340,240 <sup>′</sup>		369,865		340,90	
Property Management		374,442		540,435		555,41	
Right-of-Way Acquisition		479,516		733,481		680,17	
Relocation		311,291		179,425		224,24	
Title		483,155		509,823		568,12	
Subtotal		1,760,638	2,2	203,818		2,254,48	
Tax							
Administration		3,862,087	4.4	493,900		5,252,20	
Information System		154,211		150,000		150,00	
PLT Licensing		3,147		3,894		3,89	
Tax Accounting		900,146	1,0	017,361		1,042,76	
Tax Audit		2,449,962	2,	595,835		2,769,75	
Tax Enforcement		3,707		-			
Subtotal		7,373,260	8,2	260,990		9,218,61	
Debt Service		1,686,901	9	911,352		911,60	
Inter-Departmental Charges		(7,299,368)	(8,	171,735)	(	8,688,23	
Total	\$	25,556,223	\$ 25,9	978,752	\$ 2	8,101,02	
Total	Ψ	25,550,225	φ 25,	970,752	φ 2	0,101,02	

PROGRAM Conoral Covernment	DEPARTMENT	T			DEPARTMENT NO
General Government	Finance	20	19-2020		35 2020-2021
DESCRIPTION	RED	UCTIONS		DITIONS	FULL YEAR
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST
No Changes					

PROGRAM		DEPARTMENT	Γ		DEPARTME	
General Government		Finance				35
ORGANIZATIONAL DETAIL/	DAY	AUTHODIZED	2018-19	AUTHORIZED		19-20 AUTHORIZED
CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	POSITIONS
SUMMARY BY DIVISION						
Administration		4.0	-	4.0	-	4.0
City Controller's Office		38.0	-	38.0	-	38.0
Risk Management		10.0	-	10.0	-	10.0
Financial Accounting and Reporting		31.0	(4.0)	27.0	-	27.0
Treasury and Debt Management		17.0	-	17.0	-	17.0
Enterprise Resource Planning		27.0		27.0	-	27.0
Procurement		31.0		31.0	-	31.0
Real Estate/Property Management		18.0		18.0	-	18.0
Tax		39.0		39.0	-	39.0
Total Finance		215.0	(4.0)	) 211.0	-	211.0
DETAIL BY DIVISION						
Administration						
Finance Administration						
Full Time						
Chief Financial Officer (NC)	912	1.0	_	1.0	_	1.0
Asst Finance Director	906	1.0	_	1.0	-	1.0
Special Projects Administrator	840	1.0	_	1.0	-	1.0
Admin Secretary	027	1.0	_	1.0	-	1.0
Total Full Time		4.0	-	4.0	-	4.0
Total Finance Administration		4.0	-	4.0	-	4.0
Total Administration		4.0	-	4.0	-	4.0
City Controller's Office						
Accounts Payable						
Full Time						
Account Clerk III	325	6.0	_	6.0	_	6.0
Accountant IV	037	1.0	_	1.0	]	1.0
Accountant III	035	1.0	_	1.0	_	1.0
Accountant I	030	8.0	_	8.0	_	8.0
Admin Asst I	030	1.0	_	1.0	_	1.0
Tax Auditor	030	1.0	_	1.0	_	1.0
Total Full Time	000	18.0	_	18.0	-	18.0
Total Accounts Payable		18.0		18.0	 	18.0
Total Accounts Fayable		16.0		10.0		16.0

PROGRAM General Government		DEPARTMENT Finance	Г		DEPARTMENT NO. 35		
		2018-19			2019-20		
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	POSITIONS	
Administration							
Full Time							
Deputy Finance Director	842	1.0	-	1.0	-	1.0	
Account Clerk III	325	1.0	-	1.0	-	1.0	
Accountant III	035	1.0	-	1.0	-	1.0	
Accountant I	030	1.0	-	1.0	-	1.0	
Secretary III	025	1.0	-	1.0	-	1.0	
Total Full Time		5.0	-	5.0	-	5.0	
Total Administration		5.0	-	5.0	-	5.0	
Payroll							
Full Time							
Account Clerk III*U8	725	3.0	_	3.0	_	3.0	
Accounting Supervisor	039	1.0	-	1.0	l -	1.0	
Payroll Supervisor	037	1.0		1.0		1.0	
Accountant III	035	3.0		3.0		3.0	
Accountant II	033	4.0		4.0		4.0	
Accountant I	030	3.0	_	3.0	_	3.0	
Total Full Time	000	15.0		15.0	_	15.0	
Total Payroll		15.0		15.0		15.0	
Total City Controller's Office		38.0	_	38.0	-	38.0	
Risk Management							
Finance Risk Management Admin							
•							
Full Time							
Admin Aide	326	1.0	-	1.0	-	1.0	
Account Clerk III	325	1.0	-	1.0	-	1.0	
Asst Risk Management Admin	039	1.0	-	1.0	· ·	1.0	
Risk Management Coordinator	037	2.0	-	2.0	_	2.0	
Accountant II	033	1.0	-	1.0	-	1.0	
Claims Adjuster II	033	2.0	-	2.0	-	2.0	
Secretary III	025	1.0	-	1.0	-	1.0	
Total Full Time	d:-	9.0		9.0	- I	9.0	
Total Finance Risk Management A		9.0	-	9.0	<u>-</u>	9.0	
Finance Risk Management Aviation	n Sup						
Full Time	007				l	4.0	
Risk Management Coordinator	037	1.0	-	1.0	-	1.0	
Total Full Time		1.0		1.0	-	1.0	
Total Finance Risk Management A	viation Sup	1.0		1.0	-	1.0	
Total Risk Management		10.0	-	10.0	-	10.0	

PROGRAM		DEPARTMEN	Γ		DEPARTME		
General Government		Finance				35	
			2018-19		2019-20		
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
Financial Accounting and Rep	orting						
Finance Utilities							
Full Time							
Deputy Finance Director	842	1.0	_	1.0	-	1.0	
Account Clerk III	325	1.0	_	1.0	-	1.0	
Fiscal Manager	040	1.0	_	1.0	-	1.0	
Accounting Supervisor	039	1.0	_	1.0	-	1.0	
Accountant IV	037	3.0	-	3.0	-	3.0	
Accountant III	035	3.0	-	3.0	-	3.0	
Accountant II	033	2.0	-	2.0	-	2.0	
Customer Service Clerk*Lead-U7	022	1.0	_	1.0	-	1.0	
Total Full Time		13.0	-	13.0	-	13.0	
Total Finance Utilities		13.0	-	13.0	-	13.0	
Financial Accounting and Reporting	3						
Full Time							
Account Clerk III	325	1.0	(1.0)	_	_	_	
Accountant IV	037	5.0	(1.0)	5.0	_	5.0	
Accountant III	035	5.0	_	5.0	_	5.0	
Accountant II	033	4.0	(1.0)		_	3.0	
Accountant I	030	2.0	(1.0)	1.0	_	1.0	
Total Full Time		17.0	(3.0)	14.0	-	14.0	
Total Financial Accounting and Rep	porting	17.0	(3.0)	14.0	-	14.0	
Housing Central Accounting							
Full Time							
Accountant I	030	1.0	(1.0)	_	_	_	
Total Full Time	500	1.0	(1.0)		_	_	
Total Housing Central Accounting		1.0	(1.0)				
Total Financial Accounting an	d Reporting	31.0	(4.0)			27.0	
. J.a. i manolal Accounting an	- Hoporting		(4.0)				
Treasury and Debt Manageme	nt						
Finance Treasury Banking & Cashi	ering						
Full Time							
Account Clerk III	325	2.0	-	2.0	-	2.0	
Account Clerk II	321	1.0	-	1.0	-	1.0	
Investment and Debt Manager	041	1.0	-	1.0	-	1.0	
Investment Manager	039	1.0	-	1.0	-	1.0	
Accountant IV	037	1.0	-	1.0	-	1.0	
Accountant II	033	2.0	-	2.0	-	2.0	
Property Specialist	032	1.0	-	1.0	-	1.0	
Accountant I	030	2.0	-	2.0	-	2.0	
Total Full Time		11.0	-	11.0	-	11.0	
Total Finance Treasury Banking &	Cachiorina	11.0	_	11.0	_	11.0	

POSITION SCHEDU	LE
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PROGRAM		DEPARTMEN	Т		DEPARTME	DEPARTMENT NO.		
General Government		Finance			I	35		
		+	2010.10					
ORGANIZATIONAL DETAIL/	PAY	AUTHORIZED	2018-19 ADDITIONS/	AUTHORIZED	ADDITIONS/	9-20 AUTHORIZED		
CLASS FICATION TITLE	RANGE	POSITIONS	REDUCTIONS	POSITIONS AS OF 6/30/19	REDUCTIONS	POSITIONS		
Investments & Cash Management								
Full Time								
Deputy Finance Director	842	1.0	-	1.0	-	1.0		
Investment and Debt Manager	041	1.0	-	1.0	-	1.0		
Accountant IV	037	2.0	-	2.0	-	2.0		
Accountant III	035	1.0	-	1.0	-	1.0		
Admin Asst II	035	1.0	-	1.0	-	1.0		
Total Full Time		6.0	-	6.0	-	6.0		
Total Investments & Cash Manage	ement	6.0	-	6.0	-	6.0		
Total Treasury and Debt Management		17.0	-	17.0	-	17.0		
Enterprise Resource Planning	g							
SAP Operations								
Full Time								
Deputy Finance Director	842	1.0	_	1.0	_	1.0		
Lead Info Tech Systems Spec	042	2.0	_	2.0	_	2.0		
Info Tech Project Manager	041	3.0	_	3.0	_	3.0		
Info Tech Analyst/Prg III	039	2.0	_	2.0	_	2.0		
Lead Business Systems Analyst	038	4.0	_	4.0	_	4.0		
Accountant IV	037	3.0	_	3.0	_	3.0		
Senior Business Systems Anlyst	036	5.0	_	5.0	_	5.0		
Accountant III	035	1.0	_	1.0	_	1.0		
User Technology Specialist	035	1.0	_	1.0	_	1.0		
Business Systems Analyst	033	5.0	_	5.0	_	5.0		
Total Full Time		27.0	-	27.0	-	27.0		
Total SAP Operations		27.0	-	27.0	-	27.0		
Total Enterprise Resource Pla	anning	27.0	-	27.0	-	27.0		
Procurement								
Procurement								
Full Time								
Deputy Finance Director	842	1.0	_	1.0	-	1.0		
Accounting Supervisor	039	1.0	_	1.0	-	1.0		
Procurement Manager	038	4.0	-	4.0	-	4.0		
Contracts Specialist II*Lead	037	2.0	_	2.0	-	2.0		
Contracts Specialist II	035	9.0	_	9.0	-	9.0		
Senior Buyer	032	10.0	_	10.0	-	10.0		
Buyer	031	3.0	_	3.0	_	3.0		
Secretary III	025	1.0	_	1.0	_	1.0		
Total Full Time	525	31.0	-	31.0	-	31.0		
Total Procurement				31.0		31.0		
Total Producement		31.0		31.0		31.0		

ROGRAM		DEPARTMENT	Γ	DEPARTMENT NO.			
General Government		Finance			35		
			2018-19		2019-20		
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
Total Procurement		31.0	-	31.0	-	31.0	
Real Estate/Property Manage	ment						
Administration							
Full Time							
Deputy Finance Director	842	1.0	-	1.0	-	1.0	
Asst Real Estate Admin	039	1.0		1.0		1.0	
Total Full Time		2.0	-	2.0	-	2.0	
Total Administration		2.0	-	2.0	-	2.0	
Appraisal							
Full Time							
Review Appraiser	037	1.0	-	1.0	-	1.0	
Property Specialist	032	2.0	-	2.0	-	2.0	
Total Full Time		3.0	-	3.0	-	3.0	
Total Appraisal		3.0	-	3.0	-	3.0	
Property Management							
Full Time							
Special Projects Administrator	840	1.0	-	1.0	_	1.0	
Property Specialist	032	3.0	-	3.0	-	3.0	
Project Management Assistant	031	1.0	-	1.0	-	1.0	
Secretary III	025	1.0	-	1.0	-	1.0	
Total Full Time		6.0	-	6.0	-	6.0	
Total Property Management		6.0	-	6.0	-	6.0	
Right-of-Way Acquisition							
Full Time							
Project Manager	036	3.0	-	3.0	-	3.0	
Relocation Specialist	033	1.0	-	1.0	-	1.0	
Property Specialist	032	3.0	-	3.0	-	3.0	
Total Full Time		7.0		7.0	-	7.0	
Total Right-of-Way Acquisition		7.0		7.0	-	7.0	
Total Real Estate/Property Ma	anagement	18.0	-	18.0	-	18.0	
Тах							
Administration							
Full Time							
Admin Aide	326	1.0	-	1.0	-	1.0	
Asst Tax & License Adm	039	2.0	-	2.0	-	2.0	
Accountant II	033	1.0	-	1.0	-	1.0	
Admin Asst I	030	1.0	-	1.0	-	1.0	
Total Full Time		5.0	-	5.0	-	5.0	

PROGRAM General Government		DEPARTMENT Finance	Г		DEPARTMENT NO. 35			
General Government		Tillalice				35		
			2018-19			2019-20		
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS		
Total Administration		5.0	-	5.0	-	5.0		
Tax Accounting								
Full Time								
License Inspector	327	2.0	-	2.0	-	2.0		
Account Clerk III	325	2.0	-	2.0	-	2.0		
Customer Service Clerk	320	2.0	-	2.0	-	2.0		
Accountant III	035	1.0	-	1.0	-	1.0		
Accountant I	030	1.0	-	1.0	-	1.0		
Admin Asst I	030	1.0	-	1.0	-	1.0		
Account Clerk Supervisor	027	1.0	-	1.0	-	1.0		
Total Full Time		10.0	-	10.0	-	10.0		
Total Tax Accounting		10.0	-	10.0	-	10.0		
Tax Audit								
Full Time								
Treasury Collections Rep*TAR	329	4.0	-	4.0	-	4.0		
Admin Aide	326	1.0	-	1.0	-	1.0		
Accountant III	035	3.0	-	3.0	-	3.0		
Senior Tax Auditor	033	7.0	-	7.0	-	7.0		
Tax Auditor	030	9.0	-	9.0	-	9.0		
Total Full Time		24.0	-	24.0	-	24.0		
Total Tax Audit		24.0	-	24.0	-	24.0		
Total Tax		39.0	-	39.0	-	39.0		
Total Finance		215.0	(4.0)	211.0	-	211.0		



# Budget and Research

Administration

Program Budget and Research

Capital Budget Development

Operating Budget Development

DEPARTMENT SUMMARY						
PROGRAM	DEPARTMENT	DEPARTMENT NO.				
General Government	Budget and Research	31				

The Budget and Research Department ensures effective and efficient allocation of city resources to enable the City Council, city manager and city departments to provide quality services to our residents.

	FXPENDITURE	S BY CHARACTE	·R	
CHARACTER	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE
PERSONAL SERVICES	\$ 3,354,483	\$ 3,742,686	\$ 4,085,982	9.2%
CONTRACTUAL SERVICES	186,458	249,204	253,873	1.9%
INTERDEPARTMENTAL CHARGES AND CREDITS	(589,302)	(622,239)	(682,867)	-9.7%
SUPPLIES	5,490	3,204	2,200	-31.3%
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	-	-	-	-
TOTAL	\$ 2,957,129	\$ 3,372,855	\$ 3,659,188	8.5%
	AUTHORIZ	ED POSITIONS		
FULL-TIME POSITIONS	24.0	24.0	24.0	-
PART-TIME POSITIONS (FTE)	-	-	-	-
TOTAL	24.0	24.0	24.0	-
	SOURC	<u> </u> E of funds		
General Funds	\$ 2,957,129	\$ 3,372,855	\$ 3,659,188	8.5%
TOTAL	\$ 2,957,129	\$ 3,372,855	\$ 3,659,188	8.5%
TOTAL	Ψ 2,957,125	φ 3,372,033	σ,009,100	0.570

DEPARTMENT DETAIL								
PROGRAM General Government	DEPARTMENT  Budget and Resear							
ORGANIZATION DETAIL	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	31 2019-20 COUNCIL ALLOWANCE					
Administration Director's Office Program Budget and Research	\$ 578,907 1,521,206							
Operating Budget Development	845,483	1,000,591	1,113,98					
Capital Budget Development	600,835	608,191	697,17					
Inter-Departmental Charges	(589,302	(622,239	(682,86					
Total	\$ 2,957,129	3,372,855	\$ 3,659,18					

DESCRIPTION	Budget and	20			
DESCRIPTION	RED		19-2020		31 2020-2021
				DITIONS	
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST
lo changes		UCTIONS	AD	AMOUNT AMOUNT	FULL YEAR

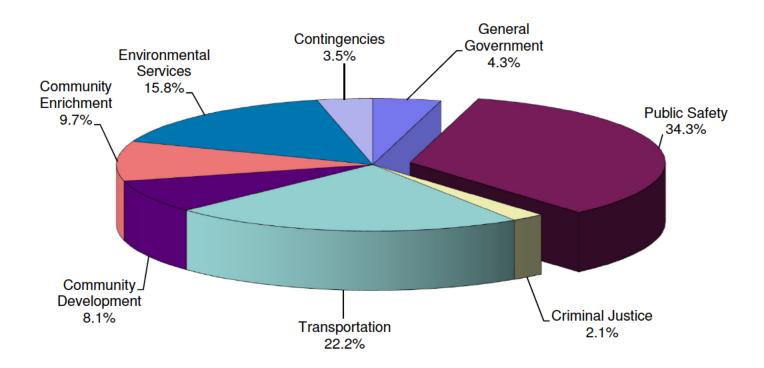
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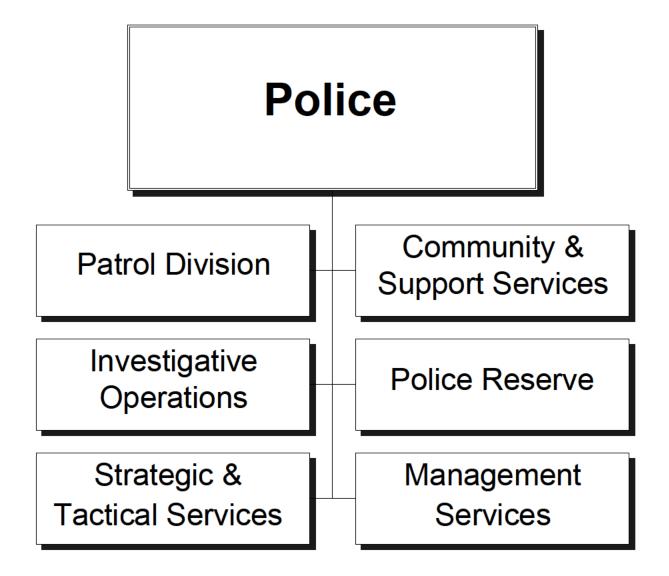
PROGRAM		DEPARTMENT		DEPARTMENT NO.		
General Government		Budget an	d Research			31
ORGANIZATIONAL DETAIL/	DAY	AUTHORIZED	2018-19 ADDITIONS/	AUTHORIZED	201 ADDITIONS/	9-20
CLASSIFICATION TITLE	PAY RANGE	POSITIONS	REDUCTIONS	POSITIONS AS OF 6/30/19	REDUCTIONS	POSITIONS
SUMMARY BY DIVISION						
Administration		5.0	-	5.0	-	5.0
Program Budgeting and Research		10.0	-	10.0	-	10.0
Operating Budget Development		5.0		5.0	-	5.0
Capital Budget Development		4.0		4.0	-	4.0
Total Budget and Research		24.0	-	24.0	-	24.0
DETAIL BY DIVISION						
Administration						
Full Time						
Budget & Research Director(NC)	908	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Admin Secretary	027	1.0	-	1.0	-	1.0
Management Intern (NC)	027	2.0	-	2.0	-	2.0
Total Full Time		5.0		5.0	-	5.0
Total Administration		5.0	-	5.0	-	5.0
Program Budgeting and Resea	rch					
Full Time						
Deputy Budget & Research Dir	842	2.0	-	2.0	-	2.0
Management Asst II	037	8.0	-	8.0	-	8.0
Total Full Time		10.0	-	10.0	-	10.0
Total Program Budgeting and I	Research	10.0	-	10.0	-	10.0
Operating Budget Development	t					
Full Time						
Deputy Budget & Research Dir	842	1.0	-	1.0	-	1.0
Fiscal Manager	040	1.0	-	1.0	-	1.0
Budget Analyst III	038	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Budget Analyst II	035	1.0	-	1.0	-	1.0
Total Full Time		5.0	-	5.0	-	5.0
Total Operating Budget Develo	pment	5.0	-	5.0	-	5.0
Capital Budget Development						
Full Time						
Deputy Budget & Research Dir	842	1.0	-	1.0	-	1.0
Budget Analyst III	038	1.0	-	1.0	-	1.0
Budget Analyst II	035	2.0		2.0		2.0
Total Full Time		4.0	-	4.0	-	4.0
	ent	4.0		4.0		4.0

PROGRAM General Government		DEPARTMENT Budget and	d Research		DEPARTME	NT NO. 31
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2018-19 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	201 ADDITIONS/ REDUCTIONS	9-20 AUTHORIZED POSITIONS
Total Budget and Research		24.0	_	24.0	-	24.0



# **Public Safety**





DEPARTMENT SUMMARY						
PROGRAM	DEPARTMENT	DEPARTMENT NO.				
Public Safety	Police	48				

The Police Department provides the community with a law enforcement system that integrates and uses all departmental, civic and community resources for police services and protection of the lives and property of our residents.

		/DENDITUDE		V 0114 D 4 0 T E			
	E)	2017-18	:S B	Y CHARACTE	:R	2019-20	PERCENT CHANGE
CHARACTER	ΕX	ACTUAL (PENDITURES	E	ESTIMATED EXPENDITURES		COUNCIL ALLOWANCE	FROM 2018-19 ESTIMATE
PERSONAL SERVICES	\$	572,333,308	\$	607,537,633	\$	654,517,110	7.7%
CONTRACTUAL SERVICES		45,436,876		51,091,444		52,010,977	1.8%
INTERDEPARTMENTAL CHARGES AND CREDITS		(10,345,285)		(10,811,275)		(12,460,769)	-15.3%
SUPPLIES		9,756,780		17,756,540		10,846,485	-38.9%
EQUIPMENT AND MINOR IMPROVEMENTS		11,118,751		19,814,859		13,695,694	-30.9%
DEBT SERVICE PAYMENTS		2,579,289		2,684,133		2,601,225	-3.1%
MISCELLANEOUS TRANSFERS		(606)		-		-	-
TOTAL	\$	630,879,113	\$	688,073,334	\$	721,210,722	4.8%
		AUTHORIZ	L ED	POSITIONS			
FULL TIME DOOLTIONS						4.050.0	0.70/
FULL-TIME POSITIONS		4,302.0		4,329.0		4,359.0	0.7%
PART-TIME POSITIONS (FTE)		8.6		8.6		8.6	-
TOTAL		4,310.6		4,337.6		4,367.6	0.7%
	I	SOURC	E OI	F FUNDS			
General Funds Neighborhood Protection Funds Public Safety Enhancement Funds Public Safety Expansion Funds Court Award Funds City Improvement Funds Sports Facilities Funds Federal and State Grant Funds Other Restricted Funds	\$	527,742,108 23,699,386 10,743,773 34,283,828 4,333,445 2,579,289 1,399,192 6,832,503 19,265,589	\$	540,534,021 29,601,131 15,344,391 58,973,189 5,130,142 2,684,133 1,455,159 12,619,000 21,732,168	\$	566,452,076 30,788,924 19,936,526 68,777,127 4,650,150 2,601,225 1,527,917 5,455,362 21,021,415	4.8% 4.0% 29.9% 16.6% -9.4% -3.1% 5.0% -56.8% -3.3%
TOTAL	\$	630,879,113	\$	688,073,334	\$	721,210,722	4.8%

DEPARTMENT DETAIL								
PROGRAM Public Safety	DEPARTMENT Police		DEPARTMENT NO. 48					
ORGANIZATION DETAIL	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE					
Community & Support Services	\$ 99,493,902	\$ 106,192,900	\$ 102,069,91					
Patrol Division	245,563,078	247,884,403	266,524,99					
Investigative Operations	102,142,502	107,945,016	114,801,180					
Strategic & Tactical Services	75,720,587	76,723,719	80,584,58					
Police Reserve	623,996	755,552	800,993					
Management Services	108,562,378	144,345,381	160,849,888					
Federal and State Grants	6,538,666	12,353,505	5,438,702					
Debt Service	2,579,289	2,684,133	2,601,229					
Inter-Departmental Charges	(10,345,285)	(10,811,275)	(12,460,76					
Total	\$ 630,879,113	\$ 688,073,334	\$ 721,210,72					

PROGRAM CHANGES								
PROGRAM Dublic Sefety	DEPARTMEN Police	IT			DEPARTMENT NO.			
Public Safety	Folice	20	019-20		48 2020-21			
DESCRIPTION	RE	DUCTIONS		DDITIONS	FULL YEAR			
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST			
Add funding for eight Police Coding Clerks, one Criminal Intelligence Analyst, and one Police Research & Investigations Bureau Shift Supervisor, as well as additional funding for part-time staff, to provide support for the Department's transition to the Federal Bureau of Investigation's (FBI) Uniform Crime Reporting National Incident-Based Reporting System (UCR NIBRS), which is required to be completed by								
January 2021.  On October 1, 2019, add funding for six Detention Officers, six Police Records Clerks, and one Fingerprint Technician to open two booking processing centers at Southern Command Station and Mountain View Precinct to reduce booking times and allow officers to return to duty.			13.0	\$983,000 600,000	\$800,000			
On October 1, 2019, add funding for three Forensic Scientist III's, two Crime Scene Specialists III's, and two Police Aides at the Lab Services Bureau to reduce lab test backlogs and maintain consistent crime scene response support.			7.0	401,000	535,000			
Add funding to provide facilitated community response and debriefing sessions for cases of officer-involved shootings, as well as translation services and additional behavioral health and de-escalation training for the Police Department. This funding was recommended by the Traumatic Incident Intervention Resources (TIIR) Ad Hoc Committee.				200,000				

PROGRAM CHANGES							
PROGRAM Public Safety	DEPARTME Police	NT			DEPARTMENT NO. 48		
•		20	19-20		2020-21		
DESCRIPTION	RE	DUCTIONS	AΙ	DDITIONS	FULL YEAR		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST		
Add funding to create a set-aside to begin implementing recommendations from the National Police Foundation with the purpose to improve transparency and strengthen the Department's approach to serve the community.			_	300,000			
,,,,,							
Total			30.0	\$2,484,000	\$1,335,000		

ROGRAM Bublic Sofety		DEPARTMENT		DEPARTMENT NO.			
Public Safety		Police			<u> </u>	48	
			2018-19		201	9-20	
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
SUMMARY BY DIVISION							
Community & Support Services		711.5	7.0	718.5	23.0	741.5	
Patrol Division		1,564.1	1.0	1,565.1	-	1,565.1	
Investigative Operations		625.0	-	625.0	7.0	632.0	
Strategic & Tactical Services		441.0	1.0	442.0	-	442.0	
Police Reserve		5.0	-	5.0	-	5.0	
Management Services		963.0	_	963.0	_	963.0	
Federal and State Grants		19.0	_	19.0	_	19.0	
Total Police		4,328.6	9.0		30.0	4,367.6	
DETAIL BY DIVISION					-		
Community & Support Service	s						
Full Time							
Police Commander	862	3.0	-	3.0	-	3.0	
Police Administrator	842	1.0	-	1.0	-	1.0	
Police Lieutenant	638	10.0	-	10.0	-	10.0	
Police Sergeant	634	36.0	-	36.0	-	36.0	
Police Officer	428	236.0	-	236.0	-	236.0	
Police Comm Op*Lead Radio/911	330	6.0	-	6.0	-	6.0	
User Support Specialist	330	4.0	-	4.0	-	4.0	
Police Comm Op*Radio/911	329	106.0	-	106.0	-	106.0	
Detention Officer	328	18.0	-	18.0	6.0	24.0	
Forensic Photo Spec*Ld	328	1.0	-	1.0	-	1.0	
Police Comm Operator	328	56.0	-	56.0	-	56.0	
Senior Computer Operator	328	1.0	(1.0)	-	-	-	
Forensic Photo Spec	327	3.0	-	3.0	-	3.0	
Admin Aide	326	7.0	9.0	16.0	-	16.0	
Fingerprint Technician*Lead	326	3.0	-	3.0	-	3.0	
Police Asst*Special Detail	326	-	-	-	-	-	
Police Statistical Rsrch Aide	326	3.0	-	3.0	-	3.0	
Police Assistant	325	5.0	-	5.0	-	5.0	
Police Property Technician	325	17.0	-	17.0	-	17.0	
Fingerprint Technician	324	10.0	-	10.0	1.0	11.0	
Police Coding Clerk	324	12.0	-	12.0	8.0	20.0	
Supplies Clerk II*U3	324	1.0	-	1.0	-	1.0	
Municipal Security Guard	323	2.0	(2.0)	-	-	-	
Police Automated System Sec	323	24.0	-	24.0	-	24.0	
Police Records Clk*Lead	323	3.0	-	3.0	-	3.0	
Secretary II*Office Automation	323	1.0	-	1.0	-	1.0	
Police Records Clk	322	29.0	-	29.0	6.0	35.0	
Secretary II	321	7.0	-	7.0	-	7.0	
Police Aide	318	2.0	-	2.0	-	2.0	
User Technology Specialist*U2	228	6.0	-	6.0	-	6.0	
Lead Info Tech Systems Spec	042	3.0	1.0	4.0	-	4.0	
Info Tech Project Manager	041	2.0	(1.0)	1.0	-	1.0	

PROGRAM		DEPARTMENT	Γ		DEPARTME	
Public Safety		Police				48
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ORGANIZATIONAL DETAIL/	PAY	AUTHORIZED	2018-19 ADDITIONS/	AUTHORIZED	ADDITIONS/	9-20 AUTHORIZED
CLASS FICATION TITLE	RANGE	POSITIONS	REDUCTIONS	POSITIONS AS OF 6/30/19	REDUCTIONS	POSITIONS
Senior Info Tech Systems Spec	040	3.0	-	3.0	-	3.0
Forensic Scientist IV	039	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg III	039	7.0	-	7.0	-	7.0
Lead User Technology Spec	039	2.0	-	2.0	-	2.0
Info Tech Analyst/Prg II	037	5.0	-	5.0	-	5.0
Police Research Supervisor	037	1.0	-	1.0	-	1.0
Senior User Technology Spec	037	5.0	-	5.0	-	5.0
Polygraph Examiner	036	4.0	-	4.0	-	4.0
Info Tech Supv*1st Shift	035	1.0	-	1.0	-	1.0
Police Comm Shift Supv*Lead	035	1.0	-	1.0	-	1.0
Police R & I Operations Supv	035	1.0	_	1.0	-	1.0
User Technology Specialist	035	1.0	_	1.0	-	1.0
Police Comm Shift Supervisor	034	2.0	_	2.0	-	2.0
Criminal Intelligence Analyst	033	5.0	_	5.0	1.0	6.0
Police Communications Supv	032	20.0	_	20.0	-	20.0
Police R & I Bureau Shift Supv	031	8.0	_	8.0	1.0	9.0
Admin Asst I	030	3.0	1.0	4.0	-	4.0
Police Property Supervisor	030	4.0	_	4.0	-	4.0
Admin Secretary	027	1.0	_	1.0	-	1.0
Police Automated System Sec*Ld	025	7.0	_	7.0	-	7.0
Secretary III	025	4.0	_	4.0	-	4.0
Total Full Time		704.0	7.0	711.0	23.0	734.0
Part Time						
Police Comm Operator	328	0.5	_	0.5	_	0.5
Police Records Clk	322	2.0	_	2.0	-	2.0
Total Part Time		2.5	-	2.5	-	2.5
Temporary						
Police Lieutenant	638	-	2.0	2.0	-	2.0
Police Sergeant	634	2.0	(1.0)	1.0	-	1.0
Police Comm Op*Radio/911	329	1.0	-	1.0	-	1.0
Police Comm Shift Supv*Lead	035	1.0	-	1.0	-	1.0
Criminal Intelligence Analyst	033	1.0	(1.0)	_	_	
Total Temporary		5.0		5.0	-	5.0
Total Community & Support S	ervices	711.5	7.0	718.5	23.0	741.5

PROGRAM Public Safety	DEPARTMENT Police	Г		DEPARTMENT NO. 48		
			2018-19			19-20
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Patrol Division						
Full Time						
Police Commander	862	7.0	-	7.0	-	7.0
Police Lieutenant	638	41.0	-	41.0	-	41.0
Police Sergeant	634	168.0	-	168.0	-	168.0
Police Officer	428	1,263.0	-	1,263.0	-	1,263.0
Admin Aide	326	7.0	-	7.0	-	7.0
Police Assistant	325	37.0	-	37.0	-	37.0
Municipal Security Guard	323	8.0	-	8.0	-	8.0
Secretary II*Precinct	322	4.0	-	4.0	-	4.0
Secretary II	321	1.0	-	1.0	-	1.0
Police Aide	318	21.0	-	21.0	-	21.0
Admin Asst I	030	6.0	-	6.0	-	6.0
Total Full Time		1,563.0	-	1,563.0	-	1,563.0
Part Time						
Municipal Security Guard*U8	723	1.1	-	1.1	-	1.1
Total Part Time		1.1	-	1.1	-	1.1
<u>Temporary</u>						
Police Commander	862		1.0	1.0		1.0
Total Temporary		-	1.0	1.0	-	1.0
Total Patrol Division		1,564.1	1.0	1,565.1	-	1,565.1

PROGRAM Public Safety		DEPARTMENT Police	Г		DEPARTMENT NO. 48		
•							
			2018-19		2019-20		
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	POSITIONS	
Investigative Operations							
Full Time							
Police Commander	862	4.0	-	4.0	-	4.0	
Police Administrator	842	1.0	-	1.0	-	1.0	
Police Lieutenant	638	12.0	-	12.0	-	12.0	
Police Sergeant	634	74.0	-	74.0	-	74.0	
Police Officer	428	377.0	-	377.0	-	377.0	
Crime Scene Specialist III	330	9.0	-	9.0	2.0	11.0	
Crime Scene Specialist II	328	12.0	-	12.0	-	12.0	
Police Asst*Special Detail	326	6.0	-	6.0	-	6.0	
Laboratory Technician	325	7.0	-	7.0	-	7.0	
Police Assistant	325	19.0	-	19.0	-	19.0	
Remote Comp Term Op*CAU Lead	323	1.0	-	1.0	-	1.0	
Secretary II*Office Automation	323	2.0	-	2.0	-	2.0	
Secretary II*Precinct	322	1.0	-	1.0	-	1.0	
Secretary II	321	12.0	-	12.0	-	12.0	
Police Aide	318	1.0	-	1.0	2.0	3.0	
Asst Crime Lab Administrator	041	3.0	-	3.0	-	3.0	
Forensic Science Section Supv	040	8.0	-	8.0	-	8.0	
Crime Scene Section Supervisor	039	1.0	-	1.0	-	1.0	
Forensic Scientist IV	039	23.0	-	23.0	-	23.0	
Senior User Technology Spec	037	1.0	-	1.0	-	1.0	
Internal Auditor	036	1.0	-	1.0	-	1.0	
Admin Asst II	035	1.0	-	1.0	-	1.0	
Crime Scene Shift Supervisor	035	5.0	-	5.0	-	5.0	
Forensic Scientist III	035	20.0	-	20.0	3.0	23.0	
Criminal Intelligence Analyst	033	1.0	-	1.0	-	1.0	
Police Research Analyst	033	1.0	-	1.0	-	1.0	
Forensic Scientist II	032	15.0	-	15.0	-	15.0	
Admin Asst I	030	2.0	-	2.0	-	2.0	
Secretary III	025	4.0	-	4.0	-	4.0	
Total Full Time		624.0	-	624.0	7.0	631.0	
Part Time							
Police Assistant	325	1.0	-	1.0	-	1.0	
Total Part Time		1.0	-	1.0	-	1.0	
Total Investigative Operations		625.0		625.0	7.0	632.0	

PROGRAM	DEPARTMENT Police	Г	DEPARTMENT NO.			
Public Safety		Police				48
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ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2018-19 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	9-20 AUTHORIZED POSITIONS
Strategic & Tactical Services						
Full Time						
Police Commander	862	3.0	-	3.0	-	3.0
Police Lieutenant	638	12.0	-	12.0	-	12.0
Police Sergeant	634	53.0	-	53.0	-	53.0
Police Officer*Chief Pilot	432	2.0	-	2.0	-	2.0
Police Officer*Flight Instr	431	11.0	_	11.0	-	11.0
Police Officer*Rescue Pilot	430	10.0	-	10.0	-	10.0
Police Officer	428	285.0	-	285.0	-	285.0
Police Asst*Special Detail	326	3.0	-	3.0	-	3.0
Police Statistical Rsrch Aide	326	1.0	-	1.0	-	1.0
Police Assistant	325	27.0	-	27.0	-	27.0
Municipal Security Guard	323	15.0	_	15.0	-	15.0
Secretary II*Precinct	322	2.0	_	2.0	-	2.0
Secretary II	321	2.0	_	2.0	-	2.0
User Technology Specialist*U2	228	1.0	_	1.0	-	1.0
Aircraft Technician*QA	226	1.0	_	1.0	-	1.0
Aircraft Technician	224	4.0	_	4.0	-	4.0
Aircraft Maintenance Supv	036	1.0	_	1.0	-	1.0
Criminal Intelligence Analyst	033	3.0	_	3.0	-	3.0
Admin Asst I	030	3.0	_	3.0	-	3.0
Secretary III	025	2.0	_	2.0	-	2.0
Total Full Time		441.0	-	441.0	-	441.0
Temporary						
Police Sergeant	634	-	1.0	1.0	-	1.0
Total Temporary		-	1.0	1.0	-	1.0
Total Strategic & Tactical Serv	/ices	441.0	1.0	442.0	-	442.0
Police Reserve						
Full Time						
Police Officer	428	4.0	_	4.0	_	4.0
Secretary II*Precinct	322	1.0	_	1.0	_	1.0
Total Full Time		5.0	-	5.0	-	5.0
Total Police Reserve		5.0	-	5.0	-	5.0

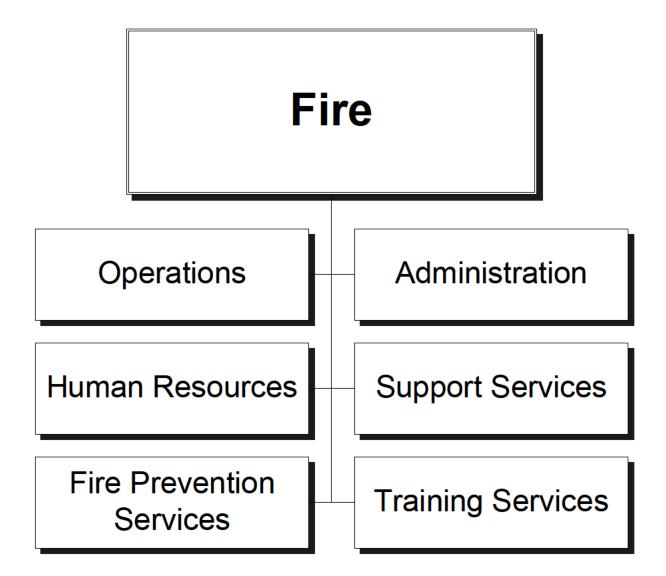
PROGRAM Public Safety		DEPARTMENT Police	Γ	DEPARTMEN	NT NO. 48		
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			0010 10		2019-20		
ORGANIZATIONAL DETAIL/	PAY	AUTHORIZED	2018-19 ADDITIONS/	AUTHORIZED	ADDITIONS/	9-20 AUTHORIZED	
CLASS FICATION TITLE	RANGE	POSITIONS	REDUCTIONS	POSITIONS AS OF 6/30/19	REDUCTIONS	POSITIONS	
Management Services							
Full Time							
Police Chief (NC)	966	1.0	-	1.0	-	1.0	
Police Commander*Exec Asst Chf	962	1.0	-	1.0	-	1.0	
Police Commander*Asst Chief	960	6.0	-	6.0	-	6.0	
Special Asst to City Mgr (NC)	906	1.0	-	1.0	-	1.0	
Police Commander	862	7.0	-	7.0	-	7.0	
Police Administrator	842	1.0	-	1.0	-	1.0	
Admin Aide*U8	726	1.0	-	1.0	-	1.0	
Human Resources Aide	726	2.0	-	2.0	-	2.0	
Senior Human Resources Clerk	723	8.0	-	8.0	-	8.0	
Human Resources Clerk	721	1.0	-	1.0	-	1.0	
Police Lieutenant	638	13.0	-	13.0	-	13.0	
Police Sergeant	634	71.0	-	71.0	-	71.0	
Police Officer*Flight Instr	431	2.0	-	2.0	-	2.0	
Police Officer*Rescue Pilot	430	3.0	-	3.0	-	3.0	
Police Officer	428	538.0	_	538.0	-	538.0	
Police Comm Op*Lead Radio/911	330	4.0	-	4.0	-	4.0	
User Support Specialist	330	2.0	_	2.0	-	2.0	
Police Comm Op*Radio/911	329	72.0	_	72.0	_	72.0	
Crime Scene Specialist II	328	16.0	_	16.0	_	16.0	
Forensic Photo Spec*Ld	328	1.0	_	1.0	_	1.0	
Police Comm Operator	328	5.0	_	5.0	_	5.0	
Forensic Photo Spec	327	7.0	_	7.0	_	7.0	
Admin Aide	326	26.0	_	26.0	_	26.0	
Facility Contract Compl Spec	326	1.0	_	1.0	_	1.0	
Police Asst*Special Detail	326	5.0	_	5.0	_	5.0	
Account Clerk III	325	2.0	_	2.0	_	2.0	
Laboratory Technician	325	1.0	_	1.0	_	1.0	
Police Assistant	325	16.0	_	16.0	_	16.0	
Supplies Clerk II*U3	324	1.0	-	1.0	_	1.0	
Secretary II*Office Automation	323	1.0	_	1.0	_	1.0	
Police Records Clk	322	24.0	_	24.0	_	24.0	
Secretary II*Precinct	322	2.0	_	2.0	_	2.0	
Secretary II	321	3.0	_	3.0	l -	3.0	
Police Aide	318	2.0	-	2.0	l -	2.0	
Aircraft Technician	224	2.0	-	2.0	_	2.0	
Building Maint Worker	120	1.0	-	1.0	l -	1.0	
Senior Info Tech Systems Spec		1.0	-	1.0	l -	1.0	
Forensic Scientist IV	040 039	5.0	-	5.0	·	5.0	
			-		·		
Lead User Technology Spec	039	3.0	-	3.0	·	3.0	
Human Resources Supervisor	038	1.0	-	1.0	_	1.0	
Department Budget Supervisor	037	1.0	-	1.0	_	1.0	
Info Tech Analyst/Prg II	037	2.0	-	2.0	_	2.0	
Management Asst II	037	4.0	-	4.0	-	4.0	
Police Research Supervisor	037	1.0	-	1.0	-	1.0	
Senior User Technology Spec	037	3.0		3.0	-	3.0	

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PROGRAM Public Safety		DEPARTMENT Police	Г	DEPARTMENT NO. 48		
			2018-19	201	19-20	
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Project Manager	036	1.0	-	1.0	-	1.0
Accountant III	035	2.0	-	2.0	-	2.0
Admin Asst II	035	6.0	-	6.0	-	6.0
Budget Analyst II	035	3.0	-	3.0	-	3.0
Crime Scene Shift Supervisor	035	1.0	-	1.0	-	1.0
Forensic Scientist III	035	6.0	-	6.0	-	6.0
Human Resources Officer	035	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg I	035	1.0	-	1.0	-	1.0
Police R & I Operations Supv	035	1.0	-	1.0	-	1.0
User Technology Specialist	035	1.0	-	1.0	-	1.0
Police Comm Shift Supervisor	034	1.0	-	1.0	-	1.0
Accountant II	033	6.0	-	6.0	-	6.0
Criminal Intelligence Analyst	033	2.0	_	2.0	-	2.0
Police Research Analyst	033	1.0	_	1.0	-	1.0
Public Information Specialist	033	1.0	_	1.0	-	1.0
Safety Analyst II	033	1.0	_	1.0	_	1.0
Senior Human Resources Analyst	033	3.0	_	3.0	_	3.0
Forensic Scientist II	032	3.0	_	3.0	_	3.0
Multimedia Specialist	032	3.0	_	3.0	_	3.0
Police Communications Supv	032	11.0	_	11.0	_	11.0
Police R & I Bureau Shift Supv	031	1.0	_	1.0	_	1.0
Accountant I	030	1.0	_	1.0	_	1.0
Admin Asst I	030	11.0	_	11.0	_	11.0
Contracts Specialist I	030	2.0	_	2.0	_	2.0
Human Resources Analyst	030	3.0	_	3.0	_	3.0
Safety Analyst I	030	1.0	_	1.0	_	1.0
Human Resources Aide*U7	026	1.0	_	1.0	_	1.0
Secretary III	025	3.0	_	3.0	_	3.0
Police Records Clk*Alarms Lead	024	2.0	_	2.0	_	2.0
Total Full Time	021	951.0	-	951.0	-	951.0
Part Time						
Police Assistant	325	4.0	-	4.0	-	4.0
Total Part Time		4.0	-	4.0	-	4.0
Temporary						
Police Commander*Asst Chief	960	2.0	(2.0)	-	-	-
Police Officer	428	6.0	2.0	8.0	-	8.0
Total Temporary		8.0		8.0	-	8.0
Total Management Services		963.0	-	963.0	-	963.0
Federal and State Grants						
Full Time						
Police Lieutenant	638	1.0	_	1.0	-	1.0
Police Sergeant	634	3.0	_	3.0	-	3.0
Police Officer	428	5.0	_	5.0	-	5.0
Total Full Time		9.0	_	9.0	_	9.0

PROGRAM Public Safety			Г		DEPARTMENT NO. 48			
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2018-19 Additions/ Reductions	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	19-20 AUTHORIZED POSITIONS		
Temporary						_		
Police Lieutenant	638	1.0	-	1.0	-	1.0		
Crime Scene Specialist III	330	1.0	(1.0)	-	-	-		
Police Asst*Special Detail	326	1.0	-	1.0	-	1.0		
Laboratory Technician	325	1.0	-	1.0	-	1.0		
Management Asst II	037	1.0	-	1.0	-	1.0		
Forensic Scientist III	035	1.0	1.0	2.0	-	2.0		
Accountant II	033	-	1.0	1.0	-	1.0		
Criminal Intelligence Analyst	033	1.0	-	1.0	-	1.0		
Info Tech Service Specialist	033	1.0	(1.0)	-	-	-		
Police Research Analyst	033	1.0	-	1.0	-	1.0		
Contracts Specialist I	030	1.0	-	1.0	-	1.0		
Total Temporary		10.0	-	10.0	-	10.0		
Total Federal and State Grant	ts	19.0	-	19.0	-	19.0		
Total Police		4,328.6	9.0	4,337.6	30.0	4,367.6		





DEPARTMENT SUMMARY							
PROGRAM	DEPARTMENT	DEPARTMENT NO.					
Public Safety	Fire	57					

The Fire Department provides the highest level of life and property safety through fire prevention, fire control, emergency medical and public education services.

	EYPENDIT	IDE	S BV	CHARACTE	<u> </u>					
CHARACTER	2017-18 ACTUAL EXPENDITURE		I	2018-19 ESTIMATED (PENDITURES	-	2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE			
PERSONAL SERVICES	\$ 300,596	,294	\$	325,279,657	\$	349,079,419	7.3%			
CONTRACTUAL SERVICES	13,600	,585		15,173,913		15,391,549	1.4%			
INTERDEPARTMENTAL CHARGES AND CREDITS	(1,412	,731)		(2,030,014)		(2,289,712)	-12.8%			
SUPPLIES	13,588	,828		12,482,514		14,942,635	19.7%			
EQUIPMENT AND MINOR IMPROVEMENTS	8,223	,892		5,922,888		20,761,151	+100.0%			
DEBT SERVICE PAYMENTS	4,279	,141		5,163,472		4,230,614	-18.1%			
MISCELLANEOUS TRANSFERS	175	,800		85,284		(117,072)	-100.0%			
TOTAL	\$ 339,051	,809	\$	362,077,714	\$	401,998,584	11.0%			
AUTHORIZED POSITIONS										
FULL-TIME POSITIONS	1,9	90.0		2,017.0		2,036.0	0.9%			
PART-TIME POSITIONS (FTE)	;	24.8		24.8		26.8	8.1%			
TOTAL	2,0	14.8		2,041.8		2,062.8	1.0%			
	SOU	IRCE	OF	FUNDS						
General Funds City Improvement Funds Neighborhood Protection Funds Public Safety Enhancement Funds Public Safety Expansion Funds Federal and State Grant Funds Other Restricted Funds	\$ 290,118 4,279 9,448 4,630 11,132 14,617 4,824 \$ 339,051	,141 ,368 ,329 ,750 ,902 ,608	\$	302,392,689 5,163,472 10,217,475 11,377,811 14,885,790 12,627,481 5,412,996 362,077,714	\$	345,428,910 4,230,614 10,420,753 13,209,878 15,801,154 5,625,855 7,281,420 401,998,584	14.2% -18.1% 2.0% 16.1% 6.1% -55.4% 34.5%			

	DEPARTMENT DETAIL PROGRAM   DEPARTMENT NO.   DEPARTMENT NO.										
PROGRAM Public Safety	DEPARTMENT Fire										
ORGANIZATION DETAIL		2017-18 ACTUAL XPENDITURES		2018-19 ESTIMATED EXPENDITURES		57 2019-20 COUNCIL ALLOWANCE					
Administration	\$	24,602,834	\$	26,258,692	\$	32,588,578					
Training Services		15,918,575		10,381,908		7,287,185					
Operations		272,893,753		298,776,881		336,082,089					
Human Resources		12,179,313		13,054,234		13,312,183					
Support Services		450,341		3,609		0					
Fire Prevention Services		10,140,583		10,468,932		10,787,647					
Debt Service		4,279,141		5,163,472		4,230,614					
Inter-Departmental Charges		(1,412,731)		(2,030,014)		(2,289,712)					
Total	\$	339,051,809	\$	362,077,714	\$	401,998,584					

PROGRAM	DEPARTMENT				DEPARTMENT N	
Public Safety	Fire	20	19-2020		57 2020-2021	
DESCRIPTION	RED	UCTIONS		ADDITIONS		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST	
Add funding for eight new sworn positions consisting of six Firefighters, one Fire Engineer and one Fire Captain. These positions will complete the staffing needed for 24-hour operations at the new Fire Station 55 located at I-17 and Jomax Road.			8.0	\$1,100,000		
Add funding for seven existing sworn Fire positions, which were previously unbudgeted, to staff an additional rescue unit to improve ambulance response time in the southwest region of the City of Phoenix. This unit will be assigned to Fire Station 58 located at 47th Avenue and Dobbins Road. The new ambulance will be paid through mpact fees budgeted in the capital						
Add funding to enhance the Fire Department's Community Assistance Program. The funding will provide for one vehicle, one Caseworker III and five Caseworker III oositions to staff one additional full-time crisis response unit.			-	878,000		
the Traumatic Incident Intervention Resources Ad Hoc Committee.  Add funding for a Senior User Tech Specialist position to provide computer aided dispatch system			6.0	550,000		
maintenance. This position will be unded by the Regional Automatic Aid Consortium partners.			1.0	117,000		

PROGRAM	DEPARTMEN	т			DEPARTMENT NO	
Public Safety	Fire		9-2020		57	
DEGODIPTION	DEI	2020-2021				
DESCRIPTION	POSITIONS	AMOUNT	POSITIONS	DITIONS AMOUNT	FULL YEAR COST	
Add funding for a Management Assistant II position to provide management support for the computer aided dispatch system. This position will be funded by the Regional Automatic Aid Consortium partners.  Add five positions and vehicles for the Annual Facilities Program. Positions include one Planning and Development Team Leader, one Fire Prevention Supervisor and three Fire Prevention Specialist II positions. These positions will work with staff in the City's Planning and Development Department to			1.0	\$103,000		
review construction documents and plans for new development and conduct field inspections. Costs will be funded through credits charged to the Development Services Fund.			5.0	-		
Total			21.0	\$2,748,000		

ROGRAM		DEPARTMENT		DEPARTMENT NO.		
Public Safety		Fire				57
			2018-19	2019-20		
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Administration		146.0	_	146.0	-	146.0
Training Services		47.9	2.0	49.9	6.0	55.9
Operations		1,682.9	2.0	1,684.9	10.0	1,694.9
Human Resources		94.2	_	94.2	-	94.2
Fire Prevention Services		65.8	1.0	66.8	5.0	71.8
Total Fire		2,036.8	5.0	2,041.8	21.0	2,062.8
DETAIL BY DIVISION						
Administration						
Full Time						
Fire Chief (NC)	956	1.0	-	1.0	-	1.0
Fire Batt Chf*Exec Asst Chief	952	1.0	-	1.0	-	1.0
Fire Batt Chf*Asst Chief	950	5.0	-	5.0	-	5.0
Fire Batt Chf*Deputy	854	4.0	-	4.0	-	4.0
Fire Batt Chf*Division	852	1.0	-	1.0	-	1.0
Asst to the Fire Chief*P & R	842	1.0	-	1.0	-	1.0
Fire Captain*40hr	565	8.0	-	8.0	-	8.0
Fire Captain 56hr	555	28.0	-	28.0	-	28.0
Fire Engineer 56hr	552	28.0	-	28.0	-	28.0
Firefighter 56hr	551	23.0	-	23.0	-	23.0
Account Clerk III	325	16.0	-	16.0	-	16.0
Records Clerk II	322	2.0	-	2.0	-	2.0
Account Clerk II	321	6.0	-	6.0	-	6.0
Secretary II	321	1.0	-	1.0	-	1.0
Building Maint Worker*U2	220	1.0	-	1.0	-	1.0
Medical Billing Supervisor	039	1.0	-	1.0	-	1.0
Information Tech Systems Spec	038	1.0	-	1.0	-	1.0
Department Budget Supervisor	037	1.0	-	1.0	-	1.0
Management Asst II	037	2.0	-	2.0	-	2.0
Accountant III	035	1.0	-	1.0	-	1.0
Budget Analyst II	035	1.0	-	1.0	-	1.0
Accountant II	033	2.0	-	2.0	-	2.0
Senior Human Resources Analyst	033	1.0	-	1.0	-	1.0
Senior Buyer	032	1.0	-	1.0	-	1.0
Accountant I	030	1.0	-	1.0	-	1.0
Admin Asst I	030	2.0	-	2.0	-	2.0
Account Clerk Supervisor	027	2.0	-	2.0	-	2.0
Admin Secretary	027	1.0	-	1.0	-	1.0
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Secretary III	025	2.0	-	2.0	-	2.0
Total Full Time		146.0		146.0	-	146.0

PROGRAM		DEPARTMENT	Г		DEPARTMENT NO.		
Public Safety		Fire			57		
			2018-19		201	9-20	
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
Training Services							
Full Time							
Fire Batt Chf*Deputy	854	4.0	_	4.0	-	4.0	
Fire Batt Chf*Division	852	1.0	_	1.0	-	1.0	
Fire Captain*40hr	565	5.0	-	5.0	-	5.0	
Admin Aide	326	3.0	-	3.0	-	3.0	
Secretary II	321	1.0	-	1.0	-	1.0	
Fire Equipment Service Worker	218	1.0	-	1.0	-	1.0	
Casework Services Coordinator	035	2.0	-	2.0	-	2.0	
Paramedic Training Coordinator	034	1.0	-	1.0	-	1.0	
Caseworker III	032	-	-	-	1.0	1.0	
Caseworker II	028	-	-	-	3.0	3.0	
Admin Aide*U7	026	1.0	-	1.0	-	1.0	
Secretary III	025	3.0	-	3.0	-	3.0	
Total Full Time		22.0	-	22.0	4.0	26.0	
Part Time							
Fire Emergency Dispatcher	328	1.6	_	1.6	-	1.6	
Casework Aide	320	1.0	_	1.0	-	1.0	
Caseworker Aide	320	8.7	_	8.7	-	8.7	
Caseworker II	028	11.6	-	11.6	2.0	13.6	
Total Part Time		22.9	-	22.9	2.0	24.9	
Temporary							
Fire Captain*40hr	565	-	1.0	1.0	-	1.0	
Caseworker III	032	3.0	1.0	4.0	-	4.0	
Total Temporary		3.0	2.0	5.0	-	5.0	
<b>Total Training Services</b>		47.9	2.0	49.9	6.0	55.9	

#### POSITION SCHEDULE **PROGRAM** DEPARTMENT DEPARTMENT NO. Public Safety Fire 2018-19 2019-20 ORGANIZATIONAL DETAIL/ AUTHORIZED PAY AUTHORIZED ADDITIONS/ ADDITIONS/ **AUTHORIZED** CLASS FICATION TITLE **POSITIONS** RANGE REDUCTIONS **POSITIONS** REDUCTIONS POSITIONS AS OF 6/30/19 Operations **Full Time** Fire Batt Chf\*Deputy 854 5.0 5.0 5.0 Fire Batt Chief\*DepChfShftCmdr 854 6.0 6.0 6.0 Fire Batt Chf\*Division 852 3.0 3.0 3.0 Fire Battalion Chief 56hr 25.0 25.0 851 25.0 Fire 911 Administrator 841 1.0 1.0 1.0 Fire Marshal 840 1.0 1.0 1.0 Special Projects Administrator 840 1.0 1.0 1.0 Fire Captain\*40hr 565 14.0 14.0 14.0 Fire Engineer\*40hr 562 2.0 2.0 2.0 Firefighter\*40hr 561 1.0 1.0 1.0 280.0 1.0 Fire Captain 56hr 555 280.0 281.0 Fire Engineer 56hr 552 330.0 330.0 1.0 331.0 Firefighter 56hr 551 808.0 0.808 6.0 814.0 Emergency Dispatcher\*Lead 330 1.0 1.0 1.0 Fire Emergency Dispatcher\*Lead 330 5.0 5.0 5.0 **GIS Technician** 330 3.0 3.0 3.0 **User Support Specialist** 330 1.0 1.0 1.0 **Emergency Dispatcher** 329 1.0 1.0 1.0 Fire Emergency Dispatcher 329 78.0 78.0 78.0 Admin Aide 4.0 4.0 326 4.0 Supplies Clerk II\*U3 324 1.0 1.0 1.0 321 6.0 Secretary II 6.0 6.0 Firefighter Trainee (NC) 320 6.0 6.0 6.0 User Technology Specialist\*U2 228 5.0 5.0 5.0 Equipment Repair Spec 222 5.0 5.0 5.0 Building Maint Worker\*U2 220 4.0 4.0 4.0 Fire Equipment Service Worker 6.0 6.0 6.0 218 Supplies Clerk II\*U2 215 5.0 5.0 5.0 Supplies Clerk I\*U2 212 4.0 4.0 4.0 2.0 2.0 2.0 Courier 211 Lead Info Tech Systems Spec 042 3.0 3.0 3.0 Info Tech Project Manager 041 2.0 2.0 2.0 Senior Info Tech Systems Spec 040 2.0 2.0 2.0 Architect 039 1.0 1.0 1.0 Info Tech Analyst/Prg III 1.0 039 1.0 1.0 Lead User Technology Spec 039 4.0 4.0 4.0 Fire Protection Engineer 038 1.0 1.0 1.0 Fire Performance Auditor 037 2.0 2.0 2.0 Info Tech Analyst/Prg II 3.0 037 3.0 3.0 1.0 Management Asst II 037 1.0 Senior User Technology Spec 037 7.0 7.0 1.0 8.0 Project Manager 036 1.0 1.0 1.0 Admin Asst II 035 2.0 2.0 2.0 Info Tech Analyst/Prg I 035 1.0 1.0 1.0

12.0

12.0

035

User Technology Specialist

12.0

PROGRAM		DEPARTMENT	Г	DEPARTMENT NO.			
Public Safety		Fire			57		
ORGANIZATIONAL DETAIL/	5417		2018-19	LAUTHODITED		19-20	
CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
	TUTTGE	Toomons	ILEBOO HONS	AS OF 6/30/19	I ILEBOOTIONS	1001110110	
Fire Comm Supervisor*Telecom	033	1.0	-	1.0	-	1.0	
Fire Communications Supervisor	032	8.0	-	8.0	-	8.0	
Admin Asst I	030	2.0	_	2.0	-	2.0	
Clerical Supervisor	027	1.0	_	1.0	-	1.0	
Supplies Clerk III*U7	027	1.0	_	1.0	-	1.0	
Admin Aide*U7	026	1.0	_	1.0	-	1.0	
Secretary III	025	2.0	_	2.0	-	2.0	
Total Full Time		1,672.0	-	1,672.0	10.0	1,682.0	
Part Time							
Fire Emergency Dispatcher	328	0.9	_	0.9	_	0.9	
Total Part Time	320	0.9		0.9	<del>-</del>	0.9	
				0.9	<u> </u>	0.9	
Temporary					I		
Fire Batt Chf*Deputy	854	1.0	-	1.0	-	1.0	
Fire Captain*40hr	565	1.0	•	1.0	-	1.0	
Fire Captain 56hr	555	-	2.0	2.0	-	2.0	
Fire Emergency Dispatcher	329	3.0	-	3.0	-	3.0	
Info Tech Project Manager	041	2.0	-	2.0	-	2.0	
Information Tech Systems Spec	038	2.0	-	2.0	-	2.0	
Lead Business Systems Analyst	038	1.0		1.0	-	1.0	
Total Temporary		10.0	2.0	12.0	-	12.0	
Total Operations		1,682.9	2.0	1,684.9	10.0	1,694.9	
Human Resources							
Full Time					I		
Fire Batt Chf*Deputy	854	3.0	-	3.0	-	3.0	
Senior Human Resources Clerk	723	4.0	-	4.0	-	4.0	
Fire Captain*40hr	565	5.0	-	5.0	-	5.0	
Fire Captain 56hr	555	12.0	-	12.0	-	12.0	
Fire Engineer 56hr	552	9.0	-	9.0	-	9.0	
Firefighter 56hr	551	49.0	-	49.0	-	49.0	
Records Clerk II	322	1.0	-	1.0	-	1.0	
Secretary II	321	1.0	-	1.0	-	1.0	
GIS Coordinator	036	1.0	-	1.0	-	1.0	
Human Resources Officer	035	1.0	-	1.0	-	1.0	
Public Information Specialist	033	1.0	-	1.0	-	1.0	
Multimedia Specialist	032	3.0	-	3.0	-	3.0	
Admin Asst I	030	2.0	-	2.0	-	2.0	
Human Resources Analyst	030	1.0	-	1.0	-	1.0	
Human Resources Aide*U7	026	1.0	-	1.0	_	1.0	
Total Full Time		94.0	-	94.0	-	94.0	
Part Time					i		
Admin Aide	326	0.2	_	0.2	_	0.2	
Total Part Time	020	0.2		0.2	_	0.2	
Total Human Resources		94.2		94.2	_	94.2	

PROGRAM		DEPARTMEN <sup>*</sup>	Γ		DEPARTMENT NO.		
Public Safety		Fire			57		
			2018-19			19-20	
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
Fire Prevention Services							
Full Time							
Fire Batt Chf*Deputy	854	2.0	_	2.0	-	2.0	
Management Asst III	839	1.0	_	1.0	-	1.0	
Fire Captain*40hr	565	17.0	_	17.0	-	17.0	
Fire Prevention Spec II*Ind/PR	335	7.0	_	7.0	3.0	10.0	
Fire Prevention Spec II	333	15.0	-	15.0	-	15.0	
Admin Aide	326	1.0	-	1.0	-	1.0	
Records Clerk II*Lead	323	1.0	-	1.0	-	1.0	
Data Control Specialist	322	1.0	-	1.0	-	1.0	
Records Clerk II	322	2.0	-	2.0	-	2.0	
Secretary II	321	3.0	-	3.0	-	3.0	
Customer Service Clerk	320	1.0	-	1.0	-	1.0	
Planning & Dev Team Ldr	040	-	-	-	1.0	1.0	
Fire Protection Engineer*Lead	039	1.0	-	1.0	-	1.0	
Fire Protection Engineer	038	3.0	-	3.0	-	3.0	
Management Asst II	037	2.0	-	2.0	-	2.0	
Fire Prevention Supervisor	035	4.0	-	4.0	1.0	5.0	
Secretary III	025	2.0	-	2.0	-	2.0	
Total Full Time		63.0	-	63.0	5.0	68.0	
Part Time							
Fire Prevention Spec II	333	0.5	_	0.5	-	0.5	
Admin Aide	326	0.3	-	0.3	-	0.3	
Total Part Time		0.8	-	8.0	-	0.8	
Temporary							
Fire Batt Chf*Division	852	1.0	_	1.0	_	1.0	
Fire Prevention Spec II	333	-	1.0	1.0	_	1.0	
Admin Asst II	035	1.0	-	1.0	-	1.0	
Total Temporary		2.0	1.0	3.0	-	3.0	
Total Fire Prevention Services	:	65.8	1.0	66.8	5.0	71.8	
Total Fire		2,036.8	5.0	2,041.8	21.0	2,062.8	



	DEPARTMENT SUMMARY	
PROGRAM	DEPARTMENT	DEPARTMENT NO.
Public Safety	Office of Homeland Security and Emergency Management	59

The Office of Homeland Security and Emergency Management provides the city with the capability to mitigate, plan for, respond to and recover from large-scale community emergencies and disasters as a result of human-caused, technological or natural hazards.

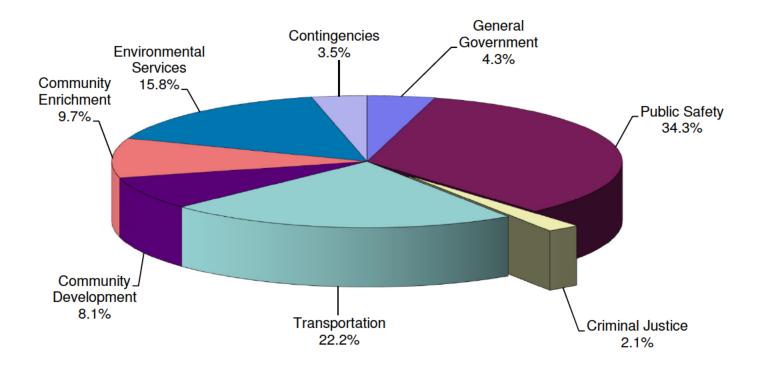
	EXPENDITURES BY CHARACTER									
CHARACTER	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE						
PERSONAL SERVICES	\$ 932,224	\$ 1,023,844	\$ 1,071,741	4.7%						
CONTRACTUAL SERVICES	37,281	425,000	153,128	-64.0%						
INTERDEPARTMENTAL CHARGES AND CREDITS	(179,635)	(221,799)	(269,086)	-21.3%						
SUPPLIES	49,760	78,589	20,145	-74.4%						
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-						
DEBT SERVICE PAYMENTS	-	-	-	-						
MISCELLANEOUS TRANSFERS	-	-	-	-						
TOTAL	\$ 839,630	\$ 1,305,634	\$ 975,928	-25.3%						
	AUTHORIZ	ED POSITIONS								
FULL-TIME POSITIONS	8.0	8.0	8.0	-						
PART-TIME POSITIONS (FTE)	-	-	-	-						
TOTAL	8.0	8.0	8.0	-						
	SOURCE	OF FUNDS								
		01 1 01400								
General Funds Public Safety Enhancement Funds Federal and State Grant Funds Other Restricted Funds	\$ 98,745 339,861 401,024	\$ 56,606 408,480 670,324 170,224	\$ 62,823 449,248 402,082 61,775	11.0% 10.0% -40.0% -63.7%						
TOTAL	\$ 839,630	\$ 1,305,634	\$ 975,928	-25.3%						

PROGRAM Public Safety Office of Homeland Security and Emergency Managemen    Comparison   Compar
DESCRIPTION REDUCTIONS ADDITIONS FULL YEAR POSITIONS AMOUNT POSITIONS AMOUNT COST
POSITIONS AMOUNT POSITIONS AMOUNT COST
No Changes

PROGRAM Public Safety		DEPARTMEN Office of H	T lomeland Sec &	k Emg Mgt	DEPARTME	NT NO. 59
			0040.40			
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2018-19 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Homeland Security and Eme	rgency Mgt					
Full Time  Deputy Chief Information Off	843	1.0	_	1.0		1.0
Management Asst II	037	1.0	_	1.0	_	1.0
Admin Asst II	035	2.0	_	2.0	_	2.0
Management Asst I	031	1.0	_	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		6.0	-	6.0	-	6.0
Temporary						
Lead Info Tech Systems Spec	042	1.0	_	1.0	-	1.0
Accountant I	030	1.0	-	1.0	-	1.0
Total Temporary		2.0	-	2.0	-	2.0
Total Office of Homeland Sec	& Emg Mgt	8.0	-	8.0	-	8.0



## **Criminal Justice**



## Municipal Court

Customer Service

Courtroom Operations

Information Systems and Technology

Adjudication

**Audit and Support** 

Management Services

Administration

DEPARTMENT SUMMARY						
PROGRAM	DEPARTMENT	DEPARTMENT NO.				
Criminal Justice	Municipal Court	50				

#### **Program Goal**

The Municipal Court provides with integrity, to all individuals who come before this court: equal access, professional and impartial treatment, and just resolution of all court matters.

EVENINITUES BY OUADACTED											
EXPENDITURES BY CHARACTER  I 2017-18 I 2018-19 I 2019-20 I PERCENT CHANGE											
CHARACTER	2017-18 ACTUAL EXPENDITURES	ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE	FROM 2018-19 ESTIMATE							
PERSONAL SERVICES	\$ 26,194,931	\$ 28,232,065	\$ 29,911,391	5.9%							
CONTRACTUAL SERVICES	1,983,076	3,096,877	5,076,393	63.9%							
INTERDEPARTMENTAL CHARGES AND CREDITS	501,375	1,000,047	1,012,551	1.3%							
SUPPLIES	597,922	590,806	595,600	0.8%							
EQUIPMENT AND MINOR IMPROVEMENTS	202,876	125,000	157,000	25.6%							
DEBT SERVICE PAYMENTS	4,099,601	7,247,072	6,764,119	-6.7%							
MISCELLANEOUS TRANSFERS	-	-	-	-							
TOTAL	\$ 33,579,781	\$ 40,291,867	\$ 43,517,054	8.0%							
	AUTHORIZ	ED POSITIONS									
FULL-TIME POSITIONS	269.0	270.0	270.0	-							
PART-TIME POSITIONS (FTE)	4.0	4.0	4.0	-							
TOTAL	273.0	274.0	274.0	-							
	SOURCI	<u> </u> E of funds									
General Funds City Improvement Funds Other Restricted Funds	\$ 27,297,653 4,099,601 2,182,527	\$ 29,662,541 7,247,072 3,382,254	\$ 31,375,769 6,764,119 5,377,166	5.8% -6.7% 59.0%							
TOTAL	\$ 33,579,781	\$ 40,291,867	\$ 43,517,054	8.0%							

DEPARTMENT DETAIL  PROGRAM   DEPARTMENT   DEPARTMENT NO.									
Criminal Justice		cipal Court		50					
ORGANIZATION DETAIL	EXI	2017-18 ACTUAL PENDITURES	E	2018-19 ESTIMATED XPENDITURES	2019-20 COUNCIL ALLOWANCE				
Administration	\$	1,035,605	\$	1,126,723	\$	1,161,76			
Management Services		3,559,935		3,784,049		3,953,23			
Information Systems and Technology		4,608,303		5,787,159		7,855,90			
Adjudication		6,051,851		6,208,052		6,545,83			
Customer Service		4,950,143		5,609,158		5,936,33			
Courtroom Operations		5,814,102		6,331,812		6,735,09			
Audit and Support		2,958,866		3,197,795		3,552,21			
Debt Service		4,099,601		7,247,072		6,764,11			
Inter-Departmental Charges		501,375		1,000,047		1,012,55			
Total	\$	33,579,781	\$	40,291,867	\$	43,517,05			

PROGRAM	DEPARTMENT		DEPARTMENT NO
Criminal Justice	Municipal Court	2019-2020	50 2020-2021
DESCRIPTION	REDUCTIONS	ADDITIONS	FULL YEAR
BEGGINI HON			
No Changes	POSITIONS AMOUNT	POSITIONS AMOUNT    AMOUNT   A	COST

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	וכי	$\mathbf{I}$	' <b>V</b>	J	·NI	יש=	ULE	i

PROGRAM Criminal Justice		DEPARTMENT Municipal (		DEPARTMENT NO. 50		
ODOANIZATIONAL PETATI			2018-19			19-20
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	POSITIONS
SUMMARY BY DIVISION						
Administration		6.0	1.0	7.0	-	7.0
Management Services		35.0	-	35.0	-	35.0
Information Systems and Technological	ogy	22.0	-	22.0	-	22.0
Adjudication		26.4	-	26.4	-	26.4
Courtroom Operations		78.6	-	78.6	-	78.6
Customer Service		73.0	-	73.0	-	73.0
Audit and Support		32.0	-	32.0	-	32.0
Total Municipal Court		273.0	1.0	274.0	-	274.0
DETAIL BY DIVISION						
Administration						
Chief Presiding Judge (NC)	980	1.0	_	1.0	_	1.0
Exec Asst to the City Mgr (NC)	908	1.0	_	1.0	_	1.0
Asst City Atty IV (NC)	845	1.0	_	1.0	_	1.0
Junicipal Court Administrator	841	1.0	_	1.0	_	1.0
Management Asst II	037	1.0	-	1.0	_	1.0
Admin Asst I	030	1.0	_	1.0	-	1.0
Total Full Time		6.0	_	6.0	-	6.0
<u> Temporary</u>						
Municipal Court Exec Officer	903		1.0	1.0	-	1.0
Total Temporary			1.0	1.0	-	1.0
Total Administration		6.0	1.0	7.0	-	7.0
Management Services						
Full Time	244	4.0		4.0		4.0
Municipal Court Administrator	841	1.0	-	1.0	-	1.0
Human Resources Aide	726	1.0	-	1.0	-	1.0
Court Interpreter	329	6.0	-	6.0	-	6.0
Admin Aide	326 325	1.0	-	1.0	-	1.0
Account Clerk III Municipal Security Guard	323	1.0 13.0	-	1.0 13.0	_	1.0 13.0
Secretary II	323	1.0	-	1.0	· -	1.0
Management Asst II	037	1.0	_	1.0	<u> </u>	1.0
Budget Analyst II	037	1.0	_	1.0	]	1.0
Human Resources Officer	035	1.0	-	1.0	] [	1.0
Security Systems Supervisor	034	1.0	-	1.0	] [	1.0
Court Supervisor*Interpreter	032	1.0	-	1.0	] [	1.0
Admin Asst I	030	3.0	-	3.0	] [	3.0
Court Supervisor	030	2.0	_	2.0		2.0
Human Resources Analyst	030	1.0	_	1.0	_	1.0
Total Full Time	000	35.0		35.0	_	35.0

PROGRAM Criminal Justice		DEPARTMENT Municipal (			DEPARTMENT NO. 50		
IIII GGGGG							
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2018-19 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	19-20 AUTHORIZED POSITIONS	
Total Management Services		35.0	-	35.0	-	35.0	
Information Systems and Tec	hnology						
Full Time							
Municipal Court Info Sys Off	903	1.0	-	1.0	-	1.0	
Lead Info Tech Systems Spec	042	1.0	-	1.0	-	1.0	
Info Tech Project Manager	041	1.0	-	1.0	-	1.0	
Senior Info Tech Systems Spec	040	3.0	-	3.0	-	3.0	
Info Tech Analyst/Prg III	039	3.0	-	3.0	-	3.0	
Lead User Technology Spec	039	1.0	-	1.0	_	1.0	
Information Tech Systems Spec	038	1.0	-	1.0	-	1.0	
Lead Business Systems Analyst	038	1.0	-	1.0	-	1.0	
Info Tech Analyst/Prg II	037	4.0 1.0	-	4.0 1.0	•	4.0 1.0	
Senior User Technology Spec	037	2.0	-	2.0	-	2.0	
Info Tech Analyst/Prg I	035 035		-	2.0 1.0	-	1.0	
User Technology Specialist Info Tech Service Specialist	033	1.0 2.0	-	2.0	[	2.0	
Total Full Time	033	22.0	<u> </u>	22.0		22.0	
Total Information Systems ar	d Tachnalag			22.0	<u>-</u>	22.0	
Adjudication							
Full Time							
City Judge (NC)	880	19.0	-	19.0	-	19.0	
Presiding Court Hrng Off (NC)	086	1.0	-	1.0	-	1.0	
Municipal Court Hrng Off (NC)	081	2.0	-	2.0	-	2.0	
Secretary III	025	1.0	-	1.0	-	1.0	
Total Full Time		23.0	-	23.0	-	23.0	
<u>Part Time</u> City Judge (NC)	880	3.4	_	3.4	_	3.4	
Total Part Time		3.4	-	3.4	_	3.4	
Total Adjudication		26.4	-	26.4	-	26.4	
Courtroom Operations				_			
Full Time							
Municipal Court Administrator	841	1.0	-	1.0	-	1.0	
Bailiff*Lead	325	9.0	-	9.0	-	9.0	
Bailiff	324	35.0	-	35.0	-	35.0	
Court/Legal Clerk II	322	21.0	-	21.0	-	21.0	
Court/Legal Clerk I	320	1.0	-	1.0	-	1.0	
Asst Court Administrator	035	1.0	-	1.0	-	1.0	
Court Supervisor	030	6.0	-	6.0	-	6.0	
Secretary III	025	1.0	-	1.0	-	1.0	
Court/Legal Clerk III	024	3.0	-	3.0	-	3.0	
Total Full Time		78.0	_	78.0		78.0	

PROGRAM Criminal Justice		DEPARTMEN Municipal			DEPARTMENT NO. 50		
Ommar decide					•		
			2018-19		201	19-20	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
Part Time		•					
City Judge	880	0.6	-	0.6	-	0.6	
Total Part Time		0.6	-	0.6	-	0.6	
Total Courtroom Operations		78.6	-	78.6	-	78.6	
Customer Service							
<u>Full Time</u>							
Municipal Court Administrator	841	1.0	-	1.0	-	1.0	
Admin Aide	326	1.0	-	1.0	-	1.0	
Bailiff*Lead	325	1.0	-	1.0	-	1.0	
Bailiff	324	10.0	-	10.0	-	10.0	
Court/Legal Clerk II	322	44.0	-	44.0	-	44.0	
Asst Court Administrator	035	1.0	-	1.0	-	1.0	
Court Supervisor	030	6.0	-	6.0	-	6.0	
Secretary III	025	1.0	-	1.0	-	1.0	
Court/Legal Clerk III	024	8.0	-	8.0	-	8.0	
Total Full Time		73.0		73.0	-	73.0	
Total Customer Service		73.0	-	73.0	-	73.0	
Audit and Support							
Full Time							
Municipal Court Administrator	841	1.0	-	1.0	-	1.0	
Treasury Collections Rep	328	14.0	-	14.0	-	14.0	
Account Clerk III	325	7.0	-	7.0	-	7.0	
Account Clerk II	321	1.0	-	1.0	-	1.0	
Accountant III	035	1.0	-	1.0	-	1.0	
Accountant II	033	1.0	-	1.0	-	1.0	
Treasury Collections Supv	032	3.0	-	3.0	-	3.0	
Accountant I	030	3.0	-	3.0	-	3.0	
Secretary III	025	1.0		1.0	-	1.0	
Total Full Time		32.0		32.0	-	32.0	
Total Audit and Support		32.0	-	32.0	-	32.0	
Total Municipal Court		273.0	1.0	274.0	-	274.0	

DEPARTMENT SUMMARY						
PROGRAM	DEPARTMENT	DEPARTMENT NO.				
Criminal Justice	Public Defender	53				

#### **Program Goal**

The Public Defender Program provides legal representation for indigent defendants in Phoenix Municipal Court.

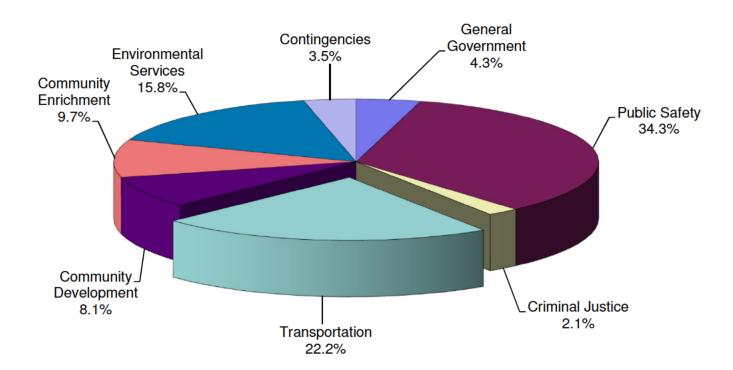
EXPENDITURES BY CHARACTER											
CHARACTER	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE							
PERSONAL SERVICES	\$ 1,157,569	\$ 1,320,540	\$ 1,568,833	18.8%							
CONTRACTUAL SERVICES	3,751,208	3,694,271	3,702,732	0.2%							
INTERDEPARTMENTAL CHARGES AND CREDITS	9,065	8,224	8,163	-0.7%							
SUPPLIES	16,102	9,406	9,406	-							
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-							
DEBT SERVICE PAYMENTS	-	-	-	-							
MISCELLANEOUS TRANSFERS	-	-	-	-							
TOTAL	\$ 4,933,944	\$ 5,032,441	\$ 5,289,134	5.1%							
	AUTHORIZ	ED POSITIONS	L								
FULL-TIME POSITIONS	9.0	9.0	11.0	22.2%							
PART-TIME POSITIONS (FTE)	-	-	-	-							
TOTAL	9.0	9.0	11.0	22.2%							
	SOURCE	E OF FUNDS									
General Funds	\$ 4,933,944	\$ 5,032,441	\$ 5,289,134	5.1%							
TOTAL	\$ 4,933,944	\$ 5,032,441	\$ 5,289,134	5.1%							

PROGRAM	DEPARTMEN				DEPARTMENT N
Criminal Justice	Public Defe		19-2020		53 2020-2021
DESCRIPTION	RE	DUCTIONS		DDITIONS	FULL YEAR
22001	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST
Add two positions and increase funding for Court Appointed Attorney (CAA) legal services to provide support for two of the most vulnerable populations, Veterans and individuals with mental health issues. Includes an increase in resources for the Driving While License Suspended (DSL) Specialty Court Program.  Total					

PROGRAM Criminal Justice	DEPARTMENT Public Def		DEPARTMENT NO. 53			
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2018-19 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	201 ADDITIONS/ REDUCTIONS	9-20 AUTHORIZED POSITIONS
Public Defender						
Public Defender (NC)	846	1.0	-	1.0	-	1.0
Asst City Atty IV (NC)	845	1.0	-	1.0	-	1.0
Forensic Toxicology Expert(NC)	844	1.0	-	1.0	-	1.0
Asst City Atty III (NC)	842	1.0	-	1.0	-	1.0
Legal Assistant	329	-	-	-	1.0	1.0
Court/Legal Clerk II	322	3.0	-	3.0	-	3.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Casework Services Coordinator	035	-	-	-	1.0	1.0
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Total Public Defender		9.0	-	9.0	2.0	11.0



## **Transportation**



# Street Transportation

Management Services

Programming and Project Delivery

Street Maintenance Traffic Services

DEPARTMENT SUMMARY						
PROGRAM	DEPARTMENT	DEPARTMENT NO.				
Transportation	Street Transportation	63				

#### **Program Goal**

The Street Transportation Department plans for the safe and convenient movement of people and vehicles on city streets, effectively maintains the city's streets, designs and inspects the construction of streets to assure they meet specifications and minimizes street damage through the control of irrigation and storm water.

	EXPENDITURE	S BY CHARACTE	R	
CHARACTER	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE
PERSONAL SERVICES	\$ 60,794,024	\$ 66,002,377	\$ 73,564,276	11.5%
CONTRACTUAL SERVICES	29,117,648	34,217,838	37,784,762	10.4%
INTERDEPARTMENTAL CHARGES AND CREDITS	(27,076,779)	(34,343,068)	(27,146,134)	21.0%
SUPPLIES	10,697,140	12,693,668	13,083,156	3.1%
EQUIPMENT AND MINOR IMPROVEMENTS	6,961,940	8,862,728	8,172,350	-7.8%
DEBT SERVICE PAYMENTS	1,745,374	1,645,894	4,283,310	+100.0%
MISCELLANEOUS TRANSFERS	-	(571,715)	66,913	+100.0%
TOTAL	\$ 82,239,347	\$ 88,507,722	\$ 109,808,633	24.1%
		ED POSITIONS		
	AUTHORIZ	LD I OSITIONS		
FULL-TIME POSITIONS	644.0	709.0	723.0	2.0%
PART-TIME POSITIONS (FTE)	-	-	-	-
TOTAL	644.0	709.0	723.0	2.0%
	SOURCE	OF FUNDS		
A -:				
Arizona Highway User Revenue Funds General Funds City Improvement Funds Capital Construction Funds Cable Communications Funds Federal and State Grant Funds Other Restricted Funds Transportation 2050 Funds	\$ 62,378,514 12,740,145 1,745,374 129,942 2,002,811 16,914 3,225,647	\$ 66,919,967 17,003,215 1,645,894 97,166 - 26,981 2,542,040 272,459	\$ 82,590,027 18,946,803 4,283,310 89,405 - 27,000 3,445,400 426,688	23.4% 11.4% +100.0% -8.0% - 0.1% 35.5% 56.6%
TOTAL	\$ 82,239,347	\$ 88,507,722	\$ 109,808,633	24.1%

DEPARTMENT DETAIL									
PROGRAM Transportation	DEPARTMENT Street Transportation		DEPARTMENT NO. 63						
ORGANIZATION DETAIL	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE						
Management Services Director's Office Management Services Technical Services Office of the City Engineer  Subtotal  Traffic Services Traffic Operations Traffic Signals UtilCoord/Insp & RWM Traffic Services Admin  Subtotal  Street Maintenance	\$ 4,758,559 6,440,367 2,826,527 4,542,015 18,567,468 9,146,658 31,972,301 6,272,521 445,606 47,837,086	\$ 3,465,569 2,732,811 2,515,591 5,252,962 13,966,933 11,683,854 37,099,850 7,388,024 460,614 56,632,342	\$ 3,990,610 2,852,333 3,262,460 5,747,929 15,853,332 12,070,517 37,302,661 7,787,137 500,525 57,660,840						
Street Maintenance Administration Street Maintenance Engineering Street Maintenance Field Operations	1,053,297 6,004,629 22,975,216	419,905 6,839,076 30,140,545	536,806 9,509,985 33,933,688						
Subtotal  Programming & Project Delivery Floodplain Management Light Rail Coordination Materials Lab/Survey Planning & Design PPD Administration Horizonal Project Management Subtotal	30,033,142 603,039 168,104 2,582,688 1,772,914 1,095,688 4,910,623 11,133,056	37,399,526 176,198 4,103,261 1,825,974 1,191,209 5,909,453 13,206,095	43,980,479 - 182,773 4,633,666 2,016,294 1,435,898 6,908,175 15,176,806						
Debt Service Inter-Departmental Charges	1,745,374 (27,076,779)	1,645,894 (34,343,068)	4,283,310 (27,146,134)						
Total	\$ 82,239,347	\$ 88,507,722	\$ 109,808,633						

PROGRAM  Transportation	DEPARTMENT Street Transportation				DEPARTMENT NO
Transportation	Street Trans		19-2020		2020-2021
DESCRIPTION	RED	UCTIONS		DITIONS	FULL YEAR
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST
Convert five existing full time remporary positions to regular status for citywide cleanup of encampments. Convert funding to the General Fund. Funding in Solid Waste is not available past the 2018-19 pilot year. Positions include three Street Maintenance Worker I's and two Street Maintenance Worker II's. The positions were previously funded in the Solid Waste Fund as a 2018-19 pilot to clean up right of way, City-owned lots, natural washes, culverts and drainage easements from the impacts of encampments.			-	\$390,000	
Add funding to maintain street andscaping along newly developed and renovated streetscapes. This includes maintenance for new landscaping along the Grand Canal between 15th Avenue and 16th Street, and between 36th Street and 40th Street.			-	404,000	
Add funding to increase the requency of contracted street andscape maintenance from three times a year to four times a year, and to provide monthly irrigation system monitoring to identify and repair leaks and non-functioning equipment. In addition, add two Senior Construction Inspector constitutions to improve monitoring of contractor performance and mprove response times to safety ssues and resident complaints.			2.0	954,000	

	PROG	GRAM CHAN	IGES		
PROGRAM	DEPARTME				DEPARTMENT NO.
Transportation	Street Transportation			63	
		2019	9-2020		2020-2021
DESCRIPTION	POSITIONS	EDUCTIONS AMOUNT	A POSITIONS	DDITIONS AMOUNT	FULL YEAR COST
Add an Information Technology Analyst Programmer II position to support the implementation of new Capital Improvement Program (CIP) project management		7		7	330.
software. This position will be charged out to facility related CIP projects.			1.0	-	
Convert a temporary Chief Engineering Technician position to regular status to support increasing demand for small cell site installations. This position will be partially funded through fees. Cost shown is net of revenue.			-	\$60,000	
Add a Chief Engineering Technician position to support increasing demand for underground utility work related to fiber-optic installation and repairs to the aging natural gas infrastructure. This position will be partially funded through fees. Cost shown is net of revenue.			1.0	44,000	
Add a Senior Construction Inspector position, along with water costs, to monitor the contracted maintenance of an additional 476 acres of street landscaping being added as part of the new 22-mile Loop 202 freeway connection.			1.0	307,000	
Convert a temporary Special Projects Administrator position to regular status to support the department's continuous process improvement efforts, and communication with businesses and communities regarding street improvement projects.			-	-	

PROGRAM	DEPARTMENT	DEPARTMENT N 63			
ransportation	Street Transportation 2019-2020				
DESCRIPTION	RED	UCTIONS		DITIONS	2020-2021 FULL YEAR
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST
Add an Administrative Assistant II position to support public outreach and community engagement efforts regarding street emprovement projects, and ransportation issues such as pedestrian safety and safe driving.			1.0	\$111,000	
add an Information Technology analyst Programmer II position to upport the implementation of new Capital Improvement Program CIP) project management oftware. This position will be harged out to streets related CIP rojects.			1.0	-	
Add GIS positions to support the data collection, analysis, and eporting related to the department's accelerated eavement, Transportation 2050 and other Capital Improvement Program projects. The cost for these positions is offset by charges to related CIP projects.			5.0	-	
Convert a temporary Freeway Coordination Manager position to egular status to support communication, coordination, and policy recommendations regarding reeway system projects within the City of Phoenix.			-	-	

	PRO	GRAM CHAI	NGES		
PROGRAM	DEPARTME				DEPARTMENT NO.
Transportation	Street Tran	nsportation	2 2222		63
DESCRIPTION	DE	EDUCTIONS	9-2020	DDITIONS	2020-2021 FULL YEAR
DESCRIPTION	POSITIONS	AMOUNT	POSITIONS		COST
Convert a temporary Special Projects Administrator position to regular status to manage the technical aspects of freeway system projects, coordinate the activities of City departments, and support communication and coordination with external agencies. The position is currently funded by Maricopa Association of Governments (MAG) through June 2020.			-	-	
Add a Senior Business Systems Analyst position to support the department's continuous process improvement efforts.  Add a Parking Meter Repair Supervisor position to support the department's day-to-day maintenance and operation of the City's parking meters, and conduct analysis to optimize collections and meter placement.			1.0	\$117,000 129,000	
Total			14.0	\$2,516,000	

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PROGRAM		DEPARTMENT	T nsportation	DEPARTMENT NO.		
Transportation		Street Trai	risportation		l	63
		+			I	
ORGANIZATIONAL DETAIL/	PAY	AUTHORIZED	2018-19 ADDITIONS/	AUTHORIZED	ADDITIONS/	19-20 AUTHORIZED
CLASS FICATION TITLE	RANGE	POSITIONS	REDUCTIONS	POSITIONS AS OF 6/30/19	REDUCTIONS	POSITIONS
SUMMARY BY DIVISION						
Management Services		90.0	8.0	98.0	8.0	106.0
Programming & Project Delivery		92.0			1.0	94.0
Street Maintenance		271.0			3.0	277.0
Traffic Services		230.0			2.0	246.0
Total Street Transportation		683.0	26.0	709.0	14.0	723.0
DETAIL BY DIVISION						
Management Services						
Director's Office						
Full Time						
Street Transportation Dir (NC)	909	1.0	-	1.0	-	1.0
City Engineer (NC)	908	1.0	-	1.0	-	1.0
Asst Street Transportation Dir	905	1.0	-	1.0	-	1.0
Asst to the City Manager (NC)	904	-	-	-	1.0	1.0
Special Projects Administrator	840	-	-	-	2.0	2.0
Human Resources Aide	726	2.0	-	2.0	-	2.0
Senior Construction Insp	225	-	2.0	2.0	-	2.0
Human Resources Supervisor	038	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	1.0	2.0	-	2.0
Senior Business Systems Anlyst	036	-	-	-	1.0	1.0
Admin Asst II	035	1.0	-	1.0	1.0	2.0
Environmental Quality Spec	035	1.0	-	1.0	-	1.0
Public Information Officer	035	1.0	-	1.0	-	1.0
Safety Analyst II	033	1.0	-	1.0	-	1.0
Senior Human Resources Analyst	033	3.0	-	3.0	-	3.0
Admin Secretary	027	1.0	-	1.0	-	1.0
Total Full Time		15.0	3.0	18.0	5.0	23.0
Temporary						
Street Transportation Dir (NC)	909	-	1.0	1.0	-	1.0
Asst to the City Manager (NC)	904	1.0	-	1.0	(1.0)	-
Special Projects Administrator	840	1.0	2.0	3.0	(2.0)	1.0
Chief Construction Insp	226	-	1.0	1.0	-	1.0
Senior Construction Insp	225	-	1.0	1.0	-	1.0
Civil Engineer III	039	1.0	(1.0)	-	-	-
Total Temporary		3.0	4.0	7.0	(3.0)	4.0
Total Director's Office		18.0	7.0	25.0	2.0	27.0

PROGRAM		DEPARTMEN		DEPARTMENT NO.		
Transportation		Street Tra	nsportation			63
			2010.10		I	
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2018-19 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Management Services						
Full Time						
Deputy Street Transp Director	842	1.0	-	1.0	-	1.0
Account Clerk III	325	1.0	-	1.0	-	1.0
Secretary II	321	1.0	-	1.0	-	1.0
Department Budget Supervisor	037	1.0	-	1.0	-	1.0
Accountant III	035	1.0	-	1.0	-	1.0
Budget Analyst II	035	2.0	-	2.0	-	2.0
Contracts Specialist II	035	2.0	-	2.0	-	2.0
Accountant II	033	3.0	-	3.0	-	3.0
Accountant I	030	3.0	-	3.0	-	3.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Secretary III	025	3.0	-	3.0	-	3.0
Total Full Time		19.0	-	19.0	-	19.0
Total Management Services		19.0		19.0		19.0
Technical Services						
Full Time						
GIS Technician	330	6.0	-	6.0	4.0	10.0
Info Tech Project Manager	041	1.0	-	1.0	-	1.0
Senior Info Tech Systems Spec	040	2.0	-	2.0	-	2.0
Information Tech Systems Spec	038	1.0	-	1.0	-	1.0
GIS Coordinator	036	2.0	-	2.0	1.0	3.0
Info Tech Analyst/Prg I	035	2.0	-	2.0	-	2.0
Senior GIS Technician	032	2.0	-	2.0		2.0
Total Full Time		16.0	-	16.0	5.0	21.0
Total Technical Services		16.0	-	16.0	5.0	21.0

PROGRAM Transportation		DEPARTMEN Street Tra	T nsportation	DEPARTMENT NO. 63		
			2018-19		201	9-20
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Office of the City Engineer						
Full Time						
Labor Compliance Specialist	731	2.0	-	2.0	-	2.0
Engineering Tech	324	2.0	-	2.0	-	2.0
Engineering Supervisor*U7	041	1.0	-	1.0	-	1.0
Architect	039	2.0	-	2.0	-	2.0
Civil Engineer III	039	3.0	-	3.0	-	3.0
Mechanical Engineer	039	1.0	-	1.0	-	1.0
Principal Landscape Architect	039	1.0	-	1.0	-	1.0
Procurement Manager	038	1.0	-	1.0	-	1.0
Contracts Specialist II*Lead	037	2.0	-	2.0	-	2.0
Info Tech Analyst/Prg II	037	-	-	-	1.0	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Labor Compliance Supervisor	036	1.0	-	1.0	-	1.0
Project Manager	036	2.0	-	2.0	-	2.0
Admin Asst II	035	2.0	-	2.0	-	2.0
Contracts Specialist II	035	7.0	-	7.0	-	7.0
Environmental Quality Spec	035	4.0	-	4.0	-	4.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Contracts Specialist I	030	2.0	-	2.0	-	2.0
Secretary III	025	2.0	-	2.0	-	2.0
Total Full Time		37.0	-	37.0	1.0	38.0
Temporary						
Business Assistance Coord	039	_	1.0	1.0	-	1.0
Total Temporary		-	1.0	1.0		1.0
Total Office of the City Engineer		37.0	1.0	38.0	1.0	39.0
Total Management Services		90.0	8.0	98.0	8.0	106.0
Programming & Project Delive	ery					
Floodplain Management						
Full Time						
Chief Engineering Tech	331	1.0	(1.0)	-	-	-
Civil Engineer III	039	1.0	(1.0)		-	-
Civil Engineer II	035	1.0	(1.0)		-	-
Total Full Time		3.0	(3.0)		-	-
Total Floodplain Management		3.0	(3.0)	-	-	-

PROGRAM		DEPARTMENT	T nsportation	DEPARTMENT NO.		
Transportation		Sileet IId	isportation			63
ODGANIZATIONAL DETAIL /			2018-19			19-20
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
PPD Administration						
Full Time						
Asst Street Transportation Dir	905	1.0	(1.0)	-	-	_
Deputy Street Transp Director	842	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Secretary III	025	2.0	-	2.0	-	2.0
Total Full Time		6.0	(1.0)	5.0	-	5.0
Total PPD Administration		6.0	(1.0)	5.0		5.0
Horizonal Project Management						
Full Time						
Chief Construction Insp	226	5.0	1.0	6.0	-	6.0
Senior Construction Insp	225	19.0	3.0	22.0	-	22.0
Chief Construction Insp*U1	126	1.0	_	1.0	-	1.0
Engineering Supervisor*U7	041	1.0	_	1.0	-	1.0
Civil Engineer III	039	4.0	_	4.0	-	4.0
Info Tech Analyst/Prg II	037	-	-	-	1.0	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Construction Insp Supv	036	4.0	-	4.0	-	4.0
Landscape Architect II	036	1.0	-	1.0	-	1.0
Project Manager	036	2.0	-	2.0	-	2.0
Civil Engineer II	035	4.0	-	4.0	-	4.0
Principal Engineering Tech	035	1.0	-	1.0	-	1.0
Total Full Time		43.0	4.0	47.0	1.0	48.0
Total Horizonal Project Manageme	nt	43.0	4.0	47.0	1.0	48.0
Planning & Design						
Full Time						
Special Projects Administrator	840	2.0	_	2.0	-	2.0
Chief Engineering Tech	331	1.0	_	1.0	-	1.0
Senior Engineering Tech	328	1.0	-	1.0	-	1.0
Principal Planner	039	1.0	-	1.0	-	1.0
Traffic Engineer III	039	2.0	-	2.0	-	2.0
Plan Review Coordinator	037	1.0	-	1.0	-	1.0
Principal Engineering Tech	035	2.0	1.0	3.0	-	3.0
Traffic Engineer II	035	1.0	-	1.0	-	1.0
Accountant II	033	1.0	-	1.0	_	1.0
Total Full Time		12.0	1.0	13.0	_	13.0
Total Planning & Design		12.0	1.0	13.0		13.0

PROGRAM		DEPARTMEN	T nsportation		DEPARTME			
Transportation		Street 11a	IISPORALION			63		
			2018-19		201	2019-20		
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS		
Materials Lab/Survey								
Full Time								
Chief Materials Plant Insp	223	1.0	-	1.0	-	1.0		
Chief Materials Technician	223	2.0	-	2.0	-	2.0		
Senior Party Chief	223	1.0	-	1.0	-	1.0		
Party Chief	221	3.0	-	3.0	-	3.0		
Senior Materials Technician	220	3.0	-	3.0	-	3.0		
Construction Drafting Tech	219	2.0	-	2.0	-	2.0		
Instrument Technician	216	3.0	-	3.0	-	3.0		
Materials Technician	214	2.0	-	2.0	-	2.0		
Survey Aide	211	3.0	-	3.0	-	3.0		
Engineering Supervisor*U7	041	1.0	-	1.0	-	1.0		
Survey Engineer	039	1.0	-	1.0	-	1.0		
Materials Supervisor	035	3.0	-	3.0	-	3.0		
Survey Supervisor	035	1.0	-	1.0	-	1.0		
Senior GIS Technician	032	1.0	-	1.0	-	1.0		
Total Full Time		27.0	-	27.0		27.0		
Total Materials Lab/Survey		27.0	-	27.0		27.0		
Light Rail Coordination								
Full Time								
Engineering Supervisor*U7	041	1.0	-	1.0	-	1.0		
Total Full Time		1.0	-	1.0	-	1.0		
Total Light Rail Coordination		1.0	-	1.0	-	1.0		
Total Programming & Project	t Delivery	92.0	1.0	93.0	1.0	94.0		
Street Maintenance								
Street Maintenance Administration	1							
Full Time	-							
	842	1.0		1.0		1.0		
Deputy Street Transp Director Special Projects Administrator	842 840	1.0	1.0	1.0	· ·	1.0		
Total Full Time	040	1.0	1.0	2.0		2.0		
					<u> </u>			
Total Street Maintenance Adminis	tration	1.0	1.0	2.0	-	2.0		

PROGRAM		DEPARTMEN <sup>®</sup>	Г	DEPARTMENT NO.		
Transportation		Street Tra	nsportation	63		
			2018-19		201	19-20
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY	AUTHORIZED	ADDITIONS/	AUTHORIZED	ADDITIONS/	AUTHORIZED
CLASS FIGATION TITLE	RANGE	POSITIONS	REDUCTIONS	POSITIONS AS OF 6/30/19	REDUCTIONS	POSITIONS
Street Maintenance Engineering		•				
Full Time						
Chief Engineering Tech	331	1.0	_	1.0	_	1.0
Senior Construction Insp	225	1.0	_	1.0	3.0	4.0
Senior Construction Insp*U1	125	1.0	_	1.0	-	1.0
Civil Engineer III	039	2.0	_	2.0	_	2.0
Project Manager	036		1.0	1.0	_	1.0
Civil Engineer II	035	2.0	1.0	3.0	_	3.0
Horticulturist	034	1.0	1.0	1.0	_	1.0
Chief Engineering Tech*U7	031	1.0	_	1.0	_	1.0
Total Full Time	301	9.0	2.0	11.0	3.0	14.0
Total Street Maintenance Enginee	rina	9.0	2.0	11.0	3.0	14.0
· ·					0.0	14.0
Street Maintenance Field Operation	ons					
Full Time	000	5.0		5.0		<b>5</b> 0
Admin Aide	326	5.0	-	5.0	-	5.0
Welder	122	1.0	-	1.0	-	1.0
Parks Equipment Mechanic	119	1.0	-	1.0	-	1.0
Senior Engineering Tech*U1	119	2.0	-	2.0	-	2.0
Equipment Op IV	118	14.0	-	14.0	-	14.0
Equipment Op III*Asphalt	117	2.0	-	2.0	-	2.0
Equipment Op III*Concrete	117	2.0	-	2.0	-	2.0
Cement Finisher	116	13.0	-	13.0	-	13.0
Equipment Op III	116	24.0	-	24.0	-	24.0
Motor Broom Operator	116	28.0	-	28.0	-	28.0
Street Maint Wkr II*Crew Ldr	114	10.0	-	10.0	-	10.0
Street Maint Worker II*Rapid	114	5.0	-	5.0	-	5.0
Equipment Op II	113	3.0	-	3.0	-	3.0
Street Maint Worker II	113	75.0	-	75.0	2.0	77.0
Trades Helper	113	13.0	-	13.0	-	13.0
Street Maint Worker I	111	3.0	-	3.0	3.0	6.0
Laborer	108	1.0	-	1.0	-	1.0
Street Maint Superintendent	040	2.0	-	2.0	-	2.0
Management Asst II	037	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Street Maint Supervisor	033	8.0	-	8.0	-	8.0
Street Maint Foreman III	029	4.0	-	4.0	-	4.0
Street Maint Foreman II	027	25.0	-	25.0	-	25.0
Admin Aide*U7	026	2.0	-	2.0	-	2.0
Street Maint Foreman I	025	11.0		11.0	-	11.0
Total Full Time		256.0	-	256.0	5.0	261.0
<u>Temporary</u>						
Street Maint Worker II	113	2.0	-	2.0	(2.0)	-
Street Maint Worker I	111	3.0	-	3.0	(3.0)	-
Total Temporary		5.0	-	5.0	(5.0)	_

PROGRAM Transportation		DEPARTMENT Street Tra	T nsportation		DEPARTME	NT NO. 63
Hansportation		- CHOCK HA	no portation		•	03
			2018-19			9-20
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Total Street Maintenance Field Op	erations	261.0	-	261.0	-	261.0
<b>Total Street Maintenance</b>		271.0	3.0	274.0	3.0	277.0
Traffic Services						
Traffic Operations						
Full Time						
Senior Engineering Tech	328	9.0	-	9.0	-	9.0
Engineering Tech*Traffic Count	325	1.0	-	1.0	-	1.0
Communications Dispatcher	322	1.0	-	1.0	-	1.0
Meter Collection Clerk	319	2.0	-	2.0	-	2.0
Equipment Op III*Lead Striper	117	3.0	-	3.0	-	3.0
Equipment Op III	116	3.0	2.0	5.0	-	5.0
Parking Meter Specialist	115	2.0	-	2.0	-	2.0
Sign Specialist II	115	3.0	-	3.0	-	3.0
Supplies Clerk II	115	1.0	-	1.0	-	1.0
Traffic Maintenance Worker	115	17.0	6.0	23.0	-	23.0
Trades Helper	113	16.0	6.0	22.0	-	22.0
Traffic Engineering Supervisor	041	1.0	-	1.0	-	1.0
Principal Planner	039	1.0	-	1.0	-	1.0
Traffic Engineer III	039	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Traffic Services Supt	037	1.0	-	1.0	-	1.0
Principal Engineering Tech	035	1.0	-	1.0	-	1.0
Traffic Engineer II	035	2.0	-	2.0	-	2.0
Chief Engineering Tech*U7	031	2.0	-	2.0	-	2.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Traffic Maintenance Frmn III	029	2.0	-	2.0	-	2.0
Parking Meter Repair Supervisor	027	-	-	-	1.0	1.0
Traffic Maintenance Frmn II	027	4.0	-	4.0	-	4.0
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Total Full Time		76.0	14.0	90.0	1.0	91.0
Total Traffic Operations		76.0	14.0	90.0	1.0	91.0

PROGRAM Transportation		DEPARTMENT Street Train	nsportation		DEPARTME	NT NO. 63
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2018-19 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	9-20 AUTHORIZED POSITIONS
Traffic Signals						
Full Time						
Chief Engineering Tech	331	1.0	_	1.0	1.0	2.0
Supplies Clerk II*U3	324	2.0	-	2.0	-	2.0
Support Services Aide	324	3.0	-	3.0	-	3.0
Electronic Systems Specialist	225	8.0	-	8.0	-	8.0
Electrician*Lead	223	5.0	-	5.0	-	5.0
Electrician	222	13.0	-	13.0	-	13.0
Traffic Signal Technician	222	18.0	-	18.0	-	18.0
Cement Finisher*U2	216	1.0	-	1.0	-	1.0
Electrician Helper	215	14.0	-	14.0	-	14.0
Traffic Engineering Supervisor	041	1.0	-	1.0	-	1.0
Traffic Engineer III	039	2.0	-	2.0	-	2.0
Information Tech Systems Spec	038	1.0	-	1.0	-	1.0
Traffic Services Supt	037	1.0	-	1.0	-	1.0
Signal Systems Specialist II	036	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Principal Engineering Tech	035	1.0	-	1.0	-	1.0
Traffic Engineer II	035	2.0	-	2.0	-	2.0
Traffic Signal Supervisor	034	2.0	-	2.0	-	2.0
Safety Analyst II	033	1.0	-	1.0	-	1.0
Electrical Maintenance Foreman	032	4.0	-	4.0	-	4.0
Signal Systems Specialist I	032	6.0	-	6.0	-	6.0
Traffic Signal Technician Frmn Admin Asst I	032 030	4.0 1.0	-	4.0 1.0	· ·	4.0 1.0
Admin Asst I	026	1.0	-	1.0		1.0
Total Full Time	020	94.0		94.0	1.0	95.0
		94.0		34.0	1.0	95.0
Temporary	201				(4.0)	
Chief Engineering Tech	331		1.0	1.0 1.0	(1.0)	-
Total Temporary					(1.0)	
Total Traffic Signals		94.0	1.0	95.0	-	95.0
Traffic Services Admin						
Full Time						
Deputy Street Transp Director	842	2.0	-	2.0	-	2.0
Management Asst II	037	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Total Full Time		4.0	-	4.0	-	4.0
Total Traffic Services Admin		4.0	-	4.0	-	4.0

PROGRAM		DEPARTMEN			DEPARTMENT NO.		
Transportation		Street Tra	nsportation			63	
			2018-19		201	9-20	
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
UtilCoord/Insp & RWM							
Full Time							
Special Projects Administrator	840	1.0	-	1.0	-	1.0	
Chief Engineering Tech	331	7.0	-	7.0	1.0	8.0	
Senior Engineering Tech	328	1.0	-	1.0	-	1.0	
Admin Aide	326	1.0	-	1.0	-	1.0	
Engineering Tech	324	1.0	-	1.0	-	1.0	
Support Services Aide	324	5.0	1.0	6.0	-	6.0	
Chief Construction Insp	226	8.0	1.0	9.0	-	9.0	
Senior Construction Insp	225	18.0	-	18.0	-	18.0	
Materials Technician	214	1.0	-	1.0	-	1.0	
Plan Review Coordinator	037	1.0	-	1.0	-	1.0	
Construction Insp Supv	036	3.0	-	3.0	-	3.0	
Project Manager	036	1.0	-	1.0	-	1.0	
Principal Engineering Tech	035	2.0	-	2.0	-	2.0	
Chief Construction Insp*U7	034	2.0	-	2.0	-	2.0	
Admin Asst I	030	1.0	-	1.0	-	1.0	
Total Full Time		53.0	2.0	55.0	1.0	56.0	
Total UtilCoord/Insp & RWM		53.0	2.0	55.0	1.0	56.0	
Traffic Services Field Operations							
Full Time							
Senior Engineering Tech	328	1.0	(1.0)	-	_	_	
Equal Opportunity Spec*Lead	036	2.0	(2.0)		-	-	
Total Full Time		3.0	(3.0)	-	-	-	
Total Traffic Services Field Operatio	ns	3.0	(3.0)	-	-		
Total Traffic Services		230.0	14.0	244.0	2.0	246.0	
Total Street Transportation		683.0	26.0	709.0	14.0	723.0	

## **Aviation Business** and Technology **Properties Financial** Operations Management Planning and Facilities and Environmental Services Design and **Public Relations Construction Services** Contracts & Public Safety & Services Security General Administration **Aviation**

	DEPARTMENT SUMMARY							
PROGRAM	DEPARTMENT	DEPARTMENT NO.						
Transportation	Aviation	66						

#### **Program Goal**

The Aviation Department provides the Phoenix metropolitan area with a self-supporting system of airports and aviation facilities that accommodate general and commercial aviation in a safe, efficient and convenient manner.

	EXPENDITUR	ES BY CHARACTE	R	
CHARACTER	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE
PERSONAL SERVICES	\$ 85,049,86	1 \$ 89,213,066	\$ 94,181,754	5.6%
CONTRACTUAL SERVICES	112,087,81	5 122,336,429	127,337,729	4.1%
INTERDEPARTMENTAL CHARGES AND CREDITS	35,397,47	8 36,985,790	37,883,035	2.4%
SUPPLIES	11,225,49	8 11,268,323	12,107,893	7.5%
EQUIPMENT AND MINOR IMPROVEMENTS	3,860,57	9 3,817,600	2,873,397	-24.7%
DEBT SERVICE PAYMENTS			-	-
MISCELLANEOUS TRANSFERS	807,05	1 510,200	510,200	-
TOTAL	\$ 248,428,28	2 \$ 264,131,408	\$ 274,894,008	4.1%
	AUTHOR	ZED POSITIONS		
FULL-TIME POSITIONS	892.	891.0	891.0	-
PART-TIME POSITIONS (FTE)	-	-	-	-
TOTAL	892.	0 891.0	891.0	-
	SOUR	_  CE OF FUNDS		
Aviation Funds	\$ 248,428,28	2 \$ 264,131,408	\$ 274,894,008	4.1%
TOTAL	\$ 248,428,28	2 \$ 264,131,408	\$ 274,894,008	4.1%

DEP	ARTMENT DET	AIL	
PROGRAM Transportation	DEPARTMENT Aviation	DEPARTMENT NO. 66	
ORGANIZATION DETAIL	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE
Aviation Administration	\$ 4,147,689	\$ 6,167,112	\$ 6,515,842
Business and Properties	15,199,079	15,819,126	16,894,922
Public Relations	4,881,080	5,727,729	6,390,628
Design and Construction Services	7,207,428	8,228,763	8,528,291
Planning and Environmental	4,965,544	5,234,372	5,692,508
Facilities and Services	94,171,577	97,911,568	101,857,200
Financial Management	4,436,521	4,655,082	4,424,196
Operations	41,300,968	43,600,435	45,124,768
Technology	17,119,317	18,187,628	19,203,825
Contracts and Services	4,247,803	4,558,934	4,717,326
Public Safety & Security	10,820,905	12,275,122	12,734,410
General Aviation	4,532,893	4,779,747	4,927,057
Inter-Departmental Charges	35,397,478	36,985,790	37,883,035
Total	\$ 248,428,282	\$ 264,131,408	\$ 274,894,008

Transportation  DESCRIPTION  No changes	Aviation  REI  POSITIONS	20 DUCTIONS AMOUNT	19-2020		66 2020-2021
		DUCTIONS			
No changes	POSITIONS	AMOUNT		DITIONS	FULL YEAR
No changes		AIVIOUNT	POSITIONS	AMOUNT	COST
		AWOUNT	POSITIONS		FULL YEAR COST

PROGRAM Transportation		DEPARTMENT Aviation			DEPARTMEN	66
			2018-19		201	9-20
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Aviation Administration		25.0	1.0	26.0	-	26.0
Business and Properties		31.0	-	31.0	-	31.0
Public Relations		20.0	-	20.0	-	20.0
Design and Construction Services		35.0	(1.0)	34.0	-	34.0
Planning and Environmental		23.0	-	23.0	-	23.0
Facilities & Services		410.0	(2.0)	408.0	-	408.0
Financial Management		29.0	-	29.0	-	29.0
General Aviation		35.0	-	35.0	-	35.0
Operations		152.0	-	152.0	-	152.0
Technology		46.0	1.0	47.0	-	47.0
Contracts and Services		22.0	-	22.0	-	22.0
Public Safety & Security		64.0		64.0	-	64.0
Total Aviation		892.0	(1.0	891.0	-	891.0
DETAIL BY DIVISION						
Aviation Administration						
Full Time						
Deputy City Manager (NC)	914	1.0	_	1.0	_	1.0
Asst Aviation Director	908	3.0	_	3.0	_	3.0
Senior Human Resources Clerk	723	3.0	_	3.0	_	3.0
Courier	211	2.0	_	2.0	_	2.0
Aviation Marketing Supervisor	038	1.0	_	1.0	_	1.0
Human Resources Supervisor	038	1.0	_	1.0	_	1.0
Admin Asst II	035	1.0	-	1.0	_	1.0
Curriculum/Training Coord	033	2.0	_	2.0	_	2.0
Public Information Specialist	033	1.0	_	1.0	_	1.0
Senior Human Resources Analyst	033	3.0	_	3.0	_	3.0
Admin Asst I	030	1.0	_	1.0	_	1.0
Admin Secretary	027	2.0	-	2.0	_	2.0
Admin Intern (NC)	026	2.0	_	2.0	-	2.0
Human Resources Aide*U7	026	1.0	_	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		25.0	-	25.0	-	25.0
Temporary	000		4.6	4.6		4.5
Asst Aviation Director	908		1.0	1.0	-	1.0
Total Temporary			1.0	1.0	-	1.0
Total Aviation Administration		25.0	1.0	26.0	-	26.0

PROGRAM		DEPARTMENT	Г		DEPARTME	
Transportation		Aviation				66
			2010 10			10.00
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2018-19 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	19-20 AUTHORIZE POSITIONS
Business and Properties		•				
Full Time						
Deputy Aviation Dir	843	1.0	-	1.0	_	1.0
Special Projects Administrator	840	2.0	-	2.0	-	2.0
Admin Aide	326	4.0	-	4.0	-	4.0
Aviation Superintendent	040	3.0	-	3.0	-	3.0
Economic Development Prog Mgr	038	4.0	-	4.0	-	4.0
Management Asst II	037	3.0	-	3.0	-	3.0
Project Manager	036	9.0	-	9.0	-	9.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Accountant II	033	1.0	-	1.0	-	1.0
Economic Development Spec	033	1.0	-	1.0	-	1.0
Management Asst I	031	1.0	-	1.0	-	1.0
Aviation Supv I	027	1.0	-	1.0	-	1.0
Total Full Time		31.0	-	31.0	-	31.0
Total Business and Properties	;	31.0	-	31.0	-	31.0
Public Relations						
Full Time						
 Deputy Aviation Dir	843	1.0	_	1.0	_	1.0
Aviation Marketing Supervisor	038	2.0	_	2.0	_	2.0
Economic Development Prog Mgr	038	1.0	_	1.0	_	1.0
Management Asst II	037	2.0	_	2.0	_	2.0
Admin Asst II	035	1.0	_	1.0	_	1.0
Public Information Officer	035	2.0	-	2.0	_	2.0
Video Productions Coordinator	035	1.0	_	1.0	_	1.0
Arts Specialist	033	1.0	-	1.0	_	1.0
Public Information Specialist	033	4.0	-	4.0	-	4.0
√olunteer Coordinator	033	1.0	-	1.0	-	1.0
Museum Assistant	029	3.0	-	3.0	-	3.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		20.0	-	20.0	-	20.0
Total Public Relations		20.0		20.0		20.0

PROGRAM Transportation			DEPARTMENT Aviation			DEPARTMENT NO. 66		
ODGANIZATIONAL DETAIL /			2018-19		2019-20			
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	POSITIONS		
Design and Construction Serv	ices							
Full Time								
Deputy Aviation Dir	843	1.0	_	1.0	-	1.0		
Special Projects Administrator	840	3.0	_	3.0	-	3.0		
Senior Drafting Technician	328	1.0	_	1.0	-	1.0		
Secretary II	321	1.0	_	1.0	-	1.0		
Chief Construction Insp	226	8.0	_	8.0	-	8.0		
Civil Engineer III*Team Ldr	041	1.0	_	1.0	-	1.0		
Architect	039	1.0	_	1.0	-	1.0		
Civil Engineer III	039	2.0	_	2.0	-	2.0		
Economic Development Prog Mgr	038	1.0	_	1.0	_	1.0		
Accountant IV	037	1.0	_	1.0	_	1.0		
Info Tech Analyst/Prg II	037	1.0	_	1.0	_	1.0		
Construction Insp Supv	036	1.0	_	1.0	_	1.0		
Project Manager	036	7.0	_	7.0	_	7.0		
Admin Asst II	035	1.0	_	1.0	_	1.0		
Principal Engineering Tech	035	1.0	_	1.0	_	1.0		
Admin Asst I	030	2.0	_	2.0	_	2.0		
Secretary III	025	1.0	_	1.0	_	1.0		
Total Full Time		34.0	_	34.0	_	34.0		
Temporary					<u> </u>			
Special Projects Administrator	840	1.0	(1.0)	_	_	_		
Total Temporary	040	1.0	(1.0)					
Total Design and Construction	n Services	35.0	(1.0)	34.0		34.0		
_	ii Gei Viees		(1.0)					
Planning and Environmental								
Full Time								
Deputy Aviation Dir	843	1.0	-	1.0	-	1.0		
Aviation Superintendent	040	2.0	-	2.0	-	2.0		
Economic Development Prog Mgr	038	2.0	-	2.0	-	2.0		
Planner III	037	3.0	-	3.0	-	3.0		
Project Manager	036	5.0	-	5.0	-	5.0		
Environmental Quality Spec	035	5.0	-	5.0	-	5.0		
Planner II	035	2.0	-	2.0	-	2.0		
Management Asst I	031	1.0	-	1.0	-	1.0		
Admin Asst I	030	2.0	-	2.0	-	2.0		
Total Full Time		23.0	-	23.0	-	23.0		
Total Planning and Environmental		23.0	_	23.0	_	23.0		

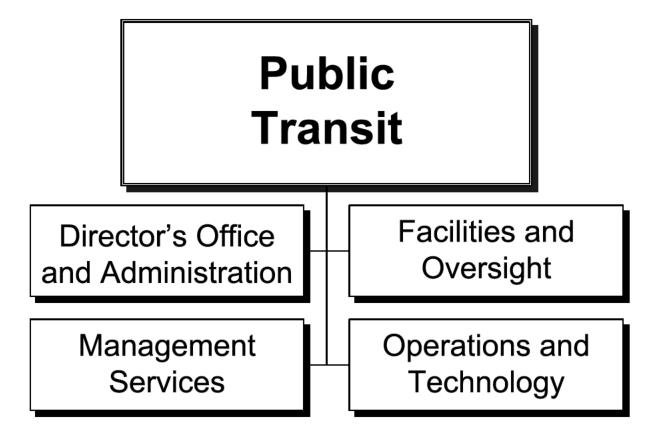
PROGRAM Transportation		DEPARTMEN Aviation	Г		DEPARTME	NT NO. 66
			2018-19		204	9.20
ORGANIZATIONAL DETAIL/	PAY	AUTHORIZED	ADDITIONS/	AUTHORIZED	ADDITIONS/	9-20 AUTHORIZED
CLASSIFICATION TITLE	RANGE	POSITIONS	REDUCTIONS	POSITIONS AS OF 6/30/19	REDUCTIONS	POSITIONS
Facilities & Services						
Full Time						
Deputy Aviation Dir	843	1.0	-	1.0	-	1.0
Special Projects Administrator	840	1.0	-	1.0	-	1.0
Solid Waste Environ Spec	328	1.0	-	1.0	-	1.0
Admin Aide	326	6.0	-	6.0	-	6.0
Facility Contract Compl Spec	326	6.0	-	6.0	-	6.0
Equipment Services Aide	322	1.0	-	1.0	-	1.0
User Technology Specialist*U2	228	16.0	-	16.0	-	16.0
Electronic Systems Specialist	225	5.0	-	5.0	-	5.0
Building Equip Op II	223	10.0	-	10.0	-	10.0
Electrician*Lead	223	5.0	-	5.0	-	5.0
Electrician*Safety	223	1.0	-	1.0	-	1.0
Heavy Equip Mech*Mobile Repair	223	3.0	-	3.0	-	3.0
Maintenance Planner/Scheduler	223	9.0	-	9.0	-	9.0
Building Equip Op I	222	29.0	-	29.0	-	29.0
Electrician	222	24.0	_	24.0	-	24.0
Equipment Repair Spec	222	1.0	_	1.0	-	1.0
Heavy Equip Mech	222	4.0	_	4.0	_	4.0
Welder*U2	222	2.0	_	2.0	_	2.0
Auto Technician*Master Tech	220	4.0	_	4.0	_	4.0
Building Maint Worker*U2	220	34.0	_	34.0	_	34.0
Equipment Op IV*U2	218	5.0	_	5.0	_	5.0
Equipment Op III*Aprt Striper	217	4.0	_	4.0	_	4.0
Locksmith	217	3.0	_	3.0	_	3.0
Supplies Clerk III*U2	217	1.0	_	1.0	_	1.0
Cement Finisher*U2	216	2.0	_	2.0	_	2.0
Equipment Op III*U2	216	2.0	_	2.0	_	2.0
Motor Broom Operator*U2	216	6.0	_	6.0	_	6.0
Equipment Service Wkr II	215	1.0	_	1.0	_	1.0
Sign Specialist II*U2	215	4.0	_	4.0	_	4.0
Supplies Clerk II*U2	215	5.0	_	5.0	_	5.0
Electrician Apprentice (NC)	214	2.0	-	2.0	_	2.0
Airfield Maint Worker II	213	4.0	_	4.0	_	4.0
Equipment Op II*U2	213	21.0	_	21.0	_	21.0
Trades Helper*U2	213	1.0	_	1.0	_	1.0
Supplies Clerk I*U2	213	10.0	-	10.0	_	10.0
Airfield Maint Worker I	212	24.0	-	24.0	_	24.0
Custodial Worker II*Window		1.0	-		_	1.0
	211		-	1.0	_	
Equipment Op I*U2	211	19.0	-	19.0	_	19.0
Equipment Service Wkr I	211	2.0	-	2.0	-	2.0
Custodial Worker II	210	1.0	-	1.0	-	1.0
Custodial Worker I*U2	208	14.0	-	14.0	-	14.0
Parks Maint Mechanic	117	1.0	-	1.0	-	1.0
Urban Forestry Technician	115	2.0	-	2.0	-	2.0
Equipment Op II	113	1.0	-	1.0	-	1.0
Gardener*Sprinkler System	112	5.0	-	5.0	-	5.0

PROGRAM		DEPARTMENT Aviation	Г		DEPARTME	
Transportation		Aviation				66
			2018-19		004	10.20
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	9-20 AUTHORIZE POSITIONS
Gardener	111	9.0	-	9.0	-	9.0
Groundskeeper	108	9.0	-	9.0	-	9.0
Aviation Superintendent	040	4.0	-	4.0	-	4.0
Environmental Programs Coord	039	1.0	-	1.0	-	1.0
Lead User Technology Spec	039	1.0	-	1.0	-	1.0
Energy Management Engineer	037	1.0	-	1.0	-	1.0
Senior User Technology Spec	037	3.0	-	3.0	-	3.0
Project Manager	036	4.0	-	4.0	-	4.0
Aviation Supv III	035	12.0	-	12.0	-	12.0
Equipment Maintenance Supv	035	2.0	-	2.0	-	2.0
Parks Supervisor	035	1.0	-	1.0	-	1.0
User Technology Specialist	035	6.0	-	6.0	-	6.0
Solid Waste Admin Analyst	033	1.0	-	1.0	-	1.0
Building Equipment Supervisor	032	7.0	-	7.0	-	7.0
Electrical Maintenance Foreman	032	7.0	-	7.0	-	7.0
Aviation Supv II	031	5.0	-	5.0	-	5.0
Building Maint Foreman	031	8.0	-	8.0	-	8.0
Equipment Shop Foreman	031	2.0	-	2.0	-	2.0
Project Management Assistant	031	1.0	-	1.0	-	1.0
Aviation Supv I*Special Maint	028	5.0	-	5.0	-	5.0
Aviation Supv I	027	7.0	-	7.0	-	7.0
Custodial Supervisor II	027	1.0	-	1.0	-	1.0
Facility Contr Compl Spec*Ld	027	1.0	-	1.0	-	1.0
Parks Foreman I	027	1.0	-	1.0	-	1.0
Supplies Clerk III*U7	027	3.0	-	3.0	-	3.0
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Custodial Supervisor I	025	1.0		1.0		1.0
Total Full Time		408.0	-	408.0	-	408.0
Temporary						
Electrician	222	2.0	(2.0)	-	-	-
Total Temporary		2.0	(2.0)	-	-	-
Total Facilities & Services		410.0	(2.0)	408.0	-	408.0

PROGRAM Transportation		DEPARTMENT Aviation	Γ		DEPARTME	NT NO. 66
Hansportation		Aviation			I	00
			2018-19		201	19-20
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZE POSITIONS
Financial Management		•				
Full Time						
Deputy Aviation Dir	843	1.0	-	1.0	-	1.0
Special Projects Administrator	840	1.0	-	1.0	-	1.0
Account Clerk III	325	3.0	-	3.0	-	3.0
Accounting Supervisor	039	3.0	-	3.0	-	3.0
Accountant IV	037	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Project Manager	036	1.0	-	1.0	-	1.0
Rate Analyst	036	1.0	-	1.0	-	1.0
Accountant III	035	4.0	-	4.0	-	4.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Budget Analyst II	035	2.0	-	2.0	-	2.0
Accountant II	033	4.0	-	4.0	-	4.0
Accountant I	030	5.0	-	5.0	-	5.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		29.0	-	29.0	-	29.0
Total Financial Management		29.0	-	29.0	-	29.0
General Aviation						
Full Time						
Admin Aide	326	1.0	_	1.0	_	1.0
Secretary II	321	1.0	_	1.0	_	1.0
Airport Operations Technician	216	18.0	_	18.0	_	18.0
Aviation Superintendent	040	2.0	-	2.0	-	2.0
Aviation Supv III	035	2.0	-	2.0	-	2.0
Aviation Supv II	031	6.0	-	6.0	-	6.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Aviation Supv I	027	4.0	-	4.0	-	4.0
Total Full Time		35.0	-	35.0	-	35.0
Total General Aviation		35.0	_	35.0		35.0

ROGRAM Transportation		DEPARTMENT Aviation	Γ		DEPARTMEI	NT NO. 66
					1	
ORGANIZATIONAL DETAIL/	DAY	AUTUGBITE	2018-19	AUTUODITES		9-20
CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	POSITIONS
Operations						
Full Time						
Deputy Aviation Dir	843	1.0	-	1.0	-	1.0
Special Projects Administrator	840	1.0	-	1.0	-	1.0
Admin Aide	326	1.0	-	1.0	-	1.0
Airport Operations Assistant	326	80.0	-	80.0	-	80.0
Account Clerk III	325	3.0	-	3.0	-	3.0
Records Clerk II	322	4.0	-	4.0	-	4.0
Airport Security Guard	209	25.0	-	25.0	-	25.0
Aviation Superintendent	040	3.0	-	3.0	-	3.0
Project Manager	036	1.0	-	1.0	-	1.0
Aviation Supv III	035	6.0	_	6.0	-	6.0
Aviation Supv II	031	22.0	_	22.0	_	22.0
Admin Asst I	030	4.0	_	4.0	_	4.0
Aviation Supv I	027	1.0	_	1.0	_	1.0
Total Full Time		152.0	-	152.0	-	152.0
Total Operations		152.0	-	152.0	-	152.0
Technology						
Full Time						
GIS Technician	220	1.0		1.0		1.0
	330		-	1.0	· -	1.0
User Support Specialist	330	1.0	-	1.0	· -	
Admin Aide	326	1.0	-	1.0	-	1.0
User Technology Specialist*U2	228	7.0	-	7.0	-	7.0
Lead Info Tech Systems Spec	042	3.0	-	3.0	-	3.0
Senior Info Tech Systems Spec	040	3.0	-	3.0	-	3.0
Info Tech Analyst/Prg III	039	3.0	-	3.0	_	3.0
Lead User Technology Spec	039	3.0	-	3.0	_	3.0
Info Tech Analyst/Prg II	037	5.0	-	5.0	_	5.0
Senior User Technology Spec	037	6.0	-	6.0	_	6.0
GIS Coordinator	036	1.0	-	1.0	_	1.0
Admin Asst II	035	1.0	-	1.0	_	1.0
Info Tech Analyst/Prg I	035	1.0	-	1.0	_	1.0
User Technology Specialist	035	7.0	-	7.0	_	7.0
Senior GIS Technician	032	2.0	-	2.0	_	2.0
Secretary III Total Full Time	025	1.0 46.0	-	1.0 46.0	-	1.0 46.0
		46.0		46.0		40.0
<u>Temporary</u>						
Info Tech Analyst/Prg II	037		1.0	1.0	-	1.0
Total Temporary			1.0	1.0	-	1.0
Total Technology		46.0	1.0	47.0	_	47.0

PROGRAM Transportation		DEPARTMENT Aviation	Γ		DEPARTME	NT NO. 66
		1	2018-19		201	19-20
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZEI POSITIONS
Contracts and Services						
Full Time						
Deputy Aviation Dir	843	1.0	-	1.0	-	1.0
Special Projects Administrator	840	1.0	-	1.0	-	1.0
Economic Development Prog Mgr	038	2.0	-	2.0	-	2.0
Procurement Manager	038	2.0	-	2.0	-	2.0
Contracts Specialist II*Lead	037	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Project Manager	036	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Contracts Specialist II	035	2.0	-	2.0	-	2.0
Senior Buyer	032	1.0	-	1.0	-	1.0
Buyer	031	1.0	-	1.0	-	1.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Contracts Specialist I	030	4.0	-	4.0	-	4.0
Admin Aide*U7	026	2.0	-	2.0	-	2.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		22.0	-	22.0	-	22.0
Total Contracts and Services		22.0	-	22.0	-	22.0
Public Safety & Security						
Full Time						
Deputy Aviation Dir	843	1.0	-	1.0	-	1.0
Special Projects Administrator	840	2.0	-	2.0	-	2.0
Communications Dispatcher*Av	326	24.0	-	24.0	-	24.0
Records Clerk II	322	10.0	-	10.0	-	10.0
Aviation Superintendent	040	6.0	-	6.0	-	6.0
Aviation Supv III	035	3.0	-	3.0	-	3.0
Safety Analyst II	033	2.0	-	2.0	-	2.0
Aviation Supv II*Comm Center	032	2.0	-	2.0	-	2.0
Aviation Supv II	031	3.0	-	3.0	-	3.0
Admin Asst I	030	2.0	-	2.0	-	2.0
Aviation Supv I	027	9.0		9.0	_	9.0
Total Full Time		64.0	-	64.0	-	64.0
Total Public Safety & Security	,	64.0	-	64.0	-	64.0
Total Aviation		892.0	(1.0)	891.0		891.0



	DEPARTMENT SUMMARY	1
PROGRAM	DEPARTMENT	DEPARTMENT NO.
Transportation	Public Transit	67

#### **Program Goal**

The Public Transit Department's mission is to provide Phoenix with reliable and innovative bus, light rail and para-transit services, and to improve the city's transit system through the transparent administration of the Transportation 2050 (T2050) plan.

	EXPENDITURE	S BY CHARACTE	:R	
CHARACTER	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE
PERSONAL SERVICES	\$ 11,579,614	\$ 12,495,571	\$ 13,407,669	7.3%
CONTRACTUAL SERVICES	202,016,092	213,564,517	223,190,105	4.5%
INTERDEPARTMENTAL CHARGES AND CREDITS	11,643,241	13,625,040	13,901,304	2.0%
SUPPLIES	13,886,212	16,653,234	18,689,110	12.2%
EQUIPMENT AND MINOR IMPROVEMENTS	302,416	68,857	237,500	+100.0%
DEBT SERVICE PAYMENTS	63,993,485	67,255,160	70,618,910	5.0%
MISCELLANEOUS TRANSFERS	24,980	176,322	417,962	+100.0%
TOTAL	\$ 303,446,040	\$ 323,838,701	\$ 340,462,560	5.1%
	ALITHODIZ	LED POSITIONS		
	AUTHORIZ	ED POSITIONS		
FULL-TIME POSITIONS	113.0	115.0	115.0	-
PART-TIME POSITIONS (FTE)	0.5	-	-	-
TOTAL	113.5	115.0	115.0	-
	SOURCE	OF FUNDS		
Transit 2000 Funds Transportation 2050 Funds General Funds City Improvement Funds Federal Transit Authority Funds Regional Transit Funds Other Restricted Funds TOTAL	\$ (303,546) 191,986,993 1,622,551 63,993,485 13,185,182 31,705,126 1,256,249 \$ 303,446,040	\$ - 204,234,341 1,640,487 67,255,160 16,691,393 32,631,645 1,385,675 \$ 323,838,701	\$ - 220,287,136 1,640,487 70,618,910 12,266,442 34,263,227 1,386,358 \$ 340,462,560	- 7.9% - 5.0% -26.5% 5.0% 0.0% 5.1%

	DEPAR	MENT DET	AIL	_		
PROGRAM		RTMENT olic Transit			DEPA	RTMENT NO.
Transportation ORGANIZATION DETAIL		2017-18 ACTUAL EXPENDITURES		2018-19 ESTIMATED EXPENDITURES		67 2019-20 COUNCIL ALLOWANCE
Director's Office	\$	1,054,704	\$	1,297,411	\$	1,422,81
Management Services		3,518,751		3,820,215		4,041,57
Facilities and Oversight		12,998,424		12,393,474		12,673,28
Operations and Technology		210,237,435		225,447,401		237,804,67
Debt Service		63,993,485		67,255,160		70,618,91
Inter-Departmental Charges		11,643,241		13,625,040		13,901,30
Total	\$	303,446,040	\$	323,838,701	\$	340,462,56

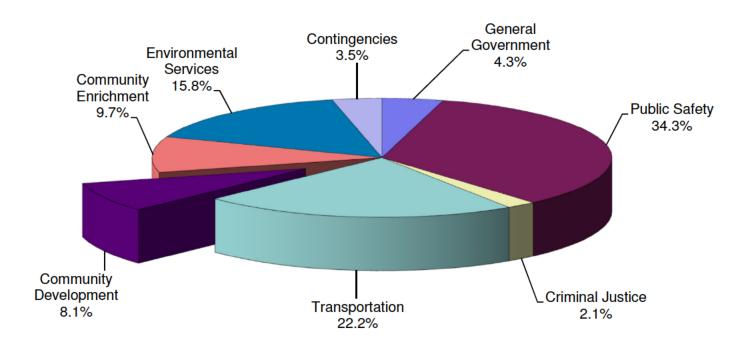
Transportation	PROGRAM		RTMENT NO
DESCRIPTION REDUCTIONS ADDITIONS FULL YEAR POSITIONS AMOUNT POSITIONS AMOUNT COST	ransportation		
POSITIONS AMOUNT POSITIONS AMOUNT COST	DESCRIPTION		
		REDUCTIONS ADDITIONS F	ULL YEAR

PROGRAM		DEPARTMENT			DEPARTME	
Transportation		Public Tra	nsit			67
			2018-19		201	9-20
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Director's Office		10.5	(0.5)	10.0	_	10.0
Management Services		30.0		30.0	-	30.0
Facilities and Oversight		30.0		32.0	-	32.0
Operations and Technology		44.0			-	43.0
Total Public Transit		114.5		115.0	-	115.0
DETAIL BY DIVISION					-	
Director's Office					I	
Full Time	000	1.0		1.0		1.0
Public Transit Director (NC)	908	1.0	-	1.0	-	1.0
Special Projects Administrator	840	2.0	-	2.0	-	2.0
Secretary II*U8	721	1.0	-	1.0	-	1.0
Admin Aide	326 037	1.0 1.0	-	1.0 1.0	-	1.0 1.0
Management Asst II Admin Asst II	037	1.0	-		-	1.0
Public Information Officer	035	1.0	-	1.0	-	1.0
	035	1.0	-	1.0	-	1.0
Public Information Specialist  Admin Secretary	033		-	1.0	-	
Total Full Time	027	1.0	-	1.0	-	1.0
Part Time						
Clerk I	316	0.5	(0.5)	_	_	_
Total Part Time		0.5		-	-	
Total Director's Office		10.5	(0.5)	10.0	-	10.0
Management Services						
Full Time						
Deputy Public Transit Director	842	1.0	-	1.0	-	1.0
Account Clerk III	325	4.0	-	4.0	-	4.0
Supplies Clerk I*U3	321	2.0		2.0	-	2.0
Customer Service Clerk	320	8.0	-	8.0	-	8.0
Department Budget Supervisor	037	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Facility Coordinator	036	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0		1.0	_	1.0
Budget Analyst II	035	3.0	-	3.0	_	3.0
Accountant II Facilities Service Coordinator	033	2.0	-	2.0	_	2.0
	033	1.0	-	1.0	_	1.0
Management Asst I Accountant I	031	1.0	-	1.0	_	1.0
	030	1.0	-	1.0	-	1.0
Clerical Supervisor Supplies Clerk III*U7	027	2.0	-	2.0	-	2.0
oupplies ciefk III U/	027	1.0	-	1.0		1.0

PROGRAM Transportation		DEPARTMENT Public Tra			DEPARTME	NT NO. 67
Transportation		I ublic IIa	ion		l	07
ODGANIZATIONAL DETAIL /			2018-19			19-20
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Total Management Services		30.0	-	30.0	-	30.0
Facilities and Oversight		-				
Full Time						
Deputy Public Transit Director	842	1.0	-	1.0	-	1.0
Municipal Security Guard	323	5.0	2.0	7.0	-	7.0
Transit Superintendent	039	1.0	-	1.0	-	1.0
Contracts Specialist II*Lead	037	1.0	-	1.0	-	1.0
Management Asst II	037	2.0	-	2.0	-	2.0
Equal Opportunity Spec*Lead	036	1.0	-	1.0	-	1.0
Project Manager	036	2.0	-	2.0	-	2.0
Accountant III	035	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Contracts Specialist II	035	2.0	-	2.0	-	2.0
Equal Opportunity Specialist	035	1.0	-	1.0	-	1.0
Principal Engineering Tech	035	2.0	-	2.0	-	2.0
Facilities Service Coordinator	033	1.0	-	1.0	-	1.0
Chief Engineering Tech*U7	031	1.0	-	1.0	-	1.0
Management Asst I	031	1.0	-	1.0	-	1.0
Project Management Assistant	031	1.0	-	1.0	-	1.0
Contracts Specialist I	030	1.0	-	1.0	-	1.0
Facility Contr Compl Spec*Ld	027	3.0	-	3.0	-	3.0
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Municipal Security Guard*Ld-U7	025	1.0		1.0	-	1.0
Total Full Time		30.0	2.0	32.0		32.0
Total Facilities and Oversight		30.0	2.0	32.0	-	32.0

PROGRAM Transportation		DEPARTMENT Public Tra			DEPARTME	NT NO. 67
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2018-19 Additions/ Reductions	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	9-20 AUTHORIZED POSITIONS
Operations and Technology						
Full Time						
Deputy City Manager (NC)	914	1.0	_	1.0	_	1.0
Asst to the City Manager (NC)	904	1.0	_	1.0	_	1.0
Deputy Public Transit Director	842	1.0	_	1.0	_	1.0
Admin Aide	326	1.0	_	1.0	_	1.0
Facility Contract Compl Spec	326	3.0	_	3.0	_	3.0
Lead Info Tech Systems Spec	042	1.0	_	1.0	_	1.0
Senior Info Tech Systems Spec	040	3.0	_	3.0	_	3.0
Civil Engineer III	039	1.0	(1.0)	-	_	-
Info Tech Analyst/Prg III	039	2.0	(1.0)	2.0	_	2.0
Principal Planner	039	1.0	_	1.0	_	1.0
Transit Superintendent	039	1.0	_	1.0	_	1.0
Economic Development Prog Mgr	038	1.0	_	1.0	_	1.0
Equipment Analyst	037	2.0	_	2.0	_	2.0
Info Tech Analyst/Prg II	037	3.0	_	3.0		3.0
Management Asst II	037	1.0	_	1.0		1.0
Plan Review Coordinator	037	1.0	_	1.0		1.0
Planner III	037	2.0		2.0		2.0
Senior User Technology Spec	037	1.0		1.0		1.0
Transit Field Operations Mgr	037	1.0		1.0		1.0
Admin Asst II	035	2.0		2.0		2.0
Contracts Specialist II	035	1.0		1.0		1.0
Planner II	035	2.0		2.0		2.0
Quality Assurance Engineer	035	4.0		4.0	l [	4.0
Transit Ops Contract Supv	035	1.0		1.0		1.0
User Technology Specialist	035	2.0		2.0		2.0
Total Full Time	000	40.0	(1.0)	39.0		39.0
		40.0	(1.0)			33.0
Temporary						
Info Tech Project Manager	041	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Total Temporary		2.0		2.0	-	2.0
Full Time						
Planner III	037	1.0	-	1.0	-	1.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Total Full Time		2.0	-	2.0	-	2.0
Total Operations and Technol	ogy	44.0	(1.0)	43.0	-	43.0
Total Public Transit		114.5	0.5	115.0	_	115.0

### **Community Development**



## Planning and Development

Historic Preservation

**Planning** 

Management Services

Development

DEPARTMENT SUMMARY						
PROGRAM	DEPARTMENT	DEPARTMENT NO.				
Community Development	Planning and Development	85				

#### **Program Goal**

The Planning and Development Department manages planning, development and preservation for a better Phoenix. Key services of the department include design review, permitting, inspections, implementation and updates to the General Plan, administration of the zoning ordinance, processing rezoning requests, and Historic Preservation.

	EXPENDITURES BY CHARACTER							
CHARACTER	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE				
PERSONAL SERVICES	\$ 39,161,502	\$ 45,680,050	\$ 53,048,379	16.1%				
CONTRACTUAL SERVICES	7,775,318	9,273,806	9,987,951	7.7%				
INTERDEPARTMENTAL CHARGES AND CREDITS	3,500,128	3,508,928	6,022,395	71.6%				
SUPPLIES	1,847,896	520,320	2,156,605	+100.0%				
EQUIPMENT AND MINOR IMPROVEMENTS	776,375	983,900	613,200	-37.7%				
MISCELLANEOUS TRANSFERS	100,000	100,000	100,000	-				
TOTAL	\$ 53,161,219	\$ 60,067,004	\$ 71,928,530	19.7%				
	AUTHORIZ	ED POSITIONS						
FULL-TIME POSITIONS	377.0	408.0	429.0	5.1%				
PART-TIME POSITIONS (FTE)	1.8	1.8	1.8	-				
TOTAL	378.8	409.8	430.8	5.1%				
	SOURCE	L E OF FUNDS						
General Funds Community Development	\$ 3,533,416		\$ 4,333,594	19.7%				
Block Grant Funds Development Services Funds Other Restricted Funds	65,562 49,270,298 291,943	65,562 55,897,401 484,358	65,562 66,934,391 594,983	- 19.7% 22.8%				
TOTAL	\$ 53,161,219	\$ 60,067,004	\$ 71,928,530	19.7%				

DEPARTMENT DETAIL							
PROGRAM	DEPARTMENT	DEPARTMENT NO. 85					
Community Development	Planning and Develo	Planning and Development 2017-18 2018-19					
ORGANIZATION DETAIL	ACTUAL	ESTIMATED	2019-20 COUNCIL				
	EXPENDITURES	EXPENDITURES	ALLOWANCE				
Director's Office	\$ 693,024	\$ 838,716	\$ 903,825				
Management Services	10,644,211	10,007,568	13,817,184				
Historic Preservation	844,410	790,832	1,288,054				
Planning	6,350,271	7,061,869	8,172,519				
Development	31,129,175	37,859,091	41,724,553				
Inter-Departmental Charges	3,500,128	3,508,928	6,022,395				
Total	\$ 53,161,219	\$ 60,067,004	\$ 71,928,530				

PROGRAM	DEPARTMEN				DEPARTMENT NO 85
Community Development	Planning an	Planning and Development			
DECORPTION	DEL	DUCTIONS	19-2020	DDITIONS	2020-2021
DESCRIPTION	POSITIONS	AMOUNT	POSITIONS	AMOUNT	FULL YEAR COST
Add funding for consultants to complete building condition assessments, historic property context reports, and historic property surveys to appropriately classify historic resources and identify significant properties to be preserved.  Add a Chief Engineering Technician position to perform			-	\$75,000	
civil plan reviews and provide oversight of contracted civil plan review to meet turnaround times as a result of increased department activity.			1.0	75,000	
Add an Engineering Technician position to reduce turnaround times for processing of pre-application and preliminary review submissions.			1.0	58,000	
Add two Architect positions to review complex commercial architectural plans for compliance with building and accessibility codes.			2.0	220,000	
Add a Fire Prevention Specialist II position to conduct fire system reviews for commercial building plan submissions due to an increased volume.			1.0	82,000	
Add two General Inspector II positions and two Building Code Examiner positions to maintain 24-hour turnaround time for performing residential inspections and timely review of plans for conformance with building codes and ordinances.			4.0	463,000	

PROGRAM	 	-			DEPARTMENT NO						
Community Development	Planning and Development						2019-2020				85 2020-2021
DESCRIPTION	RED	OUCTIONS		DDITIONS	FULL YEAR						
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST						
Add an Engineering Technician position to assist with the sign permit processing and data entry in response to increasing demand.			1.0	\$58,000							
Add an Administrative Assistant I position to support the Building Official section due to a 25% increase in the number of building code modification requirements which has increased the need for training and coordination to				75.000							
implement the changes.  Add a Lead Business Systems Analyst position to support the development and implementation of a new planning, zoning, permitting, and plan review			1.0	75,000							
software application.  Add a Building Code Examiner position and a Site Development Coordinator to maintain a 24-hour turnaround time for commercial combination inspections, which allows multiple disciplines to be reviewed and inspected at the same time.			2.0	105,000 246,000							
Add a Landscape Architect II and a Planner II position to support the pre-application and preliminary plan review process for landscape and hillside projects, and the site planning customer service counter, in response to increasing											
demand for services.  Add an Engineering Technician position to support the payment and submittals public counter to reduce wait times resulting from increased activity.			2.0	189,000 58,000							

	PRO	GRAM CHAN	NGES		
PROGRAM	DEPARTME	NT			DEPARTMENT NO.
Community Development	Planning a	nd Development			85
			9-2020	D D I TI O LI O	2020-2021
DESCRIPTION	POSITIONS	EDUCTIONS AMOUNT	POSITIONS	DDITIONS AMOUNT	FULL YEAR COST
Add an Accountant II position in the Growth and Infrastructure section to perform day-to-day impact fee administrative activities.			1.0	\$85,000	
Add a Budget Analyst II position to support preparation of the department's annual budget and coordinate procurements and audits.			1.0	\$93,000	
Add a Project Manager and Chief Engineering Technician position to assist small business owners through the development process and develop a marketing program to better advertise the services provided by the Office of Customer Advocacy which guides customers through the					
development process.			2.0	172,000	
Total			21.0	\$2,054,000	

PROGRAM Community Development		DEPARTMENT Planning a	r nd Developme	DEPARTMENT NO. 85		
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2018-19 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	19-20 AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Director's Office		5.0	_	5.0	_	5.0
Management Services		74.0	2.0	76.0	4.0	80.0
Historic Preservation		6.0	-	6.0	-	6.0
Planning		55.0	2.0	57.0	3.0	60.0
Development		256.8	9.0	265.8	14.0	279.8
Total Planning and Develop	ment	396.8	13.0	409.8	21.0	430.8
DETAIL BY DIVISION						
Director's Office						
Full Time						
Planning & Dev Dir (NC)	908	1.0	_	1.0	-	1.0
Management Asst II	037	3.0	-	3.0	-	3.0
Admin Secretary	027	1.0	-	1.0	-	1.0
Total Full Time		5.0	-	5.0	-	5.0
Total Director's Office		5.0	-	5.0	-	5.0

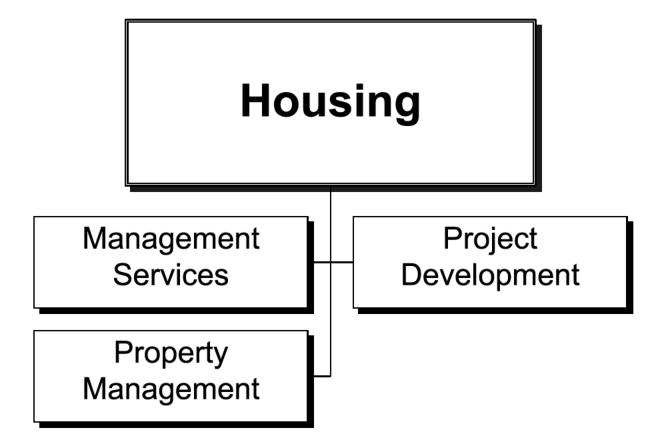
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PROGRAM  Community Development	DEPARTMENT Planning a	r nd Developme	DEPARTMENT NO. 85				
Community Development		- idining d	Do roiopillo		03		
		+	2049.40		004	0.20	
ORGANIZATIONAL DETAIL/	PAY	AUTHORIZED	2018-19 ADDITIONS/	AUTHORIZED	2019-20 ADDITIONS/ AUTHORIZED		
CLASSIFICATION TITLE	RANGE	POSITIONS	REDUCTIONS	POSITIONS AS OF 6/30/19	REDUCTIONS	POSITIONS	
Management Services						_	
Full Time							
Deputy Planning & Dev Dir	842	1.0	-	1.0	-	1.0	
Management Asst III	839	1.0	-	1.0	-	1.0	
Human Resources Aide	726	-	1.0	1.0	-	1.0	
Account Clerk III*U8	725	1.0	-	1.0	-	1.0	
Chief Engineering Tech	331	1.0	-	1.0	-	1.0	
GIS Technician	330	2.0	-	2.0	-	2.0	
Senior Engineering Tech	328	5.0	-	5.0	-	5.0	
Property Records Specialist	327	2.0	-	2.0	-	2.0	
Senior Planning Technician	327	1.0	-	1.0	-	1.0	
Account Clerk III	325	2.0	-	2.0	-	2.0	
Engineering Tech	324	7.0	-	7.0	1.0	8.0	
Records Clerk II	322	2.0	-	2.0	-	2.0	
Lead Info Tech Systems Spec	042	1.0	-	1.0	-	1.0	
Info Tech Project Manager	041	1.0	-	1.0	-	1.0	
Planning & Dev Team Ldr	040	1.0	-	1.0	-	1.0	
Senior Info Tech Systems Spec	040	2.0	-	2.0	_	2.0	
Info Tech Analyst/Prg III	039	4.0	_	4.0	_	4.0	
Principal Planner	039	1.0	_	1.0	-	1.0	
Lead Business Systems Analyst	038	2.0	_	2.0	1.0	3.0	
Department Budget Supervisor	037	1.0	_	1.0		1.0	
Info Tech Analyst/Prg II	037	2.0	_	2.0	_	2.0	
Management Asst II	037	2.0	_	2.0	_	2.0	
Plan Review Coordinator	037	5.0	_	5.0	_	5.0	
Planner III	037	2.0	_	2.0	_	2.0	
Senior User Technology Spec	037	2.0	-	2.0	_	2.0	
GIS Coordinator	036	1.0	_	1.0	_	1.0	
Senior Business Systems Anlyst	036	1.0	_	1.0	_	1.0	
Accountant III	035	1.0	-	1.0	_	1.0	
Admin Asst II	035	3.0	_	3.0	_	3.0	
Budget Analyst II	035	3.0	_	5.0	1.0	1.0	
Info Tech Analyst/Prg I	035	1.0	_	1.0	1.0	1.0	
Principal Engineering Tech	035	2.0	-	2.0	·	2.0	
Principal Engineering Tech Public Information Officer	035	1.0	-	1.0	·	1.0	
			-		·		
User Technology Specialist	035	1.0	-	1.0	1.0	1.0	
Accountant II	033	1.0	-	1.0	1.0	2.0	
Curriculum/Training Coord	033	1.0	-	1.0	_	1.0	
Property Records Supervisor	033	1.0	-	1.0	· -	1.0	
Senior Human Resources Analyst	033	-	1.0	1.0	-	1.0	
Senior GIS Technician	032	3.0	-	3.0	-	3.0	
Chief Engineering Tech*U7	031	1.0	-	1.0	-	1.0	
Accountant I	030	1.0	-	1.0	-	1.0	
Admin Asst I	030	1.0	-	1.0	-	1.0	
Records Supervisor	027	1.0	-	1.0	-	1.0	
Records Clerk III	026	1.0	-	1.0	-	1.0	
Secretary III	025	1.0		1.0		1.0	

PROGRAM	DEPARTMENT		DEPARTMENT NO.				
Community Development		Planning and Development 85					
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2018-19 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	19-20 AUTHORIZED POSITIONS	
Total Full Time		74.0	2.0	76.0	4.0	80.0	
<b>Total Management Services</b>		74.0	2.0	76.0	4.0	80.0	
Historic Preservation							
Full Time							
Historic Preservation Officer	840	1.0	-	1.0	-	1.0	
Principal Planner	039	1.0	-	1.0	-	1.0	
Planner III	037	1.0	-	1.0	-	1.0	
Planner II	035	2.0	-	2.0	-	2.0	
Secretary III	025	1.0	-	1.0	-	1.0	
Total Full Time		6.0		6.0	-	6.0	
Total Historic Preservation		6.0	-	6.0	-	6.0	
Planning							
Full Time							
Deputy Planning & Dev Dir	842	1.0	-	1.0	-	1.0	
Special Projects Administrator	840	1.0	-	1.0	-	1.0	
Sign Inspector	330	7.0	-	7.0	-	7.0	
Engineering Tech	324	1.0	-	1.0	1.0	2.0	
Secretary II	321	1.0	-	1.0	-	1.0	
Planning & Dev Team Ldr	040	1.0	-	1.0	-	1.0	
Principal Landscape Architect	039	-	1.0	1.0	-	1.0	
Principal Planner	039	3.0	-	3.0	-	3.0	
Planner III	037	6.0	-	6.0	-	6.0	
Landscape Architect II	036	-	-	-	1.0	1.0	
Planner II*Village	036	7.0	-	7.0	-	7.0	
Planner II	035	14.0	-	14.0	1.0	15.0	
Planner I	033	7.0	2.0	9.0	-	9.0	
Secretary III*Council Reporter	027	2.0	-	2.0	-	2.0	
Secretary III	025	3.0	-	3.0	-	3.0	
Total Full Time		54.0	3.0	57.0	3.0	60.0	
Temporary							
Secretary III*Council Reporter	027	1.0		-	-	-	
Total Temporary		1.0	(1.0)	<u>-</u>			
Total Planning		55.0	2.0	57.0	3.0	60.0	

DDOCDAM	. 33	TDEDADTMEN			DEDARTME	NT NO	
PROGRAM  Community Development	DEPARTMENT Planning a	ı nd Developme	DEPARTMENT NO. 85				
2 or or opinion							
			2018-19		201	9.20	
ORGANIZATIONAL DETAIL/	PAY	AUTHORIZED	ADDITIONS/	AUTHORIZED	2019-20  DRIZED ADDITIONS/ AUTHORIZED		
CLASSIFICATION TITLE	RANGE	POSITIONS	REDUCTIONS	POSITIONS AS OF 6/30/19	REDUCTIONS	POSITIONS	
Development							
Full Time							
Asst Planning & Dev Dir	904	1.0	-	1.0	-	1.0	
Deputy Planning & Dev Dir	842	3.0	-	3.0	-	3.0	
Building Code Examiner*Lead	336	2.0	-	2.0	-	2.0	
Building Code Examiner	335	11.0	-	11.0	3.0	14.0	
Electrical Insp II*Ind/PR	335	7.0	-	7.0	-	7.0	
Electrical Plans Examiner II	335	5.0	-	5.0	-	5.0	
Fire Prevention Spec II*Ind/PR	335	1.0	-	1.0	-	1.0	
Mechanical Plans Examiner II	335	2.0	-	2.0	-	2.0	
Plumbing/Mech Insp II*Ind/PR	335	5.0	-	5.0	-	5.0	
Structural Inspector II*Ind/PR	335	6.0	1.0	7.0	-	7.0	
Structural Plans Examiner II	335	2.0	-	2.0	-	2.0	
Civil Inspector III	334	3.0	-	3.0	-	3.0	
Const Permit Spec II	334	10.0	1.0	11.0	_	11.0	
Civil Inspector II	333	15.0	_	15.0	_	15.0	
Const Permit Spec I	333	2.0	_	2.0	_	2.0	
Electrical Inspector II	333	7.0	_	7.0	_	7.0	
Elevator Inspector II	333	5.0	_	5.0	_	5.0	
Fire Prevention Spec II	333	10.0	2.0	12.0	1.0	13.0	
General Inspector II	333	23.0		23.0	2.0	25.0	
Plumbing/Mech Insp II	333	7.0	_	7.0		7.0	
Structural Inspector II	333	7.0	_	7.0	_	7.0	
Chief Engineering Tech	331	2.0	_	2.0	2.0	4.0	
Senior Engineering Tech	328	12.0	1.0	13.0		13.0	
Engineering Tech	324	16.0	1.0	16.0	1.0	17.0	
Customer Service Clerk*Plans	322	4.0	_	4.0	1.0	4.0	
Records Clerk II	322	2.0	-	2.0	]	2.0	
Secretary II	321	3.0	-	3.0	]	3.0	
Secretary if Senior Materials Technician	220	2.0	-	2.0	l -	2.0	
Engineering Supervisor*U7	041	1.0	-	1.0	l -	1.0	
Planning & Dev Team Ldr	040	9.0	-	9.0	·	9.0	
•	039		-	9.0	2.0	2.0	
Architect	039	2.0	1.0	- 20	∠.∪		
Civil Engineer III			1.0	3.0	_	3.0	
Electrical Plans Engineer	039	2.0	-	2.0	_	2.0	
Mechanical Plans Engineer	039	2.0	-	2.0	_	2.0	
Principal Planner	039	1.0	1.0	2.0	_	2.0	
Structural Plans Engineer	039	8.0	-	8.0	_	8.0	
Traffic Engineer III	039	1.0	-	1.0	· -	1.0	
Economic Development Prog Mgr	038	1.0	-	1.0	-	1.0	
Fire Protection Engineer	038	2.0	-	2.0	-	2.0	
Annual Facilities Program Supv	037	1.0	-	1.0	-	1.0	
Management Asst II	037	2.0	-	2.0	-	2.0	
Plan Review Coordinator	037	1.0	-	1.0	-	1.0	
Planner III	037	1.0	-	1.0	-	1.0	
Civil Inspections Field Supv	036	3.0	-	3.0	-	3.0	
Const Permit Supv	036	1.0		1.0		1.0	

PROGRAM Community Development		DEPARTMENT Planning a	T Ind Developme	DEPARTMENT NO. 85		
		Ī	'			
			2018-19		201	9-20
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Electrical Insp Field Supv	036	2.0	-	2.0	-	2.0
Elevator Insp Field Supv	036	1.0	-	1.0	-	1.0
General Insp Field Supv	036	4.0	-	4.0	-	4.0
Plumbing/Mech Insp Field Supv	036	3.0	-	3.0	-	3.0
Project Manager	036	1.0	-	1.0	1.0	2.0
Site Development Supervisor	036	1.0	-	1.0	1.0	2.0
Structural Insp Field Supv	036	2.0	-	2.0	-	2.0
Civil Engineer II	035	5.0	-	5.0	-	5.0
Fire Prevention Supervisor	035	1.0	-	1.0	-	1.0
Principal Engineering Tech	035	8.0	1.0	9.0	-	9.0
Traffic Engineer II	035	2.0	-	2.0	-	2.0
Planner I	033	2.0	1.0	3.0	-	3.0
Chief Engineering Tech*U7	031	5.0	-	5.0	-	5.0
Admin Asst I	030	3.0	-	3.0	1.0	4.0
Secretary III	025	2.0	-	2.0	-	2.0
Total Full Time		255.0	9.0	264.0	14.0	278.0
Part Time						
Admin Intern (NC)	026	1.8	-	1.8	-	1.8
Total Part Time		1.8		1.8	-	1.8
Total Development		256.8	9.0	265.8	14.0	279.8
Total Planning and Developme	ent	396.8	13.0	409.8	21.0	430.8





#### 2019-2020 DETAIL BUDGET

DEPARTMENT SUMMARY						
PROGRAM	DEPARTMENT	DEPARTMENT NO.				
Community Development	Housing	86				

#### **Program Goal**

The Housing Department provides and promotes diversified living environments for low-income families, seniors and persons with disabilities through the operation and leasing of assisted and affordable housing.

			S B	Y CHARACTE	R		
CHARACTER	A	2017-18 ACTUAL ENDITURES	Е	2018-19 ESTIMATED EXPENDITURES		2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE
PERSONAL SERVICES	\$	13,199,335	\$	13,482,375	\$	14,818,809	9.9%
CONTRACTUAL SERVICES		71,395,690		79,226,400		84,550,751	6.7%
INTERDEPARTMENTAL CHARGES AND CREDITS		1,194,453		797,811		799,992	0.3%
SUPPLIES		903,581		1,075,451		1,037,535	-3.5%
EQUIPMENT AND MINOR IMPROVEMENTS		23,042		190,366		-	-100.0%
DEBT SERVICE PAYMENTS		72,861		72,158		71,268	-1.2%
MISCELLANEOUS TRANSFERS		(393,765)		(424,318)		(400,000)	5.7%
TOTAL	\$	86,395,197	\$	94,420,243	\$	100,878,355	6.8%
		AUTHORIZ	FD I	POSITIONS			
	-						
FULL-TIME POSITIONS		168.0		142.0		143.0	0.7%
PART-TIME POSITIONS (FTE)		2.0		2.0		2.0	-
TOTAL		170.0		144.0		145.0	0.7%
		SOURCE	OF	FUNDS			
Public Housing Funds Federal and State Grant Funds Community Development Block Grant Funds General Funds HOME Funds HOPE VI Funds City Improvement Funds Other Restricted Funds	\$	79,580,108 5,196 1,595,119 48,600 991,315 1,263,884 72,861 2,838,114 86,395,197	\$	86,064,765 25,521 1,832,812 54,000 1,194,228 1,718,684 72,158 3,458,075	\$	86,508,991 27,500 864,800 178,824 1,523,732 6,368,033 71,268 5,335,207	0.5% 7.8% -52.8% +100.0% 27.6% +100.0% -1.2% 54.3%

DEF	PARTMENT DET	AIL	
PROGRAM Community Dovelonment	DEPARTMENT		DEPARTMENT NO.
Community Development ORGANIZATION DETAIL	Housing 2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	86 2019-20 COUNCIL ALLOWANCE
Management Services COCC Section 8	\$ 2,063,190 58,883,812	\$ 2,247,922 60,882,420	\$ 2,377,748 61,203,577
Project Development Housing Development HOPE VI Choice Neighborhood Rental Asst Demonstration	4,768,676 65,042 623,848 180,797	6,297,302 83,924 1,029,744 560,720	6,888,935 31,020 5,561,095 608,009
Property Management Conventional Housing Housing Support Services Asset Management Others	13,373,984 1,364,260 3,803,920 354	15,830,498 1,861,192 4,756,052 500	16,195,099 1,825,221 4,775,891 540,500
Debt Service	72,861	72,158	71,268
Inter-Departmental Charges	1,194,453	797,811	799,992
Total	\$ 86,395,197	\$ 94,420,243	\$ 100,878,355

	PROG	RAM CHA	NGES		
PROGRAM Community Development	<b>DEPARTMEN</b> Housing	т			DEPARTMENT NO
,		20	019-20		2020-21
DESCRIPTION		DUCTIONS	ADI	DITIONS	FULL YEAR
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST
Add one Affordable Housing Program Manager to create, implement, and manage a new citywide Affordable Housing initiative.			1.0	\$125,000	
Convert six federally-funded temporary full-time positions to regular status to support various Housing programs.			-	-	
Total			1.0	\$125,000	

PROGRAM		DEPARTMENT	Г		DEPARTMEN	
Community Development		Housing				86
		+	2018-19		201	
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	9-20 AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Management Services		63.0	(30.0)	33.0	-	33.0
Project Development		19.0			-	22.0
Property Management		88.0	1.0	89.0	1.0	90.0
Total Housing		170.0	(26.0)	) 144.0	1.0	145.0
DETAIL BY DIVISION					-	
Management Services						
Full Time						
Housing Director (NC)	907	1.0	-	1.0	-	1.0
Deputy Housing Director	842	3.0	-	3.0	-	3.0
Senior Human Resources Clerk	723	1.0	(1.0)	-	-	-
Housing Inspector	327	5.0	(5.0)	-	-	-
Account Clerk III	325	5.0	-	5.0	-	5.0
Housing Program Representative	323	18.0	(18.0)	-	-	-
Secretary II	321	4.0	(2.0)	2.0	-	2.0
Customer Service Clerk	320	1.0	(1.0)	-	-	-
Supplies Clerk II*U2	215	1.0	-	1.0	-	1.0
Supplies Clerk I*U2	212	1.0	-	1.0	-	1.0
Fiscal Manager	040	1.0	-	1.0	-	1.0
Housing Manager	039	1.0	-	1.0	-	1.0
Department Budget Supervisor	037	1.0	-	1.0	-	1.0
Human Services Program Coord	037	1.0	-	1.0	-	1.0
Management Asst II	037	3.0	-	3.0	-	3.0
Accountant III	035	1.0	-	1.0	-	1.0
Admin Asst II	035	2.0	-	2.0	-	2.0
Budget Analyst II	035	2.0	-	2.0	-	2.0
Contracts Specialist II	035	1.0	-	1.0	-	1.0
Asst Housing Supervisor	032	1.0	-	1.0	-	1.0
Project Management Assistant	031	1.0	-	1.0	-	1.0
Accountant I	030	1.0	1.0	2.0	-	2.0

2.0

1.0

4.0

63.0

63.0

(4.0)

(30.0)

(30.0)

2.0

1.0

33.0

33.0

2.0

1.0

33.0

33.0

030

027

026

Admin Asst I

**Admin Secretary** 

**Total Full Time** 

Housing Program Assistant

**Total Management Services** 

	N SCH	 
	1 0011	

PROGRAM Community Dovolopment		DEPARTMENT Housing	Г	DEPARTMENT NO.			
Community Development	Housing			I	86		
			2018-19		00:	10.00	
ORGANIZATIONAL DETAIL/	PAY	AUTHORIZED	ADDITIONS/	AUTHORIZED	ADDITIONS/	19-20 AUTHORIZED	
CLASS FICATION TITLE	RANGE	POSITIONS	REDUCTIONS	POSITIONS AS OF 6/30/19	REDUCTIONS	POSITIONS	
Project Development							
Full Time							
Housing Manager	039	2.0	-	2.0	-	2.0	
Project Manager	036	7.0	-	7.0	1.0	8.0	
Admin Asst II	035	-	-	-	1.0	1.0	
Relocation Specialist	033	-	-	-	1.0	1.0	
Project Management Assistant	031	1.0	-	1.0	2.0	3.0	
Admin Asst I	030	-	-	-	1.0	1.0	
Total Full Time		10.0	-	10.0	6.0	16.0	
Part Time							
Secretary II	321	0.8	-	8.0	-	0.8	
Caseworker III	032	0.4	-	0.4	-	0.4	
Caseworker II	028	0.8	-	8.0	-	0.8	
Total Part Time		2.0	_	2.0	-	2.0	
<u>Temporary</u>							
Caseworker I	325	-	2.0	2.0	-	2.0	
Housing Development Manager	039	1.0	(1.0)	-	-	-	
Project Manager	036	1.0	-	1.0	(1.0)	_	
Admin Asst II	035	1.0	_	1.0	(1.0)	_	
Relocation Specialist	033	1.0	_	1.0	(1.0)	_	
Caseworker III	032	-	1.0	1.0	-	1.0	
Project Management Assistant	031	2.0	_	2.0	(2.0)	_	
Admin Asst I	030	1.0	_	1.0	(1.0)	_	
Caseworker II	028	-	1.0	1.0	-	1.0	
Total Temporary		7.0	3.0	10.0	(6.0)	4.0	
Total Project Development		19.0	3.0	22.0	-	22.0	
Property Management							
Full Time							
Caseworker I	325	5.0	_	5.0	_	5.0	
Housing Program Representative	323	7.0	_	7.0	_	7.0	
Building Maint Worker*U2	220	19.0	_	19.0	_	19.0	
Trades Helper*U2	213	23.0	(4.0)	19.0	_	19.0	
Economic Development Prog Mgr	038	-	(4.0)	-	1.0	1.0	
Modernization Manager	037	1.0	_	1.0		1.0	
Casework Services Coordinator	035	1.0	_	1.0	_	1.0	
Housing Supervisor	035	3.0	_	3.0	_	3.0	
Asst Housing Supervisor	032	2.0	_	2.0		2.0	
Caseworker III	032	2.0	_	2.0		2.0	
Building Maint Foreman	032	4.0	_	4.0		4.0	
Caseworker II	028	4.0	-	4.0		4.0	
	028	4.0 9.0	-		I -		
Housing Prog Asst*Property Mgr	028 027		-	9.0	· ·	9.0	
Housing Investigator	02/	1.0	- (4.0)	1.0	-	1.0	
Total Full Time		81.0	(4.0)	77.0	1.0	78.0	

PROGRAM Community Development		DEPARTMENT Housing	Г		DEPARTME	NT NO. 86
Community Development		riodollig				00
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2018-19 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	9-20 AUTHORIZED POSITIONS
Temporary						
Caseworker I	325	2.0	1.0	3.0	-	3.0
Community Worker II	321	1.0	-	1.0	-	1.0
Trades Helper*U2	213	-	1.0	1.0	-	1.0
Caseworker III*Workforce Dev	033	1.0	-	1.0	-	1.0
Caseworker II	028	3.0	3.0	6.0	-	6.0
Total Temporary		7.0	5.0	12.0	_	12.0
Total Property Management		88.0	1.0	89.0	1.0	90.0
Total Housing		170.0	(26.0)	144.0	1.0	145.0

#### 2019-2020 DETAIL BUDGET

#### HOUSING DEPARTMENT Department Summary by Source of Funds 2019-20 Operating Budget

		Total	Affordable Housing	CDBG	Conventional Housing	HOME	HOPWA	HOPE VI	Section 8	Section 8 - Construction	Central Office	Public Housing	Other
Management and Administration	on _	(26,218)	-		-	-	-	-	-	-	(36,693)	-	10,475
Conventional Housing													
East		6,533,650						-	-			6,533,650	
Foothills		950,746	-	-	-	-		-	-	-	-	950,746	-
West		3,475		-	-	-		-	-	-		3,475	-
Rental Assistance Demo		81,564	-	-	-	-		-	-	-	-	81,564	-
	Total	7,569,435	-		-	-	-		-	-	-	7,569,435	-
Resident Services/Special Proj	<u>ects</u>												
Misc/Other		-	-	-	-	-	-	-	-	-	-	-	-
Family Self-Sufficiency		244,524	-	-	-	-	-	-	-	-	-	244,524	-
Jobs Plus		543,832	-	-	-	-	-	-	-	-	-	-	543,832
	Total	788,356	-	-	-	-	-	-	-	-	-	244,524	543,832
Scattered Sites													
Administration/Maintenance		2,346,425										2,346,425	
Autilitisti alloti/ivialitierialice	Total	2,346,425										2,346,425	<del></del>
	Total	2,040,420										2,040,420	
Senior Housing													
Misc/Other		2,784		-	-	-		-	-	-		-	2,784
City Owned Housing		5,660,626		-	82,805	-		-	-	2,189,059		3,388,762	
, ,	Total	5,663,410	-	-	82,805	-	-		-	2,189,059		3,388,762	2,784
Affordable Housing													
Domestic Violence		178,824	-	-	-	-	-	-	-	-	-	-	178,824
City Owned Housing		91,000	91,000	-	-	-	-	-	-	-	-	-	-
Administration		2,246,600	2,246,600	-	-	-	-	-	-	-	-	-	-
Mixed-Financed Properties		1,896,510	-	-	-	-	-	-	-	-	-	406,100	1,490,410
Matthew Henson		1,072,828	-	-	-	-	-	-	-	-	-	1,072,828	-
City Owned Affordable Housing	_	718,050	718,050	-	-	-	-	-	-	-	-	-	-
	Total	6,203,812	3,055,650	-	-	-	-	•	-	-	•	1,478,928	1,669,234
Hausian Davalanmant													
Housing Development Misc/Other		1,618,050	540,500										1,077,550
HOME		1,523,732	340,300		-	1,523,732	•	-	-	-	•	-	1,077,330
CDBG		864,800	-	864,800	•	1,323,732	•	-	-	-			
HOPWA		2,215,477	-		-	-	2,215,477	-	-	-	-	•	-
Choice Neighborhood		5,695,405	-			-	2,213,477	-	-	-			5,695,405
Choice Neighborhood	Total	11,917,464	540,500	864,800		1,523,732	2,215,477						6,772,955
	Total	11,717,101	340,000	004,000		1,020,102	2,210,477						0,772,733
Section 8													
Vouchers		60,901,618	-	-	-	-	-	-	60,901,618	-	-	-	-
Moderate Rehabilitation		547,700	-	-	-	-	-	-	547,700	-	-	-	-
Administration		-	-	-		-		-	-	-	-		
	Total	61,449,318	-	-	-	-	-	-	61,449,318	-	-	-	-
HOPE VI		672,628	-	-	-	-	-	672,628	-	-	•	-	-
Dronarty Managament													
Property Management Misc/Other		2 454 757										0.154	2 447 402
		2,456,757	-	-	1 7/5 700	-	-	-	-	-	-	9,154	2,447,603
City Owned Housing		1,765,700	•		1,765,700	-	-	-	-	-	-	71.2/0	-
Administration/Maintenance	Te *-!	71,268	-	•	17/5700	-	-		-	-	•	71,268	2 447 (00
	Total	4,293,725	-	-	1,765,700	-	-	•	-	-	-	80,422	2,447,603
Grand Total 1	-	\$ 100,878,355 \$	3,596,150 \$	864,800 \$	1,848,505 \$	1,523,732 \$	2,215,477 \$	672,628	\$ 61,449,318	3 2,189,059 \$	(36,693) \$	15,108,496 \$	11,446,883
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<sup>&</sup>lt;sup>1</sup> Totals presented above match the Department Detail and Summary sheets. Differences in the presentation of Inter-Departmental Charges may cause the totals by program area to differ.

# Community and Economic Development

Business Development

Business and Workforce Development

Community Development

Business Retention and Expansion

DEPARTMENT SUMMARY						
PROGRAM	DEPARTMENT	DEPARTMENT NO.				
Community Development	Community and Economic Development	87				

#### **Program Goal**

The Community and Economic Development Department creates or facilitates development activities that add or retain jobs, enhances city revenues and enhances the quality of life of Phoenix residents.

			<u> </u>	
		S BY CHARACTE		
CHARACTER	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE
PERSONAL SERVICES	\$ 10,875,938	\$ 7,599,135	\$ 8,216,966	8.1%
CONTRACTUAL SERVICES	11,819,225	7,578,189	8,402,251	10.9%
INTERDEPARTMENTAL CHARGES AND CREDITS	31,499	(3,606,830)	(3,629,504)	-0.6%
SUPPLIES	162,570	43,431	30,991	-28.6%
DEBT SERVICE PAYMENTS	6,129,441	16,804,959	29,791,475	77.3%
MISCELLANEOUS TRANSFERS	(40,708)	389,913	-	-100.0%
TOTAL	\$ 28,977,965	\$ 28,808,797	\$ 42,812,179	48.6%
	AUTHORIZ	LED POSITIONS		
	A THORIZ			
FULL-TIME POSITIONS	96.0	55.0	55.0	-
PART-TIME POSITIONS (FTE)	-	-	-	-
TOTAL	96.0	55.0	55.0	-
	SOURC	L OF FUNDS		
General Funds City Improvement Funds Federal and State Grant Funds Sports Facilities Funds Community Reinvestment Funds Aviation Funds Water Funds Convention Center Funds Other Restricted Funds Public Housing  TOTAL	\$ 4,734,530 6,129,441 13,253,667 162,968 477,639 23,077 30,000 516,673 3,591,826 58,144 \$ 28,977,965	\$ 5,632,649 16,804,959 (2,518) 168,607 1,598,860 74,836 31,100 539,798 3,960,043 463 \$ 28,808,797	\$ 6,053,766 29,791,475 53,040 175,037 1,743,824 74,836 31,100 566,788 4,322,316 (3) \$ 42,812,179	7.5% 77.3% +100.0% 3.8% 9.1% - 5.0% 9.1% -100.0%

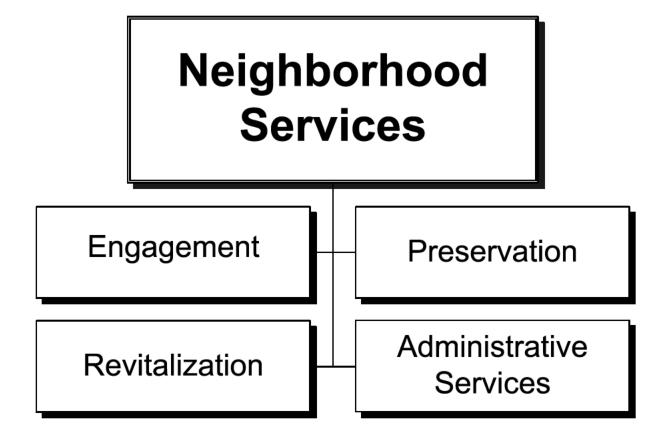
DEPARTMENT DETAIL								
OGRAM Community Development		TMENT	nomic Development	DEPARTMENT NO. 87				
ORGANIZATION DETAIL		2017-18 ACTUAL KPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE				
Community Development	\$	5,521,434	\$ 6,779,020	\$ 7,125,49				
Business Retention and Expansion		2,624,703	2,799,065	3,032,73				
Business and Workforce Development		11,923,300	2,875,780	2,943,39				
Business Development		2,747,588	3,156,803	3,548,58				
Debt Service		6,129,441	16,804,959	29,791,47				
Inter-Departmental Charges		31,499	(3,606,830)	(3,629,50				
Total	\$	28,977,965	\$ 28,808,797	\$ 42,812,1				

ROGRAM	DEPARTMENT	DEPARTMENT N			
Community Development	Community	and Economic	Development		87
DECODIDATION	הבה	UCTIONS 20	19-2020	DITIONS	2020-2021
DESCRIPTION	POSITIONS	AMOUNT	POSITIONS	DITIONS AMOUNT	FULL YEAR COST
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COS1
lo changes					
o changes					
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PROGRAM	1	DEPARTMENT	Г		DEPARTME	NT NO.
Community Development		y & Economic [	87			
			2018-19			9-20
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Community Development		8.0	2.0	10.0	-	10.0
Business Retention and Expansion		23.0	(2.0)	21.0	-	21.0
Business and Workforce Developm	nent	52.0	(41.0)	11.0	-	11.0
Business Development		13.0	-	13.0	-	13.0
Total Community & Economic	Developmen	96.0	(41.0)	55.0	-	55.0
DETAIL BY DIVISION						
Community Development						
Full Time						
Deputy Economic Dev Director	842	2.0	-	2.0	-	2.0
Economic Development Prog Mgr	038	3.0	-	3.0	-	3.0
Management Asst II	037	1.0	-	1.0	-	1.0
Project Manager	036	1.0	1.0	2.0	-	2.0
Economic Development Spec	033	1.0	1.0	2.0	-	2.0
Total Full Time		8.0	2.0	10.0		10.0
Total Community Developmen	nt	8.0	2.0	10.0	-	10.0
Business Retention and Expa	nsion					
Full Time						
Deputy Economic Dev Director	842	1.0	-	1.0	-	1.0
Management Asst III	839	1.0	(1.0)	-	-	-
Admin Aide*U8	726	1.0	-	1.0	-	1.0
Business Assistance Coord	039	-	1.0	1.0	-	1.0
Economic Development Prog Mgr	038	3.0	-	3.0	-	3.0
Procurement Manager	038	1.0	-	1.0	-	1.0
Senior User Technology Spec	037	1.0	-	1.0	-	1.0
Project Manager	036	3.0	-	3.0	-	3.0
Accountant III	035	1.0	(1.0)	-	-	-
Admin Asst II	035	2.0	-	2.0	-	2.0
Senior Workforce Dev Spec	035	1.0	-	1.0	-	1.0
Accountant II	033	2.0	(1.0)	1.0	-	1.0
Management Asst I	031	1.0	-	1.0	-	1.0
Project Management Assistant	031	1.0	-	1.0	-	1.0
Accountant I	030	1.0	-	1.0	-	1.0
Secretary III	025	3.0		3.0	_	3.0
Total Full Time	•	23.0	(2.0)	21.0	-	21.0
Total Business Retention and	Expansion	23.0	(2.0)	21.0	-	21.0

PROGRAM Community Development		DEPARTMENT Communit	r y & Economic I	DEPARTMENT NO. 87		
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2018-19 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	9-20 AUTHORIZED POSITIONS
Business and Workforce Deve	lopment					
Full Time						
Deputy Human Services Director	842	1.0	(1.0)	-	-	-
User Technology Specialist*U3	335	1.0	-	1.0	-	1.0
Admin Aide	326	3.0	(3.0)	-	-	_
Secretary II	321	1.0	(1.0)	-	-	_
Workforce Development Supv	037	3.0	(1.0)	2.0	_	2.0
Project Manager	036	1.0	-	1.0	_	1.0
Admin Asst II	035	1.0	(1.0)	-	_	_
Caseworker III*Workforce Dev	033	3.0	(3.0)	-	_	_
Budget Analyst I	032	1.0	(1.0)	_	_	_
Management Asst I	031	2.0	(2.0)	_	_	_
Workforce Development Spec	031	3.0	-	3.0	_	3.0
Accountant I	030	1.0	(1.0)	_	_	_
Admin Asst I	030	5.0	(1.0)	4.0	_	4.0
Training Specialist	030	2.0	(2.0)	-	_	-
Caseworker II	028	17.0	(17.0)	_	_	_
Secretary III	025	1.0	(1.0)	_	_	_
Total Full Time	323	46.0	(35.0)	11.0	_	11.0
Temporary			(		l	
Workforce Development Supv	037	1.0	(1.0)	_	_	
Workforce Development Spec	037	2.0	(2.0)	-	_	-
Training Specialist	030	1.0	(1.0)	_	_	_
Caseworker II	028	2.0	(2.0)	-	_	_
Total Temporary	028	6.0		<u> </u>		
			<u>_</u>			
Total Business and Workforce	Developme	<b>nt</b> 52.0	(41.0)	11.0	-	11.0
Business Development Full Time						
Community & Econ Dev Dir (NC)	909	1.0	_	1.0	_	1.0
Economic Dev Executive Officer	907	1.0	_	1.0	]	1.0
Deputy Economic Dev Director	842	1.0	_	1.0	]	1.0
Protocol Program Adm (NC)	838	1.0	_	1.0	]	1.0
Economic Development Prog Mgr	038	4.0	_	4.0	]	4.0
Asst Protocol Program Adm (NC)	037	1.0	_	1.0	I .	1.0
Project Manager	037	3.0	_	3.0	I .	3.0
Admin Secretary	027	1.0	-	1.0	_	1.0
Total Full Time	021	13.0		13.0		13.0
		13.0				
Total Business Development		13.0	-	13.0	-	13.0
Total Community & Economic	Davelonman	t 96.0	(41.0)	55.0	_	55.0



DEPARTMENT SUMMARY						
PROGRAM	DEPARTMENT	DEPARTMENT NO.				
Community Development	Neighborhood Services	88				

To preserve and improve the physical, social and economic health of Phoenix neighborhoods, support neighborhood self-reliance and enhance the quality of life of residents through community-based problem solving, neighborhood-oriented services and public/private cooperation.

	ΓV	DENDITUDE	ים י	/ CLIAD ACTE			
	EX	2017-18	) B	CHARACTE	K	2019-20	PERCENT CHANGE
CHARACTER	E)	ACTUAL KPENDITURES	ESTIMATED EXPENDITURES		COUNCIL ALLOWANCE		FROM 2018-19 ESTIMATE
PERSONAL SERVICES	\$	17,169,544	\$	19,038,777	\$	20,982,046	10.2%
CONTRACTUAL SERVICES		17,371,391		12,382,749		26,671,657	+100.0%
INTERDEPARTMENTAL CHARGES AND CREDITS		1,359,277		1,229,941		1,595,388	29.7%
SUPPLIES		246,294		542,819		557,720	2.7%
EQUIPMENT AND MINOR IMPROVEMENTS		985,268		740,500		242,400	-67.3%
MISCELLANEOUS TRANSFERS		(2)		1,155,789		91,500	-92.1%
TOTAL	\$	37,131,772	\$	35,090,575	\$	50,140,711	42.9%
AUTHORIZED POSITIONS							
		AOTHORIZE		001110140	1		
FULL-TIME POSITIONS		186.0		189.0		192.0	1.6%
PART-TIME POSITIONS (FTE)		-		-		-	-
TOTAL		186.0		189.0		192.0	1.6%
		SOURCE	OF	FUNDS			
General Funds Community Development	\$	11,926,565	\$	13,049,946	\$	14,072,940	7.8%
Block Grant Funds HOME Funds Federal and State Grant Funds Other Restricted Funds		12,454,759 564,390 12,177,794 8,264		9,395,597 99,884 12,524,949 20,199		25,983,679 709,918 9,372,174 2,000	+100.0% +100.0% -25.2% -90.1%
TOTAL	\$	37,131,772	\$	35,090,575	\$	50,140,711	42.9%

DEPA	RTMENT DETAI	L	
PROGRAM	DEPARTMENT		DEPARTMENT NO.
Community Development	Neighborhood Service 2017-18		88 2019-20
ORGANIZATION DETAIL	ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	COUNCIL ALLOWANCE
Director's Office	\$ 533,613	\$ 521,202	\$ 523,849
Administrative Services CDBG - Public Facilities CDBG - Public Services CDBG - Neighborhood Revitalization Open App	2,745,212 450,659 563,047 144,477	2,292,611 249,254 44,820 18,542	5,070,557 780,254 273,524 322,413
Subtotal	4,437,008	3,126,429	6,970,597
Revitalization Housing Rehabilitation and Loan Programs Housing and Economic Recovery Grant Community Development Grants Administration	7,107,830 37,987 10,414,108	4,212,217 65,000 11,228,356	11,571,075 1,490,000 13,659,382 8,791
Subtotal	17,559,925	15,505,573	26,729,248
Engagement Neighborhood Initiative Areas Landlord Tenant	2,155,334 499,741 137,210	2,811,105 346,599 196,002	2,319,892 748,872 150,758
Subtotal	2,792,285	3,353,706	3,219,522
Preservation Code Enforcement Abatement/Demolitions Abatement Lien Program Graffitti Busters	6,838,562 1,293,502 542,369 2,308,844	7,980,101 1,482,148 702,349 1,710,328	7,706,285 1,248,576 664,055 2,007,040
Subtotal	10,983,277	11,874,926	11,625,956
Inter-Departmental Charges	1,359,277	1,229,941	1,595,388
Total	\$ 37,131,772	\$ 35,090,575	\$ 50,140,711

	PRO	GRAM CHAN	NGES		
PROGRAM	DEPARTME	NT			DEPARTMENT NO.
Community Development	Neighborh	88			
DECORPTION			9-2020	DDITIONS	2020-2021
DESCRIPTION	POSITIONS	DUCTIONS AMOUNT	POSITIONS	DDITIONS AMOUNT	FULL YEAR COST
Add a Neighborhood Engagement Specialist and a Neighborhood Specialist Supervisor position to support approximately 1,000 registered neighborhood groups across the city.			2.0	\$257,000	
Convert funding of eight Neighborhood Inspector positions from CDBG program income to the General Fund to improve response times to blight throughout the city in non-CDBG eligible areas.			-	763,000	
Add a Contracts Specialist II position to support timely contract procurement and contract monitoring for federal and state requirements, and meet critical grant spending timelines and spending ratios. The funding for this position is 80 percent grant funded and 20 percent General Fund.			1.0	94,000	
Total			3.0	\$1,114,000	
			3.0	¥.,,,000	

PROGRAM  Community Development		DEPARTMENT Neighborh	ood Services	DEPARTMENT NO. 88		
		-				
ORGANIZATIONAL DETAIL/	DAY	AUTHODITED	2018-19	AUTHODIZED		9-20
CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	POSITIONS
SUMMARY BY DIVISION						
Director's Office		4.0	_	4.0	_	4.0
Administrative Services		20.0	_	20.0	1.0	21.0
Revitalization		37.0	(2.0)		_	35.0
Engagement		33.0	(2.0)	33.0	2.0	35.0
Preservation		98.0	(1.0		_	97.0
Total Neighborhood Services		192.0			3.0	192.0
DETAIL BY DIVISION					-	
Director's Office						
Full Time					l	
Neighborhood Services Dir (NC)	908	1.0	_	1.0	_	1.0
Management Asst II	037	1.0	_	1.0	_	1.0
Management Asst I	031	1.0	_	1.0	_	1.0
Admin Secretary	027	1.0	_	1.0	_	1.0
Total Full Time		4.0	-	4.0	-	4.0
Total Director's Office		4.0	-	4.0	-	4.0
Administrative Services						
Full Time						
Deputy Neighborhood Svcs Dir	842	1.0	_	1.0	_	1.0
Labor Compliance Specialist	731	1.0	_	1.0	_	1.0
Account Clerk III*U8	725	1.0	_	1.0	_	1.0
GIS Technician	330	1.0	_	1.0	_	1.0
Account Clerk III	325	1.0	_	1.0	_	1.0
Info Tech Project Manager	041	1.0	_	1.0	_	1.0
Info Tech Analyst/Prg III	039	1.0	_	1.0	l -	1.0
Compliance Supervisor	038	1.0	_	1.0	_	1.0
Lead Business Systems Analyst	038	1.0	_	1.0	_	1.0
Department Budget Supervisor	037	1.0	_	1.0	_	1.0
Management Asst II	037	1.0	_	1.0		1.0
Project Manager	036	4.0	_	4.0	_	4.0
Accountant III	035	1.0	_	1.0	l -	1.0
Contracts Specialist II	035	1.0	-	1.0	1.0	1.0
Environmental Quality Spec	035	1.0	-	1.0	1.0	1.0
Accountant I	030	1.0	-	1.0	I .	1.0
Admin Asst I	030	1.0	-	1.0		1.0
Secretary III	030	1.0	-	1.0	l -	1.0
Secretary III Total Full Time	023	20.0		20.0	1.0	21.0
		20.0		20.0	1.0	21.0

PROGRAM Community Development		DEPARTMENT Neighborh	ood Services	DEPARTMENT NO. 88			
ODOANIZATIONAL DETAIL			2018-19			19-20	
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	POSITIONS	
Revitalization							
Full Time							
Deputy Neighborhood Svcs Dir	842	1.0	-	1.0	-	1.0	
Housing Rehabilitation Spec	331	5.0	-	5.0	-	5.0	
Rehabilitation Loan Processor	324	3.0	-	3.0	-	3.0	
Housing Development Manager	039	1.0	_	1.0	-	1.0	
Economic Development Prog Mgr	038	1.0	_	1.0	-	1.0	
Management Asst II	037	1.0	_	1.0	_	1.0	
Housing Rehabilitation Supv	036	1.0	_	1.0	_	1.0	
Project Manager	036	6.0	_	6.0	_	6.0	
Community Outreach Supervisor	032	1.0	_	1.0	_	1.0	
Project Management Assistant	031	5.0	_	5.0	_	5.0	
Community Worker III	023	3.0	_	3.0	_	3.0	
Total Full Time	020	28.0	_	28.0	_	28.0	
Temporary							
Housing Rehabilitation Spec	331	3.0	(2.0)	1.0		1.0	
	036	3.0	(2.0)	3.0	_	3.0	
Project Manager			-		-		
Accountant II	033	1.0	-	1.0	-	1.0	
Project Management Assistant	031	1.0	-	1.0	-	1.0	
Community Worker III Total Temporary	023	9.0	(2.0)	1.0 7.0	-	7.0	
Total Revitalization		37.0	(2.0)	35.0	-	35.0	
Engagement							
Full Time							
Deputy Neighborhood Svcs Dir	842	1.0	-	1.0	-	1.0	
Landlord/Tenant Counselor	328	3.0	-	3.0	-	3.0	
Neighborhood Maint Tech I	324	10.0	-	10.0	-	10.0	
Community Worker II	321	1.0	-	1.0	-	1.0	
Secretary II	321	2.0	-	2.0	-	2.0	
Economic Development Prog Mgr	038	1.0	_	1.0	1.0	2.0	
Management Asst II	037	1.0	_	1.0	-	1.0	
Neighborhood Specialist	035	8.0	-	8.0	1.0	9.0	
Volunteer Coordinator	033	1.0	_	1.0	_	1.0	
Community Outreach Supervisor	032	1.0	_	1.0	_	1.0	
Admin Asst I	030	1.0	_	1.0	_	1.0	
Neighborhood Maint Tech III	029	1.0	_	1.0	_	1.0	
Secretary III	025	1.0	_	1.0	_	1.0	
Community Worker III	023	1.0	_	1.0	_	1.0	
Total Full Time	020	33.0		33.0	2.0	35.0	
		33.0				35.0	
Total Engagement		33.0		33.0	2.0	35	

PROGRAM	DEPARTMENT			DEPARTME		
Community Development		Neighborh	ood Services			88
			2018-19	2019-20		
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Preservation		•				
Full Time						
Deputy Neighborhood Svcs Dir	842	1.0	-	1.0	-	1.0
Neighborhood Preserv Insp I	331	55.0	-	55.0	-	55.0
Neighborhood Maint Tech II	328	1.0	-	1.0	-	1.0
Clerk III	320	2.0	-	2.0	-	2.0
Supplies Clerk II*U2	215	1.0	-	1.0	-	1.0
Trades Helper*U2	213	14.0	-	14.0	-	14.0
Compliance Supervisor	038	2.0	-	2.0	-	2.0
Management Asst II	037	1.0	-	1.0	-	1.0
Project Manager	036	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Neighborhood Preserv Insp II	034	8.0	-	8.0	-	8.0
Building Maint Foreman	031	2.0	-	2.0	-	2.0
Project Management Assistant	031	1.0	-	1.0	-	1.0
Total Full Time		90.0	-	90.0	-	90.0
Temporary						
Neighborhood Preserv Insp I	331	5.0	-	5.0	-	5.0
Trades Helper*U2	213	1.0	-	1.0	-	1.0
Neighborhood Preserv Insp II	034	2.0	(1.0)	1.0	-	1.0
Total Temporary		8.0	(1.0)	7.0	-	7.0
Total Preservation		98.0	(1.0)	97.0	-	97.0
Total Neighborhood Services		192.0	(3.0)	189.0	3.0	192.0

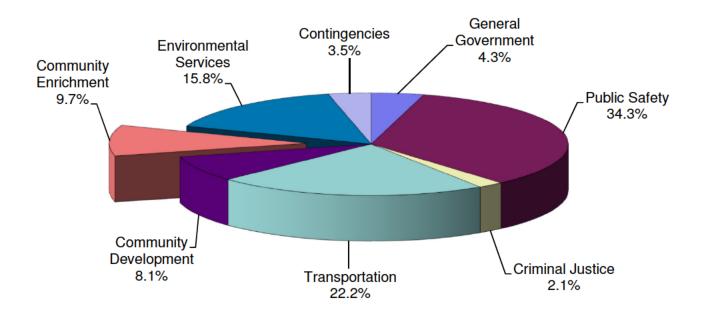
DEPARTMENT SUMMARY							
PROGRAM	DEPARTMENT	DEPARTMENT NO.					
Community Development	Phoenix Community Development Investment Corporation	33					

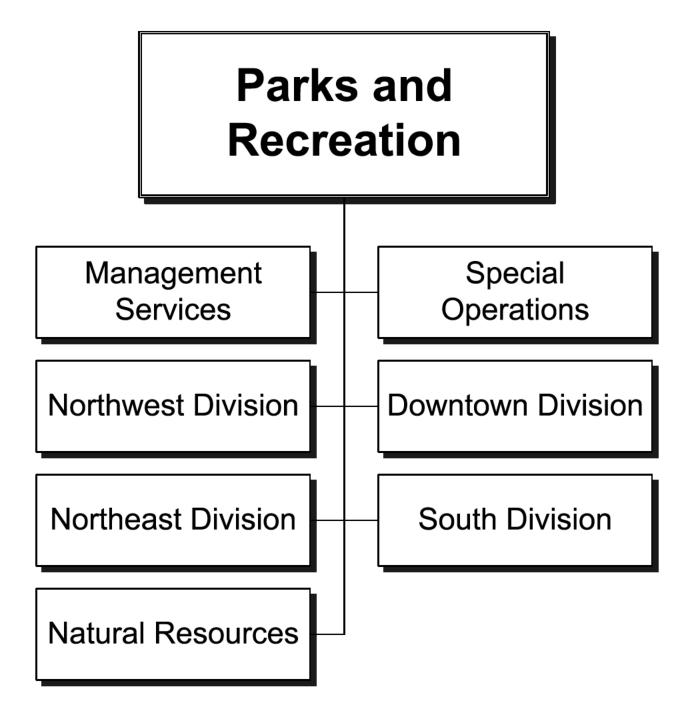
The Phoenix Community Development and Investment Corporation (PCDIC) attracts and provides funds for projects that improve the quality of life for individuals who live and work in underserved areas of the community. PCDIC provides commercial real estate gap financing to attract employers creating jobs, and to assist small businesses and non-profits having difficulty securing loans at favorable rates. PCDIC also funds projects that remove blight and helps non-profits expand services to disadvantaged communities, particularly those within the city's most distressed New Market Tax Credit (NMTC) census tracts. Effective July 1, 2018, PCDIC is no longer a function of the City's Community and Economic Development Department. PCDIC is now a function within the Phoenix Industrial Development Authority (IDA).

	EX	(PENDITURE 2017-18	SE	BY CHARACTE	R	2019-20	PERCENT CHANGE
CHARACTER	E)	ACTUAL ESTIMATED EXPENDITURES EXPENDITURES			COUNCIL ALLOWANCE	FROM 2018-19 ESTIMATE	
PERSONAL SERVICES	\$	358,835	\$	86,705	\$	-	-100.0%
CONTRACTUAL SERVICES		3,106		-		-	-
INTERDEPARTMENTAL CHARGES AND CREDITS		643		1,082		-	-100.0%
SUPPLIES		-		-		-	-
EQUIPMENT AND MINOR IMPROVEMENTS		-		-		-	-
DEBT SERVICE PAYMENTS		-		-		-	-
MISCELLANEOUS TRANSFERS		-		34,747		-	-100.0%
TOTAL	\$	362,584	\$	122,534	\$	-	-100.0%
		AUTHORIZ	L ED	POSITIONS	<u> </u>		
FULL-TIME POSITIONS		8.0		_		_	-
PART-TIME POSITIONS (FTE)		-		_		_	-
TOTAL		8.0		-		-	-
		COLIDCI		F FUNDS			
		SOURCE	- 0	r runda	ı		
Other Restricted Funds	\$	362,584	\$	122,534	\$	-	-100.0%
TOTAL	\$	362,584	\$	122,534	\$	-	-100.0%

PROGRAM Community Development	DEPARTMENT PCDIC	Γ		DEPARTME	NT NO. 33	
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2018-19 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
PCDIC						
Asst Com/Econ Dev Dir	906	1.0	(1.0)	-	-	-
Business Assistance Coord	039	2.0	(2.0)	-	-	-
Project Manager	036	1.0	(1.0)	-	-	-
Accountant III	035	2.0	(2.0)	-	-	-
Economic Development Spec	033	1.0	(1.0)	-	-	-
Admin Asst I	030	1.0	(1.0)	-	-	-
Total PCDIC		8.0	(8.0)	-	-	-

# **Community Enrichment**





DEPARTMENT SUMMARY						
PROGRAM	DEPARTMENT	DEPARTMENT NO.				
Community Enrichment	Parks and Recreation	74				

The Parks and Recreation Department provides and maintains a diverse parks and recreation system available and accessible to all, which contributes to the physical, mental, social and cultural needs of the community and permits outlets that cultivate a wholesome sense of civic pride and social responsibility.

	EXPENDITURE	S BY CHARACTE	R									
CHARACTER	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE								
PERSONAL SERVICES	\$ 60,499,370	\$ 62,610,643	\$ 68,188,515	8.9%								
CONTRACTUAL SERVICES	30,978,347	29,554,528	30,933,265	4.7%								
INTERDEPARTMENTAL CHARGES AND CREDITS	7,288,154	6,235,844	6,945,263	11.4%								
SUPPLIES	5,620,418	6,880,046	6,616,656	-3.8%								
EQUIPMENT AND MINOR IMPROVEMENTS	2,209,286	3,275,192	3,957,553	20.8%								
DEBT SERVICE PAYMENTS	392,097	478,217	389,740	-18.5%								
MISCELLANEOUS TRANSFERS	104,668	80,000	80,000	-								
TOTAL	\$ 107,092,340	\$ 109,114,470	\$ 117,110,992	7.3%								
	AUTHORIZED POSITIONS											
FULL-TIME POSITIONS	616.0	608.0	623.0	2.5%								
PART-TIME POSITIONS (FTE)	381.7	375.5	389.8	3.8%								
TOTAL	997.7	983.5	1,012.8	3.0%								
101/12	337.1	000.0	1,012.0	0.070								
	SOURCE	OF FUNDS	Г	Г								
City Improvement Funds Parks and Preserves Funds Parks and Recreation Funds Golf Funds Federal and State Grant Funds Other Restricted Funds	\$ 392,097 5,132,805 91,903,732 6,006,520 564,665 3,092,521	\$ 478,217 5,496,774 93,810,734 5,500,833 634,403 3,193,509	\$ 389,740 5,934,778 101,457,562 5,455,845 578,538 3,294,529	-18.5% 8.0% 8.2% -0.8% -8.8% 3.2%								
TOTAL	\$ 107,092,340	\$ 109,114,470	\$ 117,110,992	7.3%								

Par	RTMENT ks and Recreatior 2017-18 ACTUAL XPENDITURES	<u>1</u>		DEPA			
	2017-18 ACTUAL		2010.10		DEPARTMENT NO. 74		
E	XPENDITURES		2018-19 ESTIMATED		2019-20 COUNCIL		
	AT ENDITORES		EXPENDITURES		ALLOWANCE		
\$	2,013,408	\$	2,621,409	\$	2,735,057		
	314,739		305,258		309,423		
	10,267,725		7,961,318		8,805,102		
	12,595,872		10,887,985		11,849,582		
					11,896,667		
					15,302,825		
					16,971,609		
	15,009,467		15,412,476		16,327,459		
	53,982,831		56,162,950		60,498,560		
	10,018,071		11,378,951		12,509,209		
					19,744,946		
	5,739,412		5,267,300		5,173,692		
	32,833,386		35,349,474		37,427,847		
	392,097		478,217		389,740		
	7,288,154		6,235,844		6,945,263		
\$	107,092,340	\$	109,114,470		117,110,992		
		314,739 10,267,725 12,595,872 10,053,246 13,458,057 15,462,061 15,009,467 53,982,831 10,018,071 17,075,903 5,739,412 32,833,386 392,097 7,288,154	314,739 10,267,725 12,595,872 10,053,246 13,458,057 15,462,061 15,009,467 53,982,831 10,018,071 17,075,903 5,739,412 32,833,386 392,097 7,288,154	314,739       305,258         10,267,725       7,961,318         12,595,872       10,887,985         10,053,246       10,572,210         13,458,057       14,409,088         15,462,061       15,769,176         15,009,467       15,412,476         53,982,831       56,162,950         10,018,071       11,378,951         17,075,903       18,703,223         5,739,412       5,267,300         32,833,386       35,349,474         392,097       478,217         7,288,154       6,235,844	314,739       305,258         10,267,725       7,961,318         12,595,872       10,887,985         10,053,246       10,572,210         13,458,057       14,409,088         15,462,061       15,769,176         15,009,467       15,412,476         53,982,831       56,162,950         10,018,071       11,378,951         17,075,903       18,703,223         5,739,412       5,267,300         32,833,386       35,349,474         392,097       478,217         7,288,154       6,235,844		

PROGRAM	DEPARTMENT Parks and R				DEPARTMENT N 74
Community Enrichment	Parks and h		19-2020		2020-2021
DESCRIPTION	RED	UCTIONS		DITIONS	FULL YEAR
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST
Add a Park Manager and eight Park Ranger positions that will provide an additional 80 hours a week of patrol coverage, increasing daily patrol coverage in urban parks to 4:00 a.m. through 11:00 p.m. seven days a week.			9.0	\$1,070,000	
Add staff and equipment to provide weekly recreation and cultural activities at five parks across the city for five days a week, and add year-round outdoor movie and multi-generational programming at parks where structured recreational programming is not offered.			4.8	404,000	
Add staff and equipment for the PHXteens program which provides apportunities for disengaged routh to participate in sport programs, job training, teen councils, and teen volunteering. This will support providing programs for teens at 10 sites across the city, six days per week up from the current number of seven sites.			7.0	448,000	
Add staff and supplies to expand operating hours for the Holiday Park Recreation Center from summer only to year-round. The center will provide youth recreation opportunities Monday through Friday with morning hours in the summer and afternoon hours during the school year.			2.0	74,000	

PROGRAM	DEPARTMENT				DEPARTMENT NO.
Community Enrichment	Parks and R	74			
DECORIDEION	DED		19-2020	DITIONIO	2020-2021
DESCRIPTION		UCTIONS		DITIONS	FULL YEAR
Add staff and supplies to expand operating hours for Hayden Park Recreation Center, Playa Margarita Recreation Center, Sunnyslope Youth Center, and the Verde Community Center. Summer hours at the Hayden and Playa Recreation Centers would be expanded from 3:00-8:00 p.m. to 12:00-8:00 p.m. Year-round hours at the Sunnyslope Youth Center would be expanded from Monday-Friday 9:00 a.m7:00 p.m. to Monday-Friday 9:00 a.m8:00 p.m. and add Saturday hours from 12:00-6:00 p.m. Summer hours at the Verde Recreation Center would expand from Monday-Friday 4:00-8:00 p.m. to 10:00 a.m8:00 p.m. from June 3 to July 26.	POSITIONS	AMOUNT	POSITIONS  1.2	\$42,000	COST
Add a summer youth recreation program, with an adaptive recreation component, at the Riverbend Preparatory Academy located at 5625 S. 51st Ave. The program will operate Monday-Friday 4:00-8:00 p.m. and the adaptive recreation programming will be twice a week for a total of four hours and be operated by Daring Adventures.			0.3	14,000	
Add a Parks Maintenance Mechanic position and equipment to the Downtown Division to improve response times for plumbing and other maintenance issues and a Buyer position to provide support for the procurement of supplies and equipment needed to maintain Parks facilities citywide.			2.0	220,000	

PROGRAM	DEPARTMENT	 Г		<u> </u>	DEPARTMENT NO.
Community Enrichment	Parks and R	74			
		2020-2021			
DESCRIPTION		UCTIONS		DITIONS	FULL YEAR
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST
Add a GIS Technician position to redesign the Parks Land Asset Inventory database to make detailed park information such as special amenities, features, and activities available to the public. This position will be charged to PPPI funded projects in the Capital Improvement Program budget.			1.0	\$0	
Add staff and materials to operate and maintain the completion of Pinnacle Park, phase II, which includes athletic fields, restrooms and a skate plaza. The facility is scheduled to open in October 2019.			2.0	207,000	
Total			29.3	\$2,479,000	
Ισιαί			25.0	Ψ2,473,000	

#### POSITION SCHEDULE **PROGRAM** DEPARTMENT DEPARTMENT NO. Parks and Recreation Community Enrichment 74 2018-19 2019-20 ORGANIZATIONAL DETAIL/ AUTHORIZED ADDITIONS/ AUTHORIZED ADDITIONS/ **AUTHORIZED** PAY CLASS FICATION TITLE RANGE **POSITIONS** POSITIONS **POSITIONS** REDUCTIONS REDUCTIONS AS OF 6/30/19 SUMMARY BY DIVISION Director's Office 1.0 46.6 9.0 55.6 45.6 593.0 Operations 583.4 (1.7)581.7 11.3 364.2 **Programs** 370.7 (15.5)355.2 9.0 999.7 **Total Parks and Recreation** (16.2)983.5 29.3 1,012.8 **DETAIL BY DIVISION Director's Office** Director's Office **Full Time** Parks & Recreation Dir (NC) 910 1.0 1.0 1.0 **Human Resources Aide** 726 1.0 1.0 1.0 Senior Human Resources Clerk 723 3.0 3.0 3.0 Human Resources Supervisor 038 1.0 1.0 1.0 Management Asst II 037 1.0 1.0 1.0 **Public Information Officer** 035 1.0 1.0 1.0 **Public Information Specialist** 033 1.0 1.0 1.0 Safety Analyst II 033 1.0 1.0 1.0 Senior Human Resources Analyst 033 2.0 2.0 2.0 Management Asst I 031 1.0 1.0 1.0 **Total Full Time** 13.0 13.0 13.0 Total Director's Office 13.0 13.0 13.0 **Assistant Director Administration Full Time** Asst Parks & Rec Director 906 1.0 1.0 1.0 Secretary III 025 1.0 1.0 1.0

**Total Full Time** 

**Total Assistant Director Administration** 

2.0

2.0

2.0

2.0

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2.0

2.0

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PROGRAM Community Enrichment		DEPARTMENT Parks and	Recreation		DEPARTMENT NO. 74		
		ĺ					
			2018-19			9-20	
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	POSITIONS	
Management Services							
Full Time							
Deputy Parks & Rec Director	842	1.0	_	1.0	-	1.0	
GIS Technician	330	-	_	-	1.0	1.0	
Recreation Programmer	326	1.0	_	1.0	_	1.0	
Account Clerk III	325	3.0	_	3.0	-	3.0	
Customer Service Clerk	320	1.0	_	1.0	-	1.0	
Lead User Technology Spec	039	1.0	_	1.0	-	1.0	
Principal Landscape Architect	039	1.0	-	1.0	_	1.0	
Contracts Specialist II*Lead	037	1.0	-	1.0	_	1.0	
Department Budget Supervisor	037	1.0	_	1.0	_	1.0	
Info Tech Analyst/Prg II	037	1.0	_	1.0	_	1.0	
Landscape Architect II	036	3.0	_	3.0	_	3.0	
Budget Analyst II	035	2.0	_	2.0	_	2.0	
Contracts Specialist II	035	2.0	_	2.0	_	2.0	
User Technology Specialist	035	2.0	_	2.0	_	2.0	
Accountant II	033	1.0	_	1.0	_	1.0	
Landscape Architect I	033	1.0	_	1.0	_	1.0	
Planner I	033	1.0	_	1.0	_	1.0	
Buyer	031	-	_	-	1.0	1.0	
Management Asst I	031	1.0	_	1.0	_	1.0	
Accountant I	030	1.0	_	1.0	_	1.0	
Recreation Coordinator II	030	1.0	_	1.0	1.0	2.0	
Admin Aide*U7	026	1.0	_	1.0	-	1.0	
Total Full Time		27.0	-	27.0	3.0	30.0	
Part Time							
Recreation Programmer	326	1.2	_	1.2	_	1.2	
Recreation Leader	321	-	_	_	6.0	6.0	
Customer Service Clerk	320	8.0	_	0.8	_	0.8	
Library Assistant	026	0.6	_	0.6	_	0.6	
Total Part Time		2.6	-	2.6	6.0	8.6	
Temporary							
GIS Technician	330	_	1.0	1.0	_	1.0	
Recreation Coordinator II	030	1.0	(1.0)		_	-	
Museum Assistant	029	-	1.0	1.0	_	1.0	
Total Temporary	323	1.0	1.0	2.0	-	2.0	
Total Management Services		30.6	1.0	31.6	9.0	40.6	
Total Director's Office		45.6	1.0	46.6	9.0	55.6	

PROGRAM		DEPARTMEN			DEPARTME	
Community Enrichment		Parks and	Recreation			74
		+	0040.45			
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2018-19 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	9-20 AUTHORIZED POSITIONS
Operations						
Downtown Division						
Full Time						
Deputy Parks & Rec Director	842	1.0	-	1.0	-	1.0
Secretary II	321	1.0	-	1.0	-	1.0
Building Maint Worker	120	1.0	-	1.0	-	1.0
Parks Maint Mech*Plumb Install	119	-	-	-	1.0	1.0
Equipment Op II*Gangmower Op	114	1.0	-	1.0	-	1.0
Trades Helper	113	2.0	-	2.0	-	2.0
Gardener*Sprinkler System	112	7.0	-	7.0	-	7.0
Gardener	111	7.0	-	7.0	-	7.0
Groundskeeper	108	12.0	-	12.0	-	12.0
Management Asst II	037	1.0	-	1.0	-	1.0
Parks Supervisor	035	1.0	-	1.0	-	1.0
Recreation Supervisor	035	1.0	-	1.0	-	1.0
Park Manager	033	1.0	-	1.0	-	1.0
Recreation Coordinator III	033	3.0	-	3.0	-	3.0
Management Asst I	031	1.0	-	1.0	-	1.0
Recreation Coordinator II	030	8.0	-	8.0	-	8.0
Parks Foreman II	029	1.0	-	1.0	-	1.0
Parks Foreman I	027	4.0	-	4.0	-	4.0
Total Full Time		53.0	-	53.0	1.0	54.0
Part Time						
Recreation Leader	321	37.2	(0.7)	36.5	0.5	37.0
Customer Service Clerk	320	0.4	-	0.4	-	0.4
Recreation Instructor	318	14.5	-	14.5	1.9	16.4
Parks & Recreation Aide	311	12.4	-	12.4	2.2	14.6
Public Service Trainee	300	0.4	-	0.4	-	0.4
Groundskeeper	108	3.7		3.7	-	3.7
Total Part Time		68.6	(0.7)	67.9	4.6	72.5
Temporary						
Equipment Op II*Gangmower Op	114	1.0	(1.0)		-	
Total Temporary		1.0	(1.0)	-	-	-
Total Downtown Division		122.6	(1.7)	120.9	5.6	126.5

PROGRAM		DEPARTMENT			DEPARTME	
Community Enrichment		Parks and	Recreation		l	74
ORGANIZATIONAL DETAIL/	PAY	AUTHORIZED	2018-19 ADDITIONS/	AUTHORIZED	201 ADDITIONS/	9-20 AUTHORIZED
CLASS FICATION TITLE	RANGE	POSITIONS	REDUCTIONS	POSITIONS AS OF 6/30/19	REDUCTIONS	POSITIONS
Northeast Division				7.0 01 0.0010		
Full Time						
Deputy Parks & Rec Director	842	1.0	_	1.0	_	1.0
Recreation Programmer	326	4.0		4.0		4.0
Customer Service Clerk	320	1.0		1.0		1.0
Building Maint Worker	120	3.0	_	3.0	_	3.0
Parks Equipment Mechanic	119	2.0	_	2.0		2.0
Parks Maint Mech*Plumb Install	119	1.0	_	1.0	_	1.0
Parks Maint Mechanic	117	1.0	_	1.0	_	1.0
Supplies Clerk II	115	2.0	_	2.0	_	2.0
Equipment Op II*Gangmower Op	114	1.0	_	1.0	_	1.0
Landscape Equipment Operator	114	1.0	_	1.0	_	1.0
Trades Helper	113	4.0	_	4.0	_	4.0
Gardener*Sprinkler System	112	14.0	_	14.0	1.0	15.0
Gardener	111	10.0	_	10.0	-	10.0
Groundskeeper	108	28.0	_	28.0	1.0	29.0
Parks Supervisor	035	1.0	-	1.0	-	1.0
Recreation Supervisor	035	1.0	-	1.0	-	1.0
Recreation Coordinator III	033	4.0	-	4.0	-	4.0
Management Asst I	031	1.0	-	1.0	-	1.0
Recreation Coordinator II	030	5.0	-	5.0	-	5.0
Parks Foreman II	029	4.0	-	4.0	-	4.0
Parks Foreman I	027	8.0	-	8.0	-	8.0
Total Full Time		97.0	-	97.0	2.0	99.0
Part Time						
Recreation Leader	321	16.0	_	16.0	_	16.0
Customer Service Clerk	320	0.8	_	0.8	_	0.8
Recreation Instructor	318	7.7	_	7.7	0.3	8.0
Parks & Recreation Aide	311	11.9	_	11.9	_	11.9
Public Service Trainee	300	0.3	_	0.3	_	0.3
Equipment Op I	111	0.8	-	0.8	-	0.8
Gardener	111	0.5	-	0.5	-	0.5
Groundskeeper	108	3.2	-	3.2	-	3.2
Total Part Time		41.2	-	41.2	0.3	41.5
Total Northeast Division		138.2	-	138.2	2.3	140.5

PROGRAM		DEPARTMENT	T Recreation		DEPARTME	
Community Enrichment		rains and	necreation		<u> </u>	74
			2018-19		004	10.00
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Northwest Division						
Full Time						
Deputy Parks & Rec Director	842	1.0	_	1.0	-	1.0
Recreation Programmer	326	5.0	_	5.0	-	5.0
Customer Service Clerk	320	1.0	_	1.0	-	1.0
Building Maint Worker	120	3.0	-	3.0	-	3.0
Parks Equipment Mechanic	119	2.0	-	2.0	-	2.0
Parks Maint Mech*Plumb Install	119	1.0	-	1.0	-	1.0
Parks Maint Mechanic	117	1.0	-	1.0	-	1.0
Supplies Clerk II	115	1.0	-	1.0	-	1.0
Equipment Op II*Gangmower Op	114	2.0	-	2.0	-	2.0
Landscape Equipment Operator	114	1.0	-	1.0	-	1.0
Trades Helper	113	3.0	-	3.0	-	3.0
Gardener*Sprinkler System	112	13.0	-	13.0	-	13.0
Gardener	111	12.0	-	12.0	-	12.0
Groundskeeper	108	28.0	-	28.0	-	28.0
Parks Supervisor	035	1.0	-	1.0	-	1.0
Recreation Supervisor	035	1.0	-	1.0	-	1.0
Recreation Coordinator III	033	6.0	-	6.0	-	6.0
Management Asst I	031	1.0	-	1.0	-	1.0
Recreation Coordinator II	030	6.0	-	6.0	-	6.0
Parks Foreman II	029	3.0	-	3.0	-	3.0
Parks Foreman I	027	9.0	-	9.0	-	9.0
Total Full Time		101.0	-	101.0	-	101.0
Part Time						
Recreation Leader	321	17.4	_	17.4	1.0	18.4
Customer Service Clerk	320	2.2	_	2.2	-	2.2
Recreation Instructor	318	10.5	_	10.5	1.0	11.5
Parks & Recreation Aide	311	8.5	_	8.5	_	8.5
Public Service Trainee	300	0.3	_	0.3	_	0.3
Groundskeeper	108	11.3	-	11.3	-	11.3
Total Part Time		50.2	-	50.2	2.0	52.2
Total Northwest Division		151.2	-	151.2	2.0	153.2

ROGRAM		DEPARTMENT Parks and	T Recreation		DEPARTMEN	NT NO. 74
Community Enrichment		raiks aliu	necreation			74
			2018-19		201	9-20
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
South Division						
Full Time						
Deputy Parks & Rec Director	842	1.0	_	1.0	_	1.0
Recreation Programmer	326	1.0	_	1.0	_	1.0
Customer Service Clerk	320	2.0	_	2.0	_	2.0
Building Maint Worker	120	5.0	_	5.0	_	5.0
Parks Equipment Mechanic	119	2.0	_	2.0	_	2.0
Parks Maint Mech*Plumb Install	119	1.0	_	1.0	_	1.0
Parks Maint Mechanic	117	2.0	_	2.0	_	2.0
Supplies Clerk II	115	1.0	_	1.0	-	1.0
Equipment Op II*Gangmower Op	114	4.0	_	4.0	_	4.0
Landscape Equipment Operator	114	1.0	_	1.0	_	1.0
Trades Helper	113	4.0	_	4.0	_	4.0
Gardener*Sprinkler System	112	11.0	_	11.0	_	11.0
Gardener	111	12.0	_	12.0	_	12.0
Groundskeeper	108	33.0	_	33.0	_	33.0
Parks Supervisor	035	1.0	_	1.0	_	1.0
Recreation Supervisor	035	1.0	_	1.0	_	1.0
Park Manager	033	2.0	_	2.0	_	2.0
Recreation Coordinator III	033	3.0	_	3.0	_	3.0
Management Asst I	031	1.0	_	1.0	_	1.0
Recreation Coordinator II	030	9.0	_	9.0	_	9.0
Parks Foreman II	029	3.0	_	3.0	_	3.0
Parks Foreman I	027	8.0	_	8.0	_	8.0
Total Full Time		108.0	-	108.0	-	108.0
Part Time						
Youth Counselor	323	1.0	_	1.0	_	1.0
Recreation Leader	321	28.7	_	28.7	1.2	29.9
Recreation Instructor	318	16.1	_	16.1	0.1	16.2
Parks & Recreation Aide	311	12.5	_	12.5	0.1	12.6
Groundskeeper	108	5.1	-	5.1	-	5.1
Total Part Time		63.4	-	63.4	1.4	64.8
Total South Division		171.4	-	171.4	1.4	172.8
Total Operations		583.4	(1.7)	581.7	11.3	593.0
Programs						
Golf						
Full Time						
	206	4.0		4.0		4.0
Recreation Programmer Head Golf Professional*Lead	326	4.0	-	4.0	-	4.0
Golf Course Supervisor*Lead	036	1.0	-	1.0	_	1.0
Goif Course Supervisor Lead  Accountant I	035 030	1.0	-	1.0	_	1.0
	030	1.0	-	1.0	-	1.0 4.0
Recreation Coordinator II	חכיח	4.0	_	4.0		/ n

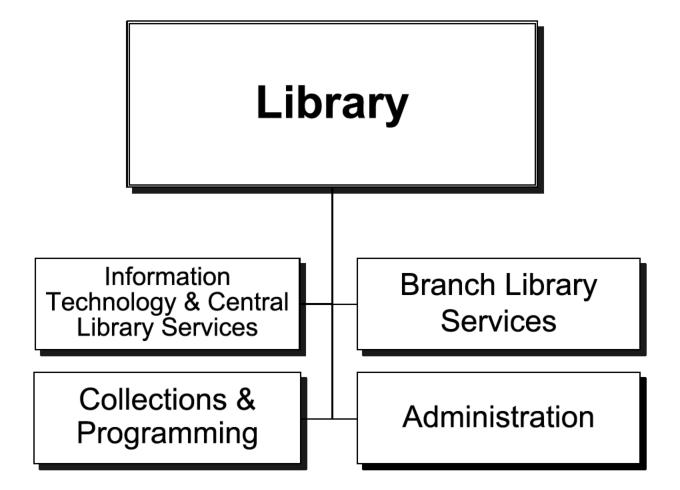
PROGRAM Community Enrichment		DEPARTMENT Parks and	Recreation		DEPARTMENT NO. 74		
			2018-19		201	9-20	
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
Part Time							
Clerk I	316	6.4	-	6.4	-	6.4	
Parks & Recreation Aide*Cash	313	6.8	-	6.8	-	6.8	
Parks & Recreation Aide	311	7.5	-	7.5	-	7.5	
Total Part Time		20.7	-	20.7	-	20.7	
Total Golf		31.7	-	31.7	-	31.7	
Natural Resources							
Full Time							
Deputy Parks & Rec Director	842	1.0	-	1.0	-	1.0	
Customer Service Clerk	320	1.0	-	1.0	-	1.0	
Gardener*Sprinkler System	112	5.0	-	5.0	-	5.0	
Gardener	111	1.0	-	1.0	-	1.0	
Groundskeeper	108	13.0	-	13.0	-	13.0	
Pueblo Grande Administrator	037	1.0	_	1.0	-	1.0	
City Archaeologist	036	1.0	-	1.0	-	1.0	
Parks Supervisor	035	3.0	_	3.0	-	3.0	
Museum Curator	034	1.0	-	1.0	-	1.0	
Park Manager	033	2.0	_	2.0	1.0	3.0	
Recreation Coordinator III	033	2.0	_	2.0	-	2.0	
Management Asst I	031	1.0	_	1.0	-	1.0	
Museum Assistant	029	2.0	_	2.0	-	2.0	
Park Ranger III	028	10.0	_	10.0	2.0	12.0	
Parks Foreman I	027	2.0	_	2.0	-	2.0	
Park Ranger II	026	61.0	_	61.0	6.0	67.0	
Total Full Time		107.0		107.0	9.0	116.0	
Part Time	005	4.0		4.0		4.0	
Museum Aide	325	1.3	-	1.3	_	1.3	
Recreation Leader	321	3.1	-	3.1	_	3.1	
Parks & Recreation Aide	311	0.4	-	0.4	_	0.4	
Groundskeeper	108	0.5	-	0.5	-	0.5	
Park Ranger II Total Part Time	026	9.0	-	9.0 14.3	-	9.0	
<u>Temporary</u>							
Gardener	111	1.0	_	1.0	_	1.0	
Total Temporary		1.0	-	1.0	-	1.0	
Total Natural Resources		122.3		122.3	9.0	131.3	

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ROGRAM Community Enrichment		DEPARTMENT Parks and	T Recreation	DEPARTMENT NO. 74			
Community Emicriment		I and and	Hecreation				
			2018-19		201	19-20	
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
Special Operations							
Full Time							
Deputy Parks & Rec Director	842	1.0	-	1.0	-	1.0	
Recreation Programmer	326	1.0	-	1.0	-	1.0	
Building Maint Worker	120	9.0	(1.0)	8.0	-	8.0	
Parks Equipment Mechanic	119	1.0	-	1.0	-	1.0	
Parks Maint Mech*Plumb Install	119	4.0	-	4.0	-	4.0	
Equipment Op III	116	4.0	-	4.0	-	4.0	
Supplies Clerk II	115	1.0	_	1.0	-	1.0	
Urban Forestry Technician	115	8.0	-	8.0	-	8.0	
Equipment Op II*Gangmower Op	114	2.0	-	2.0	-	2.0	
Equipment Op II	113	6.0	_	6.0	-	6.0	
Trades Helper	113	7.0	_	7.0	-	7.0	
Gardener*Sprinkler System	112	4.0	(1.0)	3.0	_	3.0	
Gardener	111	8.0	-	8.0	_	8.0	
Greenskeeper	111	4.0	(4.0)	-	_	-	
Groundskeeper	108	8.0	(1.0)	7.0	_	7.0	
Parks Special Operations Supv	037	1.0	(1.5)	1.0	_	1.0	
Recreation Supv*Aquatics	036	1.0	_	1.0	_	1.0	
Admin Asst II	035	1.0	_	1.0	_	1.0	
Parks Supervisor	035	3.0		3.0	_	3.0	
Recreation Coord III*Aquatics	034	3.0		3.0		3.0	
Park Manager	033	1.0	(1.0)	-		-	
Recreation Coordinator III	033	2.0	(1.0)	2.0		2.0	
Building Maint Foreman	031	1.0		1.0		1.0	
Management Asst I	031	1.0		1.0		1.0	
Parks Specialized Maint Frmn	031	1.0	(1.0)	-		1.0	
Recreation Coordinator II	031	3.0	(1.0)	3.0	_	3.0	
Parks Foreman II	029	1.0	-	1.0	_	1.0	
Parks Foreman I Parks Foreman I	029	7.0	(1.0)	6.0	·	6.0	
Supplies Clerk III*U7	027		(1.0)		· -		
Supplies Clerk III 07 Customer Service Clerk*Lead-U7		1.0	-	1.0	· -	1.0	
Customer Service Clerk*Lead-U/	022	1.0	(10.0)	1.0 86.0	-	1.0	
		96.0	(10.0)	00.0	-	86.0	
Part Time							
Pool Manager	324	10.8	-	10.8	-	10.8	
Assistant Pool Manager	321	3.3	-	3.3	-	3.3	
Recreation Leader	321	15.5	-	15.5	-	15.5	
Recreation Instructor	318	9.5	-	9.5	-	9.5	
Lifeguard	317	58.5	-	58.5	-	58.5	
Parks & Recreation Aide*Cash	313	1.6	-	1.6	-	1.6	
Parks & Recreation Aide	311	14.4	-	14.4	-	14.4	
Equipment Op I	111	0.6	-	0.6	-	0.6	
Groundskeeper	108	6.5	(5.5)	1.0	-	1.0	
Total Part Time		120.7	(5.5)	115.2	-	115.2	
		216.7	(15.5)				

PROGRAM Community Enrichment		DEPARTMENT Parks and	Recreation		DEPARTME	NT NO. 74
ORGANIZATIONAL DETAIL/		2018-19	AUTUODITED		19-20	
CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	POSITIONS
Total Programs		370.7	(15.5)	355.2	9.0	364.2
<b>Total Parks and Recreation</b>		999.7	(16.2)	983.5	29.3	1,012.8





	DEPARTMENT SUMMARY	
PROGRAM	DEPARTMENT	DEPARTMENT NO.
Community Enrichment	Library	75

The Library provides information and resources that are relevant, accessible and responsive to the intellectual needs and interests of the community.

	EXPENDITURE	S BY CHARACTE	R	
CHARACTER	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE
PERSONAL SERVICES	\$ 22,430,856	\$ 24,225,234	\$ 26,677,573	10.1%
CONTRACTUAL SERVICES	6,300,005	4,879,338	5,241,579	7.4%
INTERDEPARTMENTAL CHARGES AND CREDITS	4,822,709	2,883,652	1,848,975	-35.9%
SUPPLIES	6,659,875	6,487,816	7,045,097	8.6%
EQUIPMENT AND MINOR IMPROVEMENTS	541,262	700,000	90,000	-87.1%
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	-	-	-	-
TOTAL	\$ 40,754,707	\$ 39,176,040	\$ 40,903,224	4.4%
	AUTHORIZ	ED POSITIONS		
FULL-TIME POSITIONS	182.0	187.0	195.0	4.3%
PART-TIME POSITIONS (FTE)	188.7	188.2	207.3	10.1%
TOTAL	370.7	375.2	402.3	7.2%
	SOURC	E OF FUNDS		
Library Funds Federal and State Grant Funds Other Restricted Funds Public Housing	\$ 40,154,799 394,765 50,380 154,763	\$ 38,014,510 805,048 304,675 51,807	\$ 39,680,283 736,047 486,894	4.4% -8.6% 59.8% -100.0%
TOTAL	\$ 40,754,707	\$ 39,176,040	\$ 40,903,224	4.4%

DEPART	MENT DET	AIL				
				DEPARTMENT NO 75		
	2017-18 ACTUAL	E	2018-19 ESTIMATED EXPENDITURES		2019-20 COUNCIL ALLOWANCE	
\$	4,190,173	\$	4,300,466	\$	5,022,53	
	11,671,672		9,466,082		9,674,13	
	7,040,112		8,624,280		9,114,03	
	12,482,544		13,052,995		14,516,52	
	547,497		848,565		727,02	
	4,822,709		2,883,652		1,848,97	
\$	40,754,707	\$	39,176,040	\$	40,903,22	
	DEPAR Libra	\$ 4,190,173  \$ 11,671,672  7,040,112  12,482,544  547,497  4,822,709	\$ 4,190,173 \$  11,671,672  7,040,112  12,482,544  547,497  4,822,709	DEPARTMENT   Library   2017-18   2018-19   ESTIMATED   EXPENDITURES   EXPENDITURES     4,300,466     11,671,672   9,466,082     7,040,112   8,624,280     12,482,544   13,052,995     547,497   848,565     4,822,709   2,883,652	DEPARTMENT   Library   2017-18   2018-19   ESTIMATED   EXPENDITURES     EXPENDITURES	

PROGRAM	DEPARTMENT	-			DEPARTMENT NO
Community Enrichment	Library				75
DESCRIPTION	DED	UCTIONS	19-2020 ADD	DITIONS	2020-2021 FULL YEAR
DESCRIPTION	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST
Restore Sunday hours of operation to all library locations. The final restoration is at four branch libraries: Acacia, Agave, Desert Broom, and Desert Sage. This would provide Sunday hours from 1:00 p.m. to 5:00 p.m.			10.5	\$421,000	
Add seven additional Municipal Security Guard positions to provide security coverage at all library facilities during all					
hours of operation.  Add staff and supplies to expand Kindergarten Bootcamp programming citywide. This will provide an additional 25 series			7.0	336,000	
of classes per year.  Convert temporary First Things			0.7	50,000	
First grant positions to regular and ongoing status.			8.9	-	
Total			27.1	\$807,000	

ROGRAM Community Enrichment		DEPARTMENT Library	Γ		DEPARTME	NT NO. 75
Community Efficient		Library			l	13
			2018-19		201	19-20
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Administration		39.8	2.0	41.8	1.0	42.8
IT & Central Library Services		116.3	(1.5)	114.8	0.7	115.5
Collections & Programming		10.0	-	10.0	0.7	10.7
Branch Library Services		201.5	1.6	203.1	15.8	218.9
Library Grants		7.5	(2.0)		8.9	14.4
Total Library		375.1	0.1	375.2	27.1	402.3
DETAIL BY DIVISION						
Administration						
Full Time						
City Librarian (NC)	907	1.0	_	1.0	_	1.0
Deputy Library Director	841	3.0	-	3.0	l -	3.0
Management Services Adm	841	1.0		1.0	_	1.0
Senior Human Resources Clerk	723	1.0		1.0	_	1.0
Account Clerk III	325	1.0		1.0	_	1.0
Account Clerk II	321	1.0		1.0	_	1.0
Secretary II	321	1.0		1.0	_	1.0
Building Maint Worker*U2	220	1.0	-	1.0	]	1.0
Courier	211	3.0	-	3.0	1.0	4.0
Department Budget Supervisor	037	1.0	-	1.0	1.0	1.0
Management Asst II	037	1.0	-	1.0	]	1.0
Project Manager	037	1.0		1.0	]	1.0
Admin Asst II	035	1.0	1.0	1.0	]	1.0
Human Resources Officer	035	1.0	1.0	1.0		1.0
Accountant II	033	1.0	-	1.0	· -	1.0
	033	1.0	-	1.0	· -	1.0
Curriculum/Training Coord			-		· -	
Senior Human Resources Analyst	033 031	1.0 1.0	-	1.0 1.0	l -	1.0 1.0
Management Asst I Accountant I	031	1.0	-	1.0	l -	1.0
			-		·	
Contracts Specialist I	030	1.0	-	1.0	_	1.0
Caseworker II	028	3.0	-	3.0	· -	3.0
Admin Secretary	027	1.0	-	1.0	·	1.0
Supplies Clerk III*U7 Human Resources Aide*U7	027 026	1.0 1.0	-	1.0 1.0	·	1.0
Total Full Time	026	29.0	1.0	30.0	1.0	1.0 31.0
Part Time						
Municipal Security Guard	323	1.9	_	1.9	_	1.9
Library Page	311	2.6	-	2.6	_	2.6
Library Assistant	026	6.3	-	6.3	l -	6.3
Total Part Time	020	10.8	-	10.8	-	10.8
Temporary						
					1	
Courier	211	-	1.0	1.0	-	1.0

PROGRAM  Community Enrichment		DEPARTMEN Library	Γ		DEPARTMENT NO. 75		
Community Emicrifiletit		Library			1	13	
			2018-19	20	19-20		
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZEI POSITIONS	
Total Administration		39.8	2.0	41.8	1.0	42.8	
IT & Central Library Services							
Full Time							
Library Technical Assistant	324	5.0	-	5.0	-	5.0	
Municipal Security Guard	323	2.0	-	2.0	-	2.0	
Library Circulation Attnd II	320	3.0	-	3.0	-	3.0	
Library Circulation Attnd I	318	4.0	1.0	5.0	-	5.0	
Library Clerk II	318	1.0	-	1.0	-	1.0	
Clerk I	316	1.0	-	1.0	-	1.0	
Library Clerk I	316	1.0	-	1.0	-	1.0	
Senior Info Tech Systems Spec	040	1.0	-	1.0	-	1.0	
Info Tech Analyst/Prg III	039	1.0	-	1.0	-	1.0	
Lead User Technology Spec	039	1.0	1.0	2.0	-	2.0	
Info Tech Analyst/Prg II	037	2.0	-	2.0	-	2.0	
Librarian IV	037	3.0	1.0	4.0	-	4.0	
Senior User Technology Spec	037	1.0	-	1.0	-	1.0	
Info Tech Analyst/Prg I	035	1.0	-	1.0	-	1.0	
Librarian III	035	4.0	-	4.0	-	4.0	
User Technology Specialist	035	3.0	-	3.0	-	3.0	
Security Systems Supervisor	034	-	1.0	1.0	-	1.0	
Librarian II	032	7.0	-	7.0	-	7.0	
Librarian I	030	3.0	-	3.0	-	3.0	
Library Support Services Supv	027	1.0	-	1.0	-	1.0	
Library Assistant	026	8.0	-	8.0	-	8.0	
Municipal Security Guard*Ld-U7	025	1.0	-	1.0	-	1.0	
Library Circulation Attnd III	023	3.0	1.0	4.0	-	4.0	
Total Full Time		57.0	5.0	62.0	-	62.0	
Part Time							
User Technology Specialist*U3	335		-		-		
Municipal Security Guard	323	7.4	-	7.4	-	7.4	
Library Circulation Attnd I	318	9.1	(1.6)	7.5	-	7.5	
Library Clerk II	318	4.8	-	4.8	-	4.8	
Library Clerk I	316	2.7	(1.4)	1.3	-	1.3	
Library Page	311	10.7	(3.0)	7.7	-	7.7	
Courier	211	0.5	(0.5)	-		-	
User Technology Specialist	035	-	-	-	0.7	0.7	
Librarian I	030	1.8	-	1.8	-	1.8	
Library Assistant	026	22.3	-	22.3	-	22.3	
Total Part Time		59.3		52.8	0.7	53.5	
Total IT & Central Library Ser	vices	116.3	(1.5)	114.8	0.7	115.5	

ORGANIZATIONAL DETAIL/		Library				75
			2018-19		20	19-20
CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZEI POSITIONS
Collections & Programming						
Full Time						
Librarian IV	037	2.0	-	2.0	-	2.0
Management Asst II	037	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Librarian II	032	4.0	-	4.0	-	4.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Library Assistant	026	1.0	-	1.0	-	1.0
Total Full Time		10.0	-	10.0	-	10.0
Part Time					-	
Library Assistant	026	_	_	_	0.7	0.7
Total Part Time		-	-	-	0.7	0.7
Total Collections & Programming		10.0	-	10.0	0.7	10.7
Branch Library Services						
Full Time						
Library Technical Assistant	324	_	_	_	1.0	1.0
Municipal Security Guard	323	3.0	_	3.0	5.0	8.0
Library Circulation Attnd II	320	13.0	_	13.0	- 5.5	13.0
Library Clerk I*Extension Svcs	317	5.0	_	5.0	I -	5.0
Librarian IV	037	5.0	_	5.0	I -	5.0
Librarian III	035	11.0	_	11.0	I -	11.0
Librarian II	032	20.0	_	20.0	I -	20.0
Librarian I	030	14.0	_	14.0	I -	14.0
Library Assistant	026	1.0	_	1.0	1.0	2.0
Library Circulation Attnd III	023	10.0	_	10.0	- 1.0	10.0
Total Full Time	020	82.0		82.0	7.0	89.0
Part Time					1.0	
User Technology Specialist*U3	335	0.5	_	0.5	_	0.5
Municipal Security Guard	323	15.2		15.2	4.8	20.0
Library Circulation Attnd I	318	38.4		38.4	1.6	40.0
Library Page	311	40.7	(0.5)	40.2	0.9	41.1
Librarian I	030	0.4	(0.5)	0.4	- 0.9	0.4
Library Assistant	026	24.3	2.1	26.4	1.5	27.9
Total Part Time	020	119.5		121.1	8.8	129.9
Total Branch Library Services	s	201.5		203.1	15.8	218.9
Library Grants						
Full Time						
Admin Asst I	030	_	_	_	2.0	2.0
Total Full Time	555		_	_	2.0	2.0

PROGRAM Community Enrichment		DEPARTMENT Library	Г	DEPARTMENT NO. 75		
						· -
			2018-19		201	19-20
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Part Time						
Library Clerk I	316	2.5	-	2.5	-	2.5
Library Assistant	026	1.0	-	1.0	8.9	9.9
Total Part Time		3.5	-	3.5	8.9	12.4
<u>Temporary</u>						
Admin Asst I	030	1.0	1.0	2.0	(2.0)	-
Caseworker II	028	3.0	(3.0)	-		-
Total Temporary		4.0	(2.0)	2.0	(2.0)	-
Total Library Grants		7.5	(2.0)	5.5	8.9	14.4
Total Library		375.1	0.1	375.2	27.1	402.3

# Phoenix Convention Center

Facilities and Services

Venue Operations

Business Services Sales and Marketing

DEPARTMENT SUMMARY							
PROGRAM	DEPARTMENT	DEPARTMENT NO.					
Community Enrichment	Phoenix Convention Center	76					

### **Program Goal**

The Phoenix Convention Center encourages organizations to hold conventions and trade shows in Phoenix, and facilitates activities that expand the leisure time activities for the general public by providing diversified entertainment and cultural programs in downtown Phoenix.

	EXPENDITURE	S BY CHARACTE	R	
CHARACTER	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE
PERSONAL SERVICES	\$ 19,876,075	\$ 21,020,584	\$ 22,326,651	6.2%
CONTRACTUAL SERVICES	25,614,657	27,339,995	30,041,729	9.9%
INTERDEPARTMENTAL CHARGES AND CREDITS	1,184,794	1,266,421	1,314,888	3.8%
SUPPLIES	1,225,257	1,410,981	1,653,262	17.2%
EQUIPMENT AND MINOR IMPROVEMENTS	331,277	2,684,450	4,210,000	56.8%
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	4,087	-	-	-
TOTAL	\$ 48,236,147	\$ 53,722,431	\$ 59,546,530	10.8%
	AUTHORIZ	LED POSITIONS		
FULL-TIME POSITIONS	198.0	198.0	198.0	-
PART-TIME POSITIONS (FTE)	24.0	24.0	24.0	-
TOTAL	222.0	222.0	222.0	-
	SOURCE	OF FUNDS		
Convention Center Funds Sports Facilities Funds General Funds Other Restricted Funds	\$ 45,424,518 683,250 2,055,107 73,272	\$ 50,841,481 640,500 2,162,508 77,942	\$ 56,294,176 640,500 2,611,854	10.7% - 20.8% -100.0%
TOTAL	\$ 48,236,147	\$ 53,722,431	\$ 59,546,530	10.8%

DEPARTMENT DETAIL								
ROGRAM Community Enrichment	DEPARTMENT  Phoenix Convention Co	DEPARTMENT Phoenix Convention Center						
ORGANIZATION DETAIL	2017-18  ACTUAL  EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	76 2019-20 COUNCIL ALLOWANCE					
Administration	\$ 1,029,592	\$ 1,114,095	\$ 1,274,56					
Business Services	6,484,056	7,860,388	8,552,77					
Facilities & Services	11,862,220	12,415,192	13,361,72					
Sales and Marketing	1,986,779	2,125,237	2,245,710					
Venue Operations	25,158,184	28,363,156	32,296,87					
Tourism and Hospitality	500,000	500,000	500,00					
Downtown Phoenix Hotel Corp	30,522	77,942						
Inter-Departmental Charges	1,184,794	1,266,421	1,314,88					
Total	\$ 48,236,147	\$ 53,722,431	\$ 59,546,53					

2019-2020 2020-202	PROGRAM	DEPARTMEN'				DEPARTMENT NO
DESCRIPTION REDUCTIONS ADDITIONS FULL YEAR POSITIONS AMOUNT POSITIONS AMOUNT COST	Community Enrichment	Phoenix Co	nvention Cente	er		76
POSITIONS AMOUNT POSITIONS AMOUNT COST						2020-2021
	DESCRIPTION					FULL YEAR
No Changes		POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST

PROGRAM	DEPARTMENT		DEPARTME	DEPARTMENT NO.		
Community Enrichment	Phoenix C	onvention Cent	ter	<u> </u>	76	
			2018-19			19-20
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	POSITIONS
SUMMARY BY DIVISION						
Administration		9.6	_	9.6	_	9.6
Business Services		30.4	-	30.4	-	30.4
Facilities & Services		126.4	-	126.4	-	126.4
Sales & Marketing		22.6	-	22.6	-	22.6
Venue Operations		33.0	-	33.0	-	33.0
<b>Total Phoenix Convention Cent</b>	er	222.0	-	222.0	-	222.0
DETAIL BY DIVISION						
Administration						
Full Time						
Convention Center Dir (NC)	908	1.0	_	1.0	_	1.0
Special Projects Administrator	840	1.0	-	1.0	-	1.0
Secretary II	321	1.0	-	1.0	-	1.0
Economic Development Prog Mgr	038	1.0	-	1.0	-	1.0
Management Asst II	037	2.0	-	2.0	-	2.0
Admin Secretary	027	1.0	-	1.0	-	1.0
Total Full Time		7.0	-	7.0	-	7.0
Part Time						
Civic Plaza Worker	207	1.6	_	1.6	-	1.6
Total Part Time		1.6	-	1.6	-	1.6
Temporary						
Special Projects Administrator	840	1.0	-	1.0	-	1.0
Total Temporary		1.0	-	1.0	-	1.0
Total Administration		9.6		9.6	_	9.6

PROGRAM	DEPARTMENT	Γ	DEPARTMENT NO.			
Community Enrichment	Phoenix C	onvention Cen	76			
			2018-19		201	9-20
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Business Services						
Full Time						
Deputy Convention Center Dir	842	1.0	_	1.0	-	1.0
Admin Aide*U8	726	1.0	_	1.0	-	1.0
Senior Human Resources Clerk	723	1.0	-	1.0	-	1.0
Admin Aide*Empl Parking Coord	327	1.0	-	1.0	-	1.0
Account Clerk III	325	1.0	-	1.0	-	1.0
Fiscal Manager	040	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg III	039	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg II	037	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Property Manager	037	1.0	-	1.0	-	1.0
Accountant III	035	1.0	-	1.0	-	1.0
Admin Asst II	035	2.0	-	2.0	-	2.0
Budget Analyst II	035	1.0	-	1.0	-	1.0
Contracts Specialist II	035	3.0	-	3.0	-	3.0
Info Tech Analyst/Prg I	035	1.0	-	1.0	-	1.0
Accountant II	033	2.0	-	2.0	-	2.0
Senior Buyer	032	1.0	-	1.0	-	1.0
Accountant I	030	2.0	-	2.0	-	2.0
Ticket Services Supervisor	030	1.0	-	1.0	-	1.0
Asst Ticket Services Supv	027	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		26.0	-	26.0	-	26.0
Part Time						
Ticket Seller	320	4.4	_	4.4	-	4.4
Total Part Time		4.4	-	4.4	-	4.4
Total Business Services		30.4	-	30.4	-	30.4

ROGRAM Community Enrichment	DEPARTMENT Phoenix C	r onvention Cent	DEPARTMENT NO. 76			
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2018-19 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	9-20 AUTHORIZEI POSITIONS
Facilities & Services						
Full Time						
Deputy Convention Center Dir	842	1.0	-	1.0	-	1.0
Support Services Aide	324	4.0	-	4.0	-	4.0
Secretary II	321	1.0	-	1.0	-	1.0
User Technology Specialist*U2	228	5.0	-	5.0	-	5.0
Building Equip Op II	223	3.0	_	3.0	-	3.0
Electrician*Lead	223	2.0	_	2.0	-	2.0
Building Equip Op I	222	6.0	_	6.0	-	6.0
Electrician	222	9.0	_	9.0	_	9.0
Welder*U2	222	1.0	_	1.0	_	1.0
Building Maint Worker*U2	220	9.0	_	9.0	_	9.0
Supplies Clerk II*U2	215	1.0	_	1.0	_	1.0
Trades Helper*U2	213	3.0	_	3.0	_	3.0
Supplies Clerk I*U2	212	3.0	_	3.0	_	3.0
Event Services Worker	210	26.0	_	26.0		26.0
Senior Info Tech Systems Spec	040	1.0	_	1.0		1.0
Convention Center Maint Supt	039	1.0		1.0		1.0
Lead User Technology Spec	039	1.0	_	1.0		1.0
Management Asst II	039	1.0	_	1.0	_	1.0
Senior User Technology Spec	037	2.0	-	2.0	_	2.0
Project Manager	037	1.0	-	1.0	_	1.0
Event Services Manager	035		-	1.0	_	
_		1.0	-		_	1.0
User Technology Specialist	035	1.0	-	1.0	-	1.0
Electrical Facilities Supv	034	1.0	-	1.0	-	1.0
Senior Building Equipment Supv	034	1.0	-	1.0	-	1.0
Asst Event Services Manager	033	1.0	-	1.0	-	1.0
Building Maintenance Supv	033	2.0	-	2.0	-	2.0
Building Equipment Supervisor	032	2.0	-	2.0	-	2.0
Electrical Maintenance Foreman	032	2.0	-	2.0	-	2.0
Building Maint Foreman	031	3.0	-	3.0	-	3.0
Management Asst I	031	1.0	-	1.0	-	1.0
Production Assistant	027	1.0	-	1.0	· ·	1.0
Supplies Clerk III*U7	027	1.0	-	1.0	-	1.0
Event Services Supervisor	026	6.0	-	6.0	-	6.0
Event Services Lead	023	16.0	-	16.0	-	16.0
Total Full Time		120.0	-	120.0	-	120.0
Part Time						
Customer Service Clerk	320	0.4	-	0.4	-	0.4
Event Services Worker	210	6.0	-	6.0	-	6.0
Total Part Time		6.4	-	6.4	-	6.4
Total Facilities & Services		126.4		126.4	_	126.4

PROGRAM Community Enrichment		DEPARTMENT Phoenix C	Γ onvention Cent	DEPARTMENT NO. 76			
			2018-19		2019-20		
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	POSITIONS	
Sales & Marketing							
Full Time							
Deputy Convention Center Dir	842	1.0	-	1.0	-	1.0	
Planning Graphic Designer	332	1.0	-	1.0	-	1.0	
Support Services Aide	324	2.0	-	2.0	-	2.0	
Senior Sales/Marketing Supv	038	2.0	-	2.0	-	2.0	
Sales Supervisor	036	1.0	-	1.0	-	1.0	
Admin Asst II	035	1.0	_	1.0	-	1.0	
Public Information Officer	035	1.0	_	1.0	-	1.0	
Sales Manager	033	7.0	_	7.0	-	7.0	
Admin Asst I	030	1.0	_	1.0	-	1.0	
Secretary III	025	1.0	_	1.0	-	1.0	
Total Full Time		18.0	-	18.0	-	18.0	
Part Time							
Customer Service Clerk	320	4.6	_	4.6	_	4.6	
Total Part Time	320	4.6		4.6	-	4.6	
Total Sales & Marketing		22.6	-	22.6	-	22.6	
Venue Operations							
Full Time							
Deputy Convention Center Dir	842	1.0	-	1.0	-	1.0	
Locksmith	217	1.0	_	1.0	-	1.0	
Sign Specialist II*U2	215	1.0	-	1.0	-	1.0	
Production Services Manager	037	1.0	-	1.0	-	1.0	
Facility Coordinator	036	4.0	_	4.0	-	4.0	
Asst Production Services Mgr	035	1.0	_	1.0	_	1.0	
Asst Event Services Manager	033	1.0	_	1.0	_	1.0	
Production Coordinator	033	5.0	_	5.0	_	5.0	
Volunteer Coordinator	033	1.0	_	1.0	_	1.0	
Asst Security Systems Supv	032	1.0	_	1.0	_	1.0	
Events Coordinator	031	6.0	_	6.0	_	6.0	
Production Assistant	027	1.0	_	1.0	-	1.0	
Secretary III	025	1.0	_	1.0	_	1.0	
Event Services Lead	023	1.0	_	1.0	_	1.0	
Total Full Time	_	26.0	-	26.0	-	26.0	
Part Time							
Events Representative	326	2.5	_	2.5	_	2.5	
Events Representative-PT	326	2.5	_	2.5	l -	2.5	
Production Assistant	027	2.0	_	2.0	l -	2.0	
Total Part Time	ULI	7.0		7.0		7.0	
Total Venue Operations		33.0		33.0	_	33.0	
-							
Total Phoenix Convention Ce		222.0		222.0		222.0	

# Human Services

Community and Senior Services

Education

**Homeless Services** 

Management Services

Victim Services

Business and Workforce Development

DEPARTMENT SUMMARY							
PROGRAM	DEPARTMENT	DEPARTMENT NO.					
Community Enrichment	Human Services	89					

### **Program Goal**

The Human Services Department promotes self-sufficiency by providing a wide array of services that foster the economic, physical and social well-being of residents.

			S B	Y CHARACTE	R		
CHARACTER	P	2017-18 ACTUAL ENDITURES	Е	2018-19 ESTIMATED EXPENDITURES		2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE
PERSONAL SERVICES	\$	27,220,659	\$	32,980,048	\$	35,861,303	8.7%
CONTRACTUAL SERVICES		36,123,978		48,756,638		52,683,403	8.1%
INTERDEPARTMENTAL CHARGES AND CREDITS	;	1,399,063		4,959,961		4,709,252	-5.1%
SUPPLIES		441,873		997,737		762,120	-23.6%
EQUIPMENT AND MINOR IMPROVEMENTS		41,337		93,436		146,800	57.1%
DEBT SERVICE PAYMENTS		626,783		90,964		78,407	-13.8%
MISCELLANEOUS TRANSFERS		1		(79,527)		26,184	+100.0%
TOTAL	\$	65,853,694	\$	87,799,257	\$	94,267,469	7.4%
		AUTHORIZ	ED F	POSITIONS			
FULL-TIME POSITIONS		314.0		375.0		378.0	0.8%
PART-TIME POSITIONS (FTE)		-		4.0		4.0	-
TOTAL		314.0		379.0		382.0	0.8%
		SOURCE	OF	FUNDS	I		
Human Services Grant Funds General Funds Community Development Block Grant Funds Federal and State Grant Funds Water Funds Wastewater Funds City Improvement Funds Other Restricted Funds Public Housing Funds TOTAL	\$	46,118,044 17,749,037 694,459 210,000 140,000 626,783 315,371 - 65,853,694	\$	58,973,358 18,726,441 1,145,504 7,839,396 427,000 173,000 90,964 376,343 47,251 87,799,257	\$	56,270,174 20,157,101 1,020,504 14,409,859 427,000 173,000 78,407 1,661,264 70,160 94,267,469	-4.6% 7.6% -10.9% 83.8% - - -13.8% +100.0% 48.5% 7.4%

	ARTMENT DET		
PROGRAM	DEPARTMENT		DEPARTMENT NO.
Community Enrichment ORGANIZATION DETAIL	Human Services 2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	89 2019-20 COUNCIL ALLOWANCE
Management Services Director's Office Management Services Division	\$ 748,348 3,052,116	\$ 875,672 3,142,055	\$ 970,569 3,481,859
Subtotal	3,800,464	4,017,727	4,452,428
Education Head Start	32,805,027	34,716,308	39,860,508
Community and Senior Services Administration Client Services Meals/Nutrition Senior Center Operations Strategic Initiative	602,036 12,303,289 3,059,012 5,294,811 14,053	619,560 14,441,232 3,678,935 5,547,088	706,605 14,201,672 3,678,213 5,772,964
Subtotal	21,273,201	24,286,815	24,359,454
Homeless Services	3,620,775	5,169,230	5,297,987
Victim Services	2,328,381	2,586,410	2,763,572
Business and Workforce Development	-	11,971,842	12,745,861
Debt Service	626,783	90,964	78,407
Inter-Departmental Charges	1,399,063	4,959,961	4,709,252
Total	\$ 65,853,694	\$ 87,799,257	\$ 94,267,469

PROGRAM CHANGES										
PROGRAM	DEPARTME	NT			DEPARTMENT NO.					
Community Enrichment	Human Se		89							
DECORPORION	DE		)-2020	DDITIONS	2020-2021					
DESCRIPTION	POSITIONS	EDUCTIONS AMOUNT	POSITIONS	DDITIONS AMOUNT	FULL YEAR COST					
Add a Caseworker II position and vehicle to provide mobile victim advocacy and support services.			1.0	\$103,000	3331					
Add two Caseworker II positions and vehicles to provide case management services to assist homeless elderly clients with achieving housing stability.			2.0	200,000						
Add funding to provide contracted services and support to persons charged and booked into Phoenix Municipal Court who are experiencing homelesness.			-	75,000						
Add funding for eviction prevention services administered through the city's family service centers.			-	50,000						
Total			3.0	\$428,000						

ROGRAM	DEPARTMENT		DEPARTMENT NO.			
Community Enrichment	Human Se	rvices		89		
			2018-19		201	9-20
ORGANIZATIONAL DETAIL/	PAY	AUTHORIZED	ADDITIONS/	AUTHORIZED	ADDITIONS/	AUTHORIZED
CLASS FICATION TITLE	RANGE	POSITIONS	REDUCTIONS	POSITIONS AS OF 6/30/19	REDUCTIONS	POSITIONS
SUMMARY BY DIVISION						
Management Services		32.0	-	32.0	-	32.0
Education		150.0	4.0	154.0	-	154.0
Business and Workforce Developm	nent	-	46.0	46.0	-	46.0
Community and Senior Services		114.0	6.0	120.0	-	120.0
Homeless Services		5.0	-	5.0	2.0	7.0
Victim Services		14.0	8.0	22.0	1.0	23.0
Total Human Services		315.0	64.0	379.0	3.0	382.0
DETAIL BY DIVISION					-	
Management Services						
Full Time						
Human Services Director (NC)	908	1.0	_	1.0	_	1.0
Deputy Human Services Director	842	1.0	_	1.0	_	1.0
Senior Human Resources Clerk	723	1.0	_	1.0	_	1.0
Facility Contract Compl Spec	326	1.0	_	1.0	_	1.0
Account Clerk III	325	1.0	_	1.0	_	1.0
Secretary II	321	1.0	_	1.0	_	1.0
Building Maint Worker	120	1.0	_	1.0	_	1.0
Trades Helper	113	1.0	_	1.0	_	1.0
Laborer	108	1.0	_	1.0	_	1.0
Info Tech Project Manager	041	1.0	_	1.0	_	1.0
Info Tech Analyst/Prg III	039	1.0	_	1.0	_	1.0
Contracts Specialist II*Lead	037	1.0	_	1.0	_	1.0
Department Budget Supervisor	037	1.0	_	1.0	_	1.0
Info Tech Analyst/Prg II	037	3.0	_	3.0	_	3.0
Management Asst II	037	3.0	-	3.0	-	3.0
Property Manager	037	1.0	-	1.0	-	1.0
Accountant III	035	2.0	1.0	3.0	-	3.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Budget Analyst II	035	1.0	-	1.0	-	1.0
Contracts Specialist II	035	2.0	-	2.0	-	2.0
Accountant II	033	1.0	-	1.0	-	1.0
Caseworker III	032	1.0	-	1.0	-	1.0
Contracts Specialist I	030	1.0	-	1.0	-	1.0
Admin Secretary	027	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		31.0	1.0	32.0	-	32.0
Temporary			(4.5)			
Human Services Director (NC)	908	1.0	(1.0)	-	-	-
Total Temporary		1.0	(1.0)	-	-	-
Total Management Services		32.0	-	32.0	-	32.0

PROGRAM	DEPARTMENT Human Se		DEPARTMENT NO.			
Community Enrichment		Hullian Se	IVICES		l	89
			2018-19		201	9-20
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Education						
Full Time						
Deputy Human Services Director	842	1.0	-	1.0	-	1.0
Caseworker I	325	92.0	-	92.0	-	92.0
Secretary II	321	3.0	-	3.0	-	3.0
Clerk I	316	3.0	-	3.0	-	3.0
Human Services Program Coord	037	4.0	_	4.0	-	4.0
Admin Asst II	035	1.0	_	1.0	-	1.0
Head Start Area Supervisor	035	1.0	_	1.0	-	1.0
Business Systems Analyst	033	1.0	-	1.0	-	1.0
Dietitian	033	1.0	-	1.0	-	1.0
Head Start Education Spec	033	8.0	_	8.0	_	8.0
Youth Services Coordinator	033	1.0	_	1.0	_	1.0
Caseworker III	032	14.0	_	14.0	_	14.0
Caseworker II*MentalHealthSpec	030	5.0	_	5.0	_	5.0
Training Specialist	030	1.0	_	1.0	_	1.0
Caseworker II	028	1.0	_	1.0	_	1.0
Head Start Educator*Prog Asst	028	11.0	_	11.0	_	11.0
Head Start Educator	026	1.0		1.0		1.0
Secretary III	025	1.0	_	1.0	_	1.0
Total Full Time	023	150.0	-	150.0	-	150.0
<u>Temporary</u>					l	
Caseworker I	325	_	3.0	3.0	_	3.0
Caseworker III	032	_	1.0	1.0	_	1.0
Total Temporary			4.0	4.0	-	4.0
Total Education		150.0	4.0	154.0	-	154.0
Business and Workforce Deve	elopment					
Deputy Human Services Director	842	-	1.0	1.0	-	1.0
Management Asst III	839	-	1.0	1.0	-	1.0
Admin Aide	326	-	3.0	3.0	-	3.0
Secretary II	321	-	1.0	1.0	-	1.0
Workforce Development Supv	037	-	1.0	1.0	-	1.0
Admin Asst II	035	_	1.0	1.0	-	1.0
Accountant II	033	_	1.0	1.0	-	1.0
Caseworker III*Workforce Dev	033	_	3.0	3.0	-	3.0
Budget Analyst I	032	_	1.0	1.0	_	1.0
Management Asst I	031	_	2.0	2.0	_	2.0
Accountant I	030	_	1.0	1.0	_	1.0
Admin Asst I	030	_	1.0	1.0	_	1.0
Training Specialist	030	_	2.0	2.0	_	2.0
Caseworker II	028	_	17.0	17.0	_	17.0
Secretary III	025	_	1.0	1.0	_	1.0
Total Full Time	020		37.0	37.0		37.0

PROGRAM Community Enrichment		DEPARTMENT Human Se		DEPARTMENT NO. 89		
ODOANIZATIONAL DETAIN			2018-19			9-20
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	POSITIONS
Temporary						
Special Projects Administrator	840	-	1.0	1.0	-	1.0
Workforce Development Supv	037	-	1.0	1.0	-	1.0
Workforce Development Spec	031	-	3.0	3.0	-	3.0
Training Specialist	030	-	1.0	1.0	-	1.0
Caseworker II	028	-	3.0	3.0	-	3.0
Total Temporary	•	-	9.0	9.0	-	9.0
Total Business and Workforce	Developme	nt -	46.0	46.0	-	46.0
Community and Senior Service	es					
Full Time						
Deputy Human Services Director	842	1.0	-	1.0	-	1.0
Caseworker I	325	19.0	-	19.0	-	19.0
Senior Center Assistant	322	16.0	-	16.0	-	16.0
Secretary II	321	18.0	-	18.0	-	18.0
Customer Service Clerk	320	6.0	-	6.0	-	6.0
Human Services Program Coord	037	3.0	-	3.0	-	3.0
Human Services Center Supv	036	3.0	-	3.0	-	3.0
Admin Asst II	035	2.0	-	2.0	-	2.0
Caseworker III	032	7.0	-	7.0	-	7.0
Senior Programs Supervisor II	032	3.0	-	3.0	-	3.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Senior Programs Supervisor I	030	15.0	-	15.0	-	15.0
Caseworker II	028	16.0	-	16.0	-	16.0
Secretary III	025	4.0	-	4.0	-	4.0
Total Full Time	,	114.0	-	114.0	-	114.0
<u>Temporary</u>						
Admin Aide	326	-	1.0	1.0	-	1.0
Casework Aide	320	-	5.0	5.0	-	5.0
Total Temporary	,	-	6.0	6.0	-	6.0
Total Community and Senior S	Services	114.0	6.0	120.0	-	120.0
Homeless Services						
Full Time					I	
Deputy Human Services Director	842	1.0	-	1.0	-	1.0
Human Services Program Coord	037	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Caseworker II	028	-	-	-	2.0	2.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time	,	5.0	-	5.0	2.0	7.0
Total Homeless Services		5.0		5.0	2.0	7.0

PROGRAM Community Enrichment		DEPARTMENT Human Se		DEPARTME	NT NO. 89	
Community Emicriment						00
			2018-19		201	19-20
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Victim Services						
Full Time						
Deputy Human Services Director	842	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Caseworker III	032	2.0	-	2.0	-	2.0
Caseworker II	028	5.0	-	5.0	1.0	6.0
Total Full Time		9.0	-	9.0	1.0	10.0
Part Time						
Caseworker Aide	320	-	4.0	4.0	-	4.0
Total Part Time		-	4.0	4.0	-	4.0
<u>Temporary</u>						
Casework Aide	320	1.0	-	1.0	-	1.0
Caseworker III	032	-	2.0	2.0	-	2.0
Caseworker II	028	4.0	2.0	6.0	-	6.0
Total Temporary		5.0	4.0	9.0	-	9.0
Total Victim Services		14.0	8.0	22.0	1.0	23.0
Total Human Services		315.0	64.0	379.0	3.0	382.0

## HUMAN SERVICES Department Summary by Source of Funds 2019-20 Operating Budget

		,	Area Agency on						Dept of Health &	
	_	Total	Aging	CDBG/HUD	DES/CSA	DES	HUD	General Funds	Human Services	Other
Management Services										
Director's Office		463,685	-	-	-	-	-	463,685	-	-
Management Services Division		3,371,120	-	-	-	-	-	3,292,713	-	78,407
-	Total	3,834,805	-	-	-	-	-	3,756,398	-	78,407
<u>Education</u>										
Head Start		40,393,361	-	-	-	-	-	56,636	33,901,632	6,435,093
	Total	40,393,361	-	-	-	-	-	56,636	33,901,632	6,435,093
Community and Senior Services										
Administration		713,936	-	-	-	-	-	687,936	=	26,000
Client Services		14,388,587	-	-	10,469,643	-	-	2,934,230	-	984,714
Meals/Nutrition		3,832,262	2,122,277	-	-	-	-	1,574,985	-	135,000
Senior Center Operations		5,822,702	-	-	-	-	-	5,797,702	-	25,000
Strategic Initiative		472,898	=	=	=	=	-	472,898	=	=
	Total	25,230,385	2,122,277	-	10,469,643	-	-	11,467,751	-	1,170,714
Victim Services										
Victim Services		2,629,930	-	-	-	-	-	1,788,227	=	841,703
Victim Housing Services		150,000	-	150,000	-	-	-	-	-	-
	Total	2,779,930	-	150,000	-	-	-	1,788,227	-	841,703
Homeless Services		5,306,084	-	2,447,495	-	-	-	2,838,089	-	20,500
Business and Workforce Development	<u>t</u>	16,722,904	-	-	-	16,402,744	70,160	250,000	-	-
Grand Total <sup>1</sup>	-	\$ 94,267,469 \$	2,122,277 \$	2,597,495 \$	5 10,469,643 \$	16,402,744 \$	70,160	\$ 20,157,101	\$ 33,901,632 \$	8,546,417

<sup>&</sup>lt;sup>1</sup> Totals presented above match the Department Detail and Summary sheets. Differences in the presentation of Inter-Departmental Charges may cause the totals by program area to differ.



# Office of Arts and Culture

Community
Investments and
Engagement

Public Art Program

Cultural Facilities and Strategic Projects

DEPARTMENT SUMMARY								
PROGRAM	DEPARTMENT	DEPARTMENT NO.						
Community Enrichment	Office of Arts and Culture	45						

### **Program Goal**

The Office of Arts and Culture supports the development of the arts and cultural community in Phoenix, and seeks to raise the level of awareness and participation of city residents in the preservation, expansion and enjoyment of arts and culture.

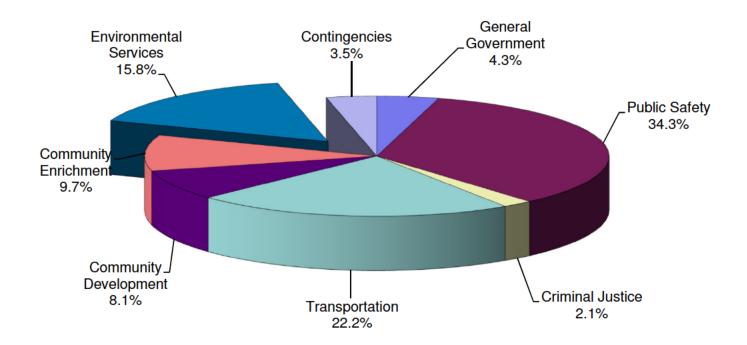
EXPENDITURES BY CHARACTER											
CHARACTER	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE							
PERSONAL SERVICES	\$ 1,217,913	\$ 1,414,904	\$ 1,543,143	9.1%							
CONTRACTUAL SERVICES	2,092,025	2,221,016	2,277,658	2.6%							
INTERDEPARTMENTAL CHARGES AND CREDITS	1,243,695	4,878,018	441,850	-90.9%							
SUPPLIES	13,156	6,936	4,100	-40.9%							
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-							
DEBT SERVICE PAYMENTS	-	-	-	-							
MISCELLANEOUS TRANSFERS	-	-	-	-							
TOTAL	\$ 4,566,789	\$ 8,520,874	\$ 4,266,751	-49.9%							
AUTHORIZED POSITIONS											
FULL-TIME POSITIONS	10.0	11.0	11.0	-							
PART-TIME POSITIONS (FTE)	0.5	-	-	-							
TOTAL	10.5	11.0	11.0	-							
	SOURCE	OF FUNDS									
General Funds Federal and State Grant Funds Other Restricted Funds	\$ 4,462,277 100,202 4,310	\$ 8,408,592 77,282 35,000	\$ 4,167,230 75,000 24,521	-50.4% -3.0% -29.9%							
TOTAL	\$ 4,566,789	\$ 8,520,874	\$ 4,266,751	-49.9%							

PROGRAM		DEPARTMENT NO			
Community Enrichment	Office of Arts and		9-2020		45
DESCRIPTION	DEDITOTI			DITIONS	2020-2021
2200M HOW					
Increase funding for arts grants for youth and underserved communities  Total	POSITIONS /	AMOUNT	POSITIONS  -  -  -  -  -  -  -  -  -  -  -  -  -	\$25,000 \$25,000	FULL YEAR COST

PROGRAM	DEPARTMEN			DEPARTME		
Community Enrichment		Office of A	rts and Culture	1		45
		2018-19		20	19-20	
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
		-				
Office of Arts and Culture						
Full Time						
Arts & Culture Administrator	903	1.0	-	1.0	-	1.0
Special Projects Administrator	840	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Project Manager	036	3.0	-	3.0	-	3.0
Admin Asst II	035	2.0	-	2.0	-	2.0
Arts Specialist	033	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		10.0	-	10.0	-	10.0
Part Time						
Admin Asst I	030	0.5	(0.5)	_	-	_
Total Part Time		0.5	(0.5)	-	-	-
Temporary						
Special Projects Administrator	840	1.0		1.0		1.0
Total Temporary		1.0	-	1.0	-	1.0
Total Office of Arts and Culture	•	11.5	(0.5)	11.0	-	11.0



# **Environmental Services**



### **Water Services**

Environmental Administration Services **Asset & Development** Safety & Training **Planning Internal Business Process Control** Support **Technology** Water Resources Services Management **Customer Services** Services Water Production Water Engineering Wastewater Water Distribution Engineering Wastewater **Water Meters** Collection Wastewater **Treatment** 

DEPARTMENT SUMMARY							
PROGRAM	DEPARTMENT	DEPARTMENT NO.					
Environmental Services	Water Services	84					

### **Program Goal**

The Water Services Department is responsible for the Water and Wastewater Programs. The Water Program provides a safe and adequate domestic water supply to all residents in the Phoenix water service area. The Wastewater Program assists in providing a clean, healthy environment through the effective management of all water borne wastes generated within the Phoenix drainage area.

EXPENDITURES BY CHARACTER											
CHARACTER	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE							
PERSONAL SERVICES	\$ 204,741,482	\$ 141,059,514	\$ 149,820,191	6.2%							
CONTRACTUAL SERVICES	79,720,263	93,380,440	104,367,842	11.8%							
INTERDEPARTMENTAL CHARGES AND CREDITS	8,703,856	8,148,261	1,649,676	-79.8%							
SUPPLIES	65,873,405	68,089,342	71,988,462	5.7%							
EQUIPMENT AND MINOR IMPROVEMENTS	4,810,151	7,143,652	12,211,853	70.9%							
DEBT SERVICE PAYMENTS	-	-	-	-							
MISCELLANEOUS TRANSFERS	439,191	242,559	242,559	-							
TOTAL	\$ 364,288,348	\$ 318,063,768	\$ 340,280,583	7.0%							
AUTHORIZED POSITIONS											
FULL-TIME POSITIONS	1,454.0	1,464.0	1,485.0	1.4%							
PART-TIME POSITIONS (FTE)	13.6	13.0	13.0	-							
TOTAL	1,467.6	1,477.0	1,498.0	1.4%							
	SOURCE	OF FUNDS									
Water Funds Wastewater Funds Other Restricted Funds	\$ 194,393,486 168,102,376 1,792,486	\$ 212,472,195 103,465,525 2,126,048	\$ 228,086,381 109,876,771 2,317,431	7.3% 6.2% 9.0%							
TOTAL	\$ 364,288,348	\$ 318,063,768	\$ 340,280,583	7.0%							

DEPARTMENT DETAIL									
PROGRAM Environmental Services	DEPARTMENT Water Services		DEPARTMENT NO. 84						
ORGANIZATION DETAIL	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE						
Administration	\$5,658,120	\$5,520,990	\$5,844,213						
Safety and Training	3,111,092	3,401,692	3,749,202						
Internal Business Support	6,749,528	5,640,201	6,092,278						
Water Resources	5,359,600	4,143,772	4,391,388						
Customer Services	19,089,573	20,557,292	22,785,309						
Water Production	100,213,897	104,311,581	106,992,821						
Water Distribution	23,966,712	35,950,549	46,248,877						
Wastewater Collection	16,498,978	17,863,398	17,930,445						
Wastewater Treatment	45,806,353	46,682,635	50,429,831						
Environmental Services	15,384,854	16,526,769	17,653,103						
Assets and Development Planning	8,653,856	10,786,445	11,600,302						
Process Control	6,730,211	7,215,439	7,795,876						
Technology Services	5,568,011	5,458,288	6,324,364						
Management Services	419,811	1,974,804	2,166,288						
Water Engineering	5,892,959	5,057,552	5,349,121						
Wastewater Engineering	2,770,208	3,649,654	3,697,110						
Water Meters	13,710,729	15,174,446	19,580,379						
Wastewater Unfunded Pension Liability'	70,000,000	-	-						
Inter-Departmental Charges	8,703,856	8,148,261	1,649,676						
Total	364,288,348	318,063,768	340,280,583						
Total	504,200,540	310,003,700	340,200,363						

<sup>&</sup>lt;sup>1</sup> This is a one-time payment for Wastewater's portion of the non-sworn employee pension unfunded liability as approved by Council on 02/13/2018.

PROGRAM	DEPARTMENT	 Г			DEPARTMENT NO
Environmental Services	Water Servi	ces			84
			19-2020		2020-2021
DESCRIPTION	POSITIONS	OUCTIONS		DITIONS	FULL YEAR
Add staff and vehicles to ensure adequate maintenance	FOSITIONS	AMOUNT	POSITIONS	AMOUNT	COST
of the 91st Avenue Wastewater Treatment Facility.			21.0	\$2,940,000	
Add funding to implement the use of Cellular Encoder Receiver Transmitters (CERTs).			-	150,000	
Total			21.0	\$3,090,000	

PROGRAM		DEPARTMENT		DEPARTMENT NO.		
Environmental Services		Water Ser	vices			84
ORGANIZATIONAL DETAIL/	PAY	AUTHORIZED	2018-19 ADDITIONS/	AUTHORIZED	201 ADDITIONS/	9-20 AUTHORIZED
CLASS FICATION TITLE	RANGE	POSITIONS	REDUCTIONS	POSITIONS AS OF 6/30/19	REDUCTIONS	POSITIONS
SUMMARY BY DIVISION						
Administration		32.0	1.0	33.0	-	33.0
Safety & Training		27.0	_	27.0	-	27.0
Internal Business Support		63.0	(1.0)	62.0	-	62.0
Water Resources		16.0		16.0	-	16.0
Customer Services		139.6	10.4	150.0	-	150.0
Water Production		226.0	1.0	227.0	-	227.0
Water Distribution		215.0	_	215.0	-	215.0
Wastewater Collection		114.0	_	114.0	-	114.0
Wastewater Treatment		165.0	1.0	166.0	21.0	187.0
Environmental Services		120.0	_	120.0	-	120.0
Assets and Development Planning		87.0	-	87.0	-	87.0
Process Control		35.0	-	35.0	-	35.0
Technology Services		23.0	(1.0)	22.0	-	22.0
Management Services		15.0	-	15.0	-	15.0
Water Engineering		37.0	-	37.0	-	37.0
Wastewater Engineering		26.0	-	26.0	-	26.0
Water Meters		127.0	(2.0)	125.0	-	125.0
Total Water Services		1,467.6	9.4	1,477.0	21.0	1,498.0
DETAIL BY DIVISION						
Administration						
Full Time						
Water Services Director (NC)	912	1.0	-	1.0	-	1.0
Asst Water Services Dir	906	4.0	-	4.0	-	4.0
Human Resources Aide	726	2.0	-	2.0	-	2.0
Senior Human Resources Clerk	723	5.0	-	5.0	-	5.0
Economic Development Prog Mgr	038	1.0	-	1.0	-	1.0
Human Resources Supervisor	038	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Water Services Project Coord	037	1.0	-	1.0	-	1.0
Admin Asst II	035	4.0	-	4.0	-	4.0
Equal Opportunity Specialist	035	1.0	-	1.0	-	1.0
Senior Human Resources Analyst	033	5.0	-	5.0	-	5.0
Equal Opportunity Progrms Asst	031	1.0	-	1.0	-	1.0
Admin Secretary	027	1.0	-	1.0	-	1.0
Human Resources Aide*U7	026	1.0	-	1.0	-	1.0
Secretary III Total Full Time	025	3.0	-	3.0 32.0	-	3.0 32.0
Temporary						
Asst Water Services Dir	906	-	1.0	1.0	-	1.0
Total Temporary		-	1.0	1.0	-	1.0
Total Administration		32.0	1.0	33.0		33.0

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ROGRAM Environmental Services		DEPARTMENT Water Ser		DEPARTMENT NO. 84		
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2018-19 Additions/ Reductions	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	9-20 AUTHORIZED POSITIONS
Safety & Training						
Full Time						
Secretary II	321	1.0	-	1.0	-	1.0
Environ Health & Safety Spec	222	8.0	-	8.0	-	8.0
Water Services Superintendent	038	1.0	-	1.0	-	1.0
Water Services Project Coord	037	2.0	-	2.0	-	2.0
Environmental Quality Spec	035	1.0	-	1.0	-	1.0
Curriculum/Training Coord	033	3.0	-	3.0	-	3.0
Safety Analyst II	033	5.0	-	5.0	-	5.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Safety Analyst I	030	5.0	-	5.0	-	5.0
Total Full Time		27.0		27.0	-	27.0
Total Safety & Training		27.0	-	27.0	-	27.0
Internal Business Support						
Full Time						
Deputy Water Services Director	842	1.0	-	1.0	-	1.0
Special Projects Administrator	840	1.0	-	1.0	-	1.0
Buyer Aide	326	1.0	-	1.0	-	1.0
Account Clerk III	325	5.0	-	5.0	-	5.0
Supplies Clerk II*U2	215	18.0	-	18.0	-	18.0
Equipment Op II*U2	213	2.0	-	2.0	-	2.0
Supplies Clerk I*U2	212	5.0	-	5.0	-	5.0
Courier	211	4.0	-	4.0	-	4.0
Procurement Manager	038	1.0	-	1.0	-	1.0
Contracts Specialist II*Lead	037	1.0	-	1.0	-	1.0
Inventory Management Coord	037	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Project Manager	036	2.0	-	2.0	-	2.0
Senior Business Systems Anlyst	036	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Contracts Specialist II	035	5.0	-	5.0	-	5.0
Supplies Supervisor	034	4.0	-	4.0	-	4.0
Senior Buyer	032	3.0	-	3.0	-	3.0
Buyer	031	2.0	-	2.0	-	2.0
Supplies Clerk III*U7	027	1.0	-	1.0	-	1.0
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Total Full Time		61.0	-	61.0	-	61.0
<u>Temporary</u>						
Courier	211	1.0	-	1.0	-	1.0
Senior Business Systems Anlyst	036	1.0	(1.0)	-	-	_
Total Temporary		2.0	(1.0)	1.0	-	1.0
Total Internal Business Suppo	ort	63.0	(1.0)	62.0	_	62.0

PROGRAM		DEPARTMENT			DEPARTMENT NO.		
Environmental Services		Water Ser	vices	84			
ORGANIZATIONAL DETAIL/			2018-19	AUTHODITED		9-20	
CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	POSITIONS	
Water Resources		•					
Full Time							
Water Resources Mgt Advsr (NC)	903	1.0	_	1.0	-	1.0	
Special Projects Administrator	840	1.0	_	1.0	-	1.0	
Hydrologist	039	1.0	_	1.0	-	1.0	
Principal Planner	039	2.0	_	2.0	-	2.0	
Economic Development Prog Mgr	038	1.0	_	1.0	-	1.0	
Project Manager	036	1.0	_	1.0	-	1.0	
Public Information Officer	035	1.0	_	1.0	_	1.0	
Public Information Specialist	033	2.0	_	2.0	_	2.0	
Water Resource Specialist	033	5.0	-	5.0	_	5.0	
Secretary III	025	1.0		1.0	_	1.0	
Total Full Time	020	16.0	-	16.0	-	16.0	
Total Water Resources		16.0	-	16.0	-	16.0	
Customer Services							
Full Time	0.40	4.0				4.0	
Deputy Water Services Director	842	1.0	-	1.0	-	1.0	
Treasury Collections Rep	328	4.0	-	4.0	-	4.0	
Utilities Credit Counselor	328	6.0	-	6.0	-	6.0	
Account Clerk III	325	12.0	-	12.0	-	12.0	
Utilities Service Spec*Lead	325	15.0	-	15.0	-	15.0	
Support Services Aide	324	1.0	-	1.0	-	1.0	
Utilities Service Spec	324	53.0	-	53.0	-	53.0	
Secretary II	321	1.0	-	1.0	-	1.0	
Lead Business Systems Analyst	038	1.0	-	1.0	-	1.0	
Asst Customer Svcs Adm	037	2.0	-	2.0	-	2.0	
Water Services Project Coord	037	1.0	-	1.0	-	1.0	
Accountant III	035	1.0	-	1.0	-	1.0	
Admin Asst II	035	1.0	-	1.0	-	1.0	
Accountant II	033	2.0	-	2.0	-	2.0	
Water Customer Services Spv II	033	5.0	-	5.0	-	5.0	
Operations Analyst	032	4.0	-	4.0	-	4.0	
Treasury Collections Supv	032	1.0	-	1.0	-	1.0	
Accountant I	030	4.0	-	4.0	-	4.0	
Water Customer Services Spv I	030	9.0	-	9.0	-	9.0	
Secretary III	025	1.0	-	1.0	-	1.0	
Total Full Time		125.0	-	125.0	-	125.0	
Part Time							
Special Projects Administrator	840	0.6	(0.6)	-	-	-	
Utilities Service Spec	324	10.1		10.1	-	10.1	
Clerk II	318	2.9	-	2.9	-	2.9	
Total Part Time		13.6	(0.6)	13.0	-	13.0	

PROGRAM Environmental Services		DEPARTMENT Water Services			DEPARTMENT NO. 84		
ODGANIZATIONAL DETAIL			2018-19		2019-20		
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	POSITIONS	
<u>Temporary</u>							
Utilities Service Spec*Lead	325	-	3.0	3.0	-	3.0	
Utilities Service Spec	324	-	8.0	8.0	-	8.0	
Water Services Project Coord	037	1.0	-	1.0	-	1.0	
Total Temporary		1.0	11.0	12.0	-	12.0	
Total Customer Services		139.6	10.4	150.0	-	150.0	
Water Production							
Full Time							
Deputy Water Services Director	842	1.0	-	1.0	-	1.0	
Water Systems Operator	329	8.0	-	8.0	-	8.0	
Support Services Aide	324	6.0	-	6.0	-	6.0	
Electrician*Lead	223	2.0	-	2.0	-	2.0	
Instrumentation & Cont Spec*Ld	223	2.0	-	2.0	-	2.0	
Maintenance Planner/Scheduler	223	12.0	-	12.0	-	12.0	
Senior Utility Operator*SCBA	223	42.0	_	42.0	_	42.0	
Electrician	222	20.0	_	20.0	_	20.0	
Industrial Maintenance Mech	222	21.0	_	21.0	-	21.0	
Instrumentation & Cont Spec	222	10.0	_	10.0	_	10.0	
Machinist	222	3.0	_	3.0	_	3.0	
Welder*U2	222	2.0	_	2.0	_	2.0	
Building Maint Worker*U2	220	2.0	_	2.0	_	2.0	
Ops & Maintenance Tech*SCBA	220	51.0	_	51.0	_	51.0	
Utility Mechanic	219	2.0	_	2.0	_	2.0	
Electrician Apprentice (NC)	214	1.0	_	1.0	_	1.0	
Utility Helper	212	3.0	_	3.0	_	3.0	
Water Services Superintendent	038	2.0	_	2.0	_	2.0	
Water Facilities Supervisor	037	7.0	_	7.0	_	7.0	
Water Services Project Coord	037	2.0	_	2.0	_	2.0	
Admin Asst II	035	1.0	_	1.0	_	1.0	
Water Services Proc Cont Spec	035	5.0	_	5.0	_	5.0	
Electrical Maintenance Foreman	032	4.0	_	4.0	_	4.0	
Ops & Maintenance Supervisor	032	13.0	_	13.0	_	13.0	
Safety Analyst I	030	1.0	_	1.0	_	1.0	
Water Systems Operator*Lead	030	1.0	_	1.0	_	1.0	
Admin Aide*U7	026	1.0	_	1.0	_	1.0	
Total Full Time		225.0	-	225.0	-	225.0	
Temporary							
Maintenance Planner/Scheduler	223	_	1.0	1.0	_	1.0	
Senior Utility Operator*SCBA	223	1.0	-	1.0	_	1.0	
Total Temporary	LLS	1.0	1.0	2.0	-	2.0	
Total Water Production		226.0	1.0	227.0	-	227.0	

PROGRAM Environmental Services		DEPARTMENT Water Services			DEPARTMENT NO. 84		
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2018-19 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	9-20 AUTHORIZE POSITIONS	
Water Distribution		<u> </u>					
Full Time							
Deputy Water Services Director	842	1.0	_	1.0	_	1.0	
Support Services Aide	324	7.0	_	7.0	_	7.0	
Communications Dispatcher	322	8.0	_	8.0	_	8.0	
Secretary II	321	1.0	_	1.0	_	1.0	
Maintenance Planner/Scheduler	223	3.0	_	3.0	_	3.0	
Senior Utility Technician	218	33.0	_	33.0	_	33.0	
Utility Specialty Technician	215	34.0	_	34.0	_	34.0	
Utility Technician	214	98.0	_	98.0	_	98.0	
Water Services Superintendent	038	2.0	_	2.0	_	2.0	
Admin Asst II	035	1.0	_	1.0	_	1.0	
Utility Supervisor	031	7.0	_	7.0	_	7.0	
Utility Foreman	029	20.0	_	20.0	_	20.0	
Total Full Time	023	215.0	_	215.0	-	215.0	
Total Water Distribution		215.0	_	215.0	-	215.0	
Wastewater Collection							
Full Time	0.40						
Deputy Water Services Director	842	1.0	-	1.0	-	1.0	
Support Services Aide	324	5.0	-	5.0	-	5.0	
Electrician*Lead	223	1.0	-	1.0	-	1.0	
Maintenance Planner/Scheduler	223	1.0	-	1.0	-	1.0	
Senior Utility Operator*SCBA	223	1.0	-	1.0	-	1.0	
Electrician	222	2.0	-	2.0	-	2.0	
Industrial Maintenance Mech	222	2.0	-	2.0	-	2.0	
Ops & Maintenance Tech*SCBA	220	2.0	-	2.0	-	2.0	
Utility Mechanic*SCBA	220	5.0	-	5.0	-	5.0	
Senior Utility Technician	218	26.0	-	26.0	-	26.0	
Utility TV Technician	218	5.0	-	5.0	-	5.0	
Backhoe/Loader Op*Const	217	4.0	-	4.0	-	4.0	
Utility Technician	214	37.0	-	37.0	-	37.0	
Water Services Superintendent	038	1.0	-	1.0	-	1.0	
Water Services Project Coord	037	1.0	-	1.0	-	1.0	
Ops & Maintenance Supervisor	032	2.0	-	2.0	-	2.0	
Utility Supervisor	031	5.0	-	5.0	-	5.0	
Admin Asst I	030	1.0	-	1.0	-	1.0	
Utility Foreman	029	12.0	-	12.0	-	12.0	
Total Full Time		114.0	-	114.0	-	114.0	
Total Wastewater Collection		114.0	-	114.0		114.0	

ROGRAM		DEPARTMENT		DEPARTMENT NO.		
Environmental Services		Water Ser	vices			84
			2018-19			9-20
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	POSITIONS
Wastewater Treatment						
Full Time						
Deputy Water Services Director	842	1.0	-	1.0	-	1.0
Support Services Aide	324	2.0	_	2.0	-	2.0
User Technology Specialist*U2	228	1.0	_	1.0	-	1.0
Electrician*Lead	223	2.0	_	2.0	-	2.0
Instrumentation & Cont Spec*Ld	223	2.0	_	2.0	-	2.0
Maintenance Planner/Scheduler	223	7.0	_	7.0	-	7.0
Senior Utility Operator*SCBA	223	22.0	_	22.0	1.0	23.0
Electrician	222	7.0	_	7.0	1.0	8.0
Industrial Maintenance Mech	222	12.0	_	12.0	1.0	13.0
Instrumentation & Cont Spec	222	6.0	_	6.0	3.0	9.0
Machinist	222	1.0	_	1.0	_	1.0
Building Maint Worker*U2	220	1.0	_	1.0	_	1.0
Ops & Maintenance Tech*SCBA	220	45.0	_	45.0	5.0	50.0
Utility Mechanic*SCBA	220	15.0	_	15.0	5.0	20.0
Equipment Op IV*U2	218	3.0	_	3.0	-	3.0
Electrician Apprentice (NC)	214	1.0	_	1.0	_	1.0
Utility Helper	212	5.0	_	5.0	_	5.0
Gardener*U2	211	3.0	_	3.0	_	3.0
Water Services Superintendent	038	2.0	_	2.0	_	2.0
Senior User Technology Spec	037		_	-	1.0	1.0
Water Facilities Supervisor	037	4.0	_	4.0	-	4.0
Water Services Project Coord	037		_	-	1.0	1.0
Admin Asst II	035	1.0	_	1.0	-	1.0
Info Tech Analyst/Prg I	035	1.0	_	1.0	1.0	2.0
User Technology Specialist	035	-	_	-	2.0	2.0
Water Services Proc Cont Spec	035	3.0	_	3.0		3.0
Instrumentation & Cont Supv	034	1.0	_	1.0		1.0
Electrical Maintenance Foreman	032	2.0	_	2.0		2.0
Ops & Maintenance Supervisor	032	11.0	_	11.0		11.0
Building Maint Foreman	031	1.0		1.0		1.0
Parks Foreman I	027	1.0	-	1.0	]	1.0
Admin Aide*U7	026	1.0	-	1.0	]	1.0
Total Full Time	020	164.0		164.0	21.0	185.0
						. 50.0
Temporary Senior Litility Operator*SCDA	000		4.0	4.0		4.0
Senior Utility Operator*SCBA	223	-	1.0	1.0	_	1.0
Electrician	222	1.0	(1.0)	-	-	-
Ops & Maintenance Tech*SCBA	220		1.0	1.0	-	1.0
Total Temporary		1.0	1.0	2.0	-	2.0
<b>Total Wastewater Treatment</b>		165.0	1.0	166.0	21.0	187.0

PROGRAM		DEPARTMENT		DEPARTMENT NO.		
Environmental Services		Water Ser	vices			84
			2018-19			9-20
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Environmental Services						
Full Time						
Deputy Water Services Director	842	1.0	_	1.0	-	1.0
Mechanical Plans Examiner I	333	1.0	_	1.0	-	1.0
Plumbing/Mech Insp I	331	2.0	-	2.0	-	2.0
Laboratory Technician	325	9.0	-	9.0	-	9.0
Engineering Tech	324	1.0	-	1.0	-	1.0
Support Services Aide	324	4.0	-	4.0	-	4.0
Secretary II	321	1.0	-	1.0	-	1.0
Senior Water Quality Inspector	222	41.0	-	41.0	-	41.0
Laboratory Superintendent	040	1.0	-	1.0	-	1.0
Environmental Programs Coord	039	2.0	-	2.0	-	2.0
Chemist III*Specialty	038	4.0	-	4.0	-	4.0
Chemist III	037	1.0	-	1.0	-	1.0
Water Services Project Coord	037	3.0	-	3.0	-	3.0
Chemist II*Specialty	036	3.0	-	3.0	-	3.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Chemist II	035	3.0	-	3.0	-	3.0
Chief Water Quality Inspector	035	5.0	-	5.0	-	5.0
Environmental Quality Spec	035	8.0	-	8.0	-	8.0
Principal Engineering Tech	035	1.0	-	1.0	-	1.0
Chemist I*Quality Assurance	033	3.0	-	3.0	-	3.0
Safety Analyst II	033	1.0	-	1.0	-	1.0
Chemist I*Specialty	032	10.0	-	10.0	-	10.0
Chemist I	031	13.0	-	13.0	-	13.0
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Total Full Time		120.0	-	120.0	-	120.0
Total Environmental Services		120.0	-	120.0	-	120.0

PROGRAM		DEPARTMENT		DEPARTMENT NO.		
Environmental Services		Water Ser	vices		l .	84
		+	2018-19		201	9-20
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Assets and Development Plan	ning					
Full Time						
Deputy Water Services Director	842	1.0	_	1.0	-	1.0
GIS Technician	330	6.0	_	6.0	-	6.0
Senior Drafting Technician	328	1.0	_	1.0	-	1.0
Senior Engineering Tech	328	6.0	_	6.0	-	6.0
Engineering Tech	324	4.0	_	4.0	-	4.0
Municipal Security Guard	323	6.0	_	6.0	-	6.0
Maintenance Planner/Scheduler	223	1.0	_	1.0	-	1.0
Utility Specialty Technician	215	14.0	_	14.0	-	14.0
Civil Engineer III*Team Ldr	041	2.0	_	2.0	-	2.0
Water Services Tech Sup Coord	041	1.0	_	1.0	-	1.0
Civil Engineer III	039	5.0	_	5.0	-	5.0
Info Tech Analyst/Prg III	039	1.0	_	1.0	-	1.0
Water Services Superintendent	038	1.0	_	1.0	-	1.0
Info Tech Analyst/Prg II	037	2.0	_	2.0	-	2.0
Planner III	037	1.0	_	1.0	-	1.0
Water Services Project Coord	037	3.0	_	3.0	-	3.0
GIS Coordinator	036	1.0	_	1.0	-	1.0
Info Tech Analyst/Prg I	035	1.0	_	1.0	_	1.0
Planner II	035	1.0	_	1.0	-	1.0
Principal Engineering Tech	035	11.0	_	11.0	-	11.0
Water & Wastewtr Econ Anlst	035	1.0	_	1.0	_	1.0
Security Systems Supervisor	034	1.0	_	1.0	-	1.0
Senior GIS Technician	032	7.0	-	7.0	-	7.0
Chief Engineering Tech*U7	031	2.0	_	2.0	-	2.0
Utility Supervisor	031	1.0	_	1.0	-	1.0
Admin Asst I	030	2.0	_	2.0	-	2.0
Utility Foreman	029	2.0	-	2.0	-	2.0
Records Clerk III	026	1.0	_	1.0	-	1.0
Secretary III	025	1.0	_	1.0	-	1.0
Total Full Time		87.0	-	87.0	-	87.0
Total Assets and Development Planning		87.0		87.0	_	87.0

PROGRAM Environmental Services		DEPARTMENT Water Ser			DEPARTMENT NO. 84		
Environmental Services		vvaler 3er	VIOCO			84	
		+	2018-19		2019-20		
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZEI POSITIONS	
Process Control							
Full Time							
Computer Operator	325	1.0	_	1.0	-	1.0	
User Technology Specialist*U2	228	4.0	-	4.0	-	4.0	
Lead Info Tech Systems Spec	042	1.0	-	1.0	-	1.0	
Senior Info Tech Systems Spec	040	2.0	-	2.0	-	2.0	
Info Tech Analyst/Prg III	039	4.0	-	4.0	-	4.0	
Lead User Technology Spec	039	3.0	-	3.0	-	3.0	
Info Tech Analyst/Prg II	037	3.0	-	3.0	-	3.0	
Senior User Technology Spec	037	4.0	-	4.0	-	4.0	
Water Services Project Coord	037	1.0	-	1.0	-	1.0	
Admin Asst II	035	1.0	-	1.0	-	1.0	
Info Tech Analyst/Prg I	035	6.0	-	6.0	-	6.0	
User Technology Specialist	035	5.0	-	5.0	-	5.0	
Total Full Time		35.0	-	35.0	-	35.0	
Total Process Control		35.0	-	35.0	-	35.0	
Technology Services							
Full Time							
User Support Specialist	330	2.0	_	2.0	_	2.0	
User Technology Specialist*U2	228	1.0	_	1.0	_	1.0	
Lead Info Tech Systems Spec	042	1.0	_	1.0	_	1.0	
Info Tech Project Manager	041	1.0	_	1.0	-	1.0	
Senior Info Tech Systems Spec	040	3.0	_	3.0	-	3.0	
Info Tech Analyst/Prg III	039	2.0	_	2.0	-	2.0	
Information Tech Systems Spec	038	2.0	_	2.0	-	2.0	
Info Tech Analyst/Prg II	037	3.0	_	3.0	-	3.0	
Senior User Technology Spec	037	2.0	-	2.0	-	2.0	
User Technology Specialist	035	4.0	-	4.0	-	4.0	
Admin Asst I	030	1.0	_	1.0	_	1.0	
Total Full Time		22.0	-	22.0	-	22.0	
Temporary							
Senior Info Tech Systems Spec	040	1.0	(1.0)	-	-	_	
Total Temporary		1.0	(1.0)	-	-	-	
Total Technology Services		23.0	(1.0)	22.0	_	22.0	

PROGRAM Environmental Services		DEPARTMENT Water Ser		DEPARTMENT NO. 84		
ORGANIZATIONAL DETAIL/	PAY	AUTHORIZED	2018-19 ADDITIONS/	AUTHORIZED	201 ADDITIONS/	19-20 AUTHORIZEI
CLASS FICATION TITLE	RANGE	POSITIONS	REDUCTIONS	POSITIONS AS OF 6/30/19	REDUCTIONS	POSITIONS
Management Services						
Full Time						
Management Services Adm	841	1.0	-	1.0	-	1.0
Special Projects Administrator	840	1.0	-	1.0	-	1.0
Account Clerk III	325	1.0	-	1.0	-	1.0
Accountant IV	037	1.0	-	1.0	-	1.0
Department Budget Supervisor	037	1.0	-	1.0	-	1.0
Water Services Project Coord	037	1.0	-	1.0	-	1.0
Accountant III	035	2.0	-	2.0	-	2.0
Budget Analyst II	035	5.0	-	5.0	-	5.0
Water & Wastewtr Econ Anlst	035	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		15.0	-	15.0	-	15.0
Total Management Services		15.0	-	15.0	-	15.0
Water Engineering						
Full Time						
Deputy Water Services Director	842	1.0	-	1.0	-	1.0
Chief Engineering Tech	331	1.0	-	1.0	-	1.0
Senior Engineering Tech	328	3.0	_	3.0	-	3.0
Civil Engineer III*Team Ldr	041	3.0	_	3.0	-	3.0
Civil Engineer III	039	17.0	_	17.0	-	17.0
Water Services Project Coord	037	4.0	_	4.0	-	4.0
Civil Engineer II	035	3.0	_	3.0	_	3.0
Principal Engineering Tech	035	3.0	_	3.0	_	3.0
Admin Asst I	030	1.0	_	1.0	_	1.0
Secretary III	025	1.0	_	1.0	_	1.0
Total Full Time		37.0	-	37.0	-	37.0
Total Water Engineering		37.0	-	37.0	-	37.0
Wastewater Engineering						
Full Time						
Deputy Water Services Director	842	1.0	-	1.0	-	1.0
Special Projects Administrator	840	1.0	-	1.0	-	1.0
Civil Engineer III*Team Ldr	041	3.0	-	3.0	-	3.0
Civil Engineer III	039	8.0	-	8.0	-	8.0
Economic Development Prog Mgr	038	1.0	-	1.0	-	1.0
Energy Management Supt	038	1.0	-	1.0	-	1.0
Water Services Project Coord	037	5.0	_	5.0	_	5.0
Admin Asst II	035	1.0	_	1.0	_	1.0
Civil Engineer II	035	2.0	_	2.0	_	2.0
Admin Asst I	030	1.0	_	1.0	_	1.0
Secretary III	025	1.0	_	1.0	_	1.0
Total Full Time		25.0	_	25.0	-	25.0

PROGRAM		DEPARTMENT			DEPARTME	
Environmental Services		Water Ser	vices			84
		2018-19		201	19-20	
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Temporary						
Water Services Project Coord	037	1.0	-	1.0	-	1.0
Total Temporary		1.0	-	1.0	-	1.0
Total Wastewater Engineering	I	26.0	-	26.0	-	26.0
Water Meters						
Full Time						
Deputy Water Services Director	842	1.0	-	1.0	-	1.0
Support Services Aide	324	6.0	-	6.0	-	6.0
Water Services Specialist	218	31.0	-	31.0	-	31.0
Water Services Technician	215	60.0	-	60.0	-	60.0
Water Meter Reader	212	7.0	-	7.0	-	7.0
Asst Customer Svcs Adm	037	1.0	-	1.0	-	1.0
Water Customer Svc Spvr II*Fld	034	3.0	-	3.0	-	3.0
Operations Analyst	032	2.0	-	2.0	-	2.0
Admin Asst I	030	2.0	-	2.0	-	2.0
Water Customer Services Spv I	030	12.0	-	12.0	-	12.0
Total Full Time		125.0	-	125.0	-	125.0
<u>Temporary</u>						
Water Services Specialist	218	1.0	(1.0)	-	-	-
Water Customer Services Spv I	030	1.0	(1.0)	-	-	-
Total Temporary		2.0	(2.0)	-	-	-
Total Water Meters		127.0	(2.0)	125.0	-	125.0
Total Water Services		1,467.6	9.4	1,477.0	21.0	1,498.0



# **Public Works** Solid Waste Customer **Facilities Engagement Services** Management Solid Waste Field Fleet Services Services Administrative Solid Waste Diversion & Services **Disposal Management** Floodplain Management

DEPARTMENT SUMMARY								
PROGRAM	DEPARTMENT	DEPARTMENT NO.						
Environmental Services	Public Works	70PW						

The Public Works Department provides mechanical and electrical maintenance and energy conservation services for city facilities; procures, manages and maintains the city's fleet of vehicular equipment; and provides for the economical, safe and aesthetic design and construction of facilities on city property.

EXPENDITURES BY CHARACTER											
CHARACTER	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE							
PERSONAL SERVICES	\$ 39,465,363	\$ 41,401,873	\$ 45,511,672	9.9%							
CONTRACTUAL SERVICES	41,977,567	51,196,793	46,381,912	-9.4%							
INTERDEPARTMENTAL CHARGES AND CREDITS	(100,525,693)	(107,871,997)	(108,173,770)	-0.3%							
SUPPLIES	29,748,487	32,338,142	32,378,261	0.1%							
EQUIPMENT AND MINOR IMPROVEMENTS	1,653,485	2,160,200	2,727,610	26.3%							
DEBT SERVICE PAYMENTS	5,078,282	7,013,866	8,788,836	25.3%							
MISCELLANEOUS TRANSFERS	(90,945)	102,932	121,616	18.2%							
TOTAL	\$ 17,306,546	\$ 26,341,809	\$ 27,736,137	5.3%							
	AUTHORIZ	ED POSITIONS									
FULL-TIME POSITIONS	394.0	399.0	422.0	5.8%							
PART-TIME POSITIONS (FTE)	0.5	0.5	1.0	100.0%							
TOTAL	394.5	399.5	423.0	5.9%							
	SOURCE	OF FUNDS									
General Funds City Improvement Funds Federal and State Grants Funds Other Restricted Funds	\$ 12,187,854 5,078,282 8,130 32,280	\$ 18,275,710 7,013,866 237,955 814,278	\$ 17,894,891 8,788,836 237,955 814,455	-2.1% 25.3% - 0.0%							
TOTAL	\$ 17,306,546	\$ 26,341,809	\$ 27,736,137	5.3%							

DEPARTMENT DETAIL									
PROGRAM Environmental Services	DEPARTMENT Public Works		DEPARTMENT NO. 70PW						
ORGANIZATION DETAIL	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE						
Administration	\$7,628,119	\$8,645,009	\$9,071,574						
Facilities Management & Energy Conservation	42,019,639	50,847,841	48,852,535						
Fleet Services	63,106,199	66,968,781	68,454,964						
Floodplain Management	-	738,309	741,998						
Debt Service	5,078,282	7,013,866	8,788,836						
Inter-Departmental Charges	(100,525,693)	(107,871,997)	(108,173,770)						
Total	\$17,306,546	\$26,341,809	\$ 27,736,137						
	<b>***</b>	<del></del>							

	PRO	GRAM CHA	NGES				
PROGRAM Environmental Services	DEPARTMENT NO. 70PW						
	2019-2020						
DESCRIPTION		DUCTIONS	Al	DDITIONS	FULL YEAR		
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST		
Add funding for 23.5 positions and 17 vehicles for facilities deferred maintenance projects, asset management and site assessment support. These additions represent a partial restoration of prior reductions in force that occurred during the Great Recession.							
			23.5	\$1,336,000			
Total			23.5	\$1,336,000			
Total			20.0	ψ1,330,000			

PROGRAM		DEPARTMENT		DEPARTMENT NO.		
Environmental Services		Public Wor	ks			70PW
			2018-19		20-	19-20
ORGANIZATIONAL DETAIL/	PAY	AUTHORIZED	ADDITIONS/	AUTHORIZED	ADDITIONS/	AUTHORIZED
CLASSIFICATION TITLE	RANGE	POSITIONS	REDUCTIONS	POSITIONS AS OF 6/30/19	REDUCTIONS	POSITIONS
SUMMARY BY DIVISION						
Administration		46.0	_	46.0	-	46.0
Facilities Management & Energy C	nsv	99.5	_	99.5	23.5	123.0
Fleet Services		249.0	_	249.0	-	249.0
Floodplain Management		-	5.0		-	5.0
Total Public Works		394.5	5.0		23.5	423.0
DETAIL BY DIVISION					-	
Administration						
Full Time						
Public Works Director (NC)	910	1.0	-	1.0	_	1.0
Asst Public Works Director	906	2.0	-	2.0	-	2.0
Deputy Public Works Director	842	1.0	-	1.0	-	1.0
Human Resources Aide	726	1.0	-	1.0	-	1.0
Senior Human Resources Clerk	723	1.0	-	1.0	-	1.0
Buyer Aide	326	6.0	-	6.0	-	6.0
Account Clerk III	325	1.0	-	1.0	-	1.0
Municipal Security Guard*Badge	324	1.0	-	1.0	-	1.0
Support Services Aide	324	2.0	-	2.0	-	2.0
Lead Info Tech Systems Spec	042	1.0	-	1.0	-	1.0
Human Resources Supervisor	038	1.0	-	1.0	-	1.0
Procurement Manager	038	1.0	-	1.0	-	1.0
Contracts Specialist II*Lead	037	1.0	-	1.0	-	1.0
Department Budget Supervisor	037	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg II	037	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Accountant III	035	1.0	-	1.0	-	1.0
Admin Asst II	035	2.0	-	2.0	-	2.0
Budget Analyst II	035	1.0	-	1.0	-	1.0
Contracts Specialist II	035	3.0	-	3.0	-	3.0
User Technology Specialist	035	2.0	-	2.0	-	2.0
Accountant II	033	2.0	-	2.0	-	2.0
Business Systems Analyst	033	1.0	-	1.0	-	1.0
Curriculum/Training Coord	033	1.0	-	1.0	-	1.0
Safety Analyst II	033	1.0	-	1.0	-	1.0
Senior Human Resources Analyst	033	1.0	-	1.0	-	1.0
Accountant I	030	1.0	-	1.0	-	1.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Contracts Specialist I	030	2.0	-	2.0	-	2.0
Human Resources Analyst	030	1.0	-	1.0	-	1.0
Safety Analyst I	030	1.0	-	1.0	-	1.0
Admin Secretary	027	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0		1.0
Total Full Time		46.0	-	46.0	-	46.0

PROGRAM Environmental Services		DEPARTMENT Public Wor	PEPARTMENT Public Works			DEPARTMENT NO. 70PW		
ORGANIZATIONAL DETAIL/	DAY	AUTHODITED	2018-19 ADDITIONS/	AUTHORIZED	2019-20			
CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	REDUCTIONS	POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	POSITIONS		
Total Administration		46.0	-	46.0	-	46.0		
Facilities Management & Ener	gy Cnsv							
Full Time								
Deputy Public Works Director	842	1.0	-	1.0	-	1.0		
Facility Contract Compl Spec	326	3.0	-	3.0	-	3.0		
Support Services Aide	324	1.0	-	1.0	2.0	3.0		
Secretary II	321	1.0	-	1.0	-	1.0		
Electronic Systems Specialist	225	4.0	-	4.0	1.0	5.0		
Facilities Projects Planner	225	7.0	-	7.0	5.0	12.0		
Building Equip Op II	223	14.0	-	14.0	-	14.0		
Electrician*Lead	223	5.0	-	5.0		5.0		
Building Equip Op I	222	8.0	-	8.0	1.0	9.0		
Electrician	222	17.0	-	17.0	3.0	20.0		
Building Maint Worker*U2	220	11.0	-	11.0	1.0	12.0		
Supplies Clerk II*U2	215	1.0	-	1.0	-	1.0		
Electrician Apprentice (NC)	214	2.0	-	2.0	-	2.0		
Building Facilities Supt	038	2.0	-	2.0	1.0	3.0		
Property Manager	037	2.0	-	2.0	-	2.0		
Project Manager	036	-	-	-	1.0	1.0		
Admin Asst II	035	1.0	-	1.0	-	1.0		
Budget Analyst II	035	1.0	-	1.0	-	1.0		
Energy Management Specialist	035	2.0	-	2.0	-	2.0		
Electrical Facilities Supv	034	2.0	-	2.0	-	2.0		
Senior Building Equipment Supv	034	1.0	-	1.0	- 10	1.0		
Business Systems Analyst	033	- 20	-	-	1.0	1.0		
Building Equipment Supervisor	032	3.0	-	3.0	- 10	3.0		
Electrical Maintenance Foreman	032	2.0	-	2.0	1.0	3.0		
Building Maint Foreman	031	1.0	-	1.0		1.0		
Project Management Assistant	031	1.0	-	-	5.0	5.0		
Admin Asst I	030 030	1.0 1.0	-	1.0 1.0	1.0	2.0 1.0		
Contracts Specialist I Admin Aide*U7	030		-	1.0	_	1.0		
Inventory Control Specialist	026	1.0 1.0	-	1.0	_	1.0		
Secretary III	025		-		Ī			
Total Full Time	020	1.0 97.0		1.0 97.0	23.0	1.0		
		97.0		31.0	∠3.0	120.0		
Part Time Support Services Aide	204	0.5		0.5	0.5	4.0		
Support Services Aide Total Part Time	324	0.5 0.5	-	0.5 0.5	0.5 0.5	1.0		
<u>Temporary</u>								
Building Maint Worker*U2	220	1.0	-	1.0		1.0		
Building Facilities Supt	038	1.0	-	1.0		1.0		
Total Temporary	-	2.0	-	2.0	-	2.0		
Total Facilities Management &	& Energy Cns	v 99.5		99.5	23.5	123.0		

PROGRAM Environmental Services		DEPARTMENT Public Wor			DEPARTMENT NO. 70PW		
					ı		
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2018-19 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	9-20 AUTHORIZE POSITIONS	
Fleet Services							
Full Time							
Deputy Public Works Director	842	1.0	_	1.0	_	1.0	
Equipment Control Specialist	330	3.0	_	3.0	_	3.0	
Buyer Aide	326	1.0	_	1.0	_	1.0	
Support Services Aide	324	6.0	_	6.0	_	6.0	
Equipment Services Aide	322	4.0	_	4.0	_	4.0	
Heavy Equip Mech*Emer Repair	223	2.0	_	2.0	_	2.0	
Heavy Equip Mech*Landfill Mech	223	3.0	_	3.0	_	3.0	
Heavy Equip Mech*Mobile Repair	223	10.0	_	10.0	_	10.0	
Body Repair Specialist	222	1.0	_	1.0	_	1.0	
Equipment Repair Spec	222	2.0	_	2.0	_	2.0	
Heavy Equip Mech	222	62.0	_	62.0	_	62.0	
Methods & Standards Analyst	222	1.0	_	1.0	_	1.0	
Welder*U2	222	1.0	_	1.0	_	1.0	
Auto Technician*Master Tech	220	36.0	_	36.0	_	36.0	
Equipment Op IV*Fuel Distrib	219	3.0	_	3.0	_	3.0	
Fuel System Support Technician	217	1.0	_	1.0	_	1.0	
Auto Parts Clerk III	217	7.0	_	7.0	_	7.0	
Auto Parts Clerk III	215	13.0	-	13.0	_	13.0	
	215	44.0	-	44.0	_	44.0	
Equipment Service Wkr II Auto Parts Clerk I	213	1.0	-	1.0	_		
	212	2.0	-	2.0	· -	1.0	
Equipment Op I*U2	211	6.0	-	6.0	· -	2.0 6.0	
Equipment Service Wkr I	039	1.0	-	1.0	· -		
Equipment Maintenance Supt			-		-	1.0	
Equipment Analyst	037 037	1.0 1.0	-	1.0 1.0	-	1.0 1.0	
Inventory Management Coord	037	1.0	-	1.0	· -	1.0	
Public Works Operations Mgr Admin Asst II	037	1.0	-	1.0	· -	1.0	
	035	7.0	-	7.0	· -	7.0	
Equipment Maintenance Supv			-	1.0	-		
Petroleum Supplies Supervisor	034 031	1.0	-	1.0	· -	1.0	
Equipment Fabrication Foreman Equipment Shop Foreman	031	1.0 19.0	-		· -	1.0 19.0	
			-	19.0	· -		
Tire Program Supervisor	031	1.0	-	1.0	· -	1.0	
Admin Asst I	030	1.0	•	1.0	· ·	1.0	
Fuel Management Specialist	029	1.0	-	1.0	· -	1.0	
Inventory Control Specialist	026	2.0	•	2.0	· ·	2.0	
Secretary III Total Full Time	025	1.0	-	1.0	-	1.0	
		249.0		249.0	-	249.0	
Total Fleet Services		249.0	-	249.0	-	249.0	

PROGRAM		DEPARTMEN			DEPARTME	
Environmental Services		Public Wo	rks			70PW
			2018-19		201	19-20
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Floodplain Management						_
Full Time						
Asst Street Transportation Dir	905	-	1.0	1.0	-	1.0
Chief Engineering Tech	331	-	1.0	1.0	-	1.0
Senior Engineering Tech	328	-	1.0	1.0	-	1.0
Civil Engineer III	039	-	1.0	1.0	-	1.0
Civil Engineer II	035		1.0	1.0	-	1.0
Total Full Time		-	5.0	5.0	-	5.0
Total Floodplain Managemen	t	-	5.0	5.0	-	5.0
Total Public Works		394.5	5.0	399.5	23.5	423.0



DEPARTMENT SUMMARY							
PROGRAM	DEPARTMENT	DEPARTMENT NO.					
Environmental Services	Solid Waste Management	70SW					

The Solid Waste Management Program assists in providing a safe and aesthetically acceptable environment through effective, integrated management of the solid waste stream, including collection, disposal, source reduction and recycling activities.

	EXPENDITURE	S BY CHARACTE	R	
CHARACTER	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE
PERSONAL SERVICES	\$ 49,362,052	\$ 52,210,547	\$ 55,554,626	6.4%
CONTRACTUAL SERVICES	30,811,859	32,380,749	33,400,263	3.1%
INTERDEPARTMENTAL CHARGES AND CREDITS	32,984,979	34,596,519	33,858,211	-2.1%
SUPPLIES	3,571,721	3,888,759	4,136,923	6.4%
EQUIPMENT AND MINOR IMPROVEMENTS	11,353,733	16,428,244	17,009,301	3.5%
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	342,974	135,000	1,135,000	+100.0%
TOTAL	\$ 128,427,318	\$ 139,639,818	\$ 145,094,324	3.9%
	AUTHORIZ	ED POSITIONS		
FULL-TIME POSITIONS	597.0	606.0	607.0	0.2%
PART-TIME POSITIONS (FTE)	3.0	3.0	3.0	-
TOTAL	600.0	609.0	610.0	0.2%
	SOURCE	OF FUNDS		
Solid Waste Funds General Funds	\$ 128,427,318 -	\$ 139,639,818	\$ 144,514,324 580,000	3.5% +100.0%
TOTAL	\$ 128,427,318	\$ 139,639,818	\$ 145,094,324	3.9%

DEPARTMENT DETAIL								
PROGRAM Environmental Services	DEPARTMENT Solid Waste Manage	ement	DEPARTMENT NO. 70SW					
ORGANIZATION DETAIL	2017-18 ACTUAL EXPENDITURES	2018-19 ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE					
Administration	\$ 4,647,122	\$ 5,148,222	\$ 6,595,408					
Diversion & Disposal Management	32,133,460	36,163,964	38,335,244					
Field Services	40,089,248	44,468,205	46,313,713					
Customer Engagement Services	15,451,555	17,570,688	18,393,491					
Community Relations	3,120,954	1,692,220	1,598,257					
Inter-Departmental Charges	32,984,979	34,596,519	33,858,211					
Total	\$ 128,427,318	\$ 139,639,818	\$ 145,094,324					

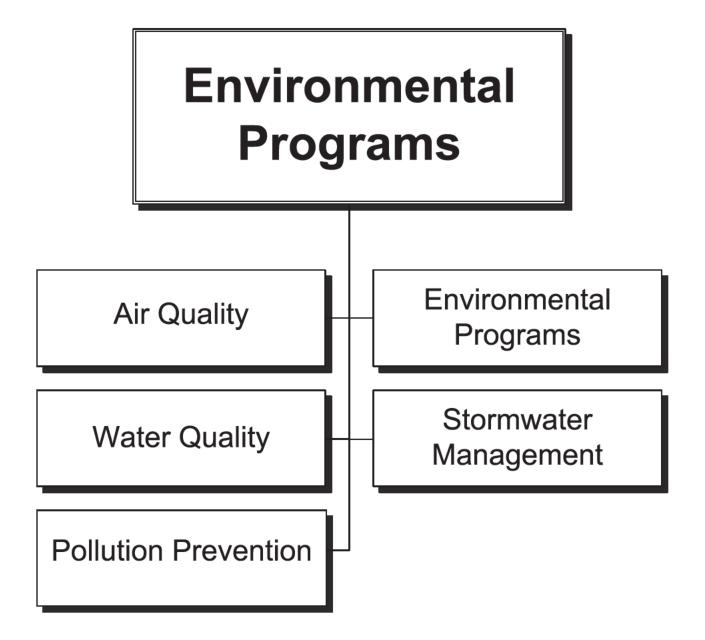
PROGRAM	DEPARTMENT				DEPARTMENT NO
Environmental Services	Solid Waste		70SW		
DESCRIPTION	PED	UCTIONS	19-2020 ADI	DITIONS	2020-2021 FULL YEAR
DESCRIPTION	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST
Continue and convert funding for vehicles and two existing full-time temporary Solid Waste Equipment Operator positions to regular status for citywide cleanup of encampments. The positions were previously funded in the Solid Waste Fund as a 2018-19 pilot to address impacts of encampments and to clean up alleys. Funding in Solid Waste is not available past the 2018-19 pilot year, as a result this will be an ongoing expense in the General Fund. The cost to provide this service is \$580K.  Add a Project Manager position to review plans for new and existing development projects. Funding for this position is available in the existing Solid Waste budget.  Total			1.0	-	

PROGRAM	DEPARTMENT	•	DEPARTMENT NO.			
Environmental Services	Solid Wast	te Management	<u>t</u>		70SW	
					1	
ODCANIZATIONAL DETAIL			2018-19			19-20
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	POSITIONS
SUMMARY BY DIVISION						
Administration		27.0	_	27.0	-	27.0
Diversion & Disposal Management		116.0	(1.0)	) 115.0	-	115.0
Field Services		325.5	` -	325.5	-	325.5
Customer Engagement Services		126.0	8.0	134.0	1.0	135.0
Community Relations		7.5	_	7.5	-	7.5
Total Solid Waste Management		602.0	7.0	609.0	1.0	610.0
DETAIL BY DIVISION						
Administration						
Full Time						
Asst Public Works Director	906	1.0	_	1.0	_	1.0
Account Clerk III	325	1.0	_	1.0	_	1.0
Support Services Aide	324	1.0	_	1.0	_	1.0
Methods & Standards Analyst	222	2.0	_	2.0	_	2.0
Senior Info Tech Systems Spec	040	1.0	_	1.0	_	1.0
Lead Business Systems Analyst	038	1.0	_	1.0	_	1.0
Senior Public Info Officer	038	1.0	_	1.0	_	1.0
Info Tech Analyst/Prg II	037	1.0	_	1.0	_	1.0
Public Works Operations Mgr	037	2.0	_	2.0	_	2.0
GIS Coordinator	036	1.0	_	1.0	_	1.0
Rate Analyst	036	1.0	-	1.0	_	1.0
Accountant III	035	1.0	-	1.0		1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg I	035	1.0	-	1.0	-	1.0
Accountant II	033	2.0	-	2.0	-	2.0
Business Systems Analyst	033	1.0	-	1.0	-	1.0
Senior Human Resources Analyst	033	1.0	-	1.0	-	1.0
Solid Waste Admin Analyst	033	4.0	-	4.0	-	4.0
Operations Analyst	032	1.0	-	1.0	-	1.0
Solid Waste Supervisor	031	1.0	-	1.0	-	1.0
Accountant I	030	1.0		1.0		1.0
Total Full Time		27.0	-	27.0	-	27.0
Total Administration		27.0		27.0		27.0

PROGRAM		DEPARTMEN <sup>*</sup>	Γ		DEPARTME	NT NO.	
Environmental Services		Solid Was	te Managemen	t	70SW		
			2018-19		201	9-20	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	POSITIONS	
Diversion & Disposal Manage	ment						
Full Time							
Deputy Public Works Director	842	1.0	-	1.0	-	1.0	
Senior Engineering Tech	328	1.0	-	1.0	-	1.0	
Solid Waste Environ Spec	328	5.0	_	5.0	_	5.0	
Support Services Aide	324	4.0	_	4.0	_	4.0	
Utilities Service Spec	324	12.0	-	12.0	-	12.0	
Secretary II	321	1.0	-	1.0	-	1.0	
Customer Service Clerk	320	1.0	-	1.0	-	1.0	
Weigh Station Clerk	320	2.0	(1.0)	1.0	-	1.0	
Equipment Op IV	118	30.0	` - ´	30.0	-	30.0	
Landfill Equipment Operator	118	6.0	-	6.0	-	6.0	
Parks Maint Mechanic	117	1.0	-	1.0	-	1.0	
Solid Waste Equipment Operator	116	3.0	-	3.0	-	3.0	
Equipment Op II	113	4.0	-	4.0	-	4.0	
Trades Helper	113	2.0	-	2.0	-	2.0	
Solid Waste Worker	111	6.0	-	6.0	-	6.0	
Laborer	108	10.0	-	10.0	-	10.0	
Engineering Supervisor*U7	041	1.0	-	1.0	-	1.0	
Public Works Operations Mgr	037	1.0	-	1.0	-	1.0	
Project Manager	036	1.0	-	1.0	-	1.0	
Solid Waste Superintendent	036	3.0	-	3.0	-	3.0	
Admin Asst II	035	1.0	-	1.0	-	1.0	
Civil Engineer II	035	2.0	-	2.0	-	2.0	
Solid Waste Admin Analyst	033	2.0	-	2.0	-	2.0	
Solid Waste Supv*Inspections	032	1.0	-	1.0	-	1.0	
Solid Waste Supervisor	031	3.0	-	3.0	-	3.0	
Admin Asst I	030	1.0	-	1.0	-	1.0	
Solid Waste Foreman	029	9.0	-	9.0	-	9.0	
Solid Waste Landfill Foreman	029	2.0	-	2.0	-	2.0	
Total Full Time		116.0	(1.0)	115.0	-	115.0	
Total Diversion & Disposal Ma	anagement	116.0	(1.0)	115.0	-	115.0	

PROGRAM Environmental Services		DEPARTMENT	•		DEPARTMENT NO.		
		Solid Was	te Managemen	t	<u> </u>	70SW	
ODOANIZATIONAL DETAIL			2018-19			19-20	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
Field Services		•					
Full Time							
Deputy Public Works Director	842	1.0	-	1.0	_	1.0	
Support Services Aide	324	5.0	-	5.0	-	5.0	
Laborer*U2	208	2.0	-	2.0	-	2.0	
Solid Waste Equipment Operator	116	265.0	-	265.0	-	265.0	
Laborer	108	3.0	-	3.0	-	3.0	
Public Works Operations Mgr	037	1.0	-	1.0	-	1.0	
Project Manager	036	1.0	-	1.0	-	1.0	
Solid Waste Superintendent	036	4.0	-	4.0	-	4.0	
Admin Asst II	035	2.0	-	2.0	-	2.0	
Solid Waste Admin Analyst	033	1.0	-	1.0	-	1.0	
Buyer	031	1.0	-	1.0	-	1.0	
Management Asst I	031	1.0	-	1.0	-	1.0	
Solid Waste Supervisor	031	6.0	-	6.0	-	6.0	
Solid Waste Foreman	029	27.0	-	27.0	-	27.0	
Secretary III	025	1.0	-	1.0	-	1.0	
Total Full Time		321.0	-	321.0	-	321.0	
Part Time							
Solid Waste Equipment Operator	116	2.5	-	2.5	-	2.5	
Total Part Time		2.5	-	2.5	-	2.5	
Temporary							
Solid Waste Equipment Operator	116	2.0	_	2.0	_	2.0	
Total Temporary		2.0		2.0	-	2.0	
Total Field Services		325.5	-	325.5	-	325.5	

PROGRAM Environmental Services		DEPARTMENT Solid Wast	г te Managemen	DEPARTMENT NO. 70SW		
ORGANIZATIONAL DETAIL/	5.07		2018-19	AUTUS		9-20
CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	POSITIONS
Customer Engagement Servic	es					
Full Time						
Deputy Public Works Director	842	1.0	-	1.0	-	1.0
Solid Waste Environ Spec*Ld	329	5.0	-	5.0	-	5.0
Solid Waste Environ Spec	328	47.0	-	47.0	-	47.0
Account Clerk III	325	2.0	-	2.0	-	2.0
Support Services Aide	324	4.0	-	4.0	-	4.0
Solid Waste Equipment Operator	116	24.0	-	24.0	2.0	26.0
Equipment Op II	113	14.0	-	14.0	-	14.0
Solid Waste Worker	111	5.0	-	5.0	-	5.0
Public Works Operations Mgr	037	1.0	-	1.0	-	1.0
Project Manager	036	-	-	-	1.0	1.0
Solid Waste Superintendent	036	2.0	-	2.0	-	2.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Operations Analyst	032	1.0	-	1.0	-	1.0
Solid Waste Supv*Inspections	032	1.0	-	1.0	-	1.0
Management Asst I	031	1.0	-	1.0	-	1.0
Solid Waste Supervisor	031	7.0	-	7.0	-	7.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Solid Waste Foreman	029	6.0	-	6.0	-	6.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		124.0	-	124.0	3.0	127.0
Temporary						
Solid Waste Environ Spec	328	_	8.0	8.0	-	8.0
Solid Waste Equipment Operator	116	2.0	-	2.0	(2.0)	-
Total Temporary		2.0	8.0	10.0	(2.0)	8.0
Total Customer Engagement	Services	126.0	8.0	134.0	1.0	135.0
Community Relations			_			
Full Time						
Deputy Public Works Director	842	1.0	_	1.0	-	1.0
Support Services Aide	324	3.0	_	3.0	_	3.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Solid Waste Admin Analyst	033	2.0	-	2.0	-	2.0
Total Full Time		7.0	-	7.0	-	7.0
Part Time						
Admin Intern (NC)	026	0.5	_	0.5	l -	0.5
Total Part Time	525	0.5	-	0.5	-	0.5
Total Community Relations		7.5		7.5	-	7.5
Total Solid Waste Managemen	+	602.0	7.0	609.0	1.0	610.0
Total Goliu Waste Maliayellieli		002.0	7.0	0.609.0	1.0	610.0



DEPARTMENT SUMMARY							
PROGRAM	DEPARTMENT	DEPARTMENT NO.					
Environmental Services	Environmental Programs	44					

The Office of Environmental Programs provides coordination and monitoring for the city's environmental programs and activities, and develops and implements regulatory policies and programs.

			L DEDOENT OUANOR
ACTUAL EXPENDITURES	ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE
\$ 1,210,360	\$ 1,462,496	\$ 1,569,367	7.3%
377,574	827,478	529,790	-36.0%
73,125	(403,542)	(404,451)	-0.2%
44,285	6,094	6,236	2.3%
212,839	-	-	-
-	-	-	-
(578,000)	(85,000)	(85,000)	-
\$ 1,340,183	\$ 1,807,526	\$ 1,615,942	-10.6%
AUTHORIZ	ED POSITIONS		
10.0	10.0	10.0	-
-	-	-	-
10.0	10.0	10.0	-
SOURC	E OF FUNDS		
\$ 435,926 253,883 71,153 432,001 147,220	\$ 693,929 363,213 70,175 513,169 167,040	\$ 800,045 372,510 70,175 195,437 177,775	15.3% 2.6% - -61.9% 6.4%
\$ 1,340,183	\$ 1,807,526	\$ 1,615,942	-10.6%
	2017-18 ACTUAL EXPENDITURES  \$ 1,210,360 377,574  \$ 73,125 44,285 212,839 - (578,000) \$ 1,340,183  AUTHORIZ  10.0 - 10.0  SOURC  \$ 435,926 253,883 71,153 432,001 147,220	2017-18	ACTUAL EXPENDITURES

DEPARTMENT DETAIL								
PROGRAM Environmental Services	<b>DEPART</b> Environ	MENT mental Progran	DEPARTMENT NO. 44					
ORGANIZATION DETAIL		2017-18 ACTUAL ENDITURES		2018-19 ESTIMATED EXPENDITURES		2019-20 COUNCIL ALLOWANCE		
Air Quality	\$	519,329	\$	619,595	\$	455,90		
Pollution Prevention		55,060		172,679		176,00		
Environmental Programs		311,325		463,654		414,25		
Stormwater Management		143,675		165,882		176,13		
Water Quality		237,669		789,258		798,08		
Inter-Departmental Charges		73,125		(403,542)		(404,45		
Total	\$	1,340,183	\$	1,807,526	\$	1,615,94		

	PROG	GRAM CHA	NGES		
PROGRAM Environmental Services	DEPARTMENT NO				
		ntal Programs	19-2020		2020-2021
DESCRIPTION	REI			ODITIONS	
No changes	POSITIONS	AMOUNT  AMOUNT	POSITIONS	AMOUNT  AMOUNT	FULL YEAR COST

POS	SITI	ON	SCH	EDI	JLE

PROGRAM Environmental Services		DEPARTMENT Environmental Programs			DEPARTMENT NO. 44		
LIIVIIOIIIIEIIIAI SEIVILES		LIMIOIIIIE	mair iogiailis			44	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2018-19 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	19-20 AUTHORIZEI POSITIONS	
SUMMARY BY DIVISION							
Air Quality		2.0	-	2.0	-	2.0	
Pollution Prevention		1.0	-	1.0	-	1.0	
Environmental Programs		2.0	-	2.0	-	2.0	
Stormwater Management		1.0	-	1.0	-	1.0	
Water Quality		4.0	-	4.0	-	4.0	
Total Environmental Programs		10.0	-	10.0	-	10.0	
DETAIL BY DIVISION					Ι		
Air Quality <u>Full Time</u>							
Environmental Quality Spec	035	2.0	_	2.0	_	2.0	
Total Full Time	000	2.0		2.0	_	2.0	
Total Air Quality		2.0	_	2.0	-	2.0	
_ ,, , _ ,,							
Pollution Prevention							
Full Time							
Secretary III	025	1.0	-	1.0	-	1.0	
Total Full Time		1.0		1.0	- I	1.0	
Total Pollution Prevention		1.0	-	1.0	-	1.0	
Environmental Programs Full Time							
Environmental Programs Coord	039	2.0	-	2.0	-	2.0	
Total Full Time		2.0	-	2.0	-	2.0	
Total Environmental Programs		2.0	-	2.0	-	2.0	
Stormwater Management Full Time							
Environmental Quality Spec	035	1.0	_	1.0		1.0	
Total Full Time		1.0		1.0	-	1.0	
Total Stormwater Management		1.0	-	1.0	-	1.0	
Water Quality							
Environmental Programs Manager	903	1.0	_	1.0	_	1.0	
Environmental Programs Coord	039	1.0	_	1.0	_	1.0	
Environmental Quality Spec	035	2.0		2.0	-	2.0	
Total Full Time		4.0	-	4.0	_	4.0	
Total Water Quality		4.0	-	4.0	-	4.0	

PROGRAM Environmental Services		DEPARTMEN' Environme	T ental Programs		DEPARTME	NT NO. 44
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2018-19 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	9-20 AUTHORIZED POSITIONS
Total Environmental Progra	ms	10.0	_	10.0	-	10.0



DEPARTMENT SUMMARY						
PROGRAM	DEPARTMENT	DEPARTMENT NO.				
Environmental Services	Office of Sustainability	26				

The Office of Sustainability provides professional administration of a citywide sustainability program that includes assessing the impact of sustainability practices to the City and community at large, while balancing the City's shared objectives for a healthy environment, an excellent quality of life, and continued economic vitality.

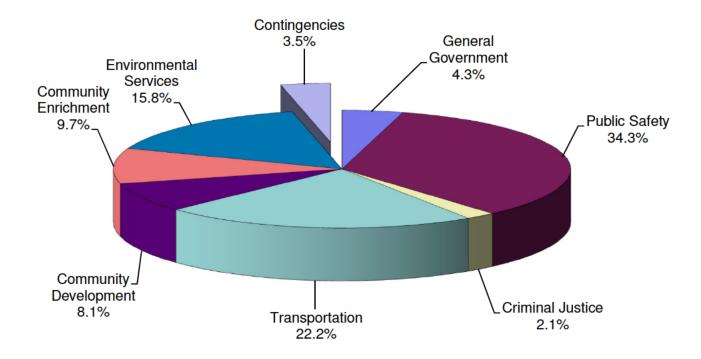
	EXPENDITURE 2017-18	S BY CHARACTE		DEDCENT CHANCE		
CHARACTER	ACTUAL EXPENDITURES	ESTIMATED EXPENDITURES	2019-20 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2018-19 ESTIMATE		
PERSONAL SERVICES	\$ 666,356	\$ 732,678	\$ 715,585	-2.3%		
CONTRACTUAL SERVICES	19,540	38,250	119,250	+100.0%		
INTERDEPARTMENTAL CHARGES AND CREDITS	(265,729)	(313,423)	(275,509)	12.1%		
SUPPLIES	11,987	6,500	6,500	-		
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-		
DEBT SERVICE PAYMENTS	-	-	-	-		
MISCELLANEOUS TRANSFERS	714	1,000	1,000	-		
TOTAL	\$ 432,868	\$ 465,005	\$ 566,826	21.9%		
	AUTHORIZ	ED POSITIONS	<u> </u>			
FULL TIME DOCUTIONS			4.0			
FULL-TIME POSITIONS	4.0	4.0	4.0	-		
PART-TIME POSITIONS (FTE)	-	-	-	-		
TOTAL	4.0	4.0	4.0	-		
	SOURCI	OF FUNDS				
General Funds Other Restricted Funds	\$ 432,868 -	\$ 445,005 20,000	\$ 516,826 50,000	16.1% +100.0%		
TOTAL	\$ 432,868	\$ 465,005	\$ 566,826	21.9%		

	PROG	RAM CHA	NGES		
PROGRAM		DEPARTMENT Office of Sustainability			DEPARTMENT NO
Environmental Services	Office of Su	istainability	10 2020		26
DESCRIPTION	REL	2019-2020 REDUCTIONS ADDITIONS			2020-2021 FULL YEAR
DESCRIPTION	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST
No Changes					

PROGRAM Environmental Services			DEPARTMENT Office of Sustainability			DEPARTMENT NO. 26	
			2018-19		201	19-20	
ORGANIZATIONAL DETAIL/ CLASS FICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/19	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
Office of Sustainability							
Chief Sustainability Off (NC)	907	1.0	-	1.0	-	1.0	
Energy Management Supt	038	1.0	-	1.0	-	1.0	
Environmental Quality Spec	035	1.0	-	1.0	-	1.0	
Budget Analyst I	032	1.0	-	1.0	-	1.0	
<b>Total Office of Sustainability</b>		4.0	-	4.0	-	4.0	



# Contingencies





PROGRAM SUMMARY	
DEPARTMENT	Department No.
Contingencies	93

#### SOURCE OF FUNDS

	2017-18	2018-19	2019-20	Percent Change
General Fund	\$55,900,000	\$61,619,000	\$57,912,000	-6.0%
Aviation	14,000,000	14,000,000	20,000,000	42.9
Convention Center	3,000,000	3,000,000	3,000,000	0.0
Development Services	5,000,000	5,000,000	5,000,000	0.0
Solid Waste	2,000,000	1,000,000	1,000,000	0.0
Sports Facilities Fund	0	15,000,000	0	-100.0
Transportation 2050	10,000,000	10,000,000	4,000,000	-60.0
Wastewater	4,500,000	4,500,000	12,500,000	177.8
Water	9,000,000	9,000,000	12,000,000	<u>33.3</u>
TOTAL	\$103,400,000	\$123,119,000	\$115,412,000	<u>-6.3%</u>

#### **EXPLANATION**

The Contingency Fund provides for unanticipated costs that may occur after the budget is adopted. The possibility of natural disasters, public or employee safety emergencies or up-front costs for productivity opportunities necessitates the need for adequate contingency funds. Use of these contingency funds requires the recommendation of the City Manager and City Council approval.

#### **GENERAL FUND CONTINGENCY**

The General Fund contingency in 2019-20 will be \$55,400,000, plus \$2,512,000 in set-asides. The set-asides include \$1,800,000 for a Fire SAFER grant match, \$412,000 for labor costs and \$300,000 for the implementation of recommendations from the National Police Foundation's officer-involved shooting study.

In March 2010, the Council agreed to gradually increase the contingency with a goal of achieving 5.0 percent of General Fund operating expenditures. Achieving this goal will improve the city's ability to withstand future economic cycles. The 2019-20 contingency reflects an increase of \$3,000,000 over the 2018-19 contingency of \$52,400,000 and maintains the contingency percentage at 4.0 percent.

The following table shows contingency funding and set-aside amounts over the past 10 years. As in 2019-20, set-asides have been used in the past to prepare for known

PROGRAM SUMMARY	
DEPARTMENT	Department No.
Contingencies	93

future costs such as declining grant funding and new capital project operating costs.

# Comparison of Annual Budget for General Fund Contingency Amount to Operating Expenditures (000's)

Fiscal Year	General Fund Operating Expenditures	Contingency and Set-Aside Amounts	Percent of Operating Expenditures
2010-11	1,012,414	31,000 3,000	3.1
2011-12	1,059,115	35,840 2,050	3.4
2012-13	1,109,322	40,658 2,000	3.7
2013-14	1,125,373	43,658	3.9
2014-15	1,145,995	45,268 —	3.95
2015-16	1,149,761	46,400 —	4.0
2016-17	1,212,282	48,400 34,746	4.0
2017-18	1,268,098	50,400 5,500	4.0
2018-19	1,296,723	52,400 9,219	4.0
2019-20	1,374,444	55,400 2,512	4.0

PROGRAM SUMMARY			
DEPARTMENT	Department No.		
Contingencies	93		

#### **OTHER FUND CONTINGENCIES**

Similar to the General Fund, other funds also include contingency amounts. The contingency amounts and percentages of total operating expenditures vary to accommodate differences in the volatility of operations and revenues. Use of these amounts requires City Council approval. The following table shows the contingency amount for each of the other funds.

# 2019-20 Other Fund Operating Expenditure and Contingency Amount (000's)

Fund	Operating Expenditures	Contingency Amount	Percent of Operating Expenditures
Transportation 2050	\$224,714	\$4,000	1.8%
Development Services	71,934	5,000	7.0
Aviation	295,732	20,000	6.8
Water	242,193	12,000	5.0
Wastewater	123,185	12,500	10.1
Solid Waste	145,710	1,000	0.7
Convention Center	59,680	3,000	5.0



Debt service expenditures include payments of principal, interest, costs of issuance and related costs such as trustee fees and reserve requirements for bonds issued. The debt service allowance in 2019-20 for existing debt and anticipated future bond sales is \$686,563,000. As shown in the following pie chart, debt service expenditures are funded by both operating and capital funding sources. City Improvement debt service includes \$141.5 million in general government nonprofit corporation bond payments funded by General Fund (\$42.5 million), Transportation 2050 (\$70.8 million), Sports Facilities (\$22.0), Housing (\$0.1 million), Library (\$0.1 million) and other financing sources (\$6.0 million).

Secondary Property Tax represents the annual tax levy for general obligation bonded debt service and a federal subsidy payment.

#### Types of Bonds Issued and Security

Under Arizona law, cities are authorized to issue voter-approved general obligation, highway user revenue and utility revenue bonds. For the City of Phoenix, this includes property tax-supported bonds and revenue bonds (such as water revenue and airport revenue bonds).

The City's general obligation bonds are "full faith and credit" bonds. This means they are secured by a legally binding pledge to levy property taxes without limit to make annual bond principal and interest payments. Revenue bonds (such as water revenue and airport revenue bonds) are secured by a pledge of these enterprises' net revenues (revenues net of operation and maintenance expenses) and do not constitute a general obligation of the City backed by general taxing power. Highway user revenue bonds are secured by state-shared gas taxes and other highway user fees and charges and also are not general obligations of the City.

#### **Debt Management**

In general, the City has used general obligation bonds to finance capital programs of general government (non-enterprise) departments. These include programs such as fire protection, police protection, libraries, parks and recreation, service centers and storm sewers. The debt service on these bonds is paid from the secondary property tax levy. By state law, the City can only use its secondary property tax levy to pay principal and interest on long-term debt.

To finance the capital programs of enterprise departments, the City has used revenue bonds secured by and repaid from the revenues of these enterprises. In the past, the City also has used general obligation bonds for water, airport, sanitary sewer and solid waste purposes when deemed appropriate.

Since the 1950s, the City has used a community review process to develop and acquire voter approval for general obligation bond programs. At a bond election held on March 14, 2006, voters approved all of the \$878.5 million of the 2006 Citizens' Bond

Committee recommended bond authorizations. These authorizations provided funding to construct capital improvements in the following areas:

- Police and Fire Protection
- Police, Fire and Computer Technology
- Parks, Recreation and Mountain Preserves
- Education Facilities
- Library Facilities
- Street Improvements
- Storm Sewers
- Senior Facilities
- Cultural Facilities
- · Affordable Housing
- Neighborhood Revitalization

In December 2011, the City Council adopted a policy to delay lower priority bond projects subject to an annual review of property values and financial conditions. In addition, general obligation debt has been restructured and refinanced to take advantage of favorable market rates. The General Obligation Reserve Fund is utilized strategically to pay down debt service to the staff-recommended balance while preserving the high bond ratings.

### **Bond Ratings**

As shown in the chart below, the City's bonds are rated favorably by the major bond rating agencies, Moody's Investors Service, S&P and Fitch. The City's general obligation bonds are rated Aa1, AA+ and AAA respectively.

#### City of Phoenix Bond Ratings

		Rating <sup>(1)</sup>	
	Moody's	S&P	Fitch
General Obligation	Aa1	AA+	AAA
Junior Lien Water Revenue (2)	Aa2	AAA	-
Senior Lien Airport Revenue (2)	Aa3	AA-	-
Junior Lien Airport Revenue (2)	A1	A+	-
Senior Lien Tax Excise Tax Revenue (2)	Aa2	AAA	AA+
Subordinated Excise Tax Revenue (2)	Aa2	AAA	AA+
Senior Lien Wastewater System Revenue (2)	Aa2	AAA	-
Junior Lien Wastewater System Revenue (2)	Aa2	AA+	-
Rental Car Facility Charge Revenue Bonds (2)	A2	Α	-
Transit Excise Tax Revenue Bonds (Light Rail) (2)	Aa2	AA	-
State of AZ Distribution Revenue Bonds (2)	Aa2	AA	-

<sup>(1)</sup> Represents underlying rating, if insured.

<sup>(2)</sup> Issued by the City of Phoenix Civic Improvement Corporation.

Maintaining high bond ratings has resulted in a broader market for the City's bonds and lower interest costs to the City. The following table is a statement of the City's bonded indebtedness.

# Statement of Bonded Indebtedness<sup>(1)</sup> (In Thousands of Dollars)

#### **General Obligation Bonds**

Purpose	Non-Enterprise General Obligation Bonds	Revenue- Supported General Obligation Bonds	Total General Obligation Bonds
Various	\$1,129,145	\$ —	\$1,129,145
Airport	Ψ1,123,143	7,865	7,865
Sanitary Sewer		2,885	2,885
Solid Waste	_	3,155	3,155
Water		6,735	6,735
Direct Debt	\$1,129,145	\$ 20,640	\$1,149,785
Less: Revenue			
Supported		(20,640)	(20,640)
Net Debt	\$1,129,145	\$ —	\$1,129,145

<sup>(1)</sup> Represents general obligation bonds outstanding as of January 1, 2019. Such figures do not include the outstanding principal amounts of certain general obligation bonds that have been refunded or the payment of which has been provided for in advance of maturity. The payment of the refunded debt service requirements is secured by obligations issued or fully guaranteed by the United States of America which were purchased with proceeds of the refunding issues and other available moneys and are held in irrevocable trusts and are scheduled to mature at such times and in sufficient amounts to pay when due all principal, interest and redemption premiums where applicable, on the refunded bonds.

#### **Debt Limitation**

Pursuant to Chapter 177, Laws of Arizona 2016, which became effective August 6, 2016, the City's debt limitation is based on the full cash net assessed valuation. Full cash net assessed valuation for 2018-19 was \$16,665,875,186. Under the provisions of the Arizona Constitution, outstanding general obligation bonded debt for combined water, sewer, light, parks, open space preserves, playgrounds, recreational facilities, public safety, law enforcement, fire emergency, streets and transportation may not exceed 20 percent of a City's full cash net assessed valuation, nor may outstanding general obligation bonded debt for all other purposes exceed 6 percent of a City's full

cash net assessed valuation. Unused borrowing capacity as of January 1, 2019, is shown below, based upon 2018-19 assessed valuation.

# Water, Sewer, Light, Parks, Open Spaces, Playgrounds, Recreational Facilities, Public Safety, Law Enforcement, Fire Emergency, Streets and Transportation Purpose Bonds

20% Constitutional Limitation Direct General Obligation Bonds Outstanding <sup>(1)</sup> Less: Debt Limit Reduction from Refunding <sup>(2)</sup>	\$3,333,175,037 (977,105,000) (36,101,813)
Unused 20% Limitation Borrowing Capacity	\$ 2,319,968,224
All Other General Obligation Bonds	
6% Constitutional Limitation Direct General Obligation Bonds Outstanding <sup>(1)</sup> Less: Debt Limit Reduction from Refunding <sup>(2)</sup>	\$ 999,952,511 (172,680,000) (17,715,482)
Unused 6% Limitation Borrowing Capacity	\$ 809,557,029

<sup>(1)</sup> Represents general obligation bonds outstanding as of January 1, 2019.

#### **Debt Burden**

Debt burden is a measurement of the relationship between the debt of the City supported by its property tax base (net direct debt) to the broadest and most generally available measure of wealth in the community: the assessed valuation of all taxable property and the assessed valuation adjusted to reflect market value. In addition, net debt can be compared to population to determine net debt per capita. The City makes these comparisons each time it offers bonds for sale. They are included in the official statements (bond prospectuses) that are distributed to prospective investors. The following table provides debt burden ratios as of January 1, 2019.

<sup>(2)</sup> Per A.R.S. Section 35-473.01.I, refunding bonds issued on or after August 6, 2016 may cause a reduction in available debt limits based on the nature of the refunded bonds (each, a "Debt Limit Reduction from Refunding"). If the principal amount of the refunded bonds is greater than the principal amount of the bonds that are refunding them and net premium is used to fund the escrow, then the difference in principal amounts will constitute a Debt Limit Reduction from Refunding.

#### **Net Direct General Obligation Bonded Debt Ratios**

	Per Capita Debt Pop. Est. (1,626,078) (1)	Limited Net Assessed Valuation (\$12,399,776,105)	Full Cash Valuation (\$164,275,190,973)
Direct General Obligation Bonded Debt Outstanding as of January 1, 2019	\$707.09	9.27%	0.70%
Net Direct General Obligation Bonded Debt Outstanding as of January 1, 2019	\$694.40	9.11%	0.69%

<sup>(1)</sup> Population estimate obtained from the U.S. Census Bureau as of July 1, 2017.

The City's debt burden remains in the low-to-moderate range. This means the amount of net debt supported by the City's property tax base is moderate relative to the value of that tax base.

The City has considerable bonded debt outstanding. However, the use of revenue bonds for enterprise activities and enterprise-supported general obligation bonds, in combination with a well-managed, property tax-supported bond program, has permitted the maintenance of a low-to-moderate debt burden.

#### **General Government Nonprofit Corporation Bonds**

In addition to bonded debt, the City uses nonprofit corporation bonds as a financing tool. This form of financing involves the issuance of bonds by a nonprofit corporation for Cityapproved projects. The City makes annual payments equal to the bond debt service requirements to the corporation.

The City's payments to the corporation are guaranteed by a pledge of excise taxes or utility revenues generated by the City's airport, water system or wastewater system. Pledged excise taxes may include city sales, use, utility and franchise taxes; license and permit fees; and state-shared sales and income taxes.

The City has used nonprofit corporation financing selectively. In general, it has financed only those projects that will generate revenues adequate to support the annual debt service requirements or that generate economic benefits that more than offset the cost of financing. The City also has used nonprofit corporation financing for projects essential to health and safety, such as police precinct stations. Similar to bonded debt, these financings are rated by bond rating agencies.

# Debt Service by Source of Funds and Type of Expenditure (In Thousands of Dollars)

	2017-18	2018-19	2019-20
Fund	Actual	Estimate	Budget
Secondary Property Tax	\$101,600	\$ 107,957	\$ 116,862
Aviation	76,042	74,082	99,910
Convention Center	19,922	19,934	22,368
City Improvement (1)	102,811	122,458	141,514
Passenger Facility Charges	45,068	43,646	43,643
Solid Waste	9,491	14,317	13,591
Sports Facilities	17,763	-	-
Wastewater	69,759	75,026	72,797
Water	110,045	114,012	128,879
Other Capital Funds	46,678	46,054	46,999
Total	<u>\$599,179</u>	<u>\$617,486</u>	<u>\$686,563</u>
Type of Expenditure			
Principal	\$311,337	\$335,496	\$372,892
Interest and Other	287,842	281,990	313,671
Total	<u>\$599,179</u>	<u>\$617,486</u>	<u>\$686,563</u>

<sup>(1)</sup> Reflects City Improvement nonprofit corporation bond debt service funded by General Fund, Transportation 2050, Housing, Library, Sports Facilities and other miscellaneous funding sources.

PERSONAL SERVICES SUMMARY				
	2017-18	2018-19	2019-20	
PERSONAL SERVICES DETAIL EXPENDITURES	ACTUAL	ESTIMATED	COUNCIL	
I ENGONAL GENTIGES BETAIL EXTENSIONES	EXPENDITURES		ALLOWANCE	
	EXI ENDITORIES	EXI ENDITORIES	ALLOWANGE	
SUMMARY	(in 000's)	(in 000'a)	(in 000's)	
General Employees	,	(in 000's)	,	
Salaries and Wages	\$520,618	\$547,063	\$595,537	
Employee Benefits	426,854	386,293	413,118	
Compensation-General	947,472	933,356	1,008,655	
*Benefits as % of Compensation	45.1%	41.4%	41.0%	
Police Sworn Personnel	074 007	070.004	005 000	
Salaries and Wages	271,397	279,934	295,820	
Employee Benefits	200,638	219,616	244,721	
Compensation-Sworn Police	472,035	499,550	540,541	
*Benefits as % of Compensation	42.5%	44.0%	45.3%	
Fire Sworn Personnel	450 447	100.015	170.055	
Salaries and Wages	153,117	163,315	172,655	
Employee Benefits	107,977	120,882	132,004	
Compensation-Sworn Fire	261,094	284,197	304,659	
*Benefits as % of Compensation	41.4%	42.5%	43.3%	
Totals	40.45.400	****	44.004.040	
Salaries and Wages	\$945,132	\$990,312	\$1,064,012	
Employee Benefits	735,469	\$726,791	789,843	
Total Salaries, Wages and Employee Benefits	\$1,680,601	\$1,717,103	\$1,853,855	
*Benefits as % of Total Compensation	43.8%	42.3%	42.6%	
EMPLOYEE SALARY AND BENEFIT DETAIL				
Salaries and Wages				
Full-Time Salaries	\$793,806	\$856,096	\$927,464	
Part-Time/Other Salaries	87,573	96,650	101,164	
All Overtime/Constant Staffing	53,123	47,364	45,917	
Holiday	10,630	11,197	11,537	
Total Salaries	\$945,132	\$1,011,307	\$1,086,082	
Estimated Salary Savings - Salary and Wage Portion	-	(20,995)	(22,070)	
Total Salaries With Estimated Salary Savings	\$945,132	\$990,312	\$1,064,012	
* Beginning with the 2012-13 Detail Budget, benefits are shown as a percent of total compensation. In prior years, benefits were shown as a percent of salary and wages.				

PERSONAL SERVICES SUMMARY				
	2017-18 2018-19 20			
PERSONAL SERVICES DETAIL EXPENDITURES	ACTUAL	ESTIMATED	COUNCIL	
	<b>EXPENDITURES</b>	<b>EXPENDITURES</b>	ALLOWANCE	
	(in 000's)	(in 000's)	(in 000's)	
Employee Benefits				
Pension Contribution - General	\$159,236	\$178,126	\$196,202	
Pension Unfunded Paydown - General	\$70,000	. \$0	\$0	
Pension Contribution - Police	\$141,465	\$152,676	\$175,458	
Pension Contribution - Fire	\$76,043	\$86,369	\$95,722	
Fire Premium Tax Credit <sup>1</sup>	(\$4,219)	(\$4,219)	(\$4,219)	
Social Security/Medicare	\$43,540	\$49,601	\$52,642	
Industrial Insurance	\$23,625	\$24,425	\$24,671	
Health Insurance	\$143,271	\$152,319	\$157,558	
Life Insurance	\$917	\$1,322	\$1,390	
Long-Term Disability Insurance	\$1,652	\$1,811	\$1,811	
Unemployment Insurance	\$84	\$92	\$102	
Retiree - Health Insurance	\$22,462	\$24,100	\$24,500	
Post Employment Health Plan <sup>2</sup>	\$7,276	\$14,800	\$15,600	
Post Employment Health Plan - Police	\$386	\$368	\$386	
Post Employment Health Plan - Fire	\$661	\$690	\$707	
Clothing Allowance - General	\$552	\$532	\$427	
Clothing Allowance - Police	\$3,638	\$3,585	\$3,747	
Clothing Allowance - Fire	\$268	\$256	\$268	
Dental Insurance	\$10,764	\$11,555	\$11,957	
Tool Allowance	\$233	\$223	\$224	
Executive Transportation Allowance	\$1,346	\$1,461	\$1,482	
Communication Allowance	\$449	\$479	\$486	
Deferred Compensation	\$26,422	\$35,151	\$37,940	
Employee Suggestion Awards	\$2	\$0	\$0	
Cancer Insurance - Fire	\$82	\$82	\$84	
Cancer Insurance - Police	\$150	\$149	\$158	
Management Development	\$207	\$357	\$357	
Employee Reimbursement - Tuition	\$2,475	\$2,710	\$2,860	
Employee Reimbursement - Seminars	\$544	\$710	\$750	
Employee Reimbursement - Other	\$4	\$2	\$2	
Employee Reimbursement - Reduced Transit Fare	\$1,007	\$1,100	\$1,103	
Employee Reimbursement - Memberships	\$183	\$180	\$190	
Employee Reimbursement - Ballistic Vest	\$446	\$347	\$353	
Premium Pay - Police	\$23	\$1	\$0	
Fire Employee Assistance Program	\$275	\$275	\$275	
-				
Total Benefits	\$735,469	\$741,635	\$805,193	
Estimated Salary Savings - Benefits Portion	-	(14,844)	(15,350)	
Total Benefits With Estimated Salary Savings	\$735,469	\$726,791	\$789,843	
Total Salaries, Wages and Employee Benefits	\$1,680,601	\$1,717,103	\$1,853,855	

<sup>1.</sup> A fire premium tax levied by the State is credited toward the City's contribution for fire pension. Prior to 2015-16 this credit was included in the amount shown for Pension Contribution – Fire.

<sup>2.</sup> Prior to January 1, 2018, Post Employment Health Plan costs were included in the amount shown for Health Insurance.

Employee benefit costs are distributed proportionately to each department's budget, rather than making a lump sum appropriation for these items. This distribution of costs for each employee benefit results in more accurate costs for each program.

A summary of the total estimated expenditures for various employee benefits in 2018-2019 compared with the 2019-2020 budget allowance is shown in the following table. Brief discussions of individual employee benefits follow the table.

# Comparison of 2018-2019 Employee Benefit Allowance to 2019-2020 Final Allowance (in 000's)

Employee Demofite	0010 0010	0010 0000	Φ Ob are are	0/ <b>O</b> b on ma
Employee Benefits	2018-2019 Estimate	2019-2020 Budget	\$ Change	%Change
Panaian Contribution Conoral			¢10.076	10.1%
Pension Contribution - General	\$178,126	\$196,202	\$18,076	
Pension Contribution - Police	\$152,676	\$175,458	\$22,782	14.9%
Pension Contribution - Fire	\$86,369	\$95,722	\$9,353	10.8%
Fire Premium Tax Credit	(\$4,219)	(\$4,219)	\$0	0.0%
FICA/Medicare <sup>1</sup>	\$49,601	\$52,642	\$3,041	6.1%
Industrial Insurance	\$24,425	\$24,671	\$246	1.0%
Health Insurance	\$152,319	\$157,558	\$5,239	3.4%
Life Insurance	\$1,322	\$1,390	\$68	5.1%
Long-Term Disability Insurance	\$1,811	\$1,811	\$0	0.0%
Unemployment Insurance	\$92	\$102	\$10	10.9%
Retiree - Health Insurance	\$24,100	\$24,500	\$400	1.7%
Post Employment Health Plan	\$14,800	\$15,600	\$800	5.4%
Post Employment Health Plan-Police	\$368	\$386	\$18	4.9%
Post Employment Health Plan - Fire	\$690	\$707	\$17	2.5%
Uniform Allowance - General	\$532	\$427	(\$105)	-19.7%
Uniform Allowance - Police	\$3,585	\$3,747	\$162	4.5%
Uniform Allowance - Fire	\$256	\$268	\$12	4.7%
Dental Insurance	\$11,555	\$11,957	\$402	3.5%
Tool Allowance	\$223	\$224	\$1	0.4%
Executive Transportation Allowance	\$1,461	\$1,482	\$21	1.4%
Communication Allowance	\$479	\$486	\$7	1.5%
Deferred Compensation	\$35,151	\$37,940	\$2,789	7.9%
Employee Suggestion Awards	\$0	\$0	\$0	0.0%
Cancer Insurance - Fire	\$82	\$84	\$2	2.4%

0 1 0 1	<b>\$4.40</b>	<b>4.50</b>	Φ0	0.00/
Cancer Insurance - Police	\$149	\$158	\$9	6.0%
Management Development	\$357	\$357	\$0	0.0%
Employee Reimbursement - Tuition	\$2,710	\$2,860	\$150	5.5%
Employee Reimbursement - Seminars	\$710	\$750	\$40	5.6%
Employee Reimbursement - Other	\$2	\$2	\$0	0.0%
Employee Reimbmnt - Reduced Fare	\$1,100	\$1,103	\$3	0.3%
Employee Memberships	\$180	\$190	\$10	5.6%
Employee - Ballistic Vest	\$347	\$353	\$6	1.7%
Premium Pay - Police	\$1	\$0	(\$1)	-100.0%
Fire Employee Assistance Program	\$275	\$275	\$0	0.0%
Total Benefits	\$741,635	\$805,193	\$63,558	8.6%

Includes part-time employees and Medicare coverage for sworn employees employed on a continuous basis after March 31, 1986.

City contributions for pension benefits are shown in the following table. The estimated cost per employee is calculated based on the number of active members.

## **City Pension Cost Per Employee**

**Appropriation** For 2019-2020

Pension System	Estimated Active Members	Pension Contribution	Cost Per Employee
General Retirement	7,977	\$196,202,000	\$24,596
Police <sup>1</sup>	2,501	175,458,000	70,155
Fire 1, 2	1,426	95,722,000	67,126

<sup>&</sup>lt;sup>1</sup> Active membership excludes DROP (Deferred Retirement Option Plan) participants.
<sup>2</sup> Reflects the pension contribution, before the estimated fire premium tax credit allowance of \$4,219,000 for 2019-20.

#### **Pension for General City Employees**

The 2019-2020 budget for general City employee pension costs is \$196,202,000, which is calculated based on actuarial percentages. General employee retirement cost is increasing primarily due to actuarial assumption changes made related to plan earnings and payroll growth.

All full-time general employees participate in the General City Employee Pension Fund. The City and employees contribute an actuarially determined percentage to fully fund benefits for active members and to amortize any unfunded actuarial liability as a level percent of member payroll. The general employee system amortizes the majority of this unfunded liability over a closed 25 year period.

Pension reforms have resulted in three tiers of general employees as follows:

Tier 1	Tier 2	Tier 3
Employees hired before 7/1/2013	Employees hired between 7/1/2013 and 12/31/2015	Employees hired on or after 1/1/2016
Employee contributes 5% of their gross pay	Employee contributes 50% of required contribution up to a maximum of 11% of their gross pay	Employee contributes 50% of required contribution up to a maximum of 11% of their gross pay. Defined benefit is effective for first \$132,649* in gross pay; any salary above the cap is part of a defined contribution plan to which the City contributes 2%.
Employees are eligible for retirement benefits at age 60 with 10 or more years of service; age 62 with 5 or more years of service; or when the employee's age and credited service equals 80	Employees are eligible for retirement benefits at age 60 with 10 or more years of service; age 62 with 5 or more years of service; or when the employee's age and credited service equals 87	Employees are eligible for retirement benefits at age 60 with 10 or more years of service; age 62 with 5 or more years of service; or when the employee's age and credited service equals 87
Benefit based on 2% of highest three consecutive years of salary for each year of credited service to a maximum of 32 ½ years; 1.0% up to 35.5 years and 0.5% above 35.5 years	Benefit based on highest three consecutive years of salary for each year of credited service, starting at 2.1% for less than 20 years and periodically increasing to a maximum of 2.3% at 30 years	Based on highest five consecutive years of salary for each year of credited service, starting at 1.85% for less than 10 years and periodically increasing to a maximum of 2.1% at 30 years

<sup>\*</sup> The original cap for Tier 3 employees was \$125,000. It is adjusted annually based on changes in the Consumer Price Index for all Urban Consumers (CPI-U). The cap shown is for calendar year 2019.

#### Pension for Public Safety City Employees

The Public Safety Retirement System (PSPRS), enacted by the State Legislature in 1968, applies to local firefighters and police officers and sworn law enforcement personnel of other public agencies. Pension reform bills were signed into law effective July 20, 2011. However, in 2014 and 2016, the Arizona Supreme Court declared that many of the reforms were unconstitutional, including those relating to Permanent Benefit Increases and increases to employee contribution rates for those hired prior to the effective date. Additional pension reforms were passed and signed into law in 2016, with the most substantial impact being to officers hired on or after July 1, 2017. In 2019, Senate Bill 1146 passed, which reversed two of the reforms made in 2011 related to Deferred Retirement Option Plan (DROP) participants.

The Supreme Court decisions, as well as recognition of prior year asset losses, and various other factors caused significant increases in pension rates. The State legislature passed additional legislation in 2017 to clarify the 2016 pension reforms and to offer employers some relief to escalating pension contribution rates. This law (House Bill 2485) allowed cities to increase the amortization period for the unfunded actuarial liability to 30 years from 20 years, by petitioning the PSPRS Board of Trustees. The City elected this option, but committed to try to pay off the balance in 25 years and to create a pension reserve fund based on the one-time savings created in 2017-2018 to be used to pay future required contributions.

The reforms and Supreme Court decisions have also resulted in an increasingly complex system with three tiers of public safety employees. For the defined benefit system, the City contributes an actuarially determined amount to fully fund benefits for active members and to amortize any unfunded actuarial liability at a level percent of member payroll. The 2019-20 budget was established using a closed amortization period of 25 years (with 23 years remaining) for the defined benefit system unfunded liability applicable to employees hired prior to July 1, 2017 (Tier 1 and Tier 2). A total of \$35,000,000 has been transferred from the General Fund to the Public Safety Pension Reserve Fund. This included \$24,750,000 in 2017-2018 based on the one-time savings created from extending the unfunded liability amortization period and an additional \$10,250,000 in 2018-2019.

City contributions to the Phoenix Firefighters Pension are partially funded by a state-imposed insurance premium tax on all fire insurance policies sold within the City. This premium tax is estimated at \$4,219,000 for 2019-2020. All of the City's pension contributions for Fire are shown before this credit, which is stated separately.

While there are some exceptions, the pension provisions applicable to the majority of public safety employees are shown on the following page.

## Public Safety Pension Matrix

Tier 1	Tier 2	Tier 3
Employees hired before 1/1/2012	Employees hired between 1/1/2012 and 7/1/2017	Employees hired on or after 7/1/2017
Defined Benefit (DB)	Defined Benefit (DB) with Hybrid	Defined Benefit (DB) with Hybrid or Defined Contribution (DC) Only
Employee contributes 7.65% of gross pay	Employee contributes 11.65% of gross pay + 3%	DB with Hybrid: Employee contributes 50% of required contribution + 3% DC: Employee contributes 9% + Disability
Employer contributes based on individual actuarial valuation	Employer contributes based on actuarial valuation + 4% (phasing to 3% based on hire date)	DB with Hybrid: Employer contributes 50% of required contribution + 3% + Legacy DC: Employer contributes 9% + Disability + Legacy
No salary cap	No salary cap	\$110,000 salary cap as of 7/1/17 (adjusted every 3 years by custom index)
Employees are eligible for normal retirement with 20 years of service; no age requirement or with 15 years of service; age 62	Employees are eligible for normal retirement with 15 years of credited service or 25 years of service; age 52.5 (not mutually attained)	Employees are eligible for normal retirement with 15 years of service; age 55 (not mutually attained; actuarially reduced at 52.5)
Benefit multiplier (80% max) based on highest 3 years of average salary in past 20 years: 50% plus 2% for years > 20 and < 25 2.5% for years 25+ (reduced 4% for < 20 years	Benefit multiplier (80% max) based on highest 5 years of average salary in past 20 years: The better of Tier 3 and multipliers or 62.5% plus 2.5% for years 25+ (reduced by 4% for < 25 years)	Benefit multiplier (80% max) based on highest 5 years of average salary in past 15 years: 1.50% for years 15 to < 17 1.75% for years 17 to < 19 2.00% for years 19 to < 22 2.25% for years 22 to < 25 2.50% for years 25+
Amortization period: closed period of not more than 20 years (or 30 years, if elected)*	Amortization period: closed period of not more than 20 years (or 30 years, if elected)*	Amortization period: not more than 10 years
Unfunded liability: applied to Tier 1, 2, 3 (DB and DC) payrolls (aka Legacy)	Unfunded liability: applied to Tier 1, 2, 3 (DB and DC) payrolls (aka Legacy)	Unfunded liability: applied to Tier 3 DB payroll only

<sup>\*</sup> The City of Phoenix elected to petition the PSPRS Board to allow the 30-year amortization option, but committed to try to pay off the balance over 25 years.

#### Social Security/Medicare

The 2019-2020 appropriation for Social Security/Medicare is \$52,642,000, \$3,041,000 or 6.1% more than the 2018-2019 estimate of \$49,601,000. The estimated number of employees who contribute to Social Security is 8,913.5 or 60.1% of City FTEs (full time equivalent). This includes 692.5 full-time equivalents for part-time City employees.

The following table shows the rate and increase in the maximum Social Security taxes since 2010.

#### **SOCIAL SECURITY TAXES**

Calendar Year	Base	Rate	Maximum Amount	Annual % Increase
2010	106,800	6.20	6,622	0
2011	106,800	6.20	6,622	0
2012	110,100	6.20	6,826	3.1
2013	113,700	6.20	7,049	3.3
2014	117,000	6.20	7,254	2.9
2015	118,500	6.20	7,347	1.3
2016	118,500	6.20	7,347	0
2017	127,200	6.20	7,886	7.3
2018	128,400	6.20	7,961	1.0
2019	132,900	6.20	8,240	3.5

Medicare is calculated at 1.45% of wages. Unlike Social Security, which has a maximum salary amount subject to the tax (i.e., \$132,900 in calendar year 2019); there is no limit to wages subject to the Medicare tax. All employees are subject to Medicare tax with the exception of sworn employees hired prior to March 31, 1986.

#### **Industrial Insurance**

As of April 1, 2003, the City became self-insured for the industrial insurance program. The benefits are administered by a third party contractor, including all injuries occurring on or after April 1, 2003. Claims that occur with a date of injury prior to April 1, 2003 are administered by the Arizona State Industrial Commission Fund. By State law, the City is required to insure its employees for injuries, illnesses and death that occur in the course and scope of their employment with the City. Costs for this insurance in 2019-2020 are estimated at \$24,671,000, an increase of \$246,000 or 1.0% more than the prior year's cost of \$24,425,000. The amount complies with the recommendation of a recent actuarial analysis.

#### **Unemployment Insurance Program**

During its 1977 session, the Arizona Legislature amended the Employment Security Law of Arizona to extend the State's unemployment insurance program to local governments. Effective January 1, 1978, the City assumed the costs of unemployment claims submitted by former employees for reimbursement to the State administered program. Costs for this insurance in 2019-2020 are estimated at \$102,000, an increase of \$10,000 more than the prior year's cost of \$92,000.

#### **Health and Dental Insurance**

The 2019-2020 allowance for employee health insurance is \$157,558,000, an increase of \$5,239,000 or 3.4% over 2018-2019 estimated expenditures of \$152,319,000. Calendar year 2019 rates remained unchanged from 2018 rates.

Dental insurance in 2019-2020 is estimated at \$11,957,000, an increase of \$402,000 or 3.5% over 2018-2019 estimated expenditures of \$11,555,000. Calendar year 2019 rates remained unchanged from 2018 rates.

#### **Long-term Disability Insurance**

The 2019-2020 allowance for long-term disability insurance is \$1,811,000 remaining essentially unchanged from 2018-2019 estimated expenditures. The rates are based on a recent actuarial analysis of the Long-Term Disability Program.

#### **Uniform Allowance**

Police, fire and certain general employees receive a uniform allowance. The combined uniform allowance budget in 2019-2020 is \$4,442,000. Police Officers receive an annual allowance of \$1,150. Police Sergeants and Lieutenants receive an annual allowance of \$525 and Sworn Police Middle Managers and Executives receive \$1,550. Firefighters receive an annual allowance of \$129.75, while Sworn Fire Middle Managers and Executives receive \$925.

#### **Post Employment Health Benefits**

Retired employees meeting certain qualifications are eligible to participate in the City Health Insurance Program along with the City's active employees. As of August 1, 2007 separate rates were established for active and retiree health insurance.

#### Medical Expense Reimbursement Plan

Employees eligible to retire in 15 years or less from August 1, 2007, will receive a monthly subsidy from the City's Medical Expense Reimbursement Plan (MERP) when they retire. The purpose of the monthly subsidy is to reimburse retirees for qualified medical expenses. The subsidy varies with length of service or bargaining unit from \$117 to \$202 per month. Retirees may be eligible for additional subsidies depending on their bargaining unit, retirement date, or enrollment in the City's medical insurance program. Current and future eligible retirees who purchase health insurance through the City's plan will receive an additional subsidy to minimize the impact of un-blending health insurance rates for active and retired employees.

The City's annual other post employment benefit expense (OPEB) is calculated based on the annual required contribution, which is actuarially determined in accordance with Governmental Accounting Standards Board Statement No. 45 (GASB 45). The annual required contribution represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liability over a period not to exceed 30 years. The annual required contribution to fully comply with GASB 45 is estimated at \$24.5 million for 2019-2020.

#### Post Employment Health Plan

Employees eligible to retire in more than 15 years from August 1, 2007 who have payroll deductions for City medical insurance coverage are entitled to a \$150 monthly contribution to a Post Employment Health Plan (PEHP) account in lieu of MERP subsidies. Funds accumulated in the account can be used upon termination of employment for qualified medical expenses.

Prior to January 1, 2018, the cost of the PEHP subsidy was included with the City's Health Insurance. PEHP costs for 2019-20 are estimated at \$15,600,000.

### 2019-2020 Employee Benefit Values

The value of each of the major benefit categories expressed as a percentage of wages is shown in the table that follows.

Benefit Type	General	Police	Fire
Health, Dental, Life, Long Term Disability, Unemployment	18.58%	12.91%	11.51%
Pension <sup>1</sup>	33.51%	70.85%	64.37%
Social Security and Medicare <sup>2</sup>	7.65%	1.43%	1.38%
Holidays, personal and educational leave	5.97%	6.08%	3.94%
Vacation <sup>3</sup>	5.77%	5.77%	5.77%
Sick Leave	5.77%	5.77%	5.77%
Industrial Insurance	2.34%	2.34%	2.34%

<sup>&</sup>lt;sup>1</sup> Rates reflect the city contribution percentages based on actuarial valuations. The percent shown for General employees is the Tier 1 city contribution rate. The Tier 2 and Tier 3 city contribution rate is 27.51% in fiscal year 2019-20. The contribution rates shown for Police and Fire are applicable to Tier 1 and Tier 2 and reflect a 25-year amortization period (with 23 years remaining) for the unfunded liability.

<sup>&</sup>lt;sup>2</sup> General Social Security is taxed at 6.2% of earnings up to \$132,900. Medicare is taxed at 1.45% of all earnings. Police and fire employees hired after 3/31/86 are taxed at the Medicare rate of 1.45% of all earnings.

<sup>&</sup>lt;sup>3</sup> Reflects estimated composite rate based on 10 years of service.

# Schedule of Monthly and Annual Salary Ranges Salary Plan 001 - Supervisory and Professional Employees Effective July 1, 2019

		ly Salary	Annual	
Grade	Minimum	Maximum	Minimum	Maximum
011	1,480	2,156	17,763	25,875
012	1,551	2,264	18,616	27,165
013	1,615	2,368	19,386	28,413
014	1,697	2,491	20,363	29,890
015	1,775	2,603	21,299	31,242
016	1,849	2,704	22,194	32,448
017	1,933	2,844	23,192	34,133
018	2,025	3,004	24,294	36,046
019	2,115	3,151	25,376	37,814
020	2,220	3,311	26,645	39,728
021	2,323	3,475	27,872	41,704
022	2,444	3,666	29,328	43,992
023	2,550	3,851	30,597	46,218
024	2,650	4,032	31,803	48,381
025	2,789	4,255	33,467	51,064
026	2,947	4,469	35,360	53,622
027	3,089	4,690	37,066	56,285
028	3,247	4,940	38,958	59,280
029	3,409	5,190	40,914	62,275
030	3,595	5,460	43,139	65,520
031	3,779	5,736	45,344	68,827
032	3,954	6,032	47,445	72,384
033	4,172	6,351	50,066	76,211
034	4,382	6,668	52,582	80,018
035	4,600	7,006	55,203	84,074
036	4,845	7,365	58,136	88,379
037	5,089	7,748	61,069	92,976
038	5,354	8,133	64,251	97,594
039	5,625	8,554	67,496	102,648
040	5,916	9,005	70,990	108,056
041	6,228	9,457	74,734	113,485
042	6,540	9,944	78,478	119,330
043	6,871	10,454	82,451	125,445
044	7,223	10,989	86,674	131,872
045	7,599	11,553	91,187	138,632
046	7,977	12,142	95,722	145,704
047	8,389	12,761	100,672	153,130
048	8,830	13,423	105,955	161,075
049	9,273	14,099	111,280	169,187
050	9,752	14,803	117,021	177,632
081	8,714	8,714	104,568	104,568
086	10,581	10,581	126,976	126,976
	. 5,551	. 0,00 .	.20,070	. 20,070

# Schedule of Monthly and Annual Salary Ranges Salary Plan 002 - Field Unit 1 Employees Effective July 1, 2019

	Monthly Salary		Annual	Salary
Grade	Minimum	Maximum	Minimum	Maximum
100	1,544	2,207	18,533	26,478
101	1,919	2,508	23,026	30,098
102	2,018	2,583	24,211	30,992
103	2,120	2,650	25,438	31,803
104	2,177	2,735	26,125	32,822
105	2,229	2,810	26,749	33,717
106	2,290	2,900	27,477	34,798
107	2,359	2,992	28,309	35,901
108	2,415	3,096	28,974	37,149
109	2,491	3,208	29,890	38,501
110	2,564	3,337	30,763	40,040
111	2,631	3,467	31,574	41,600
112	2,716	3,591	32,594	43,098
113	2,789	3,753	33,467	45,032
114	2,881	3,919	34,570	47,029
115	2,973	4,082	35,672	48,984
116	3,075	4,281	36,899	51,376
117	3,188	4,448	38,251	53,373
118	3,314	4,626	39,770	55,515
119	3,444	4,817	41,330	57,803
120	3,567	5,013	42,806	60,154
121	3,728	5,219	44,741	62,629
122	3,893	5,427	46,717	65,125
123	4,056	5,645	48,672	67,746
124	4,252	5,871	51,022	70,450
125	4,418	6,107	53,019	73,278
126	4,597	6,358	55,162	76,294

# Schedule of Monthly and Annual Salary Ranges Salary Plan 003 - Field Unit 1 "A" Employees Effective July 1, 2019

	Monthly Salary		Annual Salary	
Grade	Minimum	Maximum	Minimum	Maximum
100	1,413	1,413	16,952	16,952
101	2,120	2,508	25,438	30,098
102	2,177	2,583	26,125	30,992
103	2,229	2,650	26,749	31,803
104	2,290	2,735	27,477	32,822
105	2,359	2,810	28,309	33,717
106	2,415	2,900	28,974	34,798
107	2,491	2,992	29,890	35,901
108	2,564	3,096	30,763	37,149
109	2,631	3,208	31,574	38,501
110	2,716	3,337	32,594	40,040
111	2,789	3,467	33,467	41,600
112	2,881	3,591	34,570	43,098
113	2,973	3,753	35,672	45,032
114	3,075	3,919	36,899	47,029
115	3,188	4,082	38,251	48,984
116	3,314	4,281	39,770	51,376
117	3,444	4,448	41,330	53,373
118	3,567	4,626	42,806	55,515
119	3,728	4,817	44,741	57,803
120	3,893	5,013	46,717	60,154
121	4,056	5,219	48,672	62,629
122	4,252	5,427	51,022	65,125

# Schedule of Monthly and Annual Salary Ranges Salary Plan 004 - Field Unit 2 Employees Effective July 1, 2019

	Monthly Salary		Annual	Salary
Grade	Minimum	Maximum	Minimum	Maximum
200	1,733	1,733	20,800	20,800
201	1,985	2,430	23,816	29,162
202	2,071	2,499	24,856	29,994
203	2,148	2,565	25,771	30,784
204	2,213	2,617	26,562	31,408
205	2,250	2,695	26,998	32,344
206	2,314	2,761	27,768	33,134
207	2,371	2,841	28,454	34,091
208	2,430	2,943	29,162	35,318
209	2,499	3,037	29,994	36,442
210	2,565	3,139	30,784	37,669
211	2,617	3,259	31,408	39,104
212	2,695	3,373	32,344	40,477
213	2,761	3,508	33,134	42,099
214	2,841	3,675	34,091	44,096
215	2,943	3,834	35,318	46,010
216	3,037	3,995	36,442	47,944
217	3,139	4,172	37,669	50,066
218	3,259	4,345	39,104	52,146
219	3,373	4,536	40,477	54,434
220	3,508	4,709	42,099	56,514
221	3,675	4,907	44,096	58,885
222	3,834	5,091	46,010	61,090
223	3,995	5,297	47,944	63,565
224	4,172	5,538	50,066	66,456
225	4,345	5,821	52,146	69,846
226	4,536	6,119	54,434	73,424
227	4,709	6,429	56,514	77,147
228	4,907	6,724	58,885	80,683

# Schedule of Monthly and Annual Salary Ranges Salary Plan 005 - Field Unit 2 "A" Employees Effective July 1, 2019

	Monthly Salary		Annual S	Salary
Grade	Minimum	Maximum	Minimum	Maximum
201	2,148	2,430	25,771	29,162
202	2,213	2,499	26,562	29,994
203	2,250	2,565	26,998	30,784
204	2,314	2,617	27,768	31,408
205	2,371	2,695	28,454	32,344
206	2,430	2,761	29,162	33,134
207	2,499	2,841	29,994	34,091
208	2,565	2,943	30,784	35,318
209	2,617	3,037	31,408	36,442
210	2,695	3,139	32,344	37,669
211	2,761	3,259	33,134	39,104
212	2,841	3,373	34,091	40,477
213	2,943	3,508	35,318	42,099
214	3,037	3,675	36,442	44,096
215	3,139	3,834	37,669	46,010
216	3,259	3,995	39,104	47,944
217	3,373	4,172	40,477	50,066
218	3,508	4,345	42,099	52,146
219	3,675	4,536	44,096	54,434
220	3,834	4,709	46,010	56,514
221	3,995	4,907	47,944	58,885
222	4,172	5,091	50,066	61,090
223	4,345	5,297	52,146	63,565
224	4,536	5,538	54,434	66,456
225	4,709	5,821	56,514	69,846

# Schedule of Monthly and Annual Salary Ranges Salary Plan 006 - Unit 3 Office and Clerical Employees Effective July 1, 2019

Grade	Monthly Minimum	y Salary Maximum	Annual : Minimum	Salary Maximum
300	1,907	1,907	22,880	22,880
311	1,517	2,182	18,200	26,187
312	1,596	2,285	19,157	27,414
313	1,666	2,390	19,989	28,683
314	1,752	2,520	21,029	30,243
315	1,827	2,628	21,923	31,533
316	1,905	2,742	22,859	32,906
317	1,997	2,889	23,962	34,674
318	2,092	3,035	25,106	36,421
319	2,182	3,165	26,187	37,981
320	2,285	3,309	27,414	39,707
321	2,390	3,472	28,683	41,662
322	2,520	3,643	30,243	43,722
323	2,628	3,824	31,533	45,885
324	2,742	4,004	32,906	48,048
325	2,889	4,210	34,674	50,523
326	3,035	4,406	36,421	52,874
327	3,165	4,630	37,981	55,557
328	3,309	4,857	39,707	58,282
329	3,472	5,091	41,662	61,090
330	3,643	5,356	43,722	64,272
331	3,824	5,618	45,885	67,413
332	4,004	5,888	48,048	70,658
333	4,210	6,186	50,523	74,235
334	4,406	6,476	52,874	77,709
335	4,630	6,789	55,557	81,474
336	4,857	7,122	58,282	85,467

# Schedule of Monthly and Annual Salary Ranges Salary Plan 007 - Unit 4 Police Officers Effective July 1, 2019

	Monthly Salary		Annual Salary	
Grade	Minimum	Maximum	Minimum	Maximum
400	3,321	4,599	39,853	55,182
428	3,853	6,035	46,238	72,426
429	6,263	6,263	75,150	75,150
430	6,497	6,497	77,958	77,958
431	6,739	6,739	80,870	80,870
432	6,987	6,987	83,845	83,845

# Salary Plan 011 - Unit 6 Police Professional and Supervisory Employees Effective July 1, 2019

634	6,127	9,050	73,528	108,597
638	7,332	10,859	87,984	130,312
641	8,511	12,572	102,128	150,862

## Schedule of Monthly and Annual Salary Ranges Salary Plan 008 - Unit 5 Fire - 56 Hour Employees Effective July 1, 2019

	Monthl	y Salary	Annual	Salary
Grade	Minimum	Maximum	Minimum	Maximum
551	4,003	6,984	48,036	83,807
552	5,639	7,492	67,672	89,908
555	4.419	8.153	53.025	97.837

## Salary Plan 009 - Unit 5 Fire - 40 Hour Staff Employees Effective July 1, 2019

561	4,404	7,681	52,853	92,177
562	6,202	8,242	74,422	98,906
565	4,862	8,969	58,344	107,634

## Salary Plan 010 - Unit 5 Fire - 40 Hour Non-Staff Employees Effective July 1, 2019

570	4,002	4,002	48,027	48,027
575	4.422	6,857	53.061	82.285

# Schedule of Monthly and Annual Salary Ranges Salary Plan 012 - Confidential Office and Clerical Employees Effective July 1, 2019

	Monthly Salary		Annual Salary		
Grade	Minimum	Maximum	Minimum	Maximum	
711	1,557	2,226	18,678	26,707	
712	1,629	2,333	19,552	27,997	
713	1,693	2,451	20,322	29,411	
714	1,785	2,571	21,424	30,846	
715	1,867	2,687	22,402	32,240	
716	1,953	2,801	23,442	33,613	
717	2,037	2,945	24,440	35,339	
718	2,134	3,096	25,605	37,149	
719	2,226	3,241	26,707	38,896	
720	2,333	3,411	27,997	40,934	
721	2,451	3,585	29,411	43,014	
722	2,571	3,773	30,846	45,282	
723	2,687	3,962	32,240	47,549	
724	2,801	4,158	33,613	49,899	
725	2,945	4,378	35,339	52,541	
726	3,096	4,607	37,149	55,286	
727	3,241	4,845	38,896	58,136	
728	3,411	5,098	40,934	61,173	
729	3,585	5,349	43,014	64,189	
730	3,773	5,625	45,282	67,496	
731	3,962	5,736	47,549	68,827	
732	4,158	6,011	49,899	72,134	
733	4,378	6,311	52,541	75,733	
734	4,607	6,613	55,286	79,352	
735	4,845	6,932	58,136	83,179	

## Schedule of Monthly and Annual Salary Ranges Salary Plan 013 - Middle Management Employees Effective July 1, 2019

	Monthly Salary		Annual	Salary
Grade	Minimum	Maximum	Minimum	Maximum
835	4,737	7,576	56,846	90,917
836	4,971	7,953	59,654	95,430
837	5,226	8,363	62,712	100,360
838	5,486	8,778	65,832	105,331
839	5,760	9,214	69,118	110,573
840	6,048	9,672	72,571	116,064
841	6,346	10,156	76,149	121,867
842	6,668	10,667	80,018	128,003
843	7,004	11,206	84,053	134,472
844	7,349	11,759	88,192	141,107
845	7,717	12,347	92,602	148,158
846	8,103	12,964	97,240	155,563
880	12,448	12,448	149,381	149,381

## Salary Plan 014 - Middle Management - 56 Hour Employees Effective July 1, 2019

850	5,970	9,551	71,635	114,616
851	6,268	10,029	75,217	120,353
852	6,586	10,534	79,032	126,410
853	6,911	11,058	82,934	132,700
854	7,258	11,614	87,098	139,368

# Schedule of Monthly and Annual Salary Ranges Salary Plan 018 - Executive Employees Effective July 1, 2019

	Monthly Salary		Annual	Salary
Grade	Minimum	Maximum	Minimum	Maximum
900	5,550	9,431	66,602	113,173
901	6,131	10,423	73,570	125,070
903	6,758	11,485	81,099	137,821
904	7,101	12,076	85,218	144,914
905	7,459	12,683	89,502	152,194
906	7,840	13,329	94,078	159,952
907	8,235	14,000	98,821	168,002
908	8,649	14,707	103,792	176,488
909	9,090	15,453	109,075	185,432
910	9,551	16,234	114,608	194,813
911	10,034	17,056	120,411	204,672
912	10,540	17,917	126,485	215,010
913	11,067	18,815	132,808	225,784
914	11,620	19,755	139,443	237,058
915	12,201	20,743	146,411	248,914
916	12,811	21,783	153,733	261,394
917	13,452	22,871	161,429	274,456
918	14,127	24,015	169,520	288,184
919	14,834	25,217	178,006	302,598
920	15,577	26,477	186,930	317,720
940	26,250	35,417	315,000	425,000
980	14,871	14,871	178,447	178,447

# Schedule of Monthly and Annual Salary Ranges Salary Plan 016 - Elected Officials Effective July 1, 2019

	Monthl	y Salary	Annual	Salary
Grade	Minimum	Maximum	Minimum	Maximum
997	5,133	5,133	61,600	61,600
998	7.333	7.333	88.000	88.000

# Salary Plan 023 - Council Office Staff Effective July 1, 2019

C10	3,011	4,571	36,130	54,850
C11	3,163	4,784	37,960	57,408
C12	3,311	5,016	39,728	60,195
C13	3,477	5,285	41,725	63,419
C14	3,666	5,569	43,992	66,830
C15	3,857	5,852	46,280	70,221
C16	4,035	6,152	48,422	73,819
C17	4,257	6,479	51,085	77,750
C18	4,467	6,800	53,602	81,598
C19	4,690	7,133	56,285	85,592
C20	4,919	7,335	59,030	88,026
C21	5,183	7,904	62,192	94,848
C22	5,462	8,344	65,541	100,131

## Schedule of Monthly and Annual Salary Ranges Salary Plan 024 Middle Mangement Fire - 40 HR Effective July 1, 2019

	Monthly	y Salary	Annual	Salarv	
Grade	Minimum	Maximum	Minimum	Maximum	
852	6,583	10,535	78,998	126,422	
853	6,911	11,057	82,930	132,683	
854	7,259	11,615	87,110	139,381	
	•	n 025 - Executive - Fir ctive July 1, 2019	e		
950	8,034	13,657	96,408	163,883	
952	8,791	14,947	105,498	179,358	
956	10,712	18,212	128,544	218,546	
Salar	•	Middle Management ctive July 1, 2019	- Police		
862	8,244	13,192	98,925	158,309	
Salary Plan 027 - Executive - Police Effective July 1, 2019					
960	8,944	15,207	107,328	182,478	
962	9,708	16,503	116,501	198,037	
966	11,197	19,037	134,368	228,446	

The City of Phoenix relies on many state, federal, and other types of grants and special revenues to carry out a variety of needed programs and services. Grants have funded important public improvement projects, provided services for low-income residents, implemented innovative police programs and provided numerous other services that would not have been possible without the grant resources.

The following budget information summarizes programs by department that are funded with grants in 2018-19 and 2019-20. Grant funds can be used in both the Operating and Capital Improvement Program (CIP) budget. The fiscal period for many of these grants differs from the city, resulting in expenditure and reporting overlaps. In some cases, by the time the budget is adopted, the grant agency may not have notified a department of funding amounts for the next fiscal year. These funds will be programmed when the grant is awarded.

Grant Description	Grant <u>Period</u>	Source of Funds	2018 Estin (000	nate	2019-20 Budget (000s)*
CITY MANAGER'S OFFICE:					
Mayors Challenge - This grant was awarded as part of the 2018 Mayors Challenge. Funds will be used to create a HeatReady program.	04/26/18- 08/23/19	Bloomberg Philanthropies	\$	95	\$ -
Phoenix Industrial Development Authority (IDA) - This grant provides support for the City Volunteer Office.	05/01/18- 12/31/19	Phoenix IDA		60	-
AmeriCorps - This grant places AmeriCorps members (stipend volunteers) in City operated and local community programs to increase educational attainment in 3rd grade reading.	09/01/18- 09/30/19	Arizona Governor's Office of Youth, Faith and Family		-	271
Read On Phoenix Little Free Libraries - This grant provides a place for families to share their literature through community "library" boxes.	09/01/17- 12/31/19	Fort McDowell Yavapai Nation Gaming Grants		-	7

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
Experience Corps Afterschool Tutoring Program - This grant provides Experience Corps tutoring program services to students in select afterschool programs.	07/01/19- 06/30/20	American Association of Retired Persons (AARP) Foundation	\$ -	\$ 40
City Manager's Office Subtotal			155	318
COMMUNITY AND ECONOMIC DEVELOPMENT:				
Workforce Innovation Opportunity Act (WIOA) FY 2016-20 - This program provides workforce investment activities, through statewide and local workforce development systems that increase employment, retention, and earnings of participants, and increase attainment of recognized postsecondary credentials by participants. The majority of this grant moved to Human Services Department (HSD) effective FY 2018-19. CED now only oversees WIOA Quality Assurance, Governance and the Business and Workforce Development Center.	07/01/16-06/30/20	U.S Department of Labor	-	53
Community and Economic Development Subtotal			-	53

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
EQUAL OPPORTUNITY:				
Community Development Block Grant (CDBG) - The Equal Opportunity Department's portion of this grant is directed toward investigations, fair housing education, and outreach. This grant is also utilized by the Housing, Human Services, Neighborhood Services, Parks and Recreation and Planning and Development Departments. Multiple year entitlements are reflected.	07/01/18- 06/30/20	U.S. Department of Housing and Urban Development (HUD)	\$ 262	\$ 269
Fair Housing Assistance Program This grant represents federal reimbursements for Fair Housing Act complaints that have been processed by the Equal Opportunity Department's Compliance and Enforcement Division.	07/01/14- 06/30/20	U.S. Department. of Housing and Urban Development (HUD)	208	249
Equal Opportunity Subtotal			470	518
FIRE:				
Child Car Seat - This grant funds overtime related to child safety seat inspection, distribution and training.	10/01/17- 09/30/18	Governor's Office of Highway Safety	73	-
Pedestrian Safety - This grant provides funds for overtime to provide education on bicycle safety.	10/01/17- 09/30/18	Governor's Office of Highway Safety	28	-

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
Staffing for Adequate Fire and Emergency Response (SAFER) 2015 Grant - This grant provides funds for 50 firefighter positions. Multiple year entitlements are reflected.	02/27/17- 06/30/20	U.S. Department of Homeland Security/Federal Emergency Management Agency	\$ 3,501	\$ 223
Staffing for Adequate Fire and Emergency Response (SAFER) 2016 Grant - This grant provides funds for 32 firefighter positions. Multiple year entitlements are reflected.	02/25/18- 02/24/21	U.S. Department of Homeland Security/Federal Emergency Management Agency	1,541	1,102
State Wildfire Deployment - This grant provides funds to reimburse for expenditures for deployments to wildfires.	04/01/18- 03/31/19	Arizona Department of Forestry and Fire Management	4	-
Victims of Crime Act (VOCA) - This grant funds temporary and part-time positions to provide crisis management services.	10/01/17- 09/30/20	Arizona Department of Public Safety	807	892
9-1-1 Public Safety Answering Points - This grant is used for local network management of Public Safety Answering Points for emergency telecommunication services.	07/01/03- 06/30/20	Arizona Department of Administration	289	333
9-1-1 Public Safety Answering Points Maintenance - This grant is used to maintain the Public Safety Answering Points for emergency telecommunication services.	07/01/03- 06/30/20	Arizona Department of Administration	1,422	1,483

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
Community Emergency Notification System - This grant funds equipment for the 26 Public Safety Answering Points to notify large number of citizens in a timely manner of impending danger.	07/01/08- 06/30/20	Maricopa Association of Governments	\$ 108	\$ 108
Maricopa County Sheriff's Office (MCSO) 911 - This grant funds technical support and maintenance of nine 911 call-talking positions/stations in the MCSO 911 Call Center.	07/01/05- 06/30/20	Maricopa County Sheriff's Office	45	100
Assistance to Firefighters Grant This grant provides funds to purchase tablets and portable printers for annual fire code inspections, chest compression devices and Incident Safety Officer System Training.	06/12/17- 07/31/18	U.S. Department of Homeland Security/Federal Emergency Management Agency	25	-
Immunization Program - This grant provides funds for the Child Immunization Program.	01/01/18- 06/30/22	Arizona Department of Health Services	8	-
The Arizona Partnership for Immunization (TAPI) Program This grant provides funds for the Child Immunization Program.	07/01/18- 03/31/19	The Arizona Partnership for Immunization	106	-
Federal Emergency Management Agency Grant - This grant provides funds to enhance the operational capability of the Arizona Urban Search and Rescue (USAR) team and its equipment cache for emergencies involving weapons of mass destruction.	10/01/15- 08/31/21	U.S. Department of Homeland Security/Federal Emergency Management Agency	1,775	895

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
Urban Search and Rescue (USAR) Hurricane Deployment Grant - This grant provides funds to reimburse the expense of the Arizona USAR team deployments to Hurricane Harvey, Hurricane Irma and Hurricane Maria.	10/01/14- 05/31/19	U.S. Department of Homeland Security/ Federal Emergency Management Agency	\$ 1,480	\$ -
State Homeland Security Grant Program (SHSGP) - This grant provides personal protection and communications equipment for the Terrorist Incident Phoenix Response Team. This grant is also utilized by the Office of Homeland Security and Emergency Management and the Police Department.	10/01/17- 09/30/19	U.S. Department of Homeland Security/U.S. Department of Justice	193	30
Urban Area Security Initiative (UASI) - This grant provides funds to create a sustainable national model program to enhance security and overall preparedness to prevent, respond to, and recover from threats of acts of terrorism. This grant is also utilized by the Office of Homeland Security and Emergency Management and the Police Department.	10/01/17- 09/30/19	U.S. Department of Homeland Security/Office of Domestic Preparedness	815	63

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
Complex Coordinate Terrorist Attacks (CCTA) - This grant provides funds to create and develop an innovative, comprehensive and sustainable plan to prepare our entire community for complex coordinated terrorist attacks.	09/01/17- 08/31/20	U.S. Department of Homeland Security/Office of Domestic Preparedness	\$ 407	\$ 397
Fire Subtotal			12,627	5,626
HOUSING:				
HOPE VI - This grant provides funding to reconstruct the Matthew Henson, Krohn West, and Frank Luke Addition public housing sites and funds supporting community services activities.	06/01/02- 06/30/20	U.S. Department of Housing and Urban Development (HUD)	664	673
Choice Neighborhood Planning Grant - This grant assists communities with HUD-assisted housing in developing a successful neighborhood transformation plan and building the support necessary for that plan to be successfully implemented.	07/29/16- 06/30/20	U.S. Department of Housing and Urban Development (HUD)	28	2,028
Choice Neighborhood Implementation Grant - This grant will redevelop public housing and transform the Edison-Eastlake community into a viable mixed- income neighborhood.	08/01/18- 07/31/24	U.S. Department of Housing and Urban Development (HUD)	981	14,749

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
NEA Program - This grant supports a public art master plan and community arts programming in the Edison-Eastlake neighborhoods.	08/01/18- 07/31/20	National Endowment for the Art	\$ -	\$ 100
Bike Program - This grant funds a bike share program in the Choice Neighborhoods target area.	09/01/17- 06/30/20	Aetna Foundation	50	50
Section 8 - This grant provides low and moderate-income families and individuals with subsidized market-rate multi-family rental housing.	07/01/05- 06/30/20	U.S. Department of Housing and Urban Development (HUD)	61,082	61,449
Conventional Housing - This grant provides low and moderate-income families and individuals subsidized housing at city-owned apartment complexes and single-family detached houses.	07/01/05- 06/30/20	U.S. Department of Housing and Urban Development (HUD)	16,098	17,169
Community Development Block Grant (CDBG) - The Housing Department's portion of this grant provides funds to nonprofit agencies to acquire, create, or rehabilitate affordable housing and help new home buyers with down- payment and closing cost assistance. This grant is also utilized by the Equal Opportunity, Human Services, Neighborhood Services, Parks and Recreation, and Planning and Development departments. Multiple year entitlements are reflected.	07/01/00- 06/30/20	U.S. Department of Housing and Urban Development (HUD)	1,833	865

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
Housing Opportunities for Persons with AIDS (HOPWA) - This grant provides rental assistance, short-term emergency/transitional housing and acquisition and/or rehabilitation of housing units. Multiple year entitlements are reflected.	07/01/99- 06/30/20	U.S. Department of Housing and Urban Development (HUD)	\$ 2,868	\$ 2,215
Ryan White HIV/AIDS Grant - This grant provides HIV-related health services for those who do not have sufficient health care coverage or financial resources for coping with HIV disease, by supporting primary medical care and essential support services.	10/01/18- 03/31/21	U.S. Health Resources and Services Admin via Maricopa County (MCO)	540	1,040
HOME - The Housing Department's portion of this grant supports several programs focusing on increasing home ownership opportunities and the quality and quantity of affordable housing for low and moderate-income households. This grant is also utilized by the Neighborhood Services Department. Multiple year entitlements are reflected.	01/01/97- 06/30/20	U.S. Department of Housing and Urban Development (HUD)	5,655	16,265
Resident Opportunities and Self Sufficiency (ROSS) Service Coordinator Grant - This grant provides employment and educational training for public housing residents. Multiple year entitlements are reflected.	08/29/02- 06/30/20	U.S. Department of Housing and Urban Development (HUD)	129	1

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
Family Self-Sufficiency Program These funds are used to provide case management and supportive services to assist families in achieving economic self-sufficiency.	07/01/05- 06/30/20	U.S. Department of Housing and Urban Development (HUD)	\$ 176	\$ 217
Neighborhood Stabilization Program (NSP3) - NSP was established for the purpose of stabilizing communities that have suffered from foreclosures and abandonment. Through the purchase and redevelopment of foreclosed and abandoned homes and residential properties, the goal of the program is being realized.	07/30/08- 06/30/20	U.S. Department of Housing and Urban Development (HUD)	26	28
Section 8 New Construction - This program provides funding for two senior housing facilities (Sunnyslope Manor and Fillmore Gardens).	07/01/05- 06/30/20	U.S. Department of Housing and Urban Development (HUD)	2,606	3,689
ROSS for Education - This grant is to help low-income youth and their families to further educational opportunities.	07/01/05- 06/30/20	U.S. Department of Housing and Urban Development (HUD)	148	26
Job Plus Education - This grant provides funds to develop job skills and increase earnings through work readiness, employer linkages, job placement, and educational advancement.	09/28/16- 09/30/20	U.S. Department of Housing and Urban Development (HUD)	523	544

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
Special Housing Revenue - These funds are parking revenues earned in prior years at the Housing Department facility located at 8th Street and Jefferson. Funds are used for minor improvements at the facility.	07/01/05- 06/30/20	Parking Revenues	\$ 10	\$ 10
Special Housing Revenue Fund This fund is set-up to account for revenue and expenditures from the proceeds of the sale of public housing units (Scattered Sites).	07/01/08- 06/30/20	Sale of Public Housing Units	2,385	3,848
Housing Subtotal			95,802	124,966
HUMAN SERVICES:				
Community Development Block Grant (CDBG) - The Human Services Department's portion of this grant provides funding for homeless services and case management support to promote self-sufficient families. This grant is also utilized by the Equal Opportunity, Housing, Neighborhood Services, Parks and Recreation, and Planning and Development departments.	07/01/18- 06/30/20	U.S. Department of Housing and Urban Development (HUD)	1,146	1,021
Emergency Shelter Grant (ESG) This grant provides funds to assist homeless individuals with shelter and supportive services.	07/01/18- 06/30/20	U.S. Department of Housing and Urban Development (HUD)	1,663	1,577

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
Older Americans Act - These funds provide a variety of services for the elderly at all levels that include congregate and home-delivered meals and senior center operations.	07/01/18- 06/30/20	Area Agency on Aging	\$ 2,123	\$ 2,122
Head Start - This is a national program that provides comprehensive developmental services to low-income pre-school children. The city contracts with social service agencies and school districts to deliver the services.	07/01/18- 06/30/20	U.S. Department of Health and Human Services	34,650	38,422
First Things First - This program is a family-centered, comprehensive, collaborative, health and early childhood system that supports the development, health and early education of all Arizona's children birth through age five.	07/01/18- 06/30/20	Arizona Early Childhood & Health Development Board	592	615
Community Services Block Grant (CSBG) - This grant provides funding for a number of programs designed to provide baseline social services and emergency assistance to needy individuals.	07/01/18- 06/30/20	U.S. Department of Health and Human Services	1,412	1,437
Social Services Block Grant (SSBG) - This grant provides funding for a variety of programs designed to provide social services such as case management, community outreach and emergency assistance to those in need.	07/01/18- 06/30/20	U.S. Department of Health and Human Services	664	643

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
Temporary Assistance for Needy Families (TANF) - This program provides funds for a variety of community and social service operations involving income eligible households, such as case management, community outreach and emergency assistance.	07/01/18- 06/30/20	Arizona Department of Economic Security	\$ 967	\$ 986
Utility Deposit - Low Income Home Energy Assistance Program (LIHEAP) - The funds from uncollected LIHEAP deposits provide further heating/cooling financial assistance to low income families.	07/01/18- 06/30/20	Arizona Department of Economic Security	450	100
Low-Income Home Energy Assistance Program (LIHEAP) This program provides heating/cooling bill assistance to low income households.	07/01/18- 06/30/20	Arizona Department of Economic Security	7,535	7,258
ACAA - Home Energy Assistance Fund (HEAF) - This grant provides funds to alleviate crisis situations by preventing disconnection and or facilitating the reconnection of utility service for income qualified residents of Phoenix.	07/01/18- 06/30/20	Arizona Community Action Association (ACAA)	7	7
ACAA - Southwest Gas Low Income Energy Conservation (LIEC) Bill Assistance - This grant provides funds to alleviate crisis situations by preventing disconnection and/or facilitating the reconnection of utility service for income qualified Southwest Gas customers in Phoenix.	07/01/18- 06/30/20	Arizona Community Action Association (ACAA)	47	47

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
ACAA - Utility Repair, Replacement and Deposit Program (URRD) - This grant provides funds to alleviate crisis situations by paying for deposit obligations for electric, gas, water and telephone deposits for income qualified residents of Phoenix.	07/01/18- 06/30/20	Arizona Community Action Association (ACAA)	\$ 63	\$ 63
ACAA - Arizona Public Service (APS) Bill Assistance - This grant provides funds to alleviate crisis situations by preventing disconnection and/or facilitating the reconnection of utility service for income qualified APS customers residing in Phoenix.	07/01/18- 06/30/20	Arizona Community Action Association (ACAA)	163	111
ACAA - Salt River Project (SRP) Bill Assistance - This grant provides funds to alleviate crisis situations by preventing disconnection and/or facilitating the reconnection of utility service for income qualified SRP customers residing in Phoenix.	07/01/18- 06/30/20	Arizona Community Action Association (ACAA)	56	56
ACAA - Southwest Gas/Energy Share Bill Assistance - This grant provides funds to alleviate crisis situations by preventing disconnection and or facilitating the reconnection of utility service for income qualified Southwest Gas customers residing in Phoenix.	07/01/18- 06/30/20	Arizona Community Action Association (ACAA)	46	46

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
<u>Victims of Crime Act (VOCA)</u> - This grant provides funding in support of direct services to victims of crime.	10/01/18- 09/30/21	Arizona Department of Public Safety	\$ 638	\$ 687
Project Water Assist - This program provides assistance to eligible households for payment of water bills.	07/01/18- 06/30/20	Water Customer Contributions	100	100
YouthBuild FY 2016-19 - This grant funds services to provide disadvantaged youth with education and employment skills to achieve economic self-sufficiency in high demand occupations.	07/01/18- 06/30/19	U.S. Department of Labor	124	-
Workforce Innovation Opportunity Act (WIOA) FY 2017-20 - This program provides workforce investment activities, through statewide and local workforce development systems that increase employment, retention, and earnings of participants, and increase attainment of recognized postsecondary credentials by participants.	07/01/17- 06/30/20	U.S. Department of Labor	13,836	14,750
Strengthening Working Families Initiative (SWFI) - This grant removes barriers to training encountered by low income partners, specifically access to quality childcare and navigation of the complex systems to access the services they need.	07/01/19- 06/30/20	U.S Department of Labor	1,674	1,652

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
Jobs Plus Grant - This grant provides workforce development services for persons living in the targeted community, Marcos de Niza.	10/01/17- 09/30/21	U.S. Department of Housing and Urban Development (HUD)	\$ 47	\$ 70
Human Services Subtotal			68,003	71,770
LAW:				
Victim's Rights Information Fund This grant is used to support the direct costs of implementing Victim's Rights Laws by funding a Victim's Rights Clerk, Secretary and Notification Clerk position.	07/01/10- 06/30/20	Arizona Office of the Attorney General	198	207
Victim of Crimes Act (VOCA) - This grant provides funding for a Victim Advocate and a Caseworker Aide position in the Victims Service Unit.	07/01/10- 09/30/20	Arizona Department of Public Safety	543	609
Victim of Crimes Act (VOCA)  Advocates for Victims 50 and Over This grant provides funding for an elder abuse advocate in the City Prosecutor's Office.	07/01/10- 09/30/20	Arizona Department of Public Safety	92	96

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
DUI Abatement Council (DUIAC) Traffic Safety Resource Prosecutor (TSRP) - This grant provides funding for an Assistant City Attorney IV position to educate and inform Arizona prosecutors and judges of the benefits and merits of prosecuting and adjudicating defendants who repeatedly commit impaired driving offenses. Funding for 2019-20 was not known as of date of publication and will be programmed at a later date.	10/01/12- 06/30/19	Arizona Department of Public Safety	\$ 56	\$ -
Governor's Office of Highway Safety (GOHS) Traffic Safety Resource Prosecutor - This grant provides funding for an Assistant City Attorney IV position to educate and inform Arizona prosecutors and judges of the benefits and merits of prosecuting and adjudicating defendants who repeatedly commit impaired driving offenses.	10/01/10- 09/30/20	Governor's Office of Highway Safety and National Association of Prosecutor Coordinators	175	244
Gila River Indian Community (GRIC) Technology Upgrade Grant This grant provides funds to upgrade and enhance technology by the Prosecutor's Office in the presentation of digital evidence in the prosecution of criminal cases, community outreach and education to citizens, groups, and students. Funding for 2019-20 was unknown at the time of publication.	09/20/17- 09/20/20	Gila River Indian Community	28	-

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
City of Phoenix and EMPACT Veterans Court Service Expansion Grant - This grant provides the City of Phoenix Veterans Court, in partnership with EMPACT-Suicide Prevention Services, funding to expand and enhance its current program of providing mental health, substance abuse, and social services to veterans not eligible for the Veterans Administration (VA) services.	09/30/17- 09/29/20	Department of Health and Human Services Substance Abuse and Mental Health Services Administration	\$ 312	\$ 308
Law Subtotal			1,404	1,464
LIBRARY:				
Resident Opportunities and Self-Sufficiency (ROSS) for Education Grant - This grant provides funding for public housing agencies to deploy education navigators to provide individualized assistance to youth between the ages of 15 and 20 and their families at HUD-selected public housing sites with financial aid and literacy, college readiness, postsecondary program applications, and post-acceptance assistance.	12/01/16- 11/30/18	U.S. Department of Housing and Urban Development (HUD)	52	-
State Grants in Aid - This grant funds the Phoenix Public Library's workforce and early literacy outreach services.	07/01/14- 06/30/20	Arizona State Library	75	102

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
First Things First - This grant funds a series of programs for children and their parents at several branches, aimed at promoting literacy among young children.	07/01/18- 06/30/20	Arizona First Things First - North Phoenix Regional Partnership Council	\$ 551	\$ 559
Library Services & Technology Act (LSTA) Grant (STEM) - This grant funds STEM programming targeted toward underserved elementary and middle school students in central Phoenix.	07/01/15- 08/01/18	Institute of Museum and Library Services	38	-
Library Services & Technology Act (LSTA) Grant (Early Literacy) - This grant will provide funding to pilot the use of Starling word counters with low-income families in the context of two-generation early literacy programming to learn if word counters are an effective motivational tool to increase oral language heard by children, birth to age three.	07/01/18- 08/01/19	Institute of Museum and Library Services	32	-
Library Services & Technology Act (LSTA) Grant (Exhibit) - This grant will fund the creation of a physical and digital exhibit that celebrates the history of the Phoenix Public Library since 1897, especially as it relates to the history of the City of Phoenix.	07/01/19- 08/01/20	Institute of Museum and Library Services	-	75

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
College Depot - This funding equips the newly-constructed College Depot expansion with technology to increase programming reach to help thousands take the next step in their education.	07/01/17- 10/03/19	Gila River Indian Community	\$ 109	\$ -
Library Subtotal			857	736
NEIGHBORHOOD SERVICES:				
HOME - The Neighborhood Services Department's portion of this grant makes funds available to increase the quality and quantity of affordable housing for low and moderate-income households. This grant is also utilized by the Housing Department. Multiple year entitlements are reflected.	07/01/17- 06/30/21	U.S. Department of Housing and Urban Development (HUD)	100	710
Community Development Block Grant (CDBG) - The Neighborhood Services Department's portion of this grant provides for neighborhood revitalization, economic development, and improved community facilities and services for low and moderate income persons. This grant is also utilized by the Equal Opportunity, Housing, Human Services, Parks and Recreation, and Planning and Development departments. Multiple year entitlements are reflected.	07/01/14-06/30/25	U.S. Department of Housing and Urban Development (HUD)	9,396	25,984

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
Weatherization Program (LIHEAP) This grant funds repair and replacement of roofs, windows, and doors for low-income residents pursuant to criteria established by the U.S. Department of Energy's Low-Income Home Energy Assistance Program (LIHEAP).	07/01/18- 09/30/20	Arizona Department of Housing	\$ 659	\$ 316
Weatherization Program (DOE) This grant funds repair and replacement of air conditioning units, installation of duct work, insulation and other energy efficiency measures for low-income residents.	07/01/18- 06/30/20	U.S. Department of Energy (DOE) through Arizona Governor's Office of Energy Policy	117	76
Weatherization Program (SWG) This grant funds repair and replacement of roofs, windows, and doors for low-income residents pursuant to criteria established by Southwest Gas (SWG).	07/01/18- 12/31/20	Southwest Gas	117	125
Utility Repair and Replacement (URRD) - This program is funded with abandoned utility deposits and is offered to Community Action Agencies through the Arizona Department of Economic Security (DES). The program purpose is to replace or repair non-functioning appliances for residents who meet the criteria established by DES.	07/01/19- 06/30/20	Arizona Department of Economic Security	254	487

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
Lead Hazard Control 2018 - This grant funds the testing and control of lead-based paint hazards in older housing for low-income families with children less than six years old.	01/01/18- 12/31/21	U.S. Department of Housing and Urban Development (HUD)	\$ 904	\$ 1,925
Arizona Public Service (APS) Grant Program - This grant provides funding to assist low- income homeowners in making their homes more energy efficient.	01/01/18- 12/31/20	Arizona Public Service	320	340
Neighborhood Stabilization Program (NSP I, II and III) - The purpose of these grants is to purchase foreclosed or abandoned homes at a discount and to rehabilitate, resell, or redevelop these homes in order to stabilize neighborhoods and stem the decline in the values of neighboring homes. Original grant award and program income from these grants continue to support neighborhood stabilization, redevelopment and affordable housing efforts. Programs were funded by NSP I - Housing and Economic Recovery Act of 2008 (HERA), NSP II - Federal American Recovery and Reinvestment Act of 2009 (ARRA), and NSP III - Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010. These grants are also utilized by the Housing Department	03/11/09-06/30/22	U.S. Department of Housing and Urban Development (HUD)	9,974	6,025

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
Weatherization Program (SRP) This grant provides funds to assist low-income homeowners for weatherization improvements, repairs and replacement of electrical HVAC systems such as air conditioners, heat pumps, evaporative coolers and water heaters.	05/01/18- 03/31/20	Arizona Community Action Association (ACAA)	\$ 180	\$ 78
Community Development Block Grant (CDBG) Capital Improvement Program (CIP) - The Neighborhood Services Department's portion of this grant provides for neighborhood revitalization, economic development, and improved community facilities and services. This grant is also utilized by the Equal Opportunity, Housing, Human Services, Parks and Recreation, and Planning and Development departments. Multiple year entitlements are reflected.	07/01/14- 06/30/25	U.S. Department of Housing and Urban Development (HUD)	36	2,585
Neighborhood Services Subtotal			22,057	38,651
OFFICE OF ARTS AND CULTURE:				
Community Investment Grant This grant provides general operating support to Arizona arts and culture organizations, including local arts agencies.	07/01/18- 06/30/20	Arizona Commission on the Arts	32	25

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
ArtWorks Grant: Neighborhood Arts Grant - This grant supports the Neighborhood Arts Projects Grant Program to provide funding for new projects that address community needs from an arts and culture perspective. The program encourages partnerships between artists, cultural organizations, businesses, and neighborhood community groups, bringing them together to make proposals for specific projects. Projects range from murals to performances to festivals.	07/01/18- 06/30/20	National Endowment for the Arts (NEA)	\$ 30	\$ 50
Creative Aging Grant - In partnership with the Virginia G. Piper Charitable Trust, the Arts Commission developed a comprehensive, three-year Creative Aging Initiative that provided professional development opportunities and network building support to core constituent groups in an effort to achieve four desired outcomes: public awareness, program development, and implementation and integration into established aging and healthcare service organizations and infrastructures.	07/01/16- 06/30/19	Virginia G. Piper Charitable Trust	15	-
Office of Arts and Culture Subtotal			77	75

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)		Bud	9-20 lget <u>0s)*</u>
OFFICE OF ENVIRONMENTAL PROGRAMS:						
Diesel Emission Reduction Act Grant - The goal of this project is to replace 17 vehicles and install diesel oxidation catalyst technology on 10 fire pumpers in order to reduce diesel emissions in terms of tons of pollution produced and directly improve air quality.	10/01/17- 12/30/19	U.S. Environmental Protection Agency	\$	334	\$	109
Brownfields Community-Wide Assessment Grant - The goal of the Phoenix Brownfields to Healthfields project is to match the need for food and health care assets with the need for redevelopment of unproductive brownfields. The project serves to identify brownfields in the most underserved areas of the city and redevelop them as healthfields. Healthfields include food hubs and co-ops, community gardens, urban agriculture, farmer's markets, grocery stores, and healthy food- related retail and healthcare facilities that create a sustainable community.	10/01/15-09/30/19	U.S. Environmental Protection Agency		133		30

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
Gila River Indian Community Regional Community Food Assessment Grant - This grant is a pass-through grant to the Maricopa County Food System Coalition. The purpose of the grant is to complete a county-wide community food assessment that will inform challenges and opportunities for the City of Phoenix and the region.	09/07/16- 09/30/19	Gila River Indian Community	\$ 41	\$ -
GLOCULL Sustainable Food Accelerator - This grant is from the National Science Foundation, Globally and LOCally-sustainable food-water-energy innovation in Urban Living Labs (GLOCULL) for Phoenix to act as a local research partner by hosting workshops and gathering local data over a three year research period. This grant is to off-set the costs of conducting this research.	09/15/18- 08/31/21	National Science Foundation	5	56
Office of Environmental Programs Subtotal			513	195
OFFICE OF HOMELAND SECURITY AND EMERGENCY MANAGEMENT:				
Homeland Security Grant - These grants provide funding to sustain and enhance security programs that prevent, prepare, mitigate, respond and recover from threats or acts of terrorism. These grants are also utilized by the Fire and Police Departments.	10/01/14- 09/30/20	U.S. Department of Homeland Security (via Arizona Department of Homeland Security)	484	365

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
2014 Storm Recovery - This grant provides reimbursement for disaster recovery related to the 2014 monsoon storms for department repair projects approved by FEMA.	06/01/16- 06/30/20	Federal Emergency Management Agency (FEMA) and Arizona Department of Emergency Management	\$ 186	\$ 37
Office of Homeland Security and Emergency Management Subtotal			670	402
PARKS AND RECREATION:				
Department of Economic Security (DES) South Partners - This grant provides activities for developmentally disabled adults, including basic living skills, exercise, community interaction, adventure trips, sports, dances, and arts and crafts.	07/01/18- 06/30/20	Arizona Department of Economic Security	247	233
Justice Assistance Grant 2016 The Parks and Recreation Department's portion of this grant funds truancy and violence prevention programs for youth in partnership with area schools. This grant is administered by the Police Department.	10/01/15- 09/30/19	U.S. Department of Justice	67	-
Justice Assistance Grant 2017 The Parks and Recreation Department's portion of this grant funds truancy and violence prevention programs for youth in partnership with area schools. This grant is administered by the Police Department.	10/01/16- 09/30/20	U.S. Department of Justice	64	153

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
Arizona Nutrition Network - This grant funds youth nutrition education programs at Phoenix Afterschool Center (PAC) sites.	10/01/15- 09/30/18	University of Arizona	\$ 30	\$ -
CodePhx - This grant teaches youth computer coding and STEM skills in out-of-school settings.	01/01/17- 12/31/20	Arizona Community Foundation and Industrial Development Authority (IDA)	158	193
Native American Grave Protection and Repatriation Act Grant - This grant provides assistance for repatriation, documentation, and consultation projects for Native American cultural items at the Pueblo Grande Museum.	09/01/17- 08/31/19	U.S. Department of The Interior- National Park Service	4	-
Take a Hike Grant - This grant promotes City of Phoenix's Take a Hike, Do it Right! Initiative to create a safe experience within the City's desert/mountain parks and preserves.	09/01/18- 06/30/19	Arizona State Parks Board	9	-
Papago Fishing Dock Grant - This grant installs an all-access fishing dock at Papago Park.	06/13/18- 06/12/21	Arizona Game & Fish Department	33	-
Healthy Time Program Grant - This grant provides healthy meals and snacks, and nutrition education to afterschool and summer program participants.	04/06/18- 02/28/19	U.S. Department of The Interior - National Park Service	22	-

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
Community Development Block Grant (CDBG) - The Parks and Recreation Department's portion of this grant provides improvements to community facilities and services. This grant is also utilized by the Equal Opportunity, Housing, Human Services, Neighborhood Services, and Planning and Development Services departments. Multiple year entitlements are reflected.	07/01/16- 03/31/23	U.S. Department of Housing and Urban Development (HUD)	\$ -	\$ 200
Parks and Recreation Subtotal			634	779
PLANNING AND DEVELOPMENT:				
Community Development Block Grant (CDBG) - The Planning and Development Department's portion of this grant reflects research, census data and analysis, mapping support and planning services as requested by the Neighborhood Services Department relating to Targeted and Redevelopment areas. This grant is also utilized by the Equal Opportunity, Housing, Human Services, Neighborhood Services, and Parks and Recreation departments. Multiple year entitlements are reflected.	07/01/03- 06/30/20	U.S. Department of Housing and Urban Development (HUD)	66	66
Planning and Development Subtotal			66	66

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
POLICE:				
AZPOST Training Academy These funds are for the Arizona Law Enforcement Academy operating and maintenance cost, training, and the Training Bureau's Driving Track Expansion Project.	07/01/07- 06/30/20	Arizona Police Officer Standards and Training Board (AZPOST)	\$ 277	\$ 84
Bureau of Justice Assistance Central Arizona United to Stop Exploitation (CAUSE) Task Force - This grant provides funding for equipment, training, overtime, research and supplies to expand the CAUSE Task Force's capacity to investigate, prosecute and serve victims of all forms of human trafficking.	10/01/16- 09/30/19	U.S. Department of Justice / Bureau of Justice Assistance	461	31
Bureau of Justice Assistance Intelligence Led Policing - This grant provides funding for equipment, training and research to expand the intelligence officer program citywide and effectively integrate intelligence gathering and analysis into patrol operations.	10/01/16- 09/30/19	U.S. Department of Justice / Bureau of Justice Assistance	95	40
Bureau of Justice Assistance National Crime Gun Intelligence Center Initiative - This grant provides funding for equipment, supplies, overtime, travel and research to support and sustain the Crime Gun Intelligence Center that will identify armed violent offenders for investigation and prosecution.	10/01/17- 09/30/19	U.S. Department of Justice / Bureau of Justice Assistance	603	208

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
Bureau of Justice Assistance Smart Policing Initiative II - This grant provides funding to build upon data-driven, evidence based policing with the purchase of body worn video cameras, data storage, overtime to prepare video evidence for the criminal justice process and/or public records requests.	10/01/15- 09/30/18	U.S. Department of Justice / Bureau of Justice Assistance	\$ 218	\$ -
Community Oriented Policing Services (COPS) 2013 Hiring Program Grant - This grant funds a portion of entry level salary and fringe costs for 15 new Police Officers for three years. This allows the city to put 15 seasoned Officers into School Resource Officer (SRO) positions.	09/01/13- 08/31/18	U.S. Department of Justice	4	-
Community Oriented Policing Services (COPS) 2015 Hiring Program Grant - This grant funds a portion of entry level salary and fringe costs for 25 new police Officers for three years. This allows the city to put 25 seasoned Officers into Community Relations Positions.	09/01/15- 08/31/19	U.S. Department of Justice	717	-
Coverdell National Forensic Sciences (Discretionary and Formula) - This grant provides funding for overtime, fringes, computer equipment and software and digital cameras with lenses and accessories to improve the quality, timeliness and credibility of forensic science services for criminal justice purposes.	01/01/17- 12/31/19	National Institute of Justice (via Arizona Criminal Justice Commission)	31	250

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
DNA Backlog FY 2015, 2016, 2017, and 2018 Grant Programs This grant provides funding for overtime, contractual services to outsource DNA samples, equipment and supplies to solve backlogged cases, travel expenses and registration fees for continuing education seminars and classes, and operating expenses.	01/01/16- 12/31/20	National Institute of Justice	\$ 319	\$ 826
Driving Under the Influence (DUI) Alcohol Prevention, Education, Enforcement, Equipment Community Traffic and Safety Programs - These programs provide funding for overtime for DUI Enforcement, Prevention, Training and Equipment, public awareness and enforcement for traffic-related safety issues such as pedestrian and bicycle safety, motorcycle safety, occupant protection, selective traffic enforcement programs, impaired and underage drinking and driving.	10/01/16- 09/30/19	Governor's Office of Highway Safety	276	40
Full Service Forensic Crime Laboratory Grant Program (CLAB) This grant provides funding for crime lab equipment and software. Funding is provided for travel expenses and registration fees for continuing education and certification classes. This grant also provides funding for overtime to clear backlogged cases.	07/01/16- 12/31/19	Arizona Criminal Justice Commission	116	22

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
Gila River Indian Community Grant Program - Body Worn Camera Program - This grant funds the purchase of body worn video cameras and storage for the video.	10/05/16- 09/30/19	Gila River Indian Community	\$ 234	\$ -
Gila River Indian Community Grant Program – Community Personal Protection Equipment Grant - This grant funds the purchase of personal protection equipment for sworn personnel, including gas masks and communication devices.	10/05/16- 10/02/19	Gila River Indian Community	300	-
High Intensity Drug Trafficking Area (HIDTA) - This grant provides funding for operational expenses for major narcotics conspiracy investigations. The grant also funds the salary and employee- related expenses of two sergeants, overtime and beginning in 2017, a criminal intelligence analyst.	01/01/16- 12/31/20	Office of National Drug Control Policy (ONDCP)	1,564	1,733
Intellectual Property Theft Enforcement Program (IPEP) This grant provides funding for overtime, fringes and consultants. Grant funds will be utilized in the investigation of intellectual property crimes and trademark and copyright theft investigations. Funds will also be used to produce a multi-media public education campaign and to provide statistical analysis of the effect of intellectual property crimes on the community.	10/01/14- 09/30/19	U.S. Department of Justice / Bureau of Justice Assistance	337	72

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
Internet Crimes Against Children (ICAC) - This grant provides funding for one sergeant to supervise the ICAC Task Force. Funds will also be used to purchase investigative equipment, computer hardware/software, training, and miscellaneous supplies and resources.	07/01/15- 06/30/19	U.S. Department of Justice	\$ 256	\$ -
Internet Crimes Against Children (ICAC) IGA with Arizona Attorney General's Office - This intergovernmental agreement provides funding for overtime and standby, investigative equipment, computer hardware/software, training, and miscellaneous supplies to support the ICAC Task Force.	07/01/16- 09/30/19	State of Arizona Attorney General's Office	1,733	167
Justice Assistance Grant (JAG) 2014 - This grant funds a portion of the Records Management System (RMS) project which replaced the Police Automated Computer Entry (PACE) system.	10/01/13- 09/30/18	U.S. Department of Justice / Bureau of Justice Assistance (via Maricopa County)	410	-
Justice Assistance Grant (JAG) 2016 - This grant funds the purchase of on-officer body-worn cameras and storage for the video.	10/01/15- 09/30/19	U.S. Department of Justice / Bureau of Justice Assistance (via Maricopa County)	846	-
Justice Assistance Grant (JAG) 2017 - This grant funds the purchase of on-officer body-worn cameras and storage for the video.	10/01/15- 09/30/20	U.S. Department of Justice / Bureau of Justice Assistance (via Maricopa County)	882	4

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
Justice Assistance Grant (JAG) 2018 - This grant funds the purchase of on-officer body-worn cameras and storage for the video.	10/01/17- 09/30/21	U.S. Department of Justice / Bureau of Justice Assistance (via Maricopa County)	\$ 436	\$ -
State Homeland Security Grant Program (SHSGP) - This grant provides funding to improve training practices for emergency response situations and purchase new equipment to protect first responders in hazardous materials situations. This grant is also utilized by the Office of Homeland Security and Emergency Management and the Fire Department.	10/01/16- 09/30/19	U.S. Department of Homeland Security (via Arizona Department of Homeland Security)	351	1
National Crime Statistic Exchange Program - This grant provides funding for overtime, fringes, equipment, computer software and consultants. Funding will be utilized to conduct a review of the Police Department's Records Management System (RMS) to complete thorough data validation checks to ensure incident-based data complies with the FBI's National Incident Based Reporting System (NIBRS) structure. NIBRS is a supplemental crime data tracking method that is more detailed and transparent than the current uniform crime reporting method. Once the RMS is validated, incident-based data will be sent directly to the FBI instead of being filtered through the state.	10/01/16-09/30/19	U.S. Department of Justice / Bureau of Justice Statistics	128	518

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
Tohono O'odham Handheld Fingerprint Devices Grant - This grant funds the purchase of handheld fingerprint devices for sworn personnel, which allows fingerprints to be taken in the field, increasing department efficiency.	10/01/18- 09/30/19	Tohono O'odham Nation	\$ 90	\$ -
Transportation Security Administration National Explosives Detection Canine Team Program This program provides funding for salaries, vehicles, canine equipment and supplies for 11 canine teams to deter and detect the introduction of explosives devices into the transportation system.	01/01/15- 12/31/19	U.S. Department of Homeland Security / Transportation Security Administration	388	388
Urban Areas Security Initiative Grant Program (UASI) - This grant covers the cost to create a sustainable national model program to enhance security and overall preparedness to prevent, respond to, and recover from threats or acts of terrorism. This grant is also utilized by the Office of Homeland Security and Emergency Management and the Fire Department.	10/01/16- 08/31/20	U.S. Department of Homeland Security (via Arizona Department of Homeland Security)	850	308

Grant Description	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
Sexual Assault Kit Initiative (SAKI) Program - This grant provides funding for positions, overtime, fringes, travel, supplies, equipment and consultants. Grant funds will be utilized to test backlogged sexual assault kits, investigative follow-up and victim counseling.	10/01/16- 09/30/19	U.S. Department of Justice / Bureau of Justice Assistance	\$ 697	\$ 763
Police Subtotal			\$12,619	\$ 5,455
PUBLIC TRANSIT:				
Arizona Department of Transportation Local Transportation Assistance Fund (LTAF) II - This grant provides additional statewide transit and transportation funding. The Arizona Department of Transportation distributes the funds to the Regional Public Transportation Authority (RPTA), which then distributes the funds to cities.	07/01/13- 06/30/20	Arizona Department of Transportation	4,250	4,300
Federal Transit Administration Grant funding is made available annually to mass transit organizations based on a formula provided under the Federal Transit Act of 1964, as amended. The funds may be used for preventive maintenance, operating assistance and capital purchases.	07/01/02- 06/30/20	U.S. Department of Transportation	51,548	107,062
Public Transit Subtotal			55,798	111,362

Grant Description  PUBLIC WORKS:	Grant <u>Period</u>	Source of Funds	2018-19 Estimate (000s)	2019-20 Budget (000s)*
American Recovery and Reinvestment Act (ARRA) of 2009 Department of Energy (DOE) Energy Efficiency and Conservation Block Discretionary Grant - This grant provided funding to implement the Energize Phoenix Grant that will reduce electricity consumption, generate jobs, and transform neighborhoods. Funding continues from the original grant due to interest earned from loans to private entities for energy projects.	07/01/10- 11/01/20	U.S. Department of Energy	\$ 238	\$ 238
Public Works Subtotal			238	238
STREET TRANSPORTATION:				
Roadway Engineering/Safety Grant - This grant provides funding for improvements to department safety and training programs to improve traffic calming, enhance collision data management, and improve traffic safety, including pedestrians and bicycles.	10/01/17- 09/30/20	Arizona Governor's Office of Highway Safety	27	27
Street Transportation Subtotal			27	27
GRAND TOTAL			\$272,017	\$362,701

<sup>\*</sup>As of July 22, 2019

#### CENTRAL SERVICE COST ALLOCATIONS

#### **BACKGROUND**

The Citywide Cost Allocation Plan, originally established in the mid-1960s, allocates central service costs to City line departments.

These allocations are used to: (1) develop fees for various City services, (2) transfer the cost of support services to enterprise and special revenue funds resulting in inter-fund transfers (For example: Aviation, Water, Wastewater, Solid Waste, Convention Center, Development Services, and Sports Facilities funds), and (3) prepare City bids to evaluate contracting for services.

#### **UNALLOWABLE COSTS**

The Federal government allows for an allocation to recover costs of indirect and support services in the administration of all Federal grants. However, some administrative costs of general government are unallowable.

Unallowable costs in the City government include portions of Banking and Cashiering, City Clerk Department, City Manager's Office, Budget and Research Administration, Public Information, Elections, and Mayor and Council. Starting in FY 1985-86, a separate cost allocation plan was developed for non-federal purposes (fee recovery enterprise fund transfers). These allocations are higher because federal unallowable costs are included.

#### CENTRAL SERVICE COSTS

Central service costs include the following:

Accounting
Accounts Payable
City Administration
City Clerk
Debt Services
Employee Development
Equal Opportunity

Equipment Management
Facilities Management
General Management Services
Government Relations
Human Resource
Administration
Information Technology
Services

Internal and External Auditing

Labor Relations and Training

Legal Services Materials Management

Money Management

Payroll Real Estate Risk Management

Safety

Various Financial Services

Costs of a specific activity that are charged directly to another department are not included in the cost allocation plan. This leaves only "net" costs to be allocated. All "net" costs are allocated to the major service activities (cost centers) of the City using methodology that will produce an equitable distribution of costs. Examples of the methodology used to allocate costs are a building's square footage for building maintenance functions, and the number of a department's authorized employees for human resource-related activities.

#### **BENEFITS**

Accurate allocations of central service costs result in more equitable fees charged for services. User fees help to reduce the burden placed on the general tax base.

#### **CENTRAL SERVICE COST ALLOCATIONS**

#### ALLOCATION OF CITYWIDE SERVICE COSTS TO COST CENTERS

Cost Centers Aviation	2018-19 Estimated Allocations \$9,412,000	2019-20 Projected Allocations \$9,876,000
Cable Communications	1,000	1,000
City Prosecutor	1,748,000	1,773,000
Community and Economic Dev	1,327,000	1,383,000
Community Services	1,279,000	1,287,000
Development Services	3,414,000	3,513,000
Fire	11,598,000	11,951,000
General Government	174,000	177,000
Golf Courses	411,000	427,000
Housing	4,678,000	4,931,000
Human Services	3,531,000	3,685,000
Library	2,082,000	2,150,000
Municipal Court	5,506,000	5,560,000
Neighborhood Protection	347,000	404,000
Neighborhood Services	1,636,000	1,694,000
Neighborhood Services-CDBG	671,000	720,000
Parks and Recreation	8,346,000	8,632,000
Phoenix Convention Center	2,767,000	2,879,000
Planning	317,000	319,000
Police	22,601,000	23,420,000
Public Defender	339,000	351,000
Public Safety Enhancement	224,000	260,000
Public Safety Expansion	519,000	607,000
Solid Waste	6,365,000	6,541,000
Sports Facilities	151,000	151,000
Street Lighting	565,000	598,000
Street Transportation	7,891,000	8,095,000
Tax, Licensing and Collections	1,640,000	1,705,000
Transit/Transportation 2050	4,717,000	4,850,000
Video Productions	176,000	178,000
Wastewater	5,896,000	6,189,000
Water	8,843,000	9,284,000

\$119,172,000 \$123,591,000

Total

Budgeted central service costs, which are shown as inter-fund transfers, are included on the applicable Fund Statement Schedules in Part III of this book.

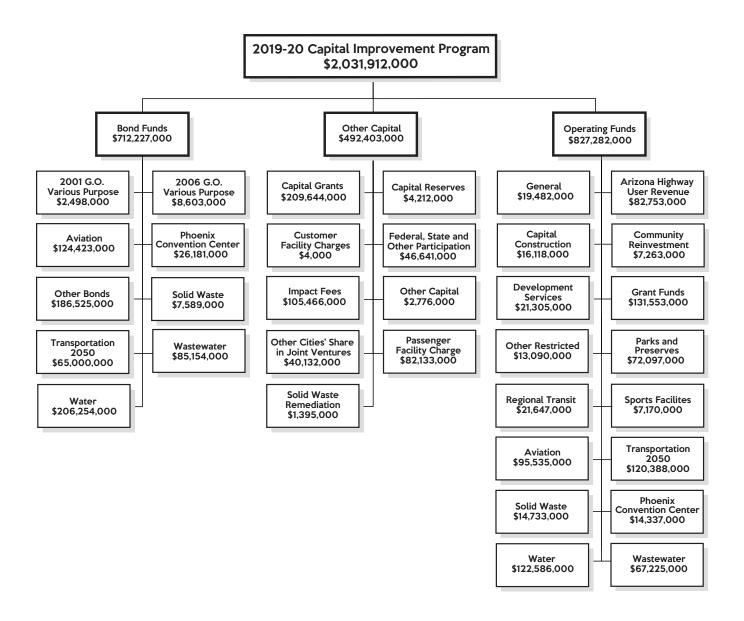
## Part II

## 2019-24 Capital Improvement Program

**Summary Schedules** 

**Capital Program Summaries** 

## 2019-20 CAPITAL IMPROVEMENT PROGRAM ORGANIZATIONAL CHART



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## SCHEDULE 1

## SUMMARY OF 2019-24 CAPITAL IMPROVEMENT PROGRAM BY PROGRAM

	2019-20	2020-21	2021-22	2022-23	2023-24		Total
Arts and Cultural Facilities	\$ 998	\$ _	\$ - \$	-	\$	- \$	998
Aviation	380,845	191,522	180,012	97,956	91,097	7	941,432
Economic Development	164,724	6,014	7,285	5,698	5,249	)	188,970
Facilities Management	45,378	13,775	13,775	13,775	13,775	5	100,478
Fire Protection	16,353	-	-	-		-	16,353
Housing	42,436	18,882	11,820	9,320	9,520	)	91,978
Human Services	600	-	-	-		-	600
Information Technology	23,369	3,969	3,969	3,969	3,969	)	39,245
L braries	955	1,321	1,038	1,318	9,915	5	14,547
Neighborhood Services	3,484	-	-	-		-	3,484
Parks, Recreation and Mountain Preserves	93,455	23,575	25,750	29,350	33,464	ļ	205,594
Phoenix Convention Center	64,075	32,557	30,463	31,879	32,136	6	191,110
Planning and Historic Preservation	19,772	6,000	-	-		-	25,772
Public Transit	321,805	304,706	376,332	216,622	223,216	6	1,442,681
Regional Wireless Cooperative	9,204	7,325	6,002	6,002	6,000	)	34,533
Solid Waste Disposal	22,436	29,294	15,902	14,615	7,132	2	89,379
Street Transportation and Drainage	241,948	226,282	173,629	111,573	126,522	2	879,954
Wastewater	202,928	181,059	131,554	318,965	206,845	5	1,041,351
Water	377,147	516,474	246,548	271,425	284,167	7	1,695,761
Total	\$ 2,031,912	\$ 1,562,755	\$ 1,224,079 \$	1,132,467	\$ 1,053,007	7 \$	7,004,220

## SCHEDULE 2

## **SUMMARY OF 2019-24 CAPITAL IMPROVEMENT PROGRAM**

#### BY SOURCE OF FUNDS

	(	 usarius or L	• /			
	 2019-20	 2020-21	 2021-22	2022-23	 2023-24	 Total
Operating Funds						
General Fund						
General Fund	\$ 18,527	\$ 19,866	\$ 17,711	\$ 17,311	\$ 17,413	\$ 90,828
General Fund - Library	955	972	1,038	1,318	1,472	5,755
Special Revenue Funds						
Arizona Highway User Revenue	82,753	70,595	74,044	61,094	80,898	369,384
Capital Construction	16,118	13,361	9,491	8,981	8,981	56,932
Community Reinvestment	7,263	4,315	5,587	4,000	4,000	25,165
Development Services	21,305	6,039	39	39	39	27,461
Operating Grants	131,553	44,258	32,550	37,890	68,171	314,422
Other Restricted	13,090	3,922	2,185	2,513	1,798	23,508
Parks and Preserves	72,097	21,575	23,750	27,350	33,464	178,236
Regional Transit	21,647	5,067	3,849	4,130	3,867	38,560
Sports Facilities	7,170	2,000	2,000	2,000	_	13,170
Transportation 2050	120,388	87,502	51,538	50,597	73,959	383,984
Enterprise Funds						
Aviation	95,535	7,788	32,002	4,167	2,370	141,862
Convention Center	14,337	6,000	5,561	6,876	6,531	39,305
Solid Waste	14,733	2,886	4,809	4,442	3,368	30,238
Wastewater	67,225	73,972	45,411	155,450	145,261	487,319
Water	122,586	99,646	111,740	97,791	99,241	531,004
Total Operating Funds	\$ 827,282	\$ 469,764	\$ 423,305	\$ 485,949	\$ 550,833	\$ 2,757,133
Bond Funds						
General Obligation Bonds						
2001 General Obligation Bonds	\$ 2,498	\$ _	\$ _	\$ -	\$ _	\$ 2,498
2006 General Obligation Bonds	8,603	_	-	-	_	8,603
Nonprofit Corporation Bonds						
Nonprofit Corporation Bonds - Aviation	124,423	77,025	23,411	21,277	21,277	267,413
Nonprofit Corporation Bonds - Conv. Center	26,181	_	-	-	_	26,181
Nonprofit Corporation Bonds - Other	186,525	_	-	-	_	186,525
Nonprofit Corporation Bonds - Solid Waste	7,589	23,148	12,378	7,134	3,490	53,739
Nonprofit Corporation Bonds - T2050	65,000	203,945	343,217	156,014	104,799	872,975
Nonprofit Corporation Bonds - Wastewater	85,154	82,572	61,931	97,090	48,040	374,787
Nonprofit Corporation Bonds - Water	206,254	393,304	122,089	160,342	158,332	1,040,321
Total Bond Funds	\$ 712,227	\$ 779,994	\$ 563,026	\$ 441,857	\$ 335,938	\$ 2,833,042
Other Capital Funds						
Other Capital Funds						
Capital Grants	\$ 209,644	\$ 140,249	\$ 93,438	\$ 31,496	\$ 23,600	\$ 498,427
Capital Reserves	4,212	3,056	_	4,300	_	11,568
Customer Facility Charges	4	4	4	3	4	19
Federal, State and Other Participation	46,641	48,439	40,233	40,894	41,233	217,440
Impact Fees	105,466	19,472	4,604	2,220	16,299	148,061
Other Capital	2,776	-	-	-	-	2,776
Other Cities' Share in Joint Ventures	40,132	36,594	36,976	82,145	38,479	234,326
Passenger Facility Charge	82,133	64,840	62,145	43,231	46,264	298,613
Solid Waste Remediation	1,395	343	348	372	357	2,815
Total Other Capital Funds	\$ 492,403	\$ 312,997	\$ 237,748	\$ 204,661	\$ 166,236	\$ 1,414,045
Total	\$ 2,031,912	\$ 1,562,755	1,224,079	1,132,467	1,053,007	7,004,220

## SCHEDULE 3

## **SUMMARY OF 2019-24 CAPITAL IMPROVEMENT PROGRAM**

## FINANCED FROM OPERATING FUNDS

	2019-20	2020-21	2021-22	2022-23	2023-24	Total
Aviation	\$ 93,233	\$ 7,670	\$ 31,884	\$ 4,049	\$ 2,252	\$ 139,088
Economic Development	14,546	6,014	7,285	5,699	5,249	38,793
Facilities Management	18,370	13,775	13,775	13,775	13,775	73,470
Fire Protection	6,100	-	_	-	-	6,100
Housing	30,908	15,832	9,420	7,220	7,220	70,600
Information Technology	13,255	3,969	3,969	3,969	3,969	29,131
L braries	955	972	1,038	1,318	1,472	5,755
Neighborhood Services	2,585	_	_	_	_	2,585
Parks, Recreation and Mountain Preserves	74,609	23,575	25,750	29,350	33,464	186,748
Phoenix Convention Center	14,394	8,558	5,965	6,880	6,638	42,435
Planning and Historic Preservation	19,772	6,000	_	_	_	25,772
Public Transit	204,701	80,547	54,645	60,608	118,416	518,917
Solid Waste Disposal	12,223	2,803	3,176	2,809	3,285	24,296
Street Transportation and Drainage	134,422	126,628	107,894	95,678	110,788	575,410
Wastewater	48,175	73,873	43,682	152,546	132,507	450,783
Water	139,034	99,548	114,822	102,048	111,798	567,250
Total Operating Funds	\$ 827,282	\$ 469,764	\$ 423,305	\$ 485,949	\$ 550,833	\$ 2,757,133
Source of Funds General Fund	40 507	40.000		47.044	.7	
General Fund	\$ 18,527	\$ 19,866	\$ 17,711	\$ 17,311	\$ 17,413	\$ 90,828
General Fund - Library	955	972	1,038	1,318	1,472	5,755
Special Revenue Funds						
Arizona Highway User Revenue	82,753	70,595	74,044	61,094	80,898	369,384
Capital Construction	16,118	13,361	9,491	8,981	8,981	56,932
Community Reinvestment	7,263	4,315	5,587	4,000	4,000	25,165
Development Services	21,305	6,039	39	39	39	27,461
Operating Grants	131,553	44,258	32,550	37,890	68,171	314,422
Other Restricted	13,090	3,922	2,185	2,513	1,798	23,508
Parks and Preserves	72,097	21,575	23,750	27,350	33,464	178,236
Regional Transit	21,647	5,067	3,849	4,130	3,867	38,560
Sports Facilities	7,170	2,000	2,000	2,000	-	13,170
Transportation 2050	120,388	87,502	51,538	50,597	73,959	383,984
Enterprise Funds						
Aviation	95,535	7,788	32,002	4,167	2,370	141,862
Convention Center	14,337	6,000	5,561	6,876	6,531	39,305
Solid Waste	14,733	2,886	4,809	4,442	3,368	30,238
Wastewater	67,225	73,972	45,411	155,450	145,261	487,319
Water	 122,586	99,646	111,740	97,791	99,241	531,004
Total Operating Funds	\$ 827,282	\$ 469,764	\$ 423,305	\$ 485,949	\$ 550,833	\$ 2,757,133

## **SCHEDULE 4**

## **SUMMARY OF 2019-24 CAPITAL IMPROVEMENT PROGRAM**

#### FINANCED FROM BOND FUNDS

		2019-20		2020-21	2021-22		2022-23	2023-24	Total
Arts and Cultural Facilities	\$	998	\$	- \$	-	\$	- (	\$ -	\$ 998
Aviation		124,423		77,025	23,411		21,277	21,277	267,413
Economic Development		150,177		-	-		-	-	150,177
Facilities Management		26,174		-	-		-	-	26,174
Fire Protection		5,900		-	-		-	-	5,900
Human Services		600		-	-		-	-	600
Information Technology		9,314		-	-		-	-	9,314
Neighborhood Services		899		-	-		-	-	899
Parks, Recreation and Mountain Preserves		3,294		-	-		-	-	3,294
Phoenix Convention Center		26,181		-	-		-	-	26,181
Public Transit		40		128,945	293,217		156,014	104,799	683,015
Solid Waste Disposal		7,550		23,148	12,378		7,134	3,490	53,700
Street Transportation and Drainage		65,371		75,000	50,000		-	-	190,371
Wastewater		84,137		82,572	61,931		97,090	48,040	373,770
Water		207,169		393,304	122,089		160,342	158,332	1,041,236
Total Bond Funds	\$	712,227	\$	779,994 \$	563,026	\$	441,857	\$ 335,938	\$ 2,833,042
Source of Funds General Obligation Bonds									
2001 General Obligation Bonds	\$	2,498	\$	- \$	-	\$	- 9	\$ -	\$ 2,498
2006 General Obligation Bonds	•	8,603	•	_	_	•	_ `	_	8,603
Nonprofit Corporation Bonds		-,							-,
Nonprofit Corporation Bonds - Aviation		124,423		77,025	23,411		21,277	21,277	267,413
Nonprofit Corporation Bonds - Conv. Center		26,181		, -	, -		, -	, -	26,181
Nonprofit Corporation Bonds - Other		186,525		_	_		_	_	186,525
Nonprofit Corporation Bonds - Solid Waste		7,589		23,148	12,378		7,134	3,490	53,739
Nonprofit Corporation Bonds - T2050		65,000		203,945	343,217		156,014	104,799	872,975
Nonprofit Corporation Bonds - Wastewater		85,154		82,572	61,931		97,090	48,040	374,787
Nonprofit Corporation Bonds - Water		206,254		393,304	122,089		160,342	158,332	1,040,321
Total Bond Funds	\$	712,227	\$	779,994 \$	563,026	\$	441,857	\$ 335,938	\$ 2,833,042

## SCHEDULE 5

## **SUMMARY OF 2019-24 CAPITAL IMPROVEMENT PROGRAM**

#### FINANCED FROM OTHER CAPITAL FUNDS

		2019-20		2020-21		2021-22		2022-23		2023-24		Total
Aviation	\$	163,189	\$	106,827	\$	124,717	\$	72,631	\$	67,568	\$	534,932
Facilities Management		835		-		-		-		-		835
Fire Protection		4,353		_		_		-		-		4,353
Housing		11,527		3,050		2,400		2,100		2,300		21,377
Information Technology		800		_		-		-		-		800
L braries		-		349		-		-		8,443		8,792
Parks, Recreation and Mountain Preserves		15,552		_		_		-		-		15,552
Phoenix Convention Center		23,500		23,998		24,498		24,999		25,499		122,494
Public Transit		117,064		95,215		28,470		-		-		240,749
Regional Wireless Cooperative		9,204		7,325		6,002		6,002		6,000		34,533
Solid Waste Disposal		2,663		3,343		348		4,672		357		11,383
Street Transportation and Drainage		42,157		24,654		15,734		15,894		15,734		114,173
Wastewater		70,615		24,615		25,942		69,329		26,297		216,798
Water		30,944		23,621		9,637		9,034		14,038		87,274
Total Other Capital Funds	\$	492,403	\$	312,997	\$	237,748	\$	204,661	\$	166,236	\$	1,414,045
<u>Source of Funds</u> Other Capital Funds												
Capital Grants	\$	209,644	\$	140,249	\$	93,438	\$	31,496	\$	23,600	\$	498,427
Capital Reserves	•	4,212	•	3,056	•	55,456	•	4,300	•	20,000	•	11,568
Customer Facility Charges		4,212		4		4		3		4		11,550
Federal, State and Other Participation		46,641		48,439		40,233		40,894		41,233		217,440
Impact Fees		105,466		19,472		4,604		2,220		16,299		148,061
Other Capital		2,776		10,412		4,004		2,220		10,200		2,776
Other Cities' Share in Joint Ventures		40,132		36,594		36,976		82,145		38,479		234,326
Passenger Facility Charge		82,133		64,840		62,145		43,231		46,264		298,613
Solid Waste Remediation		1,395		343		348		372		357		2,815
Total Other Capital Funds	\$	492,403	\$	312,997	\$	237,748	\$	204,661	\$	166,236	\$	1,414,045

#### SCHEDULE 6

## 2019-20 CAPITAL IMPROVEMENT PROGRAM

## BY PROGRAM AND SOURCE OF FUNDS

Program	Total Program	Pay-As- You-Go Operating	2001 Bonds	2006 Bonds	Nonprofit Corporation Bonds	Other Capital Sources
Arts and Cultural Facilities	\$ 998 \$	-	\$ 998	\$ -	\$ -	\$ -
Aviation	380,845	93,233	-	-	124,423	163,189
Economic Development	164,724	14,546	-	-	150,178	-
Facilities Management	45,378	18,370	1,500	40	24,633	835
Fire Protection	16,353	6,100	-	3,500	2,400	4,353
Housing	42,436	30,908	-	-	-	11,528
Human Services	600	-	-	600	-	-
Information Technology	23,369	13,255	-	-	9,314	800
L braries	955	955	-	-	-	-
Neighborhood Services	3,484	2,585	-	899	-	-
Parks, Recreation and Mountain Preserves	93,455	74,609	-	3,294	-	15,552
Phoenix Convention Center	64,075	14,394	-	-	26,181	23,500
Planning and Historic Preservation	19,772	19,772	-	-	-	-
Public Transit	321,805	204,701	-	-	40	117,064
Regional Wireless Cooperative	9,204	-	-	-	-	9,204
Solid Waste Disposal	22,436	12,223	-	-	7,550	2,663
Street Transportation and Drainage	241,948	134,422	-	270	65,101	42,155
Wastewater	202,928	48,175	-	-	84,137	70,616
Water	377,147	139,034	-	-	207,169	30,944
Total	\$ 2,031,912 \$	827,282	\$ 2,498	\$ 8,603	\$ 701,126	\$ 492,403

## SCHEDULE 7 RESOURCES AND EXPENDITURES BY CAPITAL FUND 2019-20 CAPITAL IMPROVEMENT PROGRAM

			RESOURCES			E	(PENDITURES	FUND BALANCES					
Capital Fund		inning alance	Projected Revenue 1		Total		Estimated Expenditures	Enc	ding Fund Balance	F	Projected Resources and 19/20 <sup>2</sup>	-	unds ilable
BONDS AND RELATED FUNDS										,			
2006 Bonds													
Libraries, Senior & Cultural Centers	\$	(3,129)	\$ -	\$	(3,129)	\$	600	\$	(3,729)	Ф	27,190	¢ 22	3,461
Education		(4,563)	Φ -	Φ	(4,563)	φ	-	Φ	(4,563)	Φ	8,090		3,401 3,527
Affordable Housing & Neighborhoods		4,365			4,365		939		3,426		17,795		1,221
Parks and Open Spaces		5,342	_		5,342		3,294		2,048		13,685		5,733
Police, Fire & Homeland Security		(4,512)	_		(4,512)		3,500		(8,012)		36,700		3,688
Police, Fire & City Technology	,	286	_		286		-		286		4,790		5,076
Street and Storm Sewer Improvement		5.928	_		5,928		270		5,658		27,495		3,153
2001 Bonds		0,020			0,020		2.0		0,000		27,100	00	,,
Affordable Housing & Homeless Shelter		1,053	_		1,053		_		1,053		_	1	1.053
Educational, Youth & Cultural Facilities		(178)	_		(178)		998		(1,176)		1,700		524
Environmental Improvement & Cleanup		261	_		261		-		261		630		891
Fire Protection Facilities & Equipment		(788)	_		(788)		-		(788)		800		12
Neighborhood Protection & Senior Centers		1,411	_		1,411		1,500		(89)		2,355	2	2.266
New & Improved Libraries		3,450	-		3,450		-		3,450		900	4	4,350
Parks, Open Space & Recreation		(332)	-		(332)		-		(332)		4,425		4,093
Police Protection Facilities & Equipment		(524)	-		(524)		-		(524)		1,115		591
Police, Fire & Computer Technology		(50)	-		(50)		-		(50)		615		565
Preserving Phoenix Heritage		(174)	-		(174)		-		(174)		795		621
Storm Sewers		` -	_		-		-		` -		50		50
Street Improvements		(457)	_		(457)		-		(457)		2,225	1	1,768
1989 Historic Preservation		` 2 <sup>′</sup>	-		` 2 <sup>'</sup>		-		` 2 <sup>'</sup>		· -		2
1988 Bonds													
Freeway Mitigation, Neighborhood													
Stabilization, Slum & Blight Elimination		845	-		845		-		845		1,000	1	1.845
Parks, Recreation & Mountain Preserves		419	_		419		-		419		-		419
Police Protection		27	-		27		-		27		-		27
Nonprofit Corporation Bonds													
Aviation	(30	(35,08,8	263,273	(	(44,762)		124,423		(169,185)		631,555	462	2,370
Convention Center		6,095	150		26,245		26,181		64		-		64
Solid Waste		(606)	-		(606)		7,589		(8,195)		75,000	66	3,805
Transportation 2050	(1	0,000)	_	(	(10,000)		65,000		(75,000)		200,000		5,000
Wastewater	,	(7,136)	-	`	(7,136)		85,154		(92,290)		271,730	179	9,440
Water		9,467)	300,000		90,533		206,254		(115,721)		675,000	559	9,279
Other		2,340	(1,531)	1	90,809		186,525		4,284		140,095	144	1,379
OTHER FINANCING			, , ,										
Import Food	4-	20.074			70.074		105 400		66.000			00	
Impact Fees		2,074	-		72,074		105,466		66,608		050.004		6,608
Passenger Facility Charge	,	26,140)	86,079		59,939		82,133		(22,194)		353,661		1,467
Customer Facility Charge		8,116	10,981		19,097		40.100		19,093		-		9,093
Other Cities' Participation in Joint Ventures		-	41,840		41,840		40,132		1,708		-		1,708
Solid Waste Remediation		4,345	-	^	4,345		1,395		2,950		-	2	2,950
Capital Grants		-	209,644		209,644		209,644		-		-		-
Federal, State & Other Participation		-	46,641		46,641		46,641		-		-		-
Capital Bassaca	00	31	1.050	_	31		4.040		31		-	004	31
Capital Reserves Other Capital	32	24,713 3,394	1,250	3	3,394		4,212 2,776		321,751 618		-	321	1,751 618
			-				•				-		
TOTAL	\$ 17	8,406	\$ 958,327	\$ 1,1	36,733	\$	1,204,630	\$	(67,897)	\$	2,499,396	\$ 2,431	1,499

<sup>&</sup>lt;sup>1</sup> Net resources Includes various revenue sources, recoveries, bond proceeds and interfund transfers.

<sup>&</sup>lt;sup>2</sup> Includes bonds authorized and available for sale, pledged resources and cost recovery for projects billed and/or reimbursed on a cash flow basis.



## **Capital Program Summaries**

## **Arts and Cultural Facilities**

The Arts and Cultural Facilities program totals \$1.0 million and is funded by General Obligation Bond funds.

The program provides partial funding to develop a Latino Cultural Center.

## **Arts and Cultural Facilities**

Project Summary	2019-20	2020-21	2021-22	2022-23	2023-24	Total
Use of Funds						
Functional Area						
Cultural Facilities	997,902	-	-	-	-	\$997,902
Total	\$997,902	-	-	-	-	\$997,902
Source of Funds						
Bond Funds						
2001 General Obligation Bonds	997,902	-	-	-	-	\$997,902
Total Bond Funds	\$997,902	-	-	-	-	\$997,902
Program Total	\$997,902	-	-	-	-	\$997,902

#### **Aviation**

The Aviation program totals \$941.4 million and is funded by Aviation, Aviation Bond, Capital Grant, Customer Facility Charge and Passenger Facility Charge funds.

The Aviation program includes improvements at Phoenix Sky Harbor International, Phoenix Deer Valley and Phoenix Goodyear Airports as well as support for Phoenix-Mesa Gateway Airport. Significant infrastructure improvements include new or reconstructed aprons, utility vault upgrade, taxiways, lighting, technology, equipment, roadway and drainage improvements in addition to land acquisition for future economic development and ground protection within runway protection zones.

### Major projects include:

- Demolition of Terminal 2 building, concourse and garage including operational safety improvement with apron reconstruction
- PHX Sky Train expansion connecting the Rental Car Center to all terminals,
   ground transportation, parking and Valley Metro Light Rail
- Construction of Terminal 4's south concourse, adding eight gates
- Providing for contingency project funding and debt service payments

**Aviation**Capital Improvement Program Summary

Project Summary	2019-20	2020-21	2021-22	2022-23	2023-24	Total
Use of Funds						
Functional Area						
Aviation Contingency	25,000,000	23,285,259	82,573,761	28,674,635	20,599,885	\$180,133,540
Debt Service	64,919,620	63,811,558	63,813,588	63,811,067	63,811,069	\$320,166,902
Developmental Studies and Environmental	5,150,021	-	· · · · · -	-	-	\$5,150,021
Fire Stations	2,300,000	-	-	-	-	\$2,300,000
General Aviation	140,000	-	-	-	-	\$140,000
Land Acquisition	1,218,885	-	-	-	-	\$1,218,885
Percent for Art	2,727,117	-	=	-	-	\$2,727,117
Phoenix Deer Valley Airport	26,796,204	12,479,071	=	-	-	\$39,275,275
Phoenix Goodyear Airport	11,240,384	7,329,850	232,150	2,370,454	-	\$21,172,838
Phoenix-Mesa Gateway Airport	1,300,000	1,300,000	1,300,000	-	-	\$3,900,000
PHX Sky Train	35,493,108	6,500,000	-	-	-	\$41,993,108
Rental Car Center and Parking Facilities	6,859,352	-	-	-	-	\$6,859,352
Roads, Bridges, and Drainage	615,800	-	-	-	-	\$615,800
Runway, Apron and Taxiway Improvements	69,773,529	20,365,803	6,731,202	3,100,000	6,686,162	\$106,656,696
Security	692,795	-	-	-	-	\$692,795
Sky Harbor Airside Fleet Acquisition	677,000	-	-	-	-	\$677,000
Technology	3,438,270	-	-	-	-	\$3,438,270
Terminal 2	2,200,000	700,000	23,227,000	-	-	\$26,127,000
Terminal 4	110,560,612	55,750,000	2,134,507	-	-	\$168,445,119
Terminal Redevelopment	9,742,712	-	=	-	-	\$9,742,712
Total	\$380,845,409	\$191,521,541	\$180,012,208	\$97,956,156	\$91,097,116	\$941,432,430
Source of Funds						
Operating Funds						
Aviation	93,232,622	7,669,639	31,884,231	4,048,984	2,252,440	\$139,087,916
Total Operating Funds	\$93,232,622	\$7,669,639	\$31,884,231	\$4,048,984	\$2,252,440	\$139,087,916
Bond Funds						
Nonprofit Corporation Bonds - Aviation	124,423,460	77,024,737	23,411,324	21,276,696	21,276,598	\$267,412,815
Total Bond Funds	\$124,423,460	\$77,024,737	\$23,411,324	\$21,276,696	\$21,276,598	\$267,412,815
Other Capital Funds						
Capital Grants	81,052,838	41,983,703	62,568,090	29,396,105	21,300,192	\$236,300,928
Customer Facility Charges	3,650	3,650	3,650	3,650	3,650	\$18,250
Passenger Facility Charge	82,132,839	64,839,812	62,144,913	43,230,721	46,264,236	\$298,612,521
Total Other Capital Funds	\$163,189,327	\$106,827,165	\$124,716,653	\$72,630,476	\$67,568,078	\$534,931,699
Program Total	\$380,845,409	\$191,521,541	\$180,012,208	\$97,956,156	\$91,097,116	\$941,432,430

## **Economic Development**

The \$189.0 million Economic Development program is funded by Arizona Highway User Revenue, Downtown Community Reinvestment, Other Restricted, Sports Facilities and Other Bond funds. Major projects include:

- Talking Stick Resort Arena Renovations
- Downtown Redevelopment Area project facilitation and assistance
- ASU Center for Law and Society development assistance
- ASU Thunderbird School of Global Management development assistance
- Arizona Biomedical Corridor infrastructure improvements
- Historic Preservation and Conservation facilitation and assistance

## **Economic Development**

Project Summary	2019-20	2020-21	2021-22	2022-23	2023-24	Total
Use of Funds						
Functional Area						
Debt Service	177,327	-	-	-	-	\$177,327
Downtown Arena	154,970,301	-	-	-	-	\$154,970,301
Downtown Development	5,985,960	4,815,000	6,087,193	4,500,000	4,050,000	\$25,438,153
Economic Development	3,110,116	998,516	998,516	998,516	998,516	\$7,104,180
Infrastructure	480,000	200,000	200,000	200,000	200,000	\$1,280,000
Total	\$164,723,704	\$6,013,516	\$7,285,709	\$5,698,516	\$5,248,516	\$188,969,961
Source of Funds						
Operating Funds						
Arizona Highway User Revenue	15,000	-	-	-	-	\$15,000
Community Reinvestment	7,262,560	4,315,000	5,587,193	4,000,000	4,000,000	\$25,164,753
Other Restricted	2,298,516	1,698,516	1,698,516	1,698,516	1,248,516	\$8,642,580
Sports Facilities	4,970,301	-	-	-	-	\$4,970,301
<b>Total Operating Funds</b>	\$14,546,377	\$6,013,516	\$7,285,709	\$5,698,516	\$5,248,516	\$38,792,634
Bond Funds						
Nonprofit Corporation Bonds - Other	150,177,327	-	-	-	-	\$150,177,327
Total Bond Funds	\$150,177,327	-	-	-	-	\$150,177,327
Program Total	\$164,723,704	\$6,013,516	\$7,285,709	\$5,698,516	\$5,248,516	\$188,969,961

## **Facilities Management**

The Facilities Management program totals \$100.5 million and is funded by General, Aviation, Convention Center, Development Services, Other Restricted, Solid Waste, Transportation 2050, Wastewater, Water, General Obligation Bond, Other Bond, and Other Capital funds.

The Facilities Management program includes various major maintenance projects for City facilities and fuel infrastructure. Also, citywide energy conservation efforts to be implemented by Facilities Management include: energy efficient retrofits, energy efficient design and management, metering for efficient operations and implementation of new technology.

## **Facilities Management**

2019-20	2020-21	2021-22	2022-23	2023-24	Total
40.000	_	_	-	-	\$40.000
•	_	_	_	_	\$64,400
	-	_	-	-	\$5,615,600
500,000	500,000	500,000	500,000	500,000	\$2,500,000
113,000	· -	· -	-	-	\$113,000
2,501,442	-	-	-	-	\$2,501,442
35,459,000	13,275,000	13,275,000	13,275,000	13,275,000	\$88,559,000
835,000	-	-	-	-	\$835,000
250,000	-	-	-	-	\$250,000
\$45,378,442	\$13,775,000	\$13,775,000	\$13,775,000	\$13,775,000	\$100,478,442
50,400	-	-	-	-	\$50,400
21,600	-	-	-	-	\$21,600
121,950	-	-	-	_	\$121,950
14,848,000	13,775,000	13,775,000	13,775,000	13,775,000	\$69,948,000
1,530,442	-	-	-	-	\$1,530,442
1,401,590	-	-	-	-	\$1,401,590
115,200	-	-	-	-	\$115,200
132,250	-	-	-	-	\$132,250
148,510	-	-	-	-	\$148,510
\$18,369,942	\$13,775,000	\$13,775,000	\$13,775,000	\$13,775,000	\$73,469,942
1,500,000	-	-	-	-	\$1,500,000
40,000	-	-	-	-	\$40,000
24,633,500	-	-	-	-	\$24,633,500
\$26,173,500	-	-	-	-	\$26,173,500
835,000	-	-	=	=	\$835,000
\$835,000	-	-	-	-	\$835,000
\$45.378.442	\$13,775.000	\$13,775.000	\$13,775.000	\$13,775.000	\$100,478,442
	113,000 2,501,442 35,459,000 835,000 250,000 \$45,378,442 50,400 21,600 121,950 14,848,000 1,530,442 1,401,590 115,200 132,250 148,510 \$18,369,942 1,500,000 40,000 24,633,500 \$26,173,500	64,400 - 5,615,600 - 500,000 500,000 113,000 - 2,501,442 - 35,459,000 13,275,000 835,000 - 250,000 - \$45,378,442 \$13,775,000  \$45,378,442 \$13,775,000  121,950 - 14,848,000 13,775,000 1,530,442 - 1,401,590 - 115,200 - 132,250 - 148,510 - \$18,369,942 \$13,775,000  1,500,000 - 40,000 - 24,633,500 - \$26,173,500 -  \$835,000 -  \$835,000 -	64,400       -       -         5,615,600       -       -         500,000       500,000       500,000         113,000       -       -         2,501,442       -       -         35,459,000       13,275,000       13,275,000         835,000       -       -         250,000       -       -         \$45,378,442       \$13,775,000       \$13,775,000         \$14,848,000       13,775,000       13,775,000         1,530,442       -       -         1,401,590       -       -         132,250       -       -         148,510       -       -         \$18,369,942       \$13,775,000       \$13,775,000         \$13,775,000       -       -         \$26,173,500       -       -         \$835,000       -       -         \$835,000       -       -         -       -       -         \$835,000       -       -	64,400       -       -       -       -         5,615,600       -       -       -       -         500,000       500,000       500,000       500,000         113,000       -       -       -       -         2,501,442       -       -       -       -       -         35,459,000       13,275,000       13,275,000       13,275,000       13,275,000       13,275,000       \$13,775,000       \$13,775,000       \$13,775,000       \$13,775,000       \$13,775,000       \$13,775,000       13,775,000       13,775,000       13,775,000       13,775,000       13,775,000       13,775,000       13,775,000       \$13,775,000 <td< td=""><td>64,400       -       -       -       -       -         5,615,600       -       -       -       -       -         500,000       500,000       500,000       500,000       500,000         113,000       -       -       -       -       -         2,501,442       -       -       -       -       -         35,459,000       13,275,000       13,275,000       13,275,000       13,275,000       13,275,000         835,000       -       -       -       -       -       -         \$45,378,442       \$13,775,000       \$13,775,000       \$13,775,000       \$13,775,000       \$13,775,000         \$14,848,000       13,775,000       13,775,000       13,775,000       13,775,000       13,775,000       13,775,000       13,775,000       13,775,000       13,775,000       13,775,000       \$13,775,000</td></td<>	64,400       -       -       -       -       -         5,615,600       -       -       -       -       -         500,000       500,000       500,000       500,000       500,000         113,000       -       -       -       -       -         2,501,442       -       -       -       -       -         35,459,000       13,275,000       13,275,000       13,275,000       13,275,000       13,275,000         835,000       -       -       -       -       -       -         \$45,378,442       \$13,775,000       \$13,775,000       \$13,775,000       \$13,775,000       \$13,775,000         \$14,848,000       13,775,000       13,775,000       13,775,000       13,775,000       13,775,000       13,775,000       13,775,000       13,775,000       13,775,000       13,775,000       \$13,775,000

## **Fire Protection**

The \$16.4 million Fire Protection program is funded by Other Restricted, General Obligation Bond, Other Bond and Impact Fee funds.

The program consists of infrastructure in growth areas, and replacement of the Computer Aided Dispatch system.

## **Fire Protection**

Project Summary	2019-20	2020-21	2021-22	2022-23	2023-24	Total
<u>Use of Funds</u>						
Functional Area						
Communications, Command and Control	12,000,000	-	-	-	-	\$12,000,000
New Fire Station Development	4,353,120	-	-	-	-	\$4,353,120
Total	\$16,353,120	-	-	-	-	\$16,353,120
Source of Funds						
Operating Funds						
Other Restricted	6,100,000	-	-	-	-	\$6,100,000
Total Operating Funds	\$6,100,000	-	-	-	-	\$6,100,000
Bond Funds						
2006 General Obligation Bonds	3,500,000	-	-	-	-	\$3,500,000
Nonprofit Corporation Bonds - Other	2,400,000	-			-	\$2,400,000
Total Bond Funds	\$5,900,000	-	-	-	-	\$5,900,000
Other Capital Funds						
Impact Fees	4,353,120	=	-	-	=	\$4,353,120
Total Other Capital Funds	\$4,353,120	-	-	-	-	\$4,353,120
Program Total	\$16,353,120			-	-	\$16,353,120

## Housing

The Housing program totals \$92.0 million and is funded by Operating Grant, Other Restricted and Capital Grant funds.

The program provides funds for the creation and modernization of housing units for low-income families throughout the City. Grant-funded modernization projects are planned based on the availability of these funds. Projects include HOME loan programs, transformation of the Edison-Eastlake community, affordable housing development, and rehabilitation and remodeling of family and senior public housing units.

**Housing**Capital Improvement Program Summary

Project Summary	2019-20	2020-21	2021-22	2022-23	2023-24	Total
Use of Funds						
Functional Area						
Affordable Housing Development	200,000	200,000	200,000	200,000	200,000	\$1,000,000
HOME Project	14,741,403	5,970,000	6,070,000	6,520,000	6,520,000	\$39,821,403
HOPE VI	11,731,190	5,162,080	2,650,230	-	-	\$19,543,500
Housing Remodeling	1,299,415	649,940	550,000	600,000	800,000	\$3,899,355
Rental Assistance Demonstration	9,241,769	6,400,000	1,850,000	1,500,000	1,500,000	\$20,491,769
Rental Housing Development	3,722,000	-	-	-	-	\$3,722,000
Senior Housing Modernization	1,500,000	500,000	500,000	500,000	500,000	\$3,500,000
Total	\$42,435,777	\$18,882,020	\$11,820,230	\$9,320,000	\$9,520,000	\$91,978,027
Source of Funds						
Operating Funds						
Operating Grants	29,672,593	14,232,080	9,220,230	7,020,000	7,020,000	\$67,164,903
Other Restricted	1,235,774	1,600,000	200,000	200,000	200,000	\$3,435,774
Total Operating Funds	\$30,908,367	\$15,832,080	\$9,420,230	\$7,220,000	\$7,220,000	\$70,600,677
Other Capital Funds						
Capital Grants	11,527,410	3,049,940	2,400,000	2,100,000	2,300,000	\$21,377,350
Total Other Capital Funds	\$11,527,410	\$3,049,940	\$2,400,000	\$2,100,000	\$2,300,000	\$21,377,350
Program Total	\$42,435,777	\$18,882,020	\$11,820,230	\$9,320,000	\$9,520,000	\$91,978,027

## **Human Services**

The \$0.6 million Human Services program is funded by General Obligation Bond funds.

The Human Services program includes design of a multi-purpose senior center adjacent to the Southwest Family Services Center.

## **Human Services**

Project Summary	2019-20	2020-21	2021-22	2022-23	2023-24	Total
Use of Funds						
Functional Area						
Senior Services Projects	600,000	-	-	-	-	\$600,000
Total	\$600,000	-	-	-	-	\$600,000
Source of Funds						
Bond Funds						
2006 General Obligation Bonds	600,000	-	-	-	-	\$600,000
Total Bond Funds	\$600,000	-	-	-	-	\$600,000
Program Total	\$600,000	-	-	-	-	\$600,000

## **Information Technology**

The \$39.2 million Information Technology program is funded by General, Arizona Highway User Revenue, Aviation, Convention Center, Development Services, Solid Waste, Transportation 2050, Wastewater, Water, Other Bond and Capital Reserve funds.

The Information Technology program includes enhancement of the City's business intelligence and business analysis capabilities, replacement of FCC-mandated equipment with 700 MHz radios, and implementation of a modernized data center environment to provide a more reliable and secure computing environment.

## **Information Technology**

Project Summary	2019-20	2020-21	2021-22	2022-23	2023-24	Total
Use of Funds						
Functional Area						
Citywide Projects	3,068,943	1,969,000	1,969,000	1,969,000	1,969,000	\$10,944,943
Communications	250,000	-	-	-	-	\$250,000
Debt Service	800,000	_	-	-	-	\$800,000
Other Projects	16,800,000	-	-	-	-	\$16,800,000
Telecommunications	2,450,000	2,000,000	2,000,000	2,000,000	2,000,000	\$10,450,000
Total	\$23,368,943	\$3,969,000	\$3,969,000	\$3,969,000	\$3,969,000	\$39,244,943
Source of Funds						
Operating Funds						
Arizona Highway User Revenue	957,600	_	-	-	-	\$957,600
Aviation	2,251,600	118,000	118,000	118,000	118,000	\$2,723,600
Convention Center	268,800	-	-	-	-	\$268,800
Development Services	1,411,500	39,000	39,000	39,000	39,000	\$1,567,500
General Fund	3,532,000	3,532,000	3,532,000	3,532,000	3,532,000	\$17,660,000
Solid Waste	1,107,800	83,000	83,000	83,000	83,000	\$1,439,800
Transportation 2050	1,444,800	-	-	-	-	\$1,444,800
Wastewater	912,580	79,000	79,000	79,000	79,000	\$1,228,580
Water	1,368,370	118,000	118,000	118,000	118,000	\$1,840,370
<b>Total Operating Funds</b>	\$13,255,050	\$3,969,000	\$3,969,000	\$3,969,000	\$3,969,000	\$29,131,050
Bond Funds						
Nonprofit Corporation Bonds - Other	9,313,893	-	-	-	-	\$9,313,893
Total Bond Funds	\$9,313,893	-	-	-	-	\$9,313,893
Other Capital Funds						
Capital Reserves	800,000	-	-	-	-	\$800,000
Total Other Capital Funds	\$800,000	-	-	-	-	\$800,000
Program Total	\$23,368,943	\$3,969,000	\$3,969,000	\$3,969,000	\$3,969,000	\$39,244,943
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## Libraries

The Libraries program totals \$14.5 million and is funded by General and Impact Fee funds.

The program includes branch library improvements and renovations to maintain current standards. Future expansions or renovations are planned for Estrella, Ironwood, North Gateway and Desert Broom pending funding availability.

## **Libraries**Capital Improvement Program Summary

Project Summary	2019-20	2020-21	2021-22	2022-23	2023-24	Total
Use of Funds						
Functional Area						
Branch Libraries	955,000	1,321,149	1,037,500	1,317,500	9,915,819	\$14,546,968
Total	\$955,000	\$1,321,149	\$1,037,500	\$1,317,500	\$9,915,819	\$14,546,968
Source of Funds						
Operating Funds						
General Fund - Library	955,000	972,100	1,037,500	1,317,500	1,472,500	\$5,754,600
Total Operating Funds	\$955,000	\$972,100	\$1,037,500	\$1,317,500	\$1,472,500	\$5,754,600
Other Capital Funds						
Impact Fees		349,049	-	=	8,443,319	\$8,792,368
Total Other Capital Funds	-	\$349,049	-	-	\$8,443,319	\$8,792,368
Program Total	\$955,000	\$1,321,149	\$1,037,500	\$1,317,500	\$9,915,819	\$14,546,968

## **Neighborhood Services**

The Neighborhood Services program totals \$3.5 million and is funded by Operating Grant and General Obligation Bond funds.

The Neighborhood Services program seeks to stabilize neighborhoods and improve infrastructure by acquiring properties for revitalization. By partnering with City departments, projects such as the Edison Impact Hub, safe school routes, landscaping, sidewalks, lighting and other infrastructure improvements provide enhancements to City neighborhoods.

## **Neighborhood Services**

Project Summary	2019-20	2020-21	2021-22	2022-23	2023-24	Total
Use of Funds						
Functional Area						
Acquisition Slum and Blight	525,000	-	-	-	-	\$525,000
Brownfields Sites	33,600	-	-	-	-	\$33,600
Eastlake	2,300,968	-	-	-	-	\$2,300,968
Neighborhood Infrastructure	599,192	-	-	-	-	\$599,192
Neighborhood Resource Center	25,000	-	-	-	-	\$25,000
Total	\$3,483,760	-	-	-	-	\$3,483,760
Source of Funds						
Operating Funds						
Operating Grants	2,585,000	-	-	-	-	\$2,585,000
Total Operating Funds	\$2,585,000	-	-	-	-	\$2,585,000
Bond Funds						
2006 General Obligation Bonds	898,760	-	-	=	=	\$898,760
Total Bond Funds	\$898,760	-	-	-	-	\$898,760
Program Total	\$3,483,760	-	-	-	<u>-</u>	\$3,483,760

## Parks, Recreation and Mountain Preserves

The Parks, Recreation and Mountain Preserves program totals \$205.6 million and is funded by Parks and Preserves, Operating Grant, Sports Facilities, Transportation 2050, Water, General Obligation Bond, Capital Reserve, Impact Fee, and Other Capital funds.

The program includes improving and rehabilitating city parks, trails, sports fields and pools, installing or replacing security and sports field lighting, improving parking lots, constructing ADA accessible amenities and other citywide park infrastructure improvements.

## Major projects include:

- Margaret T. Hance Park Renovation
- Cesar Chavez Community Center Construction
- Phoenix Mountain Preserve Improvements
- Preserve Land Acquisition
- Maryvale Baseball Park Renovations
- South Mountain Park Improvements
- Reach 11 Recreation Area Dog Park

## Parks, Recreation and Mountain Preserves

Project Summary	2019-20	2020-21	2021-22	2022-23	2023-24	Total
Use of Funds						
Functional Area						
General Park Development	51,516,951	8,225,000	10,400,000	17,250,000	19,664,000	\$107,055,951
Park Land Acquisition	22,991,298	5,000,000	5,000,000	1,500,000	1,500,000	\$35,991,298
Percent for Art	40,000	-	-	-	-	\$40,000
Specialty Areas	18,206,715	9,650,000	9,650,000	9,900,000	11,600,000	\$59,006,715
Trails	700,000	700,000	700,000	700,000	700,000	\$3,500,000
Total	\$93,454,964	\$23,575,000	\$25,750,000	\$29,350,000	\$33,464,000	\$205,593,964
Source of Funds						
Operating Funds						
Operating Grants	200,000	_	_	_	-	\$200,000
Other Restricted	71,920	-	-	-	-	\$71,920
Parks and Preserves	72,097,147	21,575,000	23,750,000	27,350,000	33,464,000	\$178,236,147
Sports Facilities	2,000,000	2,000,000	2,000,000	2,000,000	-	\$8,000,000
Transportation 2050	200,000	-	-	-	-	\$200,000
Water	40,000	-	-	-	-	\$40,000
<b>Total Operating Funds</b>	\$74,609,067	\$23,575,000	\$25,750,000	\$29,350,000	\$33,464,000	\$186,748,067
Bond Funds						
2006 General Obligation Bonds	3,294,000	-	-	-	-	\$3,294,000
Total Bond Funds	\$3,294,000	-	-	-	-	\$3,294,000
Other Capital Funds						
Capital Reserves	2,000,000	-	-	-	-	\$2,000,000
Impact Fees	11,611,233	-	-	-	-	\$11,611,233
Other Capital	1,940,664	-	-	-	-	\$1,940,664
<b>Total Other Capital Funds</b>	\$15,551,897	-	-	-	-	\$15,551,897
Program Total	\$93,454,964	\$23,575,000	\$25,750,000	\$29,350,000	\$33,464,000	\$205,593,964

## **Phoenix Convention Center**

The \$191.1 million Phoenix Convention Center program is funded by General, Convention Center, Sports Facilities and Convention Center Bond funds, and State contributions for Convention Center Expansion bond debt service payments. In addition to the Convention Center, this program includes projects and improvements for the Herberger Theater Center and Orpheum Theatre, Symphony Hall, and the Regency, Heritage and Convention Center parking garages.

## Major projects include:

- West Building Roof and Carpet Replacement
- North Building Carpet Replacement
- Lighting Controls Upgrade
- North Building Shoring Wall Replacement
- East Garage Expansion Joint Replacement
- East Garage Elevator Refurbishment
- Regency Garage Fire Sprinkler System Replacement

### **Phoenix Convention Center**

Project Summary	2019-20	2020-21	2021-22	2022-23	2023-24	Total			
Use of Funds									
Functional Area									
Debt Service	23,681,030	23,997,900	24,498,450	24,999,400	25,498,550	\$122,675,330			
Downtown Arena	200,000			- 1,7777, 177	,,	\$200,000			
Parking Facilities	1,666,500	6,306,000	2,308,500	10,500	2,571,500	\$12,863,000			
Phoenix Convention Center	38,367,105	1,576,500	1,626,500	4,350,000	1,932,000	\$47,852,105			
Theatres	159,950	676,500	2,029,500	2,519,500	2,134,000	\$7,519,450			
Total	\$64,074,585	\$32,556,900	\$30,462,950	\$31,879,400	\$32,136,050	\$191,109,885			
Source of Funds									
Operating Funds									
Convention Center	14,047,055	6,000,000	5,560,500	6,876,500	6,531,000	\$39,015,055			
General Fund	146,500	2,559,000	404,000	3,500	106,500	\$3,219,500			
Sports Facilities	200,000	-	-	-	-	\$200,000			
Total Operating Funds	\$14,393,555	\$8,559,000	\$5,964,500	\$6,880,000	\$6,637,500	\$42,434,555			
Bond Funds									
Nonprofit Corporation Bonds - Conv. Center	26,181,080	-	-	-	-	\$26,181,080			
Total Bond Funds	\$26,181,080	-	-	-	-	\$26,181,080			
Other Capital Funds									
Federal, State and Other Participation	23,499,950	23,997,900	24,498,450	24,999,400	25,498,550	\$122,494,250			
Total Other Capital Funds	\$23,499,950	\$23,997,900	\$24,498,450	\$24,999,400	\$25,498,550	\$122,494,250			
Program Total	\$64,074,585	\$32,556,900	\$30,462,950	\$31,879,400	\$32,136,050	\$191,109,885			

### **Planning and Historic Preservation**

The Planning and Historic Preservation program totals \$25.8 million and is funded by the Development Services fund.

The program includes the SHAPE Phoenix project which targets the Planning and Development Department's primary land management applications for replacement. This multi-year project envisions replacing KIVA, PlanWeb and other supporting applications with a modern Planning, Zoning, Plan Review and Permitting application that supports community planning, development and regulation.

## **Planning and Historic Preservation**

Project Summary	2019-20	2020-21	2021-22	2022-23	2023-24	Total
Use of Funds						
Functional Area						
Planning Projects	19,772,000	6,000,000	-	-	-	\$25,772,000
Total	\$19,772,000	\$6,000,000	-	-	-	\$25,772,000
Source of Funds						
Operating Funds						
Development Services	19,772,000	6,000,000	-	-	-	\$25,772,000
<b>Total Operating Funds</b>	\$19,772,000	\$6,000,000	-	-	-	\$25,772,000
Program Total	\$19,772,000	\$6,000,000	-	-	-	\$25,772,000

### **Public Transit**

The Public Transit program totals \$1,442.7 million and is funded by Transportation 2050, Operating Grant, Other Restricted, Regional Transportation, Capital Grant, Transportation 2050 Bond and Water Bond funds.

Phoenix voters approved Transportation 2050 effective January 1, 2016 to fund the City's Comprehensive Transportation Plan including new light rail lines, bus expansion and street improvements.

Major projects in the Public Transit program include:

- Purchase buses and Dial-A-Ride vehicles
- Improve and maintain bus pullouts, passenger and public transit facilities
- Evaluate technology needs, implement enhancements and replace Fare Collection System
- Construct South Central, Capitol/I-10 and Northwest Extension Phase II Light Rail extensions
- Implement Transportation 2050 Bus Rapid Transit program
- Provide assistance to businesses along Light Rail zones, purchase and maintain vacant properties and provide for staff charges related to coordination of Light Rail expansion
- Provide for contingency project funding

### **Public Transit**

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000 000 098 500 289 994 425 746 988 000 000 051	11,210,450 - 1,660,000 14,000 - 72,433,016 1,233,455 5,438,000 - 650,000 145,792,660 31,632,300 340,000 25,000	49,522,230 - 1,315,000 21,000 - 112,232,936 1,262,958 3,567,400 - 650,000 165,158,217 15,322,800 1,090,000 25,000	51,554,400 - 1,650,000 14,000 - 41,035,730 1,265,000 3,627,400 - 650,000 68,375,000 19,350,000 1,040,000 25,000	52,130,290 - 1,300,000 - 2,750,000 1,265,000 3,627,400 - 650,000 54,450,000 80,400,000 340,000 25,000	\$164,541,370 \$8,000,000 \$8,411,098 \$103,500 \$239,289 \$281,221,676 \$7,366,838 \$29,359,946 \$291,988 \$3,455,000 \$550,085,877 \$156,838,000 \$73,980,051 \$130,000	
000 000 098 500 289 994 425 746 988 000 000 051	11,210,450 - 1,660,000 14,000 - 72,433,016 1,233,455 5,438,000 - 650,000 145,792,660 31,632,300 340,000 25,000	49,522,230 - 1,315,000 21,000 - 112,232,936 1,262,958 3,567,400 - 650,000 165,158,217 15,322,800 1,090,000 25,000	51,554,400 - 1,650,000 14,000 - 41,035,730 1,265,000 3,627,400 - 650,000 68,375,000 19,350,000 1,040,000 25,000	52,130,290 - 1,300,000 - 2,750,000 1,265,000 3,627,400 - 650,000 54,450,000 80,400,000 340,000 25,000	\$164,541,370 \$8,000,000 \$8,411,098 \$103,500 \$239,289 \$281,221,676 \$7,366,838 \$29,359,946 \$291,988 \$3,455,000 \$550,085,877 \$156,838,000 \$73,980,051 \$130,000	
000 098 500 289 994 425 746 988 000 000 051	1,660,000 14,000 - 72,433,016 1,233,455 5,438,000 - 650,000 145,792,660 31,632,300 340,000 25,000	1,315,000 21,000 21,000 - 112,232,936 1,262,958 3,567,400 - 650,000 165,158,217 15,322,800 1,090,000 25,000	1,650,000 14,000 - 41,035,730 1,265,000 3,627,400 - 650,000 68,375,000 19,350,000 1,040,000 25,000	1,300,000 - 2,750,000 1,265,000 3,627,400 - 650,000 54,450,000 80,400,000 340,000 25,000	\$8,000,000 \$8,411,098 \$103,500 \$239,289 \$281,221,676 \$7,366,838 \$29,359,946 \$291,988 \$3,455,000 \$550,085,877 \$156,838,000 \$73,980,051 \$130,000	
098 500 289 994 425 746 988 000 000 900 051	14,000 - 72,433,016 1,233,455 5,438,000 - 650,000 145,792,660 31,632,300 340,000 25,000	21,000 - 112,232,936 1,262,958 3,567,400 - 650,000 165,158,217 15,322,800 1,090,000 25,000	14,000 - 41,035,730 1,265,000 3,627,400 - 650,000 68,375,000 19,350,000 1,040,000 25,000	2,750,000 1,265,000 3,627,400 - 650,000 54,450,000 80,400,000 340,000 25,000	\$8,411,098 \$103,500 \$239,289 \$281,221,676 \$7,366,838 \$29,359,946 \$291,988 \$3,455,000 \$550,085,877 \$156,838,000 \$73,980,051 \$130,000	
500 289 994 425 746 988 000 000 900 051	14,000 - 72,433,016 1,233,455 5,438,000 - 650,000 145,792,660 31,632,300 340,000 25,000	21,000 - 112,232,936 1,262,958 3,567,400 - 650,000 165,158,217 15,322,800 1,090,000 25,000	14,000 - 41,035,730 1,265,000 3,627,400 - 650,000 68,375,000 19,350,000 1,040,000 25,000	2,750,000 1,265,000 3,627,400 - 650,000 54,450,000 80,400,000 340,000 25,000	\$103,500 \$239,289 \$281,221,676 \$7,366,838 \$29,359,946 \$291,988 \$3,455,000 \$550,085,877 \$156,838,000 \$73,980,051 \$130,000	
994 425 746 988 000 000 900 051	1,233,455 5,438,000 650,000 145,792,660 31,632,300 340,000 25,000	1,262,958 3,567,400 - 650,000 165,158,217 15,322,800 1,090,000 25,000	1,265,000 3,627,400 - 650,000 68,375,000 19,350,000 1,040,000 25,000	2,750,000 1,265,000 3,627,400 - 650,000 54,450,000 80,400,000 340,000 25,000	\$281,221,676 \$7,366,838 \$29,359,946 \$291,988 \$3,455,000 \$550,085,877 \$156,838,000 \$73,980,051 \$130,000	
425 746 988 000 000 900 051 000	1,233,455 5,438,000 650,000 145,792,660 31,632,300 340,000 25,000	1,262,958 3,567,400 - 650,000 165,158,217 15,322,800 1,090,000 25,000	1,265,000 3,627,400 - 650,000 68,375,000 19,350,000 1,040,000 25,000	1,265,000 3,627,400 - 650,000 54,450,000 80,400,000 340,000 25,000	\$7,366,838 \$29,359,946 \$291,988 \$3,455,000 \$550,085,877 \$156,838,000 \$73,980,051 \$130,000	
746 988 000 000 900 051 000	5,438,000 - 650,000 145,792,660 31,632,300 340,000 25,000	3,567,400 650,000 165,158,217 15,322,800 1,090,000 25,000	3,627,400 650,000 68,375,000 19,350,000 1,040,000 25,000	3,627,400 - 650,000 54,450,000 80,400,000 340,000 25,000	\$7,366,838 \$29,359,946 \$291,988 \$3,455,000 \$550,085,877 \$156,838,000 \$73,980,051 \$130,000	
988 000 000 900 051 000	650,000 145,792,660 31,632,300 340,000 25,000	650,000 165,158,217 15,322,800 1,090,000 25,000	650,000 68,375,000 19,350,000 1,040,000 25,000	650,000 54,450,000 80,400,000 340,000 25,000	\$291,988 \$3,455,000 \$550,085,877 \$156,838,000 \$73,980,051 \$130,000	
000 000 900 051 000	145,792,660 31,632,300 340,000 25,000	165,158,217 15,322,800 1,090,000 25,000	68,375,000 19,350,000 1,040,000 25,000	54,450,000 80,400,000 340,000 25,000	\$3,455,000 \$550,085,877 \$156,838,000 \$73,980,051 \$130,000	
000 900 051 000	145,792,660 31,632,300 340,000 25,000	165,158,217 15,322,800 1,090,000 25,000	68,375,000 19,350,000 1,040,000 25,000	54,450,000 80,400,000 340,000 25,000	\$550,085,877 \$156,838,000 \$73,980,051 \$130,000	
900 051 000	31,632,300 340,000 25,000	15,322,800 1,090,000 25,000	19,350,000 1,040,000 25,000	80,400,000 340,000 25,000	\$156,838,000 \$73,980,051 \$130,000	
051 000	340,000 25,000	1,090,000 25,000	1,040,000 25,000	340,000 25,000	\$73,980,051 \$130,000	
000	25,000	25,000	25,000	25,000	\$130,000	
			· · · · · · · · · · · · · · · · · · ·	<u> </u>		
336	\$304,706,631	\$376,331,952	\$216,621,874	\$223,215,559	\$1,442,681,352	
99,095,516 30,025,886			30,870,042	61,151,176	\$244,472,369	
778	374,000	23,329,749 36,000	364,000	100,000	\$2,572,778	
921	5,066,664	3,849,662	4,130,302	3,866,693	\$38,560,242	
095	45,080,155	27,429,358	25,243,600	53,298,600	\$233,311,808	
310	\$80,546,705	\$54,644,769		\$118,416,469	\$518,917,197	
_	128,944,926	293,217,183	156,013,930	104,799,090	\$682,975,129	
000	120,544,520	255,217,105	100,010,000	-	\$40,000	
	\$128,944,926	\$293,217,183	\$156,013,930		\$683,015,129	
	. , ,	. , ,	. , ,	, , ,	. , ,	
	05.045.000	00 470 000			<b>#0.40.740.000</b>	
				<u>-</u>	\$240,749,026	
	\$95.215.000	\$28,470,000	-	-	\$240,749,026	
)26	<b>*</b> ,,					
, <b>(</b>	<b>,000</b>	,000 \$128,944,926	,000 \$128,944,926 \$293,217,183 ,026 95,215,000 28,470,000	,000 \$128,944,926 \$293,217,183 \$156,013,930 ,026 95,215,000 28,470,000 -	,000 \$128,944,926 \$293,217,183 \$156,013,930 \$104,799,090 ,026 95,215,000 28,470,000	

### **Regional Wireless Cooperative (RWC)**

The RWC program totals \$34.5 million and is funded through the contributions of RWC member cities. The City of Phoenix's contribution is funded through excise tax-supported city improvement debt.

The RWC program's objective is to develop and assist subscriber cities with an FCC mandate requiring 700 MHz infrastructure upgrades for narrow-banding capabilities.

## **Regional Wireless Cooperative**

Project Summary	2019-20	2020-21	2021-22	2022-23	2023-24	Total	
Hos of Funds						_	
Use of Funds							
Functional Area							
Regional Wireless Cooperative	9,203,942	7,324,952	6,002,000	6,002,000	6,000,000	\$34,532,894	
Total	\$9,203,942	\$7,324,952	\$6,002,000	\$6,002,000	\$6,000,000	\$34,532,894	
Source of Funds							
Other Capital Funds							
Other Cities' Share in Joint Ventures	9,203,942	7,324,952	6,002,000	6,002,000	6,000,000	\$34,532,894	
Total Other Capital Funds	\$9,203,942	\$7,324,952	\$6,002,000	\$6,002,000	\$6,000,000	\$34,532,894	
Program Total	\$9,203,942	\$7,324,952	\$6,002,000	\$6,002,000	\$6,000,000	\$34,532,894	

### **Solid Waste Disposal**

The \$89.4 million Solid Waste Disposal program is funded by Solid Waste, Solid Waste Bond, Capital Reserve and Solid Waste Remediation funds.

The Solid Waste Disposal program includes various projects at the City's landfills and transfer stations. Major projects include methane gas extraction and drainage system construction for the State Route 85 landfill, methane gas collection system maintenance for several locations, cell excavations and installation of lining, replacement or upgrade of aging equipment at the 27th Avenue and North Gateway Transfer Stations Material Recovery Facilities, development of the 27th Avenue Resource Innovation Campus, and improvement of the 27th Avenue Composting Facility.

## **Solid Waste Disposal**

2019-20	2020-21	2021-22	2022-23	2023-24	Total		
1 395 000	343 000	348 000	372 000	357 000	\$2,815,000		
					\$1,911,000		
•	307,000	•	\$492,952				
·	200 000	200 000	200 000	200 000	\$1,000,000		
•	200,000	200,000	200,000	200,000	\$3,600,000		
	_	_	-	_	\$137,831		
•	755.000	767.000	778.000	790.000	\$4,591,000		
	*	•	,	,	\$26,659,802		
12,073,757	18,254,900	13,243,000	3,300,000	1,300,000	\$48,171,657		
\$22,436,348	\$29,293,894	\$15,902,000	\$14,615,000	\$7,132,000	\$89,379,242		
12,223,431	2,802,894	3,176,000	2,809,000	3,285,000	\$24,296,325		
\$12,223,431	\$2,802,894	\$3,176,000	\$2,809,000	\$3,285,000	\$24,296,325		
7,549,831	23,148,000	3,490,000	\$53,699,831				
\$7,549,831	\$23,148,000	\$12,378,000	\$7,134,000	\$3,490,000	\$53,699,831		
1,268,086	3,000,000	-	4,300,000	-	\$8,568,086		
1,395,000	343,000	348,000	372,000	357,000	\$2,815,000		
\$2,663,086	\$3,343,000	\$348,000	\$4,672,000	\$357,000	\$11,383,086		
\$22,436,348	\$29,293,894	\$15.902.000	\$14.615.000	\$7.132.000	\$89,379,242		
	1,395,000 411,000 492,952 200,000 3,600,000 137,831 1,501,000 2,624,808 12,073,757 \$22,436,348 12,223,431 \$12,223,431 7,549,831 \$7,549,831 1,268,086 1,395,000	1,395,000 343,000 411,000 367,000 492,952 - 200,000 200,000 3,600,000 - 137,831 - 1,501,000 755,000 2,624,808 9,373,994 12,073,757 18,254,900  \$22,436,348 \$29,293,894  12,223,431 \$2,802,894  \$12,223,431 \$2,802,894  7,549,831 \$23,148,000  \$7,549,831 \$23,148,000  \$7,549,831 \$3,000,000 1,395,000 343,000 \$2,663,086 \$3,343,000	1,395,000 343,000 348,000 411,000 367,000 372,000 492,952 200,000 200,000 200,000 3,600,000 137,831 1,501,000 755,000 767,000 2,624,808 9,373,994 972,000 12,073,757 18,254,900 13,243,000 \$22,436,348 \$29,293,894 \$15,902,000 \$12,223,431 \$2,802,894 \$3,176,000 \$12,223,431 \$2,802,894 \$3,176,000 \$7,549,831 23,148,000 12,378,000 \$7,549,831 \$23,148,000 \$12,378,000 \$7,549,831 \$23,148,000 \$12,378,000 \$7,549,831 \$3,148,000 \$12,378,000 \$7,549,831 \$3,148,000 \$12,378,000 \$7,549,831 \$3,148,000 \$12,378,000 \$7,549,831 \$3,148,000 \$12,378,000 \$7,549,831 \$3,148,000 \$12,378,000 \$7,549,831 \$3,148,000 \$12,378,000 \$7,549,831 \$3,148,000 \$12,378,000	1,395,000       343,000       348,000       372,000         411,000       367,000       372,000       378,000         492,952       -       -       -         200,000       200,000       200,000       200,000         3,600,000       -       -       -         137,831       -       -       -         1,501,000       755,000       767,000       778,000         2,624,808       9,373,994       972,000       9,587,000         12,073,757       18,254,900       13,243,000       3,300,000         \$22,436,348       \$29,293,894       \$15,902,000       \$14,615,000         \$12,223,431       \$2,802,894       \$3,176,000       \$2,809,000         \$7,549,831       \$23,148,000       \$12,378,000       7,134,000         \$7,549,831       \$23,148,000       \$12,378,000       \$7,134,000         \$1,268,086       3,000,000       -       4,300,000         1,395,000       343,000       348,000       372,000         \$2,663,086       \$3,343,000       \$348,000       \$4,672,000	1,395,000       343,000       348,000       372,000       357,000         411,000       367,000       372,000       378,000       383,000         492,952       -       -       -       -         200,000       200,000       200,000       200,000       200,000         3,600,000       -       -       -       -         137,831       -       -       -       -         1,501,000       755,000       767,000       778,000       790,000         2,624,808       9,373,994       972,000       9,587,000       4,102,000         12,073,757       18,254,900       13,243,000       3,300,000       1,300,000         \$22,436,348       \$29,293,894       \$15,902,000       \$14,615,000       \$7,132,000         \$12,223,431       \$2,802,894       \$3,176,000       \$2,809,000       \$3,285,000         \$7,549,831       \$23,148,000       12,378,000       7,134,000       3,490,000         \$7,549,831       \$23,148,000       \$12,378,000       \$7,134,000       \$3,490,000         \$1,268,086       3,000,000       -       4,300,000       -         \$1,395,000       343,000       348,000       372,000       \$357,000		

### **Street Transportation and Drainage**

The Street Transportation and Drainage program totals \$880.0 million and is funded by Arizona Highway User Revenue, Capital Construction, Other Restricted, Transportation 2050, General Obligation Bond, Transportation 2050 Bond, Capital Reserve, Impact Fee, and partner agency contribution funds.

The program includes ongoing major maintenance of streets and bridges, new and expanded streets, mobility improvements, pedestrian traffic safety improvements, technology enhancements and storm water improvements, and prioritizes an accelerated citywide pavement maintenance program.

Major projects planned include improvements to the following locations:

- Lower Buckeye Road: 27th Avenue to 19th Avenue
- Buckeye Road: 67th Avenue to 59th Avenue
- Pinnacle Peak Road: Central Avenue to 7th Street
- 24th Street and Grand Canal Bridge Replacement
- 3rd Street Promenade: McDowell Road to Indian School Road
- Rawhide Wash: Pinnacle Peak Road to Happy Valley Road

### **Street Transportation and Drainage**

Project Summary	2019-20	2020-21	2021-22	2022-23	2023-24	Total			
Use of Funds									
Functional Area									
ADA Compliance	4,674,000	3,600,000	3,600,000	3,600,000	3,600,000	\$19,074,000			
Bikeways and Pedestrian Walkways	11,154,426	11,133,686	6,298,000	4,705,000	2,050,000	\$35,341,112			
Drainage Channels and Detention Basins	2,617,000	3,090,000	250,000	90,000		\$6,137,000			
Local Drainage Solutions	6,712,535	4,895,000	6,399,000	6,049,000	\$30,104,535				
Major Streets and Bridges	69,342,572	48,585,615	38,018,000	45,106,000	42,854,000	\$243,906,187			
Major Trunk Storm Sewers	3,544,077	1,603,000	-	-	-	\$5,147,077			
Percent for Art	2,111,657	-	-	-	-	\$2,111,657			
Retrofit	1,087,000	392,000	392,000	392,000	392,000	\$2,655,000			
Stormwater Compliance	155,000	250,000	250,000	250,000	250,000	\$1,155,000			
Street Lighting	100,000	100,000	100,000	100,000	100,000	\$500,000			
Street Modernization	6,416,595	12,571,494	8,882,000	2,082,000	2,082,000	\$32,034,089			
Street Rehabilitation	112,358,410								
Traffic Calming Improvements	2,966,000	3,266,000	3,266,000	3,266,000	3,266,000	\$16,030,000			
Traffic Signal Improvements	18,709,000	11,759,392	8,403,000	9,474,000	7,543,000	\$55,888,392			
Total	\$241,948,272	\$226,282,187	\$173,628,784	\$111,572,926	\$126,522,000	\$879,954,169			
Source of Funds									
Operating Funds									
	04 700 007	70 504 000	74.044.054	04 004 400	00.007.000	0000 440 050			
Arizona Highway User Revenue	81,780,267	70,594,839	74,044,354	61,094,496		\$368,410,956			
Capital Construction	16,117,535	13,361,000	9,491,000	8,981,000	8,981,000 250,000	\$56,931,535 \$1,155,000			
Other Restricted	•	155,000 250,000 250,000 250,000				\$1,155,000			
Transportation 2050	36,368,263	36,368,263 42,422,260 24,109,000 25,353,00				\$148,912,523			
Total Operating Funds	\$134,421,065	\$126,628,099	\$107,894,354	\$95,678,496	\$110,788,000	\$575,410,014			
Bond Funds									
2006 General Obligation Bonds	270,000	-	-	\$270,000					
Nonprofit Corporation Bonds - Solid Waste	39,528	-	-	-	-	\$39,528			
Nonprofit Corporation Bonds - T2050	65,000,000	75,000,000	50,000,000	-	-	\$190,000,000			
Nonprofit Corporation Bonds - Wastewater	31,638	-	-	-	-	\$31,638			
Nonprofit Corporation Bonds - Water	30,000	-	-	-	-	\$30,000			
Total Bond Funds	\$65,371,166	\$75,000,000	\$50,000,000	-	-	\$190,371,166			
Other Capital Funds									
Capital Reserves	144,000	56,000	-	-	-	\$200,000			
Federal, State and Other Participation	23,141,809	24,441,088	15,734,430	15,894,430	15,734,000				
Impact Fees	18,870,232	157,000	-	-	-	\$19,027,232			
<b>Total Other Capital Funds</b>	\$42,156,041	\$24,654,088	\$15,734,430	\$15,894,430	\$15,734,000	\$114,172,989			
Program Total	\$241,948,272	\$226,282,187	\$173,628,784	\$111,572,926	\$126,522,000	\$879,954,169			

### **Wastewater**

The Wastewater program totals \$1,041.4 million and is funded by Wastewater, Wastewater Bond, Impact Fee and Other Cities' Share in Joint Venture funds.

The Wastewater program includes infrastructure improvements, safety, maintenance, technology and efficiency enhancements for the 91<sup>st</sup> Avenue and 23<sup>rd</sup> Avenue wastewater treatment plants, Cave Creek Water Reclamation Plant, multi-city and Phoenix sewer line systems, lift stations, support facilities and other related initiatives.

## **Wastewater**Capital Improvement Program Summary

Project Summary	2019-20	2020-21	2021-22	2022-23	2023-24	Total			
Use of Funds									
Functional Area									
23rd Avenue WWTP	10,176,000	29,135,000	19,070,000	7,995,000	8,385,000	\$74,761,000			
91st Avenue WWTP	27,527,000	43,175,000	54,761,892	53,985,000	60,511,000	\$239,959,892			
91st Avenue WWTP Studies	1,120,000	5,000	5,000	5,000	5,000	\$1,140,000			
Cave Creek Reclamation Plant		29,740,000	905,000	,	80,670,000				
Lift Stations	5,540,000		,	108,080,000		\$224,935,000			
	20,378,200	14,150,200	5,096,200	8,325,200 83,630,000	4,823,200 6,880,000	\$52,773,000			
Multi-City Sewer Lines Percent for Art	3,067,000	13,412,000	4,225,000						
Phoenix Sewers	2,087,208	40 657 720	42.062.720	\$2,087,208					
	126,289,959	48,657,739	42,862,720	54,189,914	42,741,914	\$314,742,246			
Tres Rios	2,470,000	520,000	2,060,000	500,000	550,000	\$6,100,000 \$11,467,000			
Wastewater Collection Facilities	2,274,500	2,254,500	2,404,500	2,254,500	2,279,000	\$11,467,000			
Wastewater System Optimization	1,998,000	10,000	163,364	-	-	\$2,171,364			
Total	\$202,927,867	\$181,059,439	\$131,553,676	\$318,964,614	\$206,845,114	\$1,041,350,710			
Source of Funds									
Operating Funds									
Wastewater	48,175,460	73,873,100	43,681,964	152,546,100	132,506,875	\$450,783,499			
Total Operating Funds	\$48,175,460	\$73,873,100	\$43,681,964	\$152,546,100	\$132,506,875	\$450,783,499			
Bond Funds									
Nonprofit Corporation Bonds - Wastewater	84,137,435	82,572,074	61,930,310	97,089,968	48,040,055	\$373,769,842			
Total Bond Funds	\$84,137,435	\$82,572,074	\$61,930,310	\$97,089,968	\$48,040,055	\$373,769,842			
Other Capital Funds									
Impact Fees	59,785,999	1,606,825	_	_	_	\$61,392,824			
Other Cities' Share in Joint Ventures	10,828,973	23,007,440	25,941,402	69,328,546	26,298,184	\$155,404,545			
Total Other Capital Funds	\$70,614,972	\$24,614,265	\$25,941,402	\$69,328,546	\$26,298,184	\$135,404,343			
Program Total	\$202,927,867	\$181,059,439	\$131,553,676	\$318,964,614	\$206,845,114	\$1,041,350,710			

### Water

The Water program totals \$1,695.8 million and is funded by Water, Wastewater, Solid Waste, Water Bond, Wastewater Bond, Impact Fee and Other Cities' Share in Joint Venture funds.

The Water program includes infrastructure improvements, technology and efficiency enhancements for 24<sup>th</sup> Street, Deer Valley, Union Hills and Val Vista water treatment plants, water storage facilities, wells, pressure reducing valve stations, booster pump stations, water and transmission mains, support facilities and other water related initiatives. Investments in additional water resources, power redundancy and water resiliency programs ensure stable water delivery for customers.

**Water**Capital Improvement Program Summary

Project Summary	2019-20	2020-21	2021-22	2022-23	2023-24	Total				
Use of Funds										
Functional Area										
24th Street Plant	21,579,390	410,000	5,460,000	405,000	32,390,000	\$60,244,390				
Boosters	18,435,000	181,015,000	3,294,723	45,849,083	10,310,168	\$258,903,974				
Debt Service	1,000,000	-	-	-	-	\$1,000,000				
Deer Valley Plant	3,890,000	385,000	22,990,000	485,000	5,110,000	\$32,860,000				
Lake Pleasant Plant	50,000	, -	-	-	-	\$50,000				
Percent for Art	1,129,794	-	-	-	-	\$1,129,794				
Power Redundancy	-	2,968,455	15,654,830	1,707,795	4,926,180	\$25,257,260				
Pressure Reducing Valve Stations	5,156,000	26,306,332	355,000	480,000	1,421,000	\$33,718,332				
Production	31,302,211	20,420,000	18,975,000	24,534,650	22,140,000	\$117,371,861				
Security	280,000	280,000	280,000	-	-	\$840,000				
Storage	14,750,000	11,560,000	13,020,000	7,655,000	10,325,000	\$57,310,000				
Union Hills Plant	235,000	4,450,000	395,000	26,340,000	235,000	\$31,655,000				
Val Vista Plant	34,463,000	640,000	596,262	4,950,000	445,000	\$41,094,262				
Verde Plant	100,000	-	-	-	-	\$100,000				
Water Distribution Facilities	38,277,500	2,307,500	2,267,500	4,617,500	27,646,000	\$75,116,000				
Water Mains	150,216,257	228,496,367	136,852,659	134,320,537	153,469,819	\$803,355,639				
Water Resiliency	13,400,000	13,800,000	14,200,000	14,600,000	15,200,000	\$71,200,000				
Water System Optimization	5,372,000	-	5,321,623	5,000,000	550,000	\$16,243,623				
Water System Studies	3,729,400	-	-	-	-	\$3,729,400				
Wells	33,781,000	23,435,000	6,885,000	480,000	-	\$64,581,000				
Total	\$377,146,552	\$516,473,654	\$246,547,597	\$271,424,565	\$284,168,167	\$1,695,760,535				
Source of Funds										
Operating Funds										
Solid Waste	_	_	1,550,000	1,550,000	_	- \$3,100,000				
Wastewater	18,005,000	20,000	1,650,000	2,825,000	12,675,000	\$35,175,000				
Water	121,028,697	99,528,317	111,621,874	97,673,380	99,122,975	\$528,975,243				
Total Operating Funds	\$139,033,697	\$99,548,317			\$111,797,975	\$567,250,243				
Bond Funds										
Nonprofit Corporation Bonds - Wastewater	985.140					\$985,140				
Nonprofit Corporation Bonds - Wastewater  Nonprofit Corporation Bonds - Water	, -	202 204 040	122 000 702	160 242 140	150 222 222					
·	206,183,779	393,304,010	122,088,793	160,342,140	158,332,323					
Total Bond Funds	\$207,168,919	\$393,304,010	\$122,088,793	\$160,342,140	\$158,332,323	\$1,041,236,185				
Other Capital Funds										
Impact Fees	10,845,123	17,359,503	4,604,000	2,220,000	7,855,820	\$42,884,446				
Other Cities' Share in Joint Ventures	20,098,813	6,261,824	5,032,930	6,814,045	6,182,049	\$44,389,661				
Total Other Capital Funds	\$30,943,936	\$23,621,327	\$9,636,930	\$9,034,045	\$14,037,869	\$87,274,107				
Program Total	\$377,146,552	\$516,473,654	\$246,547,597	\$271,424,565	\$284,168,167	\$1,695,760,535				



## **Part III**

## **Schedules and Ordinances**

**Summary Schedules** 

**Fund Statement Schedules** 

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## **Summary Schedules**



# 2017-18 SCHEDULE 1 RESOURCES AND EXPENDITURES BY FUND ACTUAL (In Thousands of Dollars)

	Resources										Expenditures										
		Beginning							,		•								Ending		
		Fund	Do	vonuo <sup>1/</sup>	Recovery		Fui To	nd Tra			Tatal	0	novotino	,	Sanital		Deb		Total		Fund
General Funds:	_	Balances	Ne	venue	Recovery		10		From		Total	0	perating		Capital		Service	;	Total		Balances
General Funds:	\$	144,494	\$ 2	83,542	\$ 1,644	\$	893,897	\$ 1	55,354	\$1,168,	223	¢ 1 (	029,822	\$	3,781	\$	_	¢.	1,033,603	\$	134,620
Parks and Recreation	φ	144,434		16,775	142	φ	74,987	ψı	33,334		904	φ 1,0	91,904	φ	3,701	φ	-	φ	91,904	φ	134,020
Library				49,200	142		385		2,103		496		40,155		- 7,341		_		47,496		_
Cable Communications				10,884	-		-		6,608		276		4,276		7,541		_		4,276		_
Total General	\$	144,494		60,401	\$ 1,800	\$	969,269	<b>\$</b> 1		\$1,311,		\$ 1 1	166,157	\$ 1	1 122	\$		\$.	1,177,279	\$	134 620
Total General	Ψ	177,757	ΨΟ	00,401	Ψ 1,000	Ψ	303,203	ΨΙ	04,000	Ψ1,011,	000	Ψ1,	100, 107	Ψι	1,122	Ψ		Ψ	1,177,275	Ψ	104,020
Special Revenue Funds:																					
Excise Tax	\$	-	\$ 1,2	68,074	\$ -	\$	-	\$1,2	268,074	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Nghbrhd Protection-Police		13,682		179	-		22,179		337	35,	703		22,443		-		-		22,443		13,260
Nghbrhd Protection-Fire		6,328		76	7		7,920		7	14,	324		9,448		-		-		9,448		4,876
Nghbrhd Protection-Block Watch		3,531		380	6		1,583		1	5,	499		1,257		-		-		1,257		4,242
2007 Public Safety Exp-Police		11,856		138	1		50,693		447	62,	241		34,284		-		-		34,284		27,957
2007 Public Safety Exp-Fire		3,305		45	-		12,674		76	15,	948		11,133		-		-		11,133		4,815
Public Safety Enhance-Police		5,695		-	-		15,994		199	21,	490		11,084		-		-		11,084		10,406
Public Safety Enhance-Fire		4,016		-	-		9,803		-	13,	819		4,630		-		-		4,630		9,189
Parks and Preserves		43,795		1,245	280		34,963		28	80,	255		5,133	2	2,759		-		27,892		52,363
Transit 2000 <sup>2/</sup>		1,278		(29)	232		-		-	1,	481		(304)		(363)		-		(667)		2,148
Transportation 2050 <sup>2/</sup>		254,758		48,605	501		216,164		66,376	453,	652	1	191,987	4	7,329		-		239,316		214,336
Court Awards		235		4,213	269		-		-	4,	717		4,459		-		-		4,459		258
Development Services		54,220		59,844	14		-		3,494	110,	584		49,270		1,465		-		50,735		59,849
Capital Construction		11,224		259	283		9,680		-	21,	446		201		5,465		-		5,666		15,780
Sports Facilities		37,809		12,343	105		21,431		265	71,	423		2,358		1,628		17,763		21,749		49,674
AZ Highway User Revenue		55,415	1	32,738	1,124		131		-	189,	408		62,379	6	3,921		-		126,300		63,108
Regional Transit		(13,989)	;	38,695	28		-		-	24,	734		31,705		2,725		-		34,430		$(9,696)^{3/}$
Community Reinvestment		12,030		7,567	51		-		2,068	17,	580		478		2,849		-		3,327		14,253
Secondary Property Tax		526	1	00,187	-		987		-	101,	700		-		-	1	01,600		101,600		100
Impact Fee Program Admin		905		443	1		-		-	1,	349		280		-		-		280		1,069
Regional Wireless Cooperative		1,756		4,239	39		-		-	6,	034		4,209		-		-		4,209		1,825
Golf Course		250		5,722	35		-		-	6,	007		6,007		-		-		6,007		-
City Improvement		116		-	46		103,688		1,039	102,	811		-		-	1	02,811		102,811		-
Other Restricted Funds		84,661	;	33,737	222		23,717		9,099	133,	238		44,071		4,940		-		49,011		84,227
Grant Funds		23,483	2	13,991	991		1,824		346	239,	943	2	207,211		5,624		-		212,835		27,108
Total Special Revenue	\$	616,885	\$ 1,9	32,691	\$ 4,235	\$	533,431	\$1,3	351,856	\$1,735,	386	\$ 7	703,723	\$15	8,342	\$ 2	22,174	\$	1,084,239	\$	651,147
Enterprise Funds:																					
Aviation	\$	334,111	¢ 3	85 888	\$ 3,363	\$	28,184	¢	1// 838	\$ 736,	708	\$ 2	249,070	\$ 5	7 596	\$	76 042	\$	382,708	\$	354,000
Water	Ψ	62,593		34,232	7,235	Ψ	25,000		23,304	φ 700, 505,			195,985		6,954		10,045		412,984	Ψ	92,772
Wastewater		86,870		39,245	1,514		,		14,814	312,			168,839		5,011		69,759		273,609		39,206
Solid Waste		43,901		49,947	268		_		10,394	183,			128,539		8,083		9,491		146,113		37,609
Convention Center		43,780		23,072	61		52,734		2,862	116,			45,946		4,274		19,922		70,142		46,643
Total Enterprise	\$	571,255		32,384	\$12,441	\$	105,918	\$	66,212			\$ 7	788,379		1,918		85,259		1,285,556	\$	570,230
GRAND TOTAL		1,332,634		25,476	\$18,476		1,608,618		82,133	\$4,903,			658,259		1,382		05, <u>239</u> 07,433		3,547,074		,355,997
SIGNED TOTAL	Ψ	1,002,004	ψ υ,υ,	∠∪, <del>†</del> 1∪	ψ 10,410	Ψ	1,000,010	ψ1,0	7UL, IUU	ψτ,συυ,	UI I	Ψ ∠,(	JUU, ZUU	ψυυ	1,002	ψυ	∪1, <del>1</del> 00	ψ	0,071,014	ψ	,000,001

<sup>&</sup>lt;sup>1/</sup> General fund sales tax revenue is reflected as a transfer from the excise tax fund. Total transfer equates to \$812.3 million, and is included in the General Funds revenue total of \$1,172.7 million shown on Schedule 2.

<sup>&</sup>lt;sup>2/</sup> The Transportation 2050 sales tax (Proposition 104) was established by the voters effective January 1, 2016 and increased the Transit 2000 sales tax (Proposition 2000) to fund a comprehensive transportation plan with a 35 year sunset date. The Proposition increased the transaction privilege (sales) tax rates by 0.3% for various business activities.

<sup>&</sup>lt;sup>3/</sup> The negative fund balance in Regional Transit is due to the timing of reimbursements for project costs from the regional transportation plan (Proposition 400).

# 2018-19 SCHEDULE 1 RESOURCES AND EXPENDITURES BY FUND ESTIMATE (In Thousands of Dollars)

Expenditures Resources Ending Beginning Fund Fund Transfer Debt Fund Revenue<sup>1/</sup> Recovery Balances To From Total Operating Capital Service Total Balances **General Funds:** 134,620 \$ 12,082 \$ General \$ \$ 294,295 \$ 1,000 \$ 927,529 \$ 149,438 \$1,208,006 \$ 1,081,841 - \$1,093,923 \$ 114,083 Parks and Recreation 17.026 76.785 93.811 93.811 93.811 39,402 2,197 38,813 38,015 798 38,813 Library 1,608 Cable Communications 11,042 8,842 2,200 2,200 2,200 **Total General** 134,620 361,765 1,000 1,005,922 160,477 1,342,830 1,215,867 12,880 1,228,747 114,083 **Special Revenue Funds:** \$ \$ 1,345,063 \$ -\$ \$1,345,063 \$ - \$ \$ \$ - \$ - \$ Excise Tax 13,260 37,218 28.346 28,346 8,872 Nghbrhd Protection-Police 179 24,126 347 Nahbrhd Protection-Fire 4,876 76 8,617 13,569 10,217 10,217 3,352 Nghbrhd Protection-Block Watch 4,242 384 1,723 6,349 1,256 1,256 5,093 375 2007 Public Safety Exp-Police 27,957 55,152 447 83,037 58,973 58,973 24,064 4,815 69 13,787 72 18,599 14,886 14,886 2007 Public Safety Exp-Fire 3,713 Public Safety Enhance-Police 10,406 17,269 224 27,451 15,753 15,753 11,698 Public Safety Enhance-Fire 9.189 10.584 19.773 11.378 11.378 8.395 Parks and Preserves 52,363 847 1,110 34,467 279 88,508 5,497 20.194 25,691 62,817 Transit 2000<sup>2/</sup> 1.316 3.464 2 148 Transportation 2050<sup>2/</sup> 237,081 204,507 291,118 143,948 214,336 50,745 3,050 70,146 435,066 86,611 Court Awards 258 5,249 5,507 5,304 5,304 203 **Development Services** 59 849 62,490 110 3,414 119,035 55,897 675 56,572 62,463 Capital Construction 15,780 338 320 8,734 25,172 167 11,718 11,885 13,287 Sports Facilities 49,674 4,501 23,169 11,086 66,258 2,393 10,188 12,581 53,677 AZ Highway User Revenue 63,108 140,774 3,590 1,259 206,213 66,920 108,169 175,089 31,124 30 32,632 6,864 39,496 3,601 Regional Transit (9,696)52,763 43.097 Community Reinvestment 14,253 5,569 756 2,063 18,515 1,599 3,408 5,007 13,508 Secondary Property Tax 100 105,937 650 1,370 108,057 107,957 107,957 100 Impact Fee Program Admin 1,069 470 1,539 484 484 1,055 1,825 4,489 40 6.354 4.777 4,777 1,577 Regional Wireless Cooperative Golf Course 5,504 5,504 5,501 5,501 3 City Improvement 78 123,408 1,028 122,458 122,458 122,458 Other Restricted Funds 84,227 27,042 200 24,913 3,498 132,884 50,714 1,484 52,198 80,686 **Grant Funds** 271,445 130 272 298,411 227,908 44,109 272,017 26,394 27,108 \$293,420 \$230,415 \$1,328,944 585,156 \$1,442,662 \$1,888,574 \$ **Total Special Revenue** \$ 651,147 \$ 2,084,309 \$10,624 \$ 805,109 \$ 559,630 **Enterprise Funds:** 22,326 11,615 Aviation 354,000 \$ 385,474 \$ 3,410 \$ \$ \$ 753,595 \$ 264,933 \$170,069 \$ 74,082 \$ 509,084 \$ 244,511 Water 92,772 417,782 2,610 23,794 489,370 214,390 98,294 114,012 426,696 62,674 Wastewater 39,206 242,580 2,010 15,090 268,706 104,275 7,067 75,026 186,368 82,338 6,775 Solid Waste 7,100 9,537 139,827 7,819 37,609 151,929 193,876 14,317 161,963 31,913 46,643 620 61,611 8,273 125,436 51,382 5,736 19,934 77,052 48,384 Convention Center 24,835 \$ 570,230 \$ 1,222,600 \$15,750 90,712 68,309 \$1,830,983 774,807 \$288,985 \$297,371 \$1,361,163 469,820 **Total Enterprise** \$ \$ \$ **GRAND TOTAL** \$1,355,997 \$ 3,668,674 \$27,374 \$1,681,790 \$1,671,448 \$5,062,387 \$2,795,783 \$595,285 \$527,786 \$3,918,854 \$1,143,533

<sup>1/</sup> General fund sales tax revenue is reflected as a transfer from the excise tax fund. Total transfer equates to \$846.5 million, and is included in the General Funds revenue total of \$1,208.2 million shown on Schedule 2.

<sup>&</sup>lt;sup>2/</sup> The Transportation 2050 sales tax (Proposition 104) was established by the voters effective January 1, 2016 and increased the Transit 2000 sales tax (Proposition 2000) to fund a comprehensive transportation plan with a 35 year sunset date. The Proposition increased the transaction privilege (sales) tax rates by 0.3% for various business activities.

### 2019-20 SCHEDULE 1 RESOURCES AND EXPENDITURES BY FUND BUDGET

					Res	our	ces								Expen	ditu	es				
		Beginning					_														Ending
		Fund	Revenue <sup>1</sup>	/ p	0001/05:			d Fra	ansfer		Takel		Onoratio -		Conite		Debt		Takal	ь.	Fund
Company Francis		Balances	Revenue	K	ecovery		То		From		Total		Operating		Capital		Service		Total	В	alances
General Funds: General	\$	114 002	ф 207.060	œ.	1 000	<b>c</b>	004 005	¢	15/112	<b>ሰ</b> 1	240 462	φ.	1 220 026	¢	18.527	œ.		<b>ሰ</b> ላ ባ	140 462	¢.	
Parks and Recreation	ф	114,083	\$ 307,268 17,635	Ф	1,000	\$	981,225 83,823	\$	154,113	φı	,249,463 101,458	Ф	1,230,936 101,458	Ф	10,521	Ф	-		249,463 01,458	Ф	-
Library			40,562		-		2,338		2,265		40,635		39,680		955		-		40,635		-
Cable Communications		-	11,152		-		2,330		8,782		2,370		2,370		955		-		2,370		-
Total General	\$	114,083	\$ 376,617		1 000	¢ ·	1,067,386	¢	165,160	¢1	,393,926	¢ .	1,374,444	¢	19,482	¢		¢12	93,926	¢	<u>-</u>
Total General	φ	114,000	φ 370,017	φ	1,000	φ	1,007,300	φ	100,100	ψı	,333,320	φ	1,374,444	φ	13,402	φ		φ1,3	193,920	φ	<u> </u>
Special Revenue Funds:																					
Excise Tax	\$	-	\$ 1,424,856	\$	-	\$	-	\$1	,424,856	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Nghbrhd Protection-Police		8,872	179		-		25,633		552		34,132		29,233		-		-		29,233		4,899
Nghbrhd Protection-Fire		3,352	76		-		9,155		52		12,531		10,421		-		-		10,421		2,110
Nghbrhd Protection-Block Watch		5,093	384		-		1,831		11		7,297		1,556		-		-		1,556		5,741
2007 Public Safety Exp-Police		24,064	375		-		58,589		859		82,169		68,777		-		-		68,777		13,392
2007 Public Safety Exp-Fire		3,713	69		-		14,648		170		18,260		15,801		-		-		15,801		2,459
Public Safety Enhance-Police		11,698	-		-		17,409		260		28,847		20,386		-		-		20,386		8,461
Public Safety Enhance-Fire		8,395	-		-		10,668		-		19,063		13,210		-		-		13,210		5,853
Parks and Preserves		62,817	847		80		36,619		211		100,152		5,935		72,097		-		78,032		22,120
Transportation 2050		143,948	47,739		-		249,936		73,286		368,337		224,714	1	20,388		-	3	345,102		23,235
Court Awards		203	4,913		-		-		-		5,116		4,815		-		-		4,815		301
Development Services		62,463	66,542		20		-		3,513		125,512		71,934		21,305		-		93,239		32,273
Capital Construction		13,287	94		230		8,743		-		22,354		160		16,118		-		16,278		6,076
Sports Facilities		53,677	4,508		-		24,090		22,514		59,761		2,472		7,170		-		9,642		50,119
AZ Highway User Revenue		31,124	145,919		780		-		3,910		173,913		82,590		82,753		-	1	65,343		8,570
Regional Transit		3,601	40,580		-		-		-		44,181		34,263		21,647		-		55,910	(	11,729) <sup>2/</sup>
Community Reinvestment		13,508	6,251		-		2,560		2,065		20,254		1,744		7,263		-		9,007		11,247
Secondary Property Tax		100	112,653		650		3,559		-		116,962		-		-	1	16,862	1	16,862		100
Impact Fee Program Admin		1,055	475		-		-		-		1,530		595		-		-		595		935
Regional Wireless Cooperative		1,577	4,764		-		-		-		6,341		4,783		-		-		4,783		1,558
Golf Course		3	5,514		-		-		-		5,517		5,456		-		-		5,456		61
City Improvement		-	-		42		142,499		1,027		141,514		-		-	1	41,514	1	41,514		-
Other Restricted Funds		80,686	30,303		120		23,426		6,070		128,465		60,665		13,090		-		73,755		54,710
Grant Funds		26,394	349,084		50		-		271		375,257		231,148	1	31,553		-	3	62,701		12,556
Total Special Revenue	\$	559,630	\$ 2,246,125	\$	1,972	\$	629,365	\$1	,539,627	\$1	,897,465	\$	890,658	\$4	193,384	\$2	58,376	\$1,6	42,418	\$2	55,047
Enterprise Funds:																					
Aviation	\$	244,511	\$ 394,790	¢	1 200	•	16,084	¢	10.825	¢	645,760	¢	295,732	¢	05 535	\$	99 910	¢ 1	91,177	¢ 1	5/1 583
Water	Ψ	62,674	456,571	Ψ	2,490	Ψ	10,004	Ψ	25,723	Ψ	496,012	Ψ	242,193		22,586		28,879		93,658	ψι	2,354
							_														
Wastewater Solid Waste		82,338 31,913	242,954 150,957		630		-		16,095		309,827 179,932		123,185 145,710		67,225		72,797		263,207		46,620
Convention Center					7,000		- 66 626		9,938						14,733		13,591		74,034		5,898 34,680
_	r	48,384	24,421	φ	11 200	ø	66,626	¢	8,246	ሱ 4	131,245	¢	59,860	e c	14,337		22,368		96,565		34,680
Total Enterprise					11,380		82,710		70,827		,762,776		866,680		314,416		37,545		18,641		44,135
GRAND TOTAL	\$	1,143,533	\$ 3,892,435	\$	14,352	<b>\$</b> '	1,779,461	\$1	,775,614	\$5	,054,167	\$ 3	3,131,782	\$6	327,282	\$ 5	95,921	\$4,5	54,985	<b>\$4</b>	99,182

<sup>&</sup>lt;sup>1/</sup> General fund sales tax revenue is reflected as a transfer from the excise tax fund. Total transfer equates to \$896.2 million, and is included in the General Funds revenue total of \$1,272.8 million shown on Schedule 2.

The negative fund balance in Regional Transit is due to the timing of reimbursements for project costs from the regional transportation plan (Proposition 400).

## SCHEDULE 2 OPERATING FUND REVENUES BY MAJOR SOURCE

Revenue Source	Actual Revenue 2017-18	Budget 2018-19	Estimate 2018-19	Budget 2019-20
GENERAL FUND				
LOCAL TAXES AND RELATED FEES Local Sales Taxes Privilege License Fees (Annual) Other General Fund Excise Taxes	\$ 432,358 2,893 18,138	\$ 444,563 2,080 18,310	\$ 460,963 2,780 18,580	\$ 483,874 2,779 18,776
Subtotal (City Taxes)	\$ 453,389	\$ 464,953	\$ 482,323	\$ 505,429
STATE SHARED TAXES Sales Tax State Income Tax Vehicle License Tax	\$ 155,998 200,036 66,784	\$ 159,407 198,297 70,794	\$ 164,226 196,918 71,040	\$ 172,557 215,228 75,597
Subtotal (State Shared Taxes)	\$ 422,818	\$ 428,498	\$ 432,184	\$ 463,382
PRIMARY PROPERTY TAX	\$ 154,560	\$ 161,586	\$ 161,586	\$ 170,899
USER FEES/OTHER REVENUE Alcoholic Beverage License Liquor License Permits/Penalty Fees Amusement Machines Other Business Licenses Other Business License Applications	\$ 2,074 541 25 42 190	\$ 2,100 575 28 45 810	\$ 2,100 575 33 45 250	\$ 2,100 575 28 45 250
Subtotal (Licenses & Permits)	\$ 2,872	\$ 3,558	\$ 3,003	\$ 2,998
CABLE COMMUNICATIONS	\$ 10,884	\$ 10,105	\$ 11,042	\$ 11,152
MUNICIPAL COURT Moving Violations Criminal Offense Fines Parking Violations Driving While Intoxicated Other Receipts Defensive Driving Program Subtotal (Fines & Forfeitures) Substance Abuse Screening Service Subtotal (Municipal Court)	\$ 6,772 247 843 728 1,573 2,540 12,703 8	\$ 6,932 232 812 668 1,662 2,358 12,664 3	\$ 6,945 259 768 742 1,287 2,659 12,660 5	\$ 6,945 259 768 742 1,287 2,659 12,660 3 12,663
COURT DEFAULT FEE	\$ 1,273	\$ 1,308	\$ 1,409	\$ 1,409
POLICE Personal Service Billings False Alarm Assessments Records & Information Pawnshop Regulatory Fees Police Training Police - Miscellaneous Subtotal (Police)	\$ 8,737 2,814 209 1,247 287 1,053	\$ 8,552 2,739 191 1,400 329 799	\$ 8,737 2,860 227 1,269 329 974 14,396	\$ 8,691 2,860 227 1,269 329 854 14,230
LIBRARY Fees & Fines Recovery of Damage Claims / Insurance Rentals/Interest	\$ 539 10,034 59	\$ 488 - 30	\$ 509 - 65	\$ 509 - 61
Subtotal (Library)	\$ 10,632	\$ 518	\$ 574	\$ 570

## SCHEDULE 2 OPERATING FUND REVENUES BY MAJOR SOURCE

Revenue Source		Actual Revenue 2017-18		Budget 2018-19		Estimate 2018-19		Budget 2019-20
Neverlue Source		2017-10		2010-19		2010-19		2019-20
PARKS & RECREATION								
Rental of Property	\$	252	\$	250	\$	250	\$	250
Concessions		111		140		111		111
Alcoholic Beverage Permits		50 544		60 550		50 550		50 550
Swimming Pools Swimming Pool Construction Fee		38		38		38		38
Ballpark Fees		1,197		1,200		1,200		1,200
South Mountain Park		2,058		1,956		2,058		2,119
Athletic Field Utilities & Maintenance		267		250		267		267
Miscellaneous & Other		1,408		1,550		1,773		1,670
Papago Baseball Rent		186		250		-		-
Maryvale Stadium/Milwaukee Brewers		567		31		-		-
Ak-Chin Pavilion		873		945		908		908
Interest		38		20				
Subtotal (Parks & Recreation)	\$	7,589	\$	7,240	\$	7,205	\$	7,163
PLANNING								
Rezoning Fees (Plans Implementation)	\$	891	\$	1,030	\$	900	\$	927
Zoning Administrative Adjustment Fees		858		824		750		825
Other	_	3		6	_	4		3
Subtotal (Planning)	\$	1,752	\$	1,860	\$	1,654	\$	1,755
STREET TRANSPORTATION								
Utility Ordinance-Inspection	\$	1,287	\$	750	\$	1,000	\$	1,000
Fiber Optics ROW Fee		1,848		2,000		1,800		1,800
Revocable Permits		131		142		160		116
Pavement Cuts		13		-		-		-
Right-of-Way Fee		378		318		361		368
Other Subtotal (Street Transportation)	\$	2,206 5,863	\$	1,472 4,682	\$	1,576 4,897	\$	1,502 4,786
Subtotal (Street Transportation)	Ψ	3,003	φ	4,002	φ	4,037	Ψ	4,700
FIRE								
Emergency Transportation Service	\$	35,884	\$	36,200	\$	36,258	\$	36,964
Fire Prevention Inspection Fees		778		980		860		860
Computer Aided Dispatch		6,024		6,100		6,205		6,515
Fire - Miscellaneous	\$	5,469	¢.	5,370	\$	5,243	\$	5,266
Subtotal (Fire)	Ф	48,155	\$	48,650	Ф	48,566	Ф	49,605
HAZARDOUS MATERIALS INSPECTION FEE	\$	1,364	\$	1,400	\$	1,400	\$	1,400
NEIGHBORHOOD SERVICES	\$	396	\$	601	\$	537	\$	537
LILIMANI CERVICEC	Φ	74	Φ	4	Φ	445	Φ	445
HUMAN SERVICES	\$	71	\$	1	\$	115	\$	115
PROPERTY REVENUES								
Rentals & Concessions	\$	2,031	\$	1,862	\$	1,893	\$	1,932
Garages (Regency, Heritage Square)		2,817		2,769		2,817		2,842
305 Garage		1,872		2,087		2,004		2,062
Sale of Property	•	798	•	500	_	500		500
Subtotal (Property Revenues)	\$	7,518	\$	7,218	\$	7,214	\$	7,336
INTEREST (GF)	\$	6,969	\$	6,400	\$	9,151	\$	9,407
PARK NG METERS	\$	3,761	\$	3,800	\$	3,800	\$	3,800
SRP IN-LIEU TAXES	\$	2,054	\$	2,230	\$	1,987	\$	1,987
	•	_,	•	_,	•	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	•	.,
ALL OTHER RECEIPTS	_						_	
Recovery of Damage Claims	\$	457	\$	160	\$	317	\$	321
Change for Phoenix		15		- 0.000		- 0.010		-
Miscellaneous Subtotal (All Other Receipts)	\$	3,246 3,718	\$	2,236 2,396	\$	2,210 2,527	\$	1,885 2,206
		5,7 10	*	_,000	Ψ	_,0_7	Ψ	_,
TOTAL GENERAL FUND	\$	1,172,696	\$	1,183,681	\$	1,208,235	\$	1,272,829

## SCHEDULE 2 OPERATING FUND REVENUES BY MAJOR SOURCE

Revenue Source		Actual Revenue 2017-18		Budget 2018-19		Estimate 2018-19		Budget 2019-20
SPECIAL REVENUE FUNDS								
NEIGHBORHOOD PROTECTION								
Police Neighborhood Protection	\$	22,116	\$	22,761	\$	24,084	\$	25,633
Police Block Watch		1,579		1,626		1,720		1,831
Fire Neighborhood Protection		7,898		8,129		8,602		9,155
Interest/Other		635		590		639		639
Subtotal (Neighborhood Protection)	\$	32,228	\$	33,106	\$	35,045	\$	37,258
2007 PUBLIC SAFETY EXPANSION								
Police 2007 Public Safety Expansion	\$	50,550	\$	52,025	\$	55,056	\$	58,589
Fire 2007 Public Safety Expansion		12,638		13,006		13,763		14,648
Interest		183		165		444		444
Subtotal (Public Safety Expansion)	\$	63,371	\$	65,196	\$	69,263	\$	73,681
PUBLIC SAFETY ENHANCEMENT								
Police Public Safety Enhancement	\$	15,994	\$	16,128	\$	17,269	\$	17,409
Fire Public Safety Enhancement		9,803		9,885		10,584		10,668
Subtotal (Public Safety Enhancement)	\$	25,797	\$	26,013	\$	27,853	\$	28,077
PARKS AND PRESERVES								
Sales Taxes	\$	31,594	\$	32,517	\$	34,407	\$	36,619
Interest/Other		1,245		650		847		847
Subtotal (Parks and Preserves)	\$	32,839	\$	33,167	\$	35,254	\$	37,466
TRANSIT 2000 <sup>1</sup>								
Fare Box Revenues	\$	(20)	\$	-	\$	-	\$	_
Light Rail	•	-	•	-	•	-	•	-
Interest/Other		(9)		-		-		-
Subtotal (Transit 2000)	\$	(29)	\$	-	\$	-	\$	=
TRANSPORTATION 2050 - PUBLIC TRANSIT <sup>1</sup>								
Sales Taxes	\$	185,999	\$	190,408	\$	202,586	\$	215,509
Fare Box Revenues	•	38,035	•	38,156	•	38,248	•	38,314
Bus Shelter Advertising		3,984		4,265		4,106		4,106
Interest/Other		6,224		6,070		7,791		4,619
Subtotal (Transportation 2050 - Public Transit)	\$	234,242	\$	238,899	\$	252,731	\$	262,548
TRANSPORTATION 2050 - STREETS <sup>1</sup>								
Sales Taxes	\$	29,807	\$	30,446	\$	32,360	\$	34,427
Interest/Other	•	362	•	292	•	600	•	700
Subtotal (Transportation 2050 - Streets)	\$	30,169	\$	30,738	\$	32,960	\$	35,127
COURT AWARD FUNDS	\$	4,213	\$	4,610	\$	5,249	\$	4,913
DEVELOPMENT SERVICES								
Building Permit Fees	\$	24,894	\$	24,194	\$	26,275	\$	28,075
Building Plans Review Fees	*	12,071	*	10,515	*	12,550	*	13,050
Building - Other		8,134		7,020		8,538		9,040
Miscellaneous Fees		815		780		850		890
Site Plan Fees		2,864		2,350		2,900		3,500
New Sign Permit Fees		862		910		910		980
Fire Prevention Inspection Fees		854		830		860		900
Engineering Permits		4,295		5,000		5,000		5,300
Engineering Plans Review		3,667		3,300		3,800		4,000
Other Subtotal (Davolopment Services)	\$	1,388	Ф.	1,056 55,955	Ф.	807 62 490	Ф	807 66 542
Subtotal (Development Services)	Ф	59,844	\$	35,955	\$	62,490	\$	66,542
CAPITAL CONSTRUCTION	•	0.57	•	0.001	•	0.704	•	0.740
Sales Taxes	\$	9,574	ф	9,034	ф	8,734	ф	8,743
Interest/Other	Φ.	259	ф	120	ф	338	ď	94
Subtotal (Capital Construction)	\$	9,833	\$	9,154	\$	9,072	\$	8,837

## SCHEDULE 2 OPERATING FUND REVENUES BY MAJOR SOURCE

Revenue Source		Actual Revenue 2017-18		Budget 2018-19		Estimate 2018-19		Budget 2019-20
CDODIC FACILITIES								
SPORTS FACILIT ES Local Excise Taxes	\$	19,979	\$	18,287	\$	22,141	\$	23,063
Interest/Other	Ψ	12,343	Ψ	4,049	Ψ	4,501	Ψ	4,508
Subtotal (Sports Facilities)	\$	32,322	\$	22,336	\$	26,642	\$	27,571
HIGHWAY USER REVENUE								
Incorporated Cities Share	\$	105,133	\$	108,594	\$	111,241	\$	116,490
300,000 Population Share		26,222		27,065		27,825		29,127
Interest		1,334		400		1,558		152
Other Subtotal (Highway User Revenue)	\$	132,738	\$	150 136,209	\$	150 140,774	\$	150 145,919
	•	,	*	,	•	,	•	,
REGIONAL TRANSIT REVENUES	•	04 000	Φ.	00.000	•	00.700	Φ.	00.070
Buses - RPTA & Multi-City	\$	31,939	\$	32,632	\$	33,733	\$	36,070
Regional Transportation Plan Other		6,696 60		4,569 6		19,018 12		4,498 12
Subtotal (Transit)	\$	38,695	\$	37,207	\$	52,763	\$	40,580
COMMUNITY REINVESTMENT	\$	7,567	\$	5,252	\$	5,569	\$	6,251
SECONDARY PROP TAX & G.O. BOND REDEMPTION								
Secondary Property Tax	\$	95,435	\$	101,165	\$	101,165	\$	107,881
Interest/Other		4,752		4,752		4,772		4,772
Subtotal (Secondary Prop Tax & G.O. Debt Service)	\$	100,187	\$	105,917	\$	105,937	\$	112,653
IMPACT FEE PROGRAM ADMINISTRATION								
Impact Fee Program Administration	\$	428	\$	375	\$	450	\$	460
Interest/Other	_	15	_	13	_	20	_	15
Subtotal (Impact Fee Program Administration)	\$	443	\$	388	\$	470	\$	475
REGIONAL WIRELESS COOPERATIVE	\$	4,239	\$	4,858	\$	4,489	\$	4,764
GOLF COURSES								
Golf Course Fees	\$	2,913	\$	3,029	\$	3,005	\$	3,115
Golf Range Balls		406		370		410		430
Golf Cort Poetal		146		172		155		158
Golf Cart Rental Building Facility Rental		911 200		933 100		1,067 150		1,112 100
Sales/Interest		1,146		662		717		599
Subtotal (Golf Courses)	\$	5,722	\$	5,266	\$	5,504	\$	5,514
OTHER RESTRICTED FUNDS								
Court Special Fees	\$	1,419	\$	1,289	\$	1,501	\$	1,435
Monopole Rental		105		158		156		160
Heritage Square		46		47		47		47
Tennis Centers		44		42		44		44
Tennis Center Interest		3		2		3		3
Vehicle Impound Program		2,429		2,140		2,339		2,339
Stormwater Affordable Housing Program		4,860 4,575		4,510 2,918		4,896 3,613		4,945 3,620
Jet Fuel Other Restricted <sup>2</sup>		658		1,066		780		779
Other Restricted (gifts/trusts)		25,116		22,925		19,339		22,655
Subtotal (Other Restricted Fees)	\$	39,255	\$	35,097	\$	32,718	\$	36,027
GRANT FUNDS								
Public Housing	\$	88,759	\$	95,210	\$	98,275	\$	93,637
Human Services	•	45,809	•	48,668	,	58,973	,	56,270
Federal Transit Administration		14,490		116,715		55,563		111,362
Community Development		14,292		20,363		9,855		30,989
Criminal Justice		7,224		7,757		12,769		5,408
Other Federal & State Grants		43,417	_	34,630	_	36,010	_	51,418
Subtotal (Grant Funds)	\$	213,991	\$	323,343	\$	271,445	\$	349,084
TOTAL SPECIAL REVENUE FUNDS	\$	1,067,666	\$	1,172,711	\$	1,176,228	\$	1,283,287

## SCHEDULE 2 OPERATING FUND REVENUES BY MAJOR SOURCE

Revenue Source		Actual Revenue 2017-18		Budget 2018-19		Estimate 2018-19		Budget 2019-20
ENTERPRISE FUNDS								
CONVENTION CENTER								
Excise Taxes	\$	52,730	\$	50,907	\$	61,611	\$	66,626
Operating Revenue		18,204		19,863		19,317		18,809
Parking Revenue		4,141		3,400		4,518		4,612
Interest/Other Subtotal (Convention Center)	\$	727 75,802	\$	489 74,659	\$	1,000 86,446	\$	1,000 91,047
SOLID WASTE								
Solid Waste Service Fees	\$	131,001	\$	133,247	\$	131,747	\$	131,647
City Landfill Fees		7,847		8,090		7,730		7,811
Interest/Other		11,099		12,622		12,452		11,499
Subtotal (Solid Waste)	\$	149,947	\$	153,959	\$	151,929	\$	150,957
AVIATION								
SKY HARBOR Airlines	\$	151,326	\$	151,250	\$	151,500	\$	160,590
Concessions	Ψ	215,631	Ψ	207,527	Ψ	217,706	Ψ	217,932
Gasoline Sales		661		650		650		650
Interest		7,019		4,500		5,500		5,500
Other		5,432		4,654		4,446		4,446
Subtotal (Sky Harbor)	\$	380,069	\$	368,581	\$	379,802	\$	389,118
GOODYEAR	\$	2,647	\$	2,188	\$	2,590	\$	2,590
DEER VALLEY		3,172		3,026		3,082		3,082
Subtotal (Aviation)	\$	385,888	\$	373,795	\$	385,474	\$	394,790
WATER SYSTEM								
Water Sales (Base & Consumption)	\$	338,588	\$	333,949	\$	314,606	\$	320,253
Water Sales (Wholesale)		3,506		3,900		3,900		3,900
Environmental Consumption Charge		34,427		34,036		43,393		69,793
Raw Water Charge		26,451		25,976		27,463		35,445
Interest (Including Plan 6)		3,613		2,685		3,845		2,738
Water Development Fee		3,916		3,800		3,800		3,800
Water Service Connections		4,078		4,200		4,200		4,200
Combined Service Fees		2,326		5,400		5,500		5,500
Water Resource Acquisition Fee Val Vista (s/f 403-405)		2,110 6,461		2,000 6,318		2,000 6,388		2,000 6,495
Other		8,756		2,436		2,687		2,447
Subtotal (Water System)	\$	434,232	\$	424,700	\$	417,782	\$	456,571
WASTEWATER SYSTEM								
Sewer Service Charge	\$	166,711	\$	164,210	\$	166,782	\$	168,380
Environmental User Charge		15,040		15,758		15,945		16,136
Environmental Other Charge		19,434		20,239		20,471		20,717
Sewer Development Fee		3,751		3,700		3,700		3,700
Interest		3,481		1,820		3,434		1,806
Sales of Effluent		9,332		8,684		9,772		9,771
Multi-City Sewer System Other		14,884 6,612		18,872 4,382		18,295 4,181		18,275
Subtotal (Wastewater System)	\$	239,245	\$	237,665	\$	242,580	\$	4,169 242,954
TOTAL ENTERPRISE FUNDS	\$	1,285,114	\$	1,264,778	\$	1,284,211	\$	1,336,319
TOTAL OPERATING FUND REVENUE	\$	3,525,476	\$	3,621,170	\$	3,668,674	\$	3,892,435
I O I AL OI LIMINING I OND REVENUE	φ	0,020,470	φ	0,041,170	φ	5,000,074	Ψ	0,002,400

The Transportation 2050 sales tax (Proposition 104) was established by the voters effective January 1, 2016 and increased the Transit 2000 sales tax (Proposition 2000) to fund a comprehensive transportation plan with a 35 year sunset date. The proposition increased the transaction privilege (sales) tax rates by 0.3% for various business activities.

<sup>&</sup>lt;sup>2/</sup> The Jet Fuel Other Restricted Fund was established to account for jet fuel sales and use tax as a result of the potential impact of Federal Aviation Administration policy requiring that those funds be used only for aviation-related purposes. This was subsequently included in State law with an effective date of December 2017.

## SCHEDULE 3 SUMMARY OF TAX LEVY AND TAX RATE INFORMATION

	2018-19 Estimate	2019-20 Budget
Primary Property Tax Levy Amounts		
A. Maximum Allowable Primary Property Tax Levy (A.R.S. § 42-17051(A))     B. Accepted Torts	\$ 170,112,528	\$ 177,809,914 (1)
C. Total Primary Property Tax Levy Amounts	\$ 170,112,528	\$ 177,809,914
<ol> <li>Amount Received from Primary Property Taxation in the 2018-19 Fiscal Year in Excess of the Sum of that Year's Maximum Allowable Primary Property Tax Levy (A.R.S. § 42-17102(A)(18)).</li> </ol>	\$ -	
3. Property Tax Levy Amounts		
A. Primary Property Taxes     B. Secondary Property Taxes     C. Total Property Tax Levy Amounts	\$ 163,218,253 102,186,555 \$ 265,404,808	\$ 172,626,492 108,970,886 \$ 281,597,378
4. Estimated Property Tax Collections		
A. Primary Property Taxes     2018-19 Year's Levy     Prior Years' Levies     Total Primary Property Taxes	\$ 161,586,000 774,000 \$ 162,360,000	
B. Secondary Property Taxes 2018-19 Year's Levy Prior Years' Levies Total Secondary Property Taxes	\$ 101,165,000	
C. Total Property Taxes Collected	\$ 264,116,000	
5. Property Tax Rates		
A. City Tax Rate Primary Property Tax Rate Secondary Property Tax Rate Total City Tax Rate  B. Special District Tax Rates Secondary property tax rates - As of the date the budget was prepared, the City of Phoenix was operating zero special districts for which secondary property taxes are levied.	\$ 1.3163 0.8241 \$ 2.1404	\$ 1.3055 (2) 0.8241 \$ 2.1296
(1) The adopted 2019-20 Primary Property Tax Levy of \$172,626,492 is below the s	 tatutory maximum.	
The calculated maximum Primary Property Tax Levy is comprised of the followin	g:	
A. 2018-19 Calculated Maximum Levy.		\$ 170,112,528
<ul><li>B. Plus:</li><li>1. 2% Increase Permitted by Law</li><li>2. Previously Unassessed Properties (new construction)</li><li>3. Calculated Maximum 2019-20 Levy</li></ul>		3,402,251 4,295,135 \$ 177,809,914
(2) The adopted 2019-20 Primary Property Tax Rate of \$1.3055 is below the statuto	ry maximum.	
The calculated maximum Primary Property Tax Rate is comprised of the following	g:	
A. Maximum Allowable Tax Rate     B. Tax Rate Applicable to Accepted Torts		\$ 1.3447 -
C. Total Allowable Primary Tax Rate		\$ 1.3447
The adopted 2019-20 Primary Property Tax Rate is comprised of the following:		
A. Tax Rate     B. Tax Rate Applicable to Accepted Torts		\$ 1.3055
C. Total Primary Tax Rate		\$ 1.3055

## SCHEDULE 4 PRIMARY ASSESSED VALUE INFORMATION

2018-19 Assessed Valuation	\$ 12,399,776,105
2019-20 Assessed Valuation Associated with 2018-19 Properties	\$ 12,903,146,347
Percent Change from 2018-19	4.1%
2019-20 Assessed Valuation Associated with New Construction	\$ 319,871,014
Total 2019-20 Assessed Valuation	\$ 13,223,017,361
Percent Change from 2018-19	6.6%

**Primary Assessed Valuation by Class** 

	<u> </u>	
	2019-20 Primary	% Change from
Class	Assessed Valuation	2018-19 Primary
Att. To Living O	5 457 050 007	<b>5.00</b> /
Mines, Timber, Utility, Commercial	5,457,253,227	5.8%
Agricultural	257,865,113	5.4%
Residential	7,442,871,029	7.3%
Railroad	11,917,376	3.1%
Historic	53,110,616	10.1%
	\$ 13,223,017,361	6.6%

### SCHEDULE 5 2019-2020 EXPENDITURES BY PROGRAM AND SOURCE OF FUNDS (In Thousands of Dollars)

		Total		General, Library,		Neighb Prote				Public Saf Enhancem	•
Program				& Parks		Police		Fire		Police	Fire
General Government											
Mayor	\$	2,094	\$	2,094	\$	-	\$	-	\$	- \$	-
City Council		4,750		4,750		-		-		-	-
City Manager		3,191		2,873		-		-		-	-
Government Relations		5,168		2,813		-		-		-	
Communications Office		2,735		4		-		-		-	-
City Auditor		3,345		3,345		-		-		-	
Equal Opportunity		3,230		2,702		-		-		-	
Human Resources		12,898		11,530		-		-		-	
Phoenix Employment Relations Board		105		105		-		-		-	
Regional Wireless Cooperative		12,905		-		-		-		-	
Retirement Systems		-		-		-		-		-	
Law		6,178		6,178		-		-		-	
Information Technology		50,427		45,511		-		-		-	
City Clerk and Elections		7,277		7,258		-		-		-	
Finance		28,102		24,975		-		-		-	
Budget and Research		3,659		3,659		-		-		-	
Total General Government	\$	146,064	\$	117,797	\$	-	\$	-	\$	- \$	
Public Safety											
Police	\$	721,210	\$	566,452	\$	30,789	\$	-	\$	19,937 \$	
Fire		401,999		345,429		-		10,421		-	13,210
Ofc.of Homeland Sec & Emergency Mgt		976		63		-		-		449	
Total Public Safety	\$	1,124,185	\$	911,944	\$	30,789	\$	10,421	\$	20,386 \$	13,210
Criminal Justice											
Municipal Court	\$	43,517	\$	31,376	\$	-	\$	-	\$	- \$	
City Prosecutor		21,515		19,663		-		-		-	
Public Defender		5,289		5,289		-		-		-	
Total Criminal Justice	\$	70,321	\$	56,328	\$	-	\$	-	\$	- \$	
Transportation		,		,						·	
Street Transportation	\$	109,809	\$	18,947	\$	_	\$	_	\$	- \$	
Aviation	*	274,894	٠	-	*	_	•	_	•	-	
Public Transit		340,461		1,640		-		-		_	
Total Transportation	\$	725,164	\$	20,587	\$	_	\$	_	\$	- \$	
Community Development	*	.==,	•				· ·			· · · · · · · · · · · · · · · · · · ·	
Planning and Development Services	\$	71,929	¢	4,334	\$	_	\$	_	\$	- \$	
Housing	Ψ	100,879	Ψ	179	Ψ	_	Ψ		Ψ	- ψ	
Community and Economic Development		42,811		6,054		_		_		_	
Neighborhood Services		50,141		14,073		_		-		_	
	\$	265,760	¢	24,640	\$		\$		\$	- \$	
Total Community Development	- a	200,700	ф	24,040	Þ		Ф		Þ	- \$	
Community Enrichment Parks and Recreation	\$	117,113	¢	101,458	¢		\$		\$	- \$	
Library	φ	40,903	φ	39,680	φ	-	φ	-	φ	- φ	
Phoenix Convention Center		59,546		2,612		_		-		-	
Human Services		94,266		20,157		-		-		-	
Office of Arts and Culture		4,267		4,167		-		-		-	
Total Community Enrichment	\$	316,095	¢	168,074	¢		\$	<u> </u>	\$	- \$	
	Ψ	510,033	φ	100,074	Ψ		Ψ		Ψ	- <b>J</b>	
Environmental Services Water	\$	340,280	¢	_	\$		\$		\$	- \$	
vvater Solid Waste Management	Þ		φ		φ	-	φ	-	Þ	- \$	
9		145,095		580 17.805		-		-		-	
Public Works Environmental Programs		27,737 1,616		17,895 800		-		-		-	
Office of Sustainability		567		517		-		-		-	
Total Environmental Services	\$	515,295	¢	19,792	¢		\$		\$	- \$	
Contingencies	\$	115,412		57,912			\$	-	\$	- \$	
Unassigned Vacancy Savings	\$	(5,000)	\$	(5,000)	\$	-	\$	-	\$	- \$	
TOTALS	\$	3,273,296	\$	1,372,074	\$	30,789	\$	10,421	\$	20,386 \$	13,210
<u> </u>		-,-: 0,200	-	.,0.2,011	*	30,. 00	7	. 5,	Ψ.	,σσσ ψ	,

### SCHEDULE 5 2019-2020 EXPENDITURES BY PROGRAM AND SOURCE OF FUNDS (In Thousands of Dollars)

		Public Safe	ety											
Program		Expansio Police	n Fire		Cable Comm	Parks & Preserves		Transpor Transit	tation 2050 Streets			Court Awards		elopment Services
Program Constal Constants		Police	riie		JOHNIN	Preserves		Hansii	Streets		P	Awarus	3	ervices
General Government Mayor	\$	- \$		\$		\$ -	. \$	_	\$		\$	_	\$	
City Council	Ψ	- ψ -	-	Ψ	-	Ψ -	· Ψ	-	Ψ	-	Ψ	_	Ψ	
City Manager		-			-			-		-				
Government Relations		_	_		_	_		_		_		_		
Communications Office		_	_		2,353	_		_		_		_		
City Auditor		_	_		2,000	_		_		_		_		
Equal Opportunity		_	_		_	_		_		_		_		
Human Resources		_	_		_	_		_		_		_		
Phoenix Employment Relations Board		_	_		_			_		_		_		
Regional Wireless Cooperative		_	_		_	-		_		-		_		
Retirement Systems		-	-		-			-		-		-		
Law		_	_		_	-		_		-		_		
Information Technology		_	_		17	-		_		-		_		
City Clerk and Elections		-	_		-	-		_		-		_		
Finance		_	_		_	-		_		-		_		
Budget and Research		-	-		-	-		-		-		-		
Total General Government	\$	- \$	_	\$	2,370	\$ -	\$	-	\$	-	\$	-	\$	
Public Safety														
Police	\$	68,777 \$	-	\$	-	\$ -	. \$	-	\$	-	\$	4,650	\$	
Fire		-	15,801		-	-		-		-		-		
Ofc.of Homeland Sec & Emergency Mgt		-	-		-			-		-		-		
Total Public Safety	\$	68,777 \$	15,801	\$	-	\$ -	. \$	-	\$	-	\$	4,650	\$	
Criminal Justice		· · · · · ·	,			•								
Municipal Court	\$	- \$	_	\$	_	\$ -	. \$	_	\$	-	\$	_	\$	
City Prosecutor	•	-	_	•	_	٠.	. ,	_	*	_	•	165	•	
Public Defender		_	_		_			_		_		-		
Total Criminal Justice	\$	- \$		\$	_	\$ -	. \$		\$		\$	165	\$	
Transportation	Ψ	Ψ		Ψ		Ψ	Ψ		Ψ		Ψ	100	Ψ	
Street Transportation	\$	- \$		\$	_	\$ -	. \$	_	\$	427	\$	_	\$	
Aviation	Ψ	- ψ		Ψ	_	Ψ -	Ψ.		Ψ .	-	Ψ		Ψ	
Public Transit					_			220,287		-				
Total Transportation	\$	- \$		\$				220,287	\$	427	\$		\$	
	Ф	- 2	<u> </u>	ð		<b>ф</b> -	. ф	220,201	\$	+21	Ф	-	Ф	
Community Development	•	•		•		Φ.	•		•		•		œ.	00.00
Planning and Development Services	\$	- \$	-	\$	-	\$ -	. \$	-	\$	-	\$	-	\$	66,93
Housing		-	-		-	-		-		-		-		
Community and Economic Development Neighborhood Services		-	-		-	-		-		-		-		
		-	-		-		· 			-		-		
Total Community Development	\$	- \$	-	\$	-	\$ -	. \$		\$	-	\$	-	\$	66,934
Community Enrichment	_			_										
Parks and Recreation	\$	- \$	-	\$	-	\$ 5,935	\$	-	\$	-	\$	-	\$	
Library		-	-		-	-		-		-		-		
Phoenix Convention Center		-	-		-	-		-		-		-		
Human Services		-	-		-	-		-		-		-		
Office of Arts and Culture		-	-		-	-		-		-		-		
Total Community Enrichment	\$	- \$	-	\$	-	\$ 5,935	\$	-	\$	-	\$	-	\$	
Environmental Services														
Water	\$	- \$	-	\$	-	\$ -	\$	-	\$	-	\$	-	\$	
Solid Waste Management		-	-		-	-		-		-		-		
Public Works		-	-		-	-		-		-		-		
Environmental Programs		-	-		-	-		-		-		-		
Office of Sustainability		-	-			-		-		-		-		
Total Environmental Services	\$	- \$	-	\$	-		\$		\$	-	\$		\$	
Contingencies	\$	- \$	-	\$	-	\$ -	. \$	4,000	\$	-	\$	-	\$	5,000
Unassigned Vacancy Savings	\$	- \$	-	\$	-	\$ -	. \$	-	\$	-	\$	-	\$	
TOTALS	\$	68,777 \$	15,801	\$	2,370	\$ 5,935	\$	224,287	¢	427	\$	4,815	¢	71,93
IOIALO	ф	00,111 \$	10,001	Ф	۷,۵/۱	ψ <u>ე,</u> ყაე	• Ф	ZZ4,Z01	φ ,	+41	Ф	4,015	φ	11,934

### SCHEDULE 5 2019-2020 EXPENDITURES BY PROGRAM AND SOURCE OF FUNDS (In Thousands of Dollars)

Program		apital struction I	Sports Facilities		AHUR	Regional Transit	Community Reinvestment		Regional Wireless	Golf Course	lr	City mprovement
General Government												<u>'</u>
Mayor	\$	- \$	_	\$	- (		\$ -	\$	_	\$	- \$	
City Council	•	- *	_	٠	_ `			•	_	*	-	
City Manager		-	_		-	-	-		_		-	
Government Relations		-	_		_	-			_		_	
Communications Office		-	_		-	-	-		-		-	
City Auditor		-	-		-	-	-		-		-	
Equal Opportunity		-	_		-	-	-		-		-	
Human Resources		-	_		-	-	-		-		-	810
Phoenix Employment Relations Board		-	-		-	-	-		-		-	
Regional Wireless Cooperative		-	-		-	-	-		4,783		-	8,12
Retirement Systems		-	-		-	-	-		-		-	
Law		-	-		-	-	-		-		-	
Information Technology		-	-		-	-	-		-		-	4,02
City Clerk and Elections		-	-		-	-	-		-		-	1
Finance		-	129		-	-	-		-		-	91
Budget and Research		-	-		-	-	-		-		-	
Total General Government	\$	- \$	129	\$	- (	-	\$ -	\$	4,783	\$	- \$	13,89
Public Safety			_									
Police	\$	- \$	1,528	\$	- (		\$ -	\$	_	\$	- \$	2,60
Fire	Ψ	- Ψ	1,020	Ψ	_ `		Ψ .	Ψ	_		- Ψ	4,23
Ofc.of Homeland Sec & Emergency Mgt		-	-		-	-	-		-		-	1,20
Total Public Safety	\$	- \$	1,528	\$	- (	-	\$ -	\$	_	\$	- \$	6,832
Criminal Justice												
Municipal Court	\$	- \$	_	\$	- 9	-	\$ -	\$	_	\$	- \$	6,76
City Prosecutor	,		_	•	_	_		•	_			-,
Public Defender		-	_		_	-			_		_	
Total Criminal Justice	\$	- \$		\$	- (		\$ -	\$	-	\$	- \$	6,764
	Ψ	<u> </u>		Ψ		<u>,                                      </u>	Ψ	Ψ		Ψ	Ψ	0,10
Transportation	•	00 €		•	00.500		•	•		œ.	•	4.00
Street Transportation	\$	90 \$		\$	82,590		\$ -	\$	-		- \$	4,283
Aviation		-	-		-	24.002	-		-		-	70.04
Public Transit		-			-	34,263		_			-	70,619
Total Transportation	\$	90 \$		\$	82,590	34,263	\$ -	\$	-	\$	- \$	74,902
Community Development												
Planning and Development Services	\$	- \$	-	\$	- (	-	\$ -	\$	-	\$	- \$	
Housing		-	-		-	-	-		-		-	7
Community and Economic Development		-	175		-	-	1,744		-		-	29,79
Neighborhood Services		-	-		-	-	-		-		-	
Total Community Development	\$	- \$	175	\$	- (	-	\$ 1,744	\$	-	\$	- \$	29,862
Community Enrichment												
Parks and Recreation	\$	- \$	-	\$	- (	-	\$ -	\$	-	\$ 5,456	5 \$	39
Library		-	-		-	-	-		-		-	
Phoenix Convention Center		-	640		-	-	-		-		-	
Human Services		-	-		-	-	-		-		-	7
Office of Arts and Culture		-	-		-	-	-		-		-	
Total Community Enrichment	\$	- \$	640	\$	- (	-	\$ -	\$	-	\$ 5,456	5 \$	46
Environmental Services												
Water	\$	- \$	-	\$	- 9	-	\$ -	\$	-	\$	- \$	
Solid Waste Management		-	-		-	-	-		-		-	
Public Works		-	-		-	-	-		-		-	8,78
Environmental Programs		70	-		-	-	-		-		-	
Office of Sustainability		-	-		-	-			-		-	
Total Environmental Services	\$	70 \$	-	\$	- (	-	\$ -	\$	-	\$	- \$	8,78
Contingencies	\$	- \$	-	\$	- (	-	\$ -	\$	-	\$	- \$	
Unassigned Vacancy Savings	\$	- \$		\$	- (	-	\$ -	\$	-	\$	- \$	
TOTALO		100 *	0.1=0	^	00.555			_	. ====		` _	
TOTALS	\$	160 \$	2,472	\$	82,590	34,263	\$ 1,744	\$	4,783	\$ 5,456	5	141,514

### SCHEDULE 5 2019-2020 EXPENDITURES BY PROGRAM AND SOURCE OF FUNDS (In Thousands of Dollars)

Decrees	D	Other		0		A: - #		\A/=4		\\/tt		Solid		onvention
Program	K	estricted		Grants		Aviation		Water		Wastewater		Waste		Center
General Government	•		•		•		•		•		•		•	
Mayor	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
City Council		-		-		-		-		-		-		-
City Manager		-		318		-		-		-		-		-
Government Relations		2,355		-		-		-		-		-		-
Communications Office		378		-		-		-		-		-		-
City Auditor		-		-		-		-		-		-		-
Equal Opportunity		10		518		-		-		-		-		-
Human Resources		552		-		-		-		-		-		-
Phoenix Employment Relations Board		-		-		-		-		-		-		-
Regional Wireless Cooperative		-		-		-		-		-		-		-
Retirement Systems		-		-		-		-		-		-		-
Law		-		-		-		-		-		-		-
Information Technology		87		-		364		225		-		195		-
City Clerk and Elections		-		-		-		-		-		-		-
Finance		-		-		399		1,051		636		-		-
Budget and Research		-		-		-		-		-		-		-
Total General Government	\$	3,382	\$	836	\$	763	\$	1,276	\$	636	\$	195	\$	_
Public Safety														
Police	\$	21,021	\$	5,455	\$	-	\$	-	\$	-	\$	-	\$	_
Fire		7,281		5,626		-		-	·	-	·	-		_
Ofc.of Homeland Sec & Emergency Mgt		62		402		_		-		-		-		-
Total Public Safety	\$	28,364	\$	11,483	\$		\$		\$	-	\$		\$	
	•	-,	•	,									•	
Criminal Justice	•	r 077	•		•		•		•		•		•	
Municipal Court	\$	5,377	\$		\$	-	\$	-	\$	-	\$	-	\$	-
City Prosecutor		223		1,464		-		-		-		-		-
Public Defender		-		-		-		-		-		-		-
Total Criminal Justice	\$	5,600	\$	1,464	\$	-	\$	-	\$	-	\$	-	\$	
Transportation														
Street Transportation	\$	3,445	\$	27	\$	-	\$	-	\$	-	\$	-	\$	-
Aviation				-		274,894		-		-		-		-
Public Transit		1,386		12,266		-		-		-		-		_
Total Transportation	\$	4,831	\$	12,293	\$	274,894	\$		\$		\$		\$	
	<u> </u>	1,001	<u> </u>	12,200	<u> </u>	2,00 .	<u> </u>		Ť				<u> </u>	
Community Development													_	
Planning and Development Services	\$	595	\$		\$	-	\$	-	\$	-	\$	-	\$	-
Housing		5,335		95,294		-		-		-		-		-
Community and Economic Development		4,322		53		75		31		-		-		566
Neighborhood Services		2		36,066		-		-		-		-		-
Total Community Development	\$	10,254	\$	131,479	\$	75	\$	31	\$	-	\$	-	\$	566
	<u> </u>	,	•	,	-									
Community Enrichment													_	
Parks and Recreation	\$	3,295	\$	579	\$	-	\$	-	\$	-	\$	-	\$	-
Library		487		736		-		-		-		-		
Phoenix Convention Center		-				-		-		-		-		56,294
Human Services		1,661		71,770		-		427		173		-		-
Office of Arts and Culture		25		75		-		-		-		-		-
Total Community Enrichment	\$	5,468	\$	73,160	\$	-	\$	427	\$	173	\$	-	\$	56,294
Environmental Services														
Water	\$	2,318	\$	-	\$	-	\$	228,086	\$	109,876	\$	-	\$	-
Solid Waste Management	·	-		_		_	•	-	•	-	•	144,515	•	
Public Works		815		238		_		_		_				_
Environmental Programs		178		195		_		373		_		_		_
Office of Sustainability		50		130				5/15						
Total Environmental Services	\$	3,361	¢	433	¢		\$	228,459	¢	109,876	•	144,515	œ.	
			\$		\$							1,000		2 000
Contingencies  Unassigned Vacancy Savings	\$					20,000		12,000						3,000
Unassigned vacancy savings	\$	-	\$	<u> </u>	\$	-	\$	-	\$		\$	<u> </u>	\$	
TOTALS	\$	61,260	\$	231,148	\$	295,732	\$	242,193	\$	123,185	\$	145,710	\$	59,860

# SCHEDULE **6**EXPENDITURES BY DEPARTMENT <sup>1</sup>

		2017-18		201	8-19	9		2019-20	Percent ( from 20	
Program		Actual		Budget		Estimate	-	Budget	Budget	Estimate
General Government										
Mayor	\$	1,560	\$	1,995	\$	1,995		2,094	5.0%	5.0%
City Council	Ψ	3,429	Ψ	4,409	Ψ	4,432		4,750	7.7%	7.2%
City Manager		2,434		2,636		2,439		3,191	21.1%	30.8%
Government Relations		1,044		1,281		1,592		5,168	303.4%	224.6%
Communications Office		2,438		2,544		2,571		2,735	7.5%	6.4%
City Auditor		2,575		2,980		3,002		3,345	12.2%	11.4%
Equal Opportunity		2,761		3,158		2,854		3,230	2.3%	13.2%
Human Resources		11,239		12,041		12,349		12,898	7.1%	4.4%
Phoenix Employment Relations Board		74		102		96		105	2.9%	9.4%
Regional Wireless Cooperative		12,329		12,537		12,895		12,905	2.9%	0.1%
Retirement Systems		12,327		12,007		12,075		12,705	2.770	0.170
Law		4,983		8,676		5,899		6,178	(28.8%)	4.7%
Information Technology		39,432		42,435		42,311		50,427	18.8%	19.2%
City Clerk and Elections		4,593		6,712		7,941		7,277	8.4%	(8.4%)
Finance		25,556		26,650		25,980		28,102	5.4%	8.2%
Budget and Research		23,330		3,396		3,373		3,659	7.7%	8.5%
buuget and itesearch		2,737		3,370		5,575		5,057	7.770	0.570
Total General Government	\$	117,404	\$	131,552	\$	129,729	\$	146,064	11.0%	12.6%
Public Safety										
Police	\$	630,879	\$	687,794	\$	688,072	\$	721,210	4.9%	4.8%
Fire		339,052		365,547		362,079		401,999	10.0%	11.0%
Emergency Management		840		1,032		1,306		976	(5.4%)	(25.3%)
									, ,	
Total Public Safety	\$	970,771	\$	1,054,373	\$	1,051,457	\$	1,124,185	6.6%	6.9%
Criminal Justice										
Municipal Court	\$	33,581	\$	41,116	\$	40,291	\$	43,517	5.8%	8.0%
City Prosecutor	*	15,935	*	16,811	*	17,095	*	21,515	28.0%	25.9%
Public Defender		4,934		5,028		5,032		5,289	5.2%	5.1%
Total Criminal Justice	\$	54,450	\$	62,955	\$	62,418	\$	70,321	11.7%	12.7%
		<u> </u>		<u> </u>		<u> </u>		<u> </u>		
Transportation Street Transportation	\$	82,241	\$	87,480	¢	88,508	¢	109,809	25.5%	24.1%
Aviation	Ф	248,429	Ф	264,372	Φ	264,132	Φ	274,894	4.0%	4.1%
				324,613					4.0%	4.1% 5.1%
Public Transit		303,445		324,013		323,838		340,461	4.9%	5.1%
Total Transportation	\$	634,115	\$	676,465	\$	676,478	\$	725,164	7.2%	7.2%

### SCHEDULE 6 (continued) **EXPENDITURES BY DEPARTMENT** <sup>1</sup> (In Thousands of Dollars)

		2017-18		201	ጸ-1	9	2019-20		Percent ( from 20	
Program		Actual		Budget	<u> </u>	Estimate	•	Budget	Budget	Estimate
Community Davidon mant										
Community Development Planning and Development	\$	53,160	\$	61,091	\$	60,067	¢	71,929	17.7%	19.7%
Housing	Ψ	86,395	Ψ	96,180	Ψ	94,421	Ψ	100,879	4.9%	6.8%
Community and Economic Development		28,980		33,999		28,809		42,811	25.9%	48.6%
Neighborhood Services		37,133		33,537		35,091		50,141	49.5%	42.9%
PCDIC		363		980		122		-	(100.0%)	(100.0%)
									, ,	, ,
Total Community Development	\$	206,031	\$	225,787	\$	218,510	\$	265,760	17.7%	21.6%
Community Enrichment										
Parks and Recreation	\$	107,094	\$	108,597	\$	109,114	\$	117,113	7.8%	7.3%
Library	Ψ	40,755	Ψ	39,161	Ψ	39,177	Ψ	40,903	4.4%	4.4%
Phoenix Convention Center		48,238		53,982		53,722		59,546	10.3%	10.8%
Human Services		65,853		69,392		87,797		94,266	35.8%	7.4%
Office of Arts and Culture		4,566		8,624		8,521		4,267	(50.5%)	(49.9%)
Total Community Enrichment	\$	266,506	\$	279,756	\$	298,331	\$	316,095	13.0%	6.0%
Environmental Services										
Water	\$	364,287	¢	320,602	¢	318,064	\$	340,280	6.1%	7.0%
Solid Waste Management	Ψ	128,427	Ψ	139,230	Ψ	139,640	Ψ	145,095	4.2%	3.9%
Public Works		17,306		25,258		26,342		27,737	9.8%	5.3%
Environmental Programs		1,340		1,795		1,807		1,616	(10.0%)	(10.6%)
Office of Sustainability		433		484		465		567	17.1%	21.9%
	_	F11 700	_	107.070	_	407.040	_	545.005	F 70/	
Total Environmental Services	\$	511,793	\$	487,369	\$	486,318	\$	515,295	5.7%	6.0%
Contingencies	\$	-	\$	123,119	\$	-	\$	115,412	(6.3%)	-
Unassigned Vacancy Savings	\$	-	\$	-	\$	(5,000)	\$	(5,000)	100.0%	-
GRAND TOTAL	\$	2,761,070	\$	3,041,376	\$	2,918,241	\$	3,273,296	7.6%	12.2%

<sup>&</sup>lt;sup>1</sup> For purposes of this schedule, department budget allocations include Grants and City Improvement debt service payments.

### SCHEDULE 7 2019-20 EXPENDITURES BY DEPARTMENT <sup>1</sup> BY SOURCE OF FUNDS

Program		Total		General Funds	I	Enterprise Funds		Special Revenue Funds <sup>1</sup>
General Government								
Mayor	\$	2,094	\$	2,094	\$	_	\$	_
City Council		4,750		4,750		_		_
City Manager		3,191		2,873		_		318
Government Relations		5,168		2,813		_		2,355
Communications Office		2,735		2,357		_		378
City Auditor		3,345		3,345		_		_
Equal Opportunity		3,230		2,702		_		528
Human Resources		12,898		11,530		_		1,368
Phoenix Employment Relations Board		105		105		_		
Regional Wireless Cooperative		12,905		_		_		12,905
Retirement Systems				_		_		
Law		6,178		6,178		_		_
Information Technology		50,427		45,528		784		4,115
City Clerk and Elections		7,277		7,258		_		19
Finance		28,102		24,975		2,086		1,041
Budget and Research		3,659		3,659		-		-
Total General Government	\$	146,064	\$	120,167	\$	2,870	\$	23,027
			_		_	-,	_	,
Public Safety								
Police	\$	721,210	\$	566,452	\$	-	\$	154,758
Fire		401,999		345,429		_		56,570
Emergency Management		976		63		-		913
Total Public Safety	\$	1,124,185	\$	911,944	\$	-	\$	212,241
,				-				-
Criminal Justice								
Municipal Court	\$	43,517	\$	31,376	\$	-	\$	12,141
City Prosecutor		21,515		19,663		-		1,852
Public Defender		5,289		5,289		-		-
Total Criminal Justice	\$	70,321	\$	56,328	\$	-	\$	13,993
Transportation								
Transportation	•	400.000	Φ.	40.047	Φ.		Φ.	00.000
Street Transportation	\$	109,809	ф	18,947	Þ		\$	90,862
Aviation		274,894		4.040		274,894		220.004
Public Transit		340,461		1,640		-		338,821
Total Transportation	\$	725,164	¢	20,587	\$	274,894	¢	429,683

# SCHEDULE 7 (continued) 2019-20 EXPENDITURES BY DEPARTMENT <sup>1</sup> BY SOURCE OF FUNDS

Program		Total		General Funds	ı	Enterprise Funds		Special Revenue Funds <sup>1</sup>
Community Development	•	74.000	Φ.	4.004	•		Φ.	C7 F0F
Planning and Development Services	\$	71,929	Þ	4,334 179	ф	-	\$	67,595
Housing Community and Economic Development		100,879 42,811		6.054		672		100,700 36,085
Neighborhood Services		50,141		14,073		0/2		36,068
Neighborhood Services		50,141		14,073		-		30,000
Total Community Development	\$	265,760	\$	24,640	\$	672	\$	240,448
Community Enrichment								
Parks and Recreation	\$	117,113	\$	101,458	\$	_	\$	15,655
Library		40,903		39,680		_		1,223
Phoenix Convention Center		59,546		2,612		56,294		640
Human Services		94,266		20,157		600		73,509
Office of Arts and Culture		4,267		4,167		-		100
Total Community Enrichment	\$	316,095	\$	168,074	\$	56,894	\$	91,127
Environmental Services								
Water	\$	340,280	\$	_	\$	337,962	\$	2,318
Solid Waste Management	Ψ	145,095	Ψ	580	Ψ	144,515	Ψ	-
Public Works		27,737		17,895		, -		9,842
Environmental Programs		1,616		800		373		443
Office of Sustainability		567		517		-		50
Total Environmental Services	\$	515,295	\$	19,792	\$	482,850	\$	12,653
Contingencies	\$	115,412	\$	57,912	\$	48,500	\$	9,000
	_	/F.000\h	_	/F.000\	_		_	
Unassigned Vacancy Savings	\$	(5,000)	\$	(5,000)	\$	-	\$	
GRAND TOTAL	\$	3,273,296	\$	1,374,444	\$	866,680	\$	1,032,172

<sup>1</sup> For purposes of this schedule, department budget allocations include Grants and City Improvement debt service payments.

#### SCHEDULE 8 2019-2020 EXPENDITURES BY DEPARTMENT AND CHARACTER OF EXPENDITURE

Concessment	Program		Personal Services		ontractual Services		nterdepartmental arges and Credits	(	Supplies	Е	quipment and Minor Improvements		ebt Service Payments		scellaneous / Transfers		Total
Circy Council	General Government																
City Manager   4,135   289		\$		\$		\$		\$		\$	-	\$	-	\$	-	\$	
Government Relations Office									•		-		-		-		
Communications Office			,				,				-		-		-		,
Chy Author   4,345   621   (1,626)   5   -							•				70		-		-		
Equil Opportunity											-		_		_		
Human Resources Phonoix Employment Relations Board Phonoix Employment Relations Board Regoral Wireless Cooperative \$ 566 \$ 3.386 \$ (5.512) \$ 7.7 \$ . \$ . \$ . \$ . \$ . \$ . \$ . \$ . \$											-		-		_		
Regional Wireless Cooperative   556   3,388   (5,595)   23   2,752   8,121   3,880   12,905			13,532		1,985		(3,512)		77		-		816		-		12,898
Retinement Systems	. ,								-		-		-		-		
Law 10,819 267 (4,938) 30 6,178 Information Technology 13,599 22,599 (7,074) 2,473 492 4,028 (3,880) 50,427 City Clerk and Elections 5,142 4,789 (2,520) 298 34 19 (465) 7,277 Finance 26,260 9,964 (6,688) 132 - 9,12 (444) 26,102 Budget and Research 4,086 5,244 (6,688) 132 - 9,12 (444) 26,102 Budget and Research 4,086 5,545 (683) 32 - 9,22 (44,028) 13,699 Finance 26,260 9,964 (6,688) 132 - 9,22 (44,028) 13,699 Finance 27,270 Financ											2,752		8,121				12,905
Information Technology											-		-		(100)		- C 470
City Clerk and Elections   5,142   4,789   (2,520)   298   34   19   (885) 7,277   Finance   26,260   9,984   (8,68)   132   - 912   (444)   26,100   25,400   254   (663)   2   - 912   (444)   26,100   25,400							(4,938) (7,074)				402		4 028		(3 600)		
Finance Budget and Research													,				,
Budget and Research   August	•		,		,		, ,								, ,		
Total Centeral Government											-		-		-		
Police   Sed-4517   \$ 52,011   \$ 11,2461   \$ 10,846   \$ 13,896   \$ 2,601   \$ - \$ 721,210     Fire	Total General Government	\$	114,845	\$	50,910	\$		\$	3,157	\$	3,348	\$	13,896	\$	(1,029)	\$	146,064
Fire Oftic of Homeland Sec & Emergency Mgt         349,079 15,392 (269) 120 (269) 20 (2	Public Safety																
Oft-of Homeland Sec & Emergency Mg1         1.072         153         (269)         20         -         -         976         976           Total Public Safety         \$ 1,004,668         \$ 67,556         \$ (15,020)         \$ 25,809         \$ 34,457         \$ 6,832         \$ (117)         \$ 1,112,182           Municipal Court         \$ 29,911         \$ 5,076         \$ 1,013         \$ 506         \$ 157         \$ 6,764         \$ - \$ 43,517           City Prosecutor         16,873         4 071         501         70         \$ - \$ 6,764         \$ - \$ 21,515           Public Defender         1,569         3,703         8         9         \$ 157         \$ 6,764         \$ - \$ 70,321           Transportation         \$ 48,353         \$ 12,895         \$ 1,522         \$ 675         \$ 157         \$ 6,764         \$ - \$ 70,321           Transportation         \$ 34,481         \$ 37,785         \$ 27,448         \$ 1,303         \$ 8,173         \$ 4,283         \$ 67         \$ 109,809           Aviation         \$ 41,812         127,338         37,883         12,108         2,287         70,618         418         30,404           Total Transportation         \$ 18,112         \$ 38,318         \$ 24,583         \$ 3,808         \$ 12,825		\$		\$		\$		\$	,	\$	,	\$		\$		\$	,
Total Public Safety					,						20,761		4,231		(117)		
Criminal Justice		Φ.4		_		•	` ,			_	- 04.457	•	- 0.000	•	- (447)	Φ.	
Municipal Court   \$29,911 \$5,076 \$ 1,013 \$596 \$ 157 \$6,764 \$ - \$43,517   Public Defender   1,569   3,703   8   9   - 5   5,764 \$ - \$12,515   Public Defender   1,569   3,703   8   9   - 5   5,764 \$ - \$2,289   Total Criminal Justice   \$48,383 \$12,860 \$ 15,22 \$675 \$   157 \$ 6,764 \$ - \$70,321   Transportation   Transportation   \$73,564 \$3,7785 \$ (27,146) \$13,083 \$ 8,173 \$ 4,283 \$ 67 \$ 109,809   Avaition   94,182 127,338   37,883 12,186   2,373   - 510 1274,984   Public Transit   13,408   22,3190   13,901   18,689   237   70,618   418   304,611   Total Transportation   \$161,154 \$ 383,313 \$ 24,638 \$ 43,880 \$   11,283 \$ 74,901 \$ 995 \$ 725,164   Total Transportation   \$161,154 \$ 383,313 \$ 24,638 \$ 43,880 \$   11,283 \$ 74,901 \$ 995 \$ 725,164   Total Transportation   \$161,154 \$ 383,313 \$ 24,638 \$ 43,880 \$   11,283 \$ 74,901 \$ 995 \$ 725,164   Total Transportation   \$161,154 \$ 383,313 \$ 24,638 \$ 43,880 \$   11,283 \$ 74,901 \$ 995 \$ 725,164   Total Transportation   \$161,154 \$ 383,313 \$ 24,638 \$ 43,880 \$   11,283 \$ 74,901 \$ 995 \$ 725,164   Total Transportation   \$161,154 \$ 383,313 \$ 24,638 \$ 43,880 \$   11,283 \$ 74,901 \$ 995 \$ 725,164   Total Transportation   \$161,154 \$ 383,313 \$ 24,638 \$ 43,880 \$   11,283 \$ 74,901 \$ 995 \$ 725,164   Total Transportation   \$161,154 \$ 383,313 \$ 24,638 \$ 43,880 \$   11,283 \$ 74,901 \$ 995 \$ 725,164   Total Transportation   \$161,154 \$ 383,313 \$ 24,638 \$ 43,880 \$   11,283 \$ 74,901 \$ 995 \$ 725,164   Total Transportation   \$148,499 \$ 84,551 \$ 800 \$ 1,038 \$ 24,57 \$ 613 \$ 5 - \$ 100 \$ 71,929 \$ 10,041 \$ 10,0479 \$ 10,	•	\$1	1,004,668	\$	67,556	\$	(15,020)	\$	25,809	<b>\$</b>	34,457	\$	6,832	\$	(117)	\$ 1	,124,185
City Prosecutor   16,873   4,071   501   70         21,515   5,289         5,289		\$	29 911	\$	5 076	\$	1 013	\$	596	\$	157	\$	6 764	\$	_	\$	43 517
Public Defender   1,569   3,703   8   9   -   -   5,289       Total Criminal Justice   \$48,353   \$12,850   \$15,822   \$675   \$157   \$6,764   \$ - \$70,322   \$72,4394   \$70,400   \$10,400		Ψ		Ψ		Ψ	,	Ψ		Ψ	-	Ψ		Ψ	_	Ψ	
Transportation   Street Tran											-		-		-		
Street Transportation	Total Criminal Justice	\$	48,353	\$	12,850	\$	1,522	\$	675	\$	157	\$	6,764	\$	-	\$	
Availation   Path   Public Transit   Path   Public Transit   Public Tran	Transportation																
Public Transit	Street Transportation	\$	73,564	\$		\$		\$	13,083	\$		\$	4,283	\$	67	\$	109,809
Total Transportation													-				
Community Development   Planning and Development Services   \$53,048   \$9,988   \$6,023   \$2,157   \$613   \$-\$ 100   \$71,929	Public Transit		13,408		223,190		13,901		18,689		237		70,618		418		340,461
Planning and Development Services   53,048   9,988   6,023   2,157   613   5 - \$ 100   7,1929     Housing	· · · · · · · · · · · · · · · · · · ·	\$	181,154	\$	388,313	\$	24,638	\$	43,880	\$	11,283	\$	74,901	\$	995	\$	725,164
Housing		Φ.	F2 040	•	0.000	•	0.000	•	0.457	Φ	040	•		•	100	Φ.	74 000
Community and Economic Development Neighborhood Services   20,982   26,672   1,595   558   242   -   92   50,141     Neighborhood Services   20,982   26,672   1,595   558   242   -   92   50,141     PCDIC		ф		ф	,	Ф	,	ф	,	ф	613	ф		Ъ		ф	,
Neighborhood Services   20,982   26,672   1,595   558   242   - 92   50,141											-				(400)		,
PCĎIC         Total Community Development         \$ 97,066         \$ 129,613         \$ 4,788         \$ 3,784         \$ 855         \$ 29,862         \$ (208)         \$ 265,760           Community Enrichment         868,189         \$ 30,934         \$ 6,945         \$ 6,617         \$ 3,958         \$ 390         \$ 80         \$ 117,113           Library         26,678         5,242         1,848         7,045         90         -         -         - 40,903           Phoenix Convention Center         22,326         30,042         1,315         1,653         4,210         -         -         59,546           Human Services         35,861         52,683         4,709         762         147         78         26         94,266           Office of Arts and Culture         1,543         2,278         442         4         -         -         -         4,267           Total Community Enrichment         \$ 154,597         \$ 121,179         \$ 15,259         \$ 16,081         \$ 8,405         \$ 468         \$ 106         \$ 316,095           Environmental Services         Water         \$ 149,820         \$ 104,368         \$ 1,650         \$ 71,988         \$ 12,212         \$ -         \$ 242         \$ 340,280           Solid W											242		23,731		92		
Community Enrichment			-						-				_		-		-
Parks and Recreation         \$ 68,189         \$ 30,934         \$ 6,945         \$ 6,617         \$ 3,958         \$ 390         \$ 80         \$ 117,113           Library         26,678         5,242         1,848         7,045         90         -         -         40,903           Phoenix Convention Center         22,326         30,042         1,315         1,653         4,210         -         -         59,546           Human Services         35,861         52,683         4,709         762         147         78         26         94,266           Office of Arts and Culture         1,543         2,278         442         4         -         -         -         4,267           Total Community Enrichment         \$ 154,597         \$ 121,179         \$ 15,259         \$ 16,081         \$ 8,405         \$ 468         \$ 106         \$ 316,095           Environmental Services         ***Water         \$ 149,820         \$ 104,368         \$ 1,650         \$ 71,988         \$ 12,212         \$ -         \$ 242         \$ 340,280           Solid Waste Management         55,555         33,400         33,858         4,137         17,010         -         1,135         145,095           Public Works         45,512         <	Total Community Development	\$	97,066	\$	129,613	\$	4,788	\$	3,784	\$	855	\$	29,862	\$	(208)	\$	265,760
Library Phoenix Convention Center Phoenix Convention Center Phoenix Convention Center Phoenix Convention Center 22,326 30,042 1,315 1,653 4,210 59,546 Human Services 35,861 52,683 4,709 762 147 78 26 94,266 94,266 75 1,543 2,278 442 4 4,267           Total Community Enrichment Princhment Phoenix States Phoenix Solid Waste Management Services Phoenix Solid Waste Management Phoenix States Stat	Community Enrichment											_					_ <del>_</del>
Phoenix Convention Center Human Services         22,326 35,861         52,683 52,683         4,709 442         762 442         147 4         78 42         26 42         94,266 94,266           Office of Arts and Culture         1,543         2,278         442         4         -         -         -         4,267           Total Community Enrichment         \$ 154,597         \$ 121,179         \$ 15,259         \$ 16,081         \$ 8,405         \$ 468         \$ 106         \$ 316,095           Environmental Services         Water         \$ 149,820         \$ 104,368         \$ 1,650         \$ 71,988         \$ 12,212         \$ -         \$ 242         \$ 340,280           Solid Waste Management         5 55,555         33,400         33,858         4,137         17,010         -         1,135         145,095           Public Works         45,512         46,382         (108,174)         32,378         2,728         8,789         122         27,737           Environmental Programs         1,569         530         (404)         6         -         -         -         (85)         1,616           Office of Sustainability         716         119         (276)         7         -         -         -         1         567 <td>Parks and Recreation</td> <td>\$</td> <td>68,189</td> <td>\$</td> <td>30,934</td> <td>\$</td> <td>6,945</td> <td>\$</td> <td>6,617</td> <td>\$</td> <td>3,958</td> <td>\$</td> <td>390</td> <td>\$</td> <td>80</td> <td>\$</td> <td>117,113</td>	Parks and Recreation	\$	68,189	\$	30,934	\$	6,945	\$	6,617	\$	3,958	\$	390	\$	80	\$	117,113
Human Services Office of Arts and Culture         35,861 1,543         52,683 2,278         4,709 442         762 442         147 4         78 4         26 4         94,266 4,267           Total Community Enrichment         \$ 154,597         \$ 121,179         \$ 15,259         \$ 16,081         \$ 8,405         \$ 468         \$ 106         \$ 316,095           Environmental Services Water         \$ 149,820         \$ 104,368         \$ 1,650         \$ 71,988         \$ 12,212         \$ - \$ 242         \$ 340,280           Solid Waste Management Public Works         55,555         33,400         33,858         4,137         17,010         - 1,135         145,095           Public Works         45,512         46,382         (108,174)         32,378         2,728         8,789         122         27,737           Environmental Programs Office of Sustainability         1,569         530         (404)         6         - 2         - 3         1,616           Office of Sustainability         716         119         (276)         7         - 3         - 3         1,415         \$ 515,295           Contingencies         \$ - \$         - \$         - \$         - \$         - \$         - \$         - \$         1,5412         \$ 115,412         \$ 115,412	Library		26,678		5,242		1,848		7,045		90		-		-		40,903
Office of Arts and Culture         1,543         2,278         442         4         -         -         -         4,267           Total Community Enrichment         \$ 154,597         \$ 121,179         \$ 15,259         \$ 16,081         \$ 8,405         \$ 468         \$ 106         \$ 316,095           Environmental Services         Water         \$ 149,820         \$ 104,368         \$ 1,650         \$ 71,988         \$ 12,212         \$ -         \$ 242         \$ 340,280           Solid Waste Management         55,555         33,400         33,858         4,137         17,010         -         1,135         145,095           Public Works         45,512         46,382         (108,174)         32,378         2,728         8,789         122         27,737           Environmental Programs         1,569         530         (404)         6         -         -         -         (85)         1,616           Office of Sustainability         716         119         (276)         7         -         -         -         1         567           Total Environmental Services         \$ 253,172         \$ 184,799         \$ (73,346)         \$ 108,516         \$ 31,950         \$ 8,789         \$ 1,415         \$ 515,295													-				
Total Community Enrichment         \$ 154,597         \$ 121,179         \$ 15,259         \$ 16,081         \$ 8,405         \$ 468         \$ 106         \$ 316,095           Environmental Services         Water         \$ 149,820         \$ 104,368         \$ 1,650         \$ 71,988         \$ 12,212         \$ - \$ 242         \$ 340,280           Solid Waste Management         55,555         33,400         33,858         4,137         17,010         - \$ 1,135         145,095           Public Works         45,512         46,382         (108,174)         32,378         2,728         8,789         122         27,737           Environmental Programs         1,569         530         (404)         6         - \$ - \$ (85)         1,616           Office of Sustainability         716         119         (276)         7         - \$ - \$ 1         567           Total Environmental Services         \$ 253,172         184,799         (73,346)         \$ 108,516         \$ 31,950         \$ 8,789         \$ 1,415         \$ 515,295           Contingencies         \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -											147		78		26		
Environmental Services   Water   \$ 149,820 \$ 104,368 \$ 1,650 \$ 71,988 \$ 12,212 \$ - \$ 242 \$ 340,280 \$ Solid Waste Management   55,555 33,400 33,858 4,137 17,010 - 1,135 145,095 \$ Public Works   45,512 46,382 (108,174) 32,378 2,728 8,789 122 27,737 \$ Environmental Programs   1,569 530 (404) 6 (85) 1,616 \$ Office of Sustainability   716 119 (276) 7 1 1 567 \$ Total Environmental Services   \$253,172 \$ 184,799 \$ (73,346) \$ 108,516 \$ 31,950 \$ 8,789 \$ 1,415 \$ 515,295 \$ \$ Contingencies   \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$		•		•		•		•		Φ.	9.405	Φ.	460	r	106	r	
Water         \$ 149,820         \$ 104,368         \$ 1,650         \$ 71,988         \$ 12,212         \$ - \$ 242         \$ 340,280           Solid Waste Management         55,555         33,400         33,858         4,137         17,010         - \$ 1,135         145,095           Public Works         45,512         46,382         (108,174)         32,378         2,728         8,789         122         27,737           Environmental Programs         1,569         530         (404)         6         - \$ - \$ 1         (85)         1,616           Office of Sustainability         716         119         (276)         7         - \$ - \$ 1         1         567           Total Environmental Services         \$ 253,172         \$ 184,799         \$ (73,346)         \$ 108,516         \$ 31,950         \$ 8,789         \$ 1,415         \$ 515,295           Contingencies         \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -		ф	104,597	ф	121,179	Ф	15,259	ф	10,001	ф	8,405	ф	408	ф	100	Ф	310,095
Solid Waste Management Public Works         55,555         33,400         33,858         4,137         17,010         -         1,135         145,095           Public Works         45,512         46,382         (108,174)         32,378         2,728         8,789         122         27,737           Environmental Programs         1,569         530         (404)         6         -         -         -         (85)         1,616           Office of Sustainability         716         119         (276)         7         -         -         -         1         567           Total Environmental Services         \$ 253,172         \$ 184,799         \$ (73,346)         \$ 108,516         \$ 31,950         \$ 8,789         \$ 1,415         \$ 515,295           Contingencies         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ 115,412         \$ 115,412           **Unassigned Vacancy Savings         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ 5,000         \$ (5,000)		•	440.000	^	404.000	•	4.0-0		74 000	_	40.015	_		•	0.46	•	0.40.000
Public Works         45,512         46,382         (108,174)         32,378         2,728         8,789         122         27,737           Environmental Programs Office of Sustainability         1,569         530         (404)         6         -         -         -         (85)         1,616           Office of Sustainability         716         119         (276)         7         -         -         -         1         567           Total Environmental Services         \$ 253,172         \$ 184,799         \$ (73,346)         \$ 108,516         \$ 31,950         \$ 8,789         \$ 1,415         \$ 515,295           Contingencies         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ 115,412         \$ 115,412           2 Unassigned Vacancy Savings         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ (5,000)         \$ (5,000)		\$	,	\$		\$	,	\$		\$		\$	-	\$		\$	
Environmental Programs Office of Sustainability         1,569 716         530 119         (404) (276)         6 7         -         -         -         (85) 1,616         1,616           Total Environmental Services         \$ 253,172         \$ 184,799         \$ (73,346)         \$ 108,516         \$ 31,950         \$ 8,789         \$ 1,415         \$ 515,295           Contingencies         \$ -         \$ -         \$ -         \$ -         \$ -         \$ 115,412         \$ 115,412           2 Unassigned Vacancy Savings         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ (5,000)         \$ (5,000)													- 0 700				
Office of Sustainability         716         119         (276)         7         -         -         -         1         567           Total Environmental Services         \$ 253,172         \$ 184,799         \$ (73,346)         \$ 108,516         \$ 31,950         \$ 8,789         \$ 1,415         \$ 515,295           Contingencies         \$ -         \$ -         \$ -         \$ -         \$ -         \$ 115,412         \$ 115,412           2 Unassigned Vacancy Savings         \$ -         \$ -         \$ -         \$ -         \$ -         \$ -         \$ (5,000)         \$ (5,000)							, ,				2,720		0,709				
Contingencies         \$ - \$ - \$ - \$ - \$ - \$ - \$ 115,412 \$ 115,412           2 Unassigned Vacancy Savings         \$ - \$ - \$ - \$ - \$ - \$ - \$ (5,000) \$ (5,000)											-		-		` ,		
<sup>2</sup> Unassigned Vacancy Savings \$ - \$ - \$ - \$ - \$ (5,000) \$ (5,000)	Total Environmental Services	\$	253,172	\$	184,799	\$	(73,346)	\$	108,516	\$	31,950	\$	8,789	\$	1,415	\$	515,295
	Contingencies	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	115,412	\$	115,412
TOTALS \$1,853,855 \$ 955,220 \$ (81,222) \$ 201,902 \$ 90,455 \$ 141,512 \$ 111,574 \$ 3,273,296	<sup>2</sup> Unassigned Vacancy Savings	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	(5,000)	\$	(5,000)
	TOTALS	\$ 1	1,853,855	\$	955,220	\$	(81,222)	\$	201,902	\$	90,455	\$	141,512	\$	111,574	\$ 3	3,273,296

# SCHEDULE 9 POSITIONS BY DEPARTMENT Number of Full Time Equivalent Positions

	2017-18	2018-19		/Reductions	2019-20 Allowances June 30,2020
Program	Actual	Estimate	2018-19	2019-20	Authorized
General Government					
Mayor	15.0	15.0	2.0	-	17.0
City Council	31.0	31.0	(1.0)	-	30.0
City Manager	19.5	19.5	-	-	19.5
Government Relations	6.0	7.0	-	-	7.0
Communications Office	19.1	19.1	_	-	19.1
City Auditor	25.4	25.4	-	-	25.4
Equal Opportunity	25.0	25.0	2.0	-	27.0
Human Resources	99.2	99.2	4.5	-	103.7
Phoenix Employment Relations Board	1.0	1.0	_	-	1.0
Retirement Systems	15.0	15.0	-	1.0	16.0
Law	199.0	199.0	10.0	2.0	211.0
Information Technology	197.0	197.0	(2.0)	6.0	201.0
City Clerk and Elections	52.5	54.5	-	-	54.5
Finance	215.0	215.0	(4.0)	-	211.0
Budget and Research	24.0	24.0	-	-	24.0
Regional Wireless Cooperative	4.0	4.0	-	-	4.0
Total General Government	947.7	950.7	11.5	9.0	971.2
Public Safety					
Police	4,310.6	4,328.6	9.0	30.0	4,367.6
Fire	2,014.8	2,036.8	5.0	21.0	2,062.8
Homeland Security and Emergency Management	8.0	8.0	-	-	8.0
Total Public Safety	6,333.4	6,373.4	14.0	51.0	6,438.4
Criminal Justice					
Municipal Court	273.0	273.0	1.0	-	274.0
Public Defender	9.0	9.0	-	2.0	11.0
Total Criminal Justice	282.0	282.0	1.0	2.0	285.0

# SCHEDULE 9 POSITIONS BY DEPARTMENT Number of Full Time Equivalent Positions (Continued)

2019-20 Allowances 1/Additions/Reductions 2018-19 2017-18 June 30,2020 Estimate 2018-19 2019-20 Program Actual Authorized **Transportation Street Transportation** 644.0 683.0 26.0 14.0 723.0 891.0 Aviation 892.0 892.0 (1.0)**Public Transit** 113.5 114.5 0.5 115.0 1,649.5 25.5 14.0 1,729.0 **Total Transportation** 1,689.5 **Community Development** Planning and Development 378.8 396.8 13.0 21.0 430.8 170.0 Housing 170.0 (26.0)1.0 145.0 Community and Economic Development 96.0 96.0 (41.0)55.0 **Neighborhood Services** 186.0 192.0 (3.0)3.0 192.0 **PCDIC** 8.0 8.0 (8.0)0.0 **Total Community Development** 838.8 862.8 (65.0)25.0 822.8 **Community Enrichment** Parks and Recreation 997.7 999.7 (16.2)29.3 1.012.8 370.7 375.1 27.1 402.3 Library 0.1 **Phoenix Convention Center** 222.0 222.0 222.0 **Human Services** 314.0 315.0 382.0 64.0 3.0 Office of Arts and Culture 10.5 11.5 (0.5)11.0 **Total Community Enrichment** 1,914.9 1,923.3 47.4 59.4 2,030.1 **Environmental Services** Water Services 1,467.6 1,467.6 9.4 21.0 1,498.0 Solid Waste Management 600.0 602.0 7.0 1.0 610.0 **Public Works** 394.5 394.5 5.0 423.0 23.5 **Environmental Programs** 10.0 10.0 10.0 Office of Sustainability 4.0 4.0 4.0 **Total Environmental Services** 2,476.1 2,478.1 21.4 45.5 2,545.0 **TOTAL** 14,442.4 14,559.8 55.8 205.9 14,821.5

<sup>1.</sup> Additions/Reductions reflect the combined total of proposed and year-to-date budget reductions, budget additions and new positions associated with opening new facilities.

#### **SCHEDULE 10**

### CAPITAL IMPROVEMENT PROGRAM

### FINANCED FROM OPERATING FUNDS

Program	2017-18 Actual	2018-19 Estimate	2019-20 Proposed
Aviation	\$ 56,989 \$	169,522 \$	93,233
Economic Development	5,443	3,746	14,546
Energy Conservation	972	700	-
Facilities Management	4,314	8,306	18,370
Finance	15	1,432	-
Fire Protection	-	-	6,100
Housing	4,302	5,830	30,908
Information Technology	8,658	6,148	13,255
Libraries	7,711	815	955
Neighborhood Services	113	36	2,585
Parks, Recreation and Mountain Preserves	22,968	22,226	74,609
Phoenix Convention Center	6,386	14,966	14,394
Planning and Historic Preservation	-	228	19,772
Public Transit	28,637	102,182	204,701
Solid Waste Disposal	6,172	6,101	12,223
Street Transportation and Drainage	92,165	150,232	134,422
Wastewater	31,658	5,932	48,175
Water	104,879	96,883	139,034
Total	\$ 381,382 \$	595,285 \$	827,282
Source of Funds			
General Fund:			
General Fund	\$ 3,781 \$	12,082 \$	18,527
General Fund - Library	7,341	798	955
Total General Fund	\$ 11,122 \$	12,880 \$	19,482
Special Revenue Funds:			
Arizona Highway User Revenue	\$ 63,921 \$	108,169 \$	82,753
Capital Construction	5,465	11,718	16,118
Community Reinvestment	2,849	3,408	7,263
Development Services	1,465	675	21,305
Operating Grants	5,624	44,109	131,553
Other Restricted	4,940	1,484	13,090
Parks and Preserves	22,759	20,194	72,097
Regional Transit	2,725	6,864	21,647
Sports Facilities	1,628	10,188	7,170
Transit 2000	(363)	-	-
Transportation 2050	47,329	86,611	120,388
Total Special Revenue Funds	\$ 158,342 \$	293,420 \$	493,384
Enterprise Funds:			
Aviation	\$ 57,596 \$	170,069 \$	95,535
Convention Center	4,274	5,736	14,337
Solid Waste	8,083	7,819	14,733
Wastewater	35,011	7,067	67,225
Water	106,954	98,294	122,586
Total Enterprise Funds	\$ 211,918 \$	288,985 \$	314,416
Total Operating Funds	\$ 381,382 \$	595,285 \$	827,282

#### SCHEDULE 11: DEBT SERVICE EXPENDITURES BY PROGRAM, SOURCE OF FUNDS AND TYPE OF EXPENDITURE (In Thousands of Dollars)

	2017 -	- 18 Actual		2018 -	19 Estimate			2019 -	20 Budget	
		Interest &			Interest &				Interest &	
Program	Principal	Other <sup>2</sup>	Total	 Principal	Other <sup>2</sup>	Total		Principal	Other <sup>2</sup>	Total
Aviation	\$ 68,645 \$	74,477 \$	143,122	\$ 57,753 \$	81,254 \$	139,007	\$	64,370 \$	100,460 \$	164,830
Cultural Facilities	5,195	6,189	11,384	6,225	5,945	12,170		5,720	5,684	11,404
Economic Development	17,830	16,037	33,867	15,840	4,370	20,210		3,085	3,699	6,784
Environmental Programs	765	371	1,136	135	340	475		1,565	334	1,899
Fire Protection	-	4,420	4,420 <sup>1</sup>	6,280	4,420	10,700		2,930	4,156	7,086
Freeway Mitigation	-	335	335 <sup>1</sup>	-	335	335	1	275	335	610
Historic Preservation	140	358	498	15	352	367		265	351	616
Human Services	1,325	429	1,754	450	375	825		1,820	356	2,176
Information Systems	660	466	1,126	645	451	1,096		2,795	426	3,221
Libraries	1,895	2,921	4,816	5,410	2,822	8,232		4,630	2,599	7,229
Local Streets/Street Improvements/Lighting	-	5,026	5,026 <sup>1</sup>	35	5,026	5,061		2,445	5,024	7,469
Maintenance Service Centers	315	301	616	380	288	668		3,235	272	3,507
Municipal Administration Building	-	-	-	-	-	-		10	-	10
Neighborhood Preservation & Senior Services Centers	10,425	1,372	11,797	4,750	948	5,698		9,020	756	9,776
Parks & Recreation/Open Space	5,185	7,166	12,351	5,140	6,895	12,035		9,610	6,660	16,270
Phoenix Convention Center	7,709	34,713	42,422	8,336	34,595	42,931		10,119	35,749	45,868
Police, Fire and Computer Tech	4,465	3,395	7,860	5,490	3,147	8,637		7,480	2,886	10,366
Police Protection	365	5,572	5,937	545	5,557	6,102		1,250	5,534	6,784
Public Housing	3,345	812	4,157	1,250	678	1,928		4,395	629	5,024
Public Transit	55,205	8,789	63,994	61,125	6,130	67,255		67,345	3,274	70,619
Solid Waste Disposal	5,600	3,891	9,491	10,785	3,532	14,317		10,585	3,006	13,591
Storm Sewer	3,870	8,121	11,991	4,920	7,912	12,832		8,345	7,699	16,044
Street Light Refinancing	-	6	6 <sup>1</sup>	-	6	6	1	-	6	6
Wastewater	42,642	27,117	69,759	44,059	30,967	75,026		44,128	28,669	72,797
Water	52,976	57,069	110,045	58,678	55,334	114,012		68,760	60,119	128,879
General Government Nonprofit Corporation Bonds	22,780	15,861	38,641	37,250	17,802	55,052		38,710	32,072	70,782
Bond Issuance Costs	-	2,628	2,628	-	2,509	2,509		-	2,916	2,916
Total Program	\$ 311,337 \$	287,842 \$	599,179	\$ 335,496 \$	281,990 \$	617,486	\$	372,892 \$	313,671 \$	686,563

Source of Funds	_										
Operating Funds											
Secondary Property Tax	\$	49,185	\$ 52,415	\$ 101,600	\$ 57,460 \$	50,497	\$ 107,957	7 \$	68,825 \$	48,037	116,86
Sports Facilities		6,545	11,218	17,763	-	-		-	-	-	
City Improvement											
General		22,780	14,027	36,807	30,505	11,094	41,599	9	34,655	7,932	42,58
Housing		50	23	73	50	22	72	2	50	21	7
Transportation 2050		55,205	8,829	64,034	61,125	6,171	67,296	3	67,345	3,444	70,78
Library		-	115	115	-	115	115	5	-	115	11
Sports Facilities		-	_		6,745	3,628	10,373	3	4,055	17,910	21,96
Other Operating		-	1,666	1,666	-	2,925	2,92	5	· -	5,945	5,94
Other Financing Sources		_	116	116	-	78	78		-	42	4
Aviation		43.135	32.907	76.042	30,969	43,113	74.082	2	36,166	63.744	99,9
Convention Center		6,225	13.697	19,922	6.420	13,514	19,934	1	7.745	14,623	22,36
Solid Waste		5,600	3,891	9,491	10,785	3,532	14,317		10,585	3,006	13,59
Wastewater		42,642	27,117	69,759	44,059	30,967	75.026		44,128	28,669	72.79
Water		52,976	57.069	110,045	58,678	55,334	114,012	2	68,760	60,119	128.87
Total Operating Funds	\$	284,343	\$ 223,090	\$ 507,433	\$ 306,796 \$	220,990	\$ 527,786	\$	342,314 \$	253,607	\$ 595,92
Capital Funds											
Nonprofit Corporation Bonds											
Aviation		10,370	13,339	23,709	10,990	11,184	22.174	1	11,645	9.629	21,27
Convention Center		-	14	14	-	58	,		-	181	18
Wastewater		_	325	325	-	373	373		-		
Water		_	-	-	_	-	0.0		_	1,000	1,00
Other		_	128	128	_	449	449	)	-	241	24
Capital Reserve		_			_				-	800	80
Customer Facility Charges		_	3	3	-	3	3	}	-	3	-
Federal, State & Other Participation		1,484	21,015	22,499	1,916	21,081	22,99		2,374	21,126	23,50
Passenger Facility Charges		15,140	29,928	45,068	15,794	27,852	43,646		16,559	27,084	43,64
Total Capital Funds	\$	26,994	\$ 64,752	\$ 91,746	\$ 28,700 \$	61,000	\$ 89,700	\$	30,578 \$	60,064	\$ 90,64
Total Source of Funds	\$	311,337	\$ 287,842	\$ 599,179	\$ 335,496 \$	281,990	\$ 617,486	\$	372,892 \$	313,671	\$ 686,56

<sup>&</sup>lt;sup>1</sup> Interest only expenditure

<sup>&</sup>lt;sup>2</sup> Other expenditures include other debt service costs (i.e., trustee or consultant fees)

# SCHEDULE 12 2019-2020 STATE EXPENDITURE LIMITATION (In Thousands of Dollars)

	General and Special			Public			Convention				Capital	
	Revenue	Federal	AHUR	Housing	Aviation	Water	Center	Wastewater	Solid Waste		Projects	Grand
	Funds	Funds	Funds	Funds	Funds	Funds	Funds	Funds	Funds	Subtotal	Funds	Total
A. Total Expenditures	\$2,508,300	\$255,447	\$165,343	\$107,254	\$491,177	\$493,658	\$96,565	\$263,207	\$174,034	\$4,554,985	\$1,204,630	\$5,759,615
B. Current Year Encumbrances /Expenditure Carryovers	(198,156)	(6,897)	(43,651)	(644)	(55,994)	(125,883)	(7,049)	(54,484)	(36,547)	(529,305)	(1,040,559)	(1,569,864)
C. Prior Year Encumbrances-Net of Recovery	185,357	6,160	51,184	609	70,246	117,327	6,429	43,142	37,670	518,124	918,544	1,436,668
D. Reclassify Staff and Administrative and In-Lieu Tax	(62,469)	-	-	200	9,876	25,563	2,879	15,983	7,968			
E. Net Expenditures	\$2,433,032	\$254,710	\$172,876	\$107,419	\$515,305	\$510,665	\$98,824	\$267,848	\$183,125	\$4,543,804	\$1,082,615	\$5,626,419
F. Voter-Approved Alternative Expenditure Lim	itation										<u>-</u>	8,122,071

G. Expenditures Over(Under) Voter-Approved Alternative Expenditure Limitation

(\$2,495,652)

### **Fund Statements**



#### **SCHEDULE 13**

# GENERAL FUND (001-0001) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020 (In Thousands of Dollars)

Revenu	<u>e</u>			
	General Property Taxes - Primary	\$ 120,435		
	Vehicle License Tax	75,597		
	Service Charges for Current Service	73,837		
	Use of Money and Property	18,730		
	Fines and Forfeitures	12,663		
	Parking Meters	3,800		
	Other Revenues	2,206		
	Total Revenue			307
Recove	ry of Prior Years' Expenses			1,
Interfun	d Transfers			
From:	Excise Tax Fund	\$ 896,212		
	Water Funds:	Ψ 000,212		
	Central Service Cost Allocations	9,284		
	In-Lieu Property Tax Payment	16,279		
	Wastewater Funds:	10,273		
	Central Service Cost Allocations	6,189		
	In-Lieu Property Tax Payment	9,794		
	Aviation:	0,7.0.1		
	Central Service Cost Allocations	9,876		
	Solid Waste:	2,2.2		
	Central Service Cost Allocations	6,541		
	In-Lieu Property Tax Payment	1,427		
	Convention Center:	.,		
	Central Service Cost Allocations	2,879		
	Library Fund Central Service Cost Allocations	2,150		
	Public Housing:	•		
	In-Lieu Property Tax Payment	200		
	ASU Facilities Operations Fund	781		
	Downtown Community Reinvestment Fund	2,065		
	Development Services:	•		
	Central Service Cost Allocations	3,513		
	Cable Communications	8,782		
	Sports Facilities			
	Central Service Cost Allocations	151		
	Phoenix Union Parking Maintenance	79		
	T2050 Central Service Costs	1,023		
	Neighborhood Protection Central Service Costs	404		
	Public Safety Enhancement Central Service Costs	260		
	Public Safety Expansion Central Service Costs	607		
	Housing Central Office Central Service Costs	406		
	Library Reserve Fund	1,323		
	Other Restricted - Sale of Land	1,000		
	Sub-Total Transfers From:			981
To:	Parks and Recreation Fund	\$ (83,823)		
	City Improvement Fund	(43,614) *		
	Public Safety Other Restricted Fund	(16,000)		
	Public Safety Pension Reserve Fund	(5,500)		
	Library Fund	(2,338)		
	Infrastructure Repayment Agreements	(1,638)		
	Strategic Economic Development Fund Aviation Emergency Transportation Services	(1,000) (200)		
	Sub-Total Transfers To:			(154
	Total Interfund Transfers		-	
	TOTAL INTERIOR TRANSPERS			827

<sup>\* \$1,027,000</sup> of the total \$43,614,000 transferred to City Improvement is subsequently transferred to the Retiree Rate Stabilization Fund as shown on Schedule 38.

### SCHEDULE 13 (continued)

### **GENERAL FUND (001-0001)** SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

### **REQUIREMENTS**

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( )	pe	rat	ın	a
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	Police Fire Contingencies Information Technology Municipal Court Finance Department	\$ 566,452 345,429 57,912 45,511 31,376 24,975	
	Human Services	20,157	
	City Prosecutor Street Transportation	19,663 18,947	
	Public Works	17,895	
	Neighborhood Services	14,073	
	Human Resources	11,530	
	City Clerk and Elections	7,258	
	Law	6,178	
	Community and Economic Development	6,054	
	Public Defender	5,289	
	City Council	4,750	
	Planning and Development Services	4,334	
	Office of Arts and Culture	4,167	
	Budget and Research City Auditor	3,659 3,345	
	City Manager	2,873	
	Government Relations	2,813	
	Equal Opportunity	2,702	
	Phoenix Convention Center	2,612	
	Mayor	2,094	
	Public Transit	1,640	
	Environmental Programs	800	
	Solid Waste	580	
	Office of Sustainability	517	
	Housing	179	
	Phoenix Employment Relations Board	105	
	Ofc. of Homeland Sec & Emergency Management	63	
	Communications Office	4 (5,000)	
	Unassigned Vacancy Savings	 (3,000)	
	Total Operating Budget		1,230,936
<u>Capital</u>			
	Public Works	\$ 14,848	
	Information Technology	3,532	
	Phoenix Convention Center	147	
	Total Capital Budget		18,527
TOTAL REQUIR	EMENTS		1,249,463
ESTIMATED EN	DING FUND BALANCE JUNE 30, 2020		\$ -

### PARKS AND RECREATION FUND (009-0003) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

Estimated Beginning Fund Balance July 1, 2019	\$ -	
Revenue		
Primary Property Taxes Parks and Recreation Fee Revenue South Mountain Park Miscellaneous and Other Ballpark Fees Ak-Chin Pavilion Swimming Pools Athletic Field Utilities and Maintenance Rental of Property Concessions Alcohol Beverage Permit	\$ 2,119 1,670 1,200 908 588 267 250 111 50	10,472
Total Fee Revenue		 7,163
Interfund Transfer from General Fund		 83,823
TOTAL AVAILABLE FOR APPROPRIATION		 101,458
REQUIREMENTS		
Parks and Recreation Department		101,458
TOTAL REQUIREMENTS	101,458	
ESTIMATED ENDING FUND BALANCE JUNE 30, 2020	\$ -	

### LIBRARY FUND (007-0002) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

Estimated Beginning Fund Balance July 1, 2019					-
Revenue					
	/ Property Taxes				39,992
	Fee Revenue s and Fines	\$	509		
	tals/Interest	<u> </u>	61		
Tota	ll Fee Revenue				570
Interfund Tran	<u>isfers</u>				
From:		\$	2,338 *		
To:	General Fund - Central Service Costs		(2,150)		
	City Improvement - Phone System		(115)		
	Total Interfund Transfers				73
TOTAL AVAILABLE FO	DR APPROPRIATION				40,635
REQUIREMENTS					
Library					39,680
Library Pay-As	s-You-Go Capital				955
TOTAL REQUIREMENTS					40 GOE
TOTAL NEQUINEWENTS					40,635
ESTIMATED ENDING	\$	_			
LO : (1 LD LI IDII I O	<u> </u>				

<sup>\*</sup> This is the amount needed to achieve a zero ending fund balance. The planned transfer includes \$1,323,000 from the Library Reserve Fund, which is shown as a transfer to the General Fund on Schedule 13, with the remainder of \$1,015,000 coming directly from the General Fund.

## CABLE COMMUNICATION FUND (025-0028) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

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Estimated Beginning Fund Balance July 1, 2019		\$ -
Operating Revenues		 11,152
Interfund Transfer To General Fund - Residual Fund Balance		(8,782)
TOTAL AVAILABLE FOR APPROPRIATION		 2,370
REQUIREMENTS		
<u>Operating</u>		
Communications Office Information Technology	\$ 2,353 17	
TOTAL REQUIREMENTS		 2,370
ESTIMATED ENDING FUND BALANCE JUNE 30, 2020		\$ _

### EXCISE TAX FUND (010-0004) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

#### **RESOURCES**

#### Revenue

Privilege License Tax Transportation 2050 State Income Tax State Sales Tax Utility Privilege License and Franchise Convention Center Excise Tax Police - 2007 Public Safety Expansion Parks and Preserves Police - Neighborhood Protection Sports Facilities Excise Tax	\$	400,817 249,936 215,228 172,557 83,057 66,626 58,589 36,619 25,633 23,063
Police - Neighborhood Protection Sports Facilities Excise Tax		25,633 23,063
Police - Public Safety Enhancement Fire - 2007 Public Safety Expansion General Excise Tax - Water Service Accounts		17,409 14,648 10,940
Fire - Public Safety Enhancement Fire - Neighborhood Protection Capital Construction		10,668 9,155 8,743
Jail Excise Tax - Water Service Accounts Stormwater Privilege License Fees		7,290 4,945 2,779
Alcohol Beverage Licenses Block Watch - Neighborhood Protection Jet Fuel Sales and Use Taxes		2,675 1,831 779
Government Lease Property Excise Tax Other Business Licenses Amusement Machines		546 295 28
	_	

Total Revenue 1,424,856

### Interfund Transfers

To:

General Fund	\$ (896,212)
Transportation 2050 Fund	(249,936)
Convention Center Fund	(66,626)
Police - 2007 Public Safety Expansion	(58,589)
Parks and Preserves Fund	(36,619)
Police - Neighborhood Protection	(25,633)
Sports Facilities Fund	(23,063)
Police - Public Safety Enhancement	(17,409)
Fire - 2007 Public Safety Expansion	(14,648)
Fire - Public Safety Enhancement	(10,668)
Fire - Neighborhood Protection	(9,155)
Capital Construction	(8,743)
Stormwater	(4,945)
Block Watch - Neighborhood Protection	(1,831)
Jet Fuel Other Restricted Fund	(779)

Total Interfund Transfers (1,424,856)

TOTAL AVAILABLE FOR APPROPRIATION

\$ -

## POLICE NEIGHBORHOOD PROTECTION FUND (004-1345) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

	Estimated Beginning Fund Balance July 1, 2019					8,872
	Interest	Revenue				179
	Interfund Transfers					
	From: To:	Excise Tax Fund General Fund Central Service Costs Infrastructure Repayment Agreements	\$	25,633 (404) (148)		
		Total Interfund Transfers				25,081
TOTAL AVAILABLE FOR APPROPRIATION					34,132	
REQUIF	REMENT	S				
Police Department						29,233
TOTAL REQUIREMENTS						29,233
ESTIMATED ENDING FUND BALANCE JUNE 30, 2020					\$	4,899

## FIRE NEIGHBORHOOD PROTECTION FUND (004-1344) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

	Estimate	\$ 3,352			
	Interest	Revenue			76
	Interfun	d Transfers			
	From: To:	Excise Tax Fund Infrastructure Repayment Agreements	\$	9,155 (52)	
		Total Interfund Transfers			 9,103
TOTAL AVAILABLE FOR APPROPRIATION					12,531
REQUIF	REMENT	S			
	Fire Dep	partment			10,421
TOTAL REQUIREMENTS				 10,421	
ESTIMA	TED EN	DING FUND BALANCE JUNE 30, 2020			\$ 2,110

## BLOCK WATCH NEIGHBORHOOD PROTECTION FUND (004-1346) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

	Estimated Beginning Fund Balance July 1, 2019					
	Recovery of Damage Claims/Interest					
	Interfun	d Transfers				
	From: To:	Excise Tax Fund Infrastructure Repayment Agreements	\$	1,831 (11)		
		Total Interfund Transfers				1,820
TOTAL AVAILABLE FOR APPROPRIATION						7,297
REQUIF	REMENT	S				
	Blockwa	atch Grants				1,556
TOTAL	REQUIR	EMENTS				1,556
ESTIMA	TED EN	DING FUND BALANCE JUNE 30, 2020			\$	5,741

# POLICE 2007 PUBLIC SAFETY EXPANSION FUND (042-1432) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

	Estimated Beginning Fund Balance July 1, 2019			\$ 24,064	
	Interest	Revenue			375
	Interfund	d Transfers			
	From: To:	Excise Tax Fund General Fund Central Service Costs Infrastructure Repayment Agreements	\$	58,589 (522) (337)	
		Total Interfund Transfers			 57,730
TOTAL	AVAILAB	LE FOR APPROPRIATION			 82,169
REQUIP	REMENTS	S			
	Police D	epartment			 68,777
TOTAL I	REQUIR	EMENTS			68,777
ESTIMA	TED EN	DING FUND BALANCE JUNE 30, 2020			\$ 13,392

## FIRE 2007 PUBLIC SAFETY EXPANSION FUND (042-1433) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

	Estimated Beginning Fund Balance July 1, 2019			\$ 3,713	
	Interest	Revenue			 69
	Interfun	d Transfers_			
	From: To:	Excise Tax Fund General Fund Central Service Costs Infrastructure Repayment Agreements	\$	14,648 (85) (85)	
		Total Interfund Transfers			 14,478
TOTAL AVAILABLE FOR APPROPRIATION		 18,260			
REQUIF	REMENT	S			
	Fire De	partment			 15,801
TOTAL	REQUIR	EMENTS			 15,801
ESTIM <i>A</i>	ATED EN	DING FUND BALANCE JUNE 30, 2020			\$ 2,459

## POLICE PUBLIC SAFETY ENHANCEMENT FUND (041-1373) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

RESO	JRCES
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RESUL	JRCES					
	Estimated Beginning Fund Balance July 1, 2019					11,698
	Interfun	d Transfers				
	From: To:	Excise Tax Fund General Fund Central Service Costs	\$	17,409 (260)		
		Total Interfund Transfers				17,149
TOTAL AVAILABLE FOR APPROPRIATION					28,847	
REQUI	REMENT	S				
	<u>Operati</u>	ng				
		Police Department Ofc. of Homeland Sec & Emergency Management	\$	19,937 449		
TOTAL	REQUIR	EMENTS				20,386
ESTIMA	ATED EN	DING FUND BALANCE JUNE 30, 2020			\$	8,461

### FIRE PUBLIC SAFETY ENHANCEMENT FUND (041-1374) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

Estimated Beginning Fund Balance July 1, 2019	\$ 8,395
Interfund Transfer from Excise Tax Fund	10,668
TOTAL AVAILABLE FOR APPROPRIATION	19,063
REQUIREMENTS	
Fire Department	13,210
TOTAL REQUIREMENTS	 13,210
ESTIMATED ENDING FUND BALANCE JUNE 30, 2020	\$ 5,853

# PARKS AND PRESERVES FUND (094-1022, 1437) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

Estimated Beginning Fund Balance July 1, 2019	\$ 62,817
Interest Revenue	 847
Recovery of Prior Years' Expenses	 80
Interfund Transfers	
From: Excise Tax Fund \$ 36,619 To: Infrastructure Repayment Agreements (211)	
Total Interfund Transfers	36,408
TOTAL AVAILABLE FOR APPROPRIATION	100,152
REQUIREMENTS	
Parks and Recreation Department	 5,935
Parks, Recreation and Mountain Preserves Pay-As-You-Go Capital	 72,097
TOTAL REQUIREMENTS	 78,032
ESTIMATED ENDING FUND BALANCE JUNE 30, 2020	\$ 22,120

# TRANSPORTATION 2050 FUND (047-2050, 2051) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

NESCONCES					
Estima	Estimated Beginning Fund Balance July 1, 2019				
Rever	nue				
	Fare Box Bus Shelter Advertising/Other	\$ 38,314 9,425_			
	Total Revenue		47,739		
<u>Interfu</u>	und Transfers				
From: To:	Excise Tax Fund City Improvement Debt Service Fund Infrastructure Repayment Agreements General Fund Central Service Costs	\$ 249,936 (70,789) (1,474) (1,023)			
	Total Interfund Transfers		176,650		
TOTAL AVAILA	ABLE FOR APPROPRIATION		368,337		
REQUIREMEN	TS				
<u>Opera</u>	uting				
	Public Transit Contingencies Street Transportation	\$ 220,287 4,000 427			
	Total Operating		224,714		
<u>Capita</u>	<u>al</u>				
	Public Transit Street Transportation Information Technology Office of Arts and Culture Parks and Recreation Department Public Works	\$ 82,008 36,102 1,445 518 200 115			
	Total Capital		120,388		
TOTAL REQUIREMENTS			345,102		
ESTIMATED ENDING FUND BALANCE JUNE 30, 2020			\$ 23,235		

### COURT AWARD FUND (005-0025) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

RESOURCES	
Estimated Beginning Fund Balance July 1, 2019	\$ 203
Court Award Funds	 4,913
TOTAL AVAILABLE FOR APPROPRIATION	 5,116
REQUIREMENTS	
Operating	
Police Department \$ 4,650 Law (City Prosecutor) 165	
TOTAL REQUIREMENTS	 4,815
ESTIMATED ENDING FUND BALANCE JUNE 30, 2020	\$ 301

### **SCHEDULE 28**

### DEVELOPMENT SERVICES FUND (011-0012) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

Estimat	ed Beginning Fund Balance July 1, 2019		\$ 62,463
Develop	oment Services Fees		66,542
Recove	ry of Prior Years' Expenses		 20
Interfun	d Transfers		
To:	General Fund Central Service Costs	\$ (3,513)	
	Total Interfund Transfers		 (3,513)
TOTAL AVAILAE	BLE FOR APPROPRIATION		 125,512
REQUIREMENT	S		
<u>Operati</u>	ng		
	Planning and Development Services Contingencies	\$ 66,934 5,000	
	Total Operating		 71,934
<u>Capital</u>			
	Planning and Development Services Information Technology Public Works	\$ 19,772 1,411 122	
	Total Capital		 21,305
TOTAL REQUIR	EMENTS		93,239
ESTIMATED EN	DING FUND BALANCE JUNE 30, 2020		\$ 32,273

## CAPITAL CONSTRUCTION FUND (020-1021) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

KES	SOL	JK	JES

Estimated Beginning Fund Balance July 1, 2019		\$ 13,287
Interest and Other Revenue		94
Recovery of Prior Years' Expenses		230
Interfund Transfer From Excise Tax Fund		 8,743
TOTAL AVAILABLE FOR APPROPRIATION		22,354
REQUIREMENTS		
Operating		
Street Transportation Environmental Programs	\$ 90 70	
Total Operating		160
<u>Capital</u>		
Streets Pay-As-You-Go Capital	\$ 16,118	
Total Capital		 16,118
TOTAL REQUIREMENTS		 16,278
ESTIMATED ENDING FUND BALANCE JUNE 30, 2020		\$ 6,076

# SPORTS FACILITIES FUND (019-0024) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

Estima	Estimated Beginning Fund Balance July 1, 2019				
Interes	Interest				
<u>Interfur</u>	nd Transfers				
From: To:	Excise Tax Fund Capital Project Fund City Improvement Debt Service Fund General Fund - Central Service Cost Allocations Arena Capital Project Fund Other Restircted - Enhanced Municipal Service District Infrastructure Repayment Agreements	\$	23,063 1,027 (21,965) (230) (177) (135) (7)		
	Total Interfund Transfers				1,576
TOTAL AVAILA	BLE FOR APPROPRIATION				59,761
REQUIREMENT	-s				
<u>Operat</u>	ing				
	Police Department Phoenix Convention Center Community and Economic Development Finance Department	\$	1,528 640 175 129		
	Total Operating				2,472
<u>Capital</u>					
	Community and Economic Development Parks and Recreation Department Phoenix Convention Center	\$	4,970 2,000 200		
	Total Capital				7,170
TOTAL REQUIREMENTS				9,642	
ESTIMATED ENDING FUND BALANCE JUNE 30, 2020					50,119

## ARIZONA HIGHWAY USER REVENUE FUNDS (008-0007, 0008) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

Estimat	ed Beginning Fund Balance July 1, 2019			\$ 31,124
Revenu	<u>es</u>			
	Highway User Revenue Interest Other	\$	145,617 152 150	
	Total Revenues			 145,919
Recove	ry of Prior Years' Expenses			 780
Interfund Transfers				
To:	City Improvement Debt Service Fund	_\$	(3,910)	
	Total Interfund Transfers			(3,910)
TOTAL AVAILABLE FOR APPROPRIATION			 173,913	
REQUIREMENT	S			
Operating				
	Street Transportation			 82,590
<u>Capital</u>				
	Street Transportation Office of Arts and Culture Information Technology Community and Economic Development	\$	80,036 1,744 958 15	
	Total Capital			 82,753
TOTAL REQUIREMENTS			 165,343	
ESTIMATED ENDING FUND BALANCE JUNE 30, 2020				\$ 8,570

### REGIONAL TRANSIT FUND (021-0016, 1389) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

Estimated Beginning Fund Balance July 1, 2019		\$	3,601
Revenue			
Regional and Multi-City Other	\$ 40,568 12		
Total Revenue			40,580
TOTAL AVAILABLE FOR APPROPRIATION			44,181
REQUIREMENTS			
Public Transit			34,263
Public Transit Pay-As-You-Go Capital			21,647
TOTAL REQUIREMENTS			55,910
ESTIMATED ENDING FUND BALANCE JUNE 30, 2020		\$	(11,729)

<sup>\*</sup> The negative fund balance in Regional Transit is due to the timing of reimbursements for project costs from the regional transportation plan (Proposition 400).

## COMMUNITY REINVESTMENT FUND (045-0291, 0298) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

Estimated Beginning Fund Balance July 1, 2019			\$ 13,508		
Community Reinvestment Contributions			 6,251		
	Interfund Transfers				
	From: To:	Other Restricted - Sale of Land General Fund	\$	2,560 (2,065)	
		Total Interfund Transfers			 495
TOTAL AVAILABLE FOR APPROPRIATION			 20,254		
REQUIREMENTS					
Community and Economic Development			 1,744		
Community and Economic Development Pay-As-You-Go Capital			 7,263		
TOTAL REQUIREMENTS		9,007			
ESTIMA	ATED EN	DING FUND BALANCE JUNE 30, 2020			\$ 11,247

# GENERAL OBLIGATION BOND INTEREST AND REDEMPTION FUND SECONDARY PROPERTY TAX (027-0027) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

Estimated Beginning Fund Balance July 1, 2019		\$	100
Revenue			
Secondary Property Tax Levy Interest/Other	\$ 107,881 4,772		
Total Revenue			112,653
Bond Proceeds			650
Interfund Transfer from Early Redemption Fund			3,559
TOTAL AVAILABLE FOR APPROPRIATION			116,962
REQUIREMENTS			
Debt Service			116,862
TOTAL REQUIREMENTS			116,862
FOTIMATED ENDING FUND DAI ANGE HANG OR COCC		Φ	400
ESTIMATED ENDING FUND BALANCE JUNE 30, 2020		\$	100

# IMPACT FEE PROGRAM ADMINISTRATION FUND (031-1339) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

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Estimated Beginning Fund Balance July 1, 2019	\$ 1,055
Impact Fee Program Administration Revenue	 475
TOTAL AVAILABLE FOR APPROPRIATION	1,530
REQUIREMENTS	
Planning and Development Services	595
TOTAL REQUIREMENTS	595
ESTIMATED ENDING FUND BALANCE JUNE 30, 2020	\$ 935

# REGIONAL WIRELESS COOPERATIVE (120-1450) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

Estimated Beginning Fund Balance July 1, 2019	\$ 1,577
Other Membership Participation	4,764
TOTAL AVAILABLE FOR APPROPRIATION	 6,341
REQUIREMENTS	
Regional Wireless Operating Costs	4,783
TOTAL REQUIREMENTS	4,783
ESTIMATED ENDING FUND BALANCE JUNE 30, 2020	\$ 1,558

#### GOLF COURSE FUND (098-1642) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

Estimated Beginning Fund Balance July 1, 2019	\$ 3	
<u>Revenues</u>		
Golf Course Fees Golf Cart Rental Golf Range Balls Sales Interest/Other Golf Identification Cards	\$ 3,115 1,112 430 381 318 158	
Total Revenue		 5,514
TOTAL AVAILABLE FOR APPROPRIATION		 5,517
REQUIREMENTS		
Golf Operating Costs		 5,456
TOTAL REQUIREMENTS		 5,456
ESTIMATED ENDING FUND BALANCE JUNE 30, 2020		\$ 61

#### **SCHEDULE 38**

# CITY IMPROVEMENT FUNDS (013-xxxx) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020 (In Thousands of Dollars)

#### RESOURCES

RESOURCES				
Estima	ated Beginning Fund Balance July 1, 2019		\$	-
Bond	Proceeds			42
Interfu	nd Transfers			
From:	Transportation 2050 General Fund Sports Facilities Arizona Highway User Fund Aviation Solid Waste Water Library Wastewater Convention Center Housing	\$ 70,789 43,614 21,965 3,910 949 720 160 115 112 94 71		
To:	Retiree Rate Stabilization	 (1,027)		
	Total Interfund Transfers		1	141,472
TOTAL AVAILA	ABLE FOR APPROPRIATION			141,514
REQUIREMEN	TS			
Debt S	<u>Service</u>			
	Public Transit and Light Rail (013-0630, 0649) Downtown Arena (013-0662) RWC-700 MHz Narrow-Banding (013-0654) Municipal Court Building (013-0654) Fire Vehicles (013-0654) Street LED Enhancements (013-0654) Property Acquisitions (013-0662) Arizona Center (013-0654) City Hall (013-0654) IGC/TGen Facility (013-0662) Telephone System/Network Upgrade (013-0654) Police Vehicles and Equipment (013-0654) City Scape (013-0654) Public Works Vehicles (013-0654) Badging System (013-0654) Personnel/Payroll System (CHRIS) (013-0654) Adams Street Garage (013-0654) Amphitheater (013-0654) City Technology Upgrades (013-0654) Human Resources Building Lease and Renovation (013-0654) Filmore Land Development (013-0662) Arizona State University (013-0654) Police Training Academy (013-0654) City Hall Elevator Rehabilitation (013-0654) Street Vehicles (013-0654) Parks Vehicles and Improvements (013-0654) Municipal / Papago Stadium Improvement (013-0654) Whispering Willows (013-0654) Human Services LARC (013-0654) Human Services LARC (013-0654) Public Works Okemah Service Center (013-0654) City Court Facilities (013-0654) City Clerk Micrographics Building (013-0654) Vehicle Lease Purchase (013-0654) Police Precincts (013-0654) Police Pre	\$ 70,619 13,734 8,122 6,722 4,231 3,893 3,875 3,723 3,577 3,566 2,428 2,174 2,066 1,887 1,609 1,600 1,274 1,145 899 816 790 781 420 391 390 389 112 71 57 50 42 22 19 8 7 4 1		
	Total Debt Service		1	141,514
TOTAL REQUI	REMENTS			141,514
50 <b>5</b> 044555 5	NICINIO ELIND DALANCE ILINE CO. 0000			

ESTIMATED ENDING FUND BALANCE JUNE 30, 2020

# AFFORDABLE HOUSING FUNDS (068-0227, 0240-0243) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

Estimated Beginning Fund Balance July 1, 2019	\$ 9,201	
<u>Revenue</u>		
Public Housing Rentals Loan Repayment Receipts Other Miscellaneous Interest	\$ 2,343 508 500 269	
Total Revenue		 3,620
TOTAL AVAILABLE FOR APPROPRIATION	12,821	
REQUIREMENTS		
Housing		5,372
Housing Pay-As-You-Go Capital		1,236
TOTAL REQUIREMENTS	6,608	
ESTIMATED ENDING FUND BALANCE JUNE 30, 2020	\$ 6,213	

#### **SCHEDULE 40**

### OTHER RESTRICTED FUNDS (031-xxxx (excl 1339) , 086-2186, 093-0014, 097-xxxx) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

	Estimated Beginning Fund Balance July 1, 2019					
	Revenu	<u>ie</u>				
		Other Restricted Fees Vehicle Impound Program Court Special Fees Monopole Revenue Heritage Square Tennis Centers Tennis Centers Interest	\$	22,655 2,339 1,435 160 47 44 3		
		Total Revenue				26,683
	Recove	ery of Prior Years' Expenses				120
	Interfun	d Transfers				
	From:	General Fund Excise Tax Fund Convention Center Fund Sports Facility Fund General Fund	\$	17,000 5,724 567 135 (3,510)		
	10.	Community Reinvestment Fund		(2,560)		
		Total Interfund Transfers				17,356
TOTAL	AVAILAE	BLE FOR APPROPRIATION				115,644
REQUI	REMENT	S				
	<u>Operati</u>	<u>ng</u>				
	Capital	Police Fire Municipal Court Community and Economic Development Street Transportation Parks and Recreation Government Relations Water Human Services Public Transit Public Works Human Resources Library Communications Office City Prosecutor Environmental Programs Information Technology Ofc. of Homeland Sec & Emergency Management Office of Sustainability Office of Arts and Culture Equal Opportunity Neighborhood Services Housing Central Office	\$	21,021 7,281 5,377 4,322 3,445 3,295 2,355 2,318 1,661 1,386 815 552 487 378 223 178 87 62 50 25 10 2 (37)		55,293
	<u>Capital</u>					
		Fire Community and Economic Development Public Transit Public Works Environmental Programs Parks and Recreation Total Capital	\$	6,100 2,298 1,699 1,280 405 72		11,854
TOTAL	BEOLUP	EMENTS				67,147
E51IMA	ALED EN	DING FUND BALANCE JUNE 30, 2020			\$	48,497

# AVIATION REVENUE FUND (056-0040) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

Estimated Beginning Fund Balance July 1, 2019					
	Revenue	<u>2</u>			
		Concessions Airlines Interest Other/Federal Grants Gasoline Sales	\$ 217,932 160,590 5,500 4,446 650		
		Total Revenue		389,118	
	Interfund	d Transfers			
TOTAL	From: To: AVAILAB	Aviation Capital Fund General Fund Airport Operating Fund Airport Improvement Fund City Improvement Fund Total Interfund Transfers LE FOR APPROPRIATION	\$ 15,884 200 (275,006) (53,344) (949)	(313,215) 75,903	
REQUIF	REMENTS	S			
	Debt Se	<u>rvice</u>		75,903	
TOTAL REQUIREMENTS			75,903		
ESTIMATED ENDING FUND BALANCE JUNE 30, 2020					

### AVIATION OPERATION FUND (056-0041,0044) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

RESOL	<b>JRCES</b>
ILOU	ノロしし

Estimated Beginning Fund Balance July 1, 2019

\$

**Interfund Transfers** 

From: Airport Revenue Fund

\$ 275,006

**Total Interfund Transfers** 

275,006

TOTAL AVAILABLE FOR APPROPRIATION

275,006

#### **REQUIREMENTS**

#### **Operating**

Aviation	\$ 254,244
Contingencies	20,000
Finance Department	398
Information Technology	364

TOTAL REQUIREMENTS
ESTIMATED ENDING FUND BALANCE JUNE 30, 2020

275,006

\$

### AVIATION IMPROVEMENT (056-0042,0043,1778) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

F.S		

	Estimate	ed Beginning Fund Balance July 1, 2019			\$ 244,511
	Recove	ry of Prior Years' Expenses			 1,200
	Interfun	d Transfers			
	From: To:	Airport Revenue Fund Deer Valley Airport Fund General Fund - Central Service Allocation Goodyear Airport Fund	\$	53,344 (12,672) (9,876) (1,178)	
		Total Interfund Transfers			 29,618
TOTAL	AVAILAE	BLE FOR APPROPRIATION			 275,329
REQUIF	REMENT	S			
	<u>Operatir</u>	ng			
		Aviation Community and Economic Development	\$	15,647 75	
		Total Operating			 15,722
	Debt Se	ervice			 24,007
	<u>Capital</u>				
		Aviation Information Technology Office of Arts and Culture Public Works	\$	76,669 2,252 2,046 50	
		Total Capital			81,017
TOTAL REQUIREMENTS				 120,746	
ESTIMATED ENDING FUND BALANCE JUNE 30, 2020			\$ 154,583		

# DEER VALLEY AIRPORT FUND (056-0045) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

Estimated Beginning Fund Balance July 1, 2019	\$ -		
Revenue			
Rentals and Concessions \$ Aircraft Storage Fees Fuel Sales Landing and Operator Fees Other	1,397 885 125 77 106		
Total Revenue		2,590	_
Interfund Transfer from Airport Improvement Fund		12,672	_
TOTAL AVAILABLE FOR APPROPRIATION		15,262	=
REQUIREMENTS			
Deer Valley Airport Operating Costs		2,742	_
Aviation Pay-As-You-Go Capital		12,520	_
TOTAL REQUIREMENTS		15,262	=
ESTIMATED ENDING FUND BALANCE JUNE 30, 2020			_

# GOODYEAR AIRPORT FUND (056-0047) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

Estimated Beginning Fu	und Balance July 1, 2019		\$ -
Revenue			
Aircraft Storag Landing and C Rentals and C Fuel Sales Other	Operator Fees	\$ 2,255 307 268 245 7	
Total Revenue	9		 3,082
Interfund Transfer from	Airport Improvement Fund		1,178
TOTAL AVAILABLE FOR APPROPRIATION		4,260	
REQUIREMENTS			
Goodyear Airport Opera	ating Costs		 2,262
Aviation Pay-As-You-G	o Capital		 1,998
TOTAL REQUIREMENTS			 4,260
ESTIMATED ENDING FUND BA	ALANCE JUNE 30, 2020		\$ 

#### **SCHEDULE 46**

# WATER FUND (062-0050, 0051, 0052, 0054, 0057, 0301) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020 (In Thousands of Dollars)

RESOURCES	
TILOCOTTOLO	

RESOURCES			
Estimat	ed Beginning Fund Balance July 1, 2019		\$ 62,488
Revenu	<u>ie</u>		
	Water Sales - Retail Raw Water Water Service Fees Miscellaneous Distribution Fees Water Sales - Wholesale Development Occupational Fees Interest Water Resource Acquisition Fee	\$ 387,493 35,445 5,500 5,000 4,200 3,900 3,800 2,738 2,000	
	Total Revenue		 450,076
Recove	ery of Prior Years' Expenses		 2,490
Interfun	d Transfers		
То:	Val Vista Operating Fund Val Vista Environmental Fund Val Vista Replacement Fund General Fund: In-Lieu Taxes Central Service Cost Allocation City Improvement	\$ (7,327) (8,557) (1,494) (16,279) (8,933) (160)	
	Total Interfund Transfers		 (42,750)
TOTAL AVA LAI	BLE FOR APPROPRIATION		 472,304
REQUIREMENT			
<u>Operati</u>	ng Water Services Department Water Purchases for Resale Contingencies Finance Department Human Services Environmental Programs Information Technology Community and Economic Development	\$ 182,764 28,358 8,000 967 427 373 225 31	
	Total Operating		 221,145
<u>Capital</u>	Water Program Water System Studies Information Technology Office of Arts and Culture	\$ 100,947 17,487 1,368 160	
	Energy Conservation  Total Capital	149	120,111
	ι σιαι σαμιιαι		 120,111
Debt Se	ervice		 128,879
TOTAL REQUIR	EMENTS		 470,135
ESTIMATED ENDING FUND BALANCE JUNE 30, 2020			\$ 2,169

# WATER VAL VISTA FUND (065-0403-0405) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

	Estimate	ed Beginning Fund Balance July 1, 2019			\$ 186
	Revenue	<u>9</u>			
		Mesa Reimbursement Interest	\$	6,499 (4)	
		Total Revenue			 6,495
	Interfund	d Transfers			
	From: To:	Water Revenue Water Environmental Fund General Fund - Central Service Cost Allocation	\$	8,821 8,557 (351)	
				(001)	
	To	otal Interfund Transfers			 17,027
TOTAL	AVAILAB	LE FOR APPROPRIATION			 23,708
REQUIF	REMENTS	3			
	Operatir	ng			
		Water Services Department Contingencies Finance Department	\$	16,964 4,000 84	
		Total Operating			21,048
	Capital				
		Water Pay-As-You-Go Capital		2,475	
		Total Capital			 2,475
TOTAL REQUIREMENTS					23,523
ESTIMATED ENDING FUND BALANCE JUNE 30, 2020				\$ 185	

#### **SCHEDULE 48**

#### WASTEWATER FUND (076-0090-0092, 0095-0098) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

Estima	ated Beginning Fund Balance July 1, 2019		\$ 74,472
<u>Reven</u>	<u>ue</u>		
	Sewer Service Charge Environmental User Charge Other Development Occupational Fees Interest	\$ 167,149 36,853 5,400 3,700 1,806	
	Total Revenue		 214,908
Recov	ery of Prior Years' Expenses		 630
<u>Interfu</u>	nd Transfers		
To:	Wastewater SROG Fund Wastewater SROG Environmental Fund Wastewater SROG Replacement Fund General Fund: In-Lieu Taxes Central Service Cost Allocation City Improvement	\$ (17,955) (10,768) (2,365) (9,794) (4,338) (112)	
	Total Interfund Transfers		 (45,332)
	BLE FOR APPROPRIATION		 244,678
REQUIREMEN	15		
<u>Opera</u> i	ing Wastewater Division Contingencies Finance Human Services Total Operating	\$ 67,016 - 416 	 67,605
<u>Capita</u>	I		
	Wastewater Division Information Technology Energy Conservation	\$ 60,680 913 132	
	Total Capital		 61,725
Debt S	<u>ervice</u>		 72,797
TOTAL REQUI	REMENTS		 202,127
ESTIMATED E	NDING FUND BALANCE JUNE 30, 2020		\$ 42,551

# WASTEWATER SROG FUND (079-0020, 0021, 0023) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

Estim	ated Beginning Fund Balance July 1, 2019			\$ 7,866
Reve	<u>nue</u>			
	Multi-City Sewer System Sale of Sludge, Effluent and Miscellaneous Interest	\$	18,040 9,771 235	
	Total Revenue			 28,046
<u>Interf</u>	und Transfers			
From To:	Wastewater Revenue Fund Wastewater Environmental Fund General Fund - Central Service Cost Allocation	\$	20,320 10,768 (1,851)	
	Total Interfund Transfers			 29,237
TOTAL AVAIL	ABLE FOR APPROPRIATION			 65,149
REQUIREMEN	ITS			
<u>Opera</u>	ating			
	Wastewater Division Contingencies Finance Department	\$	45,360 10,000 220	
	Total Operating			 55,580
<u>Capit</u>	<u>al</u>			
	Wastewater Pay-As-You-Go Capital	\$	5,500	
	Total Capital			 5,500
TOTAL REQUIREMENTS			 61,080	
ESTIMATED ENDING FUND BALANCE JUNE 30, 2020			\$ 4,069	

# SOLID WASTE FUND (073-0036, 0037) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

Estimate	ed Beginning Fund Balance July 1, 2019		\$	31,913
Revenu	<u>e</u>			
	Solid Waste Service Fees Interest/Other City Landfill Fees	\$ 131,647 11,499 7,811		
	Total Revenue			150,957
Recove	ry of Prior Years' Expenses			7,000
<u>Interfun</u>	d Transfers			
То:	General Fund: Central Service Cost Allocation In-Lieu Property Tax Payment Capital Reserve Fund City Improvement	\$ (6,541) (1,427) (1,250) (720)		
	Total Interfund Transfers			(9,938)
TOTAL AVAILAE	BLE FOR APPROPRIATION			179,932
REQUIREMENT	S			
<u>Operatir</u>	<u>ng</u>			
	Solid Waste Contingencies Information Technology	\$ 144,515 1,000 195		
	Total Operating			145,710
<u>Capital</u>				
	Solid Waste Information Technology	\$ 13,625 1,108		
	Total Capital			14,733
Debt Se	ervice			13,591
TOTAL REQUIR	EMENTS			174,034
ESTIMATED ENDING FUND BALANCE JUNE 30, 2020				5,898

#### **CONVENTION CENTER FUND (083-0058)** SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020 (In Thousands of Dollars)

Esti	nated Beginning Fund Balance July 1, 2019		\$ 48,384
Rev	enue_		
	Operating Revenue Parking Revenue Interest	\$ 18,809 4,612 1,000	
	Total Revenue		24,421
Rec	very of Prior Years' Expenses		 60
<u>Inte</u>	rund Transfers		
Fror To:		\$ 66,626 (3,801) (2,879) (905) (567) (94)	
	Total Interfund Transfers		 58,380
TOTAL AVAI	ABLE FOR APPROPRIATION		 131,245
REQUIREME	NTS		
<u>Ope</u>	ating		
	Phoenix Convention Center Contingencies Community and Economic Development	\$ 56,294 3,000 566	
	Total Operating		59,860
<u>Cap</u>	t <u>al</u>		
	Phoenix Convention Center Information Technology Public Works	\$ 14,047 269 21	
	Total Capital		14,337
<u>Deb</u>	Service		22,368
TOTAL REQ	IIREMENTS		 96,565
ESTIMATED	ENDING FUND BALANCE JUNE 30, 2020		\$ 34,680

#### SCHEDULE 52 HOME (016-xxxx) AND PUBLIC HOUSING (069-xxxx) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

Estimated Beginning Fund Balance July 1, 2019	\$ 26,394
Conventional Housing 10, HOME Investment Partnership 7, Other 5, Mixed Finance Public Housing 3, HOPWA 2,	,915 ,860 ,149 ,766 ,185 ,410 ,352
Recovery of Prior Years' Expenses	50
Interfund Transfers	
To: General Fund - In-Lieu Taxes ( City Improvement	(200) (71)
Total Interfund Transfers	(271)
TOTAL AVAILABLE FOR APPROPRIATION	119,810
REQUIREMENTS	
<u>Operating</u>	
	,033 710 70
Total Operating	88,813
<u>Capital</u>	
Housing \$ 18,	<u>,441</u>
Total Capital	18,441
TOTAL REQUIREMENTS	107,254
ESTIMATED ENDING FUND BALANCE JUNE 30, 2020	\$ 12,556

# COMMUNITY DEVELOPMENT BLOCK GRANTS (017-xxxx) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

	<b>ESOI</b>		CEC
п	ヒつい	JIT	いこう

Estimate	ed Beginning Fund Balance July 1, 2019		\$ -
Commu	nity Development Block Grants		 30,989
TOTAL AVAILAE	BLE FOR APPROPRIATION		30,989
REQUIREMENT	S		
<u>Operatii</u>	n <u>g</u>		
	Neighborhood Services Human Services Housing Equal Opportunity Planning and Development Services	\$ 25,984 1,020 865 269 66	
	Total Operating		28,204
<u>Capital</u>			
	Neighborhood Services Parks and Recreation	\$ 2,585 200	
	Total Capital		2,785
TOTAL REQUIR	EMENTS		30,989
ESTIMATED EN	DING FUND BALANCE JUNE 30, 2020		\$ 

# HOPE VI GRANTS (030-xxxx) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020

(In Thousands of Dollars)

Estimated Beginning Fund Balance July 1, 2019	\$ -
HOPE VI Grant Receipts	 17,599
TOTAL AVAILABLE FOR APPROPRIATION	 17,599
REQUIREMENTS	
Housing	 6,368
Housing Pay-As-You-Go Capital	 11,231
TOTAL REQUIREMENTS	 17,599
ESTIMATED ENDING FUND BALANCE JUNE 30, 2020	\$ 

#### FEDERAL OR STATE GRANTS (015-xxxx, 018-xxxx, 022-xxxx) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2020 (In Thousands of Dollars)

Estimated Beginning Fund Balance July 1, 2019	\$ -
Revenue	
Other Federal Grants 33	1,362 6,270 3,819 5,408
Total Revenue	206,859
TOTAL AVAILABLE FOR APPROPRIATION	206,859
REQUIREMENTS	
Operating	
Public Transit 12 Neighborhood Services 5 Fire 5 Police 5	0,680 2,266 9,372 5,626 5,455 1,464 736 579 402 318 249 238 195 75 53 28 27
	107,765
<u>Capital</u>	0.000
	9,096_
Total Capital	99,096
TOTAL REQUIREMENTS	206,859
ESTIMATED ENDING FUND BALANCE JUNE 30, 2020	<u>\$</u> -

# **Official State Budget Forms**



# Summary Schedule of Estimated Revenues and Expenditures/Expenses CITY OF PHOENIX, ARIZONA Fiscal Year 2019-20 (In Thousands)

		(				FUNDS			
Fiscal Year		n o <u>c</u>	General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Enterprise Funds Available	Reappropriation Funds	Total All Funds
2019	Adopted/Adjusted Budgeted Expenditures/Expenses*	Ш	1,312,619	1,449,189	107,957	1,063,376	1,552,157	1,869,163	7,354,461
2019	Actual Expenditures/Expenses**	Ш	1,228,747	1,220,987	107,957	813,749	1,361,163	1,259,579	5,992,182
2020	Fund Balance/Net Position at July 1***		114,083	559,530	100	178,406	469,820	2,362,456	3,684,395
2020	Primary Property Tax Levy	В	170,899						170,899
2020	Secondary Property Tax Levy	Ф			107,881				107,881
2020	Estimated Revenues Other than Property Taxes	ပ	205,718	2,133,472	4,772	430,634	1,269,693		4,044,289
2020	Other Financing Sources	٥	1,000	1,322	650	542,150	11,380		556,502
2020	Other Financing (Uses)	D							
2020	2020 Interfund Transfers In	٥	1,067,386	625,806	3,559	24,408	82,710		1,803,869
2020	Interfund Transfers (Out)	٥	165,160	1,539,627		38,865	70,827		1,814,479
2020	Reduction for Amounts Not Available:								
LESS:	LESS: Amounts for Future Debt Retirement:								
	Future Capital Projects								
	Maintained Fund Balance for Financial Stability								
2020	Total Financial Resources Available		1,393,926	1,780,503	116,962	1,136,733	1,762,776	2,362,456	8,553,356
2020	Budgeted Expenditures/Expenses	Ш	1,393,926	1,525,556	116,862	1,204,630	1,518,641	2,362,456	8,122,071

2019	\$ 5,485,298	(26,622)	5,458,676		\$ 5,458,676	\$ 7,354,461	
EXPENDITURE LIMITATION COMPARISON	1. Budgeted expenditures/expenses	2. Add/subtract: estimated net reconciling items	3. Budgeted expenditures/expenses adjusted for reconciling items	4. Less: estimated exclusions	5. Amount subject to the expenditure limitation	6. EEC expenditure limitation	

5,626,419 8,122,071

<sup>\* \* \*</sup> 

Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.
Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.
Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

# CITY OF PHOENIX, ARIZONA Tax Levy and Tax Rate Information Fiscal Year 2019-20

(In Thousands)

2010 10

2040 20

		_	2018-19		2019-20
1.	Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$	170,113	\$	177,810
2.	Amount received from primary property taxation in the <b>current year</b> in excess of the sum of that year's maximum allowable primary property tax				
	levy. A.R.S. §42-17102(A)(18)	\$			
3.	Property tax levy amounts				
	A. Primary property taxes	\$	163,218	\$	172,626
	B. Secondary property taxes	Φ	102,187		108,971
	C. Total property tax levy amounts	\$	265,405	\$	281,597
4.	Property taxes collected*  A. Primary property taxes	¢	161 506		
	<ul><li>(1) Current year's levy</li><li>(2) Prior years' levies</li></ul>	Ψ_	161,586 774		
	(3) Total primary property taxes	¢	162,360		
	B. Secondary property taxes	Ψ	102,300		
	(1) <b>Current</b> year's levy	\$	101,165		
	(2) Prior years' levies	<b>–</b>	591		
	(3) Total secondary property taxes	\$	101,756		
	C. Total property taxes collected	\$	264,116		
5.	Property tax rates				
	A. City/Town tax rate				
	(1) Primary property tax rate		1.3163		1.3055
	(2) Secondary property tax rate		0.8241		0.8241
	(3) Total city/town tax rate		2.1404		2.1296
	B. Special assessment district tax rates  Secondary property tax rates - As of the date city/town was operating sp property taxes are levied. For information per and their tax rates, please contact the city/tow	ecial tainin	assessment distric	ts for	which secondary

<sup>\*</sup> The 2019-20 planned primary and secondary levies are \$172,626,492 and \$108,970,886, respectively. Historically, actual property tax collections have been slightly lower than the amount levied. For 2019-20, actual collections for primary and secondary property taxes are estimated to be \$170,899,000 and \$107,881,000, or 99% of the levy amount.

<sup>\*\*</sup> Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

#### CITY OF PHOENIX, ARIZONA Revenues Other Than Property Taxes Fiscal Year 2019-20

SOURCE OF REVENUES	REVE	MATED ENUES 8-19		ACTUAL REVENUES* 2018-19		ESTIMATED REVENUES 2019-20
GENERAL FUND						
Intergovernmental						
County Vehicle License Tax		70,794		71,040		75,597
Charges for services						
Fire Emergency Transportation Services		36,200		36,258		36,964
Hazardous Materials Inspection Fee		1,400		1,400		1,400
Planning		1,860		1,654		1,755
Police		14,010	_	14,396		14,230
Street Transportation		4,682		4,897		4,786
Other Service Charges		19,168		19,022		19,477
Fines and forfeits						
Moving Violations		6,932		6,945		6,945
Parking Violations	-	812	_	768		768
Driving While Intoxicated		668	_	742		742
Defensive Driving Program	-	2,358	_	2,659		2,659
Other Receipts		3,205	_	2,960		2,958
Carlot redosipto		0,200		2,000		2,000
Interest on investments						
Interest on investments		6,400		9,151		9,407
Contributions						
SRP In-Lieu Taxes		2,230		1,987		1,987
Miscellaneous		·				
Miscellaneous		7,298		7,479		7,158
Parks and Recreation		7,240		7,205		7,163
Libraries		518		574		570
Cable Communications		10,105	_	11,042		11,152
Total General Fund	\$	195,880	\$	200,179	\$	205,718
Total Scheral Fulla	Ψ	100,000	Ψ	200,170	Ψ	200,110
SPECIAL REVENUE FUNDS						
Highway User Revenue Fund						
Incorporated Cities Share	\$	108,594	\$	111,241	\$	116,490
300,000 Population Share	Ψ	27,065	Ψ	27,825	Ψ	29,127
Interest/Other		550	_	1,708		302
Interest Other	\$	136,209	\$	140,774	\$	145,919
	Ψ	100,200	Ψ	170,774	Ψ	170,010

#### CITY OF PHOENIX, ARIZONA Revenues Other Than Property Taxes Fiscal Year 2019-20

SOURCE OF REVENUES		ESTIMATED REVENUES 2018-19		ACTUAL REVENUES* 2018-19		ESTIMATED REVENUES 2019-20
xcise Tax Fund		2010-19	-	2010-13	_	2013-20
Local Taxes	\$	462,873	\$	479,543	\$	502,650
Stormwater	Ψ	4,510	Ψ_	4,896	Ψ_	4,945
Jet Fuel		1,066	_	780	_	779
License & Permits		5,638	_	5,783	_	5,777
State Sales Tax		159,407	_	164,226	_	172,557
State Income Tax		198,297	_	196,918	_	215,228
Neighborhood Protection		32,516	_	34,406	_	36,619
2007 Public Safety Expansion		65,031	_	68,819	_	73,237
Public Safety Enhancement		26,013	_	27,853	_	28,077
Parks and Preserves		32,517	_		_	36,619
Transportation 2050		220,854	_	34,407 234,946	_	249,936
			_		_	
Capital Construction		9,034	_	8,734		8,743
Sports Facilities		18,287	_	22,141	_	23,063
Convention Center		50,907	φ_	61,611	Φ_	66,626
	\$_	1,286,950	\$_	1,345,063	<b>\$</b> _	1,424,856
ther Special Revenue Funds Neighborhood Protection	\$	590	\$	639	\$	639
2007 Public Safety Expansion	Ψ	165	Ψ	444	Ψ	444
Parks and Preserves		650	_	847	_	847
Transit 2000		030	_	041	_	047
Transportation 2050		48,783	_	50,745	_	47,739
Capital Construction			_	338	_	47,738
Sports Facilities		120 4,049	. <u>-</u>	4,501	_	4,508
			. <u>-</u>		_	
Development Services		55,955	_	62,490	_	66,542
Regional Transit		37,207	_	52,763	_	40,580
Community Reinvestment		5,252	_	5,569	_	6,251
Impact Fee Administration		388	_	470	_	475
Regional Wireless Cooperative		4,858	_	4,489		4,764
Golf		5,266	_	5,504	_	5,514
Court Awards	_ <sub>\$</sub> _	4,610 167,893	\$	5,249 194,048	\$_	4,913 183,310
	Φ_	107,093	Φ_	194,046	Φ_	103,310
other Restricted Funds Court Special Fees	\$	1,289	\$	1,501	\$	1,435
Vehicle Impound Program	Ψ	2,140	Ψ	2,339	Ψ_	2,339
Other Restricted Funds		23.174	_	19,589	_	22.909
Affordable Housing Program		2,918	-	3,613	_	3,620
Allordable Flousing Flogram	\$	29,521	\$	27,042	\$	30,303
ederal Funds	_					·
Public Housing	\$	95,210	\$	98,275	\$	93,637
Human Services	Ψ	48,668	Ψ_	58,973	Ψ_	56,270
Federal Transit Administration		116,715	_	55,563	_	111,362
			_	9,855	_	30,989
Community Development Criminal Justice/Public Safety		20,363 7,757	_		_	
			_	12,769	_	5,408
Other Federal & State Grants		34,630 323,343	\$	36,010 271,445	\$	51,418 349,084
Total Special Revenue Fund	ls	1,943,916	\$_	1,978,372	\$	2,133,472

#### CITY OF PHOENIX, ARIZONA Revenues Other Than Property Taxes Fiscal Year 2019-20

SOURCE OF REVENUES	_	ESTIMATED REVENUES 2018-19		ACTUAL REVENUES* 2018-19		ESTIMATED REVENUES 2019-20
DEBT SERVICE FUNDS						
Secondary Property Tax	\$_	4,752	\$_	4,772	_	4,772
Total Debt Service Funds	\$_	4,752	\$_	4,772	\$_	4,772
CAPITAL PROJECTS FUNDS						
Capital Grants	\$	74,422	\$	69,016		209,644
Joint Ventures		21,469		14,759		40,132
Passenger Faciltiy Charges		80,000		84,982		86,079
Customer Faciltiy Charges		47,010		48,238		48,138
Other Capital Funds		59,029	_	96,667		46,641
Total Capital Projects Funds	\$_	281,930	\$_	313,662	\$_	430,634
ENTERPRISE FUNDS						
Convention Center	\$_	23,752	\$_	24,835	_	24,421
Solid Waste		153,959		151,929		150,957
Aviation		373,795		385,474		394,790
Water System		424,700		417,782		456,571
Wastewater System	_	237,665	_	242,580	_	242,954
Total Enterprise Funds	\$_	1,213,871	\$_	1,222,600	\$_	1,269,693
TOTAL ALL FUNDS	\$_	3,640,349	\$_	3,719,585	\$_	4,044,289

<sup>\*</sup> Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

#### **CITY OF PHOENIX, ARIZONA**

#### Other Financing Sources/<Uses> and Interfund Transfers

#### Fiscal Year 2019-20

		~		ANCING 20				ERFUND TRANSFERS 2019-20			
FUND	•	SOURCES		<uses></uses>	_	IN					
GENERAL FUND					_						
General Fund	\$	1 000	\$		\$	981,225	\$	154,113			
Parks and Recreation	Ψ_	1,000	Ψ		- Ψ_	83,823	Ψ_	104,110			
Library	-					2,338	_	2,265			
Cable Communications	-					2,000	_	8,782			
Cable Communications	•						_	0,702			
Total General Fund	\$	1,000	\$		\$	1,067,386	\$	165,160			
SPECIAL REVENUE FUNDS											
Excise	\$		\$		\$_		\$	1,424,856			
City Improvement	Ψ.	42	Ψ.		_	142,499	Ψ_	1,027			
Neighborhood Protection	-				_	36,619	_	615			
2007 Public Safety Expansion	•					73,237	_	1,029			
Public Safety Enhancement	•					28,077	_	260			
Parks and Preserves	•	80				36,619	_	211			
Capital Construciton	-	230				8,743	_	211			
Transportation 2050	-	200				249,936	_	73,286			
Development Services	-	20				240,000	_	3,513			
Highway User Revenue	-	780			_		_	3,910			
Sports Facilities	-	700			_	24,090	_	22,514			
Other Restricted	-	120				23,426	_	6,070			
Community Reinvestment	-	120				2,560	_	2,065			
Grant Funds	-	50			_	2,560	_	2,003			
Grant Funds	-	50					_	211			
Total Special Revenue Funds DEBT SERVICE FUNDS	•				\$	,		<u> </u>			
Secondary Property Tax	\$	650	\$		\$_	3,559	\$				
Total Debt Service Funds	\$	650	\$		\$	3,559	\$				
						-,	·				
CAPITAL PROJECTS FUNDS			_		_		_				
Aviation Bonds	\$		\$		\$_	21,273	\$_				
Convention Center Bonds	_	150			_		_				
Solid Waste Bonds	_				_		_				
Wastewater Bonds	_				_		_				
Water Bonds	_	300,000			_						
Other Bonds	_				_	177	_	1,708			
Joint Ventures	_				_	1,708					
Customer Facility Charges	_				_			37,157			
Other Capital Funds						1,250	_				
Total Capital Projects Funds	\$_	542,150	\$		\$_	24,408	\$_	38,865			
ENTERPRISE FUNDS											
Aviation	\$	1,200	\$		\$	16,084	\$	10,825			
Water	Ψ	2,490	Ψ		Ψ	10,004	Ψ_	25,723			
Wastewater	-	630					_	16,095			
Solid Waste	-	7,000					-	9,938			
Convention Center	-	7,000 60				66,626	_	8,246			
Convention Center	-	00				00,020	_	0,240			
Total Enterprise Funds	\$	11,380	\$		\$	82,710	\$	70,827			
TOTAL ALL FUNDS	\$	556,502	\$		\$	1,803,869	\$	1,814,479			
	-						=				

#### CITY OF PHOENIX, ARIZONA Expenditures/Expenses by Fund Fiscal Year 2019-20

FUND/DEPARTMENT		ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2018-19	•	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2018-19	ACTUAL EXPENDITURES/ EXPENSES 2018-19 1	BUDGETED EXPENDITURES/ EXPENSES 2019-20
ENERAL FUND	_		_			_
General: General Government	\$	101 070	\$	(600)		\$ 137,461
Criminal Justice		121,972 34,747	-	(600)	119,451 34,695	36,665
Public Safety	•	854,889	_		842,983	911,944
Transportation		18,926	_		18,644	20,587
Community Development		23,088	_	(300)	22,356	24,639
Community Enrichment		29,927	_	4.000	29,297	26,936
Environmental Services Contingencies		18,294 61,619	-	1,200	19,415	19,792 57,912
Unassigned Vacancy Savings		01,013	-		(5,000)	(5,000)
Capital Budget		13,196	-	(300)	12,082	18,527
			_			
Parks and Recreation		02.202	_	1.000	02.011	101,458
Operating Capital		93,383	-	1,000	93,811	101,458
Capital	•		-			
Library						
Operating		37,675	_	700	38,015	39,680
Capital		200	_	700	798	955
Cable Communications		2,203	-	100	2,200	2,370
Total General Fund	\$	1,310,119	\$	2,500	1,228,747	\$ 1,393,926
PECIAL REVENUE FUNDS	\$		\$		S S	\$
Arizona Highway User Revenue			_			
Operating		66,785 127,095	-	<u>150</u> (150)	66,920 108,169	82,590 82,753
Capital		127,095	_	(150)	100,109	02,733
Capital Construction	•		_			
Operating		167			167	160
Capital		16,655	-		11,718	16,118
City Improvement		112,005	-	13,000		
O				13,000	122,458	141,514
Community Reinvestment			-	13,000	122,458	141,514
Community Reinvestment Operating		1,348	-	300		
Operating Capital		1,348 6,446	- - -		122,458 1,599 3,408	141,514 1,744 7,263
Operating Capital	  		- - - -	300	1,599	1,744
Operating Capital  Court Awards	  	6,446	- - - -	300 (300)	1,599 3,408	1,744 7,263
Operating Capital	- · - · - · - · - ·		- - - - -	300	1,599	1,744
Operating Capital  Court Awards Operating Capital	- ·	6,446	- - - - -	300 (300)	1,599 3,408	1,744 7,263
Operating Capital  Court Awards Operating	- · · · · · · · · · · · · · · · · · · ·	6,446 4,584 56,389	- - - - -	300 (300)	1,599 3,408	1,744 7,263 4,815
Operating Capital  Court Awards Operating Capital  Development Services Operating Capital		6,446 4,584 56,389 14,924	- - - - -	300 (300)	1,599 3,408 5,304	1,744 7,263 4,815 66,934 21,305
Operating Capital  Court Awards Operating Capital  Development Services Operating	- · · · · · · · · · · · · · · · · · · ·	6,446 4,584 56,389	- - - - -	300 (300)	1,599 3,408 5,304	1,744 7,263 4,815
Operating Capital  Court Awards Operating Capital  Development Services Operating Capital Contingencies  Federal Community Development		56,389 14,924 5,000	- - - - - - -	300 (300)	1,599 3,408 5,304 55,897 675	1,744 7,263 4,815 66,934 21,305 5,000
Operating Capital  Court Awards Operating Capital  Development Services Operating Capital  Contingencies  Federal Community Development Operating		56,389 14,924 5,000	- - - - - - -	300 (300)	1,599 3,408 5,304 55,897 675	1,744 7,263 4,815 66,934 21,305 5,000
Operating Capital  Court Awards Operating Capital  Development Services Operating Capital Contingencies  Federal Community Development		56,389 14,924 5,000	- - - - - - -	300 (300)	1,599 3,408 5,304 55,897 675	1,744 7,263 4,815 66,934 21,305 5,000
Operating Capital  Court Awards Operating Capital  Development Services Operating Capital Contingencies  Federal Community Development Operating Capital Capital		56,389 14,924 5,000	- - - - - - -	300 (300)	1,599 3,408 5,304 55,897 675	1,744 7,263 4,815 66,934 21,305 5,000
Operating Capital  Court Awards Operating Capital  Development Services Operating Capital  Contingencies  Federal Community Development Operating		56,389 14,924 5,000	- - - - - - -	300 (300)	1,599 3,408 5,304 55,897 675	1,744 7,263 4,815 66,934 21,305 5,000
Operating Capital  Court Awards Operating Capital  Development Services Operating Capital  Contingencies  Federal Community Development Operating Capital Federal & State Grants		56,389 14,924 5,000 18,636 1,727	- - - - - - -	300 (300) 800	1,599 3,408 5,304 55,897 675	1,744 7,263 4,815 66,934 21,305 5,000 28,204 2,785
Operating Capital  Court Awards Operating Capital  Development Services Operating Capital  Contingencies  Federal Community Development Operating Capital  Federal & State Grants Operating		56,389 14,924 5,000 18,636 1,727	- - - - - - -	300 (300) 800	1,599 3,408 5,304 55,897 675	1,744 7,263 4,815 66,934 21,305 5,000 28,204 2,785
Operating Capital  Court Awards Operating Capital  Development Services Operating Capital Contingencies  Federal Community Development Operating Capital  Federal & State Grants Operating Capital  Federal Transit Operating		56,389 14,924 5,000 18,636 1,727 40,456 22	- - - - - - - - - - - -	300 (300) 800	1,599 3,408 5,304 55,897 675 12,701 36 50,365	1,744 7,263 4,815 66,934 21,305 5,000 28,204 2,785
Operating Capital  Court Awards Operating Capital  Development Services Operating Capital  Contingencies  Federal Community Development Operating Capital  Federal & State Grants Operating Capital  Federal Transit		56,389 14,924 5,000 18,636 1,727 40,456 22	- - - - - - - - - - - -	300 (300) 800	1,599 3,408 5,304 55,897 675 12,701 36	1,744 7,263 4,815 66,934 21,305 5,000 28,204 2,785
Operating Capital  Court Awards Operating Capital  Development Services Operating Capital Contingencies  Federal Community Development Operating Capital  Federal & State Grants Operating Capital  Federal Transit Operating		56,389 14,924 5,000 18,636 1,727 40,456 22	- - - - - - - - - - - - -	300 (300) 800	1,599 3,408 5,304 55,897 675 12,701 36 50,365	1,744 7,263 4,815 66,934 21,305 5,000 28,204 2,785

# CITY OF PHOENIX, ARIZONA Expenditures/Expenses by Fund Fiscal Year 2019-20 (In Thousands)

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2018-19	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2018-19	ACTUAL EXPENDITURES/ EXPENSES 2018-19 1	BUDGETED EXPENDITURES/ EXPENSES 2019-20
Contingencies				
HOPE VI Grant				
Operating	1,910	(50)	1,719	6,368
Capital		50	5	11,231
Human Services Grants	48,668	10,500	58,973	56,270
Neighborhood Protection				
Operating Capital	40,557	100	39,819	41,210
Other Restricted Funds				
Fees and Contributions	53,848		51,198	61,260
Capital	11,980		1,484	13,090
Parks and Preserves				
Operating	5,551	300	5,497	5,935
Capital	59,812	(300)	20,194	72,097
Public Housing				
Operating	87,657		87,459	88,813
Capital	13,804		4,961	18,441
Public Safety Enhancement				
Operating	28,766		27,131	33,596
Capital		<u> </u>		
Public Safety Expansion				
Operating	73,372	500	73,859	84,578
Capital	-	<u> </u>		
Public Transit (RPTA)				
Operating	32,632		32,632	34,263
Capital	19,150		6,864	21,647
Regional Wireless Cooperative	4,420	400	4,777	4,783
Sports Facilities				
Operating	31,232	(13,000)	2,393	2,472
Contingencies Capital	15,000 15,358		10,188	7,170
	10,000		10,100	7,110
Transportation 2050 Operating	206,081		204,507	220,714
Contingencies	10,000		204,507	4,000
Capital	97,655		86,611	120,388
Total Special Revenue Funds	\$\$ \$1,451,689	\$\$ \$(2,500)	\$ \$ 1,220,987	\$ \$ 1,525,556
DEBT SERVICE FUNDS				
Constraint Property Toward C.O.	\$	\$	\$	\$
Secondary Property Tax and G.O.	107,957		107,957	116,862
	\$ 107,957	\$	\$ 107,957	\$ 116,862
CAPITAL PROJECTS FUNDS	\$	\$	\$	\$
Arts and Cultural Facilities	998	Ψ	Ψ	998
Aviation	440,013		388,210	287,613
Economic Development	0.501	400	329	150,177
Facilities Management Finance	6,504 831		3,725 831	27,009
Fire Protection	13,342		6,990	10,253
Housing	7,106		2,277	11,527
Human Services	600			600
			<del>-</del>	-

#### CITY OF PHOENIX, ARIZONA Expenditures/Expenses by Fund Fiscal Year 2019-20

FUND/DEPARTMENT		ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2018-19		EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2018-19		ACTUAL EXPENDITURES/ EXPENSES 2018-19 1	E	BUDGETED EXPENDITURES/ EXPENSES 2019-20
Information Technology		19,095	•		•	10,081		10,114
Neighborhood Services	-	1,486	-		-	580		899
Parks, Recreation and Mtn Preserves	-	22,157	-		-	3,269		18,846
Phoenix Convention Center	-	23,146	-		-	23,054		49,681
Planning and Historic Preservation	-	786	-		•	786		40,001
Public Transit	-	7,276	-		•	310	_	117,104
Regional Wireless Cooperative	-		-		-		_	9,204
	-	9,908	_		-	3,910		
Solid Waste Disposal		17,233			-	1,715	_	10,213
Street Transportation and Drainage		79,243				70,570		107,527
Wastewater		165,044	_	(400)		94,142		154,752
Water		248,608	_		•	202,970	_	238,113
Total Capital Projects Funds NTERPRISE FUNDS	\$	1,063,376	\$		\$	813,749	\$	1,204,630
NIERFRISE FUNDS	\$		\$		\$		\$	
The state			_		-			
Aviation			_					
Operating		361,489	_			339,015		375,642
Contingencies		14,000						20,000
Capital		240,707				170,069		95,535
Convention Center	-		-		-		_	
Operating		71,565				71,316		79,228
Contingencies	_	3,000						3,000
Capital		13,497	-		-	5,736		14,337
Solid Waste			-		-			
Operating		153,719		450		154,144		158,301
Contingencies	-	1,000	_		•	,		1,000
Capital		24,661	-	(450)		7,819		14,733
Wastewater			-		-		_	
Operating	-	182,352	-		•	179,301		183,482
Contingencies	-	4,500			٠	,		12,500
Capital		21,563				7,067		67,225
Water	-		_		-			
Operating	-	332,461	-		•	328,402		359,072
Contingencies	-	9,000	-		•	020,102	_	12,000
Capital	-	118,643	-		-	98,294	_	122,586
Total Enterprise Funds	\$	1,552,157	\$		\$	1,361,163	\$	1,518,641
EAPPROPRIATION FUNDS	\$	1,002,101	- ° \$		\$		Ф \$	
	Ψ		- Ψ -		Ψ		Ψ	
General	_		_		_			
General Government		8,738			_	6,459		12,240
Criminal Justice	_	767				393		814
Public Safety	-	15,871			-	7,604		29,312
Transportation	-	9,038	_		-	4,181		2,714
Environmental Services	-	22,500			-	14,429		33,408
Community Development	-	1,240			-	842		1,696
Community Development  Community Enrichment	-	2,034			-	2,021	-	2,955
Capital Improvements		12,323				6,383		7,898
Library			_		•			
Community Enrichment	-	10,661	-		-	4,695		6,458
Parks and Recreation	-	10,001	-		-	4,033	-	0,400
	-	40.000	_		-	4.500		10.710
Community Enrichment	-	10,302	_		-	1,500		13,712
Cable Communications	-	005	_		-	40		404
General Government		925	_		-	42		181
Arizona Highway User Revenue	-		_		-			,
Street and Highway purposes	-	63,485	-		-	33,399		108,686

# CITY OF PHOENIX, ARIZONA Expenditures/Expenses by Fund Fiscal Year 2019-20 (In Thousands)

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2018-19	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2018-19	ACTUAL EXPENDITURES/ EXPENSES 2018-19 <sup>1</sup>	BUDGETED EXPENDITURES/ EXPENSES 2019-20
Aviation Transportation	85,253		43,632	259.969
Capital Construction	03,233		43,032	259,909
Capital Improvements	4,953		3,531	11,570
City Improvement Operating Debt Service	13			78
Community Reinvestment Community Development	576		256	1,539
Court Awards			230	1,559
Criminal Justice	1,851		258	2,267
Development Services Community Development	9,966		2,832	7,753
Federal and State Grants				
Operating grants Federal Community Development	9,825		2,339	8,722
Community Development	13,378		508	443
Federal Transit				
Transportation  Golf	12,064		10	37,804
Community Enrichment	291		57	611
HOPE Grant Community Development	74		8	225
Human Services Community Enrichment	6,334		566	14,455
Neighborhood Protection				
Public Safety	2,124		81	2,944
Other Restricted Community Development	31,588		5,048	32,522
Parks and Preserves	00.044		45.500	05.404
Capital Improvements  Phoenix Convention Center	20,041		15,599	25,134
Community Enrichment  Public Housing	10,491		5,108	15,563
Community Development	17,094		478	19,503
Public Safety Enhancement Funds Public Safety	119		9	351
Public Safety Expansion Funds Public Safety	561		203	10,042
Regional Transit Authority			203	10,042
Transportation	35,846		22,784	28,079
Regional Wireless Cooperative General Government	3,813		493	2,631
Secondary Property Tax	0,010		100	2,001
Debt Service	1			
Solid Waste Environmental Services	47,096		30,678	54,699
Sports Facilities				
Community Enrichment Transit 2000	2,742		1,994	5,929
Transportation	2,153		1,346	790
Transportation 2050				
Transportation Wastewater	137,871		48,474	128,658
Environmental Services	92,924		56,589	68,890
Water Environmental Services	171,854		105,212	155,626
	171,004		100,212	100,020
Capital 1988 Parks, Recreation, Facilities, Library Bonds	6		4	
2001 Educational, Youth and Cultural Facility Bonds	1			
2001 Neighborhood Protection & Senior Center Bonds	27	10	36	353
2001 Preserving Phoenix Heritage Bonds 2006 Affordable Housing & Neighborhood Bonds	76 730		284	1,214
2006 Education Bonds	22		14	1,214

#### CITY OF PHOENIX, ARIZONA Expenditures/Expenses by Fund Fiscal Year 2019-20

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2018-19	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2018-19	ACTUAL EXPENDITURES/ EXPENSES 2018-19 1	BUDGETED EXPENDITURES/ EXPENSES 2019-20
2006 Library, Senior & Cultural Center Bonds	132		68	5
2006 Parks & Recreation Bonds	138		86	
2006 Police and Fire Protection Bonds	263		129	1,955
2006 Police, Fire and Computer Technology Bonds	545	188	733	545
2006 Street & Storm Sewer Improvement Bonds	47		10	7
Aviation Capital	650,000	(198)	554,547	714,556
Capital Projects - Facilities Management	7		4	7
Capital Reserves	55		20	1,448
City Improvement	34,344		26,100	19,467
CPBC - Senior Lien Excise Tax	3,754			3,890
Development Impact Fees	12,399		9,799	11,653
Downtown Redevelopment and Parking	58		36	
Multi-City Wastewater Capital	29,006		20,837	28,801
Public Housing Capital	4,485		2,247	1,460
Regional Wireless Cooperative Capital	1,606			2
Solid Waste Capital	9,373		5,243	4,081
Streets Capital	29,318		19,221	50,945
Transit Capital	84			19
Wastewater Capital	70,000		60,364	138,910
Water Capital	143,907		129,756	266,266
Total Reappropriation Funds	\$ 1,869,163	\$	\$ 1,259,579	\$ 2,362,456
TOTAL ALL FUNDS	\$ 7,354,461	\$	\$ 5,992,182	\$ 8,122,071

<sup>&</sup>lt;sup>1</sup> Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

# CITY OF PHOENIX, ARIZONA Expenditures/Expenses by Department Fiscal Year 2019-20 (In Thousands)

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2018-19	ADJU AP	ENDITURE/ XPENSE USTMENTS PROVED 2018-19		ACTUAL EXPENDITURES/ EXPENSES* 2018-19		BUDGETED EXPENDITURES/ EXPENSES 2019-20
Community Davidonment	\$	\$		σ		\$	
Community Development: Arizona Highway Users Revenue	Φ15	Φ		\$		Ф	15
Aviation	76			-	75		75
Community Development	19,416		(470)	-	11,330		29,499
Community Reinvestment	7,794		(470)	-	5,007		9,006
Convention Center	537		10	-	540		567
Development Services	69,389			-	56,125		86,707
Federal and State Grants	19,673		(7,000)	-	12,548		9,453
General	23,088		(300)		22,356		24,639
Hope VI Grant	1,910		()		1,724		17,599
Other Restricted	14,003		(270)		9,109		13,789
Public Housing	101,295		(10)		92,320		107,184
Sports Facilities	168		140		307		5,145
Water	31				31		31
Department Total	\$ 257,395	\$	(7,900)	\$	211,472	\$	303,709
	\$	\$		_		\$	
Arizona Highway Users Revenue	1,821				60		1,745
Aviation	3,309				1,497		2,046
Community Development	695		460		1,145		1,221
Convention Center	64,284		(40)		56,530		70,341
Federal and State Grants	1,802		8,000		9,356		15,799
General	31,195				30,525		27,083
Golf Course	5,283		400		5,501		5,456
Human Services Grants	48,668		10,500		58,973		56,270
Library	37,875		1,400		38,812		40,635
Other Restricted	3,985		30		4,008		5,539
Parks and Preserves	65,363		4.000	-	25,690		78,032
Parks and Recreation	93,383		1,000		93,811		101,458
Public Housing	167				99		70
Sports Facilities	16,084			-	10,690		2,840
Transportation 2050 Wastewater			40	-	173		718 173
Water	353		160	-	507		587
vvater		-					307
Department Total	\$ 374,477	\$	21,950	\$	337,377	\$	410,013
Criminal Justice:	\$	\$				\$	
General	34,747				34,695		36,665
Other Restricted	4,228			-	3,382		5,377
Department Total	\$ 38,975	\$		\$	38,077	\$	42,042
	\$	\$				\$	
Aviation	14,000						20,000
Convention Center	3,000						3,000
Development Services	5,000						5,000
General	61,619						57,912
Solid Waste	1,000						1,000
Sports Facilities	15,000						
Transportation 2050	10,000			-			4,000
Wastewater	4,500			-			12,500
Water	9,000	-		-			12,000
Department Total	\$ 123,119	\$		\$		\$	115,412

### 2019-2020 DETAIL BUDGET

# CITY OF PHOENIX, ARIZONA Expenditures/Expenses by Department Fiscal Year 2019-20 (In Thousands)

EPARTMENT/FUND		ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2018-19		EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2018-19		ACTUAL EXPENDITURES/ EXPENSES* 2018-19		BUDGETED EXPENDITURES/ EXPENSES 2019-20
Environmental Services:	\$			5	•		\$	
Aviation	Ψ.		- `	30	-	25	Ψ	50
Capital Construction		70	-		-	70		70
Convention Center		70	-	20	-	11		22
Development Services	•	142	-		-	37		122
Federal and State Grants		843	-		-	751		433
General Grants		26,794	-	900	-	26,842		34,640
Other Restricted		4,161	-	900	-	3,304		5,045
Solid Waste		162,302	-		-	146,893		158,139
Transportation 2050		102,302	-	60	-	57		115
Wastewater		125,558	-	(40)	-	109,755		176,190
Water		328,695	-	(160)	-	309,441		349,517
valei		320,093	-	(100)	-	309,441		349,317
Department Total	\$	648,565	9	810	\$	597,186	\$	724,343
General Government:	\$		9	6			\$	
Arizona Highway Users Revenue		958	- `		-		_	958
Aviation		3,298	-		-	1,248		3,014
Cable		2,203	-	100	-	2,200		2,370
Community Development	•	252	-	10	-	262		269
Convention Center		306	-		-	37		269
Court Awards		183	-		-	174		165
Development Services		1,782	-		-	409		1,412
Federal and State Grants				360	-			2,031
		1,416	-		-	1,767		
General		125,399	_	(600)	-	117,879		135,992
Other Restricted		1,184	-	240	_	1,414		3,605
Public Housing		(1)	_	10	_	1		4 700
Regional Wireless Cooperative		4,420	_	400	_	4,777		4,783
Solid Waste		1,762	_		_	752		1,303
Sports Facilities		129	_		_	129		129
Transportation 2050		1,677	_		_	232		1,445
Wastewater		2,247	_		_	1,413		1,549
Water		4,013	_		_	2,706		2,644
Department Total	\$	151,228	9	520	\$	135,400	\$	161,938
Public Safety:	\$		9	5			\$	
Court Awards		4,400		800	_	5,130		4,650
Federal and State Grants		16,705		9,640	_	25,917		11,483
General		854,889	_		_	842,983		911,944
Neighborhood Protection		40,557	_	100	_	39,819		41,210
Other Restricted		32,482	_		_	27,315		34,464
Public Safety Enhancement	•	28,767	-		-	27,131		33,596
Public Safety Expansion		73,372	-	500	-	73,859		84,578
Sports Facilities		1,455	-		_	1,455		1,528
Department Total	\$	1,052,627	•	11,040	\$	1,043,609	\$	1,123,453
Transportation:	\$		4	6			\$	
Arizona Highway Users Revenue	т.	191,087	- 4		-	175,029	φ	162,626
Aviation		499,114	_	(30)	-	432,157		366,080
Capital Construction		16,752	-	(30)	-	11,815		16,207
Federal and State Grants			-		-	27		27
		116 714	_	(06.000)	-			
Federal Transit Authority		116,714	-	(26,200)	-	55,799		111,362
General Other Restricted		18,926	_		_	18,644		20,587
Other Restricted		5,785	_		_	4,151		6,531
Transit - RPTA		51,782	_		_	39,495		55,910

### 2019-2020 DETAIL BUDGET

### **CITY OF PHOENIX, ARIZONA Expenditures/Expenses by Department** Fiscal Year 2019-20 (In Thousands)

DEPARTMENT/FUND		ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2018-19		EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2018-19		ACTUAL EXPENDITURES/ EXPENSES* 2018-19	BUDGETED EXPENDITURES/ EXPENSES 2019-20
Transportation 2050		301,990		(60)		290,830	338,824
Department Total	\$	1,202,190	\$	(26,290)	\$	1,027,947	\$ 1,078,154
Debt:	\$		\$				
Aviation		96,397				74,082	99,910
City Improvement		112,005		13,000		122,458	141,514
Convention Center		19,933		10		19,934	22,368
Secondary Property Tax		107,957				107,957	116,862
Solid Waste		14,317				14,317	13,591
Sports Facilities		28,754		(13,140)			
Wastewater	_	75,971				75,026	72,797
Water		118,012	•			114,012	128,879
Department Total	\$	573,346	\$	(130)	\$	527,786	\$ 595,921
	\$		\$		\$		\$
Capital:		1,063,376			•	813,749	 1,204,630
Department Total	\$	1,063,376	\$		\$	813,749	\$ 1,204,630
	\$		\$		\$		\$ i
Reappropriation:	-	1,869,163				1,259,579	2,362,456
Department Total	\$	1,869,163	\$		\$	1,259,579	\$ 2,362,456
Total All Departments	\$	7,354,461	\$		\$	5,992,182	\$ 8,122,071

Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

# CITY OF PHOENIX, ARIZONA Full-Time Employees and Personnel Compensation Fiscal Year 2019-20 (In Thousands)

FUND	Full-Time Equivalent (FTE) 2019-20	Employee Salaries and Hourly Costs 2019-20	Retirement Costs 2019-20	Healthcare Costs 2019-20	Other Benefit Costs 2019-20	Total Estimated Personnel Compensation 2019-20
GENERAL FUND	000 7	6 0 0 0	0000	00	00000	7000
Geriefal	986,7	304,930	293,713	08,483		),  - 
Darks and Decreation	000	30 101	3,930	1,040	2,021	60,180
Cable Communication	16	1 275	10,000	0,100	3204	00,00
Total General Fund	8,399		\$ 308,167 \$	97,682	\$ 140,284 =	1,1
SPECIAL REVENUE FUNDS						
Arizona Highway User Revenue	671	\$ 40,128	\$ 13,758 \$	7,888	\$ 5,654 =	67,428
Community Reinvestment	4	361	151	52	148	712
Court Awards	0	485	343	0	29	857
Development Services	393	28,245	9,926	4,788	5,398	48,357
Federal Community Development	86	4,810	1,764	868	1,265	8,738
Federal and State Grants	201	11,161	4,173	1,511	2,032	18,877
Federal Transit Authority	0	0	0	0	0	0
Golf Course	32	1,221	207	101	137	1,666
HOPE VI	13	733	171	146	168	1,218
Human Services	169	8,389	2,793	1,705	1,482	14,369
Neighborhood Protection	290	17,226	11,918	2,735	3,294	35,173
Other Restricted	84	8,145	2,878	1,359	1,915	14,297
Parks and Preserves	73	3,458	899	563	461	5,381
Public Safety Enhancement	268	15,753	8,508	2,574	3,129	29,964
Public Safety Expansion	999	45,820	29,857	7,307	8,411	91,395
Public Housing	124	4,719	1,684	1,059	1,054	8,516
Regional Wireless Cooperative	4	314	113	51	78	556
Transportation 2050	115	8,029	2,871	1,273	1,235	13,408
Total Special Revenue Funds	3,193	\$ 198,997	\$ 92,014 \$	34,011	35,890 =	360,912
ENTERPRISE FUNDS						
Aviation	895		\$ 20,054 \$	10,606	\$ 7,025 =	
Convention Center	221	13,155	4,419	2,359	2,304	22,237
Solid Waste	612	32,643	11,167	7,376	4,564	55,750
Wastewater	354	21,195	3,063	4,348	3,576	32,182
Water	1,148	69,348	24,266	13,133	11,917	118,664
Total Enterprise Funds	3,230	\$ 193,524	\$ 62,969 \$	37,822	\$ 29,386 =	323,701
TOTAL ALL FUNDS	14,822	\$ 1,015,630	\$ 463,150 \$	169,515 \$	205,560 =	1,853,855



## **Ordinances**



### **ORDINANCE S-45785**

AN ORDINANCE DETERMINING AND ADOPTING FINAL ESTIMATES OF PROPOSED EXPENDITURES BY THE CITY OF PHOENIX FOR THE FISCAL YEAR BEGINNING JULY 1, 2019, AND ENDING JUNE 30, 2020; DECLARING THAT SUCH SHALL CONSTITUTE A BUDGET FOR THE CITY OF PHOENIX FOR SUCH FISCAL YEAR.

WHEREAS, pursuant to the provisions of the laws of Arizona, the Charter and Ordinances of the City of Phoenix, the City Council is required to adopt a budget for the fiscal year beginning July 1, 2019, and ending June 30, 2020; and

WHEREAS, by the provisions of the City Charter and in compliance with the provisions of A.R.S. §§ 42-17101, 17102, 17103, 17104, 17105, 17106, 17107, and 17108, the City Council did on the 5th day of June, 2019, adopt and file with the City Clerk its tentative budget including an estimate of the different amounts required to meet the public expense for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property within the City of Phoenix; and

WHEREAS, due notice has been given by the City Clerk as required by law, the said tentative budget is on file and open to inspection by anyone interested; and

WHEREAS, in accordance with law and following due public notice the Council met on the 19th day of June, 2019, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures or tax levies; and

WHEREAS, publication has been duly made as required by law, of said estimates together with a notice that the City Council will meet on the 3rd day of July, 2019, at the hour of 10:00 a.m. in the City Council Chambers of the City of Phoenix, 200 West Jefferson St., Phoenix, Arizona for the purpose of making tax levies as set forth in said estimates; and

WHEREAS, the sums to be raised by primary taxation, as specified herein, do not in the aggregate amount exceed that amount as computed pursuant to A.R.S. § 42-17102;

NOW THEREFORE, BE IT ORDAINED BY THE COUNCIL OF THE CITY
OF PHOENIX as follows:

SECTION 1. The City Council has determined and adopted the following estimates of the proposed expenditures therein named and set forth for the conduct of the business of the City government of the City of Phoenix for the fiscal year beginning July 1, 2019, and ending June 30, 2020, and that the same shall constitute the official annual budget of the City for said fiscal year.

### CITY OF PHOENIX, ARIZONA PURPOSES OF PROPOSED PUBLIC EXPENSE

	Amount of Appropriation
Purpose	<u>2019-20</u>
GENERAL FUNDS	
General Government	\$137,460,327
Public Safety	911,943,809
Criminal Justice	36,664,903
Transportation	20,587,290
Community Development	24,639,124
Community Enrichment	26,936,185
Environmental Services	19,791,762
Contingencies	57,912,000
Unassigned Vacancy Savings	(5,000,000)
Capital Improvements	18,526,500
Total General Funds	\$ <u>1,249,461,900</u>
PARKS AND RECREATION FUNDS	
Parks and Recreation Operations and Maintenance.	\$ <u>101,457,562</u>
LIBRARY FUNDS	
Library Operations and Maintenance, and Capital	\$40,635,283
Improvements.	
CABLE COMMUNICATION FUNDS	
Cable Communication Operations and Maintenance.	\$2,370,457
	T
ARIZONA HIGHWAY USER REVENUE FUNDS	
Street Maintenance, Major Street Improvements, Traffic	\$ <u>165,342,894</u>
Improvements and other Street Improvements.	
AVIATION FUNDS	
Aviation Operations and Maintenance, Debt Service and	
Capital Improvement Expenditures.	\$471,176,583
Contingencies	20,000,000
	20,000,000
Total Aviation Funds	\$ <u>491,176,583</u>

<u>Purpose</u>	Amount of Appropriation 2019-20
CAPITAL CONSTRUCTION FUNDS Capital Improvements in the Street Transportation and Environmental Programs.	\$ <u>16,277,115</u>
CITY IMPROVEMENT FUND  Debt Service Payments for Transit Facilities and Improvements; Downtown Arena; Public Safety Communication Systems; Municipal Court Building; Vehicles; LED Streetlight Conversion; Property Acquisitions; City Hall; IGC/TGen Facility; Adams Street Garage; Telephone System and Data Network Replacement; Personnel/Payroll Computer Systems; Amphitheater; City Technology Upgrades; ASU College of Nursing; Police Training Academy and Precincts; Elevator Rehabilitation; Local Alcohol Rehabilitation Center; Okemah Service Center; Miscellaneous Redevelopment Projects; Other Equipment, Office, Service and Training Facilities and Improvements.	<u>\$141,514,324</u>
COMMUNITY REINVESTMENT FUNDS Community Reinvestment Capital Improvements and Related Operations and Maintenance.	\$ <u>9,006,384</u>
COURT AWARD FUNDS Criminal Justice Programs.	\$ <u>4,815,100</u>
<u>DEVELOPMENT SERVICES FUNDS</u> Development Services Operations and Maintenance, and Capital Improvement Expenditures.	\$88,239,841
Contingencies	5,000,000
Total Development Services Funds	\$ <u>93,239,841</u>
FEDERAL COMMUNITY DEVELOPMENT FUNDS Community Development Program.	\$ <u>30,988,877</u>
FEDERAL OPERATING TRUST FUNDS Federal and State Grant Programs.	\$ <u>39,226,977</u>

Purpose	Amount of Appropriation 2019-20
FEDERAL TRANSIT FUND Transit Operations and Maintenance, and Capital Improvements.	\$ <u>111,361,958</u>
GOLF COURSE FUNDS Golf Course Operations and Maintenance, and Debt Service.	\$ <u>5,455,845</u>
HOPE VI FEDERAL GRANT FUNDS	\$ <u>17,599,223</u>
HUMAN SERVICES FEDERAL TRUST FUNDS Human Services Program.	\$ <u>56,270,174</u>
NEIGHBORHOOD PROTECTION FUNDS Eligible Police, Fire, and Block Watch Operations and Maintenance Expenditures Funded with Privilege License and Excise Taxes in accordance with Ordinance G-3696.	\$ <u>41,209,677</u>
OTHER RESTRICTED FUNDS Other Restricted Funds Operations and Maintenance, and Capital Improvement Expenditures.	\$ <u>74,350,541</u>
PARKS AND PRESERVES FUNDS Parks and Preserves Operations and Maintenance, and Capital Improvement Expenditures Funded with Privilege License and Excise Taxes in accordance with the Phoenix Parks and Preserves initiative approved by the Phoenix voters in a ballot measure on May 20, 2008.	\$ <u>78,031,925</u>
PHOENIX CONVENTION CENTER FUNDS Phoenix Convention Center Operations and Maintenance, Debt Service, and Capital Improvement Expenditures.	\$93,566,019
Contingencies	3,000,000
Total Phoenix Convention Center Funds	\$ <u>96,566,019</u>

<u>Purpose</u>	Amount of Appropriation 2019-20
PUBLIC HOUSING FUNDS Public Housing Operations and Maintenance, and Capital Improvement Expenditures.	\$ <u>107,254,310</u>
PUBLIC SAFETY ENHANCEMENT FUNDS Police, Fire, and Emergency Management Operations and Maintenance Expenditures Funded with Privilege License and Excise Taxes in accordance with Ordinance S-31877.	\$ <u>33,595,652</u>
PUBLIC SAFETY EXPANSION FUNDS Police and Fire Personnel and Service Expansion Funded with Privilege License and Excise Taxes in accordance with Ordinance G-4987.	\$ <u>84,578,281</u>
REGIONAL TRANSIT FUNDS Regional Transportation Operations and Maintenance and Capital Improvements.	\$ <u>55,910,148</u>
REGIONAL WIRELESS COOPERATIVE FUNDS Operations and Maintenance of the Regional Wireless Cooperative.	\$ <u>4,782,943</u>
SECONDARY PROPERTY TAX FUNDS  Debt Service on and Early Redemption of Outstanding Bonds and Long-Term Obligations.	\$ <u>116,861,607</u>
SOLID WASTE FUNDS Solid Waste Operations and Maintenance, Capital Improvements, and Debt Service.	\$173,033,706
Contingencies	1,000,000
Total Solid Waste Funds	\$ <u>174,033,706</u>
SPORTS FACILITIES FUNDS Sports Facilities Operations and Maintenance, and Debt Service.	\$ <u>9,642,325</u>

<u>Purpose</u>	Amount of Appropriation 2019-20
TRANSPORTATION 2050 FUNDS Transit and Streets Operations and Maintenance, and Capital Improvement Expenditures Funded with Privilege License and Excise Taxes in accordance with Ordinance G-6051.	\$341,102,182
Contingencies	4,000,000
Total Transportation 2050 Funds	\$ <u>345,102,182</u>
WASTEWATER SYSTEM FUNDS Wastewater System Operations and Maintenance, Debt Service and Capital Improvement Expenditures.	\$250,707,770
Contingencies	12,500,000
Total Wastewater Funds	\$ <u>263,207,770</u>
WATER FUNDS Water System Operations and Maintenance, Debt Service and Capital Improvement Expenditures.	\$481,657,186
Contingencies	12,000,000
Total Water Funds	\$ <u>493,657,186</u>
TOTAL APPROPRIATIONS 2019-20	\$ <u>4,554,984,769</u>

SECTION 2. Upon the approval of the City Manager, funds may be transferred within purposes set forth in Section 1, or within the purposes of separately adopted portions of this budget.

SECTION 3. Upon recommendation by the City Manager and with the approval of the City Council, expenditures may be made from the appropriation for contingencies.

SECTION 4. In the case of an emergency, the City Council may authorize the transfer of funds between purposes set forth in Section 1, if funds are available and the transfer does not conflict with the limitations provided by law (A.R.S. § 42-17106).

SECTION 5. The City Council may authorize appropriation increases, if funds are available, for purpose of expenditures that are exempt from the limitation provided in Article IX, Section 20, Constitution of Arizona.

SECTION 6. Money from any fund may be used for any of these purposes set forth in Section 1, except money specifically restricted by State law or by City Charter or City ordinances and resolutions.

PASSED by the Council of the City of Phoenix this 19th day of June, 2019.

ATTEST:

ACTING

City Clerk

APPROVED AS TO FORM:

Acting City Attorney

REVIEWED BY:

JB:efl:2117664 1.docx (LF19-0206) 6/19/19

City Manager

### **ORDINANCE S-45820**

AN ORDINANCE ADOPTING THE FINAL CAPITAL FUNDS BUDGET FOR THE CITY OF PHOENIX FOR THE FISCAL YEAR BEGINNING JULY 1, 2019 AND ENDING JUNE 30, 2020; DECLARING THAT SUCH SHALL CONSTITUTE THE CAPITAL FUNDS BUDGET FOR THE CITY OF PHOENIX FOR SUCH FISCAL YEAR.

BE IT ORDAINED BY THE COUNCIL OF THE CITY OF PHOENIX as follows:

SECTION 1. The schedule set forth as Section 2 below is hereby adopted as the final 2019-20 Capital Funds Budget for capital improvements to be made from authorized property tax and revenue supported bond proceeds; nonprofit corporation bond financing; federal and state participation funds; passenger facility charges; customer facility charges; participation by other governmental entities in certain projects; development impact fees; capital grants; capital reserves; solid waste remediation funds and other capital funding sources; for the year beginning July 1, 2019 and ending June 30, 2020.

SECTION 2. This Council has determined and adopted the following estimates of proposed Capital expenditure improvements for the various purposes therein named for the fiscal year beginning July 1, 2019 and ending June 30, 2020.

### 2019-2020 DETAIL BUDGET

Purpose	Appropriation Amount 2019-20
ARTS AND CULTURAL FACILITIES	
General Obligation Bond Funds	\$997,902
AVIATION	
Capital Grants, Nonprofit Corporation Bond Financing, Passenger and Customer Facility Charges	\$287,612,787
ECONOMIC DEVELOPMENT	
Nonprofit Corporation Bond Financing	\$150,177,327
FACILITIES MANAGEMENT	
General Obligation Bond Funds, Nonprofit Corporation Bond Financing, and Other Capital Funds	\$27,008,500
FIRE PROTECTION	
Development Impact Fees, General Obligation Bond Funds, Nonprofit Corporation Bond Financing	<u>\$10,253,120</u>
HOUSING	
Capital Grants	<u>\$11,527,410</u>
HUMAN SERVICES	
General Obligation Bond Funds	\$600,000
INFORMATION TECHNOLOGY	
Capital Reserves and Nonprofit Corporation Bond Financing	<u>\$10,113,893</u>
NEIGHBORHOOD SERVICES	
General Obligation Bond Funds	\$898,760

	Appropriation
Purpose	Amount 2019-20
PARKS, RECREATION AND MOUNTAIN PRESERVES	
Capital Reserves, Development Impact Fees, General Obligation Bond Funds and Other Capital Funds	\$18,845,897
PHOENIX CONVENTION CENTER	
Federal, State and Other Participation Funds, and Nonprofit Corporation Bond Financing	\$49,681,030
PUBLIC TRANSIT	
Capital Grants, and Nonprofit Corporation Bond Financing	\$117,104,026
REGIONAL WIRELESS COOPERATIVE	
Other Cities' Participation Funds	\$9,203,942
SOLID WASTE DISPOSAL	
Capital Reserves, Nonprofit Corporation Bond Financing and Solid Waste Remediation Funds	\$10,212,917
STREET TRANSPORTATION AND DRAINAGE	
Capital Reserves, Development Impact Fees, Federal, State and Other Participation Funds, General Obligation Bond Funds and Nonprofit Corporation Bond Financing	<u>\$107,527,207</u>
WASTEWATER	
Development Impact Fees, Nonprofit Corporation Bond Financing and Other Cities' Participation Funds	<u>\$154,752,407</u>
WATER	
Development Impact Fees, Nonprofit Corporation Bond Financing and Other Cities' Participation Funds	<u>\$238,112,855</u>
TOTAL	\$1,204,629,980

SECTION 3. Upon the approval of the City Manager, funds may be transferred within purposes set forth in Section 2.

SECTION 4. The City Council may authorize appropriation increases, if funds are available, for purpose of expenditures that are exempt from the limitation provided in Article IX, Section 20, Constitution of Arizona.

PASSED by the Council of the City of Phoenix this 19th day of June, 2019.

ATTEST:

**ACTING** 

City Clerk

PPROVED AS TO FORM:

Acting City Attorney

REVIEWED BY:

City Manage

DIR:eff:2117667 /1 docy /I E10-1478) 6/10/10

### **ORDINANCE S-45786**

AN ORDINANCE ADOPTING THE FINAL REAPPROPRIATION BUDGET FOR ITEMS OF EXPENDITURE PREVIOUSLY ADOPTED AS PART OF THE 2018-19 FISCAL YEAR OPERATING AND CAPITAL FUND BUDGETS OF THE CITY OF PHOENIX BUT REMAINING AS UNEXPENDED FUNDS AS OF JUNE 30, 2019.

WHEREAS, the City of Phoenix adopts, pursuant to state law, an annual budget consisting of operating funds and capital funds for expenditure in each fiscal year, and did so for the fiscal year 2018-19; and

WHEREAS, the requirements of planning and contracting for the acquisition of goods and services requires in many instances that the contracts for such goods and services cannot be immediately executed; and

WHEREAS, there remains from said items budgeted for the fiscal year 2018-19 substantial amounts represented by executed but unfulfilled contracts; and

WHEREAS, the City Charter directs that amounts may be expended by the City only for goods and services actually received, and may not be expended in advance of the acquisition of such goods and services; and

WHEREAS, State Budget Law, A.R.S. § 42-17106, and as interpreted by

the Attorney General, demands that no expenditures be made for a purpose not included in the budget, and no expenditure be made for any debt, obligation or liability incurred or created in any fiscal year in excess of the amount specified for each purpose in the budget for such fiscal year as finally adopted; and

WHEREAS, it has become necessary to adopt a reappropriation and supplemental budget for sums to be expended in the fiscal year 2019-20 from funds budgeted for the fiscal year 2018-19, but remaining unexpended as of the close of the fiscal year on June 30, 2019.

NOW THEREFORE, BE IT ORDAINED BY THE COUNCIL OF THE CITY

OF PHOENIX as follows:

SECTION 1. This Council has determined and adopted the following estimates of proposed capital and operating fund expenditures as hereinafter set forth presenting a reappropriation of items previously budgeted for the fiscal year 2018-19 but remaining unexpended at the close of said fiscal year, and representing amounts encumbered by means of outstanding contracts as of the close of said fiscal year. That said amounts and the purposes therefore are set forth in the schedule below as follows:

### 2019-2020 REAPPROPRIATED FUNDS

Fund

1 4114		
OPERATING FUNDS:		
General Funds		
General Government		\$12,240,000
Criminal Justice		814,000
Public Safety		29,312,000
Transportation		2,714,000
<b>Environmental Services</b>		33,408,000
Community Development	the second filter and the second	1,696,000

Ordinance S-45786

Amount

Fund	Amount
Community Enrichment Capital Improvements	2,955,000 <u>7,898,000</u>
Total General Funds	\$ <u>91,037,000</u>
Parks and Recreation Funds	
Parks and Recreation Operations and Maintenance.	\$ <u>13,712,000</u>
Library Funds	
Library Operations and Maintenance, and Capital Improvements.	\$ <u>6,458,000</u>
Cable Communication Funds	
Cable Communication Operations and Maintenance.	\$ <u>181,000</u>
Arizona Highway User Revenue Funds	
Street Maintenance, Major Street Improvements, Traffic Improvements and Other Street Improvements.	\$ <u>108,686,000</u>
Aviation Funds	
Aviation Operations and Maintenance, and Capital Improvements.	\$ <u>259,969,000</u>
Capital Construction Funds	
Capital Improvements in Street Transportation and Drainage.	\$ <u>11,570,000</u>
City Improvement Operating Funds	
Debt Service Related Costs associated with City Improvement.	\$ <u>78,000</u>
Community Reinvestment Funds	
Community Reinvestment Program.	\$ <u>1.539,000</u>

Fund	Amount
Court Award Funds	
Criminal Justice Program.	\$ <u>2.267,000</u>
Development Services Funds	
Development Services Operations and Maintenance, and Capital Improvements.	\$ <u>7,753,000</u>
Federal Community Development Funds	
Community Development Program.	\$ <u>443,000</u>
Federal Operating Trust Funds	
Federal and State Grants.	\$8,722,000
Federal Transit Funds	
Federal Transit Grant Program.	\$ <u>37,804,000</u>
Golf Course Funds	
Golf Course Operations, Maintenance, and Capital Improvements.	\$ <u>611,000</u>
HOPE VI Federal Grant Funds	
HOPE VI Program.	\$ <u>225,000</u>
Human Services Federal Trust Funds	
Human Services Program.	\$ <u>14,455,000</u>
Neighborhood Protection Funds	
Eligible Police, Fire and Blockwatch Operations and Maintenance Expenditures Funded with Privilege License and Excise Taxes in accordance with Ordinance G-3696.	\$ <u>2,944,000</u>
Other Restricted Funds	
Other Restricted Funds Operations, Maintenance, and Capital Improvements.	\$ <u>32,522,000</u>
	Ordinance S-45786

Fund	Amount
Parks and Preserves Funds	
Parks and Preserves Operations and Maintenance, and Capital Improvement Expenditures Funded with Privilege License and Excise Taxes in accordance with the Phoenix Parks and Preserves initiative approved by the Phoenix voters in a ballot measure on May 20, 2008.	\$ <u>25,134,000</u>
Phoenix Convention Center Funds	
Phoenix Convention Center Operations and Maintenance, and Capital Improvements.	\$ <u>15,563,000</u>
Public Housing Funds	
Public Housing Operations, Maintenance, and Capital Improvements.	\$ <u>19,503,000</u>
Public Safety Enhancement Funds	
Police, Fire, and Emergency Management Operations and Maintenance Expenditures Funded with Privilege License and Excise Taxes in accordance with Ordinance S-31877.	<u>\$351,000</u>
Public Safety Expansion Funds	
Police and Fire Personnel and Service Expansion Funded with Privilege License and Excise Taxes in accordance with Ordinance G-4987.	<u>\$10,042,000</u>
Regional Transit Authority Funds	
Regional Transit Operations and Maintenance, and Capital Improvements.	\$ <u>28,079,000</u>
Regional Wireless Cooperative Funds	
Operations and Maintenance of the Regional Wireless Cooperative.	\$ <u>2,631,000</u>
Solid Waste Funds	
Solid Waste Operations, Maintenance, and Capital Improvements.	\$ <u>54,699,000</u>
	Ordinance S-45786

Fund	Amount
Sports Facilities Funds	
Sports Facilities Operations and Maintenance, and Capital Improvements.	\$ <u>5,929,000</u>
Transit 2000 Funds	
Transit Operations and Maintenance, and Capital Improvement Expenditures Funded with Privilege License and Excise Taxes in accordance with Ordinance G-4259.	\$ <u>790.000</u>
Transportation 2050 Funds	
Transit and Streets Operations and Maintenance, and Capital Improvement Expenditures Funded with Privilege License and Excise Taxes in accordance with Ordinance G-6051.	\$ <u>128,658,000</u>
Wastewater System and Multi-City Wastewater Funds	
Wastewater System Operations and Maintenance, and Capital Improvements.	\$ <u>68,890,000</u>
Water Funds	
Water System Operations and Maintenance, and Capital Improvements.	\$ <u>155,626,000</u>
CAPITAL PROJECTS FUNDS:	
1988 Parks, Recreation, Facilities, Library Bonds	\$ <u>1,000</u>
2001 Neighborhood Protection and Senior Center Bond Funds	\$ <u>353,000</u>
2006 Affordable Housing & Neighborhood Bond Funds	\$ <u>1,214.000</u>
2006 Library, Senior & Cultural Center Bond Funds	\$ <u>5.000</u>
2006 Police and Fire Protection Bond Funds	\$ <u>1.955.000</u>
2006 Police, Fire and Computer Technology Bond Funds	\$ <u>545,000</u>
	Ordinance S-45786

Fund	Amount
2006 Street & Storm Sewer Improvement Bond Funds	\$ <u>7,000</u>
Aviation Capital Funds	\$ <u>714,556,000</u>
Capital Projects - Facilities Management Funds	\$ <u>7,000</u>
Capital Reserve Funds	\$ <u>1,448,000</u>
City Improvement Capital Funds	\$ <u>19,467,000</u>
Civic Plaza Building Corporation Funds	\$ <u>3,890,000</u>
Development Impact Fee Funds	\$ <u>11,653,000</u>
Multi-City Wastewater Capital Funds	\$ <u>28,801,000</u>
Public Housing Capital Funds	\$ <u>1,460,000</u>
Regional Wireless Cooperative Capital Funds	\$ <u>2,000</u>
Solid Waste Capital Funds	\$ <u>4,081,000</u>
Streets Capital Funds	\$ <u>50,945,000</u>
Transit Capital Funds	\$ <u>19,000</u>
Wastewater Capital Funds	\$ <u>138,910,000</u>
Water Capital Funds	\$ <u>266,266,000</u>
TOTAL	\$ <u>2,362,456,000</u>

SECTION 2. In case of an emergency, the City Council may authorize the transfer of funds between the purposes set forth in Section 1 above, if the funds are available and the transfer does not conflict with the limitations provided by law under A.R.S. § 42-17106.

SECTION 3. Money from any fund may be used for any of these

Ordinance S-45786

purposes set forth hereinabove, except money specifically restricted by state law or by City Charter or City ordinances and resolutions.

PASSED by the Council of the City of Phoenix this 19th day of June, 2019.

ATTEST:

City Clerk



APPROVED AS TO FORM:

Acting City Attorney

REVIEWED BY:

### **ORDINANCE S-45897**

AN ORDINANCE LEVYING SEPARATE AMOUNTS TO BE RAISED FOR PRIMARY AND SECONDARY PROPERTY TAX LEVIES UPON EACH ONE HUNDRED DOLLARS (\$100.00) OF THE ASSESSED VALUATION OF PROPERTY SUBJECT TO TAXATION WITHIN THE CITY OF PHOENIX FOR THE FISCAL YEAR ENDING JUNE 30, 2020.

WHEREAS, by the provisions of the City Charter an ordinance levying taxes for the fiscal year 2019-20 is required to be finally adopted not later than the last regular Council meeting in July of said fiscal year, which date complies with State law requirements; and

WHEREAS, the County of Maricopa is now the tax assessing and collecting authority for the City of Phoenix, the City Clerk is hereby directed to transmit a certified copy of this tax levy ordinance to the Assessor and the Board of Supervisors of Maricopa County, Arizona as required by law.

NOW, THEREFORE, BE IT ORDAINED BY THE COUNCIL OF THE CITY

OF PHOENIX as follows:

SECTION 1. There is hereby levied on each ONE HUNDRED DOLLARS (\$100.00) of the limited assessed value of all property, real, personal and possessory interest, within the corporate limits of the City of Phoenix, except such property as may be by law exempt from taxation, a primary property tax rate equating to \$1.3055 which

is sufficient to generate a primary property levy of ONE HUNDRED SEVENTY-TWO MILLION, SIX HUNDRED TWENTY-SIX THOUSAND, AND FOUR HUNDRED NINETY-TWO DOLLARS (\$172,626,492), an amount less than the maximum allowable primary tax levy under the Arizona Constitution. The primary tax levy is allocated into the following amounts or rates for each of the following purposes:

- (a) For the purpose of providing funds for the GENERAL MUNICIPAL AND ADMINISTRATIVE EXPENSES of the City, in accordance with Chapter XVIII Section 8 of the City Charter, a tax rate of \$1.00 per ONE HUNDRED DOLLARS (\$100.00) of limited assessed valuation of all taxable real, personal and possessory interest property in the City of Phoenix, which includes \$0.08 per ONE HUNDRED DOLLARS (\$100.00) of such limited assessed valuation for the purpose of providing funds for the OPERATION AND MAINTENANCE OF PARKS AND PLAYGROUNDS, in accordance with chapter XXIII, section 2, subsection 2 of the City Charter.
- (b) For the purpose of providing funds for the OPERATION AND MAINTENANCE OF LIBRARIES, in accordance with chapter XVIII, section 11 of the City Charter, a tax rate of \$0.3055 per ONE HUNDRED DOLLARS (\$100.00) of limited assessed valuation of all taxable real, personal and possessory interest property in the City of Phoenix.

SECTION 2. In addition to the property tax levy for primary purposes set in Section 1 above, there is hereby levied on each ONE HUNDRED DOLLARS (\$100.00) of the limited assessed value of all property, real, personal and possessory interest, within the corporate limits of the City of Phoenix, except such property as may by law be exempt from taxation, a secondary tax rate of \$0.8241 for secondary

purposes for paying principal of and interest on or redemption charges on general obligation bonds of the City of Phoenix.

SECTION 3. The primary property tax rate as calculated in Section 1 and the secondary tax rate as calculated in Section 2 shall equal a combined tax rate of \$2.1296.

SECTION 4. Failure by the County officials of Maricopa County, Arizona to properly return the delinquent list, any irregularity in assessments or omissions in the same, or any irregularity in any proceedings shall not invalidate such proceedings or invalidate any title conveyed by a tax deed; failure or neglect of any officer or officers to timely perform any of the duties assigned to him or to them shall not invalidate any proceedings or any deed or sale pursuant thereto; the questioned validity of assessment or levy of taxes or of the judgment of sale by which collection of the same may be enforced shall not affect the lien of the City upon such property for the delinquent taxes unpaid thereon; overcharge as to part of the taxes or of costs shall not invalidate any proceedings for the collection of taxes or the foreclosure of the lien therefore or a sale of the property under such foreclosures; and all acts of officers de facto shall be valid as if performed by officers de jure.

PASSED by the Council of the City of Phoenix this 3rd day of July, 2019.

Kath Juy WAX OR

ATTEST:

City Clerk

APPROVED AS TO FORM:

Acting City Attorney

**REVIEWED BY:** 

City Manager

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### PHOENIX, ARIZONA 2019-20 LEGAL LIMIT PROPERTY TAX LEVY FOR PRIMARY PURPOSES A.R.S. § 42-17051, Subsection A

1,. ,	Maximum allowable levy for the prior year	\$ 170,112,528
2.	The above figure increased by two percent (2%)	173,514,779
3.	Current Assessed Value of last year's property	12,903,146,347
4.	A. "3" divided by 100	129,031,463
V	B. Maximum Allowable Tax Rate equals - "2" divided by "4A" (\$173,514,779 ÷ \$129,031,463)	1.3447
5.	Estimated Current Assessed Value	13,223,017,361
6.	A. Current Assessed Value divided by 100	132,230,174
	B. Levy equals - "4B" multiplied by "6A" (\$1.3447 X \$132,230,174)	177,809,914
	Estimated over collections of the 2018-19 primary property tax levy will reduce this estimate as follows:	
7.	A. Estimated over collections of 2018-19 primary levy	-0-
	B. Maximum Allowable Levy Limit for 2019-20	\$ 177,809,914
8.	Adjusted Allowable Levy Limit and Tax Rate:	
	A. Allowable Levy Limit for 2019-20	\$ 177,809,914
	B. Accepted Torts	0-
	C. Adjusted Allowable Levy Limit	\$ 177,809,914
	D. Adjusted Allowable Tax Rate - "8C" divided by "6A" (\$177,809,914 ÷ \$132,230,174)	1.3447
	20 Primary Levy 20 Primary Tax Rate	\$ 172,626,492 1.3055



# **Glossary of Terms**



### Glossary

Accrual Basis Accounting – The most commonly used accounting method, which reports income when earned and expenses when incurred, as opposed to cash basis accounting, which reports income when received and expenses when paid. For the city's Comprehensive Annual Financial Report (CAFR), Phoenix recognizes grant revenues on a modified cash basis. Generally Accepted Accounting Principles (GAAP) recognizes grant revenues on an accrual basis.

**Appropriation** – An authorization granted by the City Council to make expenditures and to incur obligations for purposes specified in the appropriation ordinances. Three appropriation ordinances are adopted each year: 1) the operating funds ordinance, 2) the capital funds ordinance, and 3) the re-appropriated funds ordinance.

**Arizona Highway User Revenue (AHUR)** – Various gas tax and vehicle licensing fees imposed and collected by the state and shared with cities and towns. This revenue must be used for street or highway purposes.

**Asset Betterment** – An addition or change to a Capital Asset intended to prolong the life of the asset beyond its original design life, or to increase the functionality, efficiency or capacity of the asset beyond that of its original design, over and above the results of prescribed or routine maintenance.

Balanced Budget – Arizona law (Title 42 Arizona Revised Statutes) and the City of Phoenix Charter (chapter XVIII) require the City Council to annually adopt a balanced budget by purpose of public expense. State law defines this balanced budget as "the primary property tax levy, when added together with all other available resources, must equal these expenditures." Therefore, no General Fund balances can be budgeted in reserve for subsequent fiscal years. Instead, an amount for contingencies is included in the budget each year. The charter further requires that "the total of proposed expenditures shall not exceed the total of estimated income and fund balances."

**Base Budget** – Funding for ongoing expenditures for personnel, commodities, contractual services and replacement of existing equipment previously authorized. The base budget provides funding to continue previously authorized services and programs.

**Block Watch Fund** – This fund is the Block Watch portion of the Neighborhood Protection Fund. This fund is a portion of a voter-approved 0.1 percent sales tax increase approved in October 1993. Grant funds are awarded to communities for innovative methods to deter crime-related problems in their neighborhoods. The city disburses these funds through an annual application process.

**Bonds** – Debt instruments that require repayment of a specified principal amount on a certain date (maturity date), along with interest at a stated rate or according to a formula for determining the interest rate.

**Bond Rating** – An evaluation of a bond issuer's credit quality and perceived ability to pay the principal and interest on time and in full. Three agencies regularly review city bonds and generate bond ratings - Moody's Investors Service, Fitch Ratings and Standard & Poor's Ratings Group.

**Budget** – A plan of financial operation for a specific time period (the City of Phoenix's adopted budget is for a fiscal year July 1 – June 30). The budget contains the estimated expenditures needed to continue the city's operations for the fiscal year and revenues anticipated to finance them.

**Capital Asset (Outlay)** – An asset meeting the capitalization threshold specified in the City's Comprehensive Annual Financial Report.

**Capital Expenditures** – Expenditures in the Capital Improvement Program.

**Capital Funds** – Resources such as bond issuance proceeds that are restricted to expenditures for Capital Assets.

**Capital Funds Budget** – The component of the first year of the Capital Improvement Program that is financed from Bond Funds and other Capital Funds.

Capital Improvement Program (CIP) – The City's five-year plan for investment in infrastructure and similar assets, which is updated annually. Direct costs of Capital Projects, and any expenditure of capital funds, are budgeted and recorded in the Capital Improvement Program. Additionally, direct costs of multi-year comprehensive infrastructure studies that are intended to expansively identify or prioritize Capital Projects, and non-recurring major maintenance projects such as re-roofing, may be budgeted and recorded in the Capital Improvement Program.

**Capital Project** – A project that is fixed-term but typically spans multiple years, that is expected to result in a Capital Asset or Asset Betterment for the City or its partner agency with a useful life of at least 5 years, and that involves acquisition, construction or improvement of land rights, buildings, infrastructure (including IT infrastructure) or major enterprise technology.

**Carryover** – Expenditure originally planned for in the current fiscal year, but because of delays, is postponed to the following fiscal year.

**CDBG** – See Community Development Block Grant.

**Central Service Cost Allocation** – The method of distributing expenses for general staff and administrative overhead to the benefiting activity.

**CIP** – See Capital Improvement Program.

**City Manager's Budget** – See Preliminary Budget.

**City of Phoenix Employees' Retirement Systems (COPERS)** – A pension plan for full-time employees who retire from service with the City of Phoenix.

**Civic Improvement Corporation (CIC)** – Non-profit Corporation established in 1973 as the main financing arm of the City of Phoenix to issue debt obligations secured by enterprise fund revenues or excise tax pledges.

**Commodities** – Consumable goods such as office supplies, repair and replacement parts, small tools and fuel, which are not of a capital nature.

Community Development Block Grant (CDBG) – Grant funds allocated by the federal government to the city of Phoenix to use for the prevention and removal of slum and blight, and to benefit low- and moderate-income persons. The City disburses these funds through an annual application process open to all nonprofit organizations and city departments.

**Comprehensive Annual Financial Report (CAFR)** – Official annual report of the City of Phoenix which includes statements of revenue, expenditures and changes in fund balances.

**Contingency** – An appropriation of funds to cover unforeseen events that occur during the fiscal year, such as flood emergencies, federal mandate, unanticipated one time expenses and similar eventualities.

**Contractual Services** – Expenditures for services performed by firms, individuals or other city departments.

**Cost** – The amount of funding required to pay for a given program or service.

**Council-Manager Form of Government** – An organizational structure in which the Mayor and City Council appoint an independent city manager to be the chief operating

officer of a local government. In practice, a City Council sets policies and the city manager is responsible for implementing those policies effectively and efficiently.

**Court Awards Fund** – Revenues provided by court awards of confiscated property under both the federal and state organized crime acts. These funds are used for additional law enforcement activities in the Police and Law departments.

**Cycle Time** – The amount of time, from the customer's perspective, it takes to complete a defined task, process or service.

**Debt Service** – Payment of principal and interest on an obligation resulting from the issuance of bonds.

**Depreciation** – The decline in the value of an asset due to general wear and tear or obsolescence.

**DBE** – Disadvantaged Business Enterprise

**Encumbrance** – A reservation of funds to cover purchase orders, contracts or other funding commitments that are yet to be fulfilled. The budget basis of accounting considers an encumbrance to be the equivalent of an expenditure.

**Enterprise Funds** – Funds that are accounted for in a manner similar to a private business. Enterprise funds usually recover their costs (including depreciation) through user fees. The city has four such self-supporting funds: Aviation, Water, Wastewater, and Solid Waste. In addition, the Phoenix Convention Center Fund, which is primarily supported by earmarked excise taxes, uses enterprise fund accounting to provide for the periodic determination of net income.

**Estimate** – The most recent prediction of current year revenue and expenditures. Estimates are based upon several months of actual expenditure and revenue

information and are prepared to consider the impact of unanticipated costs or other economic changes.

**Excise Tax Fund** – This fund is used to account for tax revenues ultimately pledged to pay principal and interest on various debt obligations. This fund includes local sales taxes, state-shared sales taxes, state-shared income taxes and sales tax license fees.

**Expenditures** – Refers to current cash operating expenses and encumbrances.

**Expenditure Limit** – See State Expenditure Limit.

**Fiduciary Funds** – Funds used to account for assets held by the City of Phoenix as a trustee or agent. These funds cannot be used to support the city's own programs.

**Fiscal Year** – The City's charter designates July 1 to June 30 as the fiscal year.

**FTE** – See Full-Time Equivalent Position.

**Full-Time Equivalent Position (FTE)** – A position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time clerk working for 20 hours per week would be equivalent to one half of a full-time position or 0.5 FTE.

**Fund** – A grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. For budgetary purposes, funds are categorized as General, Special Revenue, Enterprise, or Capital.

**Fund Balance** – As used in the budget, the excess of resources over expenditures. The beginning fund balance is the residual funds brought forward from the previous fiscal year.

**GAAP** – See Generally Accepted Accounting Principles.

**General Obligation Bonds (G.O. Bonds)** – Bonds that require voter approval and finance a variety of public capital projects such as streets, buildings, parks and improvements. The bonds are backed by the "full faith and credit" of the issuing government.

**General Funds** – Resources derived from taxes and fees that have unrestricted use, meaning they are not earmarked for specific purposes.

Generally Accepted Accounting Principles (GAAP) – Uniform minimum standards of financial accounting and reporting that govern the form and content of basic financial statements. The City's Comprehensive Annual Financial Report (CAFR) outlines adjustments needed to convert Phoenix's budget basis of accounting to a GAAP basis.

**GFOA** – Government Finance Officers Association

**Goal** – A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless; that is, it is not concerned with a specific achievement in a given time period.

**G. O. Bonds** – See General Obligation Bonds.

**Grant** – A contribution by one government unit or funding source to another. The contribution is usually made to aid in the support of a specified function (e.g., library materials or drug enforcement, but it is sometimes for general purposes).

**HUD** – U.S. Department of Housing and Urban Development

**Infrastructure** – Facilities that support the daily life and growth of the city, for example, roads, water lines, sewers, public buildings, parks and airports.

**Impact Fees** – Fees adopted by the City Council in 1987 requiring new development in the city's outlying planning areas to pay its proportional share of the costs associated with providing necessary public infrastructure.

**Improvement Districts** – Special assessment districts formed by property owners who desire and are willing to pay for mutually enjoyed improvements such as streets, sidewalks, sewers and lighting.

In Lieu Property Taxes (or In Lieu Taxes) – An amount charged to certain city enterprise and federally funded operations that equal the city property taxes that would be due on plant and equipment if these operations were for-profit companies. This includes the Water, Wastewater, Solid Waste and Public Housing funds.

**Levy** – See Tax Levy.

**Mandate** – Legislation passed by the state or federal government requiring action or provision of services and/or programs. Examples include the Americans with Disabilities Act, which requires actions such as physical facility improvements and provision of specialized transportation services.

M/W/SBE – Minority, Women and Small Business Enterprise

**Modified Accrual Basis** – Method under which revenues are recognized in the period they become available and measurable, and expenditures are recognized in the period the associated liability is incurred. Most government accounting follows this method.

**Neighborhood Protection Fund** – This fund, also referred to as Proposition 301, is used to account for the funds generated by the 0.1 percent increase in the sales tax approved by voters in October 1993. The funds are to be used for the expansion of police, fire, and block watch programs. The breakdown of funding is as follows: Police 70 percent, Fire 25 percent and Block Watch 5 percent.

**Net Direct Debt Ratio** – The ratio between property tax-supported debt service and secondary-assessed valuation. The Net Direct Debt Ratio is one way to gauge the ability of a local property tax base to support general obligation debt service.

**Non-Recurring Cost** – A one-time cost, which is not expected to be required on an ongoing basis.

**Objective** – Desired output-oriented accomplishments that can be measured and achieved within a given time frame, and advance the activity and organization toward a corresponding goal.

**Operating Funds** – Resources derived from continuing revenue sources used to finance ongoing operating expenditures and "pay-as-you-go" capital projects.

**Ordinance** – A formal legislative enactment by the City Council. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the city.

**Outstanding Bonds** – Bonds not yet retired through principal and interest payments.

Parks and Preserves Fund – This fund is used to account for the funds generated by the 0.1 percent increase in the sales tax approved by voters in 1999 and reauthorized in 2008. The funds are to be used for the purchase of state trust lands for the Sonoran Desert Preserve Open Space, and the development of regional and neighborhood parks to enhance community safety and recreation.

**Pay-As-You-Go Capital Projects** – Capital projects whose funding comes from day-to-day city operating revenue sources.

**Percent-for-Art** – An ordinance that allocates up to one percent of the city's capital improvement budget to fund public art projects.

**Performance Measure** – A metric that quantifies a program's level of service and helps determine the extent to which a program is achieving its goals.

**Personal Services** – All costs related to compensating city employees including employee benefits costs such as contributions for retirement, social security, and health and industrial insurance. It also includes fees paid to elected officials, jurors, and election judges and clerks. It does not include fees for professional or other services.

**Plan Six Agreements** – Agreements to provide funding to accelerate the construction of the Waddell and Cliff dams, and modification of the Roosevelt and Stewart dams, for the benefit of the City of Phoenix. These benefits include the use of additional unappropriated water, controlling floods, improving the safety of existing dams, and providing new and improved recreational facilities.

**PLT** – See Privilege License Tax.

**Policy** – A set of plans, directions, or guidelines, which dictate City business. Policies may be directly approved and set by City Council, or they may refer to internal City policies set by the City Manager.

**Preliminary Budget** – A balanced budget presented to the City Council by the City Manager (sometimes referred to as the City Manager's Budget) based upon an earlier Trial Budget, City Council and community feedback and/or changing economic forecasts. Any City Council changes to the Preliminary Budget are incorporated into the final adopted budget.

**Primary Property Tax** – A tax levy that can be used to support any public expense.

**Priority** – In relation to City projects, goals, or services, something that takes precedence or suggests particular importance.

**Privilege License Tax (PLT)** – The City of Phoenix's local sales tax, made up of more than 14 general categories.

Privilege License Tax Fees – Includes fees charged for Privilege License Tax (PLT) licenses and the annual fee per apartment unit on the rental of non-transient lodging. Fees recover the costs associated with administering an efficient and equitable system. A PLT license allows the licensee the privilege to conduct taxable business activities and to collect and remit those taxes.

**Program** – A group of related activities performed by one or more organizational units.

**Property Tax** – A levy upon each \$100 of assessed valuation of property within the City of Phoenix. Arizona has two types of property taxes. Primary property taxes support the city's General Fund and secondary property taxes pay general obligation debt.

**Proposition 1 –** See Public Safety Expansion Fund.

**Proposition 301** – See Neighborhood Protection Fund.

**Public Safety Enhancement Funds** – The Public Safety Enhancement funds are used to account for a 2.0 percent increment of the 2.7 percent sales tax on utilities with franchise agreements. The Police Public Safety Enhancement Fund is dedicated to Police and Emergency Management needs and receives 62 percent of the revenues generated. The Fire Public Safety Enhancement Fund is dedicated to Fire needs and receives 38 percent of the revenues generated.

**Public Safety Expansion Funds** – This fund is used to account for the 0.2 percent increase in sales tax approved by Phoenix voters in 2007. The funds will be used to add

500 police personnel and 100 firefighters to the City of Phoenix. The Police Department receives 80 percent of revenues and the Fire Department receives 20 percent.

**Reappropriated Funds** – Funds for contracts entered in a previous fiscal year but which are still in progress.

**Recoveries** – Canceled prior year encumbrances.

**Recurring Cost** – A cost incurred on an ongoing basis.

**Regional Wireless Cooperative (RWC)** – An independent, multi-jurisdictional organization that manages and operates a regional radio communications network built to seamlessly serve the interoperable communication needs of first responders and other municipal radio users in and around Central Arizona's Valley of the Sun.

**RPTA** – Regional Public Transportation Authority

**Resources** – Total amounts available for appropriation including estimated revenues, recoveries, fund transfers and beginning fund balances.

**Restricted Funds** – See Special Revenue Fund.

**Salary Savings** – Budget savings realized through employee turnover or vacant positions.

**Secondary Property Tax** – A tax levy restricted to the payment of debt service on bonded debt.

**Self-Insurance** – Self-funding of insurance losses. With the exception of airport operations, police aircraft operations, and excess general and automobile liability for

losses in excess of \$7.5 million, the city is self-insured for general and automobile liability exposures.

**Service** – A public good provided to residents.

**Service Level** – The amount or scope of a given service.

**Special Revenue Fund** – A fund used to account for receipts from revenue sources that have been earmarked for specific activities and related expenditures. Examples include Arizona Highway User Revenue (AHUR) funds, which must be used for street and highway purposes, and secondary property tax, which is restricted to general-bonded debt obligations.

**Sports Facilities Fund** – A special revenue fund established to account for revenue raised from a designated portion of the hotel/motel tax and tax on short-term motor vehicle rentals. These funds pay the city's portion of the debt service and other expenditures related to the downtown sports arena.

State Expenditure Limit – A limitation on annual expenditures imposed by the Arizona Constitution as approved by the voters in 1980. The limitation is based upon a city's actual 1979-80 expenditures adjusted for interim growth in population and inflation. Certain expenditures may be exempt by the State Constitution or by voter action.

**State-Shared Revenues** – Revenues levied and collected by the state but shared with local governments as determined by state government each year. In Arizona, a portion of the state's sales, income and vehicle license tax revenues are distributed on the basis of a city's relative population percentage.

**Strategic Plan** – A set of steps and strategies which help to achieve goals and realize an overarching vision. The City's Strategic Plan helps guide budgetary and

programmatic decision-making to achieve efficient and effective delivery of City services.

**Strategy** – An informed and carefully constructed plan for meeting a goal.

**Structurally Balanced Budget** – A budget in which proposed ongoing expenditures are matched by available ongoing resources. By State law and City Charter, the City must propose a structurally balanced budget each year.

**Supplemental** – Resources to provide new or enhanced programs or services over the base budget allocation.

**Tax Levy** – The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

**Technical Review** – A detailed line-item review of each city department's budget conducted by the Budget and Research Department.

**Transit 2000 Fund** – This fund was used to account for the 0.4 percent sales tax dedicated to transit that was approved by voters on March 14, 2000. Fare box collections were also included in this fund. This fund is being replaced by the Transportation 2050 Fund.

**Transportation 2050 Fund** – These funds are used to account for the revenues generated by the 0.7 percent sales tax approved by voters in August 2015, with a January 1, 2016 effective date. This tax supersedes the 0.4 percent sales tax approved by voters in March 2000, which was accounted for in the Transit 2000 Fund. These funds are to be used for a comprehensive transportation plan, including public transit and street improvements. The Public Transit Department is allocated 86.2 percent of the sales tax, with the remaining 13.8 percent being allocated to the Streets

Department. Fare box collections are also included in the Transportation 2050 Transit Fund.

**Trial Budget** – A budget developed in early spring that presents a proposed balanced budget for discussion by the City Council and the community before the city manager submits the Preliminary Budget in late spring.

**User Fees or User Charges** – A fee paid for a public service or use of a public facility by the individual or organization benefiting from the service.

**Zero Base Budgeting** – A process whereby a budget is developed at the program level, and starting from zero the next year's budget is estimated assuming only those costs necessary to provide the currently approved level of service. This initial estimate is referred to as the "base budget." The estimated cost for providing each program is reviewed and justified on an annual basis. The process includes the identification of potential reductions and additions, which are ranked in priority order. Presentation of the budget also is provided on a program basis.