



2022-23 City Manager's Proposed Budget

This report transmits a balanced fiscal year (FY) 2022-23 Proposed City Manager's Budget for community review and comment. No action is required at this time. Action on the FY 2022-23 budget is scheduled for the May 17, 2022 Council meeting.

THIS ITEM IS FOR INFORMATION AND DISCUSSION.

The 2022-23 Proposed Trial Budget presented to City Council on March 29, 2022 included a General Fund (GF) surplus of \$76M. No changes have been made to the projected surplus. As presented, it was proposed to allocate \$21M of the surplus to City Council and community priority areas and to set-aside \$55M for future spending initiatives next fiscal year or in future years. It was also noted the \$55M in set-asides could be used next fiscal year if needed to provide budget flexibility if an economic slowdown or recession were to occur. In keeping with the important practice of engaging the community on the proposed budget, during the month of April staff solicited feedback at 11 community budget hearings, via the FundPHX interactive budget tool and received comments directly to the Budget & Research Department. This feedback from our residents was taken into consideration and changes to the proposed GF budget are reflected in this report. No changes are proposed to Non-GF additions presented in the 2022-23 Trial Budget.

Summary

Due to the leadership of the City Council and strategic use of resources, the \$76M GF surplus represents a solid financial outcome since the COVID-19 pandemic began in the spring of 2020. Phoenix has emerged as an economic leader due to strong job and population growth along with a diversified employment and business sector. However, there is reason to be cautious as we look forward due to the recent war in Europe, unknowns about the direction of the pandemic, and rising inflation all of which are causing additional economic uncertainty. Based on community feedback, the 2022-23 City Manager's Proposed Budget recommends increases for community priority areas from \$21M to \$24M with a commensurate reduction in the proposed set-asides from \$55M to \$52M. Proposed changes to the 2022-23 Trial Budget and community input on the budget is summarized in this report. This report also includes detailed

schedules on the 2022-23 proposed budget for all City funds (**Schedules 1 - 11**).

The proposed 2022-23 GF supplementals totaling \$24M and proposed GF set-asides of \$52M are discussed in this report and detailed in **Attachment A**. Also, included are proposed 2022-23 Non-GF supplementals totaling \$4.9M detailed below and in **Attachment B**.

Community Feedback

Resident input was solicited at 11 virtual community budget hearings held between April 2, 2022 and April 15, 2022. Residents also provided feedback online using the FundPHX tool and comments were received directly to the Budget & Research Department via email and voicemail. In total between March 1, 2022 and April 20, 2022, staff received 624 comments from 368 individuals on the proposed Trial Budget. Several residents commented multiple times on the same topic. A summary of the number of resident comments by topic is listed below. The public can access all comments received on the budget, including the written minutes and video recordings of completed budget hearings, at <https://www.phoenix.gov/budget/hearings>.

Resident Comments for additional funding/support for the proposed budget:

- (79) in support of installing pickleball courts at Desert Foothills Park in Ahwatukee.
- (43) additional funding for Street Transportation maintenance, cleaning, and repair.
- (35) in support of gated alleys.
- (31) additional funding for public safety and the Police Department.
- (30) additional funding for street improvements at 3rd and 5th Avenue in the Willo neighborhood.
- (28) additional funding to establish a community-led Public Health Committee.
- (27) additional funding for roadway and pedestrian safety, speeding enforcement, street racing, Vision Zero, and the Roadway Safety Action Plan.
- (26) additional funding for training and hiring Police officers.
- (24) additional funding for mental health services and non-police interventions.
- (24) additional funding for public safety and supportive services in the Village Meadows neighborhood.
- (21) in support of funding for immigrant/refugee services, the proposed City Navigator position, and the International Rescue Committee (IRC).
- (21) additional funding for expanded Parks and Recreation services, and improvements to trails and facilities, lighting, restrooms, sports facilities, and tree and shade coverage.
- (21) additional funding for affordable housing and supportive services, rental assistance, and housing for veterans and victims of domestic violence.

- (20) additional funding for programs assisting individuals experiencing homelessness.
- (17) additional funding for Human Services, substance abuse, childcare, and senior programs.
- (17) in support of funding for Arts and Culture.
- (14) additional funding for expanded Public Transit services, dedicated bus lanes and bays, shaded bus stops, and light rail extensions.
- (13) additional funding for the 19th Avenue Corridor Safety Plan.
- (12) in support of climate and sustainability programs, water conservation, Climate Action Plan, Tree and Shade Master Plan, and the Office of Heat Response and Mitigation.
- (11) additional funding for expanded Neighborhood Services programs, Blight Busters, and animal control services.
- (10) additional funding for hiring and improved training of Park Rangers.
- (10) additional funding for historic preservation and the Warehouse and Threatened Buildings Grant program.
- (9) additional funding for traffic signals and street lighting.
- (4) additional funding for Planning and Development services, support for vacant storefronts, land reuse programs, and ensuring equitable communities.
- (4) additional funding to expand the Green Organics program.
- (3) additional funding for Library services.
- (3) additional funding to renovate Cactus Park Precinct.
- (3) in support of the Trial Budget.
- (2) in support of funding for the Public Defender's Office.
- (2) additional funding for more full-time staff at the Pueblo Grande Museum.
- (2) additional funding to address street flooding.
- (2) in support of economic development, and support for small and micro-business owners.
- (1) additional funding for the Fire Department.
- (1) additional funding to support local elementary schools.
- (1) in support of the Sunnyslope Works program.
- (1) additional funding for faster replacement of damaged garbage and recycling containers.
- (1) in support of 24/7 customer service support.
- (1) additional funding for Information Technology Services.
- (1) additional funding for Aviation.
- (1) additional funding to improve response times to water leaks.

Resident Comments for reduced funding/opposition of the budget:

- (17) in opposition of increased funding for Police or in favor of reducing the Police budget.
- (3) reduced funding for Golf.
- (2) in opposition of increased funding for Light Rail.
- (2) in opposition of increased funding for the Law department.
- (2) in opposition of increased funding for Human Resources.
- (1) in opposition of increased funding for Housing.
- (1) in opposition of increased funding for Arts and Culture.
- (1) in opposition of increased funding for Human Services.
- (1) in opposition of increased funding for Sustainability.
- (1) in opposition of increased funding for Environmental Programs.
- (1) in opposition of increased funding for Library.
- (1) in opposition of increased funding for Community and Economic Development.
- (1) in opposition of increased funding for Fire.
- (1) in opposition of increased funding for Communications.
- (1) in opposition of increased funding for the Equal Opportunity Department.
- (1) in opposition of dedicated pickleball courts at Desert Foothills Park.
- (1) in opposition of the Trial Budget.

General Resident Comments received:

- (2) proposed procuring services from outside vendors in areas of Human Services, Arts, Economic Development and Climate and Sustainability.
- (2) promoted using electronic communication for the City Services bill to reduce costs associated with hard copy mail.
- (1) promoted rescinding tax-exempt status for churches.
- (1) promoted regulation for short term rentals.
- (1) promoted stronger tax policies for wealthier residents.
- (1) requested updates to the City Code.

In addition, the following social media statistics were recorded from March 4, 2022 to April 20, 2022:

Facebook Posts - 17

- 585 Views
- 28 Likes
- 2 Shares
- 2 Comments

Twitter - 95 City of Phoenix Tweets (across three City accounts, including the City's bilingual account)

- 8,951 Views
- 63 Likes
- 19 Retweets

YouTube - 11 City of Phoenix Videos

- 1,485 Views
- 4 Likes
- 1 Comment

Proposed Changes and Additions to the City Manager's Budget

As presented, the City Manager's Proposed Budget includes several recommendations that continue to move the City forward in addressing critical community priorities. Changes to the 2022-23 GF Trial Budget based on community input totaling \$3.0M are identified in this report as ***NEW*** and are included in **Attachments A and B**. The following is a summary list of the proposed changes:

- Community Arts Grants - increase proposed grant funding from \$75K to \$275K.
- Electric Vehicle Study - add resources for an electric vehicle infrastructure study of \$250K.
- Elevate Education Workforce Program - add funding of \$750K focused on "Elevate EdAZ" to connect youth to the workforce.
- Gated Alley Program - convert the program from the pilot phase to ongoing with GF resources totaling \$627K.
- Historic Preservation - increase proposed funding for the Threatened Buildings Grant Program from \$200K to \$500K.
- Pickleball - add \$21K to resurface tennis courts and add lines to create two pickleball courts at the Desert Foothills Park located at 1010 E Marketplace SE.
- Roadway Safety - increase ongoing funding for Roadway Safety Action Plan projects from \$600K to \$1.2M.
- South Mountain Environmental Education Center - add \$229K to reopen the center located at the base of South Mountain Park.

Including the above changes to the proposed budget from community feedback, GF priorities include the following recommended increases totaling \$24M by category and are summarized below:

- Affordable Housing - \$1.5M
- Climate & Sustainability - \$1.6M
- Economic Development, Planning & Innovation - \$2.4M
- Historic Preservation & Arts - \$0.8M
- Homelessness, Immigrant/Refugee Support & Fast Track Cities - \$3.0M
- Parks & Recreation and Library - \$3.0M
- Public Safety & Criminal Justice - \$6.9M
- Roadway Safety - \$1.2M

In addition to the above City Council priority areas, proposed additions totaling \$3.6M are included to support general government departments including: Budget & Research, Finance, Human Resources, Information Technology, Law and Public Works. ***NEW*** An additional Assistant City Attorney IV position is included for the Law Department to litigate risk management cases for the City. The cost of the position is offset with a reduction in contractual legal services. Detailed information on GF supplementals is included in [Attachment A](#).

As mentioned above staff is proposing to set-aside \$52M of the projected \$76M surplus for future City Council spending initiatives, or to provide resources needed to maintain a balanced budget in the event of an economic downturn. The set-asides will provide budget flexibility and can be used next fiscal year or in future years at Council's direction. This would also allow for more time to determine the ongoing impacts to revenues from the pandemic and diminishing Federal COVID-19 aid, inflation and now the war in Europe.

Proposed GF Set-asides include \$30M that could be used in the future to address employee compensation and to provide resources needed for recommendations from the ongoing Classification & Compensation study. Labor negotiations will begin in December 2022 and it is imperative to offer competitive pay to employees given the tight labor market. Further, the Classification & Compensation study will be completed next fiscal year and is anticipated to result in increased labor costs.

The remaining \$22M in set-asides could be used for the above City Council and community priority areas, and/or to provide resources for future operation and maintenance costs from a potential General Obligation (GO) Bond Program, or possibly ARPA initiatives the City Council may want to continue once stimulus funding is depleted. Under the direction of the Mayor and City Council, Budget &

Research Department staff began working with City departments to identify unfunded capital needs that could be addressed with a potential 2023 GO Bond Program. The program would require voter approval at the November 2023 general election. The GF Five-Year Forecast presented on February 22 did not assume ongoing operating costs in the later years of the forecast from either GO Bond projects or ARPA initiatives. Given the uncertainty of these potential needs, it would be financially prudent to reserve GF budget capacity to be able to address operating costs for new bond projects or to transition temporary programs to the GF when ARPA stimulus funding expires.

The proposed budget also includes additions of \$4.9M for Non-GF Departments including Aviation, Planning and Development, Solid Waste, Streets Transportation and Water. Detailed information on proposed Non-GF budget additions, including the number of positions and dollar amount by department, is provided in [Attachment B](#).

Proposed 2022-23 General Fund Additions - \$24M and 170.5 positions

Below is a summary highlighting proposed GF additions by City Council priority area. In addition, it's important to note that ARPA funds may likely be leveraged for some of these same priorities. Detailed information about each supplemental, including the number of positions and dollar amount by department, is provided in [Attachment A](#).

Affordable Housing - \$1.5M and 0.0 Positions

Funding of \$1.5M is proposed for the Housing Department to provide resources to maintain and increase the scope of permanent supportive housing services, and for Phoenix Starfish Place. The Affordable Housing Fund provides support services to low income residents including self-sufficiency services, homelessness prevention, counseling, employment and youth services. Grant funding is not expected to provide the resources necessary to meet the needs of Affordable Housing residents and General Fund support is requested. Funding will be used to pay for staff to provide these critical services to residents. Additionally, funding is proposed for Phoenix Starfish Place, which is dedicated to the healing and empowerment of human trafficking survivors by providing safe and affordable housing, case management and support services for residents. Funds will be used to pay for staff, maintenance, utilities and unit upgrades.

****NEW* Climate & Sustainability - \$1.6M and 3.0 positions***

Negative impacts from rising temperatures and climate change call for strategies to reduce pollutants, carbon emissions and combat the urban heat island effect in order to improve air quality and life for residents. The City Council approved Climate Action Plan requires implementation of projects, strategies and policies to achieve goals, report results and engage the community. Proposed additions in this category include a Climate Action Plan Manager, Operations Analyst and an Electric Vehicle Manager in the Environmental Programs, Public Works and Office of Sustainability Office respectively. These positions will evaluate effectiveness of electric vehicle infrastructure and implementation, conduct policy research on climate adaptation and mitigation, conduct community education and engagement on climate initiatives, implement climate and resilience protocols and conduct vulnerability assessments. Additionally, increased funding is proposed for the award winning and successful Cool Pavement Program administered by the Street Transportation Department to apply surface treatments for two additional neighborhoods per year designed to reduce the urban heat island effect. The Cool Pavement Program was recently awarded the Women in Transportation's 2022 Innovative Transportation Solutions award. ****NEW**** In addition to the Operations Analyst for the Public Works Department \$250K is proposed to conduct a comprehensive electric vehicle study to support the Phoenix Climate Action Plan and the Electric Vehicle Task Force recommendations. The study will include an equitable assessment of electric vehicle charging stations, infrastructure needs, and an implementation plan for City vehicles.

****NEW* Economic Development, Planning & Innovation - \$2.4M and 10.0 positions***

Phoenix is a national leader for attracting businesses, demonstrating successful economic development efforts, meeting community demands for planning activities, and implementing innovative policy. Resources are recommended to further economic development, support planning activities and to enhance the newly created Office of Innovation. Proposed additions include: positions for the Community and Economic Development Department (CEDD) to formalize an international trade program to remain competitive with global markets, enhance marketing opportunities to increase jobs, and create a Vacant Commercial Storefront and "Funertainment" team. This category also includes staff additions for the Planning and Development Department for general and long range planning to process growing development applications requiring zoning adjustments, and to execute City Council priority projects including transit oriented development, the Housing Phoenix Plan and downtown redevelopment areas, and staff for the Office of Customer Advocacy to assist property owners and businesses with efforts to activate vacant storefronts and expand the Adaptive Reuse Program. Funding is also proposed for the Office of Innovation to provide resources to conduct three to

four projects per year focused on testing and prototyping, and for an AmeriCorps VISTA member to support capacity building, community engagement, and innovation in low-to-moderate income areas of the City. ***NEW*** Funding in the amount of \$750K is proposed for the Elevate Education Workforce Program focused on Elevate EdAZ: connecting education and business for a thriving community program managed by the Greater Phoenix Chamber. This program would allow CEDD to connect to an existing program through an established 501c3 partner to facilitate the Mayor and City Council's priority of assisting youth to develop the future workforce.

****NEW* Historic Preservation & Arts - \$0.8M and 0.0 positions***

The Historic Preservation Commission has requested General Funds for the "Threatened Buildings Grant Program" to preserve historical buildings. Based on community feedback it is proposed to increase the grant funding amount from \$200K to \$500K per year. The program will require owners to convey a conservation easement to the City and would protect the public's investment in the building. Additionally, residents indicated a desire to increase resources proposed for the Office of Arts and Culture for community arts grants from \$75K to \$275K bringing funding to \$1.2M per year. These grants are awarded to artists, arts and culture organizations, youth, and neighborhood groups to execute high quality arts programming. Funding is also proposed to increase the current public art maintenance budget by \$40K to adequately protect and refurbish the City's art collection.

Homelessness, Immigrant/Refugee Support & Fast Track Cities - \$3.0M and 17.0 positions

The city has a growing homeless, immigrant and refugee population in need of assistance. The city also has residents who continue to suffer from HIV and AIDS who need treatment and resources. The City Council approved the Strategies to Address Homelessness Plan in 2020 to find solutions specifically to identify ways to help individuals suffering from homelessness and to work with community partners to connect people to resources. Additionally, private businesses are negatively impacted by homeless encampments resulting in incidents of trespassing, blight, litter and hazardous waste. Proposed additions are included for the City Manager's Office and the Human Services Department to expand the team dedicated to helping those suffering in our community from homelessness to achieve the goals of the Council approved plan. Resources are also included for the Neighborhood Services Department for a private property clean-up pilot program to fund a temporary position and contractual services for clean-up of private property required due to homeless encampments, and to expand the C.A.R.E.S. program by adding staff to manage the growing number of cases to provide timelier response to the community. A new

navigator position is also proposed to work with immigrants and refugees to connect individuals to resettlement agencies, or to obtain referrals for services such as housing, employment, healthcare, and to assist with a successful transition into the community. Finally, ongoing funding to continue the \$250K allocated in the 2021-22 Budget for Fast Track Cities (FTC) is proposed. This addition will provide ongoing resources to reach the FTC initiatives goal for 90% of Phoenixians to be aware of their HIV/AIDS status and to enroll in antiviral treatment. The City of Phoenix is one of 25 cities in the U.S. working to end the AIDS endemic.

****NEW* Parks & Recreation and Library - \$3.0M and 15.5 positions***

Supplementals are included in the Trial Budget for the Parks & Recreation Department and Library Department to enhance community services. For the Parks & Recreation Department additional resources are proposed to provide enhanced after school programming including tutoring and educational support for children at facilities and within the departments Phoenix Afterschool Center (PAC) program. Additional Urban Park Rangers are included to provide a greater presence of rangers in City parks, and resources needed for Eastlake pool renovations are also proposed. The Library Department supplemental is included to launch a new bookmobile at 67th Avenue and Lower Buckeye Rd. Initially the bookmobile will operate five days per week and offer programming and access to computers from a fixed location, however the intent is to eventually build a new library at the site with proceeds from a future GO Bond Program. If the bond program is approved by Phoenix voters, the bookmobile would transition into a mobile library and be used across the City. ****NEW**** One-time funding of \$21K to renovate and repair two tennis courts at the Desert Foothills Park located at 1010 E. Marketplace in Ahwatukee to include adding lines for pickleball. The additional lines will result in a total of four pickleball courts (two on each tennis court). Resources are also proposed in the amount of \$229K to reopen the South Mountain Environmental Education Center (SMEEEC) located at the base of South Mountain Park and will include 2.5 FTE to operate the center four days per week to offer residents culturally relevant educational programs and access to the facility. This addition includes a park ranger position that will also support work at Pueblo Grande Museum under the supervision of the City Archaeologist.

****NEW* Public Safety and Criminal Justice - \$6.3M and 92.0 positions***

Included in the Trial Budget are several supplementals for Fire, Police, Municipal Court and Public Defender. The Fire Department is in need of additional sworn positions to permanently staff Fire Station 72 located at 33027 N. Cave Creek Rd., and for additional rovers to meet minimum staffing requirements to ensure effective service delivery for the community. Additional civilian positions are also included for Fire Prevention to perform inspections of outdoor combustible storage facilities and information technology support for the electronic care patient reporting system

(EPCR). Additions for the Police Department include: additional civilian investigators to continue civilianization efforts to provide support to the Violent Crimes, Family Investigations, Property Crimes and Drug Enforcement Bureaus; new civilian positions to process the increased amount of body worn camera footage and to provide timelier response for public records requests; information technology positions for the Business Application Team that supports critical systems including the computer aided dispatch and records management systems; and additional positions for the Laboratory Services Bureau to process evidence for violent crimes and provide oversight of the Crime Scene Response operations. The above positions for the Police Department in 2022-23 will be funded by excess sworn vacancy savings resulting in no additional cost to the budget. Additional funding for Police is included for the 19th Avenue Community Safety and Crime Prevention Plan to improve the safety of area residents, businesses, and students. Funding will be used for additional civilian staff and technology to decrease violent crime and address quality of life concerns in the area. Finally, the Municipal Court and Public Defender's Office is in need of new positions to provide case management support for the Phoenix Intimate Partner Violence Court to assist victims of domestic violence, and for a new Veteran Court Attorney and Behavioral Health Attorney. ***NEW*** Residents indicated the desire to continue the Gated Alley Program with ongoing GF resources. The proposed addition includes \$627K for one full-time position to administer the program and annual funding to accommodate 45 public alley segments each year based on equity and need in the city.

****NEW* Roadway Safety - \$0.6M and 0.0 positions***

As a result of community input received at budget hearings, an increase from \$600K to \$1.2M is proposed for the Road Safety Action Plan (RSAP), which was adopted by City Council on March 2, 2021. The plan addresses comprehensive roadway safety issues on City streets. This additional funding combined with funds added in 2021-22 would provide \$1.8 million in General Funds annually. This funding will help implement safety improvements targeted at both engineering and education based traffic safety measures. Such improvements could include traffic signals, streetlighting, HAWK pedestrian signals, crosswalks, sidewalks, public service announcements (PSAs), and safety education campaigns. Funding will also be utilized in the development of the RSAP to engage the community to ensure equity in the selection and prioritization of traffic safety improvement projects.

Additionally, the Street Transportation Department has modified its five-year capital improvement program to add an additional \$5M of Transportation 2050 funding in 2022-23 to increase resources for its Mid-Block Streetlighting Program. As there have been budget hearing comments regarding additional roadway-related safety funding, such as for streetlighting, sidewalks, and HAWK signal funding, it is important to highlight

that within its five-year capital improvement program, the Street Transportation Department has allocated significant resources to implement programs and projects directed at improving road safety. These include funding for Pedestrian and Bikeway Improvements (\$38M), Street Lighting (\$9.5M - now \$14.5M with the additional \$5M), Traffic Signals and HAWK Signals (\$47M), Sidewalks and ADA Improvements (\$41M), and General Roadway Safety Improvements (\$99M). In addition, the Street Transportation Department actively pursues regional and federal grant opportunities, leveraging local funding resources to address roadway safety, such as the upcoming "Safe Streets and Roads for All Grant Program," a key new element of the Bipartisan Infrastructure Law.

GF Position Conversions to Maintain Services - \$0.8M and 45.0 positions

The proposed budget includes converting 45.0 GF temporary positions to ongoing status. Funding for these positions has either been identified in each respective department's existing operating budget, and therefore represent a no-cost addition to the GF, or is included as a budget increase in the proposed budget. The position conversions are requested because the duties of each position are no longer temporary in nature and are necessary to maintain existing service levels. GF position conversions are included by department in [Attachment A](#).

Proposed 2022-23 Non-General Fund Additions - \$4.9M and 132.0 positions

The City budget is made up of three fund sources: the General Fund, Enterprise Funds and Special Revenue Funds. Recommendations for the General Fund were discussed above. Enterprise Funds include Aviation, Water, Wastewater, Solid Waste and the Convention Center. These funds, with the exception of the Convention Center, are funded with user fees. The Convention Center includes fees paid by those who use the facility and Convention Center parking garages and certain earmarked sales tax categories. Enterprise funds can only be used for costs directly associated with delivering enterprise services. The Special Revenue Funds category includes federal and state grants, gas taxes (AHUR), debt service, the Development Services Fund, the Public Safety Specialty Funds, the Phoenix Parks and Preserve Initiative (PPPI) and the voter-approved Transportation 2050 Fund. These funds can only be used in accordance with grant and other statutory rules.

Total Non-GF proposed additions are summarized below by department. Detailed information about each supplemental, including the number of positions and dollar amount by department, is provided in [Attachment B](#). Below, is a summary of the Non-GF additions:

Aviation (Enterprise Funds) - \$0M and 31.0 positions

Due to growth at the airport, including a new Terminal 4 concourse and two new PHX

Skytrain stations, new positions are required to effectively support operations. The costs of positions will be absorbed in Aviation's current operating budget by reducing contractual services no longer needed. These positions will support the following divisions of the Aviation Department: Facilities and Services, Operations, and Technology. Positions are also required for a new Sustainability section and Asset Management section within the Facilities and Services Division to establish a formal sustainability management team and to centralize asset management to effectively ensure all buildings, equipment and grounds are safe, clean, user friendly, and efficient.

Neighborhood Services (Special Revenue Funds) - \$0.6M and 6.0 positions

The supplemental request for the Neighborhood Services Department includes converting existing temporary CDBG grant funded positions to ongoing full-time positions. This will assist the department in timely completion of City Council approved grant funded neighborhood enhancement infrastructure projects. These positions work with multiple City departments, federal agency representatives and contractors related to grant compliance activities. This request also includes converting Lead Safe Phoenix grant funded temporary positions to ongoing status and adds a new ongoing administrative position. These positions are needed due to increased complexity and reporting requirements per the U.S. Department of Housing and Urban Development and to perform critical financial and programmatic analysis and oversight.

Planning and Development (Special Revenue Funds) - \$0.0M and 10.0 positions

New positions are needed for the Development Services Fund to establish an ombudsman program to provide additional support to customers with unresolved concerns regarding planning, permitting or plan reviews; and for the Growth and Infrastructure Section to evaluate complex analysis of short-term infrastructure funding costs and long-term impacts to ensure new development does not negatively impact city services for existing residents and businesses. Proposed additions also include converting two temporary positions to ongoing status and new positions for the continued support of the SHAPE PHX project. SHAPE PHX will replace the department's current permitting and inspection software applications. Finally, three new positions for the Commercial Plan Review and Residential Inspections sections due to increasing workloads. The cost for new positions will be offset in 2022-23 with excess vacancy savings.

Public Transit (Special Revenue Funds) - \$0.9M and 6.0 positions

The Public Transit Department is in need of funding to extend fixed route bus service in north Phoenix on Norterra Parkway and North Valley Parkway north of Happy Valley Road effective April 24, 2023. The extension will operate at a 30-minute frequency Monday through Sunday and will connect neighborhoods and businesses into the

region's extensive transit network. Additional positions are also needed to address the increasing workload and complexity for managing additional programs, funding, and new requirements resulting from an increase in Federal Transit Administration (FTA) grant funds. The recently enacted federal Bipartisan Infrastructure Law has increased FTA formula funding by roughly 30%, approximately doubled the FTA Capital Investment Grant program funding, and added several new FTA discretionary/competitive grant programs. These positions will provide support in the areas of applications, funds management, reporting, compliance, subrecipient oversight, grant closeout and complex and specialized procurement activities.

Solid Waste (Enterprise Funds) - \$1.1M and 15.0 positions

Additional funding and positions are needed for the Public Works Solid Waste Division to support refuse and recycle collection services due to growth and to maintain existing and future service levels. The request is consistent with the financial plan recommended by the Solid Waste Rate Advisory Committee and approved by Mayor and City Council. Positions are also needed for part-time interns to assist with implementing innovations and operational efficiencies and to support the expansion of the Solid Waste Equipment Operator Apprenticeship Program which aides in workforce development. The program focuses on diversifying the workforce by performing outreach to youth, women, and veterans.

Street Transportation (Special Revenue Funds) - \$0.0M and 12.0 positions

New positions to be funded by the Arizona Highway User Revenue (AHUR) Fund are necessary to provide internal and external support for programs, projects, and services focused on several Council priorities, and for the long range transportation team. The team will partner with the Arizona State Land Department, the City of Phoenix Planning & Development and Community & Economic Development departments, as well as other regional partners to support the city's planned growth. These new positions will provide analysis and infrastructure planning to attract and spur economic development, help address road safety, and determine future transportation needs. This supplemental also includes conversion of two temporary positions associated with the Street Maintenance Worker Apprenticeship Program to ongoing status. The cost for new positions will be offset in FY 2022-23 with excess vacancy savings.

Water Services (Enterprise Funds) - \$2.3M and 51.0 positions

The Water Department is in need of additional funding for new positions, utilities, materials, and vehicles to operate and maintain three new water production wells and eight aquifer, storage and recovery (ASR) wells scheduled to be completed by December 2022. Additionally, the Lake Pleasant Water Treatment Plant is owned by the City of Phoenix and is currently operated and maintained by a service

agreement with Veolia Water. The request includes the required positions needed to progressively staff the plant upon conclusion of the contract. This proposed supplemental also includes conversion of six temporary positions to ongoing status to address substantial, multi-year business needs that are continuous in nature based on increased work effort and new or expanded programs.

Non-GF Position Conversions to Maintain Services - \$1.4 and 30.0 positions

The proposed budget includes converting 30.0 Non-GF temporary positions to ongoing status. Funding for these positions has either been identified in each respective department's existing operating budget, and therefore represent a no-cost addition, or is included as a budget increase in the proposed budget. The position conversions are requested because the duties of each position are no longer temporary in nature and are necessary to maintain existing service levels. Non-GF position conversions are included by department in [Attachment B](#).

Additional Information

The proposed balanced 2022-23 GF budget is \$1,777.6M. This is a \$170M increase or 10.6% from the adopted 2021-22 GF Budget of \$1,607.6M. The increase accounts for the proposed additions and set-asides detailed earlier in this report and increases in capital pay-as-you-go projects, employee pension costs, setting the contingency fund to 4.25% of GF operating expenditures, and additional resources to replace aging fleet. The increase also accounts for the second year of the negotiated employee compensation increases. Projected GF resources are estimated at \$1,777.6M and includes the estimated beginning balance of \$183.8M, estimated revenue of \$1,587.3M and fund transfers and recoveries of \$6.5M. GF revenues of \$1,587.3M represent annual growth of 9.5% over 2021-22 and is largely due to growth in state shared income tax, which is based on collections from two years prior and is artificially high as a result of the State's decision to delay income tax filings in the fourth quarter of 2019-20 due to the COVID-19 pandemic. Revenue growth also includes estimated increases in city and state sales taxes. [Schedule 2](#) included in this report provides more information on City revenue estimates and additional information can be found on the Budget and Research website at <https://www.phoenix.gov/budget>.

For all funds, which includes General, Enterprise and Special Revenue funds such as grants, and all debt service and pay-as-you-go capital costs, the proposed 2022-23 budget is \$5,557.8M. Details on the 2022-23 proposed budget for all City funds is attached to this report in **Schedules 1-11** and include:

- Resources and expenditures by Fund for 2020-21 actual; 2021-22 estimate; and 2022-23 proposed budget.

- Proposed revenues for all City funds by major source.
- Proposed operating expenditures by department, including fund source.
- Proposed debt service by program, source of funds, and expense type.
- Preliminary 2022-23 Capital Improvement Program budget financed by operating funds.
- Proposed interfund transfers.
- Proposed full-time equivalent (FTE) positions by department.
- Preliminary 2022-23 Capital Improvement Program resources and expenditures by capital fund, program and fund source.
- Summary of proposed property tax levy and rate information.

Next Steps

The remaining key dates in this year's budget process are as follows:

<u>Date</u>	<u>Event</u>
May 3, 2022	City Manager's 2022-23 Proposed Budget
May 17, 2022	City Council Budget Decision
June 1, 2022	2022-23 Tentative Budget Ordinance Adoption
June 15, 2022	2022-23 Funding Plan and Final Budget Ordinance Adoption
July 1, 2022	2022-23 Property Tax Levy Ordinance Adoption

On July 1, 2022 City Council is scheduled to adopt property tax as the last step in the legally required budget adoption process. Primary property tax revenues support operating costs for General Fund programs and services, while secondary property taxes pay the bonded debt service for facilities like libraries, police and fire stations, storm drains and parks. The total combined primary and secondary property tax rate for 2022-23 of \$2.1130 represents a 0.3% reduction from the 2021-22 combined rate of \$2.1196. The proposed primary property tax rate for 2022-23 of \$1.2989 is 0.5% lower than the 2021-22 primary property tax rate of \$1.3055 and is consistent with City Council policy to maximize the primary rate within City Charter Limits. The primary property tax rate decreased due to the state constitutional 2% levy limit, which limits the Primary Property Tax of a city, county or community college district to an amount 2% greater than the prior-year levy on previously-taxed properties. The secondary property tax rate remains unchanged at \$0.8141. Although the primary property tax rate decreased by 0.5%, the primary property tax revenue estimate increases for 2022-23 to \$199.2M, which is \$7.9M or 4% more than the 2021-22 revenue estimate of \$191.3M due to increasing net assessed valuations (property values) and new construction. Additionally, State law requires a Truth in Taxation hearing notice to

property owners, which requires notification any time the average primary property tax bill increases, even if the tax rate is not increased. The law does not require notice on the City's secondary property tax. The hearing is scheduled to take place at the City Council Formal meeting on June 15, 2022.

Responsible Department

This item is submitted by City Manager Jeffrey Barton and the Budget and Research Department.

ATTACHMENT A

2022-23

PROPOSED SUPPLEMENTALS
GENERAL FUND

View the [Inventory of Programs published online](#) for program details.

Department/Program	2022-23 Total
<u>Non-Departmental Set-Asides</u>	
1. Funds will be used to enhance future employee compensation necessary to attract and retain a quality workforce, and to provide resources needed for results from the ongoing Classification & Compensation study expected to be completed in FY 2022-23.	\$30,000,000
2. City Council and community initiatives for homelessness, affordable housing, roadway safety, climate and sustainability, infrastructure needs, future General Obligation Bond Program operating and maintenance needs, and/or transition of select ARPA programs to the General Fund.	\$22,300,000
Total Non-Departmental Set-Asides	\$52,300,000
<u>Budget and Research</u>	
1. <i>Administration</i> Convert a temporary Administrative Assistant I position to ongoing status. This position provides administrative support for the department including assisting with research, preparing reports and annual budget documents, processing Legistar files and budget control documents, and assisting with community budget hearings.	\$0 0.0
2. <i>Research, Innovation and Efficiency</i> Convert two temporary Management Intern positions to ongoing status. These positions perform a variety of duties to support the Budget and Research Department, City Manager's Office, and departments citywide by conducting research studies to improve administrative processes and programs.	\$0 0.0
Total Budget and Research	\$0 0.0

Department/Program	2022-23 Total
<u>City Manager's Office</u>	
1. <i>Administration of Policies and Objectives Set by Mayor and Council; Oversight of Departments</i> Convert three temporary Support Services Aide positions and one temporary Administrative Aide position to ongoing status. These positions staff MyPHX311, the City Employee COVID-19 Scheduling line, the City Council Request to Speak line, and respond to customer email inquiries through the City's Contact Us email inbox.	\$0 0.0
2. <i>Administration of Policies and Objectives Set by Mayor and Council; Oversight of Departments</i> Add an Assistant to the City Manager position to oversee the City's homeless services and programs. The position will directly supervise the Homeless Services Division housed in the Human Services Department and provide executive level leadership and guidance on the development and implementation of policies and procedures to achieve the goals of the City Council adopted Strategies to Address Homelessness Plan.	\$213,000 1.0
3. <i>Administration of Policies and Objectives Set by Mayor and Council; Oversight of Departments</i> Add funding to the Office of Innovation. The funds will support annual citywide testing and prototyping of innovation projects and metrics tracking and reporting, aligning with the priorities of the City Manager, Mayor, and Council. The funds will also provide for an AmeriCorps VISTA member to support capacity building, community engagement, and innovation in low-to-moderate income areas of the City. Total funding being added is \$175,000, which is partially provided by non-General Funds.	\$114,000 0.0
Total City Manager's Office	\$327,000 1.0
<u>Community and Economic Development</u>	
1. <i>Business Development</i> Add a new Economic Development Program Manager and contractual funding to formalize an international trade program, which was originally approved by City Council and put on hold in March 2020 due to the pandemic. The request includes funding for two Mexico trade contracts and travel expenses. The full-year ongoing cost, excluding workstation and computer costs, will be \$440,000.	\$452,000 1.0
2. <i>Business Retention and Expansion</i> Add funding for a Marketing Supervisor position focused on developing, implementing, and administering marketing plans and strategies that support job creation, retention, and attract capital investments throughout the city.	\$284,000 1.0

Department/Program	2022-23 Total
3. <i>Business Retention and Expansion</i> Add one Economic Development Program Manager position and consulting services dedicated to addressing vacant commercial storefronts and increasing "funertainment" sites. Targeting vacant commercial buildings will create new retail centers and attract the burgeoning industry sector of "funertainment". The full-year ongoing cost, excluding workstation and computer expenses, will be \$187,000.	\$196,000 1.0
4. <i>Business and Workforce Development</i> *NEW* Add funding to support the Elevate EdAz: Connecting Education and Business for a Thriving Community program managed by the Greater Phoenix Chamber through the Greater Phoenix Chamber Foundation. The Elevate EdAz program aims to transform education and business connections by aligning high school curriculum with workforce needs. The program creates work-based learning and exposes students to career pathways. The funding will result in contractual agreements to expand the program in Phoenix.	\$750,000 0.0
Total Community and Economic Development	\$1,682,000 3.0
<u>Environmental Programs</u>	
1. <i>Air Quality</i> Add funding for one Program Manager and resources to implement and advance the Climate Action Plan, adopted by the City Council in October 2021. The new position will conduct policy research, monitor citywide implementation of climate change policy, coordinate with outside agencies and stakeholders, and develop and implement climate and resilience protocols and plans. Funds will be used to conduct biennial greenhouse gas inventories, continue community engagement with bilingual support, and provide technical support for modeling and verification analysis. The full-year ongoing cost, excluding initial office equipment purchases, will be \$184,000.	\$187,000 1.0
Total Environmental Programs	\$187,000 1.0
<u>Finance</u>	
1. <i>Acquisition, Relocation and Title</i> Convert a temporary Assistant Real Estate Administrator and Management Assistant II position in the Real Estate Division to ongoing status. Street Transportation, Aviation, and Public Transit department infrastructure projects have significantly increased over the past two years. The positions will continue to support these projects by managing title, development, and property management services. The positions will also assist with the enactment of the Infrastructure Investment and Jobs Act.	\$0 0.0

Department/Program	2022-23 Total
2. <i>Financial Accounting and Reporting</i>	\$0
Convert a temporary Fiscal Manager position in the Financial Reporting and Accounting Division to ongoing status. The position will continue preparing the City's Popular Annual Financial Report, the City's Annual Expenditure Limitation Report to the State Auditor General's Office, and the City's Single Audit Report to the Federal Audit Clearing House. The position will support any future ARPA audits and support financial planning efforts citywide for a potential 2023 General Obligation Bond Program.	0.0
3. <i>Various</i>	\$0
Convert a temporary Management Assistant I position in the Administration Division to ongoing status. The position will continue to assist with special projects, legislative tracking, regulatory compliance, and department-wide hiring.	0.0
Total Finance	\$0 0.0

Fire

1. <i>Fire Emergency Medical Services and Hazardous Incident Response</i>	\$2,444,000
Add funding for fifteen new sworn positions (four Fire Captains, four Fire Engineers, and seven Firefighters) and one new vehicle (pumper engine) to provide dedicated staffing and apparatus to permanently staff Fire Station 72 located at 33027 N. Cave Creek Rd. These positions will allow the Fire Department to relocate Ladder 41 to Fire Station 25 to address ladder coverage deficiencies and relocate Engine 925 to Fire Station 3 to address high activity levels. The permanent staffing of Station 72 will provide the necessary resources to address coverage deficiencies at other stations and improve overall service delivery. The full-year ongoing cost, excluding initial equipment costs, will be \$1,739,000.	15.0
2. <i>Fire Emergency Medical Services and Hazardous Incident Response</i>	\$368,000
Add funding for four Firefighter positions to cover absences at various fire stations citywide. These positions ensure the safe and effective delivery of emergency services by filling the minimum staffing requirements to keep all emergency response units in service. The need for additional "rover" positions was exacerbated during the pandemic. This will help alleviate staffing shortages and reduce the need to utilize overtime.	4.0
3. <i>Fire Prevention General Inspections</i>	\$174,000
Add funding for four new Fire Prevention Specialist II positions to provide dedicated staffing for inspections of outdoor combustible storage (OCS) facilities. These positions will ensure Fire Code compliance at OCS facilities by enabling the transition to a one-year operating permit cycle to reduce the frequency and scale of OCS fires. First year one-time costs include office space configuration, vehicles, and technology equipment. The full-year ongoing cost of \$366,000 is offset with \$360,000 in estimated revenue generated from permit fees.	4.0

Department/Program	2022-23 Total
4. <i>Administration</i>	\$87,000
Convert a temporary Information Technology Systems Specialist position to ongoing status. This position will administer the electronic patient care reporting system by maintaining the software and hardware needed to analyze medical incident and transportation data. This system provides accuracy and efficiency improvements to the emergency transportation billing process.	1.0
Total Fire	\$3,073,000 24.0
<u>Housing</u>	
1. <i>Housing Supportive Services</i>	\$1,149,000
Add funding to provide permanent, expanded housing supportive services. These services address the needs of low-income residents, increasing self-sufficiency and enhancing quality of life. This funding will increase the number of individuals and families served and expand the types of services provided, including additional self-sufficiency services, homelessness prevention and counseling, senior tenant outreach, employment services, bridging education gaps, homeownership coaching, and youth services. General Funds will be used to pay for staff in the Affordable Housing Fund.	0.0
2. <i>Family Housing</i>	\$378,000
Add funding to support Phoenix Starfish Place, which provides affordable housing, case management, and supportive services to victims of human trafficking. While Section 8 rental assistance vouchers have previously been used to fund this program, they are unable to fully provide necessary staffing, maintenance, utilities, unit upgrades, and replacements at the community.	0.0
Total Housing	\$1,527,000 0.0
<u>Human Resources</u>	
1. <i>Various</i>	\$84,000
Add a Senior Human Resources Clerk position for the Classification and Compensation Division. This position will perform specialized clerical and technical duties, information gathering, and data entry in the Transactions Team needed due to the recent 44% increase in transactions such as hires, rehires, demotions, reclassifications, promotions, terminations and retirements.	1.0

Department/Program	2022-23	
	Total	
2.	<p><i>Various</i></p> <p>Convert 11 temporary positions to ongoing status including two Assistant Human Resources Directors, a Contract Specialist II, a Human Resources Officer, a Lead Business Systems Analyst, a Multimedia Specialist, a Safety Analyst II, a Senior Business Systems Analyst, and three Senior Human Resources Analysts. These positions support day-to-day business operations and provide employee customer service in the Administration, Safety, Labor Relations, Talent Acquisition and Management, Classification and Compensation, and Organizational Development divisions.</p>	\$579,000 4.0
Total Human Resources		\$663,000 5.0
<u>Human Services</u>		
1.	<p><i>Administration</i></p> <p>Convert a temporary Assistant Human Services Director to ongoing status. This position will provide leadership and direction to a wide variety of human service programs and projects and will assist the department director with the supervision of the various divisions and program areas.</p>	\$0 0.0
2.	<p><i>Administration</i></p> <p>Add funding for a Human Resources Team to provide support for the various human resource related roles and responsibilities within the department including a Human Resources Supervisor, a Senior Human Resources Analyst, and a Human Resources Aide position. These positions will begin to transition the department away from a shared services model to full support.</p>	\$353,000 3.0
3.	<p><i>Various</i></p> <p>Add staff and vehicles to improve the City's ability to proactively address homelessness issues and implement recommendations from the Strategies to Address Homelessness Plan. The new positions will allow the Human Services Department to better oversee and manage homeless outreach programs with a focus on connecting with individuals and collaborating with social service agencies to identify the social service needs of homeless individuals in the community. Also, the additional staff will provide a greater focus on data analytics and performance measurement that will improve communication with City Council and the community on the implementation of the Strategies to Address Homelessness Plan.</p>	\$1,134,000 9.0

Department/Program	2022-23 Total
4. <i>Administration</i> Add a Special Projects Administrator position to provide culturally relevant navigation services to the refugee, asylee and immigrant communities. The position will coordinate with internal city departments and local, county, state and non-profit partners and represent the City on issues related to refugee resettlement. This position will also work closely with staff of various refugee resettlement agencies to coordinate referrals for services, employment, healthcare, and housing among other services needed for an individual or family's successful transition into the community.	\$170,000 1.0
5. <i>Client Services</i> Add ongoing funding for contractual services to support the Fast Track Cities Initiative. Fast Track Cities is an international effort working to end the HIV/Aids pandemic and the City of Phoenix is one of 25 cities in the U.S. working to reach this goal. One-time funding was added in fiscal year 2021-22, this request would add ongoing funding that will continue the city's efforts towards the goal of having 90 percent of Phoenicians know their HIV status, 90 percent who know their HIV-positive status to be in antiviral treatment, and 90 percent who are on antiviral treatment to achieve viral suppression and to have no stigma or discrimination.	\$250,000 0.0
Total Human Services	\$1,907,000 13.0
<u>Information Technology Services</u>	
1. <i>Radio Communications Services</i> Convert a temporary Information Tech Systems Specialist to ongoing status. This is a net-zero General Fund action as the Regional Wireless Cooperative provides funding for the ongoing cost. This position resides within the Radio Systems Services Division.	\$0 1.0
2. <i>Various</i> Convert three Senior Info Tech Systems Specialist positions from temporary to ongoing status. These positions provide database administration support and perform quality assurance management for the Phoenix Police Department's records management system.	\$0 0.0
3. <i>Information Security and Privacy Services</i> Add funding for one Lead Information Technology Systems Specialist and two Sr. Information Technology Systems Specialist positions. These positions will support the Information Security and Privacy Office's Cyber Threat Intelligence program.	\$555,000 3.0
Total Information Technology Services	\$555,000 4.0

Department/Program**2022-23
Total****Law**

1.	<i>Criminal Division - Community Prosecution Bureau</i> Add funding to provide legal support for the 19th Avenue Corridor Community Safety and Crime Prevention Plan which seeks to: improve the safety of area residents, businesses, patrons, and students; build upon the City's relationships with area community groups and business partners; and reduce violent and quality of life crimes at key intersections along the corridor. Funding adds one Assistant City Attorney III position to the Criminal Prosecution Division. The full-year ongoing cost, excluding initial desk and computer purchases, will be \$183,000.	\$190,000 1.0
2.	<i>Various</i> Add funding for staff in the City Prosecutor's Office and the Legal Assistant Unit of the Criminal Division. New staff will support the City's efforts to timely review body worn camera (BWC) footage and conduct attorney case assessments related to charging decisions. Funding is needed due to the increased workload for both staff and attorneys caused by the legal requirements to review and release BWC footage within specific time frames. Funding adds six Admin Aide, one Admin Assistant I, and four Assistant City Attorney II positions. The full-year ongoing cost, excluding initial office reconfiguration and computer costs, will be \$1,123,000.	\$1,244,000 11.0
3.	<i>Civil Division</i> *NEW* Create an Assistant City Attorney IV position in the Civil Division to litigate risk management cases on behalf of the City. The cost of the position is offset by a reduction in contractual legal services. Hiring a full-time employee for litigation cases instead of outside counsel will result in overall savings to the City.	\$0 1.0
Total Law		\$1,434,000 13.0

Library

1.	<i>Security</i> Convert six temporary Municipal Security Guard Lead*U7 positions to ongoing status. These positions perform supervisory duties and are assigned to each of the four library regions, with two assigned to Burton Barr Central Library.	\$0 0.0
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Department/Program	2022-23 Total
2. <i>Children and Teen Services</i>	\$257,000 5.0
Add staff and supplies to operate a temporary library located on city-owned land at 67th Avenue and Lower Buckeye Road. The temporary library will be a 38-foot-long coach style bus (bookmobile) that is being purchased with federal funding from the American Rescue Plan Act. The bookmobile will also be available to make outreach visits to other sites around the city on occasion. If City Council approves a General Obligation Bond Program and approval within the program to build a new library on this site, then the bookmobile will be used solely in a mobile capacity citywide. The bookmobile will have a collection of over 3,000 books and audio-visual items and provide access to public computers. The staff will also provide regular weekly programming such as Storytimes, Babytimes, and more based on community need and interest. The new bookmobile will begin service in the spring of 2023. The full-year ongoing cost will be \$494,000.	
Total Library	\$257,000 5.0
<u>Municipal Court</u>	
1. <i>Civil Courtroom Operations - Civil Division</i>	\$192,000 2.0
Add funding for one Caseworker II and one Caseworker III positions to provide support for the Intimate Partner Violence Court pilot program to enhance domestic violence victim safety and provide a concentration of social services. These positions will support a specialized case management team to conduct enhanced contact with the victim and perpetrator and provide follow-up on violations of any terms of probation to reduce the risk of re-offense. The full-year ongoing cost, excluding initial office reconfiguration and computer costs, will be \$189,000.	
Total Municipal Court	\$192,000 2.0
<u>Neighborhood Services</u>	
1. <i>Blight Reduction Program</i>	\$558,000 1.0
Add funding for contractual services and a temporary Project Management Assistant position to implement a pilot private property clean-up program that supports a service included in the Strategies to Address Homelessness Plan, approved by City Council in 2020. The program will address repeated or chronic blight issues occurring on private properties.	
2. <i>Blight Reduction Program</i>	\$654,000 5.0
Add staff and a vehicle to improve the City's ability to address the significant growth in PHX C.A.R.E.S. cases and connect residents and businesses impacted by homelessness with resources. The new positions will ensure staff respond to and resolve PHX C.A.R.E.S. cases timely, and support residents and businesses through education, access to services, and the strengthening of neighborhood alliances.	

Department/Program	2022-23 Total
3. <i>Targeted Neighborhood Revitalization Programs</i>	\$627,000
NEW Convert the Gated Alley Program, currently funded with one-time grant funds, to ongoing funding and add a Project Manager position to oversee the program. The funding will provide for up to 45 alley segments to be gated on an annual basis. The initial pilot program was designed by an interdepartmental committee in collaboration with residents to provide a new approach to deterring illegal dumping, graffiti, and criminal activity in residential alleys. The program provides homeowners whose properties abut an alleyway the opportunity to apply to the City requesting both the relocation of solid waste services from the alley to curbside, and installation of locking gates at the ends of the alley adjacent to their properties. The program provides the funds to pay for gate fabrication and installation, locks, required revocable fence permit fees and other related costs.	1.0
Total Neighborhood Services	\$1,839,000 7.0
<u>Office of Arts and Culture</u>	
1. <i>Community Investment and Engagement Program</i>	\$275,000
NEW Increase funding for arts grants for nonprofit arts and cultural organizations. Arts grants enable artists, arts and culture organizations, youth, and neighborhood groups to carry out high-quality arts programming for all residents.	0.0
2. <i>Public Art Program</i>	\$40,000
Increase funding for public art maintenance which would allow residents to enjoy the collection, showcase the city's initial investment, and help avoid safety issues with artwork in the community. Maintenance includes lighting upgrades and renovations to address wear and damage, including recession-deferred maintenance. The public art collection includes over 200 art installations.	0.0
3. <i>Cultural Facilities Development and Property Management Services</i>	\$0
Convert a temporary Special Projects Administrator position to ongoing status. The position manages special initiatives, including the development, programming, and management of a new Latino Cultural Center.	0.0
Total Office of Arts and Culture	\$315,000 0.0

Department/Program**2022-23
Total****Office of Sustainability**

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|----|---|------------------|
| 1. | <i>Citywide Sustainability Program</i>
Convert a temporary Economic Development Program Manager position to ongoing status to manage the implementation of the City Electric Vehicle Charging Infrastructure program, the Public Electric Vehicle buying program, and an electric vehicle public education and awareness campaign. The position will also advance active transportation infrastructure improvements through special projects, provide expertise to city departments and other stakeholders on future federally funded grants, and provide staff support for the Council Ad Hoc Committee on electric vehicles. | \$178,000
1.0 |
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Total Office of Sustainability**\$178,000
1.0****Parks and Recreation**

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|----|--|--------------------|
| 1. | <i>PAC (Phoenix Afterschool Center)</i>
Add funding for contracted staff and supplies to support enhanced recreation programs and activities for youth during the critical after-school hours. Funding will be used to provide tutoring and educational support, as well as specialized enrichment classes and events such as dance, arts and culture, fitness, youth sports and special events during after-school hours at Parks and Recreation facilities and within the departments Phoenix Afterschool Center (PAC) program. | \$283,000
0.0 |
| 2. | <i>Park Rangers-Community and Neighborhood Parks</i>
Add funding for eight Park Ranger II positions and vehicles to provide education and enforcement of park rules at 185 urban flatland parks throughout the city. This represents a 50% increase in Park Ranger II positions for urban flatland parks. The additional staff will enable decreased response times when calls are made for assistance by the public. | \$671,000
8.0 |
| 3. | <i>Parks Maintenance</i>
Add funding for ongoing facility maintenance needs. In fiscal year 2022-23, funding will be used for major repairs, renovations, and other improvements to the Eastlake Pool facility. This facility is unable to open due to safety hazards created by the structural failure of the pool. | \$1,500,000
0.0 |

Department/Program	2022-23 Total
4. <i>Art, Educational & Environmental Facilities Operated by City Staff</i> *NEW* Add staff and equipment to re-open the South Mountain Environmental Education Center. The addition includes a full-time Park Ranger and 1.5 FTE of part-time Recreation Leader positions. After being closed because of the 2009 recession, the center reopened in 2012 and was operated by various non-profits until 2020 when it was vacated by the last operator. This addition would allow the center to be open four days a week and provide educational opportunities through the visitor center, museum, and the Natural and Cultural Learning Center classrooms and library. The center will also once again be available to rent for meetings and other events. The Park Ranger position will also support the Pueblo Grande Museum and act as a steward for cultural resources throughout the preserve system, with an emphasis on South Mountain Park.	\$229,000 2.5
5. <i>Parks Maintenance</i> *NEW* Add one-time funds to renovate two tennis courts at Desert Foothills Park and convert the courts to dual use by adding pickleball lines.	\$21,000 0.0
Total Parks and Recreation	\$2,704,000 10.5
 <u>Planning and Development</u>	
1. <i>Long Range Planning</i> Add funding for two Village Planner II positions and a Principal Planner position to provide support for the implementation of community driven and City Council supported community planning projects, with a focus on developing Transit Oriented Development (TOD) community planning programs. These positions will provide coordination, development, implementation and oversight of community planning efforts. The Public Transit Department will fund 50% of the cost for two of the three new positions.	\$213,000 3.0
2. <i>Current Planning</i> Add funding for a Secretary III position, a Planner II position and a Planner III position to support the Current Planning Section team's efforts to respond to significant increases in the number of zoning verification, interpretation, and adjustment requests. Zoning adjustment applications have increased from 596 in 2016 to 743 in 2020. This year the number of zoning adjustment cases is on pace to meet or exceed the record number of cases from 2020. The increase in the zoning adjustment caseload has resulted in hearing dates being scheduled well beyond the normal hearing time frame. These positions will also support the team's zoning ordinance text amendment efforts.	\$270,000 3.0

Department/Program	2022-23 Total
3. <i>Office of the Customer Advocacy</i> Add a Planner III position to the Office of Customer Advocacy (OCA) to support creating and implementing the Vacant Storefront Program and expand the Adaptive Reuse Program to include the conversion of older shopping centers and individual retail spaces into economically viable uses, to assist customers with opportunities to share existing parking spaces, and to expand the level of customer assistance provided by the OCA.	\$107,000 1.0
4. <i>Administration and Enforcement of Local and Federal Historic Preservation Laws</i> *NEW* Add funding to the Historic Preservation Office for the Threatened Buildings Grant Program. The grant funds will be used to preserve, rehabilitate or move historic buildings in order to prevent their loss. A threatened building is one that is in deteriorated condition and/or has a high likelihood of demolition. Grant funds require the owner to convey a conservation easement to the City, with the length of the easement varying based on the amount of the funds provided. This conservation easement protects the public's investment in the building during the life of the easement.	\$502,000 0.0
Total Planning and Development	\$1,092,000 7.0

Police

1. <i>Violent Crimes Unit - Homicide Unit</i> Add funding for 25 Police Civilian Investigator positions to continue Police Department civilianization efforts. These positions will undertake select investigative functions, provide staffing flexibility, and enable sworn personnel to be deployed where they are most needed. This funding expands on previous civilianization hires approved by the City Council in March 2022. The annual cost is \$2,492,650; however, the cost for FY 2022-23 will be absorbed utilizing savings from vacant sworn positions.	\$0 25.0
2. <i>Strategic Information Bureau - Body Camera Unit</i> Add one Administrative Assistant I, one Administrative Assistant II, and eight Administrative Aide positions to support the Body Worn Camera Unit. These positions will assist in providing body worn camera footage to the City Prosecutor and Maricopa County Attorney's Office by required court case deadlines and will help fulfill current and backlogged public records requests. The annual cost is \$790,983; however, the cost for FY 2022-23 will be absorbed utilizing savings from vacant sworn positions.	\$0 10.0

Department/Program	2022-23 Total
3. <i>Administration</i> Add two User Technology Specialist, two Information Technology Analyst/Programmer II, three Senior User Technology Specialist, three Senior Information Technology Systems Specialist, and three Information Technology Analyst/Programmer III positions to the Information Technology Bureau. These positions will provide the necessary technical support to maintain current service levels, complete migration of legacy custom-built applications to web-based platforms, manage department software and security needs, and support critical infrastructure systems, including servers, data storage, and remote systems. The annual cost is \$1,799,803; however, the cost for FY 2022-23 will be absorbed utilizing savings from vacant sworn positions.	\$0 13.0
4. <i>Laboratory Bureau - Lab Services</i> Add two Crime Scene Specialist II, two Crime Scene Specialist III, and six Forensic Scientist III positions to the Laboratory Services Bureau to increase evidence processing capabilities for violent crimes, respond to complex crime scenes, and provide oversight of crime scene response operations. The annual cost is \$1,086,952; however, the cost for FY 2022-23 will be absorbed utilizing savings from vacant sworn positions.	\$0 10.0
5. <i>Administration</i> Convert one temporary Budget Analyst II to ongoing status in the Fiscal Management Bureau. This position provides budgetary forecasting and analysis, user fee and activity rate updates, as well as support for financial, procurement, and other processes.	\$0 0.0
6. <i>Strategic Information Bureau</i> Convert one temporary Criminal Intelligence Analyst, one temporary Information Technology Analyst/Programmer III, one temporary Police Research Analyst, and two temporary Police Research Supervisor positions to ongoing status. These positions are required for the implementation of a new records management system. The positions will supplement existing staff to provide parallel and ongoing support of multiple systems, ensuring accurate records, workflows, reporting, and database management.	\$0 0.0
7. <i>Patrol - Respond to Calls for Service</i> Add funding for one Lead Information Technology Systems Specialist and five Police Assistant*Special Detail positions, as well as additional resources, for the 19th Avenue Corridor Community Safety and Crime Prevention Plan. This multi-departmental effort will work to improve safety and security along the 19th Avenue corridor using three key strategies: outreach, education and partnerships; prevention and intervention; and enforcement. The full-year ongoing cost, excluding one-time technology and equipment purchases, will be \$658,000.	\$2,841,000 6.0
Total Police	\$2,841,000 64.0

Department/Program**2022-23
Total****Public Defender**

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| 1. | <i>Legal Representation Services</i> | \$155,000 |
| | Add funding to provide better services for clients in the Veteran's Court and the Behavioral Health Court. This includes adding two Assistant City Attorney III positions, one Legal Assistant position, and funding for a toxicology consultant. The ongoing costs will be partially offset by eliminating a Forensic Toxicology Expert position and reducing contract attorney services. | 2.0 |

Total Public Defender	\$155,000
	2.0

Public Works

- | | | |
|----|---|-----------|
| 1. | <i>Facilities Management and Maintenance</i> | \$382,000 |
| | Add funding to expand the Building Trade Apprenticeship Program which will aide in workforce development in the Facilities Operations Division. Request includes adding two Electrician Apprentice positions, two Building Equipment Operator Apprentice positions, and one Administrative Aide position. The full-year ongoing cost, excluding initial equipment costs, will be \$364,000. | 5.0 |

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| 2. | <i>Facilities Management and Maintenance</i> | \$218,000 |
| | Add funding to restore two facilities maintenance positions that support city building and infrastructure repairs. The request includes adding one Building Equipment Operator II and one Building Maintenance Worker*U2. These positions are needed to adequately support and maintain the increase in city facility repairs due to aging buildings and infrastructure. Staffing levels were greatly diminished since 2008 due to budget reductions. Adding these positions will partially restore the department to prior staffing levels. The full-year ongoing cost, excluding a one-time capital equipment purchase, will be \$196,000. | 2.0 |

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| 3. | <i>Energy Management Consultation Services and Energy Analysis</i> | \$340,000 |
| | *NEW* To support essential City priorities related to the City of Phoenix 2021 Climate Action Plan and the Electric Vehicle (EV) Task Force, a comprehensive EV study is needed, which includes an assessment of EV Charging Stations, infrastructure needs, and an implementation plan for City vehicles. This item adds funding for one Operations Analyst position and contractual funding for the comprehensive study. Additionally, the position will coordinate with City staff and vendors to assist with the implementation of citywide initiatives as recommended from the study. The full-year ongoing cost, excluding funds for the study, will be \$90,000. | 1.0 |

- | | | |
|----|--|-----|
| 4. | <i>Administration</i> | 0.0 |
| | Convert three Buyer Aide positions from temporary to ongoing status to provide more stable procurement and invoice management support to the department. | \$0 |

Total Public Works	\$940,000
	8.0

Department/Program	2022-23 Total
<u>Street Transportation</u>	
1. <i>Street Maintenance</i> Add funding to the award winning Cool Pavement Program. The program applies surface treatments to nine neighborhoods annually specifically engineered to combat the urban heat island effect to existing roadway surfaces. The Program uses objective criteria ensuring the program targets the right streets with the most need across the City. Supplemental funding will increase capacity by two neighborhoods annually.	\$850,000 0.0
2. <i>Traffic Safety and Neighborhood Traffic</i> *NEW* Add funding for the Roadway Safety Action Plan (RSAP) adopted by City Council on March 2, 2021. The plan addresses comprehensive roadway safety issues on City streets. The effort is funded using the General Fund, the Transportation 2050 fund (T2050), and the Arizona Highway User Revenue fund (AHUR). The General Fund portion being proposed is an additional \$1.2 million per year and combined with funds added in fiscal year 2021-22 would provide \$1.8 million annually in General Funds. This funding will help implement safety improvements targeted at both engineering and education-based traffic safety measures. Such improvements could include traffic signals, streetlighting, HAWK pedestrian signals, crosswalks, sidewalks, public service announcements (PSAs), and safety education campaigns. Funding will also be utilized in the development of the RSAP to engage the community to ensure equity in the selection and prioritization of traffic safety improvement projects.	\$1,200,000 0.0
Total Street Transportation	\$2,050,000 0.0
<u>TOTAL PROPOSED GENERAL FUND ADDITIONS</u>	\$76,218,000 170.5

ATTACHMENT B

2022-23

PROPOSED SUPPLEMENTALS
NON-GENERAL FUND

View the [Inventory of Programs published online](#) for program details.

Department/Program	2022-23 Total
<u>Aviation</u>	
1. <i>Administration</i> Add funding for 27 positions to enhance existing operations at Phoenix Sky Harbor International, Deer Valley and Goodyear airports as activity returns to pre-pandemic levels. These positions will support the following divisions of the Aviation Department: Facilities and Services, Operations, and Technology. Funding also includes the addition of six vehicles. To offset ongoing costs, two existing positions that are no longer needed will be eliminated. The annual cost is \$2,225,000, however the cost for FY 2022-23 will be absorbed utilizing contractual savings within Aviation's operating budget.	\$0 25.0
2. <i>Administration</i> Add funding for a new sustainability section within the Facilities and Services Division to establish a formal sustainability management team in the Aviation Department. This addition includes funding for one Administrative Assistant I, one Economic Development Program Manager, and one Energy Management Superintendent position. The annual cost is \$309,000, however the cost for FY 2022-23 will be absorbed utilizing contractual savings within Aviation's operating budget.	\$0 3.0
3. <i>Administration</i> Add funding for a new Asset Management section within the Facilities and Services Division to centralize asset management and effectively ensure all buildings, equipment and grounds are safe and clean, user friendly, and efficient. This addition includes funding for one vehicle and four positions including an Aviation Superintendent, two Facilities Project Managers, and a Special Projects Administrator. To offset ongoing costs, three existing positions that are no longer needed will be eliminated. The annual cost is \$257,000, however the cost for FY 2022-23 will be absorbed utilizing contractual savings within Aviation's operating budget.	\$0 1.0

Department/Program	2022-23 Total
4. <i>Capital Management & Support</i>	\$0
Add funding to support the expansion of grant programs to allow the department to seek and apply for more state and federal grants. This addition includes funding for an Economic Development Program Manager and a Planner III position. The annual cost is \$226,000, however the cost for FY 2022-23 will be absorbed utilizing contractual savings within Aviation's operating budget.	2.0
Total Aviation	\$0 31.0
<u>Housing</u>	
1. <i>Project Implementation</i>	\$0
Convert one temporary Project Management Assistant position, one temporary Project Manager position, and one temporary Housing Manager position to ongoing status. The Project Management Assistant supports the Home Investment Partnerships Program (HOME) Down Payment Assistance program, which assists low-income first-time homebuyers. The Project Manager ensures department-wide compliance with federal regulations, enabling critical Housing initiatives to continue. The Housing Manager oversees the HOME American Rescue Plan program, which assists vulnerable populations with affordable housing, rental assistance, and/or supportive services, and purchases and/or develops non-congregate shelter.	0.0
Total Housing	\$0 0.0
<u>Neighborhood Services</u>	
1. <i>Administration</i>	\$231,000
Convert one Management Assistant II and one Project Manager position in the Grants Compliance Capital Improvement Program from temporary to ongoing status. This will assist the department in timely completion of City Council approved grant funded neighborhood enhancement infrastructure projects. These positions work with multiple City departments and federal agency representatives and provide guidance and monitoring to multiple departments and contractors related to grant compliance activities.	2.0

Department/Program	2022-23 Total
2. <u>Housing Rehab Programs</u>	\$402,000
Convert Lead Safe Phoenix grant funded temporary positions to ongoing status and add a new ongoing Administrative Assistant I position. These positions are needed due to increased complexity and reporting requirements per the U.S. Department of Housing and Urban Development and to perform critical financial and programmatic analysis and oversight. The new Administrative Assistant I position will assist staff, community partners such as Maricopa County and Arizona Department of Health Services, as well as federal agency representatives to provide services and education to residents pertaining to lead hazard remediation. The position will develop and provide targeted education and outreach, data collection and analysis, manage enrollment activities, and support sufficient and timely responses to ongoing and changing requirements tied to grant reporting.	4.0
Total Neighborhood Services	\$633,000 6.0
 <u>Parks and Recreation</u>	
1. <u>Administration</u>	\$0
Convert a temporary Deputy Parks Development Director position to ongoing status to oversee the Parks Development section. The Parks Development Section is made up of eight positions and has an annual Capital Improvement Program budget of approximately \$30 million. The Parks Development section is responsible for planning and implementing a variety of new park construction projects and existing park renovations, improvements and building repair projects. The cost of this position will be charged to the Capital Improvement Program budget.	1.0
Total Parks and Recreation	\$0 1.0
 <u>Planning and Development</u>	
1. <u>Administration</u>	\$0
Add two Management Assistant II positions and supplies to establish an ombudsman program to provide additional support to customers with unresolved concerns regarding planning, permitting or plan reviews and inspections. The ombudsman positions will serve as a liaison to understand and identify root causes, investigate, resolve and communicate information between customers and city staff. The ombudsman program will also make suggestions for further action or revisions to policies, procedures and amendments to improve the customer experience. The annual cost is \$222,000, however the cost for FY 2022-23 will be absorbed utilizing savings from vacant positions.	2.0

Department/Program	2022-23 Total
2. <i>Growth and Infrastructure</i>	\$0
Add a Special Projects Administrator position to the Growth and Infrastructure Section to evaluate complex analysis of short-term infrastructure funding costs and long-term impacts to city budgets to ensure that new development does not negatively impact City services for existing residents and businesses. The annual cost is \$140,000, however the cost for FY 2022-23 will be absorbed utilizing savings from vacant positions.	1.0
3. <i>Administration</i>	\$0
Convert two temporary Information Technology Analyst/Programmer III positions to ongoing status and add two new Lead Business Systems Analyst positions for the continued support of the SHAPE PHX project. SHAPE PHX will replace the department's current permitting and inspection software applications. The annual cost is \$430,000, however, the cost for FY 2022-23 will be absorbed utilizing savings from vacant positions and consultant and professional services.	4.0
4. <i>Various</i>	\$0
Add a Building Code Examiner, a General Inspections Field Supervisor and an Architect position to the Commercial Plan Review and Residential Inspections sections due to increasing workloads. These positions will assist the department in responding to field inspection issues quicker and reducing turnaround times. The annual cost is \$406,000, however the cost for FY 2022-23 will be absorbed utilizing savings from vacant positions.	3.0
Total Planning and Development	\$0 10.0

Public Transit

1. <i>Local Fixed Route Bus Service</i>	\$241,000
Add funding to extend fixed route bus service in north Phoenix on Norterra Parkway and North Valley Parkway north of Happy Valley Road effective April 24, 2023. The extension will operate at a 30-minute frequency Monday through Sunday and will connect neighborhoods and businesses into the region's extensive transit network. The full-year ongoing cost will be \$1,440,000.	0.0
2. <i>Federal Grants Administration & Oversight (Designated Recipient Role)</i>	\$430,000
Add a Special Projects Administrator and three Contract Specialist II positions to address the increasing workload and complexity for managing additional programs, funding, and new requirements resulting from an increase in Federal Transit Administration (FTA) grant funds. The recently enacted federal Bipartisan Infrastructure Law has increased FTA formula funding by roughly 30%, approximately doubled the FTA Capital Investment Grant program funding, and added several new FTA discretionary/competitive grant programs. These positions will provide support in the areas of applications, funds management, reporting, compliance, subrecipient oversight, grant closeout and complex and specialized procurement activities.	4.0

Department/Program	2022-23 Total
3. <u>Light Rail</u> Add two Management Assistant II positions; one to serve as liaison for Light Rail Transit (LRT) and the other to directly support Bus Rapid Transit (BRT). The LRT position will manage oversight of public engagement, community relations, and administrative tasks for implementation of two additional light rail extensions as well as serve as back up to the Light Rail Administrator. The BRT position will support the BRT Administrator in the design, development, and implementation of the BRT program and oversight of BRT consultant teams for transit planning, community outreach, preliminary design and engineering, and contract management activities.	\$214,000 2.0
Total Public Transit	\$885,000 6.0
<u>Public Works</u>	
1. <u>Contained Residential Collection</u> Add funding to support the refuse and recycle collection service growth needed to efficiently maintain existing and future service levels. The request is consistent with the financial plan recommended by the Solid Waste Rate Advisory Committee and approved by Mayor and City Council. The funding will add one Equipment Operator IV position and two Solid Waste Equipment Operator positions.	\$228,000 3.0
2. <u>Administration</u> Add funding for part-time Administrative Interns to assist with implementing innovations and operational efficiencies. The Solid Waste Administrative Internship Program attracts graduate level students interested in solid waste, sustainability, and environmentally focused careers within the public sector. The ongoing positions will eliminate the need for temporary positions currently used in the program.	\$40,000 1.0
3. <u>Contained Residential Collection</u> Add four Solid Waste Foreman and seven Solid Waste Equipment Operator (SWEO) positions to support the expansion of the SWEO Apprenticeship Program which aides in workforce development. The program focuses on diversifying the workforce by performing outreach to youth, women, and veterans. The ongoing positions will eliminate the need for temporary positions currently used in the program.	\$825,000 11.0
Total Public Works	\$1,093,000 15.0

Department/Program

**2022-23
Total**

Street Transportation

1.	<i>Various</i>	\$0
	Add a Project Manager position for the Street Lighting program, and a Senior IT Systems Specialist, Lead User Technology Specialist, Civil Engineer III, and an Accountant III position. This will also convert a temporary Senior Human Resources Clerk and Procurement Manager position to ongoing status. These administrative and technical support positions are necessary to provide internal and external support for Street Transportation staff, programs, projects, and services focused on several Council priorities, including management and implementation of community driven street lighting requests. The annual cost is \$813,000, however the cost for FY 2022-23 will be absorbed utilizing savings from vacant positions.	7.0
2.	<i>Street Maintenance</i>	\$0
	Convert a temporary Administrative Assistant II and Street Maintenance Supervisor position associated with the Street Maintenance Worker Apprenticeship Program to ongoing status. Per changes in the Street Maintenance Worker (SMW) job classification, all new hires will be hired as SMW Apprentices. For the program to be successful it will need staff to manage the program, recruit, and train new hires. The annual cost is \$258,000, however the cost for FY 2022-23 will be absorbed utilizing savings from vacant positions.	2.0
3.	<i>Development Coordination</i>	\$0
	Add three positions and two vehicles for the Long-Range Transportation Team. The team will partner with the Arizona State Land Department, the City of Phoenix Planning & Development and Community & Economic Development departments, as well as other regional partners to support the city's planned growth. The Civil Engineer III, Principal Planner, and Traffic Engineer II positions will provide analysis and infrastructure planning to attract and spur economic development, help address road safety, and determine future transportation needs. The annual cost is \$396,000, however the cost for FY 2022-23 will be absorbed utilizing savings from vacant positions.	3.0
Total Street Transportation		\$0 12.0

Water Services

1.	<i>Water Production</i>	\$1,508,000
	Add funding for staff, utilities, materials, and vehicles required to operate and maintain three new water production wells and eight aquafer, storage and recovery (ASR) wells scheduled to be completed by December 2022. The water from these wells will supplement the potable water system, and augment Phoenix's potable water resources during times of water shortages and emergency outages. The full-year ongoing cost, excluding initial vehicle and equipment purchases, will be \$1,192,000.	6.0

Department/Program	2022-23 Total
2. <i>Water Production</i>	\$449,000 41.0
<p>The Lake Pleasant Water Treatment Plant is owned by the City of Phoenix and is currently operated and maintained by a service agreement with Veolia Water. The initial 15-year service agreement is set to expire in June 2022. A five-year extension of the contract is being discussed. The requested staff and equipment would be necessary should the city exercise the right within the contract to take over the current operations of the plant within the next three to five years during the extension period. The request includes all the required positions needed to progressively staff the plant over the transition time period. The FY 2022-23 costs shown represent the initial set of positions and equipment that would be needed in the first year of planning. The timing of any transition may shift as contract discussions progress.</p>	
3. <i>Water Resource Management and Development Planning</i>	\$356,000 4.0
<p>Convert six temporary positions to ongoing status including an Accountant II, Management Assistant II, Senior Human Resources Analyst, Water Customer Services Supervisor II, and two Water Services Project Coordinators. These positions will address substantial, multi-year business needs that are continuous in nature based on increased work effort and new or expanded programs.</p>	
Total Water Services	\$2,313,000 51.0
<u>TOTAL PROPOSED NON-GENERAL FUND ADDITIONS</u>	\$4,924,000 132.0

2020-21 SCHEDULE 1
RESOURCES AND EXPENDITURES BY FUND
ACTUAL
(In Thousands of Dollars)

	Resources					Expenditures					Ending Fund Balance
	Beginning Fund Balance	Revenue ^{1/}	Recovery and Proceeds	Interfund Transfers-In	Interfund Transfers-Out	Total	Operating	Capital	Debt Service	Total	
General Funds											
General Fund	169,119	418,785	2,227	1,100,408	(174,955)	1,515,584	1,206,721	25,863	-	1,232,584	283,000
Library	-	42,070	30	410	(3,400)	39,110	38,838	272	-	39,110	-
Parks	-	14,657	200	84,299	(2,352)	96,804	93,833	2,972	-	96,804	-
Cable Television	-	9,424	-	556	(7,326)	2,654	2,654	-	-	2,654	-
Total General Funds	169,119	484,936	2,457	1,185,673	(188,033)	1,654,151	1,342,046	29,106	-	1,371,152	283,000
Special Revenue Funds											
Excise Tax	-	1,555,419	-	-	(1,555,419)	-	-	-	-	-	-
Arizona Highway User Revenue	44,484	147,054	901	29,000	(32,801)	188,638	73,865	66,730	-	140,595	48,043
Capital Construction	20,705	30	612	7,232	-	28,578	133	4,037	-	4,170	24,408
City Improvement	-	1	380	51,419	(1,058)	50,742	-	-	50,742	50,742	-
Community Reinvestment	15,173	7,011	118	-	(2,064)	20,238	1,144	992	-	2,136	18,103
Court Awards	(1,058)	1,982	48	-	-	972	3,887	-	-	3,887	(2,914) ^{2/}
Development Services	58,722	70,968	175	-	(4,440)	125,425	61,330	11,926	-	73,256	52,169
Golf	2,036	9,192	1	-	(653)	10,575	7,317	1,817	-	9,134	1,441
Neighborhood Protection - Block Watch	5,431	252	-	2,047	(9)	7,721	1,572	-	-	1,572	6,149
Neighborhood Protection - Fire	4,659	958	-	10,236	(46)	15,808	11,250	-	-	11,250	4,559
Neighborhood Protection - Police	12,445	2,203	5	28,657	(689)	42,622	26,721	-	-	26,721	15,901
Parks and Preserves	66,092	2,060	(205)	47,263	(182)	115,028	5,509	23,224	-	28,733	86,295
Public Safety Enhancement - Fire	11,303	1,128	-	9,300	-	21,732	11,410	-	-	11,410	10,321
Public Safety Enhancement - Police	10,263	1,299	2	15,174	(416)	26,322	14,485	-	-	14,485	11,837
Public Safety Expansion - Fire	8,064	1,321	-	16,377	(218)	25,543	14,656	-	-	14,656	10,887
Public Safety Expansion - Police	24,806	6,712	3	65,504	(1,187)	95,837	63,966	-	-	63,966	31,871
Regional Transit	(5,480)	20,685	32	-	-	15,237	15,364	9,034	-	24,399	(9,162) ^{3/}
Regional Wireless Cooperative	1,798	5,290	199	-	-	7,287	5,134	-	-	5,134	2,154
Secondary Property Tax	100	119,697	-	9,149	-	128,946	-	-	128,846	128,846	100
Sports Facilities	60,780	4,174	130	15,019	(14,648)	65,455	2,932	5,758	-	8,689	56,765
Transit 2000 ^{4/}	-	(3)	-	3	-	-	-	-	-	-	-
Transportation 2050 ^{4/}	161,597	14,122	1,375	279,348	(3,694)	452,748	97,838	159,655	-	257,492	195,255
Other Restricted	101,692	24,997	393	28,073	(6,831)	148,324	42,806	6,685	-	49,491	98,833
Grants	28,110	493,986	6,660	593	(834)	528,515	444,363	46,447	-	490,810	37,706
Total Special Revenue Funds	631,721	2,490,541	10,828	614,394	(1,625,189)	2,122,295	905,680	336,304	179,588	1,421,573	700,722
Enterprise Funds											
Aviation	381,755	391,196	5,718	459,512	(377,237)	860,942	342,110	27,116	125,427	494,652	366,290
Convention Center	56,548	3,592	985	47,396	3,052	111,572	44,751	3,058	20,639	68,448	43,124
Solid Waste	24,927	186,310	4,300	-	(10,183)	205,355	152,021	8,068	14,977	175,066	30,288
Wastewater	130,202	254,744	3,029	74,499	(91,068)	371,405	107,702	33,277	71,775	212,754	158,651
Water	113,425	492,162	4,531	156,429	(200,420)	566,126	223,035	62,311	134,138	419,483	146,642
Total Enterprise Funds	706,857	1,328,003	18,562	737,836	(675,858)	2,115,400	869,619	133,830	366,956	1,370,404	744,996
Total Operating Funds	1,507,696	4,303,480	31,848	2,537,903	(2,489,080)	5,891,847	3,117,345	499,240	546,544	4,163,128	1,728,718

^{1/} General fund sales tax revenue is reflected as a transfer-in from the excise tax fund. Total transfer equates to \$1,003.2 million, and is included in the General Funds revenue total of \$1,488.1 million shown on Schedule 2.

^{2/} The negative balance in Court Awards is due to the timing of reimbursements for the Records Management System (RMS).

^{3/} The negative balance in Regional Transit is due to the timing of reimbursements for project costs from the regional transportation plan (Proposition 400).

^{4/} The Transportation 2050 sales tax (Proposition 104) was established by the voters effective January 1, 2016 and increased the Transit 2000 sales tax (proposition 2000) to fund a comprehensive transportation plan with a 35 year sunset date. The proposition increased the transaction privilege (sales) tax rates by 0.3% for various business activities.

2021-22 SCHEDULE 1
RESOURCES AND EXPENDITURES BY FUND
PROPOSED ESTIMATE
(In Thousands of Dollars)

	Resources					Expenditures					Ending Fund Balance
	Beginning Fund Balance	Revenue ^{1/}	Recovery and Proceeds	Interfund Transfers-In	Interfund Transfers-Out	Total	Operating	Capital	Debt Service	Total	
General Funds											
General Fund	283,000	328,217	1,000	1,057,512	(159,598)	1,510,131	1,300,310	26,023	-	1,326,333	183,798
Library	-	45,152	-	1,927	(2,970)	44,109	43,154	955	-	44,109	-
Parks	-	16,392	-	89,198	-	105,591	105,591	-	-	105,591	-
Cable Television	-	9,200	-	-	(5,820)	3,380	3,380	-	-	3,380	-
Total General Funds	283,000	398,961	1,000	1,148,637	(168,388)	1,663,210	1,452,435	26,978	-	1,479,413	183,797
Special Revenue Funds											
Excise Tax	-	1,698,486	-	-	(1,698,486)	-	-	-	-	-	-
Arizona Highway User Revenue	48,043	153,079	3,617	3,741	(892)	207,588	88,701	85,810	-	174,511	33,077
Capital Construction	24,408	120	143	6,091	-	30,763	140	19,330	-	19,470	11,293
City Improvement	-	-	-	99,266	(1,026)	98,239	-	-	98,239	98,239	-
Community Reinvestment	18,103	6,296	6	2,800	(2,221)	24,984	2,036	7,484	-	9,521	15,463
Court Awards	(2,914)	8,377	1	-	-	5,463	2,926	-	-	2,926	2,537
Development Services	52,169	80,028	56	-	(5,261)	126,993	74,085	4,405	-	78,490	48,502
Golf	1,441	9,485	11	-	-	10,938	8,062	1,000	-	9,062	1,875
Neighborhood Protection - Block Watch	6,149	218	-	2,320	(7)	8,680	1,584	-	-	1,584	7,096
Neighborhood Protection - Fire	4,559	17	-	11,602	(37)	16,140	11,585	-	-	11,585	4,555
Neighborhood Protection - Police	15,901	57	-	32,485	(621)	47,823	33,823	-	-	33,823	14,000
Parks and Preserves	86,295	1,012	183	46,562	(146)	133,906	6,679	66,212	-	72,892	61,015
Public Safety Enhancement - Fire	10,321	-	1	9,666	-	19,988	11,294	-	-	11,294	8,694
Public Safety Enhancement - Police	11,837	-	-	15,770	(419)	27,188	18,840	-	-	18,840	8,349
Public Safety Expansion - Fire	10,887	46	-	18,563	(218)	29,278	16,857	-	-	16,857	12,421
Public Safety Expansion - Police	31,871	73	-	74,250	(1,222)	104,972	79,764	-	-	79,764	25,208
Regional Transit	(9,162)	22,609	-	-	-	13,447	6,390	9,850	-	16,240	(2,793) ^{2/}
Regional Wireless Cooperative	2,154	5,530	8	-	-	7,691	5,776	-	-	5,776	1,915
Secondary Property Tax	100	123,686	677	4,987	-	129,449	-	-	129,349	129,349	100
Sports Facilities	56,765	3,888	-	24,881	(15,226)	70,308	2,882	2,385	-	5,267	65,041
Transportation 2050	195,255	25,070	14,061	328,104	(3,663)	558,828	87,178	288,884	-	376,062	182,766
Other Restricted	98,833	27,939	495	78,320	(5,657)	199,930	63,199	6,662	-	69,860	130,069
Grants	37,706	764,283	30	235	(509)	801,745	602,867	154,728	-	757,595	44,150
Total Special Revenue Funds	700,722	2,930,299	19,290	759,642	(1,735,611)	2,674,342	1,124,669	646,750	227,589	1,999,008	675,334
Enterprise Funds											
Aviation	366,290	516,966	5,739	43,631	(10,702)	921,925	352,610	126,918	106,702	586,229	335,695
Convention Center	43,124	13,226	1,014	71,772	(3,281)	125,856	43,685	1,133	20,763	65,581	60,275
Solid Waste	30,288	194,202	210	-	(11,593)	213,107	168,544	11,047	15,227	194,817	18,290
Wastewater	158,651	259,420	7,742	100,010	(71,227)	454,596	114,987	75,543	74,389	264,918	189,677
Water	146,642	484,368	1,904	42,025	(55,152)	619,788	245,807	118,712	134,980	499,499	120,289
Total Enterprise Funds	744,996	1,468,182	16,609	257,439	(151,955)	2,335,271	925,632	333,351	352,061	1,611,045	724,226
Total Operating Funds	1,728,718	4,797,442	36,899	2,165,717	(2,055,954)	6,672,823	3,502,736	1,007,080	579,650	5,089,466	1,583,357

^{1/} General fund sales tax revenue is reflected as a transfer-in from the excise tax fund. Total transfer equates to \$1,051.0 million, and is included in the General Funds revenue total of \$1,450.0 million shown on Schedule 2.

^{2/} The negative balance in Regional Transit is due to the timing of reimbursements for project costs from the regional transportation plan (Proposition 400).

2022-23 SCHEDULE 1
RESOURCES AND EXPENDITURES BY FUND
PROPOSED BUDGET
(In Thousands of Dollars)

	Resources					Expenditures					Ending Fund Balance
	Beginning Fund Balance	Revenue ^{1/}	Recovery and Proceeds	Interfund Transfers-In	Interfund Transfers-Out	Total	Operating	Capital	Debt Service	Total	
General Funds											
General Fund	183,798	341,405	1,000	1,215,329	(131,396)	1,610,136	1,564,743	45,393	-	1,610,136	-
Library	-	46,237	-	3,606	(3,047)	46,796	45,841	955	-	46,796	-
Parks	-	17,990	-	99,272	-	117,261	117,261	-	-	117,261	-
Cable Television	-	9,000	-	-	(5,580)	3,420	3,420	-	-	3,420	-
Total General Funds	183,797	414,632	1,000	1,318,207	(140,023)	1,777,613	1,731,266	46,348	-	1,777,613	-
Special Revenue Funds											
Excise Tax	-	1,839,288	-	-	(1,839,288)	-	-	-	-	-	-
Arizona Highway User Revenue	33,077	154,999	901	-	(3,952)	185,025	95,818	71,657	-	167,475	17,550
Capital Construction	11,293	120	143	6,179	-	17,735	140	12,561	-	12,701	5,034
City Improvement	-	-	-	71,140	(1,026)	70,114	-	-	70,114	70,114	-
Community Reinvestment	15,463	6,045	1	4,845	(2,066)	24,288	2,302	3,809	-	6,111	18,177
Court Awards	2,537	4,533	1	-	-	7,071	7,071	-	-	7,071	-
Development Services	48,502	81,725	21	-	(5,261)	124,987	90,400	12,692	-	103,092	21,895
Golf	1,875	9,562	-	-	-	11,437	7,074	2,000	-	9,074	2,363
Neighborhood Protection - Block Watch	7,096	218	-	2,392	(10)	9,696	2,183	-	-	2,183	7,513
Neighborhood Protection - Fire	4,555	17	-	11,960	(51)	16,482	11,945	-	-	11,945	4,536
Neighborhood Protection - Police	14,000	57	-	33,491	(662)	46,885	37,463	-	-	37,463	9,422
Parks and Preserves	61,015	891	-	47,845	(205)	109,545	7,137	45,438	-	52,575	56,970
Public Safety Enhancement - Fire	8,694	-	-	9,812	-	18,505	11,025	-	-	11,025	7,480
Public Safety Enhancement - Police	8,349	-	-	16,009	(419)	23,939	21,090	-	-	21,090	2,849
Public Safety Expansion - Fire	12,421	46	-	19,136	(243)	31,361	17,521	-	-	17,521	13,840
Public Safety Expansion - Police	25,208	73	-	76,550	(1,316)	100,515	89,143	-	-	89,143	11,373
Regional Transit	(2,793)	45,672	-	-	-	42,878	41,378	12,226	-	53,604	(10,726) ^{2/}
Regional Wireless Cooperative	1,915	5,632	6	-	-	7,553	5,791	-	-	5,791	1,763
Secondary Property Tax	100	128,978	-	67,084	-	196,161	-	-	196,061	196,061	100
Sports Facilities	65,041	3,878	-	25,603	(15,674)	78,848	8,066	4,112	-	12,178	66,670
Transportation 2050	182,766	38,157	1,085	326,455	(5,188)	543,274	235,238	231,361	-	466,600	76,674
Other Restricted	130,069	31,426	37	38,721	(9,413)	190,841	60,396	15,994	-	76,390	114,451
Grants	44,150	695,112	28	-	(273)	739,017	576,509	118,927	-	695,436	43,580
Total Special Revenue Funds	675,334	3,046,427	2,223	757,221	(1,885,048)	2,596,158	1,327,690	530,777	266,175	2,124,642	471,516
Enterprise Funds											
Aviation	335,695	508,516	1,588	17,063	(11,192)	851,670	322,659	97,624	101,192	521,475	330,195
Convention Center	60,275	17,802	560	73,883	(3,621)	148,900	57,987	4,976	17,465	80,429	68,471
Solid Waste	18,290	196,668	190	-	(12,244)	202,904	166,624	15,125	15,174	196,923	5,981
Wastewater	189,677	268,890	1,205	28,093	(45,897)	441,969	140,847	90,382	74,395	305,624	136,345
Water	120,289	525,269	1,889	20,970	(47,190)	621,227	289,350	124,274	137,519	551,143	70,083
Total Enterprise Funds	724,226	1,517,145	5,432	140,010	(120,144)	2,266,669	977,467	332,381	345,745	1,655,594	611,075
Total Operating Funds	1,583,357	4,978,205	8,655	2,215,439	(2,145,215)	6,640,440	4,036,423	909,506	611,920	5,557,849	1,082,591

^{1/} General fund sales tax revenue is reflected as a transfer-in from the excise tax fund. Total transfer equates to \$1,172.7 million, and is included in the General Funds revenue total of \$1,587.3 million shown on Schedule 2.

^{2/} The negative balance in Regional Transit is due to the timing of reimbursements for project costs from the regional transportation plan (Proposition 400).

SCHEDULE 2
PROPOSED REVENUES BY MAJOR SOURCE
(In Thousands of Dollars)

Revenue Source	2020-21 Actuals	2021-22 Estimate	Percent Increase/ Decrease from 2020-21 Actuals	2022-23 Budget	Percent Increase/ Decrease from 2021-22 Estimate
GENERAL FUND					
Local Taxes and Related Fees					
Local Sales Tax	536,889	589,217	9.7%	609,803	3.5%
Privilege License Fees	2,915	3,006	3.1%	3,006	0.0%
Other General Fund Excise Taxes	19,148	19,264	0.6%	19,451	1.0%
Subtotal	558,952	611,487	9.4%	632,260	3.4%
State Shared Revenues					
Sales Tax	201,292	223,359	11.0%	227,155	1.7%
State Income Tax	240,237	213,294	-11.2%	310,387	45.5%
Vehicle License Tax	79,768	79,000	-1.0%	83,100	5.2%
Subtotal	521,297	515,653	-1.1%	620,642	20.4%
Primary Property Tax	182,043	191,294	5.1%	199,194	4.1%
User Fees/Other Revenue					
Licenses & Permits	2,694	2,847	5.7%	2,872	0.9%
Cable Communications	9,424	9,200	-2.4%	9,000	-2.2%
Fines and Forfeitures	9,211	8,256	-10.4%	8,184	-0.9%
Court Default Fee	1,288	920	-28.6%	920	0.0%
Fire	50,109	60,023	19.8%	61,831	3.0%
Hazardous Materials Inspection Fee	1,464	1,500	2.5%	1,500	0.0%
Library Fees	119	387	+100%	399	3.1%
Parks and Recreation	3,671	4,669	27.2%	5,722	22.6%
Planning	1,723	1,792	4.0%	1,828	2.0%
Police	12,637	14,766	16.8%	14,154	-4.1%
Street Transportation	5,881	9,107	54.9%	6,831	-25.0%
Other Service Charges	15,026	14,715	-2.1%	19,193	30.4%
Other	3,447	3,332	-3.3%	2,775	-16.7%
Subtotal	116,694	131,514	12.7%	135,209	2.8%
Coronavirus Relief Fund ^{1/}	109,126	-	-100.0%	-	NA
TOTAL GENERAL FUNDS	1,488,112	1,449,948	-2.6%	1,587,305	9.5%

SCHEDULE 2
PROPOSED REVENUES BY MAJOR SOURCE (Continued)
(In Thousands of Dollars)

Revenue Source	2020-21 Actuals	2021-22 Estimate	Percent Increase/ Decrease from	2022-23 Budget	Percent Increase/ Decrease from
			2020-21 Actuals		2021-22 Estimate
SPECIAL REVENUE FUNDS					
Neighborhood Protection	44,353	46,698	5.3%	48,135	3.1%
2007 Public Safety Expansion	89,914	92,932	3.4%	95,805	3.1%
Public Safety Enhancement	26,901	25,436	-5.4%	25,821	1.5%
Parks and Preserves	43,000	47,418	10.3%	48,735	2.8%
Transit 2000 ^{2/}	(3)	-	100.0%	-	NA
Transportation 2050 ^{2/}	293,470	341,902	16.5%	364,612	6.6%
Court Awards	1,982	8,377	+100%	4,533	-45.9%
Development Services	70,968	80,028	12.8%	81,725	2.1%
Capital Construction	7,060	6,211	-12.0%	6,299	1.4%
Sports Facilities	18,164	27,742	52.7%	28,455	2.6%
Arizona Highway User Revenue	147,054	153,079	4.1%	154,999	1.3%
Regional Transit Revenues	20,685	22,609	9.3%	45,672	+100%
Community Reinvestment	7,011	6,296	-10.2%	6,045	-4.0%
Secondary Property Tax	119,697	123,686	3.3%	128,978	4.3%
Impact Fee Program Administration	621	737	18.7%	761	3.3%
Regional Wireless Cooperative	5,290	5,530	4.5%	5,632	1.8%
Golf Courses	9,192	9,485	3.2%	9,562	0.8%
City Improvement Fund	1	-	-100.0%	-	NA
Other Restricted Revenues	33,687	45,092	33.9%	48,991	8.6%
Grants					
Public Housing Grants	108,091	127,049	17.5%	133,173	4.8%
Human Services Grants	82,247	153,407	86.5%	76,011	-50.5%
Community Development	17,303	40,056	+100%	48,488	21.1%
Criminal Justice	10,274	13,493	31.3%	10,296	-23.7%
Public Transit Grants	141,732	208,855	47.4%	90,878	-56.5%
Other Grants	134,339	221,423	64.8%	336,266	51.9%
Subtotal - Grants	493,986	764,284	54.7%	695,112	-9.1%
SUBTOTAL SPECIAL REVENUE FUNDS	1,433,033	1,807,541	26.1%	1,799,872	-0.4%
ENTERPRISE FUNDS					
Aviation	391,196	516,966	32.2%	508,516	-1.6%
Water System	492,162	484,368	-1.6%	525,269	8.4%
Wastewater System	254,744	259,420	1.8%	268,890	3.7%
Solid Waste	186,310	194,202	4.2%	196,668	1.3%
Convention Center	57,923	84,998	46.7%	91,685	7.9%
SUBTOTAL ENTERPRISE FUNDS	1,382,335	1,539,953	11.4%	1,591,028	3.3%
TOTAL ALL OPERATING FUNDS	4,303,480	4,797,442	11.5%	4,978,205	3.8%

^{1/} Coronavirus Relief Fund (CRF) is a one-time resource received from the federal government. It is approved by the City Council to offset public safety salaries as permitted by the Federal guidelines.

^{2/} The Transportation 2050 sales tax (Proposition 104) was established by the voters effective January 1, 2016 and increased the Transit 2000 sales tax (Proposition 2000) to fund a comprehensive transportation plan with a 35 year sunset date. The Proposition increased the transaction privilege (sales) tax rates by 0.3% for various business activities.

SCHEDULE 3
PROPOSED OPERATING EXPENDITURES BY DEPARTMENT^{1/}
(In Thousands of Dollars)

	2020-21	2021-22		2022-23	Percent Change from 2021-22	
	Actuals	Budget	Estimate	Budget	Budget	Estimate
General Government						
Mayor's Office	2,020	2,323	2,447	2,507	7.9%	2.5%
City Council	4,162	5,577	6,175	6,384	14.5%	3.4%
City Manager's Office	10,300	8,826	8,817	9,383	6.3%	6.4%
City Auditor	2,655	3,174	2,953	3,323	4.7%	12.5%
Information Technology Services	68,333	60,974	63,656	82,055	34.6%	28.9%
Equal Opportunity	2,703	3,453	3,389	3,499	1.3%	3.2%
City Clerk	5,519	7,475	5,408	8,631	15.5%	59.6%
Human Resources	21,440	19,762	53,082	29,253	48.0%	-44.9%
Retirement Systems	48	-	299	641	+100.0%	+100.0%
Phoenix Employment Relations Board	96	124	117	118	-4.8%	0.9%
Law	6,351	6,737	7,758	9,318	38.3%	20.1%
Budget and Research	3,597	4,311	4,272	4,806	11.5%	12.5%
Regional Wireless Cooperative	5,134	5,485	5,776	5,791	5.6%	0.3%
Finance	36,980	33,541	41,521	30,838	-8.1%	-25.7%
Communications Office	2,762	3,159	3,542	3,635	15.1%	2.6%
Government Relations	1,479	1,259	1,256	1,313	4.3%	4.5%
Total General Government	173,577	166,180	210,464	201,496	21.3%	-4.3%
Public Safety						
Police	710,733	786,708	780,987	849,795	8.0%	8.8%
Fire	410,820	462,262	463,802	495,886	7.3%	6.9%
Homeland Security & Emergency Management	574	690	280	-	-100.0%	-100.0%
Total Public Safety	1,122,127	1,249,660	1,245,069	1,345,681	7.7%	8.1%
Criminal Justice						
City Prosecutor	19,087	19,210	18,810	22,536	17.3%	19.8%
Municipal Court	33,216	37,489	35,710	40,556	8.2%	13.6%
Public Defender	5,060	5,634	7,470	5,822	3.3%	-22.1%
Total Criminal Justice	57,363	62,334	61,991	68,914	10.6%	11.2%
Transportation						
Street Transportation	96,546	115,853	116,030	124,589	7.5%	7.4%
Aviation	341,594	352,246	352,222	305,899	-13.2%	-13.2%
Public Transit	217,825	277,014	257,830	293,260	5.9%	13.7%
Total Transportation	655,965	745,113	726,083	723,749	-2.9%	-0.3%

SCHEDULE 3 (Continued)
PROPOSED OPERATING EXPENDITURES BY DEPARTMENT^{1/}
(In Thousands of Dollars)

	2020-21	2021-22		2022-23	Percent Change from 2021-22	
	Actuals	Budget	Estimate	Budget	Budget	Estimate
Community Development						
Planning and Development	66,451	81,254	79,882	90,299	11.1%	13.0%
Housing	105,587	113,507	119,035	123,424	8.7%	3.7%
Community and Economic Development	20,512	13,882	23,645	18,932	36.4%	-19.9%
Neighborhood Services	48,380	82,998	47,042	75,067	-9.6%	59.6%
Total Community Development	240,931	291,641	269,604	307,723	5.5%	14.1%
Community Enrichment						
Office of Arts and Culture	6,725	4,773	8,096	7,092	48.6%	-12.4%
Parks and Recreation	110,155	124,443	123,438	137,593	10.6%	11.5%
Library	40,194	44,860	45,380	49,254	9.8%	8.5%
Phoenix Convention Center	46,781	48,223	49,298	58,954	22.3%	19.6%
Human Services	153,919	147,633	203,167	195,628	32.5%	-3.7%
Total Community Enrichment	357,774	369,932	429,379	448,521	21.2%	4.5%
Environmental Services						
Office of Sustainability	980	910	850	1,036	13.8%	21.9%
Environmental Programs	3,649	1,997	10,368	4,225	+100.0%	-59.2%
Public Works	22,369	23,368	38,020	39,782	70.2%	4.6%
Solid Waste Disposal	151,821	170,439	168,340	165,418	-2.9%	-1.7%
Water Services	330,788	364,980	362,568	408,514	11.9%	12.7%
Total Environmental Services	509,608	561,694	580,146	618,976	10.2%	6.7%
Non-Departmental Operating						
Contingencies	-	203,664	-	186,288	-8.5%	+100.0%
Other Non-Departmental ^{2/}	-	405,000	(20,000)	135,076	-66.6%	+100.0%
Total Non-Departmental Operating	-	608,664	(20,000)	321,364	-47.2%	-100.0%
Total	3,117,345	4,055,219	3,502,736	4,036,423	-0.5%	15.2%

^{1/} For purposes of this schedule, department budget allocations include Grants.

^{2/} Other Non-Departmental consists of Coronavirus State and Local Fiscal Recovery Funds (SLFRF) and Unassigned Vacancy Savings.

SCHEDULE 4
2022-23 PROPOSED OPERATING EXPENDITURES BY DEPARTMENT^{1/}
BY SOURCE OF FUNDS
(In Thousands of Dollars)

	Total	General Funds	Special Revenue Funds	Enterprise Funds
General Government				
Mayor's Office	2,507	2,507	-	-
City Council	6,384	6,384	-	-
City Manager's Office	9,383	8,758	357	268
City Auditor	3,323	3,323	-	-
Information Technology Services	82,055	81,198	87	770
Equal Opportunity	3,499	3,011	488	-
City Clerk	8,631	8,630	-	-
Human Resources	29,253	29,253	-	-
Retirement Systems	641	15	626	-
Phoenix Employment Relations Board	118	118	-	-
Law	9,318	9,318	-	-
Budget and Research	4,806	4,806	-	-
Regional Wireless Cooperative	5,791	-	5,791	-
Finance	30,838	25,546	4,054	1,238
Communications Office	3,635	3,409	227	-
Government Relations	1,313	1,313	-	-
Total General Government	201,496	187,590	11,630	2,276
Public Safety				
Police	849,795	659,530	190,265	-
Fire	495,886	429,045	66,841	-
Homeland Security & Emergency Management	-	-	-	-
Total Public Safety	1,345,681	1,088,575	257,106	-
Criminal Justice				
City Prosecutor	22,536	20,448	2,088	-
Municipal Court	40,556	37,568	2,988	-
Public Defender	5,822	5,822	-	-
Total Criminal Justice	68,914	63,838	5,076	-
Transportation				
Street Transportation	124,589	24,194	100,396	-
Aviation	305,899	-	3,788	302,111
Public Transit	293,260	1,891	291,369	-
Total Transportation	723,749	26,085	395,553	302,111

SCHEDULE 4
2022-23 PROPOSED OPERATING EXPENDITURES BY DEPARTMENT^{1/}
BY SOURCE OF FUNDS
(In Thousands of Dollars)

	Total	General Funds	Special Revenue Funds	Enterprise Funds
Community Development				
Planning and Development	90,299	6,608	83,692	-
Housing	123,424	2,063	121,360	-
Community and Economic Development	18,932	9,599	8,632	702
Neighborhood Services	75,067	18,478	56,590	-
Total Community Development	307,723	36,748	270,273	702
Community Enrichment				
Office of Arts and Culture	7,092	5,242	1,850	-
Parks and Recreation	137,593	117,261	20,332	-
Library	49,254	45,841	3,414	-
Phoenix Convention Center	58,954	3,723	841	54,390
Human Services	195,628	26,042	169,206	380
Total Community Enrichment	448,521	198,108	195,643	54,770
Environmental Services				
Office of Sustainability	1,036	698	338	-
Environmental Programs	4,225	1,561	2,066	597
Public Works	39,782	27,275	12,508	-
Solid Waste Disposal	165,418	-	-	165,418
Water Services	408,514	-	5,421	403,093
Total Environmental Services	618,976	29,534	20,333	569,108
Non-Departmental Operating				
Contingencies	186,288	120,788	17,000	48,500
Other Non-Departmental ^{2/}	135,076	(20,000)	155,076	-
Total Non-Departmental Operating	321,364	100,788	172,076	48,500
Total	4,036,423	1,731,266	1,327,690	977,467

^{1/} For purposes of this schedule, department budget allocations include Grants.

^{2/} Other Non-Departmental consists of Coronavirus State and Local Fiscal Recovery Funds (SLFRF) and Unassigned Vacancy Savings.

SCHEDULE 5
PROPOSED DEBT SERVICE EXPENDITURES
BY SOURCE AND USE OF FUNDS AND TYPE OF EXPENDITURE
(In Thousands of Dollars)

	2020-21 Actual	2021-22 Estimate	2022-23 Proposed Budget
Operating Funds			
City Improvement			
Economic Development	4,199	3,911	5,528
Finance and General Government	3,955	64,690	12,584
Fire	381	253	1,287
Housing	70	74	73
Human Resources	648	363	581
Human Services	47	4	94
Information Technology	10,300	1,840	10,965
Issuance Costs	351	-	-
Municipal Court	5,870	5,076	5,071
Parks and Recreation	176	24	454
Police	393	339	1,562
Public Transit	447	-	-
Public Works	6,976	6,380	12,141
Sports Facilities	12,169	12,708	13,128
Street Transportation	4,759	2,577	6,646
Sub-Total City Improvement	50,742	98,239	70,114
Secondary Property Tax			
Cultural Facilities	16,925	20,260	21,945
Education & Economic Development	5,034	4,164	16,200
Environmental Improvement	1,567	268	547
Fire Protection	7,825	8,039	8,925
Freeway Mitigation	539	541	632
Historic Preservation	1,490	1,474	1,520
Housing	5,131	4,348	-
Human Services & Senior Centers	2,472	2,225	332
Information Systems	3,491	3,037	71
Issuance Costs	-	285	1,065
Library	7,051	7,206	7,289
Maintenance Service Centers	761	654	245
Municipal Facilities (1)	-	-	59,500
Neighborhood Services	5,142	1,362	763
Parks & Mountain Preserves	18,356	19,862	19,165
Police	9,634	10,676	13,598
Police, Fire & Technology	12,034	12,088	9,607
Storm Sewers	20,417	20,796	21,546
Street Improvements	10,979	12,065	13,110
Sub-Total Secondary Property Tax	128,846	129,349	196,061
Aviation	125,427	106,702	101,192
Convention Center	20,639	20,763	17,465
Solid Waste	14,977	15,227	15,174
Wastewater	71,775	74,389	74,395
Water	134,138	134,980	137,519
Total Operating Funds	546,544	579,650	611,920

SCHEDULE 5 (Continued)
PROPOSED DEBT SERVICE EXPENDITURES
BY SOURCE AND USE OF FUNDS AND TYPE OF EXPENDITURE
(In Thousands of Dollars)

	2020-21 Actual	2021-22 Estimate	2022-23 Proposed Budget
Bond Funds			
Convention Center	119	-	-
Water	299	474	-
Other	117	352	900
Total Bond Funds	534	826	900
Other Capital Funds			
Customer Facility Charges	15,556	6,137	20,563
Federal, State and Other Participation	23,998	24,498	24,999
Passenger Facility Charges	21,763	49,908	54,905
Total Other Capital Funds	61,317	80,544	100,467
Total Debt Service	608,395	661,019	713,287
Type of Expenditure			
Principal	298,396	347,750	412,083
Interest and Other	309,998	313,270	301,206
Total Debt Service Expenditures	608,395	661,019	713,287

(1) Represents expenditures for defeasance of outstanding General Obligation Bond debt.

SCHEDULE 6
SUMMARY OF PRELIMINARY 2022-23 CAPITAL IMPROVEMENT PROGRAM
FINANCED BY OPERATING FUNDS
(In Thousands of Dollars)

	2020-21 Actuals	2021-22 Estimate	2022-23 Proposed Budget
<u>Use of Funds</u>			
Aviation	26,876	127,548	97,221
Economic Development	2,520	34,191	7,860
Environmental Programs	143	250	250
Facilities Management	13,964	25,705	23,046
Fire Protection	4,147	4,649	8,458
Historic Preservation & Planning	11,053	3,648	12,503
Housing	13,478	29,776	42,593
Information Technology	5,182	14,678	22,945
Libraries	272	3,040	2,585
Neighborhood Services	1,175	11,631	1,379
Parks, Recreation & Mountain Preserves	31,410	70,126	54,035
Phoenix Convention Center	5,744	15,638	4,899
Public Art Program	277	3,414	1,494
Public Transit	189,312	301,813	245,340
Solid Waste Disposal	7,726	19,148	12,713
Street Transportation & Drainage	91,298	147,252	157,147
Wastewater	32,881	75,120	88,233
Water	61,781	119,452	126,805
Total Operating Funds	499,240	1,007,080	909,506
<u>Source of Funds</u>			
General Funds			
General Fund	25,863	26,023	45,393
Library	272	955	955
Parks	2,972	-	-
Total General Funds	29,106	26,978	46,348
Special Revenue Funds			
Arizona Highway User Revenue	66,730	85,810	71,657
Capital Construction	4,037	19,330	12,561
Community Reinvestment	992	7,484	3,809
Development Services	11,926	4,405	12,692
Golf	1,817	1,000	2,000
Grants	46,447	154,728	118,927
Other Restricted	6,685	6,662	15,994
Parks and Preserves	23,224	66,212	45,438
Regional Transit	9,034	9,850	12,226
Sports Facilities	5,758	2,385	4,112
Transportation 2050	159,655	288,884	231,361
Total Special Revenue Funds	336,304	646,750	530,777
Enterprise Funds			
Aviation	27,116	126,918	97,624
Convention Center	3,058	1,133	4,976
Solid Waste	8,068	11,047	15,125
Wastewater	33,277	75,543	90,382
Water	62,311	118,712	124,274
Total Enterprise Funds	133,830	333,351	332,381
Total Operating Funds	499,240	1,007,080	909,506

SCHEDULE 7
PROPOSED INTERFUND TRANSFERS TO THE GENERAL FUND
(In Thousands of Dollars)

	2020-21 Actuals	2021-22 Estimate	2022-23	
			Budget	Increase/ (Decrease)
Transfers to the General Fund				
<u>Enterprise Funds</u>				
Aviation				
Central Service Cost Allocation	10,117	10,233	10,233	-
Water Funds				
Central Service Cost Allocation	10,014	10,846	10,846	-
In-Lieu Property Taxes	16,367	16,456	17,396	940
Total	26,381	27,302	28,242	940
Wastewater Funds				
Central Service Cost Allocation	6,676	7,231	7,231	-
In-Lieu Property Taxes	9,834	9,916	10,431	515
Total	16,510	17,147	17,662	515
Solid Waste				
Central Service Cost Allocation	6,952	8,935	8,935	-
In-Lieu Property Taxes	1,256	1,232	1,307	75
Total	8,208	10,167	10,242	75
Convention Center				
Central Service Cost Allocation	3,044	2,721	2,721	-
Total From Enterprise Funds	64,260	67,570	69,100	1,530

SCHEDULE 7
PROPOSED INTERFUND TRANSFERS TO THE GENERAL FUND (Continued)
(In Thousands of Dollars)

	2020-21 Actuals	2021-22 Estimate	2022-23	
			Budget	Increase/ (Decrease)
<u>Special Revenue Funds</u>				
Excise				
Transfer to General Fund	1,003,175	1,050,987	1,172,674	121,687
Development Services				
Central Service Cost Allocation	4,440	5,261	5,261	-
Sports Facilities				
Central Service Cost Allocation	148	103	103	-
Phoenix Union Parking Maintenance	79	-	-	-
Total	227	103	103	-
Public Housing In-Lieu Property Taxes	171	200	200	-
ASU Facilities Operations Fund	-	128	573	445
Downtown Community Reinvestment Fund	2,064	2,065	2,066	1
T2050 Central Service Costs	1,063	1,048	1,048	-
Neighborhood Protection Central Service Costs	561	519	519	-
Public Safety Enhancement Central Service Costs	416	419	419	-
Public Safety Expansion Central Service Costs	1,037	1,148	1,148	-
Housing Central Office Central Service Costs	371	287	287	-
General Trust	132	-	-	-
Library Reserve Fund	-	1,927	1,483	(444)
Total From Special Revenue Funds	1,013,657	1,064,092	1,185,781	121,689
Total Transfers to the General Fund	1,077,917	1,131,662	1,254,881	123,219
Transfers from the General Fund				
Self Insurance Retention Reserve	(8,500)	-	-	-
Strategic Economic Development Fund	(1,000)	(1,200)	(1,200)	-
Public Safety Other Restricted Fund	(16,000)	(17,000)	(17,000)	-
Public Safety Pension Reserve Fund	(1,000)	(1,000)	(1,000)	-
Aviation-Emergency Transportation Services	-	(100)	(100)	-
Community Facilities Districts-Restricted Fund	(200)	(148)	(420)	(272)
Fire SCBA Sinking Fund	-	(10,000)	(1,000)	9,000
Aerial Fleet Capital Reserve Fund	(5,000)	(7,000)	(7,000)	-
Retiree Medical Expense Reimbursement	(8,250)	-	-	-
Worker's Compensation	(8,250)	-	-	-
Library Reserve Fund	(371)	-	-	-
Unemployment Compensation	-	(500)	-	500
Restructured Savings Debt Service Reserve	-	(27,038)	-	27,038
Retiree Rate Stabilization Fund	(1,028)	(1,026)	(1,026)	-
Parks Gifts and Donations	-	(4,840)	-	4,840
Infrastructure Repayment Agreements	(1,275)	(1,574)	(2,281)	(707)
City Improvement - 100 W. Washington Loan	-	(60,763)	-	60,763
City Improvement - Library	(112)	(39)	(116)	(77)
City Improvement	(29,293)	(19,184)	(45,555)	(26,371)
Total Transfers from the General Fund	(80,279)	(151,412)	(76,698)	74,714
Net Transfers to the General Fund	997,638	980,250	1,178,183	197,933

**SCHEDULE 8
PROPOSED POSITIONS BY DEPARTMENT**

Number of Full Time Equivalent Positions

	2020-21 Actual	2021-22 Adopted	2021-22 Estimate	Estimate less Adopted	2022-23 Budget	Budget less Estimate
General Government						
Mayor's Office	17.3	14.3	15.0	0.7	15.0	0.0
City Council	34.0	32.0	41.5	9.5	41.5	0.0
City Manager's Office	32.9	33.9	56.5	22.6	56.5	0.0
City Auditor	25.4	25.4	25.4	0.0	25.4	0.0
Information Technology Services	206.0	209.0	215.0	6.0	215.0	0.0
Equal Opportunity	27.0	27.0	27.0	0.0	27.0	0.0
City Clerk	51.5	51.5	51.7	0.2	51.5	(0.2)
Human Resources	118.7	118.7	127.7	9.0	128.7	1.0
Retirement Systems	16.0	16.0	18.0	2.0	18.0	0.0
Phoenix Employment Relations Board	1.0	1.0	1.0	0.0	1.0	0.0
Law	66.0	67.0	71.0	4.0	72.0	1.0
Budget and Research	25.0	25.0	29.0	4.0	29.0	0.0
Regional Wireless Cooperative	4.0	4.0	4.0	0.0	4.0	0.0
Finance	218.0	214.0	218.0	4.0	218.0	0.0
Communications Office	19.1	20.1	21.1	1.0	21.1	0.0
Government Relations	5.0	5.0	5.0	0.0	5.0	0.0
Total General Government	866.9	863.9	926.9	63.0	928.7	1.8
Public Safety						
Police	4,367.9	4,436.6	4,471.9	35.3	4,527.9	56.0
Fire	2,128.8	2,277.7	2,288.7	11.0	2,280.7	(8.0)
Homeland Security & Emergency Management	7.0	7.0	0.0	(7.0)	0.0	0.0
Total Public Safety	6,503.7	6,721.3	6,760.6	39.3	6,808.6	48.0
Criminal Justice						
City Prosecutor	148.0	148.0	155.5	7.5	167.5	12.0
Municipal Court	274.0	279.0	279.0	0.0	281.0	2.0
Public Defender	11.0	11.0	11.0	0.0	13.0	2.0
Total Criminal Justice	433.0	438.0	445.5	7.5	461.5	16.0
Transportation						
Street Transportation	727.0	734.0	736.0	2.0	743.0	7.0
Aviation	889.0	889.0	891.0	2.0	920.0	29.0
Public Transit	121.0	121.0	122.0	1.0	127.0	5.0
Total Transportation	1,737.0	1,744.0	1,749.0	5.0	1,790.0	41.0

SCHEDULE 8 (Continued)
PROPOSED POSITIONS BY DEPARTMENT
Number of Full Time Equivalent Positions

	2020-21 Actual	2021-22 Adopted	2021-22 Estimate	Estimate less Adopted	2022-23 Budget	Budget less Estimate
Community Development						
Planning and Development	469.8	480.8	519.8	39.0	533.8	14.0
Housing	124.0	126.0	127.0	1.0	126.0	(1.0)
Community and Economic Development	57.0	59.0	61.0	2.0	61.0	0.0
Neighborhood Services	190.0	191.0	194.0	3.0	200.0	6.0
Total Community Development	840.8	856.8	901.8	45.0	920.8	19.0
Community Enrichment						
Office of Arts and Culture	11.0	11.0	11.0	0.0	11.0	0.0
Parks and Recreation	1,018.0	1,050.0	1,054.0	4.0	1,060.6	6.6
Library	399.0	402.8	400.9	(1.9)	403.1	2.2
Phoenix Convention Center	219.0	219.0	219.0	0.0	219.0	0.0
Human Services	393.0	395.0	427.0	32.0	411.0	(16.0)
Total Community Enrichment	2,040.0	2,077.8	2,111.9	34.1	2,104.7	(7.2)
Environmental Services						
Office of Sustainability	5.0	4.0	5.0	1.0	5.0	0.0
Environmental Programs	11.0	11.0	14.0	3.0	13.0	(1.0)
Public Works	431.0	443.0	445.0	2.0	456.0	11.0
Solid Waste Disposal	627.5	633.5	634.5	1.0	628.5	(6.0)
Water Services	1,485.0	1,485.0	1,491.0	6.0	1,529.0	38.0
Total Environmental Services	2,559.5	2,576.5	2,589.5	13.0	2,631.5	42.0
Total	14,980.9	15,278.3	15,485.2	206.9	15,645.8	160.6

SCHEDULE 9
2022-23 PRELIMINARY CAPITAL FUNDS
RESOURCES AND EXPENDITURES BUDGET
(In Thousands of Dollars)

	Budgeted Beginning Fund Balance	Revenues and Other Sources/ (Uses) (1)	Expenditures	Ending Balance	Projected Resources Beyond 2022-23 (2)	Funds Available Beyond 2022-23
1988 General Obligation Bonds						
1988 Freeway Mitigation Bonds	849	-	-	849	1,000	1,849
1988 Parks Bonds	419	-	-	419	-	419
1988 Police Bonds	27	-	-	27	-	27
	1,295	-	-	1,295	1,000	2,295
1989 General Obligation Bonds						
1989 Historic Preservation Bonds	2	-	-	2	-	2
	2	-	-	2	-	2
2001 General Obligation Bonds						
2001 Affordable Housing and Homeless Shelter Bonds	1,053	-	-	1,053	-	1,053
2001 Education, Youth and Cultural Facilities Bonds	(275)	-	902	(1,177)	1,700	523
2001 Environmental Improvement and Cleanup Bonds	261	-	-	261	630	891
2001 Fire Protection Bonds	(788)	-	-	(788)	800	12
2001 Neighborhood Protection and Senior Centers Bonds	605	-	-	605	2,355	2,960
2001 New & Improved Libraries Bonds	3,450	-	-	3,450	900	4,350
2001 Parks, Open Space and Recreation Facilities Bonds	(332)	-	-	(332)	4,425	4,093
2001 Police, Fire and Computer Technology Bonds	(51)	-	-	(51)	615	564
2001 Police Protection Facilities and Equipment Bonds	(524)	-	-	(524)	1,115	591
2001 Preserving Phoenix Heritage Bonds	(173)	-	-	(173)	795	622
2001 Storm Sewer Bonds	-	-	-	-	50	50
2001 Street Improvement Bonds	(457)	-	-	(457)	2,225	1,768
	2,769	-	902	1,867	15,610	17,477
2006 General Obligation Bonds						
2006 Affordable Housing and Neighborhoods Bonds	3,540	-	-	3,540	17,795	21,335
2006 Education Bonds	(4,549)	-	-	(4,549)	8,090	3,541
2006 Libraries, Senior and Cultural Centers Bonds	(3,127)	-	600	(3,727)	27,190	23,463
2006 Parks and Open Spaces Bonds	2,049	-	-	2,049	13,685	15,734
2006 Police, Fire and City Technology Bonds	621	-	-	621	4,790	5,411
2006 Police, Fire and Homeland Security Bonds	(7,551)	-	-	(7,551)	36,700	29,149
2006 Street and Storm Sewer Improvements Bonds	5,669	-	-	5,669	27,495	33,164
	(3,349)	-	600	(3,949)	135,745	131,796
Nonprofit Corporation Bond Funds						
Aviation Bonds	198,672	-	29,147	169,525	546,210	715,735
Convention Center Bonds	40	-	-	40	-	40
Other Bonds	44,099	150,000	178,067	16,032	74,095	90,127
Parks and Preserves Bonds	-	-	-	-	66,000	66,000
Solid Waste Bonds	22,356	-	2,025	20,331	145,000	165,331
Transit 2000 Bonds	66	-	-	66	-	66
Transportation 2050 Bonds	2	-	109,037	(109,035)	1,300,000	1,190,965
Wastewater Bonds (3)	(10,013)	-	244,187	(254,200)	71,730	(182,470)
Water Bonds	33,324	-	70,975	(37,651)	246,985	209,334
	288,547	150,000	633,438	(194,891)	2,450,020	2,255,129
Total Bond Funds	289,264	150,000	634,940	(195,676)	2,602,375	2,406,699

SCHEDULE 9 (Continued)
2022-23 PRELIMINARY CAPITAL FUNDS
RESOURCES AND EXPENDITURES BUDGET
(In Thousands of Dollars)

	Budgeted Beginning Fund Balance	Revenues and Other Sources/ (Uses) (1)	Expenditures	Ending Balance	Projected Resources Beyond 2022-23 (2)	Funds Available Beyond 2022-23
Other Capital Funds						
Capital Gifts	35	-	-	35	-	35
Capital Grants	-	217,042	217,042	-	506,943	506,943
Capital Reserves	250,872	8,250	11,000	248,122	-	248,122
Customer Facility Charges	29,563	36,417	20,563	45,418	220,005	265,423
Federal, State and Other Participation	-	84,265	84,265	-	202,993	202,993
Impact Fees	144,752	-	128,013	16,739	-	16,739
Other Capital	615	-	49	566	-	566
Other Cities' Share in Joint Ventures	-	35,670	35,670	-	189,960	189,960
Passenger Facility Charges	58,791	90,732	105,405	44,118	374,693	418,811
Solid Waste Remediation	4,536	-	372	4,164	-	4,164
Total Other Capital Funds	489,164	472,376	602,378	359,162	1,494,594	1,853,756
Total	778,428	622,376	1,237,318	163,485	4,096,969	4,260,454

(1) Includes bond proceeds and funds which pass through capital funds such as grants, land sales, and other agency and private participation.

(2) Includes bonds authorized and available for sale, pledged resources, and cost recovery for projects billed and/or reimbursed on a cash-flow basis.

(3) Wastewater Bond fund balance is to be managed on a cash-flow basis rather than a budgetary basis.

SCHEDULE 10
SUMMARY OF PRELIMINARY 2022-23 CAPITAL IMPROVEMENT PROGRAM
BY PROGRAM AND SOURCE OF FUNDS
(In Thousands of Dollars)

Program	Total 2022-23 Proposed Budget	Operating Funds	General Obligation Bond Funds	Nonprofit Corporation Bond Funds	Other Capital Funds
Arts and Cultural Facilities	902	-	902	-	-
Aviation	384,139	97,221	-	29,000	257,918
Economic Development	7,860	7,860	-	-	-
Environmental Programs	250	250	-	-	-
Facilities Management	33,095	23,046	-	10,000	49
Fire Protection	22,688	8,458	-	9,029	5,201
Historic Preservation & Planning	12,503	12,503	-	-	-
Housing	52,217	42,593	-	-	9,624
Human Services	600	-	600	-	-
Information Technology	31,082	22,945	-	8,137	-
Libraries	7,424	2,585	-	-	4,839
Neighborhood Services	1,379	1,379	-	-	-
Non-Departmental Capital	101,367	-	-	900	100,467
Parks, Recreation & Mountain Preserves	67,461	54,035	-	-	13,426
Phoenix Convention Center	154,899	4,899	-	150,000	-
Police Protection	19,822	-	-	-	19,822
Public Art Program	6,423	1,494	-	4,929	-
Public Transit	354,377	245,340	-	109,037	-
Regional Wireless Cooperative	6,001	-	-	-	6,001
Solid Waste Disposal	14,980	12,713	-	1,895	372
Street Transportation & Drainage	253,035	157,147	-	-	95,888
Wastewater	388,986	88,233	-	241,813	58,940
Water	225,333	126,805	-	68,697	29,831
Total	2,146,824	909,506	1,502	633,438	602,378

SCHEDULE 11
Tax Levy and Tax Rate Information
Fiscal Year 2022-23
(In Thousands)

	2021-22	2022-23
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ <u>193,314</u>	\$ <u>201,207</u>
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$ <u> </u>	
3. Property tax levy amounts		
A. Primary property taxes	\$ <u>193,225</u>	\$ <u>201,207</u>
B. Secondary property taxes	<u>120,494</u>	<u>126,108</u>
C. Total property tax levy amounts	<u>\$ 313,719</u>	<u>\$ 327,315</u>
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$ <u>191,294</u>	
(2) Prior years' levies	<u>915</u>	
(3) Total primary property taxes	<u>\$ 192,209</u>	
B. Secondary property taxes		
(1) Current year's levy	\$ <u>119,289</u>	
(2) Prior years' levies	<u>592</u>	
(3) Total secondary property taxes	<u>\$ 119,881</u>	
C. Total property taxes collected	<u>\$ 312,090</u>	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	<u>1.3055</u>	<u>1.2989</u>
(2) Secondary property tax rate	<u>0.8141</u>	<u>0.8141</u>
(3) Total city/town tax rate	<u>2.1196</u>	<u>2.1130</u>
B. Special assessment district tax rates		

Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating zero special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.

* The 2022-23 planned primary and secondary levies are \$201,206,519 and \$126,108,420, respectively. Historically, actual property tax collections have been slightly lower than the amount levied. For 2022-23, actual collections for primary and secondary property taxes are estimated to be \$199,194,000 and \$124,847,000, or 99% of the levy amount.

** Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.