

2021-22

Phoenix

Detail Budget



Setting a path forward for a sustainable Phoenix

The Phoenix Detail Budget 2021-22



City of Phoenix



City of Phoenix

City of Phoenix, Arizona
2021-22 Annual Budget Detail

Mayor and City Council

Kate Gallego
Mayor

Carlos Garcia
Vice Mayor
District 8

Ann O' Brien
District 1

Jim Waring
District 2

Debra Stark
District 3

Laura Pastor
District 4

Betty Guardado
District 5

Sal DiCiccio
District 6

Yassamin Ansari
District 7

Mayor's Office

Lisa Fernandez
Chief of Staff

City Council Office

Sina Matthes
Council Chief of Staff

Management Staff

Ed Zuercher
City Manager

Jeff Barton
Assistant City Manager

Inger Erickson
Deputy City Manager

Toni Maccarone
Deputy City Manager

Gina Montes
Deputy City Manager

Mario Paniagua
Deputy City Manager

Karen Peters
Deputy City Manager

Ginger Spencer
Deputy City Manager

Department Heads

Cynthia Aguilar
Parks and Recreation Director

Denise Archibald
City Clerk

Lori Bays
Human Resources Director

John Chan
Phoenix Convention Center Director

Marchelle F. Franklin
Human Services Director

Kathleen Gitkin
Acting Chief Financial Officer

Steen Hambric
Acting Chief Information Officer

Rita Hamilton
City Librarian

Troy Hayes
Water Services Director

Kara Kalkbrenner
Fire Chief

Kini Knudson
Street Transportation Director

Donald R. Logan
Equal Opportunity Director

Christine Mackay
Community and Economic
Development Director

Chad Makovsky
Director of Aviation Services

Titus Mathew
Housing Director

Frank McCune
Government Relations Director

Cris Meyer
City Attorney

Jesús Sapien
Public Transit Director

Spencer Self
Neighborhood Services Director

Felissa Washington Smith
Interim Public Works Director

Alan J. Stephenson
Planning and Development Director

Ross Tate
City Auditor

Jeri L. Williams
Police Chief

Amber Williamson
Budget and Research Director

Dan Wilson
Communications Office Director

Chief Presiding Judge

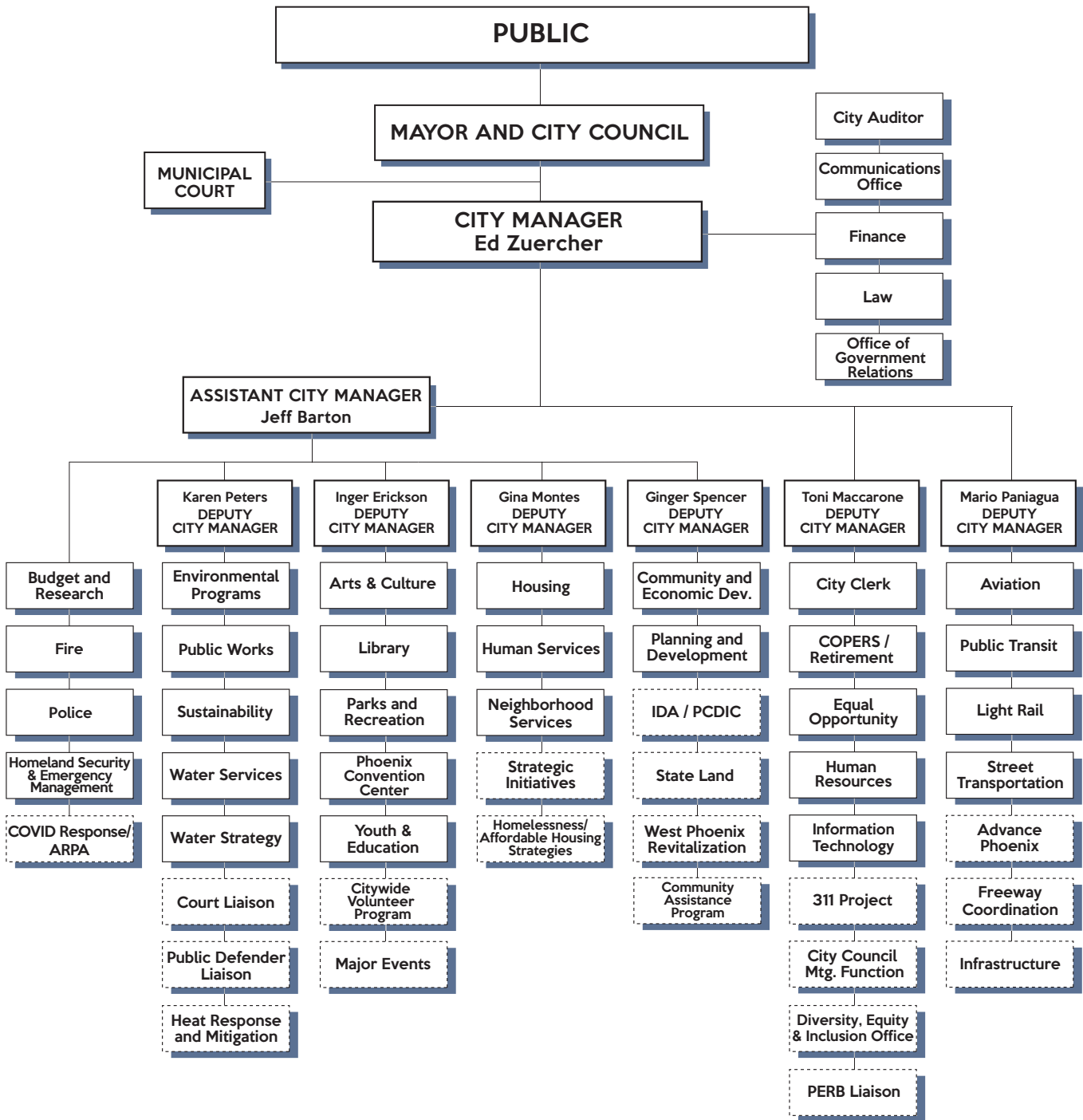
B. Don Taylor III

**Final Adoption of the
Operating Budget by the
City Council June 16, 2021**

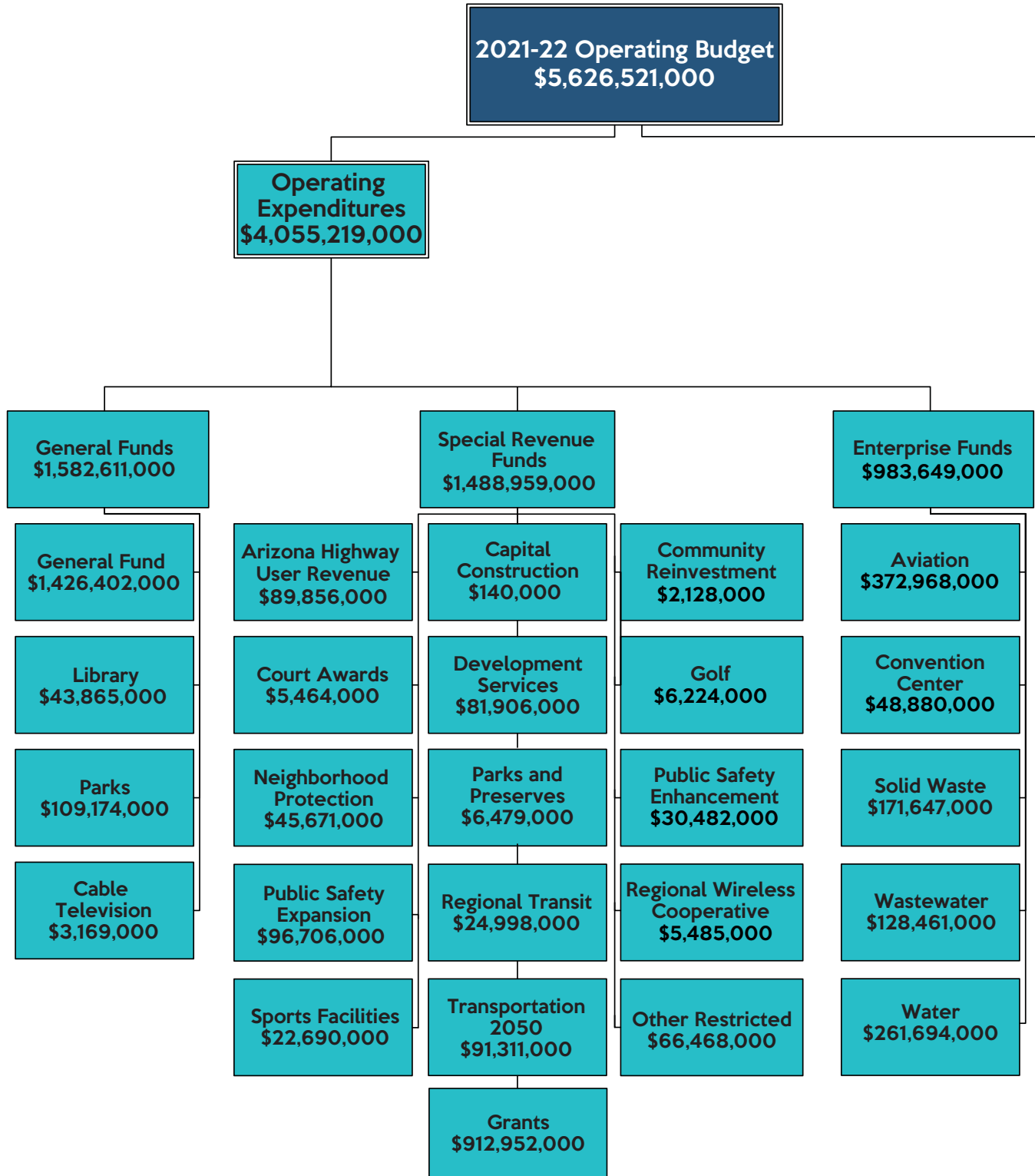


City of Phoenix

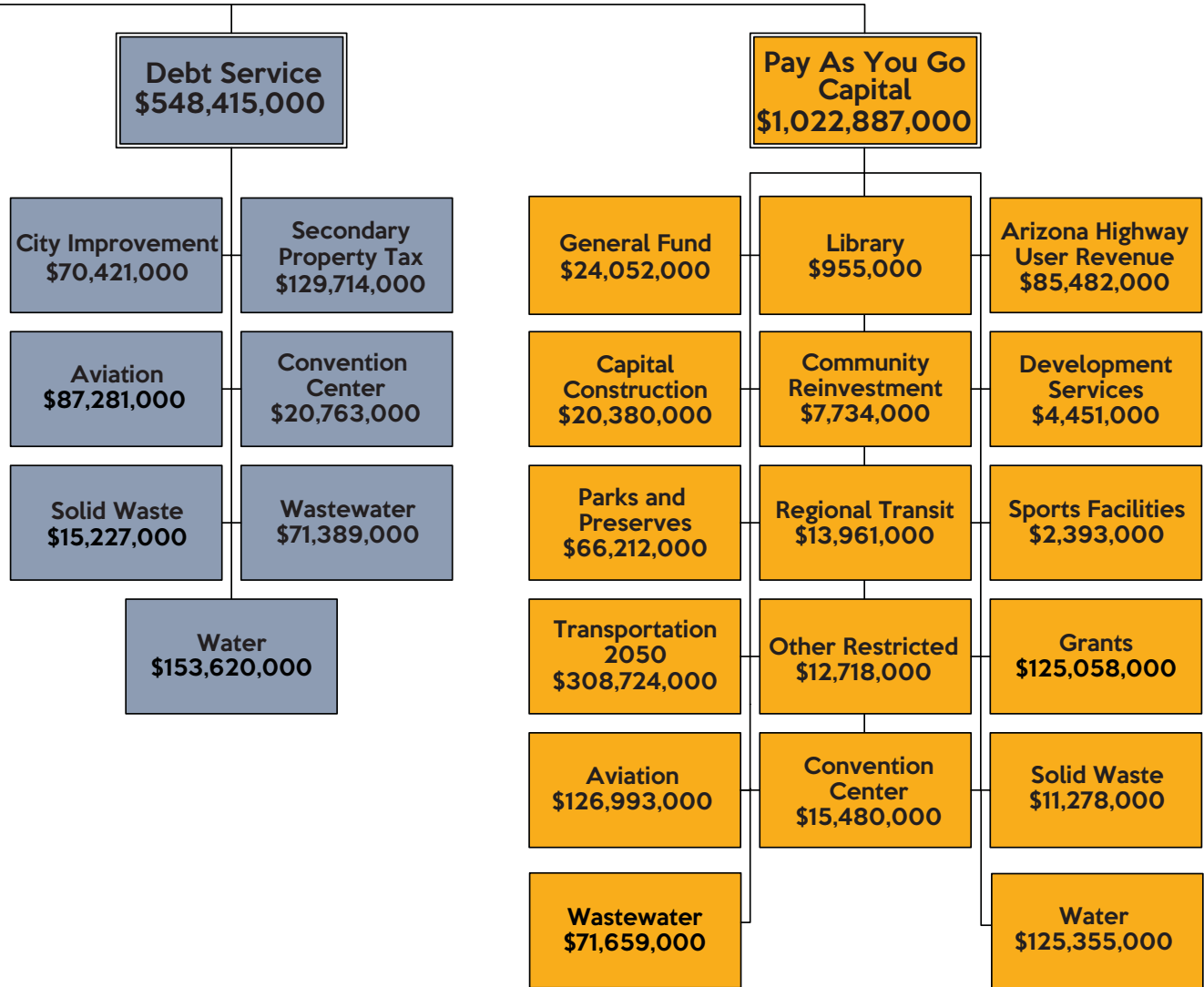
CITY OF PHOENIX ORGANIZATIONAL CHART



CITY OF PHOENIX FINANCIAL ORGANIZATIONAL CHART



CITY OF PHOENIX FINANCIAL ORGANIZATIONAL CHART





City of Phoenix

Table of Contents

Budget Document Overview	i
---------------------------------------	----------

Distinguished Budget Presentation Award	iii
--	------------

Part I

2021-22 Annual Budget Detail

Department Detail Table of Contents	vii
---	-----

Department Detail	1
-------------------------	---

Part II

2021-26 Capital Improvement Program

Capital Improvement Detail Table of Contents	415
--	-----

Capital Improvement Detail	418
----------------------------------	-----

Part III

Schedules and Ordinances

Schedules and Ordinances Table of Contents	478
--	-----

Summary Schedules	482
-------------------------	-----

Fund Statement Schedules	506
--------------------------------	-----

Official State Budget Forms	546
-----------------------------------	-----

Ordinances	565
------------------	-----

Glossary of Terms	598
--------------------------------	------------



City of Phoenix

BUDGET DOCUMENT OVERVIEW

This overview outlines the 2021-22 Annual Budget. This budget document can be accessed at phoenix.gov/budget, or copies of the document are available by contacting the City of Phoenix Budget and Research Department at 602-262-4800, TTY: use 7-1-1. To request this in alternate formats (large print, braille, audio cassette or compact disc), please contact the Budget and Research Department.

2021-22 Summary Budget Document

The summary budget contains a narrative description of Phoenix programs and services planned for 2021-22. Also included is a narrative description of all revenue sources and a description of major financial policies.

2021-22 Detail Budget Document

The detail budget presents extensive statistical data (including multiyear comparisons) for each city department and fund. The statistical data includes staffing allocations and a detailed reporting of planned expenditures.

2021-2026 Capital Improvement Program

Finally, the 2021-26 Capital Improvement Program provides Phoenix's planned construction program by project and detailed sources of funds.

Glossary

Definitions of the terms used throughout the budget document are presented in the glossary.

If you have questions, need further clarification of a concept or term, or desire more detailed information about this document, please contact the Budget and Research Department at 602-262-4800.



The Highest S&P
Credit Rating of the
5 Largest U.S. Cities



DISTINGUISHED BUDGET PRESENTATION AWARD



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Phoenix

Arizona

For the Fiscal Year Beginning

July 1, 2020

Christopher P. Morill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Phoenix, Arizona for its annual budget for the fiscal year beginning July 1, 2020.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



City of Phoenix

Part I

2021-22 Annual Budget Detail

Department Summary

Detail by Department

Program Changes

Position Schedule

Contingencies

COVID-19 Funding Summary

Debt Service Summary

Personal Services Summary

Grant Programs Summary

Central Service Cost Allocation Plan



City of Phoenix

PART I
TABLE OF CONTENTS
2021-22 ANNUAL BUDGET DETAIL

	<u>A</u>	<u>Page</u>
Aviation		146
	<u>B</u>	
Budget and Research.....		60
	<u>C</u>	
Central Service Cost Allocation.....		411
City Auditor.....		15
City Clerk		32
City Council		5
City Manager.....		9
Community and Economic Development		188
Communications Office		77
Contingencies		303
COVID-19 Funding Summary		309
	<u>D</u>	
Debt Service Summary		317
	<u>E</u>	
Employee Benefits		327
Environmental Programs.....		262
Equal Opportunity		28
	<u>F</u>	
Finance		66
Fire		102
	<u>G</u>	
Government Relations.....		81
Grant Programs and Expenditures Summary.....		349

	<u>Page</u>
<u>H</u>	
Housing	180
Human Resources.....	38
Human Services.....	244
<u>I</u>	
Information Technology Services	18
<u>L</u>	
Law.....	54
Library	228
<u>M</u>	
Mayor	1
Municipal Court	120
<u>N</u>	
Neighborhood Services	196
<u>O</u>	
Office of Arts and Culture	208
Office of Homeland Security and Emergency Management.....	117
Office of Sustainability.....	259
<u>P</u>	
Parks and Recreation.....	212
Personal Services Summary	325
Phoenix Convention Center	236
Phoenix Employment Relations Board.....	51
Planning and Development	170
Police	86
Public Defender.....	129
Public Transit	160
Public Works	268

R

Regional Wireless Cooperative 64
Retirement Systems 48

S

Solid Waste Management 276
Street Transportation..... 132

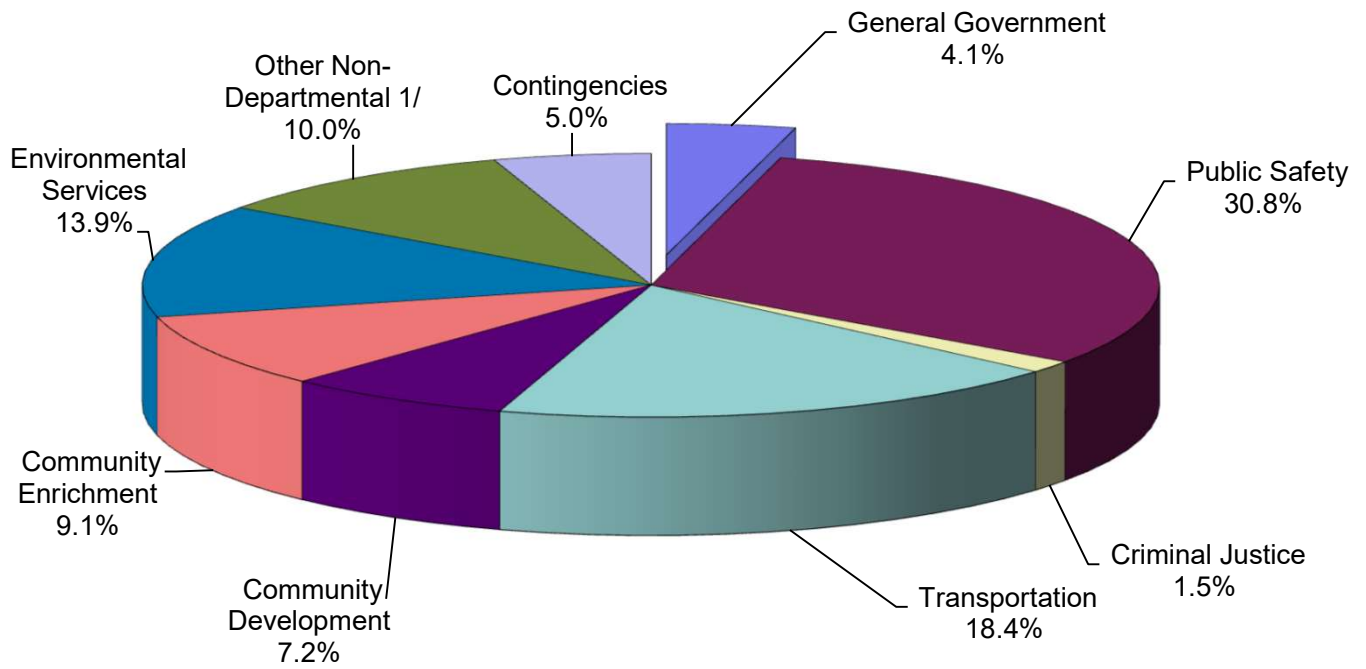
W

Water Services 284



City of Phoenix

General Government



1/ Other Non-Departmental consists of the American Rescue Plan Act (ARPA) Fund and Unassigned Vacancy Savings.



City of Phoenix

**DEPARTMENT SUMMARY
GENERAL GOVERNMENT PROGRAM**

MAYOR'S OFFICE

Program Goal

The Mayor is elected on a nonpartisan ballot to represent the entire city for a four-year term. The Mayor represents the city in all official capacities and provides leadership to the City Council, administrative staff and the community at large. The Mayor recommends policy direction for the city and chairs all City Council meetings.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Mayor's Office	1,624,216	2,257,841	2,322,528	2.9%
Total	1,624,216	2,257,841	2,322,528	2.9%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	1,402,109	1,850,763	1,930,300	4.3%
Contractual Services	190,886	381,074	368,705	-3.2%
Commodities	10,519	8,297	6,230	-24.9%
Internal Charges and Credits	20,702	17,707	17,293	-2.3%
Total	1,624,216	2,257,841	2,322,528	2.9%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
General Fund	1,624,216	2,243,626	2,322,528	3.5%
Grants	-	14,215	-	-100.0%
Total	1,624,216	2,257,841	2,322,528	2.9%

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	4.0	5.0	5.0
Part-Time Ongoing Positions	0.0	0.0	0.0
Temporary Positions	9.0	10.3	9.3
Total	13.0	15.3	14.3

**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

MAYOR'S OFFICE

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Full-Time Ongoing Job Class and Grade						
Admin Secretary	027	1.0	0.0	1.0	0.0	1.0
Mayor	998	1.0	0.0	1.0	0.0	1.0
Mayor's Assistant (NC)	C22	2.0	0.0	2.0	0.0	2.0
Senior Exec Asst/City Mgr (NC)	910	0.0	1.0	1.0	0.0	1.0
Full-Time Total		4.0	1.0	5.0	0.0	5.0
Temporary Job Class and Grade						
Admin Secretary	027	0.0	1.0	1.0	(1.0)	0.0
Asst to the Mayor (a) (NC)	904	1.0	0.0	1.0	0.0	1.0
Asst to the Mayor (a) (NC) Part-Time	904	0.0	0.3	0.3	0.0	0.3
Asst to the Mayor (b) (NC)	900	0.0	1.0	1.0	0.0	1.0
Council Aide (NC)	C10	6.0	(1.0)	5.0	0.0	5.0
Mayor's Assistant (NC)	C22	2.0	0.0	2.0	0.0	2.0
Temporary Total		9.0	1.3	10.3	(1.0)	9.3
Mayor's Office Total		13.0	2.3	15.3	(1.0)	14.3



City of Phoenix



City of Phoenix

**DEPARTMENT SUMMARY
GENERAL GOVERNMENT PROGRAM**

CITY COUNCIL

Program Goal

The City Council is composed of eight council members elected by districts on a nonpartisan ballot. Four-year terms for council members from odd-numbered districts expire in April 2025. Terms for council members from even-numbered districts expire in April 2023. The City Council serves as the legislative and policy-making body of the municipal government and has responsibilities for enacting city ordinances, appropriating funds to conduct city business, and providing policy direction to the administrative staff. Under the provisions of the City Charter, the City Council appoints a City Manager, who is responsible for carrying out its established policies and administering operations.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
City Council	4,023,880	5,397,858	5,577,004	3.3%
Total	4,023,880	5,397,858	5,577,004	3.3%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	3,448,434	3,570,880	3,796,402	6.3%
Contractual Services	484,219	1,821,148	1,774,916	-2.5%
Commodities	19,697	1,500	1,500	0.0%
Internal Charges and Credits	26,628	4,330	4,186	-3.3%
Other Expenditures and Transfers	44,901	-	-	0.0%
Total	4,023,880	5,397,858	5,577,004	3.3%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
General Fund	4,023,880	5,397,858	5,577,004	3.3%
Total	4,023,880	5,397,858	5,577,004	3.3%

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	13.0	13.0	13.0
Part-Time Ongoing Positions	0.0	0.0	0.0
Temporary Positions	20.0	19.0	19.0
Total	33.0	32.0	32.0

**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

CITY COUNCIL

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Full-Time Ongoing Job Class and Grade						
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Council Assistant (NC)	C22	3.0	0.0	3.0	0.0	3.0
Council Member	997	8.0	0.0	8.0	0.0	8.0
Exec Asst to City Council (NC)	907	1.0	0.0	1.0	0.0	1.0
Full-Time Total		13.0	0.0	13.0	0.0	13.0
Temporary Job Class and Grade						
Admin Secretary	027	1.0	(1.0)	0.0	0.0	0.0
Council Aide (NC)	C10	6.0	0.0	6.0	0.0	6.0
Council Assistant (NC)	C22	4.0	0.0	4.0	0.0	4.0
Council Research Analyst (NC)	C17	9.0	0.0	9.0	0.0	9.0
Temporary Total		20.0	(1.0)	19.0	0.0	19.0
City Council Total		33.0	(1.0)	32.0	0.0	32.0



City of Phoenix



City of Phoenix

**DEPARTMENT SUMMARY
GENERAL GOVERNMENT PROGRAM**

CITY MANAGER'S OFFICE

Program Goal

The City Manager provides professional administration of the policies and objectives established by the Mayor and City Council, develops alternative solutions to community problems for Mayor and City Council consideration and plans programs that meet the future public needs of the city. The Assistant City Manager and Deputy City Managers oversee and provide assistance to city departments to ensure achievement of their departmental objectives and the objectives of the city government as a whole.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
City Manager's Office	2,433,058	13,741,388	8,826,394	-35.8%
Total	2,433,058	13,741,388	8,826,394	-35.8%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	3,487,746	4,746,846	6,434,055	35.5%
Contractual Services	171,739	10,324,293	3,768,433	-63.5%
Commodities	8,666	63,265	22,679	-64.2%
Capital Outlay	-	101,320	-	-100.0%
Internal Charges and Credits	(1,235,093)	(1,494,336)	(1,398,773)	6.4%
Total	2,433,058	13,741,388	8,826,394	-35.8%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
General Fund	2,338,405	11,107,991	8,110,589	-27.0%
Other Restricted	936	-	-	0.0%
Grants	93,717	2,487,644	493,590	-80.2%
Water	-	145,753	222,215	52.5%
Total	2,433,058	13,741,388	8,826,394	-35.8%

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	18.0	22.0	30.0
Part-Time Ongoing Positions	0.0	0.0	1.5
Temporary Positions	2.5	5.9	2.4
Total	20.5	27.9	33.9

**PROGRAM CHANGES
GENERAL GOVERNMENT PROGRAM**

CITY MANAGER'S OFFICE

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year
	Positions	Amount	Positions	Amount	Cost
Public Health Advisors: Continue funding for COVID-19 consultants, including medical experts, to advise the City on reopening facilities and providing up-to-date guidance from the CDC.			0.0	150,000	-
Office of Heat Response and Mitigation: The office will establish a cohesive strategy and action plan to address the growing hazard of urban heat, which threatens the City's economic viability and health and well-being of vulnerable residents. The office will increase the community's capacity to prepare for and respond to both extreme heat events and the increasing frequency of high temperature days that adversely affect residents' and visitors' comfort. The office will build a research and practice-informed process to ensure that heat is addressed in an effective manner by using technology and innovative, locally-relevant solutions, providing preventative information and education, and encouraging coordination and cooperation among diverse stakeholders. This will include a Chief Heat Response Officer, Tree and Shade administrator, shade infrastructure manager, and an Administrative Aide.			4.0	474,338	-
Diversity, Equity, and Inclusion: Add an Assistant to the City Manager position to act as the Diversity, Equity, and Inclusion Officer and an Administrative Assistant I position to provide administrative support. This new office will be charged with ensuring equitable distribution of City services throughout the entire City and serve as the champion for delivering racial equity programs for the community.			2.0	271,765	-
Convert 1.5 FTE of temporary part-time Recreation Leader positions in the Youth and Education Program to ongoing status to continue to assist with program implementation, school presentations, developing and planning activities in specialized program areas, and working with neighborhoods, schools, and community groups on matters of civic and program interest.			0.0	-	-
Convert a temporary Admin Aide U7 position in the Citywide Volunteer program to ongoing status to support and coordinate the City's AmeriCorps VISTA program, the annual Mayor's Day of Recognition for National Service, and the new Service Learning collaboration with community colleges.			0.0	-	-

**PROGRAM CHANGES
GENERAL GOVERNMENT PROGRAM**

CITY MANAGER'S OFFICE

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year
	Positions	Amount	Positions	Amount	Cost
Convert a temporary Management Assistant I position to ongoing status. The position manages the citywide 311 Call Center and oversees staffing of the Phoenix City Hall Lobby by-appointment only program.			0.0	-	-
Total			6.0	896,103	

**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

CITY MANAGER'S OFFICE

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Full-Time Ongoing Job Class and Grade						
Admin Aide*U7	026	0.0	0.0	0.0	1.0	1.0
Admin Asst I	030	1.0	(1.0)	0.0	2.0	2.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Admin Secretary	027	2.0	0.0	2.0	0.0	2.0
Asst City Manager (NC)	917	2.0	(1.0)	1.0	0.0	1.0
Asst to the City Manager (NC)	904	0.0	0.0	0.0	2.0	2.0
Business Assistance Coord	039	1.0	(1.0)	0.0	0.0	0.0
City Manager (NC)	940	1.0	0.0	1.0	0.0	1.0
Deputy City Manager (NC)	914	3.0	2.0	5.0	0.0	5.0
Exec Asst to City Council (NC)	907	1.0	(1.0)	0.0	0.0	0.0
Management Asst I	031	0.0	0.0	0.0	1.0	1.0
Management Asst II	037	3.0	1.0	4.0	0.0	4.0
Management Asst III	839	1.0	0.0	1.0	0.0	1.0
OAT Attorney (NC)	845	0.0	1.0	1.0	0.0	1.0
OAT Director (NC)	906	0.0	1.0	1.0	0.0	1.0
OAT Executive Admin Asst	035	0.0	1.0	1.0	0.0	1.0
Project Manager	036	0.0	0.0	0.0	2.0	2.0
Secretary II*U8	721	1.0	0.0	1.0	0.0	1.0
Secretary to City Manager(NC)	035	1.0	0.0	1.0	0.0	1.0
Senior Exec Asst/City Mgr (NC)	910	1.0	(1.0)	0.0	0.0	0.0
Special Projects Administrator	840	1.0	0.0	1.0	0.0	1.0
Water Resources Mgt Advsr (NC)	903	0.0	1.0	1.0	0.0	1.0
Full-Time Total		20.0	2.0	22.0	8.0	30.0
Part-Time Ongoing Job Class and Grade						
Recreation Leader Part-Time	321	0.0	0.0	0.0	1.5	1.5
Part-Time Total		0.0	0.0	0.0	1.5	1.5

**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

CITY MANAGER'S OFFICE

		2020-21			2021-22	
		Budgeted Positions	Additions/Reductions	Estimate	Additions/Reductions	Budgeted Positions
Temporary Job Class and Grade						
Admin Aide*U7	026	1.0	0.0	1.0	(1.0)	0.0
Admin Aide*U7 Part-Time	026	0.5	(0.5)	0.0	0.0	0.0
Admin Asst II Part-Time	035	0.0	0.8	0.8	0.0	0.8
Library Assistant Part-Time	026	0.0	1.6	1.6	0.0	1.6
Management Asst I	031	0.0	1.0	1.0	(1.0)	0.0
Recreation Leader Part-Time	321	0.0	1.5	1.5	(1.5)	0.0
Temporary Total		1.5	4.4	5.9	(3.5)	2.4
City Manager's Office Total						
		21.5	6.4	27.9	6.0	33.9



City of Phoenix

**DEPARTMENT SUMMARY
GENERAL GOVERNMENT PROGRAM**

CITY AUDITOR

Program Goal

The City Auditor Department supports the City Manager and elected officials in meeting residents' needs for quality government, products and services by providing independent and objective feedback on the city's programs, activities and functions. The City Auditor's work is vital in maintaining trust and confidence that city resources are used effectively and honestly. The City Auditor budget also funds an annual independent audit conducted by outside auditors in accordance with the City Charter. This includes an audit of city accounting and financial records, the federal single audit, review of the City of Phoenix Employees' Retirement System, external audits of specific activities and review of business systems for possible improvements.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
City Auditor	2,522,875	2,911,519	3,174,007	9.0%
Total	2,522,875	2,911,519	3,174,007	9.0%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	3,609,562	3,864,463	4,108,612	6.3%
Contractual Services	610,085	674,156	694,938	3.1%
Commodities	5,844	5,225	5,225	0.0%
Internal Charges and Credits	(1,702,615)	(1,632,325)	(1,634,768)	-0.1%
Total	2,522,875	2,911,519	3,174,007	9.0%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
General Fund	2,522,875	2,911,519	3,174,007	9.0%
Total	2,522,875	2,911,519	3,174,007	9.0%

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	25.0	25.0	25.0
Part-Time Ongoing Positions	0.4	0.4	0.4
Temporary Positions	0.0	0.0	0.0
Total	25.4	25.4	25.4

**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

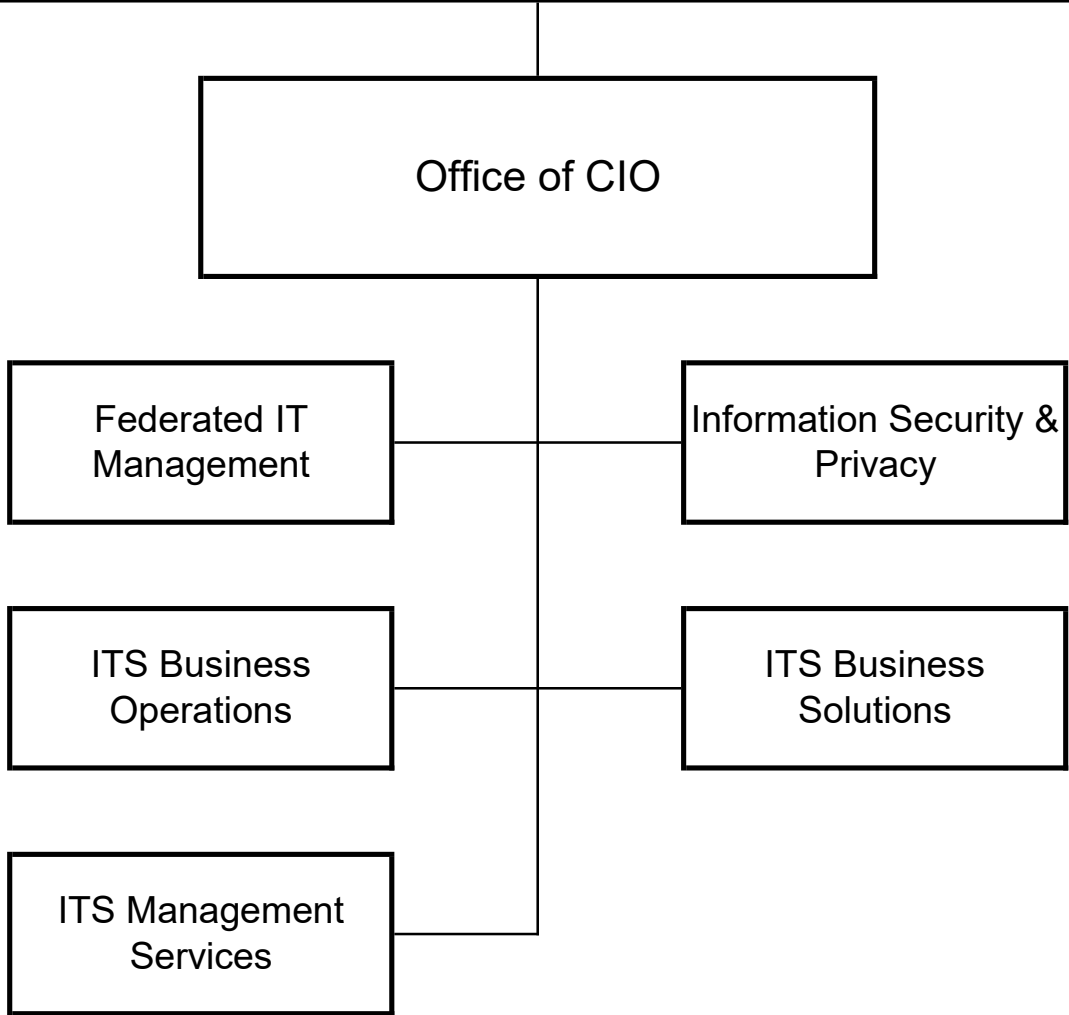
CITY AUDITOR

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Full-Time Ongoing Job Class and Grade						
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Admin Secretary	027	1.0	0.0	1.0	0.0	1.0
City Auditor (NC)	908	1.0	0.0	1.0	0.0	1.0
Deputy City Auditor	842	4.0	0.0	4.0	0.0	4.0
Internal Auditor	036	11.0	0.0	11.0	0.0	11.0
Senior Internal Auditor	038	4.0	0.0	4.0	0.0	4.0
Senior Internal Auditor*IT	039	2.0	0.0	2.0	0.0	2.0
Tax Hearing Officer	039	1.0	0.0	1.0	0.0	1.0
Full-Time Total		25.0	0.0	25.0	0.0	25.0
Part-Time Ongoing Job Class and Grade						
Auditor Intern (NC) Part-Time	326	0.4	0.0	0.4	0.0	0.4
Part-Time Total		0.4	0.0	0.4	0.0	0.4
City Auditor Total		25.4	0.0	25.4	0.0	25.4



City of Phoenix

Information Technology Services



**DEPARTMENT SUMMARY
GENERAL GOVERNMENT PROGRAM**

INFORMATION TECHNOLOGY SERVICES

Program Goal

Information Technology Services (ITS) coordinates the use of information technology across the various departments and agencies of city government to ensure that accurate and timely information is provided to residents, elected officials, city management and staff in the most cost-effective manner possible. The department provides operating departments with information processing through the application and coordination of computer technology and procures, manages and maintains the city's radio, telephone and computer network systems.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Office of CIO	2,881,427	10,413,335	(1,941,878)	-118.6%
Information Security & Privacy	3,545,594	5,950,891	7,448,935	25.2%
Federated IT Management	682,396	1,170,185	1,395,302	19.2%
ITS Business Operations	24,413,970	31,419,118	31,601,184	0.6%
ITS Business Solutions	13,433,668	16,952,145	18,986,370	12.0%
ITS Management Services	2,022,667	2,898,076	3,483,862	20.2%
Total	46,979,722	68,803,750	60,973,775	-11.4%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	28,914,199	31,711,188	35,279,182	11.3%
Contractual Services	25,011,117	34,112,255	30,948,039	-9.3%
Commodities	3,944,107	10,646,953	2,691,682	-74.7%
Capital Outlay	140,412	220,000	115,500	-47.5%
Internal Charges and Credits	(7,290,252)	(3,674,287)	(3,890,565)	-5.9%
Other Expenditures and Transfers	(3,739,862)	(4,212,359)	(4,170,063)	1.0%
Total	46,979,722	68,803,750	60,973,775	-11.4%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
General Fund	44,538,163	56,015,358	60,138,138	7.4%
Cable Television	5,055	12,000	12,000	0.0%
Other Restricted	-	87,000	87,000	0.0%
Grants	1,969,790	12,041,867	-	-100.0%
Aviation	266,413	273,379	285,646	4.5%
Solid Waste	196,704	200,117	207,914	3.9%
Water	3,597	174,029	243,077	39.7%
Total	46,979,722	68,803,750	60,973,775	-11.4%

**DEPARTMENT SUMMARY
GENERAL GOVERNMENT PROGRAM**

INFORMATION TECHNOLOGY SERVICES

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	197.0	197.0	208.0
Part-Time Ongoing Positions	0.0	0.0	0.0
Temporary Positions	3.0	9.0	1.0
Total	200.0	206.0	209.0

**PROGRAM CHANGES
GENERAL GOVERNMENT PROGRAM**

INFORMATION TECHNOLOGY SERVICES

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year
	Positions	Amount	Positions	Amount	Cost
City Services IT Support: Add contractual services funding to provide development support for the 311 and Learning Management System projects. Funding three additional senior developers will continue citywide integration and mobile app development for these critical initiatives, which enhance citizen access to City services and provide a needed virtual learning environment for City employees.			0.0	585,000	-
311: Add contractual services funding for project management services of several large-scale projects that emerged due to COVID-19, including 311, Learning Management System, enhanced security needs, and conference room technology upgrades. The City's 311 system significantly expanded due to COVID-19, providing enhanced connectivity to City services for residents. This expansion requires additional ongoing support to ensure continued seamless integration with City applications.			0.0	350,000	-
Wifi Support: Add funding for one Senior Information Technology Systems Specialist to serve as a Senior WiFi Engineer. This position will provide ongoing support and management for the 50+ new public WiFi locations the City added during COVID-19 to address public need for WiFi. These locations are currently managed by a temporary position.			1.0	168,982	-
IT Security: Add one Lead Information Technology Systems Specialist and one Senior Information Technology Systems Specialist. These positions are needed to support security applications and additional infrastructure support required as a result of COVID-19 related enhancements.			2.0	354,249	-
Remote Work Support: Convert one temporary Information Technology Systems Specialist and one temporary Senior Information Technology Systems Specialist to ongoing to provide coordination and administration of City video conferencing needs. The City continues to require vastly expanded video conferencing capabilities, which facilitates virtual work and helps ensure public access to City Council and other meetings. The temporary positions are currently being funded by vacancies in the department.			0.0	322,874	-

**PROGRAM CHANGES
GENERAL GOVERNMENT PROGRAM**

INFORMATION TECHNOLOGY SERVICES

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year
	Positions	Amount	Positions	Amount	Cost
ERP System Support: Add contractual funding for a managed services agreement with a technology provider specializing in Enterprise Resource Planning (ERP) systems. This support is needed to bridge the technical expertise gap in existing City personnel who support the City's SAP and Peoplesoft ERP systems. The agreement will be to provide an ERP program manager, business analyst, technical leader and other needed services in an effort to improve processes and implement system advancements.			0.0	750,000	-
IT Information Security: Add one Lead Information Technology Systems Specialist and two Senior Information Technology Systems Specialist positions to support the City's growing technology infrastructure. These critical positions are needed to lead infrastructure and application vulnerability remediation efforts that mitigate known security and operational deficiencies.			3.0	523,231	-
Convert the Deputy Chief Information Officer for operations from temporary to ongoing status. This critical position manages the city's business continuity and disaster recovery program.			0.0	-	-
Convert Fire Deputy Chief Information Officer from temporary to ongoing status to continue to support the Fire Department and the Chief Information Officer with critical technology needs.			0.0	-	-
Convert a Senior User Technology Specialist position from temporary to ongoing status. This position serves as the Regional Wireless Cooperative (RWC) Emergency Responder Radio Communication System Specialist responsible for managing critical radio network installation projects.			0.0	-	-
Total			6.0	3,054,336	

**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

INFORMATION TECHNOLOGY SERVICES

	2020-21			2021-22		
	Budgeted Positions	Additions/Reductions	Estimate	Additions/Reductions	Budgeted Positions	
Summary by Division						
Office of CIO	2.0	0.0	2.0	0.0	2.0	
Information Security & Privacy	14.0	0.0	14.0	0.0	14.0	
Federated IT Management	6.0	0.0	6.0	0.0	6.0	
ITS Business Operations	94.0	5.0	99.0	0.0	99.0	
ITS Business Solutions	68.0	0.0	68.0	3.0	71.0	
ITS Management Services	17.0	0.0	17.0	0.0	17.0	
Total	201.0	5.0	206.0	3.0	209.0	
Office of CIO						
Full-Time Ongoing Job Class and Grade						
Admin Secretary	027	1.0	0.0	1.0	0.0	1.0
Chief Information Officer(NC)	912	1.0	0.0	1.0	0.0	1.0
Full-Time Total		2.0	0.0	2.0	0.0	2.0
Office of CIO Total		2.0	0.0	2.0	0.0	2.0
Information Security & Privacy						
Full-Time Ongoing Job Class and Grade						
Asst Chief Information Officer	908	1.0	0.0	1.0	0.0	1.0
Deputy Chief Information Off	843	1.0	0.0	1.0	0.0	1.0
Information Tech Systems Spec	038	1.0	0.0	1.0	0.0	1.0
Info Tech Analyst/Prg II	037	1.0	0.0	1.0	0.0	1.0
Lead Business Systems Analyst	038	1.0	(1.0)	0.0	0.0	0.0
Lead Info Tech Systems Spec	042	2.0	2.0	4.0	0.0	4.0
Lead User Technology Spec	039	2.0	(1.0)	1.0	0.0	1.0
Senior Info Tech Systems Spec	040	5.0	0.0	5.0	0.0	5.0
Full-Time Total		14.0	0.0	14.0	0.0	14.0
Information Security & Privacy Total		14.0	0.0	14.0	0.0	14.0
Federated IT Management						

**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

INFORMATION TECHNOLOGY SERVICES

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Full-Time Ongoing Job Class and Grade						
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Asst Chief Information Officer	908	4.0	0.0	4.0	0.0	4.0
Deputy Chief Information Off	843	1.0	0.0	1.0	0.0	1.0
Full-Time Total		6.0	0.0	6.0	0.0	6.0
Federated IT Management Total						
		6.0	0.0	6.0	0.0	6.0
ITS Business Operations						
Full-Time Ongoing Job Class and Grade						
Admin Aide	326	1.0	0.0	1.0	0.0	1.0
Asst Chief Information Officer	908	1.0	0.0	1.0	0.0	1.0
Communications Engineer	037	2.0	0.0	2.0	0.0	2.0
Computer Production Scheduler	032	2.0	0.0	2.0	0.0	2.0
Deputy Chief Information Off	843	1.0	1.0	2.0	1.0	3.0
Enterprise Technology Manager	841	1.0	0.0	1.0	0.0	1.0
Information Tech Systems Spec	038	7.0	0.0	7.0	1.0	8.0
Info Tech Analyst/Prg II	037	1.0	0.0	1.0	0.0	1.0
Info Tech Analyst/Prg III	039	1.0	0.0	1.0	0.0	1.0
Lead Info Tech Systems Spec	042	5.0	1.0	6.0	1.0	7.0
Lead User Technology Spec	039	13.0	0.0	13.0	0.0	13.0
Senior Info Tech Systems Spec	040	12.0	(1.0)	11.0	3.0	14.0
Senior User Technology Spec	037	16.0	(2.0)	14.0	1.0	15.0
Support Services Aide	324	1.0	0.0	1.0	0.0	1.0
User Support Specialist	330	4.0	0.0	4.0	0.0	4.0
User Technology Specialist	035	9.0	0.0	9.0	0.0	9.0
User Technology Specialist*U2	228	16.0	0.0	16.0	0.0	16.0
Full-Time Total		93.0	(1.0)	92.0	7.0	99.0

**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

INFORMATION TECHNOLOGY SERVICES

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Temporary Job Class and Grade						
Deputy Chief Information Off	843	1.0	0.0	1.0	(1.0)	0.0
Information Tech Systems Spec	038	0.0	1.0	1.0	(1.0)	0.0
Lead Info Tech Systems Spec	042	0.0	1.0	1.0	(1.0)	0.0
Senior Info Tech Systems Spec	040	0.0	3.0	3.0	(3.0)	0.0
Senior User Technology Spec	037	0.0	1.0	1.0	(1.0)	0.0
Temporary Total		1.0	6.0	7.0	(7.0)	0.0
ITS Business Operations Total		94.0	5.0	99.0	0.0	99.0
ITS Business Solutions						
Full-Time Ongoing Job Class and Grade						
Asst Chief Information Officer	908	1.0	0.0	1.0	0.0	1.0
Deputy Chief Information Off	843	3.0	0.0	3.0	1.0	4.0
Info Tech Analyst/Prg II	037	3.0	0.0	3.0	0.0	3.0
Info Tech Analyst/Prg III	039	14.0	0.0	14.0	0.0	14.0
Info Tech Project Manager	041	8.0	0.0	8.0	0.0	8.0
Lead Business Systems Analyst	038	3.0	0.0	3.0	0.0	3.0
Lead Info Tech Systems Spec	042	13.0	0.0	13.0	1.0	14.0
Senior Info Tech Systems Spec	040	21.0	0.0	21.0	2.0	23.0
Full-Time Total		66.0	0.0	66.0	4.0	70.0
Temporary Job Class and Grade						
Deputy Chief Information Off	843	1.0	0.0	1.0	(1.0)	0.0
Info Tech Project Manager	041	1.0	0.0	1.0	0.0	1.0
Temporary Total		2.0	0.0	2.0	(1.0)	1.0
ITS Business Solutions Total		68.0	0.0	68.0	3.0	71.0
ITS Management Services						
Full-Time Ongoing Job Class and Grade						
Accountant I	030	1.0	0.0	1.0	0.0	1.0
Accountant II	033	1.0	0.0	1.0	0.0	1.0

**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

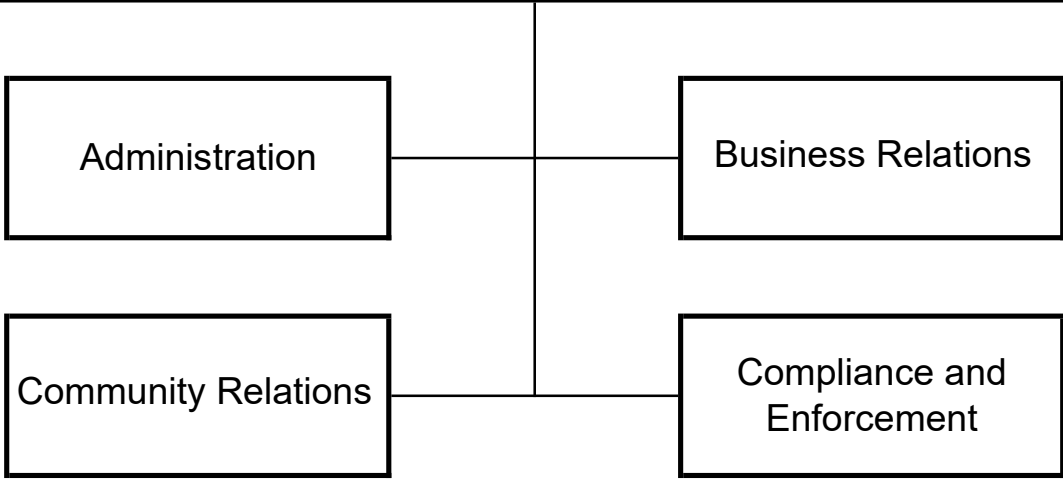
INFORMATION TECHNOLOGY SERVICES

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Account Clerk III	325	1.0	0.0	1.0	0.0	1.0
Admin Aide*U7	026	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	1.0	1.0	2.0	0.0	2.0
Budget Analyst II	035	1.0	0.0	1.0	0.0	1.0
Contracts Specialist II*Lead	037	1.0	0.0	1.0	0.0	1.0
Department Budget Supervisor	037	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	2.0	0.0	2.0	0.0	2.0
Management Services Adm	841	1.0	0.0	1.0	0.0	1.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Senior Public Info Officer	038	1.0	0.0	1.0	0.0	1.0
Support Services Aide	324	1.0	(1.0)	0.0	0.0	0.0
Telecommunications Aide	326	2.0	0.0	2.0	0.0	2.0
Telecommunications Svcs Asst	032	1.0	0.0	1.0	0.0	1.0
Full-Time Total		17.0	0.0	17.0	0.0	17.0
ITS Management Services Total		17.0	0.0	17.0	0.0	17.0
Information Technology Services Total		201.0	5.0	206.0	3.0	209.0



City of Phoenix

Equal Opportunity



**DEPARTMENT SUMMARY
GENERAL GOVERNMENT PROGRAM**

EQUAL OPPORTUNITY

Program Goal

The Equal Opportunity Department promotes and enforces equal opportunities for city employees and the public through education, community involvement and enforcement programs. These programs are carried out by a combination of staff and volunteer panels appointed by the Mayor and City Council.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Administration	564,133	603,376	636,272	5.5%
Business Relations	818,633	1,050,148	1,168,580	11.3%
Community Relations	84,257	193,245	199,006	3.0%
Compliance and Enforcement	841,220	1,121,575	1,449,325	29.2%
Total	2,308,243	2,968,344	3,453,183	16.3%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	2,898,246	3,425,982	3,844,158	12.2%
Contractual Services	106,368	107,995	164,861	52.7%
Commodities	17,346	22,529	22,529	0.0%
Internal Charges and Credits	(618,957)	(588,162)	(578,365)	1.7%
Other Expenditures and Transfers	(94,758)	-	-	0.0%
Total	2,308,243	2,968,344	3,453,183	16.3%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
General Fund	1,902,408	2,470,311	2,874,549	16.4%
Other Restricted	3,569	24,000	24,000	0.0%
Grants	402,268	474,033	554,634	17.0%
Total	2,308,243	2,968,344	3,453,183	16.3%

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	27.0	27.0	27.0
Part-Time Ongoing Positions	0.0	0.0	0.0
Temporary Positions	0.0	0.0	0.0
Total	27.0	27.0	27.0

**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

EQUAL OPPORTUNITY

	2020-21			2021-22		
	Budgeted Positions	Additions/Reductions	Estimate	Additions/Reductions	Budgeted Positions	
Summary by Division						
Administration	3.0	0.0	3.0	0.0	3.0	
Business Relations	13.0	0.0	13.0	0.0	13.0	
Community Relations	1.0	0.0	1.0	0.0	1.0	
Compliance and Enforcement	10.0	0.0	10.0	0.0	10.0	
Total	27.0	0.0	27.0	0.0	27.0	
Administration						
Full-Time Ongoing Job Class and Grade						
Admin Secretary	027	1.0	0.0	1.0	0.0	1.0
Equal Opportunity Dir (NC)	907	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	1.0	0.0	1.0	0.0	1.0
Full-Time Total		3.0	0.0	3.0	0.0	3.0
Administration Total		3.0	0.0	3.0	0.0	3.0
Business Relations						
Full-Time Ongoing Job Class and Grade						
Deputy Equal Opportunity Dir	841	1.0	0.0	1.0	0.0	1.0
Equal Opportunity Progrms Asst	031	2.0	0.0	2.0	0.0	2.0
Equal Opportunity Specialist	035	8.0	0.0	8.0	0.0	8.0
Equal Opportunity Spec*Lead	036	2.0	0.0	2.0	0.0	2.0
Full-Time Total		13.0	0.0	13.0	0.0	13.0
Business Relations Total		13.0	0.0	13.0	0.0	13.0
Community Relations						
Full-Time Ongoing Job Class and Grade						
Human Resources Supervisor	038	1.0	0.0	1.0	0.0	1.0
Full-Time Total		1.0	0.0	1.0	0.0	1.0

**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

EQUAL OPPORTUNITY

	2020-21			2021-22		
	Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions	
Community Relations Total	1.0	0.0	1.0	0.0	1.0	
Compliance and Enforcement						
Full-Time Ongoing Job Class and Grade						
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Deputy Equal Opportunity Dir	841	0.0	1.0	1.0	0.0	1.0
Economic Development Prog Mgr	038	1.0	0.0	1.0	0.0	1.0
Equal Opportunity Progrms Asst	031	1.0	0.0	1.0	0.0	1.0
Equal Opportunity Specialist	035	5.0	0.0	5.0	0.0	5.0
Equal Opportunity Spec*Lead	036	2.0	(1.0)	1.0	0.0	1.0
Full-Time Total	10.0	0.0	10.0	0.0	10.0	
Compliance and Enforcement Total	10.0	0.0	10.0	0.0	10.0	
Equal Opportunity Total	27.0	0.0	27.0	0.0	27.0	

City Clerk

Council, License and
Management
Services

Director's Office

Records and
Elections

**DEPARTMENT SUMMARY
GENERAL GOVERNMENT PROGRAM**

CITY CLERK

Program Goal

The City Clerk Department exists to uphold public trust and protect local democracy by providing access to services and information on matters of public interest to residents, elected officials, city departments, and other customers. The department manages elections and annexations; prepares council agendas, minutes and meeting notices; maintains public records; processes liquor and regulated business licenses; and supports all city department operations through provision of internal printing, graphic design, and mail services.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Director's Office	427,906	525,251	576,224	9.7%
Council, License and Management Services	1,874,443	2,010,081	3,636,253	80.9%
Records and Elections	2,226,006	3,800,883	3,262,542	-14.2%
Total	4,528,355	6,336,215	7,475,019	18.0%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	4,737,367	4,936,982	5,503,752	11.5%
Contractual Services	2,665,248	3,517,987	4,259,792	21.1%
Commodities	230,344	250,371	212,526	-15.1%
Capital Outlay	37,331	48,000	-	-100.0%
Internal Charges and Credits	(2,591,147)	(2,417,125)	(2,501,051)	-3.5%
Other Expenditures and Transfers	(550,788)	-	-	0.0%
Total	4,528,355	6,336,215	7,475,019	18.0%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
General Fund	4,527,953	6,336,065	7,474,869	18.0%
Other Restricted	401	150	150	0.0%
Total	4,528,355	6,336,215	7,475,019	18.0%

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	49.0	49.0	49.0
Part-Time Ongoing Positions	2.5	2.5	2.5
Temporary Positions	0.0	0.0	0.0
Total	51.5	51.5	51.5

**PROGRAM CHANGES
GENERAL GOVERNMENT PROGRAM**

CITY CLERK

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year
	Positions	Amount	Positions	Amount	Cost
Election Transparency: Add funding for consulting services to perform a strategic assessment of the City's election services information technology needs. This would include the evaluation of the existing application portfolio and the development of a strategic, multi-year plan. Additional requests for funding will follow in future years once an overall information technology strategy is approved. Improving the information systems supporting election services will enable the City to meet the need for increased transparency in elections, and for voters, candidates and elected officials to more easily engage in the elections process.			0.0	300,000	-
Total			0.0	300,000	

**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

CITY CLERK

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Summary by Division						
Director's Office		3.0	0.0	3.0	0.0	3.0
Council, License and Management Services		30.5	0.0	30.5	0.0	30.5
Records and Elections		18.0	0.0	18.0	0.0	18.0
Total		51.5	0.0	51.5	0.0	51.5
Director's Office						
Full-Time Ongoing Job Class and Grade						
Admin Asst I	030	0.0	1.0	1.0	0.0	1.0
City Clerk (NC)	907	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	1.0	0.0	1.0	0.0	1.0
Secretary III	025	1.0	(1.0)	0.0	0.0	0.0
Full-Time Total		3.0	0.0	3.0	0.0	3.0
Director's Office Total		3.0	0.0	3.0	0.0	3.0
Council, License and Management Services						
Full-Time Ongoing Job Class and Grade						
Admin Aide*U7	026	1.0	0.0	1.0	0.0	1.0
Admin Asst I	030	2.0	0.0	2.0	0.0	2.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Admin Asst III	037	0.0	1.0	1.0	0.0	1.0
Business License Service Clerk	324	4.0	0.0	4.0	0.0	4.0
Council Reporter	028	3.0	(1.0)	2.0	0.0	2.0
Deputy City Clerk	841	1.0	0.0	1.0	0.0	1.0
Desktop Publisher	324	1.0	0.0	1.0	0.0	1.0
Economic Development Prog Mgr	038	1.0	0.0	1.0	0.0	1.0
Mail Service Worker	111	4.0	0.0	4.0	0.0	4.0
Management Asst I	031	2.0	0.0	2.0	0.0	2.0
Management Asst II	037	1.0	0.0	1.0	0.0	1.0
Offset Press Op*Special Press	325	3.0	0.0	3.0	0.0	3.0
Planning Graphic Designer	332	2.0	0.0	2.0	0.0	2.0
Printing Services Foreman	027	1.0	0.0	1.0	0.0	1.0

**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

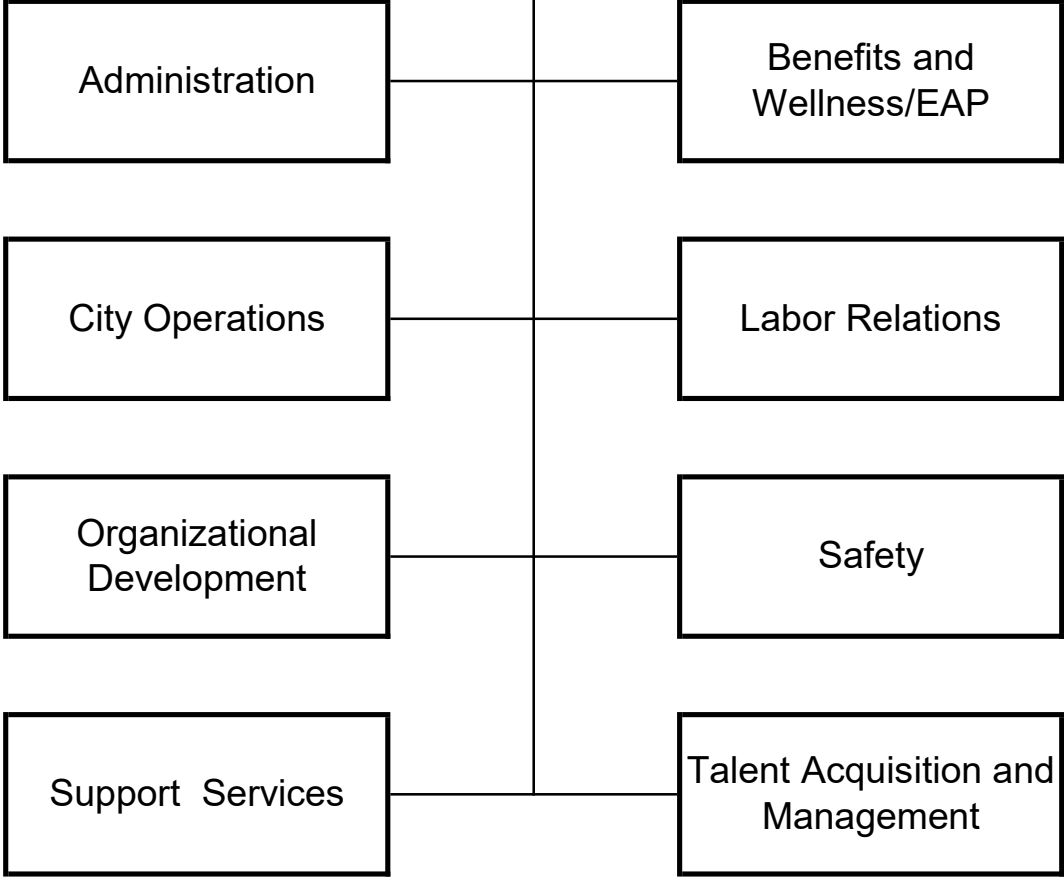
CITY CLERK

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Repro & Bindery Equip Operator	320	2.0	0.0	2.0	0.0	2.0
Support Services Aide	324	1.0	0.0	1.0	0.0	1.0
Full-Time Total		30.0	0.0	30.0	0.0	30.0
Part-Time Ongoing Job Class and Grade						
Elections/Annexation Spec I Part-Time	327	0.5	0.0	0.5	0.0	0.5
Part-Time Total		0.5	0.0	0.5	0.0	0.5
Council, License and Management Services Total		30.5	0.0	30.5	0.0	30.5
Records and Elections						
Full-Time Ongoing Job Class and Grade						
Admin Asst III	037	1.0	0.0	1.0	0.0	1.0
Deputy City Clerk	841	1.0	0.0	1.0	0.0	1.0
Elections/Annexation Spec II	032	4.0	0.0	4.0	0.0	4.0
Elections Coord*Citizen Supprt	036	1.0	0.0	1.0	0.0	1.0
Elections Coordinator	035	2.0	0.0	2.0	0.0	2.0
Management Asst II	037	1.0	0.0	1.0	0.0	1.0
Records Clerk II	322	2.0	0.0	2.0	0.0	2.0
Records Clerk III	026	2.0	0.0	2.0	0.0	2.0
Records Clerk II*Lead	323	1.0	0.0	1.0	0.0	1.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Full-Time Total		16.0	0.0	16.0	0.0	16.0
Part-Time Ongoing						
Elections/Annexation Spec I Part-Time	327	2.0	0.0	2.0	0.0	2.0
Part-Time Total		2.0	0.0	2.0	0.0	2.0
Records and Elections Total		18.0	0.0	18.0	0.0	18.0
City Clerk Total		51.5	0.0	51.5	0.0	51.5



City of Phoenix

Human Resources



**DEPARTMENT SUMMARY
GENERAL GOVERNMENT PROGRAM**

HUMAN RESOURCES

Program Goal

The Human Resources Department partners with departments and employees to hire, compensate, support and develop a diverse workforce that is dedicated to delivering high-quality services to the community.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Administration	2,815,296	8,716,820	3,154,742	-63.8%
Benefits and Wellness/EAP	1,309,481	1,009,987	1,249,753	23.7%
Organizational Development	1,229,570	2,069,906	2,260,608	9.2%
Talent Acquisition and Management	2,447,048	2,382,182	3,048,208	28.0%
Labor Relations	668,006	785,395	801,122	2.0%
Safety	628,190	1,457,142	3,377,003	>100.0%
Support Services	3,160,414	3,701,289	4,016,047	8.5%
City Operations	-	2,527,527	1,854,952	-26.6%
Total	12,258,005	22,650,248	19,762,435	-12.7%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	13,619,726	16,872,471	16,744,635	-0.8%
Contractual Services	2,085,706	8,909,017	6,766,538	-24.0%
Commodities	119,786	428,233	98,904	-76.9%
Capital Outlay	-	27,500	-	-100.0%
Internal Charges and Credits	(3,567,212)	(3,586,973)	(3,847,642)	-7.3%
Total	12,258,005	22,650,248	19,762,435	-12.7%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
General Fund	11,762,029	16,315,706	19,275,056	18.1%
Other Restricted	418,996	430,805	487,379	13.1%
Grants	76,981	5,903,737	-	-100.0%
Total	12,258,005	22,650,248	19,762,435	-12.7%

**DEPARTMENT SUMMARY
GENERAL GOVERNMENT PROGRAM**

HUMAN RESOURCES

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	102.0	104.0	117.0
Part-Time Ongoing Positions	0.7	0.7	0.7
Temporary Positions	10.0	13.0	1.0
Total	112.7	117.7	118.7

**PROGRAM CHANGES
GENERAL GOVERNMENT PROGRAM**

HUMAN RESOURCES

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year
	Positions	Amount	Positions	Amount	Cost
HR Support: Add three positions for procurement, data management, and investigations. A Contracts Specialist II*Lead position to conduct formal procurement processes and manage contracts. Contract monitoring and administration is critical to ensure contractors perform in accordance with the City's terms and conditions and with satisfactory performance. A Human Resources Officer position to conduct investigations as a result of the increase in citywide complaints in recent years. These complaints have been received through a variety of sources including departments, employees, citizens, and through the internal integrity line. A Lead Business Systems Analyst position to create and collect data, convert raw data into meaningful information, make recommendations to various levels of City staff, and facilitate or participate in work groups tasked with making business improvements.			3.0	390,945	-
Convert 10 temporary positions to ongoing status to continue to support employee customer service and ongoing operations in Labor Relations, Safety, Benefits, and the Employee Relations Divisions.			0.0	-	-
Total			3.0	390,945	

**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

HUMAN RESOURCES

	2020-21			2021-22		
	Budgeted Positions	Additions/Reductions	Estimate	Additions/Reductions	Budgeted Positions	
Summary by Division						
Administration	13.0	4.0	17.0	0.0	17.0	
Benefits and Wellness/EAP	20.0	0.0	20.0	0.0	20.0	
Organizational Development	9.0	2.0	11.0	0.0	11.0	
Talent Acquisition and Management	21.7	0.0	21.7	0.0	21.7	
Labor Relations	3.0	0.0	3.0	0.0	3.0	
Safety	16.0	0.0	16.0	0.0	16.0	
Support Services	30.0	(1.0)	29.0	1.0	30.0	
Total	112.7	5.0	117.7	1.0	118.7	
Administration						
Full-Time Ongoing Job Class and Grade						
Admin Asst II	035	3.0	0.0	3.0	0.0	3.0
Asst Human Resources Director	904	1.0	0.0	1.0	0.0	1.0
Contracts Specialist II*Lead	037	0.0	0.0	0.0	1.0	1.0
Deputy Human Resources Dir	842	1.0	0.0	1.0	0.0	1.0
Human Resources Director (NC)	908	1.0	0.0	1.0	0.0	1.0
Human Resources Officer	035	2.0	0.0	2.0	0.0	2.0
Human Resources Supervisor	038	1.0	0.0	1.0	0.0	1.0
Information Tech Systems Spec	038	1.0	0.0	1.0	0.0	1.0
Lead Business Systems Analyst	038	1.0	0.0	1.0	1.0	2.0
Management Services Adm	841	1.0	0.0	1.0	0.0	1.0
Senior Business Systems Anlyst	036	1.0	0.0	1.0	0.0	1.0
Senior Public Info Officer	038	0.0	1.0	1.0	0.0	1.0
Full-Time Total		13.0	1.0	14.0	2.0	16.0
Temporary Job Class and Grade						
Asst Human Resources Director	904	0.0	1.0	1.0	0.0	1.0
Contracts Specialist II*Lead	037	0.0	1.0	1.0	(1.0)	0.0
Senior Human Resources Analyst	033	0.0	1.0	1.0	(1.0)	0.0
Temporary Total		0.0	3.0	3.0	(2.0)	1.0
Administration Total		13.0	4.0	17.0	0.0	17.0

**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

HUMAN RESOURCES

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Benefits and Wellness/EAP						
Full-Time Ongoing Job Class and Grade						
Admin Asst II	035	2.0	0.0	2.0	0.0	2.0
Benefits Aide	726	2.0	0.0	2.0	2.0	4.0
Benefits Analyst I	030	1.0	0.0	1.0	0.0	1.0
Benefits Analyst II	033	5.0	0.0	5.0	3.0	8.0
Deputy Human Resources Dir	842	1.0	0.0	1.0	0.0	1.0
Human Resources Supervisor	038	1.0	0.0	1.0	0.0	1.0
Lead Business Systems Analyst	038	1.0	0.0	1.0	0.0	1.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Senior Business Systems Anlyst	036	1.0	0.0	1.0	0.0	1.0
Full-Time Total		15.0	0.0	15.0	5.0	20.0
Temporary Job Class and Grade						
Benefits Aide	726	2.0	0.0	2.0	(2.0)	0.0
Benefits Analyst II	033	3.0	0.0	3.0	(3.0)	0.0
Temporary Total		5.0	0.0	5.0	(5.0)	0.0
Benefits and Wellness/EAP Total		20.0	0.0	20.0	0.0	20.0
Organizational Development						
Full-Time Ongoing Job Class and Grade						
Admin Aide*U8	726	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	0.0	1.0	1.0	0.0	1.0
Curriculum/Training Coord	033	5.0	(1.0)	4.0	0.0	4.0
Human Resources Officer	035	1.0	0.0	1.0	0.0	1.0
Human Resources Supervisor	038	1.0	0.0	1.0	0.0	1.0
Lead Business Systems Analyst	038	0.0	1.0	1.0	0.0	1.0
Secretary II*U8	721	1.0	0.0	1.0	0.0	1.0
Senior Business Systems Anlyst	036	0.0	1.0	1.0	0.0	1.0
Full-Time Total		9.0	2.0	11.0	0.0	11.0
Organizational Development Total		9.0	2.0	11.0	0.0	11.0

**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

HUMAN RESOURCES

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Talent Acquisition and Management						
Full-Time Ongoing Job Class and Grade						
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Deputy Human Resources Dir	842	1.0	(1.0)	0.0	0.0	0.0
Human Resources Aide	726	4.0	0.0	4.0	0.0	4.0
Human Resources Officer	035	2.0	0.0	2.0	0.0	2.0
Human Resources Supervisor	038	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	0.0	1.0	1.0	0.0	1.0
Secretary III	025	2.0	0.0	2.0	0.0	2.0
Senior Human Resources Analyst	033	7.0	0.0	7.0	2.0	9.0
Senior Human Resources Clerk	723	1.0	0.0	1.0	0.0	1.0
Full-Time Total		19.0	0.0	19.0	2.0	21.0
Part-Time Ongoing Job Class and Grade						
Senior Human Resources Clerk Part-Time	723	0.7	0.0	0.7	0.0	0.7
Part-Time Total		0.7	0.0	0.7	0.0	0.7
Temporary Job Class and Grade						
Senior Human Resources Analyst	033	2.0	0.0	2.0	(2.0)	0.0
Temporary Total		2.0	0.0	2.0	(2.0)	0.0
Talent Acquisition and Management Total		21.7	0.0	21.7	0.0	21.7

Labor Relations

Full-Time Ongoing Job Class and Grade

Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	1.0	(1.0)	0.0	0.0	0.0
Deputy Human Resources Dir	842	0.0	0.0	0.0	1.0	1.0
Management Asst II	037	0.0	1.0	1.0	0.0	1.0
Full-Time Total		2.0	0.0	2.0	1.0	3.0

**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

HUMAN RESOURCES

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Temporary Job Class and Grade						
Deputy Human Resources Dir	842	1.0	0.0	1.0	(1.0)	0.0
Temporary Total		1.0	0.0	1.0	(1.0)	0.0
Labor Relations Total						
		3.0	0.0	3.0	0.0	3.0
Safety						
Full-Time Ongoing Job Class and Grade						
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	3.0	0.0	3.0	0.0	3.0
Curriculum/Trng Coord*Supv Dev	034	1.0	0.0	1.0	0.0	1.0
Deputy Human Resources Dir	842	1.0	0.0	1.0	0.0	1.0
Human Resources Aide	726	2.0	0.0	2.0	0.0	2.0
Human Resources Supervisor	038	2.0	0.0	2.0	0.0	2.0
Industrial Hygienist	035	3.0	0.0	3.0	0.0	3.0
Management Asst II	037	0.0	1.0	1.0	0.0	1.0
Safety Analyst II	033	0.0	0.0	0.0	2.0	2.0
Senior Human Resources Clerk	723	1.0	(1.0)	0.0	0.0	0.0
Full-Time Total		14.0	0.0	14.0	2.0	16.0
Temporary Job Class and Grade						
Safety Analyst II	033	2.0	0.0	2.0	(2.0)	0.0
Temporary Total		2.0	0.0	2.0	(2.0)	0.0
Safety Total						
		16.0	0.0	16.0	0.0	16.0
Support Services						
Full-Time Ongoing Job Class and Grade						
Admin Aide*U8	726	1.0	0.0	1.0	0.0	1.0
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Admin Secretary	027	1.0	0.0	1.0	0.0	1.0
Deputy Human Resources Dir	842	3.0	0.0	3.0	0.0	3.0

**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

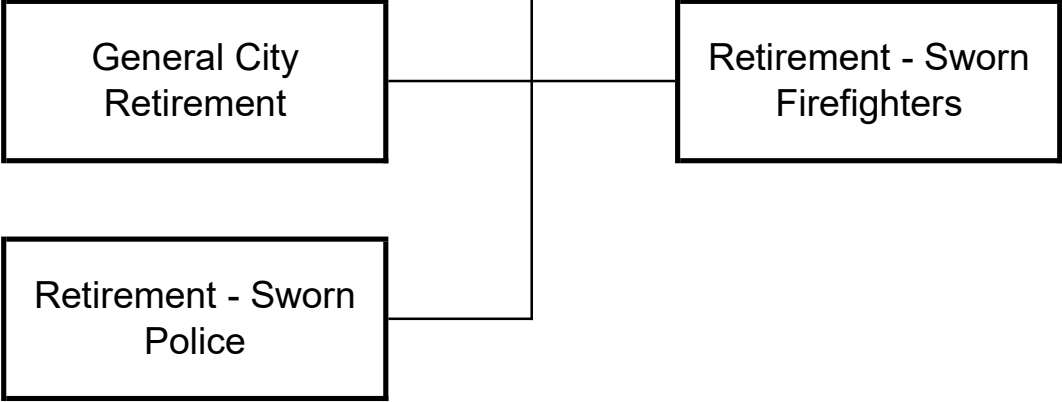
HUMAN RESOURCES

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Human Resources Aide	726	7.0	0.0	7.0	0.0	7.0
Human Resources Officer	035	7.0	0.0	7.0	1.0	8.0
Human Resources Supervisor	038	2.0	0.0	2.0	0.0	2.0
Senior Human Resources Analyst	033	3.0	0.0	3.0	0.0	3.0
Senior Human Resources Clerk	723	3.0	0.0	3.0	0.0	3.0
Senior Public Info Officer	038	1.0	(1.0)	0.0	0.0	0.0
Full-Time Total		30.0	(1.0)	29.0	1.0	30.0
Support Services Total		30.0	(1.0)	29.0	1.0	30.0
Human Resources Total		112.7	5.0	117.7	1.0	118.7



City of Phoenix

Retirement Systems



**DEPARTMENT SUMMARY
GENERAL GOVERNMENT PROGRAM**

RETIREMENT SYSTEMS

Program Goal

Retirement Systems provides staff support to the general, police and fire retirement boards and administers retirement programs for all city employees.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Retirement - Sworn Police	-	-	-	0.0%
Retirement - Sworn Firefighters	-	-	-	0.0%
General City Retirement	(314)	61	-	-100.0%
Total	(314)	61	-	-100.0%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	1,897,449	2,180,041	2,339,176	7.3%
Contractual Services	365,161	451,587	453,190	0.4%
Commodities	10,831	12,251	10,555	-13.8%
Internal Charges and Credits	(2,215,744)	(2,563,818)	(2,722,921)	-6.2%
Other Expenditures and Transfers	(58,011)	(80,000)	(80,000)	0.0%
Total	(314)	61	-	-100.0%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
General Fund	(314)	-	-	0.0%
Grants	-	61	-	-100.0%
Total	(314)	61	-	-100.0%

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	16.0	16.0	16.0
Part-Time Ongoing Positions	0.0	0.0	0.0
Temporary Positions	0.0	0.0	0.0
Total	16.0	16.0	16.0

**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

RETIREMENT SYSTEMS

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Summary by Division						
Retirement - Sworn Police		1.0	0.0	1.0	0.0	1.0
General City Retirement		15.0	0.0	15.0	0.0	15.0
Total		16.0	0.0	16.0	0.0	16.0
Retirement - Sworn Police						
Full-Time Ongoing Job Class and Grade						
Management Asst II	037	1.0	0.0	1.0	0.0	1.0
Full-Time Total		1.0	0.0	1.0	0.0	1.0
Retirement - Sworn Police Total		1.0	0.0	1.0	0.0	1.0
General City Retirement						
Full-Time Ongoing Job Class and Grade						
Accountant II	033	1.0	0.0	1.0	0.0	1.0
Admin Aide*U8	726	2.0	0.0	2.0	0.0	2.0
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Admin Asst III	037	1.0	(1.0)	0.0	0.0	0.0
Admin Secretary	027	1.0	0.0	1.0	0.0	1.0
Investment Manager	039	1.0	0.0	1.0	0.0	1.0
Management Asst I	031	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	1.0	1.0	2.0	0.0	2.0
Retirement Assistant	028	4.0	0.0	4.0	0.0	4.0
Retirement Program Adm	906	1.0	0.0	1.0	0.0	1.0
Special Projects Administrator	840	1.0	0.0	1.0	0.0	1.0
Full-Time Total		15.0	0.0	15.0	0.0	15.0
General City Retirement Total		15.0	0.0	15.0	0.0	15.0
Retirement Systems Total		16.0	0.0	16.0	0.0	16.0

**DEPARTMENT SUMMARY
GENERAL GOVERNMENT PROGRAM**

PHOENIX EMPLOYMENT RELATIONS BOARD

Program Goal

The Phoenix Employment Relations Board oversees administration of the city's Meet and Confer ordinance. Primary responsibilities of the board include conducting representation elections and selecting mediators and fact finders to resolve impasses. The board consists of five members appointed by the City Council and has one staff member.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Phoenix Employment Relations Board	103,863	140,226	124,177	-11.4%
Total	103,863	140,226	124,177	-11.4%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	100,644	102,724	106,616	3.8%
Contractual Services	35,712	70,891	55,096	-22.3%
Commodities	-	300	300	0.0%
Internal Charges and Credits	(32,493)	(33,689)	(37,835)	-12.3%
Total	103,863	140,226	124,177	-11.4%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
General Fund	103,863	140,226	124,177	-11.4%
Total	103,863	140,226	124,177	-11.4%

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	1.0	1.0	1.0
Part-Time Ongoing Positions	0.0	0.0	0.0
Temporary Positions	0.0	0.0	0.0
Total	1.0	1.0	1.0

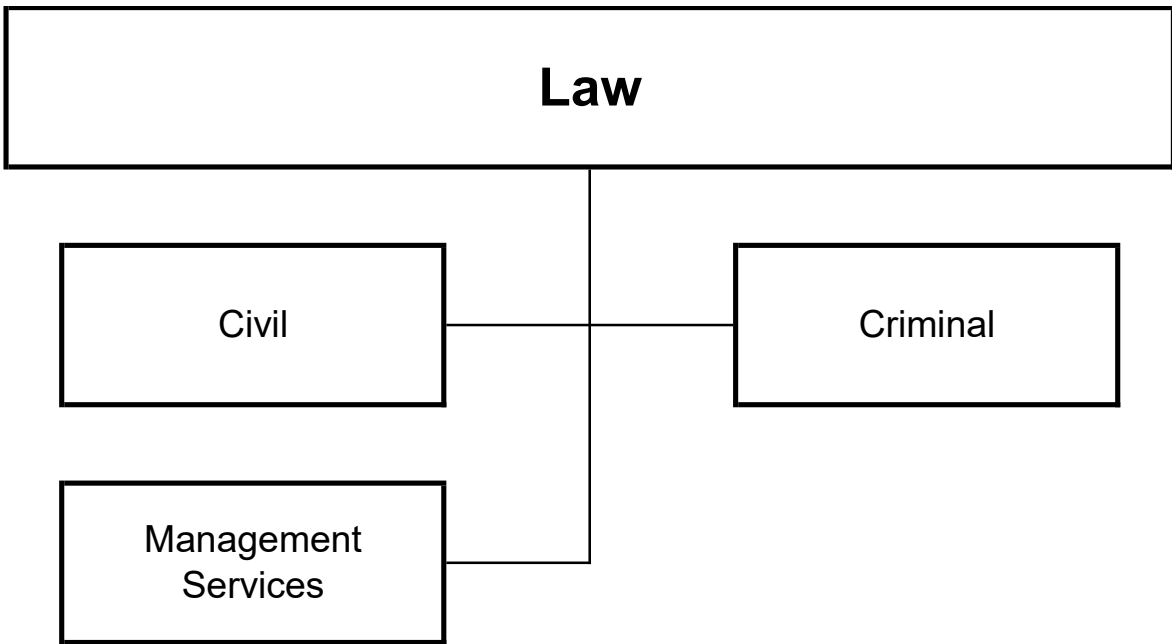
**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

PHOENIX EMPLOYMENT RELATIONS BOARD

	2020-21			2021-22	
	Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Full-Time Ongoing Job Class and Grade					
Legal Secretary*PERB (NC) 028	1.0	0.0	1.0	0.0	1.0
Full-Time Total	1.0	0.0	1.0	0.0	1.0
Phoenix Employment Relations Board Total	1.0	0.0	1.0	0.0	1.0



City of Phoenix



**DEPARTMENT SUMMARY
GENERAL GOVERNMENT PROGRAM**

LAW

Program Goal

The Law Department provides effective legal services to the Mayor and City Council, City Manager, departments and advisory boards; interprets and enforces city, state and federal laws as they pertain to city services and activities; and effectively administers and prosecutes criminal cases filed in Phoenix Municipal Court using the prosecutorial function and discretion in a fair, impartial and efficient manner.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Civil	3,411,297	3,829,002	4,384,836	14.5%
Criminal	17,282,521	20,577,566	19,210,465	-6.6%
Management Services	2,390,458	2,245,416	2,351,733	4.7%
Total	23,084,276	26,651,984	25,947,034	-2.6%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	26,217,032	27,184,613	29,856,017	9.8%
Contractual Services	1,341,176	4,462,802	1,286,185	-71.2%
Commodities	82,347	101,504	328,800	>100.0%
Internal Charges and Credits	(4,553,619)	(5,096,935)	(5,523,968)	-8.4%
Other Expenditures and Transfers	(2,660)	-	-	0.0%
Total	23,084,276	26,651,984	25,947,034	-2.6%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
General Fund	21,724,496	24,438,003	23,864,045	-2.3%
Court Awards	53,435	85,850	57,850	-32.6%
Other Restricted	539	253,548	251,000	-1.0%
Grants	1,305,806	1,874,583	1,774,139	-5.4%
Total	23,084,276	26,651,984	25,947,034	-2.6%

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	201.0	201.0	214.0
Part-Time Ongoing Positions	1.0	1.0	1.0
Temporary Positions	10.0	12.0	0.0
Total	212.0	214.0	215.0

**PROGRAM CHANGES
GENERAL GOVERNMENT PROGRAM**

LAW

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year Cost
	Positions	Amount	Positions	Amount	
In-source Legal Support: Convert contractual services for paralegal support to create two Legal Assistant positions. The Law Department utilizes a paralegal contract for support of civil litigation cases. It was determined that hiring two full-time employees and reducing the contracted services results in a cost savings and greater efficiency of services.			2.0	-	-
Conversion of eleven existing temporary positions to ongoing positions within the Law Department's Criminal Division - Victim Services Unit funded by Victims of Crimes Act (VOCA) Advocacy Services Grant, VOCA Advocate for Victims 50 & Over Grant and Arizona Governor's Office of Highway Safety (GOHS) Grant. These positions are of a long-term nature as grants have been awarded consistently over the past fifteen years.			0.0	-	-
Total			2.0	-	

**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

LAW

	2020-21			2021-22	
	Budgeted Positions	Additions/Reductions	Estimate	Additions/Reductions	Budgeted Positions
Summary by Division					
Civil	53.0	1.0	54.0	1.0	55.0
Criminal	147.0	1.0	148.0	0.0	148.0
Management Services	12.0	0.0	12.0	0.0	12.0
Total	212.0	2.0	214.0	1.0	215.0

Civil

Full-Time Ongoing Job Class and Grade

Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Asst Chief Counsel (NC)	846	6.0	(1.0)	5.0	0.0	5.0
Asst City Atty IV (NC)	845	29.0	0.0	29.0	0.0	29.0
Chief Counsel (NC)	907	0.0	1.0	1.0	0.0	1.0
Court/Legal Clerk II	322	1.0	0.0	1.0	0.0	1.0
Legal Assistant	329	2.0	0.0	2.0	2.0	4.0
Legal Secretary*Lead	028	2.0	0.0	2.0	0.0	2.0
Legal Secretary*U8	727	11.0	0.0	11.0	0.0	11.0
Secretary II	321	1.0	0.0	1.0	0.0	1.0
Full-Time Total		53.0	0.0	53.0	2.0	55.0

Temporary Job Class and Grade

Asst Chief Counsel (NC)	846	0.0	1.0	1.0	(1.0)	0.0
Temporary Total		0.0	1.0	1.0	(1.0)	0.0

Civil Total

		53.0	1.0	54.0	1.0	55.0
--	--	-------------	------------	-------------	------------	-------------

Criminal

Full-Time Ongoing Job Class and Grade

Admin Aide	326	10.0	0.0	10.0	0.0	10.0
Admin Asst I	030	6.0	(1.0)	5.0	0.0	5.0
Admin Asst II	035	5.0	0.0	5.0	0.0	5.0
Asst City Atty III*Pros (NC)	842	16.0	0.0	16.0	0.0	16.0
Asst City Atty II*Pros (NC)	039	21.0	0.0	21.0	0.0	21.0
Asst City Atty IV*Pros (NC)	845	7.0	0.0	7.0	1.0	8.0

**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

LAW

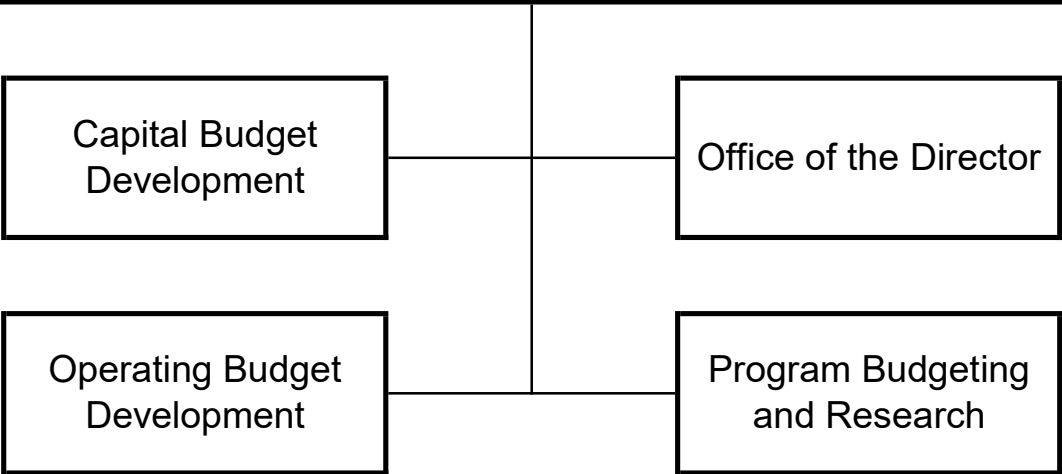
		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Casework Aide	320	0.0	0.0	0.0	1.0	1.0
Caseworker I	325	1.0	0.0	1.0	1.0	2.0
Caseworker II	028	5.0	0.0	5.0	5.0	10.0
Caseworker III	032	0.0	0.0	0.0	2.0	2.0
City Prosecutor (NC)	907	1.0	0.0	1.0	0.0	1.0
Court/Legal Clerk I	320	4.0	0.0	4.0	0.0	4.0
Court/Legal Clerk II	322	24.0	0.0	24.0	1.0	25.0
Court/Legal Clerk III*Pros	026	6.0	0.0	6.0	0.0	6.0
Deputy City Prosecutor (NC)	846	3.0	0.0	3.0	0.0	3.0
Deputy City Pros (NC)*Chf Asst	906	1.0	0.0	1.0	0.0	1.0
Info Tech Analyst/Prg II	037	2.0	0.0	2.0	0.0	2.0
Legal Assistant	329	14.0	0.0	14.0	0.0	14.0
Legal Assistant Supervisor	033	1.0	0.0	1.0	0.0	1.0
Legal Secretary	327	4.0	0.0	4.0	0.0	4.0
Legal Secretary*Lead	028	1.0	0.0	1.0	0.0	1.0
Legal Secretary*U8	727	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	0.0	1.0	1.0	0.0	1.0
Multimedia Specialist	032	1.0	0.0	1.0	0.0	1.0
Secretary II	321	1.0	0.0	1.0	0.0	1.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Full-Time Total		136.0	0.0	136.0	11.0	147.0
Part-Time Ongoing Job Class and Grade						
Court/Legal Clerk II Part-Time	322	1.0	0.0	1.0	0.0	1.0
Part-Time Total		1.0	0.0	1.0	0.0	1.0
Temporary Job Class and Grade						
Asst City Atty IV*Pros (NC)	845	1.0	0.0	1.0	(1.0)	0.0
Casework Aide	320	1.0	0.0	1.0	(1.0)	0.0
Caseworker I	325	1.0	0.0	1.0	(1.0)	0.0
Caseworker II	028	5.0	0.0	5.0	(5.0)	0.0
Caseworker III	032	2.0	0.0	2.0	(2.0)	0.0
Court/Legal Clerk II	322	0.0	1.0	1.0	(1.0)	0.0
Temporary Total		10.0	1.0	11.0	(11.0)	0.0
Criminal Total		147.0	1.0	148.0	0.0	148.0

**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

LAW

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Management Services						
Full-Time Ongoing Job Class and Grade						
Accountant II	033	1.0	0.0	1.0	0.0	1.0
Admin Asst I	030	2.0	0.0	2.0	0.0	2.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Budget Analyst II	035	1.0	0.0	1.0	0.0	1.0
Chief Asst City Attorney (NC)	910	1.0	0.0	1.0	0.0	1.0
City Attorney (NC)	914	1.0	0.0	1.0	0.0	1.0
Human Resources Aide	726	1.0	0.0	1.0	0.0	1.0
Info Tech Analyst/Prg III	039	1.0	0.0	1.0	0.0	1.0
Info Tech Project Manager	041	1.0	(1.0)	0.0	0.0	0.0
Lead Business Systems Analyst	038	1.0	0.0	1.0	0.0	1.0
Lead Info Tech Systems Spec	042	0.0	1.0	1.0	0.0	1.0
Management Services Adm	841	1.0	0.0	1.0	0.0	1.0
Full-Time Total		12.0	0.0	12.0	0.0	12.0
Management Services Total		12.0	0.0	12.0	0.0	12.0
Law Total		212.0	2.0	214.0	1.0	215.0

Budget and Research



**DEPARTMENT SUMMARY
GENERAL GOVERNMENT PROGRAM**

BUDGET AND RESEARCH

Program Goal

The Budget and Research Department ensures effective and efficient allocation of city resources to enable the City Council, City Manager and city departments to provide quality services to our residents.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Office of the Director	355,986	584,393	834,851	42.9%
Program Budgeting and Research	1,737,912	1,738,423	1,908,114	9.8%
Operating Budget Development	1,050,204	1,234,950	1,147,348	-7.1%
Capital Budget Development	189,092	265,123	420,560	58.6%
Total	3,333,194	3,822,889	4,310,873	12.8%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	3,785,701	4,032,177	4,517,488	12.0%
Contractual Services	167,706	306,685	316,266	3.1%
Commodities	7,116	6,740	1,500	-77.7%
Internal Charges and Credits	(627,330)	(522,713)	(524,381)	-0.3%
Total	3,333,194	3,822,889	4,310,873	12.8%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
General Fund	3,329,258	3,823,219	4,310,873	12.8%
Grants	3,936	(330)	-	>100.0%
Total	3,333,194	3,822,889	4,310,873	12.8%

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	24.0	25.0	25.0
Part-Time Ongoing Positions	0.0	0.0	0.0
Temporary Positions	0.0	0.0	0.0
Total	24.0	25.0	25.0

**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

BUDGET AND RESEARCH

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Summary by Division						
Office of the Director		4.0	0.0	4.0	0.0	4.0
Program Budgeting and Research		10.0	0.0	10.0	0.0	10.0
Operating Budget Development		6.0	0.0	6.0	0.0	6.0
Capital Budget Development		4.0	1.0	5.0	0.0	5.0
Total		24.0	1.0	25.0	0.0	25.0
Office of the Director						
Full-Time Ongoing Job Class and Grade						
Admin Secretary	027	1.0	0.0	1.0	0.0	1.0
Budget & Research Director(NC)	908	1.0	0.0	1.0	0.0	1.0
Management Intern (NC)	027	2.0	0.0	2.0	0.0	2.0
Full-Time Total		4.0	0.0	4.0	0.0	4.0
Office of the Director Total		4.0	0.0	4.0	0.0	4.0
Program Budgeting and Research						
Full-Time Ongoing Job Class and Grade						
Deputy Budget & Research Dir	842	2.0	0.0	2.0	0.0	2.0
Management Asst II	037	8.0	0.0	8.0	0.0	8.0
Full-Time Total		10.0	0.0	10.0	0.0	10.0
Program Budgeting and Research Total		10.0	0.0	10.0	0.0	10.0
Operating Budget Development						
Full-Time Ongoing Job Class and Grade						
Budget Analyst II	035	1.0	0.0	1.0	0.0	1.0
Budget Analyst III	038	1.0	0.0	1.0	0.0	1.0
Deputy Budget & Research Dir	842	1.0	0.0	1.0	0.0	1.0
Fiscal Manager	040	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	2.0	0.0	2.0	0.0	2.0

**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

BUDGET AND RESEARCH

	2020-21			2021-22		
	Budgeted Positions	Additions/Reductions	Estimate	Additions/Reductions	Budgeted Positions	
Full-Time Total	6.0	0.0	6.0	0.0	6.0	
Operating Budget Development Total	6.0	0.0	6.0	0.0	6.0	
Capital Budget Development						
Full-Time Ongoing Job Class and Grade						
Budget Analyst II	035	2.0	0.0	2.0	0.0	2.0
Budget Analyst III	038	1.0	0.0	1.0	0.0	1.0
Deputy Budget & Research Dir	842	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	0.0	1.0	1.0	0.0	1.0
Full-Time Total	4.0	1.0	5.0	0.0	5.0	
Capital Budget Development Total	4.0	1.0	5.0	0.0	5.0	
Budget and Research Total	24.0	1.0	25.0	0.0	25.0	

**DEPARTMENT SUMMARY
GENERAL GOVERNMENT PROGRAM**

REGIONAL WIRELESS COOPERATIVE

Program Goal

The Regional Wireless Cooperative (RWC) is an independent, multi-jurisdictional organization which manages and operates a regional public safety radio communications network built to seamlessly serve the operable and interoperable communication needs of first responders and other municipal radio users in and around the Phoenix Metropolitan Region. The RWC has expanded to serve a growing list of many other area entities who serve public safety needs. The RWC was formed through a governance structure founded on the principle of cooperation for the mutual benefit of all members.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Regional Wireless Cooperative	4,636,314	5,947,201	5,484,955	-7.8%
Total	4,636,314	5,947,201	5,484,955	-7.8%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	480,003	519,060	568,556	9.5%
Contractual Services	3,007,754	3,302,905	3,508,128	6.2%
Commodities	61,650	72,000	70,500	2.1%
Capital Outlay	2,726,228	3,377,655	3,208,328	5.0%
Internal Charges and Credits	(5,270,414)	(5,533,145)	(6,041,239)	-9.2%
Other Expenditures and Transfers	3,631,093	4,208,726	4,170,682	-0.9%
Total	4,636,314	5,947,201	5,484,955	-7.8%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Regional Wireless Cooperative	4,636,314	5,947,201	5,484,955	-7.8%
Total	4,636,314	5,947,201	5,484,955	-7.8%

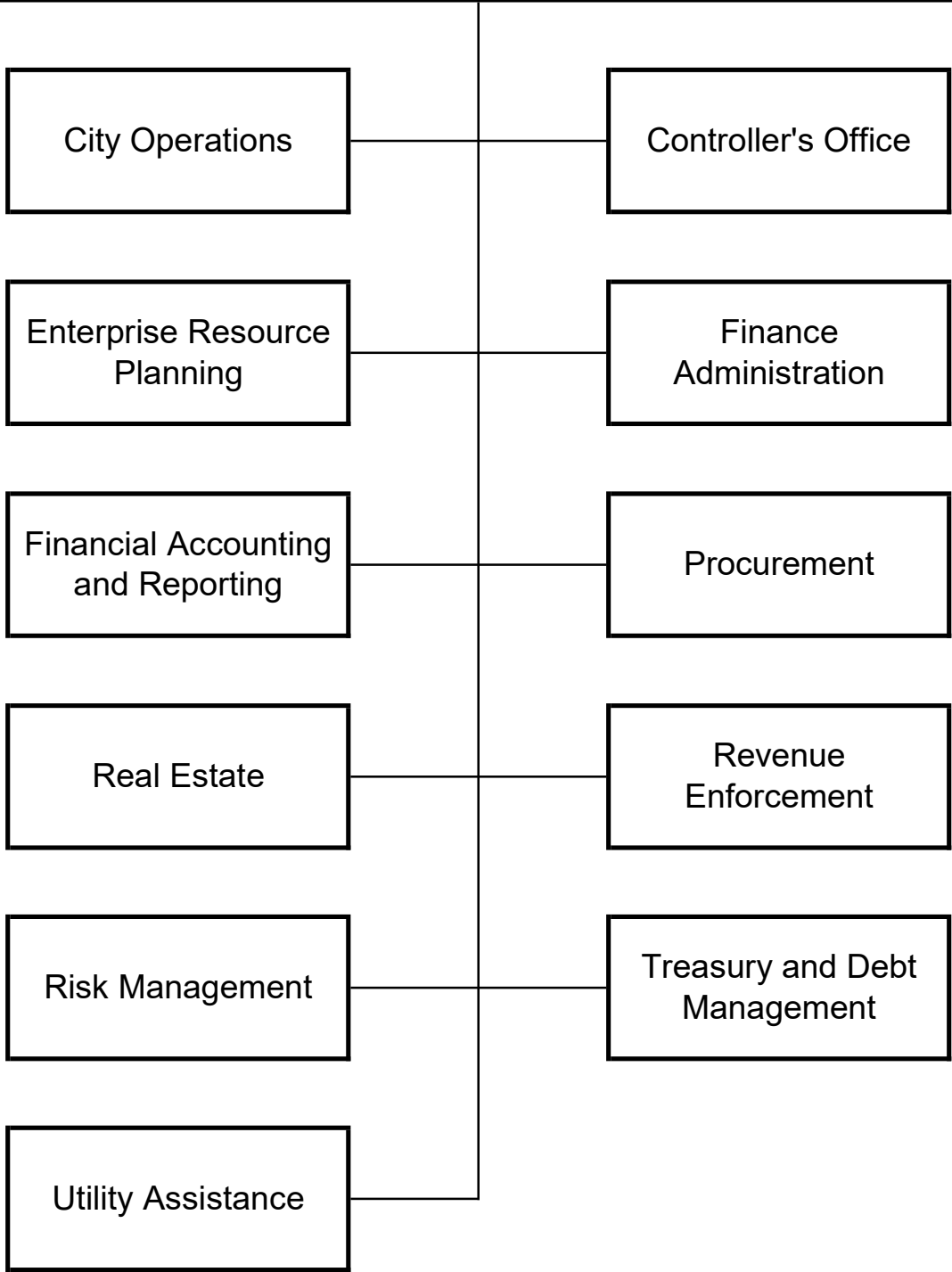
Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	4.0	4.0	4.0
Part-Time Ongoing Positions	0.0	0.0	0.0
Temporary Positions	0.0	0.0	0.0
Total	4.0	4.0	4.0

**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

REGIONAL WIRELESS COOPERATIVE

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Full-Time Ongoing Job Class and Grade						
Accountant III	035	1.0	0.0	1.0	0.0	1.0
Admin Aide	326	1.0	0.0	1.0	0.0	1.0
Management Asst I	031	1.0	0.0	1.0	0.0	1.0
Regional Wireless Coop Dir	904	1.0	0.0	1.0	0.0	1.0
Full-Time Total		4.0	0.0	4.0	0.0	4.0
Regional Wireless Cooperative Total		4.0	0.0	4.0	0.0	4.0

Finance



**DEPARTMENT SUMMARY
GENERAL GOVERNMENT PROGRAM**

FINANCE

Program Goal

The Finance Department strives to maintain a fiscally sound governmental organization that conforms to legal requirements and to generally accepted financial management principles; maintains effective procurement procedures for commodities and services; provides for effective treasury management and a citywide risk management program; acquires, manages and disposes of property for public facilities; provides an effective debt management program; and provides financial advisory services for all city departments.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Finance Administration	1,571,924	3,405,922	2,724,745	-20.0%
Controller's Office	3,986,828	3,956,804	4,316,841	9.1%
Financial Accounting and Reporting	1,746,120	2,421,182	2,635,649	8.9%
Treasury and Debt Management	1,849,825	2,065,075	2,265,409	9.7%
Enterprise Resource Planning	4,603,678	6,921,947	7,243,725	4.6%
Procurement	8,717,597	10,498,651	3,507,480	-66.6%
Risk Management	229,588	205,207	284,483	38.6%
Real Estate	13,077	232,355	470,703	>100.0%
Revenue Enforcement	6,029,936	6,424,159	7,091,746	10.4%
Utility Assistance	-	2,000,000	-	-100.0%
City Operations	-	3,000,000	3,000,000	0.0%
Total	28,748,573	41,131,302	33,540,781	-18.5%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	23,711,431	25,485,511	28,062,741	10.1%
Contractual Services	6,827,010	15,496,855	12,166,606	-21.5%
Commodities	6,335,463	7,300,898	585,737	-92.0%
Internal Charges and Credits	(8,331,343)	(8,282,943)	(8,404,095)	-1.5%
Other Expenditures and Transfers	206,012	1,130,981	1,129,792	-0.1%
Total	28,748,573	41,131,302	33,540,781	-18.5%

**DEPARTMENT SUMMARY
GENERAL GOVERNMENT PROGRAM**

FINANCE

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
General Fund	19,973,252	29,365,018	29,714,878	1.2%
Sports Facilities	304,732	605,759	158,570	-73.8%
Other Restricted	649,465	1,574,000	1,574,000	0.0%
Grants	6,248,648	7,678,514	-	-100.0%
Aviation	305,551	322,011	361,172	12.2%
Wastewater	464,187	635,869	635,869	0.0%
Water	802,738	950,131	1,096,292	15.4%
Total	28,748,573	41,131,302	33,540,781	-18.5%

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	212.0	211.0	213.0
Part-Time Ongoing Positions	0.0	0.0	0.0
Temporary Positions	1.0	4.0	1.0
Total	213.0	215.0	214.0

**PROGRAM CHANGES
GENERAL GOVERNMENT PROGRAM**

FINANCE

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year Cost
	Positions	Amount	Positions	Amount	
Convert a temporary Special Projects Administrator position in the Procurement Division to ongoing status. The position will manage the Agile technology procurement process, supervise a team focused on IT procurements, engage and optimize citywide strategic buying, and direct the citywide policy on contract management.			0.0	-	-
Convert a temporary Special Projects Administrator position in the Revenue Collections Division to ongoing status. The position is responsible for directing and coordinating the operations of financial projects that requires a high degree of specialized knowledge, establishing and monitoring fiscal management procedures related to revenue collections and supervises senior level professional staff.			0.0	-	-
Total			0.0	-	

**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

FINANCE

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Summary by Division						
Finance Administration		4.0	2.0	6.0	(2.0)	4.0
Controller's Office		38.0	0.0	38.0	0.0	38.0
Financial Accounting and Reporting		27.0	0.0	27.0	0.0	27.0
Treasury and Debt Management		17.0	0.0	17.0	0.0	17.0
Enterprise Resource Planning		28.0	(1.0)	27.0	0.0	27.0
Procurement		32.0	0.0	32.0	1.0	33.0
Risk Management		10.0	0.0	10.0	0.0	10.0
Real Estate		18.0	1.0	19.0	0.0	19.0
Revenue Enforcement		39.0	0.0	39.0	0.0	39.0
Total		213.0	2.0	215.0	(1.0)	214.0
Finance Administration						
Full-Time Ongoing Job Class and Grade						
Admin Secretary	027	1.0	0.0	1.0	0.0	1.0
Asst Finance Director	906	1.0	0.0	1.0	0.0	1.0
Chief Financial Officer (NC)	912	1.0	0.0	1.0	0.0	1.0
Special Projects Administrator	840	1.0	0.0	1.0	0.0	1.0
Full-Time Total		4.0	0.0	4.0	0.0	4.0
Temporary Job Class and Grade						
Management Asst I	031	0.0	1.0	1.0	(1.0)	0.0
Special Projects Administrator	840	0.0	1.0	1.0	(1.0)	0.0
Temporary Total		0.0	2.0	2.0	(2.0)	0.0
Finance Administration Total		4.0	2.0	6.0	(2.0)	4.0
Controller's Office						
Full-Time Ongoing Job Class and Grade						
Accountant I	030	14.0	0.0	14.0	0.0	14.0
Accountant II	033	4.0	0.0	4.0	0.0	4.0
Accountant III	035	5.0	0.0	5.0	0.0	5.0
Accountant IV	037	2.0	0.0	2.0	0.0	2.0

**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

FINANCE

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Account Clerk III	325	5.0	0.0	5.0	0.0	5.0
Account Clerk III*U8	725	3.0	0.0	3.0	0.0	3.0
Accounting Supervisor	039	1.0	0.0	1.0	0.0	1.0
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Deputy Finance Director	842	1.0	0.0	1.0	0.0	1.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Tax Auditor	030	1.0	0.0	1.0	0.0	1.0
Full-Time Total		38.0	0.0	38.0	0.0	38.0
Controller's Office Total		38.0	0.0	38.0	0.0	38.0

Financial Accounting and Reporting

Full-Time Ongoing Job Class and Grade

Accountant I	030	1.0	0.0	1.0	0.0	1.0
Accountant II	033	5.0	(1.0)	4.0	0.0	4.0
Accountant III	035	6.0	0.0	6.0	0.0	6.0
Accountant IV	037	6.0	0.0	6.0	0.0	6.0
Account Clerk III	325	1.0	0.0	1.0	0.0	1.0
Accounting Supervisor	039	3.0	0.0	3.0	0.0	3.0
Customer Service Clerk*Lead-U7	022	1.0	0.0	1.0	0.0	1.0
Deputy Finance Director	842	1.0	0.0	1.0	0.0	1.0
Fiscal Manager	040	1.0	0.0	1.0	0.0	1.0
Investment and Debt Manager	041	0.0	1.0	1.0	0.0	1.0
Special Projects Administrator	840	1.0	0.0	1.0	0.0	1.0
Water & Wastewtr Econ Anlst	035	1.0	0.0	1.0	0.0	1.0
Full-Time Total		27.0	0.0	27.0	0.0	27.0
Financial Accounting and Reporting Total		27.0	0.0	27.0	0.0	27.0

Treasury and Debt Management

Full-Time Ongoing Job Class and Grade

Accountant I	030	2.0	0.0	2.0	0.0	2.0
--------------	-----	-----	-----	-----	-----	-----

**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

FINANCE

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Accountant II	033	2.0	1.0	3.0	0.0	3.0
Accountant III	035	1.0	0.0	1.0	0.0	1.0
Accountant IV	037	3.0	0.0	3.0	0.0	3.0
Account Clerk II	321	1.0	0.0	1.0	0.0	1.0
Account Clerk III	325	2.0	0.0	2.0	0.0	2.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Deputy Finance Director	842	1.0	0.0	1.0	0.0	1.0
Investment and Debt Manager	041	3.0	(1.0)	2.0	0.0	2.0
Investment Manager	039	1.0	0.0	1.0	0.0	1.0
Full-Time Total		17.0	0.0	17.0	0.0	17.0
Treasury and Debt Management Total		17.0	0.0	17.0	0.0	17.0

Enterprise Resource Planning

Full-Time Ongoing Job Class and Grade

Accountant III	035	1.0	0.0	1.0	0.0	1.0
Accountant IV	037	3.0	0.0	3.0	0.0	3.0
Business Systems Analyst	033	5.0	(1.0)	4.0	0.0	4.0
Buyer	031	1.0	0.0	1.0	0.0	1.0
Deputy Finance Director	842	1.0	0.0	1.0	0.0	1.0
Info Tech Analyst/Prg III	039	2.0	0.0	2.0	0.0	2.0
Info Tech Project Manager	041	3.0	0.0	3.0	0.0	3.0
Lead Business Systems Analyst	038	4.0	0.0	4.0	0.0	4.0
Lead Info Tech Systems Spec	042	2.0	0.0	2.0	0.0	2.0
Senior Business Systems Analyst	036	5.0	0.0	5.0	0.0	5.0
User Technology Specialist	035	1.0	0.0	1.0	0.0	1.0
Full-Time Total		28.0	(1.0)	27.0	0.0	27.0
Enterprise Resource Planning Total		28.0	(1.0)	27.0	0.0	27.0

Procurement

Full-Time Ongoing Job Class and Grade

**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

FINANCE

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Accounting Supervisor	039	1.0	0.0	1.0	0.0	1.0
Admin Asst I	030	0.0	1.0	1.0	0.0	1.0
Buyer	031	1.0	0.0	1.0	0.0	1.0
Contracts Specialist II	035	9.0	0.0	9.0	0.0	9.0
Contracts Specialist II*Lead	037	5.0	0.0	5.0	0.0	5.0
Deputy Finance Director	842	1.0	0.0	1.0	0.0	1.0
Procurement Manager	038	4.0	0.0	4.0	0.0	4.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Senior Buyer	032	9.0	0.0	9.0	0.0	9.0
Special Projects Administrator	840	0.0	0.0	0.0	1.0	1.0
Full-Time Total		31.0	1.0	32.0	1.0	33.0
Temporary Job Class and Grade						
Special Projects Administrator	840	1.0	(1.0)	0.0	0.0	0.0
Temporary Total		1.0	(1.0)	0.0	0.0	0.0
Procurement Total		32.0	0.0	32.0	1.0	33.0
Risk Management						
Full-Time Ongoing Job Class and Grade						
Accountant II	033	1.0	0.0	1.0	0.0	1.0
Account Clerk III	325	1.0	0.0	1.0	0.0	1.0
Admin Aide	326	1.0	0.0	1.0	0.0	1.0
Asst Risk Management Admin	039	1.0	0.0	1.0	0.0	1.0
Claims Adjuster II	033	2.0	0.0	2.0	0.0	2.0
Risk Management Coordinator	037	3.0	0.0	3.0	0.0	3.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Full-Time Total		10.0	0.0	10.0	0.0	10.0
Risk Management Total		10.0	0.0	10.0	0.0	10.0
Real Estate						
Full-Time Ongoing Job Class and Grade						

**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

FINANCE

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Asst Real Estate Admin	039	1.0	0.0	1.0	0.0	1.0
Deputy Finance Director	842	1.0	0.0	1.0	0.0	1.0
Project Management Assistant	031	1.0	0.0	1.0	0.0	1.0
Project Manager	036	3.0	0.0	3.0	0.0	3.0
Property Specialist	032	9.0	0.0	9.0	0.0	9.0
Relocation Specialist	033	1.0	0.0	1.0	0.0	1.0
Review Appraiser	037	1.0	0.0	1.0	0.0	1.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Full-Time Total		18.0	0.0	18.0	0.0	18.0
Temporary Job Class and Grade						
Management Asst II	037	0.0	1.0	1.0	0.0	1.0
TemporaryTotal		0.0	1.0	1.0	0.0	1.0
Real Estate Total		18.0	1.0	19.0	0.0	19.0
Revenue Enforcement						
Full-Time Ongoing Job Class and Grade						
Accountant I	030	3.0	0.0	3.0	0.0	3.0
Accountant II	033	1.0	0.0	1.0	0.0	1.0
Accountant III	035	4.0	0.0	4.0	0.0	4.0
Account Clerk III	325	1.0	0.0	1.0	0.0	1.0
Account Clerk Supervisor	027	1.0	0.0	1.0	0.0	1.0
Admin Aide	326	2.0	0.0	2.0	0.0	2.0
Admin Asst I	030	2.0	(1.0)	1.0	0.0	1.0
Asst Tax & License Adm	039	2.0	0.0	2.0	0.0	2.0
Customer Service Clerk	320	2.0	0.0	2.0	0.0	2.0
License Inspector	327	2.0	0.0	2.0	0.0	2.0
Senior Tax Auditor	033	8.0	0.0	8.0	0.0	8.0
Special Projects Administrator	840	0.0	0.0	0.0	1.0	1.0
Tax Auditor	030	8.0	0.0	8.0	0.0	8.0
Treasury Collections Rep*TAR	329	3.0	0.0	3.0	0.0	3.0
Full-Time Total		39.0	(1.0)	38.0	1.0	39.0

**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

FINANCE

	2020-21			2021-22	
	Budgeted Positions	Additions/Reductions	Estimate	Additions/Reductions	Budgeted Positions
Temporary Job Class and Grade					
Special Projects Administrator	840	0.0	1.0	1.0	(1.0) 0.0
Temporary Total		0.0	1.0	1.0	(1.0) 0.0
Revenue Enforcement Total		39.0	0.0	39.0	0.0 39.0
Finance Total		213.0	2.0	215.0	(1.0) 214.0



City of Phoenix

**DEPARTMENT SUMMARY
GENERAL GOVERNMENT PROGRAM**

COMMUNICATIONS OFFICE

Program Goal

The Communications Office disseminates information on city governmental services to residents and assists them in using and understanding the information. The office also encourages participation in city government and develops programming for the government access cable television channel.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Communications Office	2,446,392	2,739,766	3,159,291	15.3%
Total	2,446,392	2,739,766	3,159,291	15.3%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	2,461,523	2,572,567	2,892,458	12.4%
Contractual Services	182,098	246,107	342,334	39.1%
Commodities	25,333	34,150	27,700	-18.9%
Capital Outlay	12,048	77,000	75,000	-2.6%
Internal Charges and Credits	(234,611)	(190,058)	(178,201)	6.2%
Total	2,446,392	2,739,766	3,159,291	15.3%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
General Fund	50	(121)	2,414	>100.0%
Cable Television	2,364,795	2,684,391	3,156,877	17.6%
Other Restricted	49,543	49,650	-	-100.0%
Grants	32,005	5,846	-	-100.0%
Total	2,446,392	2,739,766	3,159,291	15.3%

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	17.0	17.0	18.0
Part-Time Ongoing Positions	2.1	2.1	2.1
Temporary Positions	0.0	0.0	0.0
Total	19.1	19.1	20.1

**PROGRAM CHANGES
GENERAL GOVERNMENT PROGRAM**

COMMUNICATIONS OFFICE

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year
	Positions	Amount	Positions	Amount	Cost
Citywide Public Records Support: Add a Management Assistant I position to assist with tracking and responding to public records requests. In the last several years the volume of records requests has increased by more than 60% to over 9,500 per year. Adding this position will allow for the maintenance of service levels.			1.0	93,937	-
Total			1.0	93,937	

**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

COMMUNICATIONS OFFICE

	2020-21			2021-22	
	Budgeted Positions	Additions/Reductions	Estimate	Additions/Reductions	Budgeted Positions
Summary by Division					
Communications Office	19.1	0.0	19.1	1.0	20.1
Total	19.1	0.0	19.1	1.0	20.1
Communications Office					
Full-Time Ongoing Job Class and Grade					
Admin Asst I	030	1.0	0.0	1.0	1.0
Admin Asst III	037	1.0	0.0	1.0	1.0
Management Asst I	031	0.0	0.0	0.0	1.0
Management Asst II	037	1.0	0.0	1.0	1.0
Multimedia Specialist	032	4.0	0.0	4.0	4.0
Public Information Dir (NC)	906	1.0	0.0	1.0	1.0
Public Information Officer	035	4.0	0.0	4.0	4.0
Senior Public Info Officer	038	2.0	0.0	2.0	2.0
Special Projects Administrator	840	1.0	0.0	1.0	1.0
Video Productions Coordinator	035	1.0	0.0	1.0	1.0
Video Station Manager	840	1.0	0.0	1.0	1.0
Full-Time Total	17.0	0.0	17.0	1.0	18.0
Part-Time Ongoing Job Class and Grade					
Multimedia Specialist Part-Time	032	1.6	0.0	1.6	1.6
Secretary II*U8 Part-Time	721	0.5	0.0	0.5	0.5
Part-Time Total	2.1	0.0	2.1	0.0	2.1
Communications Office Total	19.1	0.0	19.1	1.0	20.1



City of Phoenix

**DEPARTMENT SUMMARY
GENERAL GOVERNMENT PROGRAM**

GOVERNMENT RELATIONS

Program Goal

Government Relations represents the city, as appropriate, in contacts with federal, state, regional, county and other city governments. Government Relations is also charged with citywide grants coordination.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Government Relations	4,291,119	1,514,154	1,259,397	-16.8%
Total	4,291,119	1,514,154	1,259,397	-16.8%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	1,069,829	870,044	847,721	-2.6%
Contractual Services	3,131,185	640,962	408,183	-36.3%
Commodities	82,866	675	675	0.0%
Internal Charges and Credits	7,239	2,473	2,818	14.0%
Total	4,291,119	1,514,154	1,259,397	-16.8%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
General Fund	2,359,191	1,270,216	1,259,397	-0.9%
Other Restricted	1,853,193	-	-	0.0%
Grants	78,735	243,938	-	-100.0%
Total	4,291,119	1,514,154	1,259,397	-16.8%

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	4.0	4.0	5.0
Part-Time Ongoing Positions	0.0	0.0	0.0
Temporary Positions	3.0	1.0	0.0
Total	7.0	5.0	5.0

**PROGRAM CHANGES
GENERAL GOVERNMENT PROGRAM**

GOVERNMENT RELATIONS

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year
	Positions	Amount	Positions	Amount	Cost
Convert one Special Project Administrator position from temporary to ongoing to support a long term strategy of managing the City's governmental relations efforts. This critical position coordinates the City's lobbyist team, the Arizona League of Cities and Towns, and works with City departments to track and respond to legislation that impacts the City.			0.0	-	-
Total			0.0	-	

**POSITION SCHEDULE
GENERAL GOVERNMENT PROGRAM**

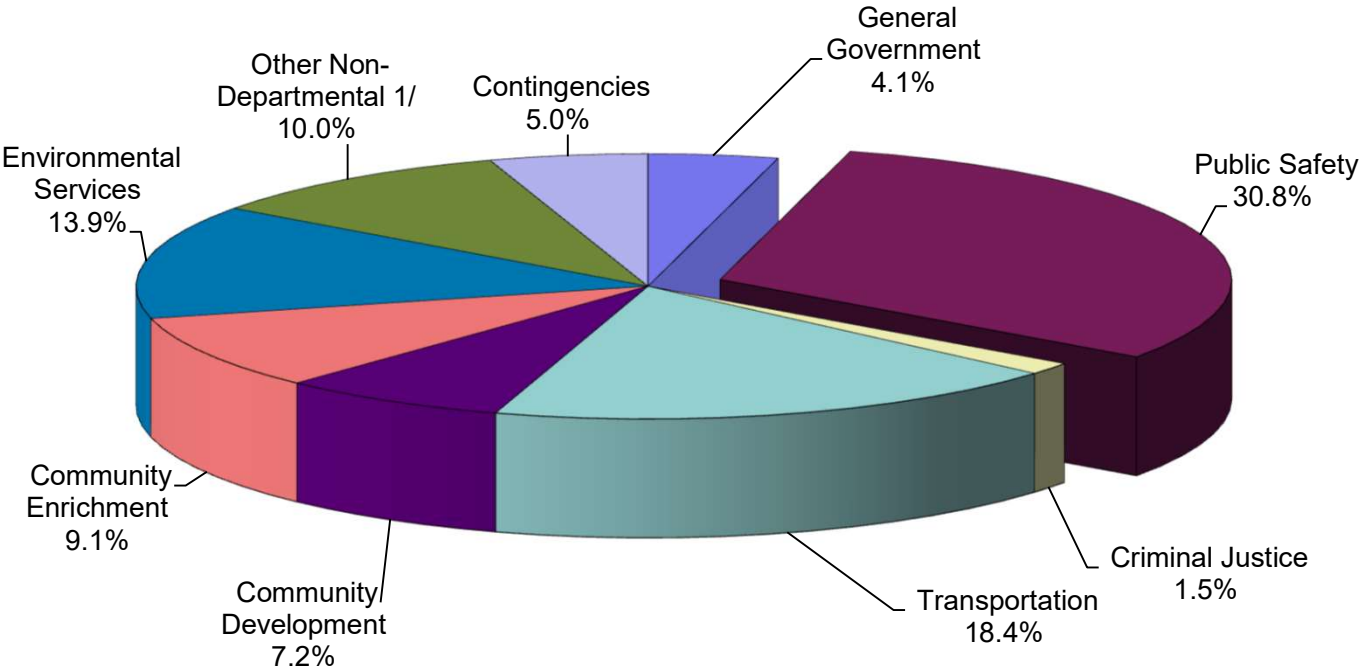
GOVERNMENT RELATIONS

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Full-Time Ongoing Job Class and Grade						
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Intergovern Affairs Coord (NC)	906	1.0	0.0	1.0	0.0	1.0
Management Asst I	031	1.0	0.0	1.0	0.0	1.0
Special Projects Administrator	840	1.0	0.0	1.0	1.0	2.0
Full-Time Total		4.0	0.0	4.0	1.0	5.0
Temporary Job Class and Grade						
Asst to the City Manager (NC)	904	1.0	(1.0)	0.0	0.0	0.0
Management Asst II	037	1.0	(1.0)	0.0	0.0	0.0
Special Projects Administrator	840	1.0	0.0	1.0	(1.0)	0.0
Temporary Total		3.0	(2.0)	1.0	(1.0)	0.0
Government Relations Total		7.0	(2.0)	5.0	0.0	5.0



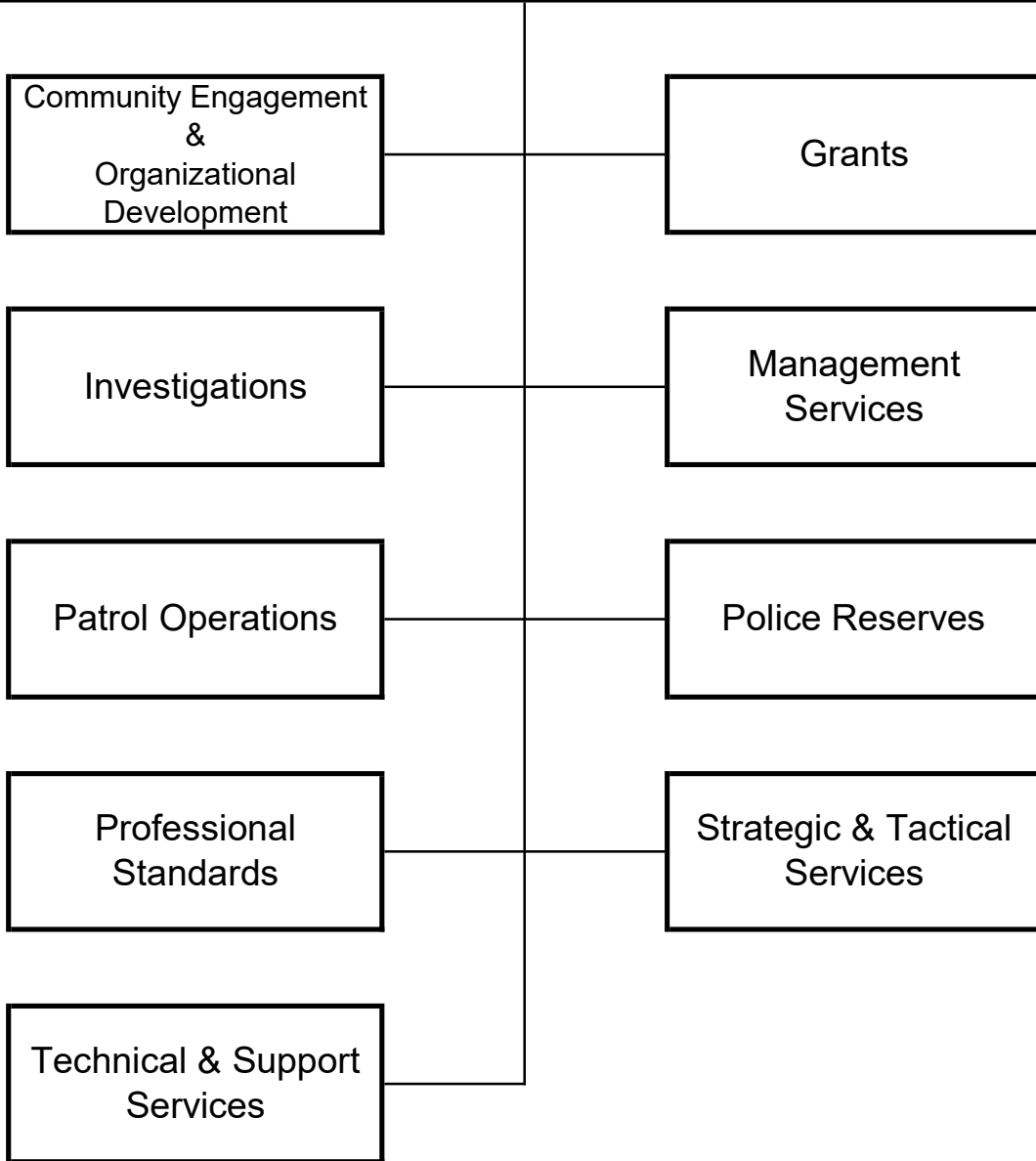
City of Phoenix

Public Safety



1/ Other Non-Departmental consists of the American Rescue Plan Act (ARPA) Fund and Unassigned Vacancy Savings.

Police



**DEPARTMENT SUMMARY
PUBLIC SAFETY PROGRAM**

POLICE

Program Goal

The Police Department provides the community with a law enforcement system that integrates and uses all departmental, civic and community resources for police services and protection of the lives and property of our residents.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Police Reserves	682,401	832,152	792,379	-4.8%
Management Services	194,727,087	194,979,850	221,619,458	13.7%
Technical & Support Services	63,460,246	71,529,161	73,223,704	2.4%
Community Engagement & Organizational Development	39,345,452	38,180,429	38,217,602	0.1%
Patrol Operations	221,192,691	219,501,723	238,937,134	8.9%
Professional Standards	6,432,188	6,449,023	7,392,838	14.6%
Strategic & Tactical Services	60,761,258	62,764,105	68,669,028	9.4%
Investigations	114,089,525	112,214,680	118,900,320	6.0%
Grants	8,197,362	13,511,230	18,955,485	40.3%
Total	708,888,212	719,962,353	786,707,948	9.3%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	643,434,409	658,781,573	706,024,724	7.2%
Contractual Services	47,117,439	49,673,973	59,139,787	19.1%
Commodities	13,187,412	14,895,263	26,978,072	81.1%
Capital Outlay	18,622,154	11,329,920	9,764,649	-13.8%
Internal Charges and Credits	(13,052,874)	(14,718,376)	(15,199,284)	-3.3%
Other Expenditures and Transfers	(420,328)	-	-	0.0%
Total	708,888,212	719,962,353	786,707,948	9.3%

**DEPARTMENT SUMMARY
PUBLIC SAFETY PROGRAM**

POLICE

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
General Fund	557,551,784	569,252,133	611,238,667	7.4%
Court Awards	5,680,168	4,307,021	5,405,905	25.5%
Neighborhood Protection	31,082,363	28,635,879	34,347,039	19.9%
Public Safety Enhancement	17,825,940	16,736,001	18,879,924	12.8%
Public Safety Expansion	67,185,706	65,734,593	79,092,771	20.3%
Sports Facilities	1,527,917	1,604,312	1,684,528	5.0%
Other Restricted	21,249,508	20,907,321	18,956,859	-9.3%
Grants	6,784,826	12,785,093	17,102,255	33.8%
Total	708,888,212	719,962,353	786,707,948	9.3%

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	4,329.0	4,328.0	4,373.0
Part-Time Ongoing Positions	8.6	8.6	8.6
Temporary Positions	26.0	27.0	55.0
Total	4,363.6	4,363.6	4,436.6

**PROGRAM CHANGES
PUBLIC SAFETY PROGRAM**

POLICE

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year
	Positions	Amount	Positions	Amount	Cost
Public Records Support: Add funding for nine Administrative Aide, three Forensic Photo Specialist, two Administrative Assistant I, and one Forensic Photo Specialist Lead positions to provide additional staff support for the Public Records and Services Unit. These positions will help eliminate public records request backlogs, ensure timely request processing, and improve overall customer service and transparency.			15.0	1,009,407	-
Early Intervention: Add two Administrative Aide, one Management Assistant I, and one Police Research Analyst positions to support the Early Intervention System (EIS). These positions will ensure timely and accurate data and implement intervention recommendations, with the goal of identifying employee risk and preventing adverse events.			4.0	297,261	-
Data Transparency: Add staffing required to meet federal National Incident-Based Reporting System (NIBRS) standards, additional demands for increased transparency in policing and timely publication of data, and increased workload due to Proposition 207's requirement to purge prior criminal records related to marijuana offenses. This funding will allow for 22 ongoing positions, including 12 Police Coding Clerk, six Admin Aide*U7, two Police Records Clerk, one Criminal Intelligence Analyst, and one Police R&I Bureau Shift Supervisor. It also includes funding for 12 temporary part-time Police Coding Clerk positions.			34.0	1,924,155	-
Civilianize Central Booking: Add funding for 18 temporary Detention Officer positions and four temporary Detention Supervisor positions in the Centralized Booking Detail. These civilian positions will take the place of sworn positions, allowing officers to be redeployed to higher priority duties. Vacancies in the department will offset the cost of the new positions.			22.0	-	-
Convert one temporary Police Administrator position and two Police Research Analyst positions to ongoing positions in the Compliance & Oversight Bureau. The Police Administrator position serves as the Data Quality Administrator and is responsible for the Early Identification and Intervention System, provides key department data, and manages inspections and audits in the Professional Standards Bureau. The Police Research Analyst positions analyze officer data to predict possible trends of employee incidents.			0.0	-	-

**PROGRAM CHANGES
PUBLIC SAFETY PROGRAM**

POLICE

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year
	Positions	Amount	Positions	Amount	Cost
Convert a temporary Management Assistant II to an ongoing position to continue support of the Center for Continuous Improvement Bureau, which focuses on improving community and internal relationships and identifying process improvements and efficiencies.			0.0	-	-
Police Reform Reviews: Add a General Fund set-aside for a comprehensive review of the Phoenix Police Department to support police reform, community trust, and enhanced transparency. Funds will be used to hire independent third-parties that have a demonstrated track record with assisting police departments across the country achieve these goals. Reviews will include practices and polices, stakeholder and community feedback, and provide recommendations for improvement.			0.0	500,000	-
Total			75.0	3,730,823	

**POSITION SCHEDULE
PUBLIC SAFETY PROGRAM**

POLICE

	2020-21			2021-22	
	Budgeted Positions	Additions/Reductions	Estimate	Additions/Reductions	Budgeted Positions
Summary by Division					
Police Reserves	5.0	0.0	5.0	0.0	5.0
Management Services	1,181.0	3.0	1,184.0	15.0	1,199.0
Technical & Support Services	479.5	1.0	480.5	56.0	536.5
Community Engagement & Organizational Development	200.0	(1.0)	199.0	0.0	199.0
Patrol Operations	1,331.1	(13.0)	1,318.1	0.0	1,318.1
Professional Standards	33.0	3.0	36.0	4.0	40.0
Strategic & Tactical Services	481.0	10.0	491.0	0.0	491.0
Investigations	633.0	(2.0)	631.0	0.0	631.0
Grants	17.0	2.0	19.0	(2.0)	17.0
Total	4,360.6	3.0	4,363.6	73.0	4,436.6

Police Reserves

Full-Time Ongoing Job Class and Grade

Police Officer	428	4.0	0.0	4.0	0.0	4.0
Secretary II*Precinct	322	1.0	0.0	1.0	0.0	1.0
Full-Time Total		5.0	0.0	5.0	0.0	5.0

Police Reserves Total		5.0	0.0	5.0	0.0	5.0
------------------------------	--	------------	------------	------------	------------	------------

Management Services

Full-Time Ongoing Job Class and Grade

Accountant I	030	1.0	0.0	1.0	0.0	1.0
Accountant II	033	6.0	0.0	6.0	0.0	6.0
Accountant III	035	2.0	0.0	2.0	0.0	2.0
Account Clerk III	325	2.0	0.0	2.0	0.0	2.0
Admin Aide	326	20.0	0.0	20.0	9.0	29.0
Admin Aide*U8	726	1.0	0.0	1.0	0.0	1.0
Admin Asst I	030	11.0	0.0	11.0	2.0	13.0
Admin Asst II	035	5.0	0.0	5.0	0.0	5.0
Aircraft Technician	224	2.0	0.0	2.0	0.0	2.0
Budget Analyst II	035	3.0	0.0	3.0	0.0	3.0
Building Facilities Supt	038	1.0	0.0	1.0	0.0	1.0

**POSITION SCHEDULE
PUBLIC SAFETY PROGRAM**

POLICE

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Building Maint Worker	120	1.0	0.0	1.0	0.0	1.0
Contracts Specialist I	030	2.0	0.0	2.0	0.0	2.0
Crime Scene Shift Supervisor	035	1.0	0.0	1.0	0.0	1.0
Crime Scene Specialist II	328	16.0	0.0	16.0	0.0	16.0
Criminal Intelligence Analyst	033	2.0	0.0	2.0	0.0	2.0
Department Budget Supervisor	037	1.0	0.0	1.0	0.0	1.0
Facility Contract Compl Spec	326	1.0	0.0	1.0	0.0	1.0
Forensic Photo Spec	327	7.0	0.0	7.0	3.0	10.0
Forensic Photo Spec*Ld	328	1.0	0.0	1.0	1.0	2.0
Forensic Scientist II	032	3.0	0.0	3.0	0.0	3.0
Forensic Scientist III	035	6.0	0.0	6.0	0.0	6.0
Forensic Scientist IV	039	5.0	0.0	5.0	0.0	5.0
Human Resources Aide	726	7.0	2.0	9.0	0.0	9.0
Human Resources Aide*U7	026	1.0	0.0	1.0	0.0	1.0
Human Resources Analyst	030	3.0	0.0	3.0	0.0	3.0
Human Resources Clerk	721	1.0	0.0	1.0	0.0	1.0
Human Resources Officer	035	1.0	0.0	1.0	0.0	1.0
Human Resources Supervisor	038	1.0	0.0	1.0	0.0	1.0
Info Tech Analyst/Prg I	035	1.0	0.0	1.0	0.0	1.0
Info Tech Analyst/Prg II	037	7.0	0.0	7.0	0.0	7.0
Info Tech Analyst/Prg III	039	7.0	0.0	7.0	0.0	7.0
Info Tech Project Manager	041	1.0	0.0	1.0	0.0	1.0
Info Tech Supv*1st Shift	035	1.0	0.0	1.0	0.0	1.0
Laboratory Technician	325	1.0	0.0	1.0	0.0	1.0
Lead Info Tech Systems Spec	042	4.0	0.0	4.0	0.0	4.0
Lead User Technology Spec	039	5.0	0.0	5.0	0.0	5.0
Management Asst II	037	4.0	0.0	4.0	0.0	4.0
Multimedia Specialist	032	1.0	0.0	1.0	0.0	1.0
Police Administrator	842	1.0	0.0	1.0	1.0	2.0
Police Aide	318	2.0	0.0	2.0	0.0	2.0
Police Assistant	325	15.0	0.0	15.0	0.0	15.0
Police Asst*Special Detail	326	5.0	0.0	5.0	0.0	5.0
Police Chief (NC)	966	1.0	0.0	1.0	0.0	1.0
Police Commander	862	7.0	1.0	8.0	0.0	8.0
Police Commander*Asst Chief	960	6.0	0.0	6.0	0.0	6.0
Police Commander*Exec Asst Chf	962	1.0	0.0	1.0	0.0	1.0

**POSITION SCHEDULE
PUBLIC SAFETY PROGRAM**

POLICE

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Police Comm Operator	328	4.0	0.0	4.0	0.0	4.0
Police Comm Op*Lead Radio/911	330	4.0	0.0	4.0	0.0	4.0
Police Comm Op*Radio/911	329	74.0	0.0	74.0	0.0	74.0
Police Comm Shift Supervisor	034	1.0	0.0	1.0	0.0	1.0
Police Communications Supv	032	11.0	0.0	11.0	0.0	11.0
Police Lieutenant	638	9.0	0.0	9.0	0.0	9.0
Police Officer	428	754.0	2.0	756.0	0.0	756.0
Police Officer*Flight Instr	431	2.0	0.0	2.0	0.0	2.0
Police Officer*Rescue Pilot	430	3.0	0.0	3.0	0.0	3.0
Police Records Clk	322	24.0	0.0	24.0	0.0	24.0
Police Records Clk*Alarms Lead	024	2.0	0.0	2.0	0.0	2.0
Police Research Analyst	033	1.0	0.0	1.0	2.0	3.0
Police R & I Bureau Shift Supv	031	1.0	0.0	1.0	0.0	1.0
Police R & I Operations Supv	035	1.0	0.0	1.0	0.0	1.0
Police Sergeant	634	57.0	(1.0)	56.0	0.0	56.0
Public Information Specialist	033	1.0	0.0	1.0	0.0	1.0
Safety Analyst I	030	1.0	0.0	1.0	0.0	1.0
Safety Analyst II	033	1.0	0.0	1.0	0.0	1.0
Secretary II	321	3.0	0.0	3.0	0.0	3.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Secretary II*Office Automation	323	1.0	0.0	1.0	0.0	1.0
Secretary II*Precinct	322	2.0	0.0	2.0	0.0	2.0
Senior Human Resources Analyst	033	3.0	0.0	3.0	0.0	3.0
Senior Human Resources Clerk	723	2.0	(2.0)	0.0	0.0	0.0
Senior Info Tech Systems Spec	040	4.0	0.0	4.0	0.0	4.0
Senior User Technology Spec	037	8.0	0.0	8.0	0.0	8.0
Special Projects Administrator	840	1.0	0.0	1.0	0.0	1.0
Supplies Clerk II*U3	324	1.0	0.0	1.0	0.0	1.0
User Support Specialist	330	6.0	0.0	6.0	0.0	6.0
User Technology Specialist	035	2.0	0.0	2.0	0.0	2.0
User Technology Specialist*U2	228	6.0	0.0	6.0	0.0	6.0
Full-Time Total		1,175.0	2.0	1,177.0	18.0	1,195.0

**POSITION SCHEDULE
PUBLIC SAFETY PROGRAM**

POLICE

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Temporary Job Class and Grade						
Police Administrator	842	0.0	1.0	1.0	(1.0)	0.0
Police Officer	428	6.0	0.0	6.0	0.0	6.0
Police Research Analyst	033	0.0	0.0	0.0	(2.0)	(2.0)
Temporary Total		6.0	1.0	7.0	(3.0)	4.0
Management Services Total		1,181.0	3.0	1,184.0	15.0	1,199.0
Technical & Support Services						
Full-Time Ongoing Job Class and Grade						
Admin Aide	326	15.0	0.0	15.0	0.0	15.0
Admin Aide*U7	026	0.0	0.0	0.0	6.0	6.0
Admin Asst I	030	3.0	0.0	3.0	0.0	3.0
Criminal Intelligence Analyst	033	6.0	0.0	6.0	1.0	7.0
Detention Officer	328	24.0	0.0	24.0	0.0	24.0
Fingerprint Technician	324	11.0	0.0	11.0	0.0	11.0
Fingerprint Technician*Lead	326	3.0	0.0	3.0	0.0	3.0
Forensic Photo Spec	327	3.0	0.0	3.0	0.0	3.0
Forensic Photo Spec*Ld	328	1.0	0.0	1.0	0.0	1.0
Multimedia Specialist	032	3.0	0.0	3.0	0.0	3.0
Police Administrator	842	2.0	0.0	2.0	0.0	2.0
Police Assistant	325	3.0	0.0	3.0	0.0	3.0
Police Asst*Special Detail	326	0.0	1.0	1.0	0.0	1.0
Police Automated System Sec	323	24.0	0.0	24.0	0.0	24.0
Police Automated System Sec*Ld	025	7.0	0.0	7.0	0.0	7.0
Police Coding Clerk	324	20.0	0.0	20.0	12.0	32.0
Police Commander	862	1.0	0.0	1.0	0.0	1.0
Police Comm Operator	328	57.0	(2.0)	55.0	0.0	55.0
Police Comm Op*Lead Radio/911	330	6.0	0.0	6.0	0.0	6.0
Police Comm Op*Radio/911	329	104.0	0.0	104.0	0.0	104.0
Police Comm Shift Supervisor	034	2.0	0.0	2.0	0.0	2.0
Police Comm Shift Supv*Lead	035	1.0	0.0	1.0	0.0	1.0
Police Communications Supv	032	20.0	0.0	20.0	0.0	20.0
Police Lieutenant	638	3.0	0.0	3.0	0.0	3.0
Police Officer	428	58.0	3.0	61.0	0.0	61.0

**POSITION SCHEDULE
PUBLIC SAFETY PROGRAM**

POLICE

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Police Property Supervisor	030	4.0	0.0	4.0	0.0	4.0
Police Property Technician	325	17.0	0.0	17.0	0.0	17.0
Police Records Clk	322	35.0	0.0	35.0	2.0	37.0
Police Records Clk*Lead	323	3.0	0.0	3.0	0.0	3.0
Police Research Supervisor	037	1.0	0.0	1.0	0.0	1.0
Police R & I Bureau Shift Supv	031	9.0	0.0	9.0	1.0	10.0
Police R & I Operations Supv	035	1.0	0.0	1.0	0.0	1.0
Police Sergeant	634	15.0	0.0	15.0	0.0	15.0
Police Statistical Rsrch Aide	326	3.0	0.0	3.0	0.0	3.0
Public Information Specialist	033	3.0	0.0	3.0	0.0	3.0
Secretary II	321	3.0	0.0	3.0	0.0	3.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Supplies Clerk II*U3	324	1.0	0.0	1.0	0.0	1.0
Video Productions Coordinator	035	1.0	0.0	1.0	0.0	1.0
Full-Time Total		474.0	2.0	476.0	22.0	498.0
Part-Time Ongoing Job Class and Grade						
Police Comm Operator Part-Time	328	0.5	0.0	0.5	0.0	0.5
Police Records Clk Part-Time	322	2.0	0.0	2.0	0.0	2.0
Part-Time Total		2.5	0.0	2.5	0.0	2.5
Temporary Job Class and Grade						
Detention Officer	328	0.0	0.0	0.0	18.0	18.0
Detention Supervisor	031	0.0	0.0	0.0	4.0	4.0
Police Administrator	842	1.0	(1.0)	0.0	0.0	0.0
Police Coding Clerk Part-Time	324	0.0	0.0	0.0	12.0	12.0
Police Comm Op*Radio/911	329	1.0	0.0	1.0	0.0	1.0
Police Comm Shift Supv*Lead	035	1.0	0.0	1.0	0.0	1.0
Temporary Total		3.0	(1.0)	2.0	34.0	36.0
Technical & Support Services Total		479.5	1.0	480.5	56.0	536.5
Community Engagement & Organizational Development						
Full-Time Ongoing Job Class and Grade						
Admin Aide	326	1.0	0.0	1.0	0.0	1.0

**POSITION SCHEDULE
PUBLIC SAFETY PROGRAM**

POLICE

		2020-21			2021-22	
		Budgeted Positions	Additions/Reductions	Estimate	Additions/Reductions	Budgeted Positions
Admin Asst I	030	2.0	0.0	2.0	0.0	2.0
Admin Secretary	027	1.0	0.0	1.0	0.0	1.0
Forensic Scientist IV	039	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	0.0	0.0	0.0	1.0	1.0
Police Commander	862	3.0	0.0	3.0	0.0	3.0
Police Lieutenant	638	5.0	0.0	5.0	0.0	5.0
Police Officer	428	143.0	2.0	145.0	0.0	145.0
Police Sergeant	634	32.0	(4.0)	28.0	0.0	28.0
Polygraph Examiner	036	4.0	0.0	4.0	0.0	4.0
Secretary II	321	3.0	0.0	3.0	0.0	3.0
Secretary III	025	2.0	0.0	2.0	0.0	2.0
Secretary II*Office Automation	323	1.0	0.0	1.0	0.0	1.0
Full-Time Total		198.0	(2.0)	196.0	1.0	197.0
Temporary Job Class and Grade						
Management Asst II	037	0.0	1.0	1.0	(1.0)	0.0
Police Lieutenant	638	2.0	0.0	2.0	0.0	2.0
Temporary Total		2.0	1.0	3.0	(1.0)	2.0
Community Engagement & Organizational Development Total		200.0	(1.0)	199.0	0.0	199.0
Patrol Operations						
Full-Time Ongoing Job Class and Grade						
Admin Aide	326	7.0	0.0	7.0	0.0	7.0
Admin Asst I	030	6.0	0.0	6.0	0.0	6.0
Municipal Security Guard	323	8.0	0.0	8.0	0.0	8.0
Police Aide	318	21.0	0.0	21.0	0.0	21.0
Police Assistant	325	39.0	0.0	39.0	0.0	39.0
Police Commander	862	5.0	0.0	5.0	0.0	5.0
Police Lieutenant	638	43.0	(1.0)	42.0	0.0	42.0
Police Officer	428	1,035.0	(17.0)	1,018.0	0.0	1,018.0
Police Sergeant	634	160.0	5.0	165.0	0.0	165.0
Secretary II	321	2.0	0.0	2.0	0.0	2.0
Secretary II*Precinct	322	4.0	0.0	4.0	0.0	4.0
Full-Time Total		1,330.0	(13.0)	1,317.0	0.0	1,317.0

**POSITION SCHEDULE
PUBLIC SAFETY PROGRAM**

POLICE

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Part-Time Ongoing Job Class and Grade						
Municipal Security Guard*U8 Part-Time	723	1.1	0.0	1.1	0.0	1.1
Part-Time Total		1.1	0.0	1.1	0.0	1.1
Patrol Operations Total						
		1,331.1	(13.0)	1,318.1	0.0	1,318.1
Professional Standards						
Full-Time Ongoing Job Class and Grade						
Admin Aide	326	2.0	0.0	2.0	2.0	4.0
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Management Asst I	031	0.0	0.0	0.0	1.0	1.0
Police Commander	862	1.0	0.0	1.0	0.0	1.0
Police Lieutenant	638	3.0	1.0	4.0	0.0	4.0
Police Officer	428	6.0	0.0	6.0	0.0	6.0
Police Research Analyst	033	0.0	0.0	0.0	1.0	1.0
Police Research Supervisor	037	1.0	0.0	1.0	0.0	1.0
Police Sergeant	634	17.0	0.0	17.0	0.0	17.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Full-Time Total		33.0	1.0	34.0	4.0	38.0
Temporary Job Class and Grade						
Police Research Analyst	033	0.0	2.0	2.0	0.0	2.0
Temporary Total		0.0	2.0	2.0	0.0	2.0
Professional Standards Total						
		33.0	3.0	36.0	4.0	40.0
Strategic & Tactical Services						
Full-Time Ongoing Job Class and Grade						
Admin Asst I	030	3.0	0.0	3.0	0.0	3.0
Aircraft Maintenance Supv	036	1.0	0.0	1.0	0.0	1.0
Aircraft Technician	224	4.0	0.0	4.0	0.0	4.0
Aircraft Technician*QA	226	1.0	0.0	1.0	0.0	1.0

**POSITION SCHEDULE
PUBLIC SAFETY PROGRAM**

POLICE

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Criminal Intelligence Analyst	033	3.0	0.0	3.0	0.0	3.0
Municipal Security Guard	323	10.0	0.0	10.0	0.0	10.0
Police Assistant	325	28.0	0.0	28.0	0.0	28.0
Police Asst*Special Detail	326	3.0	0.0	3.0	0.0	3.0
Police Commander	862	3.0	0.0	3.0	0.0	3.0
Police Lieutenant	638	14.0	(1.0)	13.0	0.0	13.0
Police Officer	428	324.0	11.0	335.0	0.0	335.0
Police Officer*Chief Pilot	432	2.0	0.0	2.0	0.0	2.0
Police Officer*Flight Instr	431	11.0	0.0	11.0	0.0	11.0
Police Officer*Rescue Pilot	430	10.0	0.0	10.0	0.0	10.0
Police Sergeant	634	55.0	0.0	55.0	0.0	55.0
Police Statistical Rsrch Aide	326	1.0	0.0	1.0	0.0	1.0
Secretary II	321	2.0	0.0	2.0	0.0	2.0
Secretary III	025	2.0	0.0	2.0	0.0	2.0
Secretary II*Office Automation	323	1.0	0.0	1.0	0.0	1.0
Secretary II*Precinct	322	2.0	0.0	2.0	0.0	2.0
User Technology Specialist*U2	228	1.0	0.0	1.0	0.0	1.0
Full-Time Total		481.0	10.0	491.0	0.0	491.0
Strategic & Tactical Services Total		481.0	10.0	491.0	0.0	491.0
Investigations						
Full-Time Ongoing Job Class and Grade						
Admin Aide	326	0.0	1.0	1.0	0.0	1.0
Admin Asst I	030	2.0	0.0	2.0	0.0	2.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Asst Crime Lab Administrator	041	3.0	0.0	3.0	0.0	3.0
Crime Scene Section Supervisor	039	1.0	0.0	1.0	0.0	1.0
Crime Scene Shift Supervisor	035	5.0	0.0	5.0	0.0	5.0
Crime Scene Specialist II	328	12.0	0.0	12.0	0.0	12.0
Crime Scene Specialist III	330	11.0	0.0	11.0	0.0	11.0
Criminal Intelligence Analyst	033	1.0	0.0	1.0	0.0	1.0
Forensic Science Section Supv	040	8.0	0.0	8.0	0.0	8.0
Forensic Scientist II	032	15.0	0.0	15.0	0.0	15.0

**POSITION SCHEDULE
PUBLIC SAFETY PROGRAM**

POLICE

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Forensic Scientist III	035	23.0	0.0	23.0	0.0	23.0
Forensic Scientist IV	039	23.0	0.0	23.0	0.0	23.0
Internal Auditor	036	1.0	0.0	1.0	0.0	1.0
Laboratory Technician	325	7.0	0.0	7.0	0.0	7.0
Police Administrator	842	1.0	0.0	1.0	0.0	1.0
Police Aide	318	3.0	0.0	3.0	0.0	3.0
Police Assistant	325	20.0	(1.0)	19.0	0.0	19.0
Police Asst*Special Detail	326	6.0	0.0	6.0	0.0	6.0
Police Commander	862	4.0	0.0	4.0	0.0	4.0
Police Lieutenant	638	11.0	1.0	12.0	0.0	12.0
Police Officer	428	382.0	(1.0)	381.0	0.0	381.0
Police Research Analyst	033	1.0	0.0	1.0	0.0	1.0
Police Sergeant	634	66.0	(1.0)	65.0	0.0	65.0
Remote Comp Term Op*CAU Lead	323	1.0	0.0	1.0	0.0	1.0
Secretary II	321	12.0	0.0	12.0	0.0	12.0
Secretary III	025	4.0	0.0	4.0	0.0	4.0
Secretary II*Office Automation	323	1.0	0.0	1.0	0.0	1.0
Secretary II*Precinct	322	1.0	0.0	1.0	0.0	1.0
Senior User Technology Spec	037	1.0	0.0	1.0	0.0	1.0
Full-Time Total		627.0	(1.0)	626.0	0.0	626.0
Part-Time Ongoing Job Class and Grade						
Police Assistant Part-Time	325	5.0	0.0	5.0	0.0	5.0
Part-Time Total		5.0	0.0	5.0	0.0	5.0
Temporary Job Class and Grade						
Secretary II	321	1.0	(1.0)	0.0	0.0	0.0
Temporary Total		1.0	(1.0)	0.0	0.0	0.0
Investigations Total		633.0	(2.0)	631.0	0.0	631.0
Grants						
Full-Time Ongoing Job Class and Grade						
Police Lieutenant	638	1.0	0.0	1.0	0.0	1.0
Police Officer	428	2.0	0.0	2.0	0.0	2.0

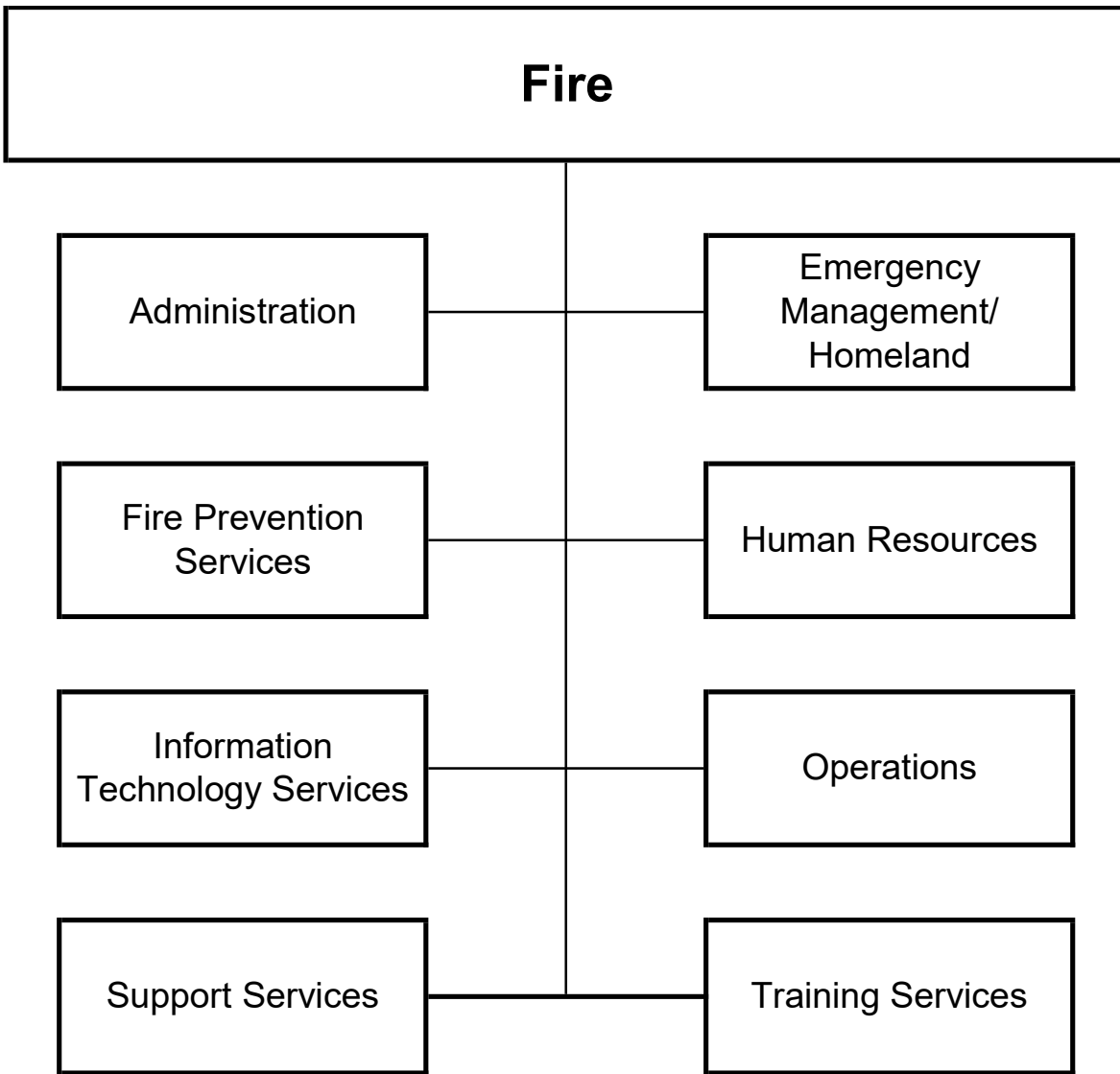
**POSITION SCHEDULE
PUBLIC SAFETY PROGRAM**

POLICE

		2020-21			2021-22	
		Budgeted Positions	Additions/Reductions	Estimate	Additions/Reductions	Budgeted Positions
Police Sergeant	634	3.0	0.0	3.0	0.0	3.0
Full-Time Total		6.0	0.0	6.0	0.0	6.0
Temporary Job Class and Grade						
Accountant II	033	1.0	0.0	1.0	0.0	1.0
Contracts Specialist I	030	1.0	0.0	1.0	0.0	1.0
Criminal Intelligence Analyst	033	1.0	0.0	1.0	0.0	1.0
Forensic Scientist II	032	0.0	2.0	2.0	(2.0)	0.0
Forensic Scientist III	035	2.0	0.0	2.0	0.0	2.0
Laboratory Technician	325	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	1.0	0.0	1.0	0.0	1.0
Police Assistant	325	1.0	0.0	1.0	0.0	1.0
Police Asst*Special Detail	326	1.0	0.0	1.0	0.0	1.0
Police Lieutenant	638	1.0	0.0	1.0	0.0	1.0
Police Research Analyst	033	1.0	0.0	1.0	0.0	1.0
Temporary Total		11.0	2.0	13.0	(2.0)	11.0
Grants Total		17.0	2.0	19.0	(2.0)	17.0
Police Total		4,360.6	3.0	4,363.6	73.0	4,436.6



City of Phoenix



**DEPARTMENT SUMMARY
PUBLIC SAFETY PROGRAM**

FIRE

Program Goal

The Fire Department provides the highest level of life and property safety through fire prevention, fire control, emergency medical and public education services.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Administration	18,756,682	19,127,230	29,035,078	51.8%
Information Technology Services	24,348,215	29,611,795	30,211,719	2.0%
Operations	280,388,594	296,330,385	335,415,880	13.2%
Human Resources	7,262,975	8,012,488	7,852,428	-2.0%
Emergency Management/Homeland	4,730,655	4,867,365	3,193,151	-34.4%
Training Services	6,386,639	9,578,650	5,756,867	-39.9%
Fire Prevention Services	6,385,093	7,555,637	8,967,242	18.7%
Support Services	45,498,600	41,902,104	41,829,677	-0.2%
Total	393,757,453	416,985,654	462,262,042	10.9%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	335,672,457	358,802,531	399,320,294	11.3%
Contractual Services	19,879,272	22,731,182	23,231,861	2.2%
Commodities	23,043,742	20,305,357	19,384,085	-4.5%
Capital Outlay	17,963,783	17,184,601	24,609,046	43.2%
Internal Charges and Credits	(2,728,223)	(2,613,530)	(3,059,383)	-17.1%
Other Expenditures and Transfers	(73,579)	575,513	(1,223,861)	-312.7%
Total	393,757,453	416,985,654	462,262,042	10.9%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
General Fund	335,695,946	351,478,550	388,358,440	10.5%
Neighborhood Protection	9,683,498	10,826,624	11,063,436	2.2%
Public Safety Enhancement	9,558,647	11,723,176	11,104,189	-5.3%
Public Safety Expansion	13,306,178	16,308,622	17,613,268	8.0%
Other Restricted	5,797,580	6,792,183	17,061,590	>100.0%
Grants	19,715,603	19,856,499	17,061,119	-14.1%
Total	393,757,453	416,985,654	462,262,042	10.9%

**DEPARTMENT SUMMARY
PUBLIC SAFETY PROGRAM**

FIRE

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	2,026.0	2,061.0	2,180.0
Part-Time Ongoing Positions	26.8	26.8	59.7
Temporary Positions	37.0	40.0	38.0
Total	2,089.8	2,127.8	2,277.7

**PROGRAM CHANGES
PUBLIC SAFETY PROGRAM**

FIRE

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year
	Positions	Amount	Positions	Amount	Cost
Paramedic Training: Add funding for two Paramedic Training Coordinators and one Admin Aide position. These positions will support current and future programs of Emergency Medical Services including the addition and implementation of a new electronic patient care reporting (EPCR) system. These positions will also restore previously eliminated positions from prior budget reductions.			3.0	382,288	-
Radio Repair: Add funding for one User Technology Specialist to support the maintenance and repair of radios used by Firefighters. Add funding for one Admin Aide to provide administrative support to the Phoenix Fire Regional Dispatch Center. The onetime costs include one vehicle, technology equipment, and office space reconfiguration.			2.0	259,985	-
Crisis Response: Expand the City of Phoenix Community Assistance Program in order to provide additional resources for responding to behavioral and mental health calls for service using a civilian model. Full implementation of the enhanced program is anticipated to take 18-24 months. The first year estimated cost is \$8,770,580. A General Fund set-aside of \$6,229,420 is allocated for the implementation of the program after the first year. Once the program is fully implemented, the ongoing annual cost is estimated at \$15,000,000. During this time the City plans to seek input from the community and mental and behavioral health stakeholders to ensure that the program meets the needs of all. Staff also plans to engage an independent consultant to conduct a thorough review of the program to include process mapping, best practices identification, community engagement, developing performance measures, and developing the scope of the behavioral health unit request for proposal. The concept is to create an effective City of Phoenix behavioral and mental health crisis response program where multiple city departments work alongside non-profit organizations and the behavioral health community to improve the quality of life for residents in need. The program will also allow first responders to return to core public safety emergencies to reduce response times.			130.9	15,000,000	-

**PROGRAM CHANGES
PUBLIC SAFETY PROGRAM**

FIRE

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year
	Positions	Amount	Positions	Amount	Cost
<p>Fire Dispatch: Add funding for 10 new positions consisting of two Fire Communications Supervisor, two Fire Emergency Dispatcher * Lead, and six Fire Emergency Dispatchers for the Phoenix Fire Regional Dispatch Center (PFDRDC) which provides 9-1-1 fire and medical emergency call taking and dispatching services for the City of Phoenix and 26 other jurisdictions. Funding is shared between the City of Phoenix (50%) and the 26 partner jurisdictions (50%). In FY 2020-21, the City Council approved eight positions fully funded by the City of Phoenix with the shared cost beginning in FY 2021-22. The FY 2021-22 cost shown represents additional funding needed for one position since eight are already funded in the General Fund. The cost of the remaining nine positions will be paid for by the partner cities.</p>			10.0	87,236	-
<p>Solar Energy Inspection: Add funding for vehicles, supplies, and five new positions for a new energy system inspection program. The new positions include one Planning and Development Team Lead and four Fire Prevention Specialist II. This program will provide Fire Prevention the staff to conduct plan reviews and inspections of photovoltaic and energy storage systems. This addition is offset with \$698,000 in revenue generated from permit fees.</p>			5.0	-	-
<p>Convert a Fire Prevention Specialist II position from temporary to ongoing status. This position is assigned to the Public Works Department and performs plan review activities for City of Phoenix owned properties and building projects. This ensures City of Phoenix projects conform to applicable Fire Code requirements.</p>			0.0	-	-
Total			150.9	15,729,509	

**POSITION SCHEDULE
PUBLIC SAFETY PROGRAM**

FIRE

	2020-21			2021-22	
	Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Summary by Division					
Administration	54.0	0.0	54.0	0.0	54.0
Information Technology Services	65.0	5.0	70.0	1.0	71.0
Operations	1,804.8	28.0	1,832.8	141.9	1,974.7
Human Resources	25.0	2.0	27.0	0.0	27.0
Emergency Management/Homeland	13.0	1.0	14.0	(1.0)	13.0
Training Services	16.0	0.0	16.0	3.0	19.0
Fire Prevention Services	71.0	0.0	71.0	5.0	76.0
Support Services	43.0	0.0	43.0	0.0	43.0
Total	2,091.8	36.0	2,127.8	149.9	2,277.7

Administration

Full-Time Ongoing Job Class and Grade

Accountant I	030	1.0	0.0	1.0	0.0	1.0
Accountant II	033	2.0	0.0	2.0	0.0	2.0
Accountant III	035	1.0	0.0	1.0	0.0	1.0
Account Clerk II	321	4.0	0.0	4.0	0.0	4.0
Account Clerk III	325	18.0	1.0	19.0	0.0	19.0
Account Clerk Supervisor	027	2.0	0.0	2.0	0.0	2.0
Admin Aide*U7	026	1.0	0.0	1.0	0.0	1.0
Admin Asst I	030	2.0	0.0	2.0	0.0	2.0
Admin Secretary	027	1.0	0.0	1.0	0.0	1.0
Asst to the Fire Chief	903	1.0	0.0	1.0	0.0	1.0
Budget Analyst II	035	1.0	0.0	1.0	0.0	1.0
Building Maint Worker*U2	220	1.0	0.0	1.0	0.0	1.0
Department Budget Supervisor	037	1.0	0.0	1.0	0.0	1.0
Fire Batt Chf*Asst Chief	950	5.0	0.0	5.0	0.0	5.0
Fire Batt Chf*Deputy	854	2.0	0.0	2.0	0.0	2.0
Fire Batt Chf*Exec Asst Chief	952	1.0	0.0	1.0	0.0	1.0
Fire Chief (NC)	956	1.0	0.0	1.0	0.0	1.0
Information Tech Systems Spec	038	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	2.0	0.0	2.0	0.0	2.0
Medical Billing Supervisor	039	1.0	0.0	1.0	0.0	1.0
Records Clerk II	322	2.0	0.0	2.0	0.0	2.0

**POSITION SCHEDULE
PUBLIC SAFETY PROGRAM**

FIRE

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Senior Buyer	032	1.0	0.0	1.0	0.0	1.0
Supplies Clerk II*U2	215	1.0	(1.0)	0.0	0.0	0.0
Full-Time Total		54.0	0.0	54.0	0.0	54.0
Administration Total		54.0	0.0	54.0	0.0	54.0
Information Technology Services						
Full-Time Ongoing Job Class and Grade						
Admin Aide	326	2.0	0.0	2.0	0.0	2.0
Admin Asst II	035	2.0	0.0	2.0	0.0	2.0
Fire 911 Administrator	841	1.0	0.0	1.0	0.0	1.0
Fire Batt Chf*Deputy	854	1.0	0.0	1.0	0.0	1.0
Fire Batt Chf*Division	852	1.0	0.0	1.0	0.0	1.0
Fire Captain*40hr	565	4.0	0.0	4.0	0.0	4.0
GIS Coordinator	036	1.0	0.0	1.0	0.0	1.0
GIS Technician	330	3.0	0.0	3.0	0.0	3.0
Information Tech Systems Spec	038	0.0	1.0	1.0	0.0	1.0
Info Tech Analyst/Prg I	035	1.0	0.0	1.0	0.0	1.0
Info Tech Analyst/Prg II	037	2.0	0.0	2.0	0.0	2.0
Info Tech Analyst/Prg III	039	1.0	0.0	1.0	0.0	1.0
Info Tech Project Manager	041	1.0	0.0	1.0	0.0	1.0
Lead Info Tech Systems Spec	042	4.0	0.0	4.0	0.0	4.0
Lead User Technology Spec	039	4.0	0.0	4.0	0.0	4.0
Management Asst II	037	1.0	0.0	1.0	0.0	1.0
Senior Info Tech Systems Spec	040	3.0	0.0	3.0	0.0	3.0
Senior User Technology Spec	037	8.0	(1.0)	7.0	0.0	7.0
User Technology Specialist	035	13.0	0.0	13.0	1.0	14.0
User Technology Specialist*U2	228	4.0	0.0	4.0	0.0	4.0
Full-Time Total		57.0	0.0	57.0	1.0	58.0

**POSITION SCHEDULE
PUBLIC SAFETY PROGRAM**

FIRE

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Temporary Job Class and Grade						
Fire Communications Supervisor	032	1.0	0.0	1.0	0.0	1.0
Fire Emergency Dispatcher	329	2.0	0.0	2.0	0.0	2.0
Information Tech Systems Spec	038	2.0	1.0	3.0	0.0	3.0
Info Tech Analyst/Prg II	037	0.0	1.0	1.0	0.0	1.0
Info Tech Project Manager	041	2.0	1.0	3.0	0.0	3.0
Lead Business Systems Analyst	038	1.0	(1.0)	0.0	0.0	0.0
Senior GIS Technician	032	0.0	1.0	1.0	0.0	1.0
Senior Info Tech Systems Spec	040	0.0	1.0	1.0	0.0	1.0
Senior User Technology Spec	037	0.0	1.0	1.0	0.0	1.0
Temporary Total		8.0	5.0	13.0	0.0	13.0
Information Technology Services Total		65.0	5.0	70.0	1.0	71.0
Operations						
Full-Time Ongoing Job Class and Grade						
Admin Aide	326	3.0	0.0	3.0	1.0	4.0
Admin Aide*U7	026	1.0	0.0	1.0	0.0	1.0
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Caseworker II	028	3.0	0.0	3.0	66.0	69.0
Caseworker III	032	1.0	0.0	1.0	26.0	27.0
Casework Services Coordinator	035	1.0	0.0	1.0	4.0	5.0
Clerical Supervisor	027	1.0	0.0	1.0	0.0	1.0
Curriculum/Training Coord	033	0.0	0.0	0.0	1.0	1.0
Deputy Human Services Director	842	0.0	0.0	0.0	1.0	1.0
Emergency Dispatcher	329	1.0	0.0	1.0	0.0	1.0
Emergency Dispatcher*Lead	330	1.0	(1.0)	0.0	0.0	0.0
Equipment Repair Spec	222	1.0	0.0	1.0	0.0	1.0
Fire Battalion Chief 56hr	851	25.0	0.0	25.0	0.0	25.0
Fire Batt Chf*Deputy	854	4.0	0.0	4.0	0.0	4.0
Fire Batt Chf*Division	852	1.0	0.0	1.0	0.0	1.0
Fire Batt Chief*DepChfShftCmdr	854	5.0	0.0	5.0	0.0	5.0
Fire Captain*40hr	565	19.0	0.0	19.0	0.0	19.0
Fire Captain 56hr	555	311.0	17.0	328.0	0.0	328.0

**POSITION SCHEDULE
PUBLIC SAFETY PROGRAM**

FIRE

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Fire Comm Supervisor*Telecom	033	1.0	0.0	1.0	0.0	1.0
Fire Communications Supervisor	032	9.0	0.0	9.0	2.0	11.0
Fire Emergency Dispatcher	329	83.0	0.0	83.0	6.0	89.0
Fire Emergency Dispatcher*Lead	330	7.0	1.0	8.0	2.0	10.0
Fire Engineer*40hr	562	2.0	0.0	2.0	0.0	2.0
Fire Engineer 56hr	552	367.0	8.0	375.0	0.0	375.0
Fire Equipment Service Worker	218	2.0	0.0	2.0	0.0	2.0
Firefighter*40hr	561	1.0	0.0	1.0	0.0	1.0
Firefighter 56hr	551	893.0	2.0	895.0	0.0	895.0
Fire Marshal	840	1.0	0.0	1.0	0.0	1.0
Fire Performance Auditor	037	2.0	0.0	2.0	0.0	2.0
Info Tech Analyst/Prg II	037	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	2.0	0.0	2.0	0.0	2.0
Secretary II	321	4.0	0.0	4.0	0.0	4.0
Secretary III	025	2.0	0.0	2.0	0.0	2.0
Senior Human Resources Analyst	033	1.0	0.0	1.0	0.0	1.0
Supplies Clerk I*U2	212	1.0	0.0	1.0	0.0	1.0
User Support Specialist	330	1.0	0.0	1.0	0.0	1.0
Full-Time Total		1,760.0	27.0	1,787.0	109.0	1,896.0
Part-Time Ongoing Job Class and Grade						
Casework Aide Part-Time	320	9.7	0.0	9.7	0.0	9.7
Caseworker III Part-Time	032	0.0	0.0	0.0	14.4	14.4
Caseworker II Part-Time	028	13.6	0.0	13.6	18.5	32.1
Fire Emergency Dispatcher Part-Time	329	2.5	0.0	2.5	0.0	2.5
Part-Time Total		25.8	0.0	25.8	32.9	58.7

**POSITION SCHEDULE
PUBLIC SAFETY PROGRAM**

FIRE

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Temporary Job Class and Grade						
Caseworker II	028	6.0	0.0	6.0	0.0	6.0
Caseworker III	032	4.0	0.0	4.0	0.0	4.0
Fire Batt Chf*Deputy	854	1.0	0.0	1.0	0.0	1.0
Fire Batt Chf*Division	852	0.0	1.0	1.0	0.0	1.0
Fire Captain*40hr	565	1.0	1.0	2.0	0.0	2.0
Fire Captain 56hr	555	4.0	(2.0)	2.0	0.0	2.0
Fire Emergency Dispatcher	329	2.0	(1.0)	1.0	0.0	1.0
Fire Emergency Dispatcher*Lead	330	1.0	0.0	1.0	0.0	1.0
Fire Engineer*40hr	562	0.0	1.0	1.0	0.0	1.0
Safety Analyst II	033	0.0	1.0	1.0	0.0	1.0
Temporary Total		19.0	1.0	20.0	0.0	20.0
Operations Total		1,804.8	28.0	1,832.8	141.9	1,974.7
Human Resources						
Full-Time Ongoing Job Class and Grade						
Admin Asst I	030	2.0	0.0	2.0	0.0	2.0
Fire Batt Chf*Deputy	854	4.0	0.0	4.0	0.0	4.0
Fire Batt Chf*Division	852	1.0	0.0	1.0	0.0	1.0
Fire Captain 56hr	555	3.0	0.0	3.0	0.0	3.0
Human Resources Aide*U7	026	1.0	0.0	1.0	0.0	1.0
Human Resources Analyst	030	1.0	0.0	1.0	0.0	1.0
Human Resources Officer	035	1.0	0.0	1.0	0.0	1.0
Multimedia Specialist	032	3.0	0.0	3.0	0.0	3.0
Public Information Specialist	033	1.0	0.0	1.0	0.0	1.0
Records Clerk II	322	1.0	0.0	1.0	0.0	1.0
Secretary II	321	2.0	0.0	2.0	0.0	2.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Senior Human Resources Clerk	723	4.0	0.0	4.0	0.0	4.0
Full-Time Total		25.0	0.0	25.0	0.0	25.0

**POSITION SCHEDULE
PUBLIC SAFETY PROGRAM**

FIRE

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Temporary Job Class and Grade						
Senior Human Resources Analyst	033	0.0	2.0	2.0	0.0	2.0
Temporary Total		0.0	2.0	2.0	0.0	2.0
Human Resources Total		25.0	2.0	27.0	0.0	27.0
Emergency Management/Homeland						
Full-Time Ongoing Job Class and Grade						
Admin Aide	326	1.0	(1.0)	0.0	0.0	0.0
Admin Asst I	030	0.0	1.0	1.0	0.0	1.0
Fire Batt Chf*Deputy	854	1.0	0.0	1.0	0.0	1.0
Fire Captain*40hr	565	3.0	0.0	3.0	0.0	3.0
Management Asst II	037	2.0	0.0	2.0	0.0	2.0
Management Asst III	839	1.0	0.0	1.0	0.0	1.0
Records Clerk II*Lead	323	1.0	0.0	1.0	0.0	1.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Full-Time Total		10.0	0.0	10.0	0.0	10.0
Temporary Job Class and Grade						
Accountant I	030	0.0	1.0	1.0	0.0	1.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Fire Batt Chf*Division	852	1.0	0.0	1.0	0.0	1.0
Fire Captain*40hr	565	1.0	0.0	1.0	(1.0)	0.0
Temporary Total		3.0	1.0	4.0	(1.0)	3.0
Emergency Management/Homeland Total		13.0	1.0	14.0	(1.0)	13.0
Training Services						
Full-Time Ongoing Job Class and Grade						
Admin Aide	326	2.0	0.0	2.0	1.0	3.0
Admin Aide*U7	026	1.0	0.0	1.0	0.0	1.0
Fire Batt Chf*Deputy	854	4.0	0.0	4.0	0.0	4.0
Fire Batt Chf*Division	852	1.0	0.0	1.0	0.0	1.0

**POSITION SCHEDULE
PUBLIC SAFETY PROGRAM**

FIRE

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Fire Captain*40hr	565	4.0	0.0	4.0	0.0	4.0
Fire Equipment Service Worker	218	1.0	0.0	1.0	0.0	1.0
Paramedic Training Coordinator	034	1.0	0.0	1.0	2.0	3.0
Secretary III	025	2.0	0.0	2.0	0.0	2.0
Full-Time Total		16.0	0.0	16.0	3.0	19.0
Training Services Total		16.0	0.0	16.0	3.0	19.0

Fire Prevention Services

Full-Time Ongoing Job Class and Grade

Admin Aide	326	0.0	1.0	1.0	0.0	1.0
Customer Service Clerk	320	1.0	0.0	1.0	0.0	1.0
Data Control Specialist	322	1.0	0.0	1.0	0.0	1.0
Engineering Tech	324	0.0	2.0	2.0	0.0	2.0
Fire Batt Chf*Deputy	854	1.0	0.0	1.0	0.0	1.0
Fire Captain*40hr	565	15.0	0.0	15.0	0.0	15.0
Fire Prevention Spec II	333	22.0	0.0	22.0	5.0	27.0
Fire Prevention Spec II*Ind/PR	335	10.0	0.0	10.0	0.0	10.0
Fire Prevention Supervisor	035	6.0	0.0	6.0	0.0	6.0
Fire Protection Engineer	038	3.0	0.0	3.0	0.0	3.0
Fire Protection Engineer*Lead	039	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	1.0	0.0	1.0	0.0	1.0
Planning & Dev Team Ldr	040	1.0	0.0	1.0	1.0	2.0
Records Clerk II	322	3.0	(1.0)	2.0	0.0	2.0
Secretary II	321	3.0	(2.0)	1.0	0.0	1.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Full-Time Total		69.0	0.0	69.0	6.0	75.0

Part-Time Ongoing Job Class and Grade

Admin Aide Part-Time	326	0.5	0.0	0.5	0.0	0.5
Fire Prevention Spec II Part-Time	333	0.5	0.0	0.5	0.0	0.5
Part-Time Total		1.0	0.0	1.0	0.0	1.0

**POSITION SCHEDULE
PUBLIC SAFETY PROGRAM**

FIRE

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Temporary Job Class and Grade						
Fire Prevention Spec II	333	1.0	0.0	1.0	(1.0)	0.0
Temporary Total		1.0	0.0	1.0	(1.0)	0.0
<hr/>						
Fire Prevention Services Total		71.0	0.0	71.0	5.0	76.0
<hr/>						
Support Services						
<hr/>						
Full-Time Ongoing Job Class and Grade						
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Architect	039	1.0	0.0	1.0	0.0	1.0
Building Maint Worker*U2	220	4.0	0.0	4.0	0.0	4.0
Courier	211	2.0	0.0	2.0	0.0	2.0
Equipment Repair Spec	222	4.0	0.0	4.0	0.0	4.0
Fire Batt Chf*Deputy	854	1.0	0.0	1.0	0.0	1.0
Fire Batt Chf*Division	852	1.0	0.0	1.0	0.0	1.0
Fire Captain*40hr	565	3.0	0.0	3.0	0.0	3.0
Fire Captain 56hr	555	2.0	0.0	2.0	0.0	2.0
Fire Equipment Service Worker	218	4.0	0.0	4.0	0.0	4.0
Firefighter Trainee (NC)	320	6.0	0.0	6.0	0.0	6.0
Fire Protection Engineer	038	1.0	0.0	1.0	0.0	1.0
Project Manager	036	1.0	0.0	1.0	0.0	1.0
Secretary II	321	2.0	0.0	2.0	0.0	2.0
Special Projects Administrator	840	1.0	0.0	1.0	0.0	1.0
Supplies Clerk III*U7	027	1.0	0.0	1.0	0.0	1.0
Supplies Clerk II*U2	215	4.0	0.0	4.0	0.0	4.0
Supplies Clerk II*U3	324	1.0	0.0	1.0	0.0	1.0
Supplies Clerk I*U2	212	3.0	0.0	3.0	0.0	3.0
Full-Time Total		43.0	0.0	43.0	0.0	43.0
<hr/>						
Support Services Total		43.0	0.0	43.0	0.0	43.0
<hr/>						
Fire Total		2,091.8	36.0	2,127.8	149.9	2,277.7



City of Phoenix



City of Phoenix

**DEPARTMENT SUMMARY
PUBLIC SAFETY PROGRAM**

HOMELAND SECURITY & EMERGENCY MANAGEMENT

Program Goal

The Office of Homeland Security and Emergency Management provides the city with the capability to mitigate, plan for, respond to and recover from large-scale community emergencies and disasters as a result of human-caused, technological or natural hazards.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Homeland Security & Emergency Management	979,718	707,691	689,995	-2.5%
Total	979,718	707,691	689,995	-2.5%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	1,053,634	1,024,297	1,022,201	-0.2%
Contractual Services	60,762	85,630	88,477	3.3%
Commodities	85,690	38,493	37,918	-1.5%
Capital Outlay	15,316	-	-	0.0%
Internal Charges and Credits	(254,745)	(440,729)	(458,601)	-4.1%
Other Expenditures and Transfers	19,059	-	-	0.0%
Total	979,718	707,691	689,995	-2.5%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
General Fund	155,653	90,590	133,099	46.9%
Public Safety Enhancement	365,225	437,123	497,842	13.9%
Other Restricted	33,293	7,650	-	-100.0%
Grants	425,548	172,328	59,054	-65.7%
Total	979,718	707,691	689,995	-2.5%

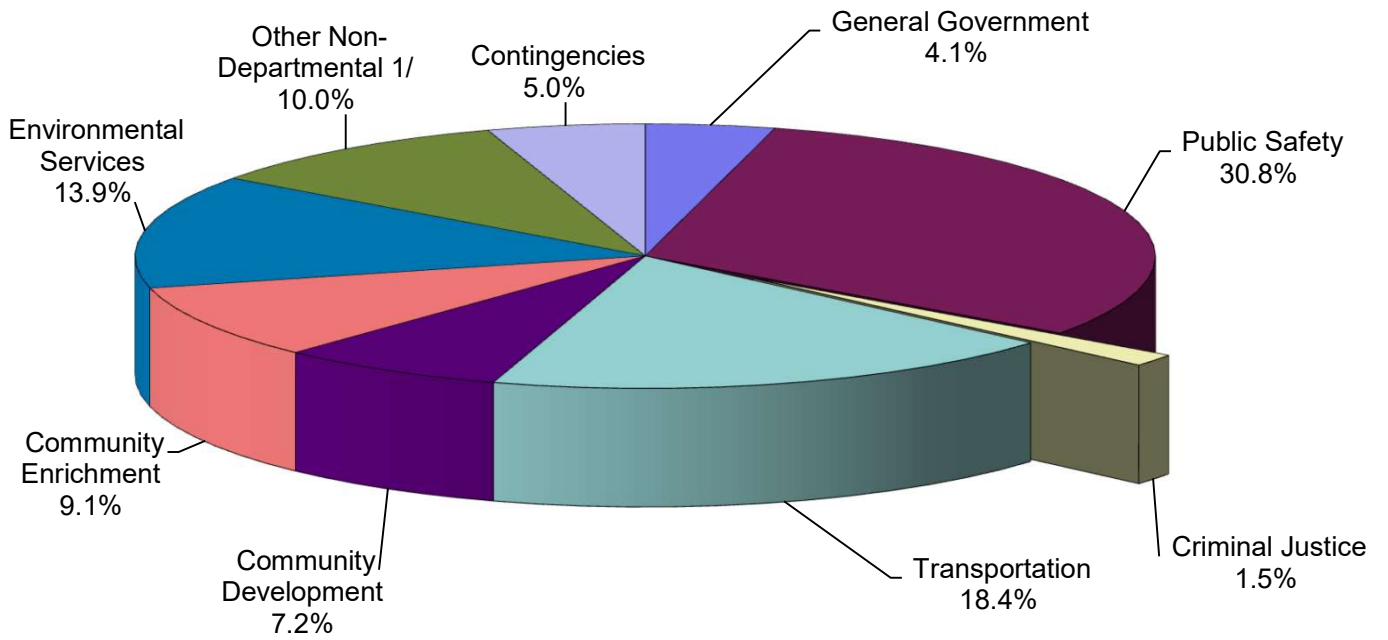
Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	7.0	7.0	7.0
Part-Time Ongoing Positions	0.0	0.0	0.0
Temporary Positions	2.0	0.0	0.0
Total	9.0	7.0	7.0

**POSITION SCHEDULE
PUBLIC SAFETY PROGRAM**

HOMELAND SECURITY & EMERGENCY MANAGEMENT

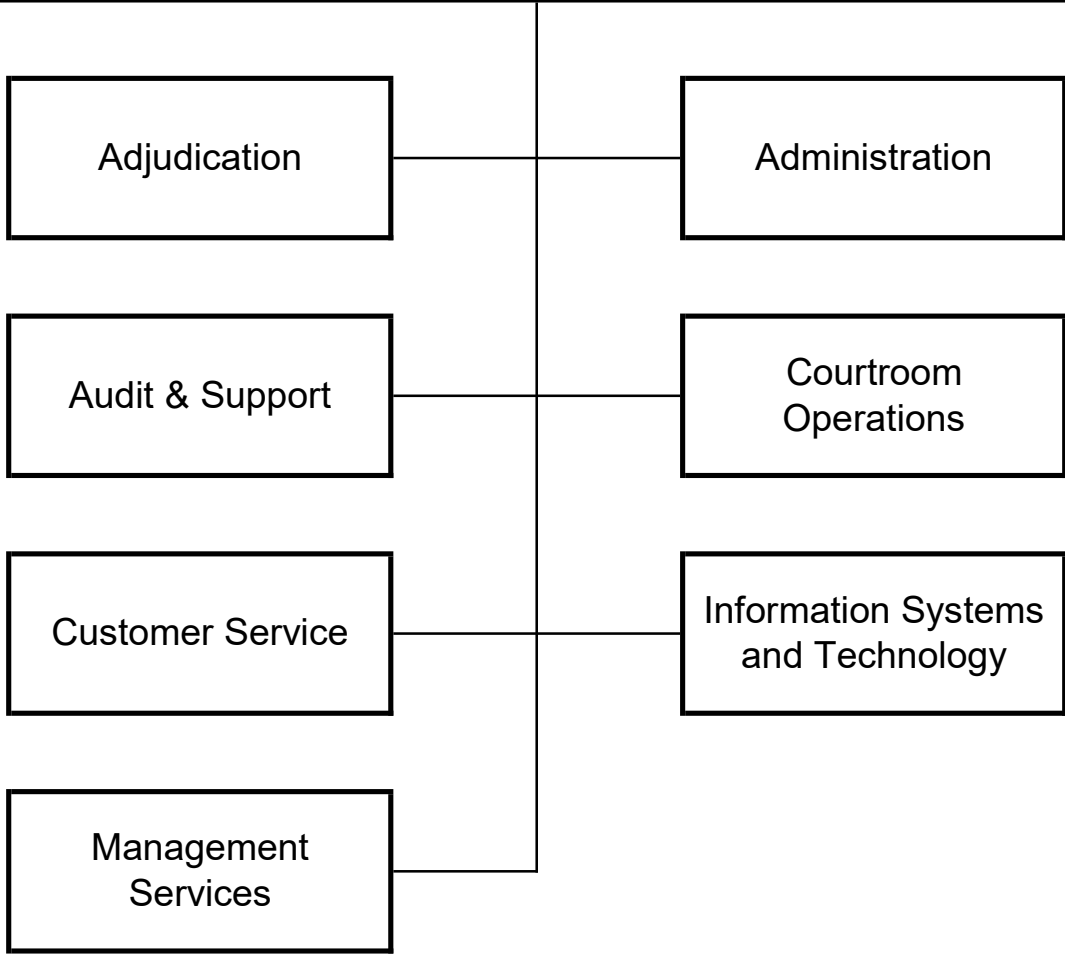
		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Full-Time Ongoing Job Class and Grade						
Admin Asst II	035	2.0	0.0	2.0	0.0	2.0
Asst to the City Manager (NC)	904	1.0	0.0	1.0	0.0	1.0
Deputy Chief Information Off	843	1.0	0.0	1.0	0.0	1.0
Management Asst I	031	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	1.0	0.0	1.0	0.0	1.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Full-Time Total		7.0	0.0	7.0	0.0	7.0
Temporary Job Class and Grade						
Accountant I	030	1.0	(1.0)	0.0	0.0	0.0
Lead Info Tech Systems Spec	042	1.0	(1.0)	0.0	0.0	0.0
Temporary Total		2.0	(2.0)	0.0	0.0	0.0
Homeland Security & Emergency Management		9.0	(2.0)	7.0	0.0	7.0

Criminal Justice



1/ Other Non-Departmental consists of the American Rescue Plan Act (ARPA) Fund and Unassigned Vacancy Savings.

Municipal Court



**DEPARTMENT SUMMARY
CRIMINAL JUSTICE PROGRAM**

MUNICIPAL COURT

Program Goal

The Municipal Court provides with integrity, to all individuals who come before this court: equal access, professional and impartial treatment, and just resolution of all court matters.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Administration	1,930,209	1,783,770	1,775,025	-0.5%
Management Services	4,138,008	4,353,944	4,887,962	12.3%
Information Systems and Technology	4,941,325	5,739,629	6,478,173	12.9%
Courtroom Operations	6,760,179	7,099,125	7,663,316	7.9%
Customer Service	4,873,334	5,198,449	5,565,944	7.1%
Audit & Support	3,793,281	4,230,584	4,446,785	5.1%
Adjudication	5,940,001	5,970,282	6,671,886	11.8%
Total	32,376,337	34,375,783	37,489,091	9.1%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	28,491,045	29,806,150	32,588,920	9.3%
Contractual Services	2,128,302	2,670,592	3,172,665	18.8%
Commodities	637,913	750,795	548,642	-26.9%
Capital Outlay	199,606	60,637	-	-100.0%
Internal Charges and Credits	783,137	1,087,609	1,178,864	8.4%
Other Expenditures and Transfers	136,332	-	-	0.0%
Total	32,376,337	34,375,783	37,489,091	9.1%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
General Fund	29,706,092	31,310,434	34,223,862	9.3%
Other Restricted	2,375,318	2,955,664	3,265,229	10.5%
Grants	294,926	109,685	-	-100.0%
Total	32,376,337	34,375,783	37,489,091	9.1%

**DEPARTMENT SUMMARY
CRIMINAL JUSTICE PROGRAM**

MUNICIPAL COURT

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	269.0	269.0	274.0
Part-Time Ongoing Positions	4.0	4.0	4.0
Temporary Positions	1.0	1.0	1.0
Total	274.0	274.0	279.0

**PROGRAM CHANGES
CRIMINAL JUSTICE PROGRAM**

MUNICIPAL COURT

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year
	Positions	Amount	Positions	Amount	Cost
Intake, Transfer, and Release (ITR) Staff: Add two Bailiff positions to provide judicial and operational support in a criminal courtroom located at the new Maricopa County ITR facility that opened in November 2020. This criminal courtroom is designed to handle initial appearances for individuals who have been arrested and held by the City of Phoenix. Funding would provide for the continued processing of cases in a timely and efficient manner.			2.0	133,498	-
Orders of Protection: Add one Court Interpreter and two Court/Legal Clerk II positions to support the operations of the Order of Protection Office. In September 2019, the Phoenix Municipal Court implemented the mandated firearm transfer process for defendants that are deemed a credible threat in an Order of Protection (OOP) case. Additionally, in January 2020, the Arizona Administration Office of the Courts (AOC) required the utilization of an on-line public portal system. Both process changes have caused increased staff workload and wait times. Staff and resources are needed in a customer service capacity, for administrative documentation and translation services.			3.0	223,826	-
Total			5.0	357,324	

**POSITION SCHEDULE
CRIMINAL JUSTICE PROGRAM**

MUNICIPAL COURT

	2020-21			2021-22		
	Budgeted Positions	Additions/Reductions	Estimate	Additions/Reductions	Budgeted Positions	
Summary by Division						
Administration	8.0	0.0	8.0	0.0	8.0	
Management Services	35.0	0.0	35.0	1.0	36.0	
Information Systems and Technology	22.0	0.0	22.0	0.0	22.0	
Courtroom Operations	76.0	0.0	76.0	4.0	80.0	
Customer Service	56.0	0.0	56.0	0.0	56.0	
Audit & Support	50.0	0.0	50.0	0.0	50.0	
Adjudication	27.0	0.0	27.0	0.0	27.0	
Total	274.0	0.0	274.0	5.0	279.0	
Administration						
Full-Time Ongoing Job Class and Grade						
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Asst City Atty IV (NC)	845	1.0	0.0	1.0	0.0	1.0
Chief Presiding Judge (NC)	980	1.0	0.0	1.0	0.0	1.0
Exec Asst to the City Mgr (NC)	908	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	1.0	0.0	1.0	0.0	1.0
Municipal Court Administrator	841	1.0	0.0	1.0	0.0	1.0
Public Information Specialist	033	1.0	0.0	1.0	0.0	1.0
Full-Time Total		7.0	0.0	7.0	0.0	7.0
Temporary Job Class and Grade						
Municipal Court Exec Officer	903	1.0	0.0	1.0	0.0	1.0
Temporary Total		1.0	0.0	1.0	0.0	1.0
Administration Total		8.0	0.0	8.0	0.0	8.0
Management Services						
Full-Time Ongoing Job Class and Grade						
Account Clerk III	325	1.0	0.0	1.0	0.0	1.0
Admin Aide	326	1.0	0.0	1.0	0.0	1.0
Admin Asst I	030	3.0	0.0	3.0	0.0	3.0
Budget Analyst II	035	1.0	0.0	1.0	0.0	1.0

**POSITION SCHEDULE
CRIMINAL JUSTICE PROGRAM**

MUNICIPAL COURT

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Court Interpreter*Credentialed	034	6.0	0.0	6.0	1.0	7.0
Court Security Officer	325	13.0	0.0	13.0	0.0	13.0
Court Security Supervisor	030	2.0	0.0	2.0	0.0	2.0
Court Security Systems Manager	036	1.0	0.0	1.0	0.0	1.0
Court Supervisor*Interpreter	036	1.0	0.0	1.0	0.0	1.0
Human Resources Aide*Court	727	1.0	0.0	1.0	0.0	1.0
Human Resources Analyst*Court	031	1.0	0.0	1.0	0.0	1.0
Human Resources Officer*Court	036	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	1.0	0.0	1.0	0.0	1.0
Municipal Court Administrator	841	1.0	0.0	1.0	0.0	1.0
Secretary II	321	1.0	0.0	1.0	0.0	1.0
Full-Time Total		35.0	0.0	35.0	1.0	36.0
Management Services Total		35.0	0.0	35.0	1.0	36.0
Information Systems and Technology						
Full-Time Ongoing Job Class and Grade						
Information Tech Systems Spec	038	1.0	0.0	1.0	0.0	1.0
Info Tech Analyst/Prg I	035	2.0	0.0	2.0	0.0	2.0
Info Tech Analyst/Prg II	037	4.0	(1.0)	3.0	0.0	3.0
Info Tech Analyst/Prg III	039	3.0	(1.0)	2.0	0.0	2.0
Info Tech Project Manager	041	1.0	(1.0)	0.0	0.0	0.0
Info Tech Service Specialist	033	2.0	0.0	2.0	0.0	2.0
Lead Business Systems Analyst	038	1.0	0.0	1.0	0.0	1.0
Lead Info Tech Systems Spec	042	1.0	1.0	2.0	0.0	2.0
Lead User Technology Spec	039	1.0	0.0	1.0	0.0	1.0
Municipal Court Administrator	841	1.0	0.0	1.0	0.0	1.0
Municipal Court Info Sys Off	903	1.0	0.0	1.0	0.0	1.0
Senior Info Tech Systems Spec	040	2.0	2.0	4.0	0.0	4.0
Senior User Technology Spec	037	1.0	0.0	1.0	0.0	1.0
User Technology Specialist	035	1.0	0.0	1.0	0.0	1.0
Full-Time Total		22.0	0.0	22.0	0.0	22.0

**POSITION SCHEDULE
CRIMINAL JUSTICE PROGRAM**

MUNICIPAL COURT

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Information Systems and Technology Total		22.0	0.0	22.0	0.0	22.0
Courtroom Operations						
Full-Time Ongoing Job Class and Grade						
Asst Court Administrator	035	1.0	0.0	1.0	0.0	1.0
Bailiff	324	49.0	0.0	49.0	2.0	51.0
Bailiff*Lead	325	10.0	0.0	10.0	0.0	10.0
Court/Legal Clerk I	320	1.0	0.0	1.0	0.0	1.0
Court/Legal Clerk II	322	5.0	0.0	5.0	2.0	7.0
Court/Legal Clerk III	024	2.0	0.0	2.0	0.0	2.0
Court Supervisor	030	6.0	0.0	6.0	0.0	6.0
Municipal Court Administrator	841	1.0	0.0	1.0	0.0	1.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Full-Time Total		76.0	0.0	76.0	4.0	80.0
Courtroom Operations Total		76.0	0.0	76.0	4.0	80.0
Customer Service						
Full-Time Ongoing Job Class and Grade						
Admin Aide	326	1.0	0.0	1.0	0.0	1.0
Asst Court Administrator	035	1.0	0.0	1.0	0.0	1.0
Court/Legal Clerk II	322	28.0	0.0	28.0	0.0	28.0
Court/Legal Clerk III	024	5.0	0.0	5.0	0.0	5.0
Court Supervisor	030	3.0	0.0	3.0	0.0	3.0
Municipal Court Administrator	841	1.0	0.0	1.0	0.0	1.0
Treasury Collections Rep	328	14.0	0.0	14.0	0.0	14.0
Treasury Collections Supv	032	3.0	0.0	3.0	0.0	3.0
Full-Time Total		56.0	0.0	56.0	0.0	56.0
Customer Service Total		56.0	0.0	56.0	0.0	56.0
Audit & Support						

**POSITION SCHEDULE
CRIMINAL JUSTICE PROGRAM**

MUNICIPAL COURT

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Full-Time Ongoing Job Class and Grade						
Accountant I	030	3.0	0.0	3.0	0.0	3.0
Accountant II	033	1.0	0.0	1.0	0.0	1.0
Accountant III	035	1.0	0.0	1.0	0.0	1.0
Account Clerk II	321	1.0	0.0	1.0	0.0	1.0
Account Clerk III	325	7.0	0.0	7.0	0.0	7.0
Court/Legal Clerk II	322	28.0	0.0	28.0	0.0	28.0
Court/Legal Clerk III	024	4.0	0.0	4.0	0.0	4.0
Court Supervisor	030	3.0	0.0	3.0	0.0	3.0
Municipal Court Administrator	841	1.0	0.0	1.0	0.0	1.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Full-Time Total		50.0	0.0	50.0	0.0	50.0
Audit & Support Total		50.0	0.0	50.0	0.0	50.0
Adjudication						
Full-Time Ongoing Job Class and Grade						
City Judge (NC)	880	19.0	0.0	19.0	0.0	19.0
Municipal Court Hrng Off (NC)	081	2.0	0.0	2.0	0.0	2.0
Presiding Court Hrng Off (NC)	086	1.0	0.0	1.0	0.0	1.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Full-Time Total		23.0	0.0	23.0	0.0	23.0
Part-Time Ongoing Job Class and Grade						
City Judge (NC) Part-Time	880	4.0	0.0	4.0	0.0	4.0
Part-Time Total		4.0	0.0	4.0	0.0	4.0
Adjudication Total		27.0	0.0	27.0	0.0	27.0
Municipal Court Total		274.0	0.0	274.0	5.0	279.0



City of Phoenix

**DEPARTMENT SUMMARY
CRIMINAL JUSTICE PROGRAM**

PUBLIC DEFENDER

Program Goal

The Public Defender Program provides legal representation for indigent defendants in Phoenix Municipal Court.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Public Defender	5,327,190	5,373,335	5,634,405	4.9%
Total	5,327,190	5,373,335	5,634,405	4.9%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	1,379,145	1,530,904	1,671,381	9.2%
Contractual Services	3,913,930	3,820,130	3,940,674	3.2%
Commodities	19,858	10,344	10,344	0.0%
Internal Charges and Credits	14,257	11,957	12,006	0.4%
Total	5,327,190	5,373,335	5,634,405	4.9%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
General Fund	5,327,190	5,373,335	5,634,405	4.9%
Total	5,327,190	5,373,335	5,634,405	4.9%

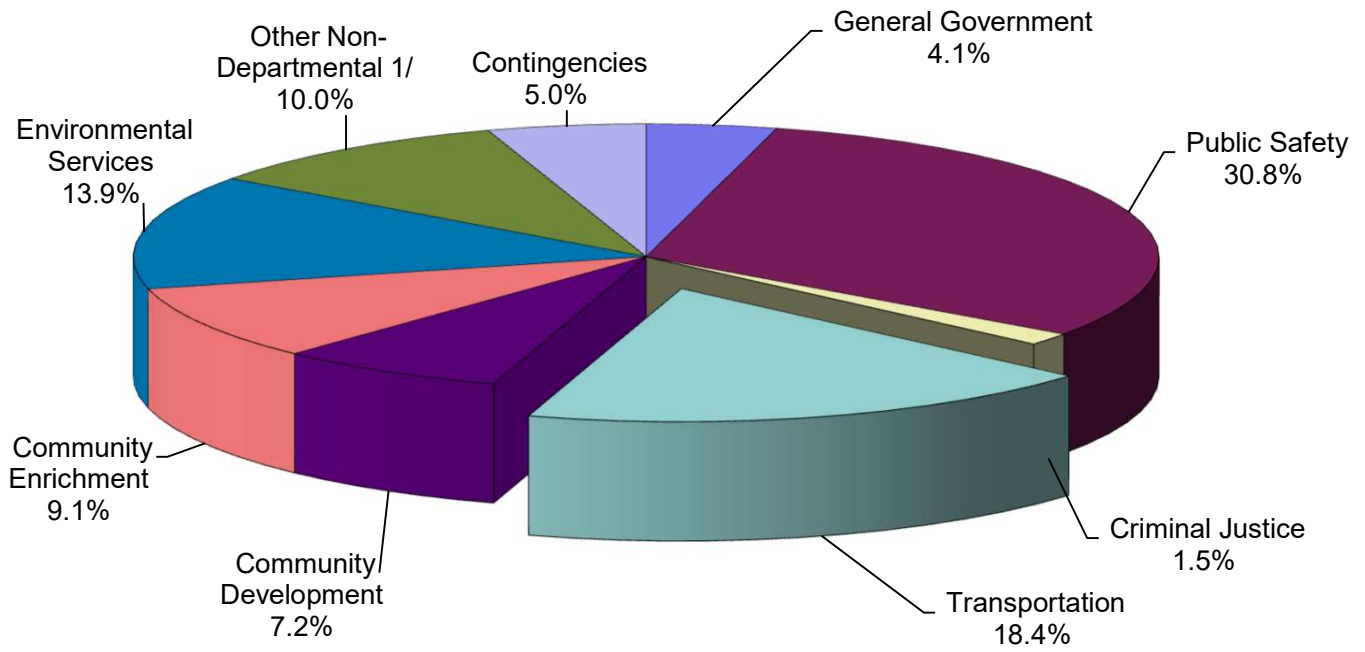
Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	11.0	11.0	11.0
Part-Time Ongoing Positions	0.0	0.0	0.0
Temporary Positions	0.0	0.0	0.0
Total	11.0	11.0	11.0

**POSITION SCHEDULE
CRIMINAL JUSTICE PROGRAM**

PUBLIC DEFENDER

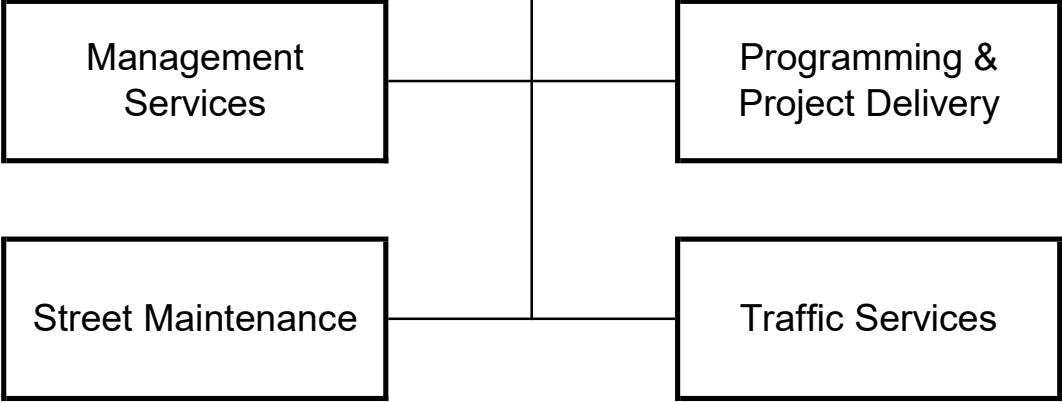
		2020-21			2021-22	
		Budgeted Positions	Additions/Reductions	Estimate	Additions/Reductions	Budgeted Positions
Full-Time Ongoing Job Class and Grade						
Admin Aide*U7	026	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Asst City Atty III (NC)	842	1.0	0.0	1.0	0.0	1.0
Asst City Atty IV (NC)	845	1.0	0.0	1.0	0.0	1.0
Casework Services Coordinator	035	1.0	0.0	1.0	0.0	1.0
Court/Legal Clerk II	322	3.0	0.0	3.0	0.0	3.0
Forensic Toxicology Expert(NC)	844	1.0	0.0	1.0	0.0	1.0
Legal Assistant	329	1.0	0.0	1.0	0.0	1.0
Public Defender (NC)	846	1.0	0.0	1.0	0.0	1.0
Full-Time Total		11.0	0.0	11.0	0.0	11.0
Public Defender Total		11.0	0.0	11.0	0.0	11.0

Transportation



1/ Other Non-Departmental consists of the American Rescue Plan Act (ARPA) Fund and Unassigned Vacancy Savings.

Street Transportation



DEPARTMENT SUMMARY TRANSPORTATION PROGRAM

STREET TRANSPORTATION

Program Goal

The Street Transportation Department plans for the safe and convenient movement of people and vehicles on city streets, effectively maintains the city's streets, designs and inspects the construction of streets to assure they meet specifications, and minimizes street damage through the control of irrigation and storm water.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Management Services	6,540,095	7,693,601	8,872,899	15.3%
Programming & Project Delivery	1,716,885	1,544,027	1,810,915	17.3%
Traffic Services	44,440,998	45,451,783	48,399,053	6.5%
Street Maintenance	45,679,793	50,225,065	56,770,401	13.0%
Total	98,377,771	104,914,476	115,853,268	10.4%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	68,109,852	71,806,899	77,517,500	8.0%
Contractual Services	32,677,728	35,579,366	39,811,169	11.9%
Commodities	12,302,962	15,888,664	16,577,645	4.3%
Capital Outlay	8,349,405	7,221,017	6,942,204	-3.9%
Internal Charges and Credits	(23,062,206)	(25,648,383)	(25,062,163)	2.3%
Other Expenditures and Transfers	29	66,913	66,913	0.0%
Total	98,377,771	104,914,476	115,853,268	10.4%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
General Fund	18,468,078	18,966,939	21,638,647	14.1%
Arizona Highway User Revenue	75,913,337	81,714,351	89,855,981	10.0%
Capital Construction	89,380	70,000	70,000	0.0%
Transportation 2050	383,503	362,110	514,604	42.1%
Other Restricted	3,364,258	3,630,783	3,744,036	3.1%
Grants	159,215	170,293	30,000	-82.4%
Total	98,377,771	104,914,476	115,853,268	10.4%

**DEPARTMENT SUMMARY
TRANSPORTATION PROGRAM**

STREET TRANSPORTATION

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	716.0	721.0	730.0
Part-Time Ongoing Positions	0.0	0.0	0.0
Temporary Positions	5.0	7.0	4.0
Total	721.0	728.0	734.0

**PROGRAM CHANGES
TRANSPORTATION PROGRAM**

STREET TRANSPORTATION

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year
	Positions	Amount	Positions	Amount	Cost
Pedestrian Safety: Add funding as part of the Roadway Safety Action Plan adopted by City Council on March 2, 2021. The plan addresses comprehensive roadway safety issues on City streets. The effort will be funded using the General Fund, the Transportation 2050 fund (T2050), and the Arizona Highway User Revenue fund (AHUR). The General Fund portion is six-hundred thousand per year over five years.			0.0	600,000	-
Cool Corridors: Add funding for the Cool Corridors Program to plant 1,800 trees annually. Each year tree plantings will occur in one-mile roadway segments located in each Council district, plus a one-mile roadway segment for the Mayor's Office. This program will contribute to achieving the City of Phoenix's goals for the Tree and Shade Master Plan, reducing the City's overall carbon footprint and reducing climate impacts through the cooling effects of shade trees.			0.0	1,482,600	-
Street Cleaning: Convert federally-funded deep-cleaning process around the Human Services Campus (HSC) and the right of way in the West Hatcher Road area of Sunnyslope to General Fund. The process uses antibacterial chemicals and high-pressure sprayers to clean and sanitize the sidewalks and right-of-way surrounding the HSC facility and the right-of-way in the area of 10th Street and Hatcher. Service is completed once or twice a month.			0.0	134,244	-
Add a Senior GIS Technician position in the Geographic Technology Services Section to oversee quality control, training, and data research for the GIS land base information and ensure recorded documents are correctly prepared and documented for GIS Technicians to map. Position will replace consulting services resulting in a net zero add.			1.0	-	-
Street Landscaping: Add funding to maintain street landscaping along newly developed and renovated streetscapes. This includes maintenance for new landscaping along the Grand Canal Phase II, Avenida Rio Salado from 35th Avenue to 51st Avenue, and the east side of 107th Avenue from Indian School Road to Camelback Road.			0.0	147,000	-

**PROGRAM CHANGES
TRANSPORTATION PROGRAM**

STREET TRANSPORTATION

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year
	Positions	Amount	Positions	Amount	Cost
Add a Senior GIS Technician position in the Technical Services Section to meet the needs of Pavement Management program's GIS editing and analyses, and the demand for GIS maps, tools, and services.			1.0	93,537	-
Public Records Support: Add an Engineering Technician position in the Central Records Section to support increased public records requests for right-of-way, City infrastructure, facilities and private development plans and maps including paving, storm drain, traffic services, and procurement and street maintenance records for the public, media and legal requests. This position will be charged out to departments for whom records are being requested regarding their projects.			1.0	-	-
Restore two Street Maintenance Foreman III positions and add funding for two vehicles. Positions are assigned to the Preventive Maintenance and Street Cleaning Sections. Six Foreman III positions were eliminated during the recession, four positions were restored, these are the last two positions. Positions handle day-to-day operations, provide training on procedures and safe operation of equipment, and handle administrative responsibilities related to emergency and storm response.			2.0	262,728	-
Add an Administrative Aide position in the Field Operations Administration section, dispatch function to assist with phone service requests, email, and other communications from the public, City staff, and other agencies regarding emergency, non-emergency street maintenance, and non-street related concerns.			1.0	76,336	-
Convert a temporary Special Projects Administrator position in the Horizontal Project Management (HPM) section to ongoing status to manage the design and construction staff and the Materials Testing Lab and Survey sections and oversee the work of design consultants and construction contractors.			0.0	-	-

**PROGRAM CHANGES
TRANSPORTATION PROGRAM**

STREET TRANSPORTATION

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year
	Positions	Amount	Positions	Amount	Cost
Convert a temporary Chief Construction Inspector and Senior Construction Inspector to ongoing status, and add funding for vehicles. Inspectors are responsible for project management of multiple projects, project and public safety, adhering and monitoring Americans with Disabilities Act (ADA) Federal compliance, and addressing citizen concerns and efficient resolution of citizen complaints related to projects.			0.0	70,000	-
Total			6.0	2,866,445	

**POSITION SCHEDULE
TRANSPORTATION PROGRAM**

STREET TRANSPORTATION

	2020-21			2021-22	
	Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Summary by Division					
Management Services	107.0	2.0	109.0	3.0	112.0
Programming & Project Delivery	80.0	(1.0)	79.0	0.0	79.0
Traffic Services	249.0	4.0	253.0	0.0	253.0
Street Maintenance	285.0	2.0	287.0	3.0	290.0
Total	721.0	7.0	728.0	6.0	734.0

Management Services

Full-Time Ongoing Job Class and Grade

Accountant I	030	3.0	0.0	3.0	0.0	3.0
Accountant II	033	4.0	0.0	4.0	0.0	4.0
Accountant III	035	1.0	0.0	1.0	0.0	1.0
Account Clerk III	325	1.0	0.0	1.0	0.0	1.0
Admin Asst I	030	2.0	0.0	2.0	0.0	2.0
Admin Asst II	035	3.0	(1.0)	2.0	0.0	2.0
Admin Secretary	027	1.0	0.0	1.0	0.0	1.0
Architect	039	2.0	0.0	2.0	0.0	2.0
Asst Street Transportation Dir	905	1.0	0.0	1.0	0.0	1.0
Asst to the City Manager (NC)	904	1.0	0.0	1.0	0.0	1.0
Budget Analyst II	035	2.0	0.0	2.0	0.0	2.0
Chief Construction Insp	226	0.0	1.0	1.0	0.0	1.0
City Engineer (NC)	908	1.0	0.0	1.0	0.0	1.0
Civil Engineer III	039	3.0	0.0	3.0	0.0	3.0
Contracts Specialist I	030	2.0	0.0	2.0	0.0	2.0
Contracts Specialist II	035	9.0	0.0	9.0	0.0	9.0
Contracts Specialist II*Lead	037	2.0	0.0	2.0	0.0	2.0
Department Budget Supervisor	037	1.0	0.0	1.0	0.0	1.0
Deputy Street Transp Director	842	2.0	0.0	2.0	0.0	2.0
Engineering Supervisor*U7	041	1.0	0.0	1.0	0.0	1.0
Engineering Tech	324	2.0	0.0	2.0	1.0	3.0
Environmental Programs Coord	039	1.0	0.0	1.0	0.0	1.0
Environmental Quality Spec	035	4.0	0.0	4.0	0.0	4.0
GIS Coordinator	036	3.0	0.0	3.0	0.0	3.0
GIS Technician	330	9.0	0.0	9.0	0.0	9.0

**POSITION SCHEDULE
TRANSPORTATION PROGRAM**

STREET TRANSPORTATION

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Human Resources Aide	726	2.0	0.0	2.0	0.0	2.0
Human Resources Supervisor	038	1.0	0.0	1.0	0.0	1.0
Information Tech Systems Spec	038	1.0	0.0	1.0	0.0	1.0
Info Tech Analyst/Prg I	035	3.0	0.0	3.0	0.0	3.0
Info Tech Analyst/Prg II	037	1.0	0.0	1.0	0.0	1.0
Info Tech Project Manager	041	1.0	(1.0)	0.0	0.0	0.0
Labor Compliance Specialist	731	2.0	0.0	2.0	0.0	2.0
Labor Compliance Supervisor	036	1.0	0.0	1.0	0.0	1.0
Lead Info Tech Systems Spec	042	0.0	1.0	1.0	0.0	1.0
Management Asst II	037	4.0	1.0	5.0	0.0	5.0
Mechanical Engineer	039	1.0	0.0	1.0	0.0	1.0
Planner III	037	1.0	0.0	1.0	0.0	1.0
Principal Landscape Architect	039	1.0	0.0	1.0	0.0	1.0
Procurement Manager	038	1.0	0.0	1.0	0.0	1.0
Project Manager	036	1.0	1.0	2.0	0.0	2.0
Public Information Officer	035	0.0	1.0	1.0	0.0	1.0
Safety Analyst II	033	1.0	0.0	1.0	0.0	1.0
Secretary II	321	1.0	0.0	1.0	0.0	1.0
Secretary III	025	3.0	0.0	3.0	0.0	3.0
Senior Business Systems Anlyst	036	1.0	(1.0)	0.0	0.0	0.0
Senior Construction Insp	225	2.0	0.0	2.0	0.0	2.0
Senior GIS Technician	032	3.0	0.0	3.0	2.0	5.0
Senior Human Resources Analyst	033	3.0	0.0	3.0	0.0	3.0
Senior Info Tech Systems Spec	040	2.0	0.0	2.0	0.0	2.0
Senior Public Info Officer	038	1.0	0.0	1.0	0.0	1.0
Special Projects Administrator	840	2.0	0.0	2.0	0.0	2.0
Street Transportation Dir (NC)	909	1.0	0.0	1.0	0.0	1.0
User Technology Specialist	035	1.0	0.0	1.0	0.0	1.0
Full-Time Total		103.0	2.0	105.0	3.0	108.0

**POSITION SCHEDULE
TRANSPORTATION PROGRAM**

STREET TRANSPORTATION

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Temporary Job Class and Grade						
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Admin Intern (NC) Part-Time	026	0.0	1.0	1.0	0.0	1.0
Business Assistance Coord	039	1.0	(1.0)	0.0	0.0	0.0
Chief Construction Insp	226	1.0	0.0	1.0	0.0	1.0
Senior Construction Insp	225	1.0	0.0	1.0	0.0	1.0
Temporary Total		4.0	0.0	4.0	0.0	4.0
Management Services Total		107.0	2.0	109.0	3.0	112.0
Programming & Project Delivery						
Full-Time Ongoing Job Class and Grade						
Admin Aide*U7	026	1.0	0.0	1.0	0.0	1.0
Chief Construction Insp	226	4.0	1.0	5.0	1.0	6.0
Chief Construction Insp*U1	126	1.0	0.0	1.0	0.0	1.0
Chief Engineering Tech	331	2.0	0.0	2.0	0.0	2.0
Chief Materials Plant Insp	223	1.0	0.0	1.0	0.0	1.0
Chief Materials Technician	223	2.0	0.0	2.0	0.0	2.0
Civil Engineer II	035	3.0	0.0	3.0	0.0	3.0
Civil Engineer III	039	5.0	0.0	5.0	0.0	5.0
Construction Drafting Tech	219	2.0	0.0	2.0	0.0	2.0
Construction Insp Supv	036	3.0	0.0	3.0	0.0	3.0
Deputy Street Transp Director	842	1.0	0.0	1.0	0.0	1.0
Engineering Supervisor*U7	041	2.0	0.0	2.0	0.0	2.0
Info Tech Analyst/Prg II	037	1.0	0.0	1.0	0.0	1.0
Instrument Technician	216	3.0	0.0	3.0	0.0	3.0
Landscape Architect II	036	1.0	(1.0)	0.0	0.0	0.0
Management Asst II	037	1.0	0.0	1.0	0.0	1.0
Materials Supervisor	035	3.0	0.0	3.0	0.0	3.0
Materials Technician	214	2.0	0.0	2.0	0.0	2.0
Party Chief	221	3.0	0.0	3.0	0.0	3.0
Planner III	037	1.0	0.0	1.0	0.0	1.0
Plan Review Coordinator	037	1.0	0.0	1.0	0.0	1.0
Principal Engineering Tech	035	1.0	0.0	1.0	0.0	1.0
Principal Planner	039	1.0	0.0	1.0	0.0	1.0

**POSITION SCHEDULE
TRANSPORTATION PROGRAM**

STREET TRANSPORTATION

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Project Manager	036	1.0	1.0	2.0	0.0	2.0
Secretary III	025	2.0	0.0	2.0	0.0	2.0
Senior Construction Insp	225	18.0	(2.0)	16.0	1.0	17.0
Senior Engineering Tech	328	1.0	0.0	1.0	0.0	1.0
Senior Materials Technician	220	3.0	0.0	3.0	0.0	3.0
Senior Party Chief	223	1.0	0.0	1.0	0.0	1.0
Special Projects Administrator	840	2.0	0.0	2.0	1.0	3.0
Survey Aide	211	3.0	0.0	3.0	0.0	3.0
Survey Engineer	039	1.0	0.0	1.0	0.0	1.0
Traffic Engineer II	035	1.0	0.0	1.0	0.0	1.0
Traffic Engineer III	039	1.0	0.0	1.0	0.0	1.0
Full-Time Total		79.0	(1.0)	78.0	3.0	81.0
Temporary Job Class and Grade						
Chief Construction Insp	226	0.0	0.0	0.0	(1.0)	(1.0)
Senior Construction Insp	225	0.0	0.0	0.0	(1.0)	(1.0)
Special Projects Administrator	840	1.0	0.0	1.0	(1.0)	0.0
Temporary Total		1.0	0.0	1.0	(3.0)	(2.0)
Programming & Project Delivery Total		80.0	(1.0)	79.0	0.0	79.0
Traffic Services						
Full-Time Ongoing Job Class and Grade						
Admin Aide	326	1.0	1.0	2.0	0.0	2.0
Admin Aide*U7	026	2.0	0.0	2.0	0.0	2.0
Admin Asst I	030	3.0	0.0	3.0	0.0	3.0
Admin Asst II	035	3.0	0.0	3.0	0.0	3.0
Cement Finisher*U2	216	1.0	0.0	1.0	0.0	1.0
Chief Construction Insp	226	9.0	0.0	9.0	0.0	9.0
Chief Construction Insp*U7	034	2.0	0.0	2.0	0.0	2.0
Chief Engineering Tech	331	9.0	2.0	11.0	0.0	11.0
Chief Engineering Tech*U7	031	1.0	0.0	1.0	0.0	1.0
Communications Dispatcher	322	1.0	0.0	1.0	0.0	1.0
Construction Insp Supv	036	3.0	0.0	3.0	0.0	3.0
Deputy Street Transp Director	842	1.0	0.0	1.0	0.0	1.0

**POSITION SCHEDULE
TRANSPORTATION PROGRAM**

STREET TRANSPORTATION

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Electrical Maintenance Foreman	032	4.0	1.0	5.0	0.0	5.0
Electrician	222	13.0	0.0	13.0	0.0	13.0
Electrician Helper	215	14.0	0.0	14.0	0.0	14.0
Electrician*Lead	223	5.0	2.0	7.0	0.0	7.0
Electronic Systems Specialist	225	8.0	0.0	8.0	0.0	8.0
Engineering Tech	324	1.0	0.0	1.0	0.0	1.0
Engineering Tech*Traffic Count	325	1.0	0.0	1.0	0.0	1.0
Equipment Op III	116	5.0	0.0	5.0	0.0	5.0
Equipment Op III*Lead Striper	117	3.0	0.0	3.0	0.0	3.0
Information Tech Systems Spec	038	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	2.0	0.0	2.0	0.0	2.0
Materials Technician	214	1.0	0.0	1.0	0.0	1.0
Meter Collection Clerk	319	2.0	0.0	2.0	0.0	2.0
Parking Meter Repair Supv	027	1.0	0.0	1.0	0.0	1.0
Parking Meter Specialist	115	2.0	0.0	2.0	0.0	2.0
Plan Review Coordinator	037	1.0	0.0	1.0	0.0	1.0
Principal Engineering Tech	035	6.0	0.0	6.0	0.0	6.0
Principal Planner	039	1.0	0.0	1.0	0.0	1.0
Project Manager	036	1.0	0.0	1.0	0.0	1.0
Safety Analyst II	033	1.0	0.0	1.0	0.0	1.0
Secretary II	321	1.0	(1.0)	0.0	0.0	0.0
Senior Construction Insp	225	18.0	0.0	18.0	0.0	18.0
Senior Engineering Tech	328	10.0	(2.0)	8.0	0.0	8.0
Signal Systems Specialist I	032	5.0	0.0	5.0	0.0	5.0
Signal Systems Specialist II	036	2.0	0.0	2.0	0.0	2.0
Sign Specialist II	115	3.0	0.0	3.0	0.0	3.0
Special Projects Administrator	840	1.0	0.0	1.0	0.0	1.0
Supplies Clerk II	115	1.0	0.0	1.0	0.0	1.0
Supplies Clerk II*U3	324	2.0	0.0	2.0	0.0	2.0
Support Services Aide	324	9.0	0.0	9.0	0.0	9.0
Survey Supervisor	035	1.0	(1.0)	0.0	0.0	0.0
Trades Helper	113	21.0	0.0	21.0	0.0	21.0
Traffic Engineer II	035	5.0	0.0	5.0	0.0	5.0
Traffic Engineer III	039	3.0	2.0	5.0	0.0	5.0
Traffic Engineering Supervisor	041	2.0	0.0	2.0	0.0	2.0
Traffic Maintenance Frmn II	027	6.0	0.0	6.0	0.0	6.0

**POSITION SCHEDULE
TRANSPORTATION PROGRAM**

STREET TRANSPORTATION

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Traffic Maintenance Frmn III	029	1.0	0.0	1.0	0.0	1.0
Traffic Maintenance Worker	115	23.0	0.0	23.0	0.0	23.0
Traffic Services Supt	037	2.0	0.0	2.0	0.0	2.0
Traffic Signal Supervisor	034	2.0	0.0	2.0	0.0	2.0
Traffic Signal Technician	222	18.0	0.0	18.0	0.0	18.0
Traffic Signal Technician Frmn	032	4.0	0.0	4.0	0.0	4.0
Full-Time Total		249.0	4.0	253.0	0.0	253.0
Traffic Services Total		249.0	4.0	253.0	0.0	253.0

Street Maintenance

Full-Time Ongoing Job Class and Grade

Admin Aide	326	5.0	1.0	6.0	1.0	7.0
Admin Aide*U7	026	2.0	(1.0)	1.0	0.0	1.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Cement Finisher	116	13.0	0.0	13.0	0.0	13.0
Chief Construction Insp	226	2.0	0.0	2.0	0.0	2.0
Chief Engineering Tech	331	1.0	0.0	1.0	0.0	1.0
Chief Engineering Tech*U7	031	1.0	0.0	1.0	0.0	1.0
Civil Engineer II	035	3.0	0.0	3.0	0.0	3.0
Civil Engineer III	039	2.0	0.0	2.0	0.0	2.0
Construction Insp Supv	036	1.0	0.0	1.0	0.0	1.0
Deputy Street Transp Director	842	1.0	0.0	1.0	0.0	1.0
Equipment Op II	113	3.0	0.0	3.0	0.0	3.0
Equipment Op III	116	24.0	0.0	24.0	0.0	24.0
Equipment Op III*Asphalt	117	2.0	0.0	2.0	0.0	2.0
Equipment Op III*Concrete	117	2.0	0.0	2.0	0.0	2.0
Equipment Op IV	118	14.0	0.0	14.0	0.0	14.0
Horticulturist	034	1.0	0.0	1.0	0.0	1.0
Laborer	108	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	1.0	0.0	1.0	0.0	1.0
Motor Broom Operator	116	28.0	0.0	28.0	0.0	28.0
Parks Equipment Mechanic	119	1.0	0.0	1.0	0.0	1.0
Project Manager	036	2.0	0.0	2.0	0.0	2.0

**POSITION SCHEDULE
TRANSPORTATION PROGRAM**

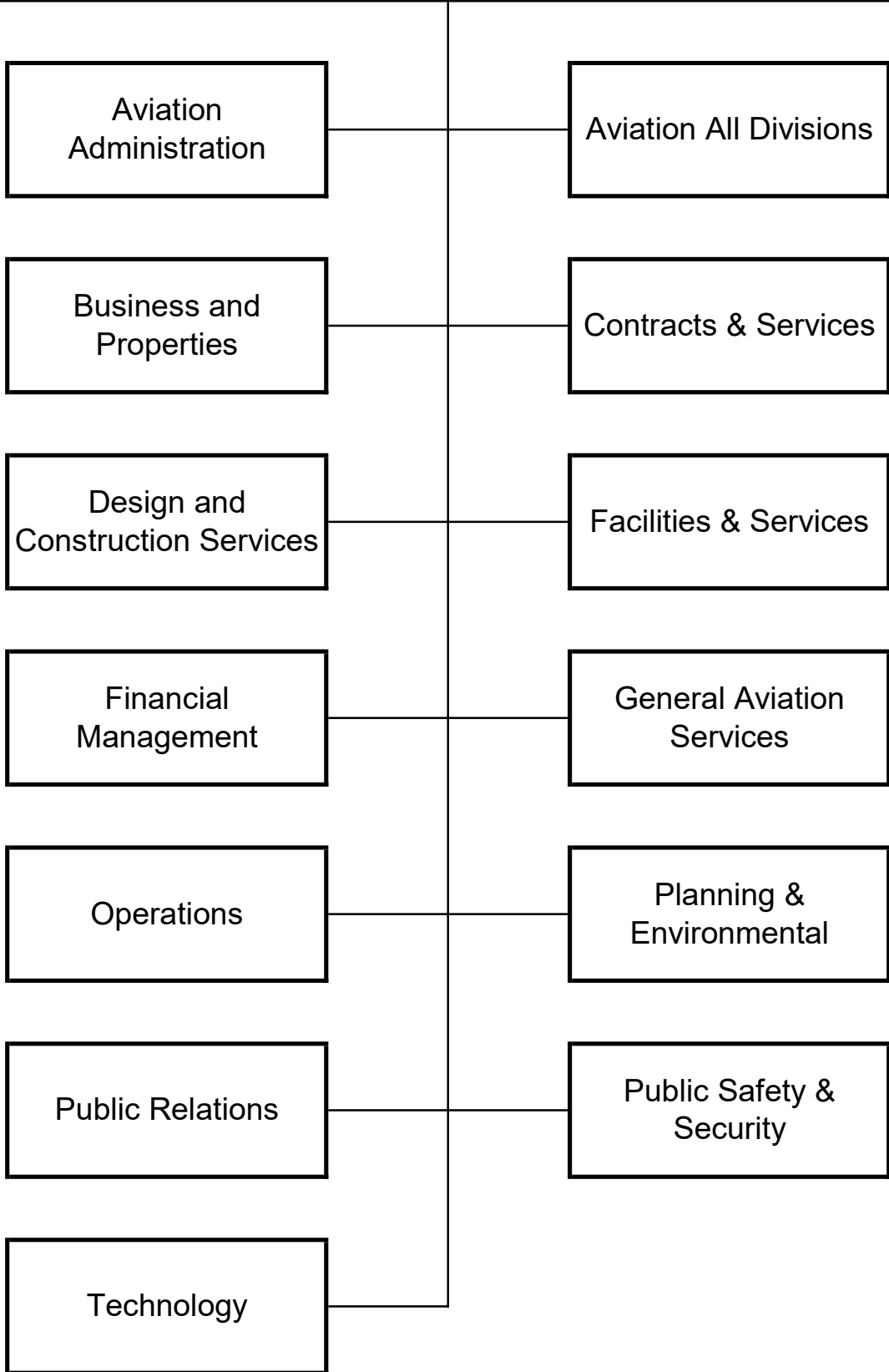
STREET TRANSPORTATION

		2020-21			2021-22	
		Budgeted Positions	Additions/Reductions	Estimate	Additions/Reductions	Budgeted Positions
Senior Construction Insp	225	8.0	0.0	8.0	0.0	8.0
Senior Construction Insp*U1	125	3.0	0.0	3.0	0.0	3.0
Special Projects Administrator	840	1.0	0.0	1.0	0.0	1.0
Street Maint Foreman I	025	11.0	0.0	11.0	0.0	11.0
Street Maint Foreman II	027	25.0	0.0	25.0	0.0	25.0
Street Maint Foreman III	029	4.0	0.0	4.0	2.0	6.0
Street Maint Superintendent	040	2.0	0.0	2.0	0.0	2.0
Street Maint Supervisor	033	8.0	0.0	8.0	0.0	8.0
Street Maint Wkr II*Crew Ldr	114	10.0	0.0	10.0	0.0	10.0
Street Maint Worker II	113	83.0	0.0	83.0	0.0	83.0
Street Maint Worker II*Rapid	114	5.0	0.0	5.0	0.0	5.0
Trades Helper	113	13.0	0.0	13.0	0.0	13.0
Welder	122	1.0	0.0	1.0	0.0	1.0
Full-Time Total		285.0	0.0	285.0	3.0	288.0
Temporary Job Class and Grade						
Admin Asst II	035	0.0	1.0	1.0	0.0	1.0
Street Maint Supervisor	033	0.0	1.0	1.0	0.0	1.0
Temporary Total		0.0	2.0	2.0	0.0	2.0
Street Maintenance Total		285.0	2.0	287.0	3.0	290.0
Street Transportation Total		721.0	7.0	728.0	6.0	734.0



City of Phoenix

Aviation



**DEPARTMENT SUMMARY
TRANSPORTATION PROGRAM**

AVIATION

Program Goal

The Aviation Department provides the Phoenix metropolitan area with a self-supporting system of airports and aviation facilities that accommodate general and commercial aviation in a safe, efficient and convenient manner.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Aviation All Divisions	76,937,165	-	-	0.0%
Public Relations	6,283,799	5,012,628	5,936,350	18.4%
Aviation Administration	5,438,922	108,221,974	78,607,361	-27.4%
Business and Properties	12,180,035	14,798,578	15,355,528	3.8%
Financial Management	1,836,115	4,760,707	4,649,471	-2.3%
Design and Construction Services	534,749	1,235,635	1,077,351	-12.8%
Operations	28,231,246	42,047,699	49,215,975	17.0%
Facilities & Services	59,218,066	93,624,808	106,859,238	14.1%
General Aviation Services	1,180,477	4,258,977	5,586,356	31.2%
Technology	14,012,263	18,010,750	20,806,668	15.5%
Planning & Environmental	2,645,705	4,263,727	4,122,357	-3.3%
Contracts & Services	4,002,058	4,786,481	6,380,371	33.3%
Public Safety & Security	46,232,120	51,337,255	53,649,096	4.5%
Total	258,732,720	352,359,219	352,246,122	0.0%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	89,526,653	193,468,936	168,139,817	-13.1%
Contractual Services	116,785,273	107,709,806	125,866,449	16.9%
Commodities	11,322,901	10,237,730	13,114,381	28.1%
Capital Outlay	2,424,308	2,787,535	5,370,680	92.7%
Internal Charges and Credits	38,071,257	37,773,012	39,244,595	3.9%
Other Expenditures and Transfers	602,329	382,200	510,200	33.5%
Total	258,732,720	352,359,219	352,246,122	0.0%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Aviation	258,732,721	352,359,219	352,246,122	0.0%
Total	258,732,720	352,359,219	352,246,122	0.0%

**DEPARTMENT SUMMARY
TRANSPORTATION PROGRAM**

AVIATION

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	887.0	887.0	887.0
Part-Time Ongoing Positions	0.0	0.0	0.0
Temporary Positions	3.0	2.0	2.0
Total	890.0	889.0	889.0

**POSITION SCHEDULE
TRANSPORTATION PROGRAM**

AVIATION

	2020-21			2021-22	
	Budgeted Positions	Additions/Reductions	Estimate	Additions/Reductions	Budgeted Positions
Summary by Division					
Public Relations	20.0	1.0	21.0	0.0	21.0
Aviation Administration	27.0	(1.0)	26.0	0.0	26.0
Business and Properties	31.0	0.0	31.0	0.0	31.0
Financial Management	29.0	0.0	29.0	0.0	29.0
Design and Construction Services	32.0	0.0	32.0	0.0	32.0
Operations	152.0	0.0	152.0	0.0	152.0
Facilities & Services	409.0	0.0	409.0	0.0	409.0
General Aviation Services	34.0	0.0	34.0	0.0	34.0
Technology	47.0	(1.0)	46.0	0.0	46.0
Planning & Environmental	23.0	0.0	23.0	0.0	23.0
Contracts & Services	22.0	0.0	22.0	0.0	22.0
Public Safety & Security	64.0	0.0	64.0	0.0	64.0
Total	890.0	(1.0)	889.0	0.0	889.0

Public Relations

Full-Time Ongoing Job Class and Grade

Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Arts Specialist	033	1.0	0.0	1.0	0.0	1.0
Aviation Marketing Supervisor	038	2.0	1.0	3.0	0.0	3.0
Deputy Aviation Dir	843	1.0	0.0	1.0	0.0	1.0
Economic Development Prog Mgr	038	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	2.0	0.0	2.0	0.0	2.0
Museum Assistant	029	3.0	0.0	3.0	0.0	3.0
Public Information Officer	035	2.0	0.0	2.0	0.0	2.0
Public Information Specialist	033	4.0	0.0	4.0	0.0	4.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Video Productions Coordinator	035	1.0	0.0	1.0	0.0	1.0
Volunteer Coordinator	033	1.0	0.0	1.0	0.0	1.0

**POSITION SCHEDULE
TRANSPORTATION PROGRAM**

AVIATION

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Full-Time Total		20.0	1.0	21.0	0.0	21.0
Public Relations Total		20.0	1.0	21.0	0.0	21.0
Aviation Administration						
Full-Time Ongoing Job Class and Grade						
Admin Asst I	030	2.0	0.0	2.0	0.0	2.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Admin Intern (NC)	026	2.0	0.0	2.0	0.0	2.0
Admin Secretary	027	2.0	0.0	2.0	0.0	2.0
Asst Aviation Director	908	3.0	0.0	3.0	0.0	3.0
Aviation Marketing Supervisor	038	1.0	(1.0)	0.0	0.0	0.0
Courier	211	2.0	0.0	2.0	0.0	2.0
Curriculum/Training Coord	033	2.0	0.0	2.0	0.0	2.0
Deputy City Manager (NC)	914	1.0	0.0	1.0	0.0	1.0
Human Resources Aide*U7	026	1.0	0.0	1.0	0.0	1.0
Human Resources Supervisor	038	1.0	0.0	1.0	0.0	1.0
Public Information Specialist	033	1.0	0.0	1.0	0.0	1.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Senior Human Resources Analyst	033	3.0	0.0	3.0	0.0	3.0
Senior Human Resources Clerk	723	3.0	0.0	3.0	0.0	3.0
Full-Time Total		26.0	(1.0)	25.0	0.0	25.0
Temporary Job Class and Grade						
Asst Aviation Director	908	1.0	0.0	1.0	0.0	1.0
Temporary Total		1.0	0.0	1.0	0.0	1.0
Aviation Administration Total		27.0	(1.0)	26.0	0.0	26.0
Business and Properties						
Full-Time Ongoing Job Class and Grade						
Accountant II	033	1.0	0.0	1.0	0.0	1.0
Admin Aide	326	4.0	0.0	4.0	0.0	4.0

**POSITION SCHEDULE
TRANSPORTATION PROGRAM**

AVIATION

		2020-21			2021-22	
		Budgeted Positions	Additions/Reductions	Estimate	Additions/Reductions	Budgeted Positions
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Aviation Superintendent	040	4.0	0.0	4.0	0.0	4.0
Deputy Aviation Dir	843	1.0	0.0	1.0	0.0	1.0
Economic Development Prog Mgr	038	4.0	0.0	4.0	0.0	4.0
Economic Development Spec	033	1.0	0.0	1.0	0.0	1.0
Management Asst I	031	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	3.0	0.0	3.0	0.0	3.0
Project Manager	036	9.0	0.0	9.0	0.0	9.0
Special Projects Administrator	840	2.0	0.0	2.0	0.0	2.0
Full-Time Total		31.0	0.0	31.0	0.0	31.0
Business and Properties Total		31.0	0.0	31.0	0.0	31.0

Financial Management

Full-Time Ongoing Job Class and Grade

Accountant I	030	5.0	0.0	5.0	0.0	5.0
Accountant II	033	4.0	0.0	4.0	0.0	4.0
Accountant III	035	4.0	0.0	4.0	0.0	4.0
Accountant IV	037	1.0	0.0	1.0	0.0	1.0
Account Clerk III	325	3.0	0.0	3.0	0.0	3.0
Accounting Supervisor	039	3.0	0.0	3.0	0.0	3.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Budget Analyst II	035	2.0	0.0	2.0	0.0	2.0
Deputy Aviation Dir	843	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	1.0	0.0	1.0	0.0	1.0
Project Manager	036	1.0	0.0	1.0	0.0	1.0
Rate Analyst	036	1.0	0.0	1.0	0.0	1.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Special Projects Administrator	840	1.0	0.0	1.0	0.0	1.0
Full-Time Total		29.0	0.0	29.0	0.0	29.0
Financial Management Total		29.0	0.0	29.0	0.0	29.0

**POSITION SCHEDULE
TRANSPORTATION PROGRAM**

AVIATION

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Design and Construction Services						
Full-Time Ongoing Job Class and Grade						
Accountant IV	037	2.0	0.0	2.0	0.0	2.0
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Architect	039	1.0	0.0	1.0	0.0	1.0
Chief Construction Insp	226	8.0	0.0	8.0	0.0	8.0
Civil Engineer III	039	2.0	0.0	2.0	0.0	2.0
Civil Engineer III*Team Ldr	041	1.0	0.0	1.0	0.0	1.0
Construction Insp Supv	036	1.0	0.0	1.0	0.0	1.0
Deputy Aviation Dir	843	1.0	0.0	1.0	0.0	1.0
Economic Development Prog Mgr	038	1.0	0.0	1.0	0.0	1.0
Info Tech Analyst/Prg II	037	1.0	0.0	1.0	0.0	1.0
Principal Engineering Tech	035	1.0	0.0	1.0	0.0	1.0
Project Manager	036	6.0	0.0	6.0	0.0	6.0
Secretary II	321	1.0	0.0	1.0	0.0	1.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Special Projects Administrator	840	3.0	0.0	3.0	0.0	3.0
Full-Time Total		32.0	0.0	32.0	0.0	32.0
Design and Construction Services Total		32.0	0.0	32.0	0.0	32.0

Operations

Full-Time Ongoing Job Class and Grade

Account Clerk III	325	3.0	0.0	3.0	0.0	3.0
Admin Aide	326	1.0	0.0	1.0	0.0	1.0
Admin Asst I	030	3.0	0.0	3.0	0.0	3.0
Airport Operations Assistant	326	80.0	0.0	80.0	0.0	80.0
Airport Security Guard	209	24.0	0.0	24.0	0.0	24.0
Aviation Superintendent	040	3.0	0.0	3.0	0.0	3.0
Aviation Supv I	027	1.0	0.0	1.0	0.0	1.0
Aviation Supv II	031	24.0	0.0	24.0	0.0	24.0
Aviation Supv III	035	6.0	0.0	6.0	0.0	6.0

**POSITION SCHEDULE
TRANSPORTATION PROGRAM**

AVIATION

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Deputy Aviation Dir	843	1.0	0.0	1.0	0.0	1.0
Project Manager	036	1.0	0.0	1.0	0.0	1.0
Records Clerk II	322	4.0	0.0	4.0	0.0	4.0
Special Projects Administrator	840	1.0	0.0	1.0	0.0	1.0
Full-Time Total		152.0	0.0	152.0	0.0	152.0
Operations Total		152.0	0.0	152.0	0.0	152.0

Facilities & Services

Full-Time Ongoing Job Class and Grade

Admin Aide	326	6.0	(1.0)	5.0	0.0	5.0
Admin Aide*U7	026	1.0	0.0	1.0	0.0	1.0
Airfield Maint Worker I	211	22.0	0.0	22.0	0.0	22.0
Airfield Maint Worker II	213	4.0	0.0	4.0	0.0	4.0
Auto Technician*Master Tech	220	4.0	0.0	4.0	0.0	4.0
Aviation Superintendent	040	4.0	0.0	4.0	0.0	4.0
Aviation Supv I	027	8.0	1.0	9.0	0.0	9.0
Aviation Supv II	031	6.0	0.0	6.0	0.0	6.0
Aviation Supv III	035	12.0	0.0	12.0	0.0	12.0
Aviation Supv I*Special Maint	028	5.0	0.0	5.0	0.0	5.0
Building Equipment Supervisor	032	7.0	0.0	7.0	0.0	7.0
Building Equip Op I	222	29.0	0.0	29.0	0.0	29.0
Building Equip Op II	223	11.0	0.0	11.0	0.0	11.0
Building Maint Foreman	031	8.0	0.0	8.0	0.0	8.0
Building Maint Worker*U2	220	34.0	0.0	34.0	0.0	34.0
Buyer Aide	326	0.0	1.0	1.0	0.0	1.0
Cement Finisher*U2	216	2.0	0.0	2.0	0.0	2.0
Custodial Supervisor I	025	1.0	0.0	1.0	0.0	1.0
Custodial Supervisor II	027	1.0	0.0	1.0	0.0	1.0
Custodial Worker II	210	1.0	0.0	1.0	0.0	1.0
Custodial Worker II*Window	211	1.0	0.0	1.0	0.0	1.0
Custodial Worker I*U2	208	12.0	0.0	12.0	0.0	12.0
Deputy Aviation Dir	843	1.0	0.0	1.0	0.0	1.0
Electrical Maintenance Foreman	032	7.0	0.0	7.0	0.0	7.0

**POSITION SCHEDULE
TRANSPORTATION PROGRAM**

AVIATION

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Electrician	222	24.0	0.0	24.0	0.0	24.0
Electrician Apprentice (NC)	214	2.0	0.0	2.0	0.0	2.0
Electrician*Lead	223	5.0	0.0	5.0	0.0	5.0
Electrician*Safety	223	1.0	0.0	1.0	0.0	1.0
Electronic Systems Specialist	225	5.0	0.0	5.0	0.0	5.0
Energy Management Engineer	037	1.0	0.0	1.0	0.0	1.0
Environmental Programs Coord	039	1.0	0.0	1.0	0.0	1.0
Equipment Maintenance Supv	035	2.0	0.0	2.0	0.0	2.0
Equipment Op III	116	1.0	0.0	1.0	0.0	1.0
Equipment Op III*Aprt Striper	217	6.0	0.0	6.0	0.0	6.0
Equipment Op III*U2	216	3.0	0.0	3.0	0.0	3.0
Equipment Op II*U2	213	21.0	0.0	21.0	0.0	21.0
Equipment Op I*U2	211	18.0	0.0	18.0	0.0	18.0
Equipment Op IV*U2	218	5.0	0.0	5.0	0.0	5.0
Equipment Repair Spec	222	1.0	0.0	1.0	0.0	1.0
Equipment Services Aide	322	1.0	0.0	1.0	0.0	1.0
Equipment Service Wkr I	211	2.0	0.0	2.0	0.0	2.0
Equipment Service Wkr II	215	1.0	0.0	1.0	0.0	1.0
Equipment Shop Foreman	031	2.0	0.0	2.0	0.0	2.0
Facility Contract Compl Spec	326	6.0	0.0	6.0	0.0	6.0
Gardener	111	9.0	0.0	9.0	0.0	9.0
Gardener*Sprinkler System	112	5.0	0.0	5.0	0.0	5.0
Groundskeeper	108	8.0	0.0	8.0	0.0	8.0
Heavy Equip Mech	222	4.0	0.0	4.0	0.0	4.0
Heavy Equip Mech*Mobile Repair	223	3.0	0.0	3.0	0.0	3.0
Lead User Technology Spec	039	1.0	0.0	1.0	0.0	1.0
Locksmith	217	3.0	0.0	3.0	0.0	3.0
Maintenance Planner/Scheduler	223	10.0	0.0	10.0	0.0	10.0
Motor Broom Operator*U2	216	6.0	0.0	6.0	0.0	6.0
Parks Maint Mechanic	117	1.0	0.0	1.0	0.0	1.0
Parks Supervisor	035	1.0	0.0	1.0	0.0	1.0
Project Management Assistant	031	1.0	0.0	1.0	0.0	1.0
Project Manager	036	4.0	0.0	4.0	0.0	4.0
Senior User Technology Spec	037	3.0	0.0	3.0	0.0	3.0
Sign Specialist II*U2	215	4.0	0.0	4.0	0.0	4.0
Solid Waste Admin Analyst	033	1.0	0.0	1.0	0.0	1.0

**POSITION SCHEDULE
TRANSPORTATION PROGRAM**

AVIATION

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Solid Waste Environ Spec	328	1.0	0.0	1.0	0.0	1.0
Special Projects Administrator	840	1.0	0.0	1.0	0.0	1.0
Supplies Clerk III*U2	217	1.0	0.0	1.0	0.0	1.0
Supplies Clerk III*U7	027	3.0	(1.0)	2.0	0.0	2.0
Supplies Clerk II*U2	215	5.0	0.0	5.0	0.0	5.0
Supplies Clerk I*U2	212	10.0	0.0	10.0	0.0	10.0
Trades Helper*U2	213	1.0	0.0	1.0	0.0	1.0
Urban Forestry Technician	115	3.0	0.0	3.0	0.0	3.0
User Technology Specialist	035	6.0	0.0	6.0	0.0	6.0
User Technology Specialist*U2	228	16.0	0.0	16.0	0.0	16.0
Welder*U2	222	2.0	0.0	2.0	0.0	2.0
Full-Time Total		408.0	0.0	408.0	0.0	408.0
Temporary Job Class and Grade						
Building Maint Worker*U2	220	1.0	0.0	1.0	0.0	1.0
Temporary Total		1.0	0.0	1.0	0.0	1.0
Facilities & Services Total		409.0	0.0	409.0	0.0	409.0
General Aviation Services						
Full-Time Ongoing Job Class and Grade						
Admin Aide	326	1.0	0.0	1.0	0.0	1.0
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Airport Operations Technician	216	17.0	0.0	17.0	0.0	17.0
Aviation Superintendent	040	2.0	0.0	2.0	0.0	2.0
Aviation Supv I	027	4.0	0.0	4.0	0.0	4.0
Aviation Supv II	031	6.0	0.0	6.0	0.0	6.0
Aviation Supv III	035	2.0	0.0	2.0	0.0	2.0
Secretary II	321	1.0	0.0	1.0	0.0	1.0
Full-Time Total		34.0	0.0	34.0	0.0	34.0
General Aviation Services Total		34.0	0.0	34.0	0.0	34.0

Technology

**POSITION SCHEDULE
TRANSPORTATION PROGRAM**

AVIATION

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Full-Time Ongoing Job Class and Grade						
Admin Aide	326	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
GIS Coordinator	036	1.0	0.0	1.0	0.0	1.0
GIS Technician	330	1.0	0.0	1.0	0.0	1.0
Info Tech Analyst/Prg I	035	1.0	0.0	1.0	0.0	1.0
Info Tech Analyst/Prg II	037	5.0	0.0	5.0	0.0	5.0
Info Tech Analyst/Prg III	039	3.0	0.0	3.0	0.0	3.0
Lead Info Tech Systems Spec	042	3.0	0.0	3.0	0.0	3.0
Lead User Technology Spec	039	3.0	0.0	3.0	0.0	3.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Senior GIS Technician	032	2.0	0.0	2.0	0.0	2.0
Senior Info Tech Systems Spec	040	3.0	0.0	3.0	0.0	3.0
Senior User Technology Spec	037	6.0	0.0	6.0	0.0	6.0
User Support Specialist	330	1.0	0.0	1.0	0.0	1.0
User Technology Specialist	035	7.0	0.0	7.0	0.0	7.0
User Technology Specialist*U2	228	7.0	0.0	7.0	0.0	7.0
Full-Time Total		46.0	0.0	46.0	0.0	46.0
Temporary Job Class and Grade						
Info Tech Analyst/Prg II	037	1.0	(1.0)	0.0	0.0	0.0
Temporary Total		1.0	(1.0)	0.0	0.0	0.0
Technology Total		47.0	(1.0)	46.0	0.0	46.0
Planning & Environmental						
Full-Time Ongoing Job Class and Grade						
Admin Asst I	030	2.0	0.0	2.0	0.0	2.0
Aviation Superintendent	040	2.0	0.0	2.0	0.0	2.0
Deputy Aviation Dir	843	1.0	0.0	1.0	0.0	1.0
Economic Development Prog Mgr	038	2.0	0.0	2.0	0.0	2.0
Environmental Quality Spec	035	5.0	0.0	5.0	0.0	5.0
Management Asst I	031	1.0	0.0	1.0	0.0	1.0
Planner II	035	2.0	0.0	2.0	0.0	2.0

**POSITION SCHEDULE
TRANSPORTATION PROGRAM**

AVIATION

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Planner III	037	3.0	0.0	3.0	0.0	3.0
Project Manager	036	5.0	0.0	5.0	0.0	5.0
Full-Time Total		23.0	0.0	23.0	0.0	23.0
Planning & Environmental Total		23.0	0.0	23.0	0.0	23.0
Contracts & Services						
Full-Time Ongoing Job Class and Grade						
Admin Aide*U7	026	2.0	0.0	2.0	0.0	2.0
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Buyer	031	1.0	0.0	1.0	0.0	1.0
Contracts Specialist I	030	4.0	0.0	4.0	0.0	4.0
Contracts Specialist II	035	3.0	0.0	3.0	0.0	3.0
Contracts Specialist II*Lead	037	1.0	0.0	1.0	0.0	1.0
Deputy Aviation Dir	843	1.0	0.0	1.0	0.0	1.0
Economic Development Prog Mgr	038	2.0	0.0	2.0	0.0	2.0
Management Asst II	037	1.0	0.0	1.0	0.0	1.0
Procurement Manager	038	2.0	0.0	2.0	0.0	2.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Senior Buyer	032	1.0	0.0	1.0	0.0	1.0
Special Projects Administrator	840	1.0	0.0	1.0	0.0	1.0
Full-Time Total		22.0	0.0	22.0	0.0	22.0
Contracts & Services Total		22.0	0.0	22.0	0.0	22.0
Public Safety & Security						
Full-Time Ongoing Job Class and Grade						
Admin Asst I	030	2.0	0.0	2.0	0.0	2.0
Aviation Superintendent	040	6.0	0.0	6.0	0.0	6.0
Aviation Supv I	027	9.0	0.0	9.0	0.0	9.0
Aviation Supv II	031	3.0	0.0	3.0	0.0	3.0

**POSITION SCHEDULE
TRANSPORTATION PROGRAM**

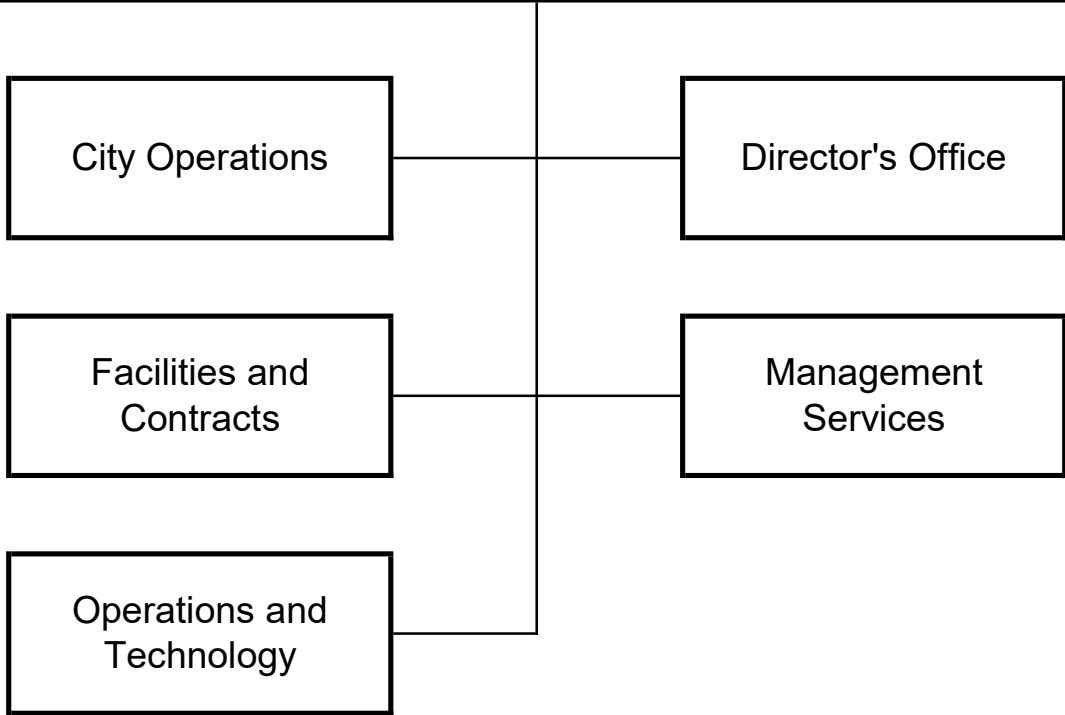
AVIATION

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Aviation Supv II*Comm Center	032	2.0	0.0	2.0	0.0	2.0
Aviation Supv III	035	3.0	0.0	3.0	0.0	3.0
Communications Dispatcher*Av	326	24.0	0.0	24.0	0.0	24.0
Deputy Aviation Dir	843	1.0	0.0	1.0	0.0	1.0
Records Clerk II	322	10.0	0.0	10.0	0.0	10.0
Safety Analyst II	033	2.0	0.0	2.0	0.0	2.0
Special Projects Administrator	840	2.0	0.0	2.0	0.0	2.0
Full-Time Total		64.0	0.0	64.0	0.0	64.0
<hr/>						
Public Safety & Security Total		64.0	0.0	64.0	0.0	64.0
<hr/>						
Aviation Total		890.0	(1.0)	889.0	0.0	889.0



City of Phoenix

Public Transit



**DEPARTMENT SUMMARY
TRANSPORTATION PROGRAM**

PUBLIC TRANSIT

Program Goal

The Public Transit Department's mission is to provide Phoenix with reliable and innovative bus, light rail and para-transit services, and to improve the city's transit system through the transparent administration of the Transportation 2050 (T2050) plan.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Director's Office	2,881,746	2,172,878	1,836,752	-15.5%
Management Services	5,536,045	5,601,687	5,943,410	6.1%
Operations and Technology	232,796,242	215,219,228	252,463,492	17.3%
Facilities and Contracts	12,757,705	15,245,403	16,770,127	10.0%
City Operations	-	3,129,999	-	-100.0%
Total	253,971,738	241,369,195	277,013,781	14.8%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	13,905,546	15,327,394	16,404,458	7.0%
Contractual Services	214,964,373	197,054,141	228,987,999	16.2%
Commodities	11,082,739	15,432,565	18,063,861	17.1%
Capital Outlay	207,764	162,100	130,000	-19.8%
Internal Charges and Credits	13,260,527	13,392,995	13,427,463	0.3%
Other Expenditures and Transfers	550,788	-	-	0.0%
Total	253,971,738	241,369,195	277,013,781	14.8%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
General Fund	1,280,046	4,218,702	1,837,784	-56.4%
Regional Transit	34,263,227	15,364,433	24,998,339	62.7%
Transportation 2050	191,629,834	119,960,655	86,796,820	-27.6%
Other Restricted	1,312,911	1,367,846	1,425,606	4.2%
Grants	25,485,718	100,457,559	161,955,232	61.2%
Total	253,971,738	241,369,195	277,013,781	14.8%

**DEPARTMENT SUMMARY
TRANSPORTATION PROGRAM**

PUBLIC TRANSIT

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	118.0	118.0	120.0
Part-Time Ongoing Positions	0.0	0.0	0.0
Temporary Positions	2.0	3.0	1.0
Total	120.0	121.0	121.0

**PROGRAM CHANGES
TRANSPORTATION PROGRAM**

PUBLIC TRANSIT

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year
	Positions	Amount	Positions	Amount	Cost
Convert a temporary Management Assistant II position (Business Assistance Coordinator) to ongoing status. This position is responsible for the creation and implementation of the Small Business Financial Assistance Program Pilot in conjunction with Valley Metro and the program administrator. This position is essential for developing programs that support the business communities that might be impacted by light rail construction and for working with Valley Metro, business owners and other stakeholders to assure the quality and standards for the City of Phoenix and Light Rail Business Assistance program are maintained.			0.0	-	-
Convert a temporary Economic Development Program Manager position to ongoing status. The position is in the construction oversight and coordination section of the Light Rail Transit Division and is responsible for the implementation of a quality assurance program, and serves as a liaison for other internal City departments as it relates to Light Rail operations and construction. The position is also responsible for making sound engineering determinations to forward the progress of light rail projects.			0.0	-	-
Total			0.0	-	

**POSITION SCHEDULE
TRANSPORTATION PROGRAM**

PUBLIC TRANSIT

	2020-21			2021-22	
	Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Summary by Division					
Director's Office	16.0	0.0	16.0	0.0	16.0
Management Services	30.0	0.0	30.0	0.0	30.0
Operations and Technology	44.0	1.0	45.0	0.0	45.0
Facilities and Contracts	30.0	0.0	30.0	0.0	30.0
Total	120.0	1.0	121.0	0.0	121.0

Director's Office

Full-Time Ongoing Job Class and Grade

Accountant III	035	2.0	0.0	2.0	0.0	2.0
Admin Aide	326	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Admin Secretary	027	1.0	0.0	1.0	0.0	1.0
Equal Opportunity Specialist	035	2.0	0.0	2.0	0.0	2.0
Equal Opportunity Spec*Lead	036	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	2.0	0.0	2.0	0.0	2.0
Public Information Officer	035	1.0	0.0	1.0	0.0	1.0
Public Information Specialist	033	1.0	0.0	1.0	0.0	1.0
Public Transit Director (NC)	908	1.0	0.0	1.0	0.0	1.0
Secretary II*U8	721	1.0	0.0	1.0	0.0	1.0
Special Projects Administrator	840	2.0	0.0	2.0	0.0	2.0
Full-Time Total		16.0	0.0	16.0	0.0	16.0

Director's Office Total

16.0 0.0 16.0 0.0 16.0

Management Services

Full-Time Ongoing Job Class and Grade

Accountant I	030	1.0	0.0	1.0	0.0	1.0
Accountant II	033	1.0	0.0	1.0	0.0	1.0
Accountant III	035	1.0	0.0	1.0	0.0	1.0
Account Clerk III	325	4.0	0.0	4.0	0.0	4.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Budget Analyst II	035	3.0	0.0	3.0	0.0	3.0

**POSITION SCHEDULE
TRANSPORTATION PROGRAM**

PUBLIC TRANSIT

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Clerical Supervisor	027	2.0	0.0	2.0	0.0	2.0
Customer Service Clerk	320	8.0	0.0	8.0	0.0	8.0
Department Budget Supervisor	037	1.0	0.0	1.0	0.0	1.0
Deputy Public Transit Director	842	1.0	0.0	1.0	0.0	1.0
Facilities Service Coordinator	033	1.0	0.0	1.0	0.0	1.0
Facility Coordinator	036	1.0	0.0	1.0	0.0	1.0
Management Asst I	031	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	1.0	0.0	1.0	0.0	1.0
Supplies Clerk III*U7	027	1.0	0.0	1.0	0.0	1.0
Supplies Clerk I*U3	321	2.0	0.0	2.0	0.0	2.0
Full-Time Total		30.0	0.0	30.0	0.0	30.0
Management Services Total		30.0	0.0	30.0	0.0	30.0
Operations and Technology						
Full-Time Ongoing Job Class and Grade						
Admin Aide	326	1.0	0.0	1.0	0.0	1.0
Admin Asst I	030	2.0	0.0	2.0	0.0	2.0
Admin Asst II	035	2.0	0.0	2.0	0.0	2.0
Asst to the City Manager (NC)	904	1.0	0.0	1.0	0.0	1.0
Contracts Specialist II	035	1.0	0.0	1.0	0.0	1.0
Deputy City Manager (NC)	914	1.0	0.0	1.0	0.0	1.0
Deputy Public Transit Director	842	1.0	0.0	1.0	0.0	1.0
Economic Development Prog Mgr	038	1.0	0.0	1.0	1.0	2.0
Engineering Supervisor*U7	041	1.0	0.0	1.0	0.0	1.0
Equipment Analyst	037	2.0	0.0	2.0	0.0	2.0
Facility Contract Compl Spec	326	2.0	0.0	2.0	0.0	2.0
Info Tech Analyst/Prg II	037	3.0	0.0	3.0	0.0	3.0
Info Tech Analyst/Prg III	039	2.0	0.0	2.0	0.0	2.0
Lead Info Tech Systems Spec	042	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	1.0	0.0	1.0	1.0	2.0
Planner II	035	2.0	0.0	2.0	0.0	2.0
Planner III	037	3.0	0.0	3.0	0.0	3.0
Plan Review Coordinator	037	1.0	0.0	1.0	0.0	1.0

**POSITION SCHEDULE
TRANSPORTATION PROGRAM**

PUBLIC TRANSIT

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Principal Planner	039	1.0	0.0	1.0	0.0	1.0
Quality Assurance Engineer	035	4.0	0.0	4.0	0.0	4.0
Senior Info Tech Systems Spec	040	3.0	0.0	3.0	0.0	3.0
Senior User Technology Spec	037	1.0	0.0	1.0	0.0	1.0
Transit Field Operations Mgr	037	1.0	0.0	1.0	0.0	1.0
Transit Ops Contract Supv	035	1.0	0.0	1.0	0.0	1.0
Transit Superintendent	039	1.0	0.0	1.0	0.0	1.0
User Technology Specialist	035	2.0	0.0	2.0	0.0	2.0
Full-Time Total		42.0	0.0	42.0	2.0	44.0
Temporary Job Class and Grade						
Economic Development Prog Mgr	038	0.0	1.0	1.0	(1.0)	0.0
Info Tech Project Manager	041	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	1.0	0.0	1.0	(1.0)	0.0
Temporary Total		2.0	1.0	3.0	(2.0)	1.0
Operations and Technology Total		44.0	1.0	45.0	0.0	45.0
Facilities and Contracts						
Full-Time Ongoing Job Class and Grade						
Admin Aide*U7	026	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Chief Engineering Tech*U7	031	1.0	0.0	1.0	0.0	1.0
Contracts Specialist I	030	1.0	0.0	1.0	0.0	1.0
Contracts Specialist II	035	1.0	0.0	1.0	0.0	1.0
Contracts Specialist II*Lead	037	1.0	0.0	1.0	0.0	1.0
Deputy Public Transit Director	842	1.0	0.0	1.0	0.0	1.0
Facilities Service Coordinator	033	1.0	0.0	1.0	0.0	1.0
Facility Contr Compl Spec*Ld	027	3.0	0.0	3.0	0.0	3.0
Management Asst I	031	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	1.0	0.0	1.0	0.0	1.0
Municipal Security Guard	323	11.0	0.0	11.0	0.0	11.0
Principal Engineering Tech	035	2.0	0.0	2.0	0.0	2.0
Procurement Manager	038	1.0	0.0	1.0	0.0	1.0
Project Manager	036	2.0	0.0	2.0	0.0	2.0

**POSITION SCHEDULE
TRANSPORTATION PROGRAM**

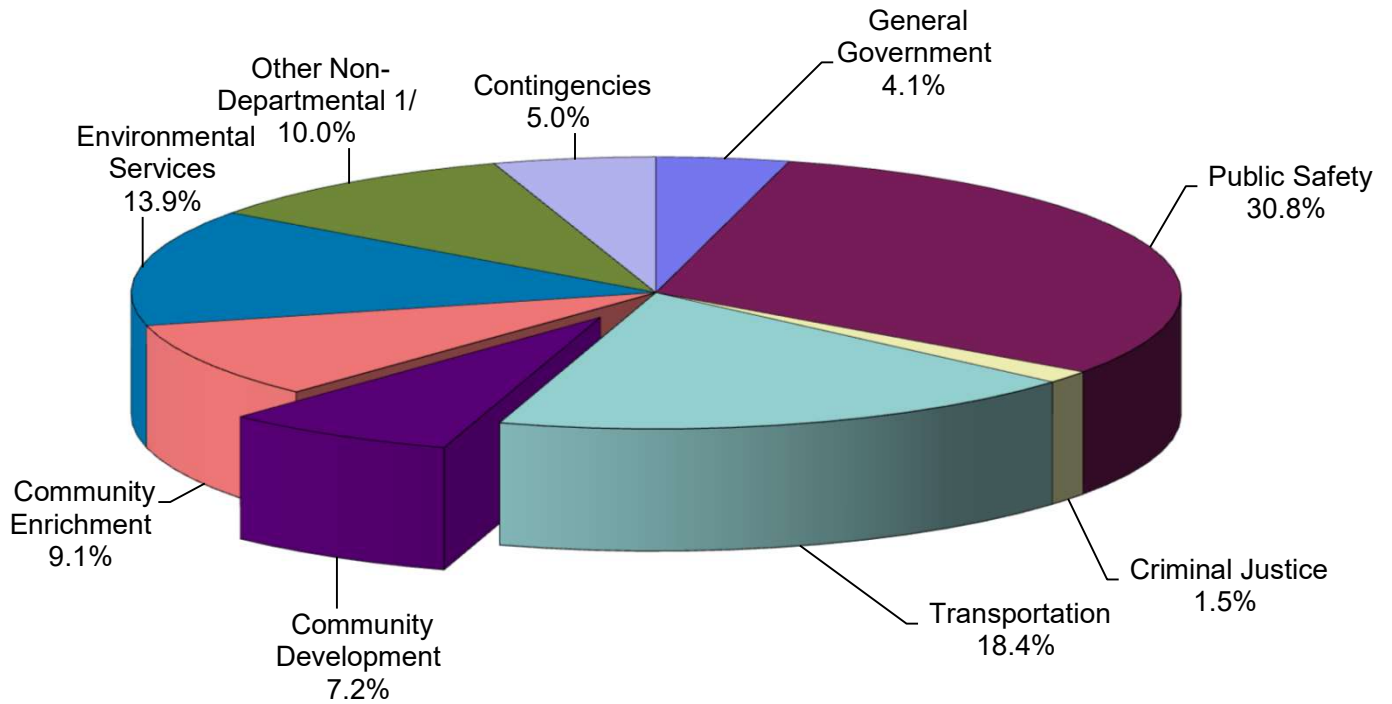
PUBLIC TRANSIT

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Transit Superintendent	039	1.0	0.0	1.0	0.0	1.0
Full-Time Total		30.0	0.0	30.0	0.0	30.0
<hr/>						
Facilities and Contracts Total		30.0	0.0	30.0	0.0	30.0
<hr/>						
Public Transit Total		120.0	1.0	121.0	0.0	121.0



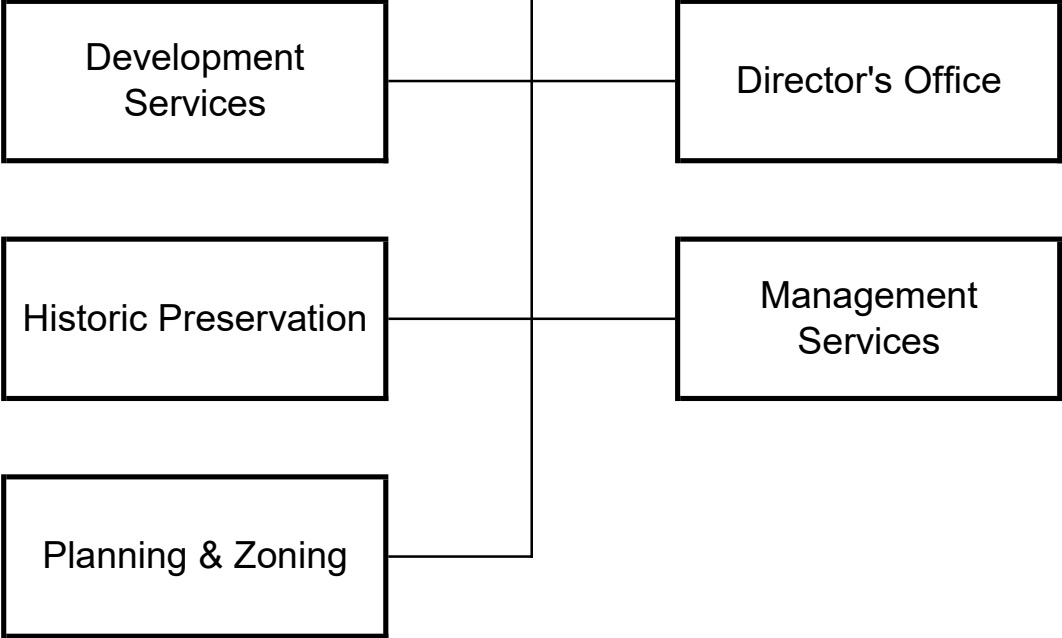
City of Phoenix

Community Development



1/ Other Non-Departmental consists of the American Rescue Plan Act (ARPA) Fund and Unassigned Vacancy Savings.

Planning and Development



**DEPARTMENT SUMMARY
COMMUNITY DEVELOPMENT PROGRAM**

PLANNING AND DEVELOPMENT

Program Goal

The Planning and Development Department manages planning, development and preservation for a better Phoenix. Key services of the department include design review, permitting, inspections, implementation and updates to the General Plan, administration of the zoning ordinance, processing rezoning requests, and Historic Preservation.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Director's Office	1,063,874	1,176,053	1,259,572	7.1%
Management Services	15,085,485	16,025,050	18,981,476	18.4%
Planning & Zoning	6,948,525	8,098,046	9,502,933	17.3%
Historic Preservation	992,568	1,174,284	1,379,105	17.4%
Development Services	40,733,441	45,341,516	50,131,213	10.6%
Total	64,823,893	71,814,949	81,254,299	13.1%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	48,566,022	54,612,304	62,011,996	13.5%
Contractual Services	9,707,555	10,972,246	11,267,884	2.7%
Commodities	2,025,583	1,426,365	1,165,146	-18.3%
Capital Outlay	669,372	52,686	30,000	-43.1%
Internal Charges and Credits	3,690,788	4,651,348	6,649,273	43.0%
Other Expenditures and Transfers	164,573	100,000	130,000	30.0%
Total	64,823,893	71,814,949	81,254,299	13.1%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
General Fund	3,690,983	4,349,410	5,172,980	18.9%
Development Services	60,352,607	66,475,250	74,905,812	12.7%
Other Restricted	614,849	902,952	1,109,945	22.9%
Grants	165,453	87,337	65,562	-24.9%
Total	64,823,893	71,814,949	81,254,299	13.1%

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	443.0	466.0	479.0
Part-Time Ongoing Positions	1.8	1.8	1.8
Temporary Positions	0.0	0.0	0.0
Total	444.8	467.8	480.8

**PROGRAM CHANGES
COMMUNITY DEVELOPMENT PROGRAM**

PLANNING AND DEVELOPMENT

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year
	Positions	Amount	Positions	Amount	Cost
Add two Construction Permit Specialist II positions and a Plan Review Coordinator position to the Residential Plan Review section which has seen a 49% increase in Single Family Residence plot plan submittals compared to last fiscal year along with a 90% increase in photovoltaic submittals. Additional staffing resources are needed to reduce the turnaround times for these reviews and maintain turnaround times in the future.			3.0	283,838	-
Community Planning: Add two Planner II positions and a Planner III position to support Council and community-initiated projects and priorities. The team will devote significant time to Rio Reimagined, leading the development of a plan with the vision, goals, policies and strategies that guide the future growth, redevelopment and preservation along the banks of the Salt River. The Planning team will work with the Mayor and Council and community, along with multiple city departments, consultants and other partners to establish a Rio Reimagined Plan that provides a foundation for future actions and investments, including sustainable land use, heat mitigation, diverse housing options, economic development and other important programs.			3.0	296,188	-
Adaptive Reuse: Increase funding for the Adaptive Reuse Program. The program provides resources to assist small business owners who are locating their businesses in Phoenix, and supports the City's reenergized clean construction efforts, resulting in the expanded use of underutilized/vacant existing buildings.			0.0	30,000	-
Add a Structural Plans Engineer position, a Mechanical Plans Engineer position and a Principal Engineering Technician position in the Commercial Plan Review section due to several large development projects, including the semiconductor plant project, which is expected to meet strict deadlines to keep the project on track.			3.0	324,766	-
Add an Accountant I position to support the data reconciliation, analysis and reporting of financial data for accounts receivable, accounts payable and budget/cost recovery. Additional financial analysis support is needed primarily due to new duties anticipated with the KIVA/SHAPE PHX permitting system conversion. This position will provide technical/financial expertise and support in the new SHAPE PHX system to over 50 cash handling staff across various payment counters and sections within the department.			1.0	78,471	-

**PROGRAM CHANGES
COMMUNITY DEVELOPMENT PROGRAM**

PLANNING AND DEVELOPMENT

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year
	Positions	Amount	Positions	Amount	Cost
Historic Preservation: Add funding for historic preservation grants to assist residential property owners in maintaining their historic properties.			0.0	200,000	-
Add a General Inspector II position for the Remote Inspections program. This position will be dedicated to the Remote Inspections program but will also be able to assist with other inspections as needed.			1.0	115,751	-
Add a User Technology Specialist position. IT staff provide day-to-day support for more than 500 computer workstations and associated software. This position will help ensure any service or technical issues are being proactively resolved in order to minimize customer impact.			1.0	95,912	-
Add a Records Clerk II position to support the scanning of planning, zoning and historic preservation files. Increased activity and resulting workloads of planners supports the need for this position. PDD averages 750 to 1,000 zoning cases annually. Each of these Zoning adjustment, rezoning and special permit case files need to be scanned into SIRE database system after the cases are completed.			1.0	59,594	-
Total			13.0	1,484,520	

**POSITION SCHEDULE
COMMUNITY DEVELOPMENT PROGRAM**

PLANNING AND DEVELOPMENT

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Summary by Division						
Director's Office		5.0	0.0	5.0	0.0	5.0
Management Services		81.3	6.0	87.3	3.0	90.3
Planning & Zoning		60.3	3.0	63.3	3.0	66.3
Historic Preservation		6.0	0.0	6.0	0.0	6.0
Development Services		292.2	14.0	306.2	7.0	313.2
Total		444.8	23.0	467.8	13.0	480.8
Director's Office						
Full-Time Ongoing Job Class and Grade						
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	3.0	0.0	3.0	0.0	3.0
Planning & Dev Dir (NC)	908	1.0	0.0	1.0	0.0	1.0
Full-Time Total		5.0	0.0	5.0	0.0	5.0
Director's Office Total		5.0	0.0	5.0	0.0	5.0
Management Services						
Full-Time Ongoing Job Class and Grade						
Accountant I	030	1.0	0.0	1.0	1.0	2.0
Accountant II	033	2.0	0.0	2.0	0.0	2.0
Accountant III	035	1.0	0.0	1.0	0.0	1.0
Account Clerk III	325	2.0	0.0	2.0	0.0	2.0
Account Clerk III*U8	725	1.0	0.0	1.0	0.0	1.0
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	3.0	0.0	3.0	0.0	3.0
Budget Analyst II	035	1.0	0.0	1.0	0.0	1.0
Chief Engineering Tech	331	1.0	0.0	1.0	0.0	1.0
Chief Engineering Tech*U7	031	1.0	1.0	2.0	0.0	2.0
Curriculum/Training Coord	033	1.0	0.0	1.0	0.0	1.0
Department Budget Supervisor	037	1.0	0.0	1.0	0.0	1.0
Deputy Planning & Dev Dir	842	1.0	0.0	1.0	0.0	1.0
Engineering Tech	324	8.0	2.0	10.0	0.0	10.0

**POSITION SCHEDULE
COMMUNITY DEVELOPMENT PROGRAM**

PLANNING AND DEVELOPMENT

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
GIS Coordinator	036	1.0	0.0	1.0	0.0	1.0
GIS Technician	330	2.0	0.0	2.0	0.0	2.0
Human Resources Aide	726	1.0	0.0	1.0	0.0	1.0
Human Resources Officer	035	1.0	0.0	1.0	0.0	1.0
Info Tech Analyst/Prg I	035	1.0	0.0	1.0	0.0	1.0
Info Tech Analyst/Prg II	037	2.0	0.0	2.0	0.0	2.0
Info Tech Analyst/Prg III	039	4.0	0.0	4.0	0.0	4.0
Info Tech Project Manager	041	1.0	0.0	1.0	0.0	1.0
Lead Business Systems Analyst	038	4.0	0.0	4.0	0.0	4.0
Lead Info Tech Systems Spec	042	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	2.0	0.0	2.0	0.0	2.0
Management Asst III	839	1.0	0.0	1.0	0.0	1.0
Planner III	037	2.0	0.0	2.0	0.0	2.0
Planning & Dev Team Ldr	040	1.0	0.0	1.0	0.0	1.0
Plan Review Coordinator	037	5.0	0.0	5.0	0.0	5.0
Principal Engineering Tech	035	2.0	1.0	3.0	0.0	3.0
Principal Planner	039	1.0	0.0	1.0	0.0	1.0
Property Records Specialist	327	2.0	0.0	2.0	0.0	2.0
Public Information Officer	035	1.0	0.0	1.0	0.0	1.0
Records Clerk II	322	2.0	0.0	2.0	1.0	3.0
Records Clerk III	026	1.0	0.0	1.0	0.0	1.0
Records Supervisor	027	1.0	0.0	1.0	0.0	1.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Senior Business Systems Anlyst	036	1.0	0.0	1.0	0.0	1.0
Senior Engineering Tech	328	5.0	1.0	6.0	0.0	6.0
Senior GIS Technician	032	3.0	0.0	3.0	0.0	3.0
Senior Human Resources Analyst	033	1.0	0.0	1.0	0.0	1.0
Senior Info Tech Systems Spec	040	2.0	0.0	2.0	0.0	2.0
Senior Planning Technician	327	1.0	0.0	1.0	0.0	1.0
Senior User Technology Spec	037	2.0	0.0	2.0	0.0	2.0
Training Specialist	030	0.0	1.0	1.0	0.0	1.0
User Technology Specialist	035	1.0	0.0	1.0	1.0	2.0
Full-Time Total		81.0	6.0	87.0	3.0	90.0

**POSITION SCHEDULE
COMMUNITY DEVELOPMENT PROGRAM**

PLANNING AND DEVELOPMENT

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Part-Time Ongoing Job Class and Grade						
Admin Intern (NC) Part-Time	026	0.3	0.0	0.3	0.0	0.3
Part-Time Total		0.3	0.0	0.3	0.0	0.3
Management Services Total		81.3	6.0	87.3	3.0	90.3
Planning & Zoning						
Full-Time Ongoing Job Class and Grade						
Admin Asst I	030	0.0	1.0	1.0	0.0	1.0
Deputy Planning & Dev Dir	842	1.0	0.0	1.0	0.0	1.0
Engineering Tech	324	2.0	0.0	2.0	0.0	2.0
Landscape Architect I	033	0.0	1.0	1.0	0.0	1.0
Landscape Architect II	036	1.0	0.0	1.0	0.0	1.0
Planner I	033	9.0	0.0	9.0	0.0	9.0
Planner II	035	15.0	1.0	16.0	2.0	18.0
Planner III	037	6.0	0.0	6.0	1.0	7.0
Planner II*Village	036	7.0	0.0	7.0	0.0	7.0
Planning & Dev Team Ldr	040	1.0	0.0	1.0	0.0	1.0
Principal Landscape Architect	039	1.0	0.0	1.0	0.0	1.0
Principal Planner	039	3.0	0.0	3.0	0.0	3.0
Secretary II	321	1.0	0.0	1.0	0.0	1.0
Secretary III	025	3.0	0.0	3.0	0.0	3.0
Secretary III*Council Reporter	027	2.0	0.0	2.0	0.0	2.0
Sign Inspector	330	7.0	0.0	7.0	0.0	7.0
Special Projects Administrator	840	1.0	0.0	1.0	0.0	1.0
Full-Time Total		60.0	3.0	63.0	3.0	66.0
Part-Time Ongoing Job Class and Grade						
Admin Intern (NC) Part-Time	026	0.3	0.0	0.3	0.0	0.3
Part-Time Total		0.3	0.0	0.3	0.0	0.3
Planning & Zoning Total		60.3	3.0	63.3	3.0	66.3
Historic Preservation						

**POSITION SCHEDULE
COMMUNITY DEVELOPMENT PROGRAM**

PLANNING AND DEVELOPMENT

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Full-Time Ongoing Job Class and Grade						
Historic Preservation Officer	840	1.0	0.0	1.0	0.0	1.0
Planner II	035	2.0	0.0	2.0	0.0	2.0
Planner III	037	1.0	0.0	1.0	0.0	1.0
Principal Planner	039	1.0	0.0	1.0	0.0	1.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Full-Time Total		6.0	0.0	6.0	0.0	6.0
Historic Preservation Total						
		6.0	0.0	6.0	0.0	6.0
Development Services						
Full-Time Ongoing Job Class and Grade						
Admin Asst I	030	3.0	0.0	3.0	0.0	3.0
Admin Secretary	027	1.0	0.0	1.0	0.0	1.0
Architect	039	2.0	0.0	2.0	0.0	2.0
Asst Planning & Dev Dir	904	1.0	1.0	2.0	0.0	2.0
Building Code Examiner	335	14.0	3.0	17.0	0.0	17.0
Building Code Examiner*Lead	336	2.0	0.0	2.0	0.0	2.0
Chief Engineering Tech	331	4.0	0.0	4.0	0.0	4.0
Chief Engineering Tech*U7	031	5.0	(1.0)	4.0	0.0	4.0
Civil Engineer II	035	6.0	0.0	6.0	0.0	6.0
Civil Engineer III	039	3.0	0.0	3.0	0.0	3.0
Civil Inspections Field Supv	036	3.0	0.0	3.0	0.0	3.0
Civil Inspector II	333	15.0	0.0	15.0	0.0	15.0
Civil Inspector III	334	6.0	0.0	6.0	0.0	6.0
Const Permit Spec I	333	2.0	0.0	2.0	0.0	2.0
Const Permit Spec II	334	12.0	0.0	12.0	2.0	14.0
Const Permit Supv	036	1.0	0.0	1.0	0.0	1.0
Customer Service Clerk*Plans	322	4.0	0.0	4.0	0.0	4.0
Deputy Planning & Dev Dir	842	3.0	0.0	3.0	0.0	3.0
Economic Development Prog Mgr	038	1.0	0.0	1.0	0.0	1.0
Electrical Inspector II	333	6.0	1.0	7.0	0.0	7.0
Electrical Insp Field Supv	036	2.0	0.0	2.0	0.0	2.0
Electrical Insp II*Ind/PR	335	9.0	0.0	9.0	0.0	9.0

**POSITION SCHEDULE
COMMUNITY DEVELOPMENT PROGRAM**

PLANNING AND DEVELOPMENT

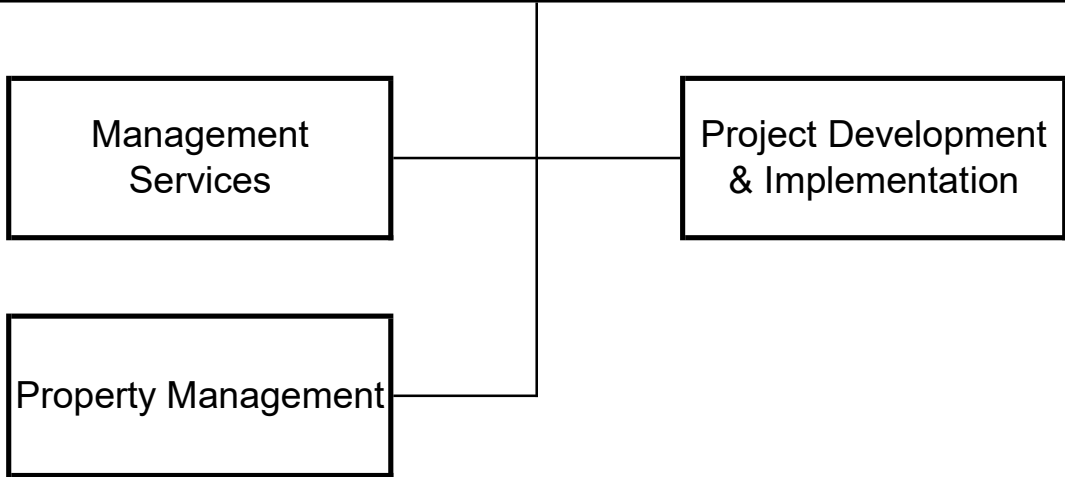
		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Electrical Plans Engineer	039	2.0	0.0	2.0	0.0	2.0
Electrical Plans Examiner II	335	6.0	1.0	7.0	0.0	7.0
Elevator Inspector II	333	5.0	0.0	5.0	0.0	5.0
Elevator Insp Field Supv	036	1.0	0.0	1.0	0.0	1.0
Engineering Supervisor*U7	041	1.0	0.0	1.0	0.0	1.0
Engineering Tech	324	17.0	3.0	20.0	0.0	20.0
Fire Prevention Spec II	333	11.0	1.0	12.0	0.0	12.0
Fire Prevention Spec II*Ind/PR	335	2.0	0.0	2.0	0.0	2.0
Fire Prevention Supervisor	035	1.0	1.0	2.0	0.0	2.0
Fire Protection Engineer	038	3.0	(1.0)	2.0	0.0	2.0
General Inspector II	333	25.0	0.0	25.0	1.0	26.0
General Insp Field Supv	036	4.0	0.0	4.0	0.0	4.0
Management Asst II	037	2.0	0.0	2.0	0.0	2.0
Mechanical Plans Engineer	039	2.0	0.0	2.0	1.0	3.0
Mechanical Plans Examiner II	335	3.0	0.0	3.0	0.0	3.0
Planner I	033	3.0	0.0	3.0	0.0	3.0
Planner III	037	1.0	0.0	1.0	0.0	1.0
Planning & Dev Team Ldr	040	11.0	0.0	11.0	0.0	11.0
Plan Review Coordinator	037	2.0	0.0	2.0	1.0	3.0
Plumbing/Mech Insp Field Supv	036	3.0	0.0	3.0	0.0	3.0
Plumbing/Mech Insp II	333	7.0	1.0	8.0	0.0	8.0
Plumbing/Mech Insp II*Ind/PR	335	6.0	0.0	6.0	0.0	6.0
Principal Engineering Tech	035	10.0	0.0	10.0	1.0	11.0
Principal Planner	039	2.0	0.0	2.0	0.0	2.0
Project Manager	036	2.0	0.0	2.0	0.0	2.0
Records Clerk II	322	2.0	0.0	2.0	0.0	2.0
Secretary II	321	3.0	0.0	3.0	0.0	3.0
Secretary III	025	2.0	0.0	2.0	0.0	2.0
Senior Engineering Tech	328	13.0	3.0	16.0	0.0	16.0
Senior Materials Technician	220	2.0	0.0	2.0	0.0	2.0
Site Development Supervisor	036	2.0	0.0	2.0	0.0	2.0
Structural Inspector II	333	6.0	1.0	7.0	0.0	7.0
Structural Inspector II*Ind/PR	335	9.0	0.0	9.0	0.0	9.0
Structural Insp Field Supv	036	2.0	0.0	2.0	0.0	2.0
Structural Plans Engineer	039	8.0	0.0	8.0	1.0	9.0
Structural Plans Examiner II	335	2.0	0.0	2.0	0.0	2.0

**POSITION SCHEDULE
COMMUNITY DEVELOPMENT PROGRAM**

PLANNING AND DEVELOPMENT

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Traffic Engineer II	035	2.0	0.0	2.0	0.0	2.0
Traffic Engineer III	039	1.0	0.0	1.0	0.0	1.0
Full-Time Total		291.0	14.0	305.0	7.0	312.0
Part-Time Ongoing Job Class and Grade						
Admin Intern (NC) Part-Time	026	1.2	0.0	1.2	0.0	1.2
Part-Time Total		1.2	0.0	1.2	0.0	1.2
Development Services Total		292.2	14.0	306.2	7.0	313.2
Planning and Development Total		444.8	23.0	467.8	13.0	480.8

Housing



**DEPARTMENT SUMMARY
COMMUNITY DEVELOPMENT PROGRAM**

HOUSING

Program Goal

The Housing Department provides and promotes diversified living environments for low-income families, seniors and persons with disabilities through the operation and leasing of assisted and affordable housing.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Management Services	68,195,162	75,461,396	76,462,309	1.3%
Property Management	21,662,927	25,338,912	25,135,995	-0.8%
Project Development & Implementation	6,843,547	10,979,440	11,908,197	8.5%
Total	96,701,636	111,779,748	113,506,501	1.5%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	12,284,328	14,026,438	15,070,707	7.4%
Contractual Services	83,449,358	97,158,304	98,077,615	0.9%
Commodities	769,006	717,683	583,525	-18.7%
Capital Outlay	8	-	-	0.0%
Internal Charges and Credits	566,299	303,573	200,904	-33.8%
Other Expenditures and Transfers	(367,364)	(426,250)	(426,250)	0.0%
Total	96,701,636	111,779,748	113,506,501	1.5%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
General Fund	152,252	295,157	1,772,340	>100.0%
Other Restricted	4,416,358	5,487,566	7,401,769	34.9%
Grants	92,133,025	105,997,025	104,332,392	-1.6%
Total	96,701,636	111,779,748	113,506,501	1.5%

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	112.0	112.0	113.0
Part-Time Ongoing Positions	2.0	2.0	2.0
Temporary Positions	15.0	12.0	11.0
Total	129.0	126.0	126.0

**PROGRAM CHANGES
COMMUNITY DEVELOPMENT PROGRAM**

HOUSING

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year
	Positions	Amount	Positions	Amount	Cost
Affordable Housing Manager: Add one Special Projects Administrator position to continue implementation of the Housing Phoenix Plan, focusing on redevelopment of city-owned land for mixed-income housing. This position will help to achieve the goal of creating or preserving 50,000 housing units by 2030.			1.0	161,512	-
Santa Fe Springs Rehabilitation: Add funding to complete critical safety and infrastructure repairs at Santa Fe Springs Apartments. These repairs will address community safety and quality of life concerns, including improved lighting, cameras, and fencing, as well as the rehabilitation of deteriorated structures and amenities.			0.0	1,400,000	-
Total			1.0	1,561,512	

**POSITION SCHEDULE
COMMUNITY DEVELOPMENT PROGRAM**

HOUSING

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Summary by Division						
Management Services		31.0	1.5	32.5	1.0	33.5
Property Management		83.5	(10.5)	73.0	(1.0)	72.0
Project Development & Implementation		19.5	1.0	20.5	0.0	20.5
Total		134.0	(8.0)	126.0	0.0	126.0
Management Services						
Full-Time Ongoing Job Class and Grade						
Accountant I	030	1.0	0.0	1.0	0.0	1.0
Accountant II	033	1.0	0.0	1.0	0.0	1.0
Accountant III	035	1.0	0.0	1.0	0.0	1.0
Account Clerk III	325	5.0	0.0	5.0	0.0	5.0
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	2.0	0.0	2.0	0.0	2.0
Admin Secretary	027	1.0	0.0	1.0	0.0	1.0
Budget Analyst II	035	2.0	0.0	2.0	0.0	2.0
Contracts Specialist II	035	1.0	0.0	1.0	0.0	1.0
Department Budget Supervisor	037	1.0	0.0	1.0	0.0	1.0
Deputy Housing Director	842	3.0	0.0	3.0	0.0	3.0
Economic Development Prog Mgr	038	1.0	0.0	1.0	0.0	1.0
Fiscal Manager	040	1.0	0.0	1.0	0.0	1.0
Housing Director (NC)	907	1.0	0.0	1.0	0.0	1.0
Housing Manager	039	1.0	0.0	1.0	0.0	1.0
Human Services Program Coord	037	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	2.0	0.0	2.0	0.0	2.0
Project Management Assistant	031	1.0	0.0	1.0	0.0	1.0
Secretary II	321	2.0	0.0	2.0	0.0	2.0
Senior User Technology Spec	037	0.0	1.0	1.0	0.0	1.0
Special Projects Administrator	840	0.0	0.0	0.0	1.0	1.0
Supplies Clerk II*U2	215	1.0	0.0	1.0	0.0	1.0
Supplies Clerk I*U2	212	1.0	0.0	1.0	0.0	1.0
Full-Time Total		31.0	1.0	32.0	1.0	33.0

**POSITION SCHEDULE
COMMUNITY DEVELOPMENT PROGRAM**

HOUSING

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Part-Time Ongoing Job Class and Grade						
Secretary II Part-Time	321	0.0	0.5	0.5	0.0	0.5
Part-Time Total		0.0	0.5	0.5	0.0	0.5
Management Services Total		31.0	1.5	32.5	1.0	33.5
Property Management						
Full-Time Ongoing Job Class and Grade						
Asst Housing Supervisor	032	1.0	0.0	1.0	0.0	1.0
Building Maint Foreman	031	4.0	0.0	4.0	0.0	4.0
Building Maint Worker*U2	220	19.0	(2.0)	17.0	0.0	17.0
Caseworker I	325	5.0	0.0	5.0	0.0	5.0
Caseworker II	028	4.0	0.0	4.0	0.0	4.0
Caseworker III	032	1.0	0.0	1.0	0.0	1.0
Housing Investigator	027	1.0	0.0	1.0	0.0	1.0
Housing Manager	039	3.0	0.0	3.0	0.0	3.0
Housing Prog Asst*Property Mgr	028	7.0	0.0	7.0	0.0	7.0
Housing Program Representative	323	5.0	0.0	5.0	0.0	5.0
Housing Supervisor	035	3.0	0.0	3.0	0.0	3.0
Management Asst II	037	1.0	0.0	1.0	0.0	1.0
Modernization Manager	037	1.0	0.0	1.0	0.0	1.0
Project Manager	036	3.0	0.0	3.0	0.0	3.0
Property Manager	037	2.0	0.0	2.0	0.0	2.0
Relocation Specialist	033	1.0	0.0	1.0	0.0	1.0
Trades Helper*U2	213	14.0	(4.0)	10.0	0.0	10.0
Full-Time Total		75.0	(6.0)	69.0	0.0	69.0
Part-Time Ongoing Job Class and Grade						
Caseworker II Part-Time	028	1.0	0.0	1.0	0.0	1.0
Community Worker III Part-Time	023	0.5	(0.5)	0.0	0.0	0.0
Part-Time Total		1.5	(0.5)	1.0	0.0	1.0

**POSITION SCHEDULE
COMMUNITY DEVELOPMENT PROGRAM**

HOUSING

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Temporary Job Class and Grade						
Caseworker I	325	1.0	(1.0)	0.0	0.0	0.0
Caseworker II	028	4.0	(3.0)	1.0	(1.0)	0.0
Caseworker III*Workforce Dev	033	1.0	0.0	1.0	0.0	1.0
Community Worker II	321	1.0	0.0	1.0	0.0	1.0
Temporary Total		7.0	(4.0)	3.0	(1.0)	2.0
Property Management Total		83.5	(10.5)	73.0	(1.0)	72.0
Project Development & Implementation						
Full-Time Ongoing Job Class and Grade						
Casework Services Coordinator	035	1.0	0.0	1.0	0.0	1.0
Housing Manager	039	2.0	0.0	2.0	0.0	2.0
Project Management Assistant	031	3.0	0.0	3.0	0.0	3.0
Project Manager	036	5.0	0.0	5.0	0.0	5.0
Full-Time Total		11.0	0.0	11.0	0.0	11.0
Part-Time Ongoing Job Class and Grade						
Community Worker III Part-Time	023	0.0	0.5	0.5	0.0	0.5
Secretary II Part-Time	321	0.5	(0.5)	0.0	0.0	0.0
Part-Time Total		0.5	0.0	0.5	0.0	0.5
Temporary Job Class and Grade						
Caseworker I	325	2.0	(1.0)	1.0	0.0	1.0
Caseworker II	028	3.0	1.0	4.0	0.0	4.0
Caseworker III	032	1.0	0.0	1.0	0.0	1.0
Caseworker II*MentalHealthSpec	030	2.0	0.0	2.0	0.0	2.0
Project Management Assistant	031	0.0	1.0	1.0	0.0	1.0
Temporary Total		8.0	1.0	9.0	0.0	9.0
Project Development & Implementation Total		19.5	1.0	20.5	0.0	20.5
Housing Total		134.0	(8.0)	126.0	0.0	126.0

HOUSING DEPARTMENT
Department Summary by Source of Funds
2021-22 Operating Budget

	Total	Affordable Housing	CDBG ¹	Central Office	Conventional Housing	HOME ²	HOPE VI ³	HOPWA ⁴	Other	Public Housing	Section 8	Section 8 - Construction
<u>Affordable Housing</u>												
Administration	3,373,324	3,373,324	-	-	-	-	-	-	-	-	-	-
City Owned Affordable Housing	368,237	368,237	-	-	-	-	-	-	-	-	-	-
City Owned Housing	24,000	24,000	-	-	-	-	-	-	-	-	-	-
Domestic Violence	372,340	-	-	-	-	-	-	-	372,340	-	-	-
Matthew Henson	1,241,450	-	-	-	-	-	-	-	-	1,241,450	-	-
Misc/Other	1,400,000	-	-	-	-	-	-	-	1,400,000	-	-	-
Mixed-Financed Properties	1,729,781	-	-	-	-	-	-	-	1,493,815	235,966	-	-
Total	8,509,132	3,765,561	-	-	-	-	-	-	3,266,155	1,477,416	-	-
<u>Conventional Housing</u>												
East	5,500,251	-	-	-	-	-	-	-	-	5,500,251	-	-
Rental Assistance Demo	3,462,206	-	-	-	-	-	-	-	-	3,462,206	-	-
West	7,724	-	-	-	-	-	-	-	-	7,724	-	-
Total	8,970,181	-	-	-	-	-	-	-	-	8,970,181	-	-
<u>HOPE VI</u>												
	422,372	-	-	-	-	-	422,372	-	-	-	-	-
<u>Housing Development</u>												
CDBG	982,291	-	982,291	-	-	-	-	-	-	-	-	-
Choice Neighborhood	4,505,036	-	-	-	-	-	-	-	4,505,036	-	-	-
HOME	1,259,392	-	-	-	-	1,259,392	-	-	-	-	-	-
HOPWA	3,865,494	-	-	-	-	-	-	3,865,494	-	-	-	-
Misc/Other	1,692,534	500	-	-	-	-	-	-	1,692,034	-	-	-
Total	12,304,747	500	982,291	-	-	1,259,392	-	3,865,494	6,197,070	-	-	-
<u>Management and Administration</u>												
	193,814	-	-	193,612	-	-	-	-	202	-	-	-
<u>Property Management</u>												
City Owned Housing	1,750,000	-	-	-	1,750,000	-	-	-	-	-	-	-
Misc/Other	2,423,362	-	-	-	-	-	-	-	2,413,555	9,807	-	-
Total	4,173,362	-	-	-	1,750,000	-	-	-	2,413,555	9,807	-	-
<u>Resident Services/Special Projects</u>												
Family Self-Sufficiency	346,789	-	-	-	-	-	-	-	-	346,789	-	-
Jobs Plus	463,846	-	-	-	-	-	-	-	463,846	-	-	-
Total	810,635	-	-	-	-	-	-	-	463,846	346,789	-	-
<u>Scattered Sites</u>												
Administration/Maintenance	1,768,241	-	-	-	-	-	-	-	-	1,768,241	-	-
Total	1,768,241	-	-	-	-	-	-	-	-	1,768,241	-	-
<u>Section 8</u>												
Moderate Rehabilitation	546,208	-	-	-	-	-	-	-	-	-	546,208	-
Vouchers	72,200,149	-	-	-	-	-	-	-	-	-	72,200,149	-
Total	72,746,357	-	-	-	-	-	-	-	-	-	72,746,357	-
<u>Senior Housing</u>												
City Owned Housing	3,590,382	-	-	-	-	-	-	-	-	1,176,524	-	2,413,858
Misc/Other	17,278	-	-	-	-	-	-	-	17,278	-	-	-
Total	3,607,660	-	-	-	-	-	-	-	17,278	1,176,524	-	2,413,858
Grand Total ⁵	113,506,501	3,766,061	982,291	193,612	1,750,000	1,259,392	422,372	3,865,494	12,358,106	13,748,958	72,746,357	2,413,858

¹ CDBG - Community Development Block Grant

² HOME - Home investment Partnership Program

³ HOPE VI - Housing Opportunities for People Everywhere

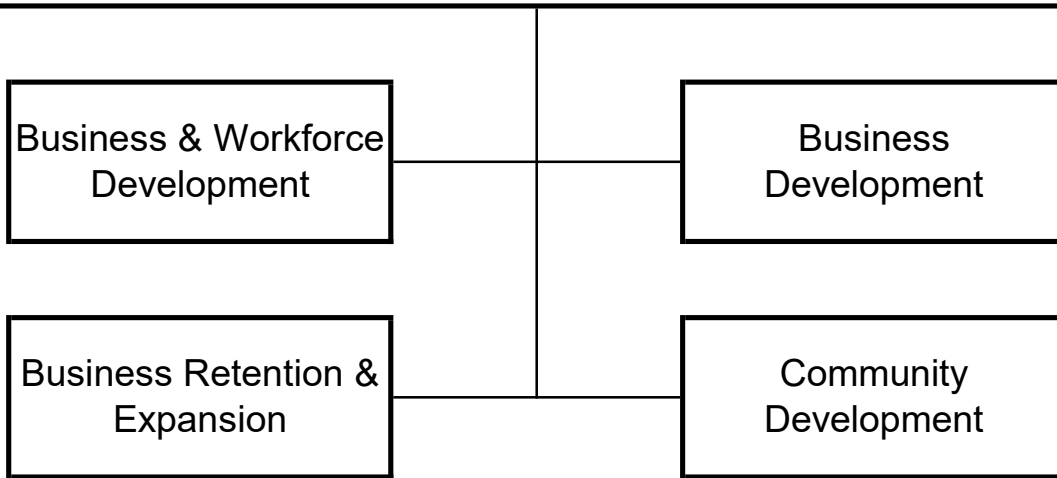
⁴ HOPWA - Housing Opportunities for Persons with AIDS

⁵ Totals presented above match the Department Summary page. Differences in the presentation of Inter-Departmental Charges may cause the totals by program area to differ.



City of Phoenix

Community and Economic Development



**DEPARTMENT SUMMARY
COMMUNITY DEVELOPMENT PROGRAM**

COMMUNITY AND ECONOMIC DEVELOPMENT

Program Goal

The Community and Economic Development Department works with businesses of all sizes to locate, expand and strengthen the community by creating and retaining jobs, facilitating development investment, promoting Phoenix nationally and internationally, as well as developing our workforce, all of which look to enhance city revenues, create the workforce of the future and improve the quality of life in Phoenix.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Community Development	6,224,117	7,195,563	7,044,794	-2.1%
Business Development	6,990,134	11,723,843	3,080,828	-73.7%
Business Retention & Expansion	2,415,024	2,902,130	3,664,225	26.3%
Business & Workforce Development	218,442	(1,025)	92,326	>100.0%
Total	15,847,717	21,820,511	13,882,173	-36.4%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	7,180,075	7,603,046	8,838,949	16.3%
Contractual Services	11,173,568	17,578,142	8,682,844	-50.6%
Commodities	46,282	54,100	40,131	-25.8%
Internal Charges and Credits	(2,552,209)	(3,414,777)	(3,679,751)	-7.8%
Other Expenditures and Transfers	-	-	-	0.0%
Total	15,847,717	21,820,511	13,882,173	-36.4%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
General Fund	5,489,615	5,955,542	6,884,452	15.6%
Community Reinvestment	1,103,844	2,181,386	2,127,809	-2.5%
Sports Facilities	364,471	354,505	291,779	-17.7%
Other Restricted	3,184,426	3,235,156	3,865,812	19.5%
Grants	5,085,545	9,456,061	102,326	-98.9%
Aviation	28,723	74,836	74,836	0.0%
Convention Center	559,892	531,925	503,959	-5.3%
Water	31,200	31,100	31,200	0.3%
Total	15,847,717	21,820,511	13,882,173	-36.4%

**DEPARTMENT SUMMARY
COMMUNITY DEVELOPMENT PROGRAM**

COMMUNITY AND ECONOMIC DEVELOPMENT

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	56.0	56.0	59.0
Part-Time Ongoing Positions	0.0	0.0	0.0
Temporary Positions	1.0	1.0	0.0
Total	57.0	57.0	59.0

**PROGRAM CHANGES
COMMUNITY DEVELOPMENT PROGRAM**

COMMUNITY AND ECONOMIC DEVELOPMENT

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year Cost
	Positions	Amount	Positions	Amount	
Retail Revitalization: Add funding for one Economic Development Program Manager and one Project Manager to support citywide retail revitalization projects. The positions will facilitate small business growth, redevelopment, and potential new development, including infill of commercial projects.			2.0	301,208	-
Convert one Special Project Administrator position from temporary to regular status. This position is currently responsible for the arena renovation project and is needed to manage citywide major economic development projects. This position is funded by the Sports Facilities Fund until completion of the arena project. Primary funding will shift to the General Fund once the arena project is complete next fiscal year and the position will be used for the growing number of economic development initiatives.			0.0	-	-
Total			2.0	301,208	

**POSITION SCHEDULE
COMMUNITY DEVELOPMENT PROGRAM**

COMMUNITY AND ECONOMIC DEVELOPMENT

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Summary by Division						
Community Development		10.0	0.0	10.0	0.0	10.0
Business Development		14.0	1.0	15.0	2.0	17.0
Business Retention & Expansion		19.0	(1.0)	18.0	0.0	18.0
Business & Workforce Development		14.0	0.0	14.0	0.0	14.0
Total		57.0	0.0	57.0	2.0	59.0
Community Development						
Full-Time Ongoing Job Class and Grade						
Deputy Economic Dev Director	842	2.0	0.0	2.0	0.0	2.0
Economic Development Prog Mgr	038	2.0	0.0	2.0	0.0	2.0
Economic Development Spec	033	2.0	0.0	2.0	0.0	2.0
Management Asst II	037	1.0	0.0	1.0	0.0	1.0
Project Manager	036	2.0	0.0	2.0	0.0	2.0
Special Projects Administrator	840	0.0	0.0	0.0	1.0	1.0
Full-Time Total		9.0	0.0	9.0	1.0	10.0
Temporary Job Class and Grade						
Special Projects Administrator	840	1.0	0.0	1.0	(1.0)	0.0
Temporary Total		1.0	0.0	1.0	(1.0)	0.0
Community Development Total		10.0	0.0	10.0	0.0	10.0
Business Development						
Full-Time Ongoing Job Class and Grade						
Admin Secretary	027	1.0	0.0	1.0	0.0	1.0
Asst Protocol Program Adm (NC)	037	1.0	0.0	1.0	0.0	1.0
Community & Econ Dev Dir (NC)	909	1.0	0.0	1.0	0.0	1.0
Deputy Economic Dev Director	842	1.0	0.0	1.0	0.0	1.0
Economic Development Prog Mgr	038	6.0	1.0	7.0	1.0	8.0
Economic Dev Executive Officer	907	1.0	0.0	1.0	0.0	1.0
Project Manager	036	2.0	0.0	2.0	1.0	3.0
Protocol Program Adm (NC)	838	1.0	0.0	1.0	0.0	1.0

**POSITION SCHEDULE
COMMUNITY DEVELOPMENT PROGRAM**

COMMUNITY AND ECONOMIC DEVELOPMENT

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Full-Time Total		14.0	1.0	15.0	2.0	17.0
Business Development Total		14.0	1.0	15.0	2.0	17.0
Business Retention & Expansion						
Full-Time Ongoing Job Class and Grade						
Accountant I	030	1.0	0.0	1.0	0.0	1.0
Accountant II	033	1.0	0.0	1.0	0.0	1.0
Admin Aide*U8	726	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Business Assistance Coord	039	1.0	0.0	1.0	0.0	1.0
Deputy Economic Dev Director	842	1.0	0.0	1.0	0.0	1.0
Economic Development Prog Mgr	038	3.0	(1.0)	2.0	0.0	2.0
Management Asst I	031	1.0	0.0	1.0	0.0	1.0
Procurement Manager	038	1.0	0.0	1.0	0.0	1.0
Project Management Assistant	031	1.0	0.0	1.0	0.0	1.0
Project Manager	036	3.0	0.0	3.0	0.0	3.0
Secretary III	025	3.0	0.0	3.0	0.0	3.0
Senior User Technology Spec	037	1.0	0.0	1.0	0.0	1.0
Full-Time Total		19.0	(1.0)	18.0	0.0	18.0
Business Retention & Expansion Total		19.0	(1.0)	18.0	0.0	18.0
Business & Workforce Development						
Full-Time Ongoing Job Class and Grade						
Admin Asst I	030	4.0	0.0	4.0	0.0	4.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Economic Development Prog Mgr	038	1.0	0.0	1.0	0.0	1.0
Project Manager	036	1.0	0.0	1.0	0.0	1.0
Senior Workforce Dev Spec	035	1.0	0.0	1.0	0.0	1.0
User Technology Specialist*U3	335	1.0	0.0	1.0	0.0	1.0
Workforce Development Spec	031	3.0	0.0	3.0	0.0	3.0

**POSITION SCHEDULE
COMMUNITY DEVELOPMENT PROGRAM**

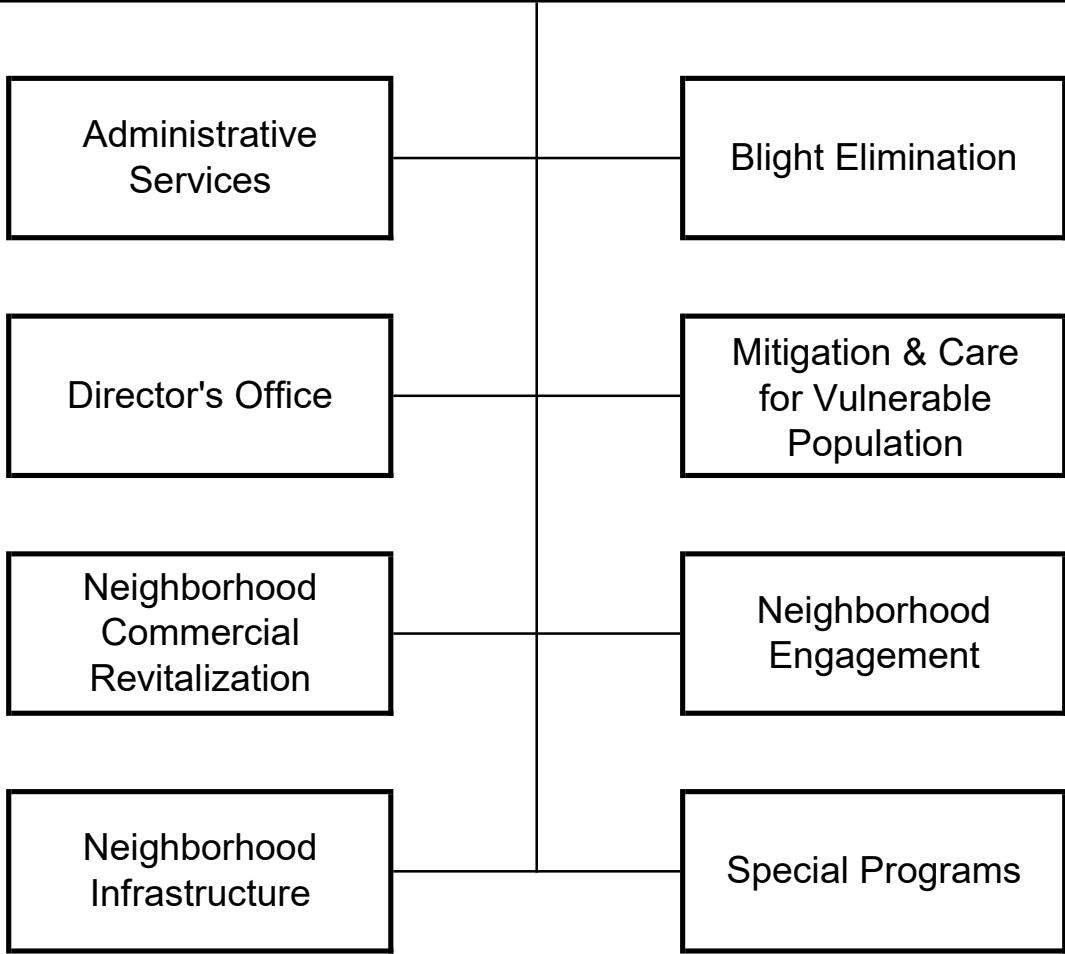
COMMUNITY AND ECONOMIC DEVELOPMENT

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Workforce Development Supv	037	2.0	0.0	2.0	0.0	2.0
Full-Time Total		14.0	0.0	14.0	0.0	14.0
Business & Workforce Development Total		14.0	0.0	14.0	0.0	14.0
Community and Economic Development Total		57.0	0.0	57.0	2.0	59.0



City of Phoenix

Neighborhood Services



**DEPARTMENT SUMMARY
COMMUNITY DEVELOPMENT PROGRAM**

NEIGHBORHOOD SERVICES

Program Goal

The Neighborhood Services Department preserves and improves the physical, social and economic health of Phoenix neighborhoods, supports neighborhood self-reliance, and enhances the quality of life of residents through community-based problem solving, neighborhood-oriented services and public/private cooperation.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Director's Office	482,177	462,601	531,903	15.0%
Administrative Services	3,310,254	10,442,403	19,863,625	90.2%
Blight Elimination	11,254,633	12,418,256	13,550,394	9.1%
Neighborhood Engagement	3,237,756	3,274,479	3,682,959	12.5%
Neighborhood Infrastructure	6,059,538	9,214,549	16,395,133	77.9%
Neighborhood Commercial Revitalization	1,132,026	1,190,557	2,698,195	>100.0%
Special Programs	20,302,050	38,625,772	26,275,708	-32.0%
Mitigation & Care for Vulnerable Population	-	11,313	-	-100.0%
Total	45,778,434	75,639,930	82,997,917	9.7%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	18,974,884	21,004,489	22,765,752	8.4%
Contractual Services	25,055,059	53,049,547	58,490,137	10.3%
Commodities	306,045	301,304	311,628	3.4%
Capital Outlay	237,344	85,500	239,500	>100.0%
Internal Charges and Credits	1,196,978	1,115,589	1,108,338	-0.6%
Other Expenditures and Transfers	8,125	83,501	82,562	-1.1%
Total	45,778,434	75,639,930	82,997,917	9.7%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
General Fund	13,209,637	14,456,170	15,514,629	7.3%
Neighborhood Protection	75	237,313	260,712	9.9%
Other Restricted	7,253	10,150	11,243	10.8%
Grants	32,561,469	60,936,297	67,211,333	10.3%
Total	45,778,434	75,639,930	82,997,917	9.7%

**DEPARTMENT SUMMARY
COMMUNITY DEVELOPMENT PROGRAM**

NEIGHBORHOOD SERVICES

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	174.0	174.0	184.0
Part-Time Ongoing Positions	0.0	0.0	0.0
Temporary Positions	16.0	16.0	7.0
Total	190.0	190.0	191.0

**PROGRAM CHANGES
COMMUNITY DEVELOPMENT PROGRAM**

NEIGHBORHOOD SERVICES

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year
	Positions	Amount	Positions	Amount	Cost
Neighborhood Specialist Homeless Strategies: Add a Neighborhood Specialist position to serve within a three mile radius of the Human Services Campus. This position will work with businesses and neighborhoods to provide better communication, as well as a more coordinated team effort within the surrounding area by assisting neighborhoods in organizing community meetings, coordinating cleanups, and working with other City departments, partner agencies and the business community to bring needed resources to the community.			1.0	98,917	-
Convert a temporary Special Project Administrator position (Grants Compliance Administrator) to ongoing status. A continued long term need is due to increased complexity and reporting requirements per the U.S. Department of Housing and Urban Development and to perform critical financial and programmatic analysis and oversight to identify strategic opportunities to maximize CDBG funds. This addition will provide the City with a dedicated position to perform specialized CDBG compliance and programmatic research and provide recommendations to City management and Council on initiatives and projects to best meet the diverse needs of Phoenix neighborhoods.			0.0	-	-
Convert four temporary Neighborhood Inspector positions to ongoing status. These positions were originally created for the Structured Sober Living Home (SSLH) licensing program. There is an ongoing need for the positions.			0.0	-	-
Convert a temporary Project Manager position and an Accountant II position to ongoing status. These positions were originally funded with Neighborhood Stabilization Program grant funds and support programs to purchase foreclosed or abandoned homes and multi-family properties at a discount to rehabilitate, resell, or redevelop these properties in order to stabilize neighborhoods within the City of Phoenix. The programs are now funded with program income expected from outstanding 15-30 year loans which must also comply with the HUD federal funding regulations including regular grant reporting and program administration for reuse of available funds.			0.0	-	-

**PROGRAM CHANGES
COMMUNITY DEVELOPMENT PROGRAM**

NEIGHBORHOOD SERVICES

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year
	Positions	Amount	Positions	Amount	Cost
Convert a temporary Housing Rehabilitation Specialist position and a Project Manager position to ongoing status. These positions support weatherization grant programs that provide energy efficient improvements for low-income residents. The City has continuously received level or increased funding to assist Phoenix residents and there is no indication of the City not being a continued recipient of these grant funds.			0.0	-	-
Total			1.0	98,917	

**POSITION SCHEDULE
COMMUNITY DEVELOPMENT PROGRAM**

NEIGHBORHOOD SERVICES

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Summary by Division						
Director's Office		5.0	0.0	5.0	0.0	5.0
Administrative Services		20.0	1.0	21.0	0.0	21.0
Blight Elimination		97.0	0.0	97.0	0.0	97.0
Neighborhood Engagement		31.0	0.0	31.0	1.0	32.0
Neighborhood Infrastructure		26.0	0.0	26.0	0.0	26.0
Neighborhood Commercial Revitalization		7.0	0.0	7.0	0.0	7.0
Special Programs		3.0	0.0	3.0	0.0	3.0
Total		189.0	1.0	190.0	1.0	191.0
Director's Office						
Full-Time Ongoing Job Class and Grade						
Admin Secretary	027	1.0	0.0	1.0	0.0	1.0
Management Asst I	031	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	1.0	0.0	1.0	0.0	1.0
Neighborhood Services Dir (NC)	908	1.0	0.0	1.0	0.0	1.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Full-Time Total		5.0	0.0	5.0	0.0	5.0
Director's Office Total		5.0	0.0	5.0	0.0	5.0
Administrative Services						
Full-Time Ongoing Job Class and Grade						
Accountant I	030	1.0	0.0	1.0	0.0	1.0
Accountant III	035	1.0	0.0	1.0	0.0	1.0
Account Clerk III	325	1.0	0.0	1.0	0.0	1.0
Account Clerk III*U8	725	1.0	0.0	1.0	0.0	1.0
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Compliance Supervisor	038	1.0	0.0	1.0	0.0	1.0
Contracts Specialist II	035	1.0	0.0	1.0	0.0	1.0
Department Budget Supervisor	037	1.0	0.0	1.0	0.0	1.0
Deputy Neighborhood Svcs Dir	842	1.0	0.0	1.0	0.0	1.0
Environmental Quality Spec	035	1.0	0.0	1.0	0.0	1.0

**POSITION SCHEDULE
COMMUNITY DEVELOPMENT PROGRAM**

NEIGHBORHOOD SERVICES

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
GIS Technician	330	1.0	0.0	1.0	0.0	1.0
Info Tech Analyst/Prg III	039	1.0	0.0	1.0	0.0	1.0
Info Tech Project Manager	041	1.0	0.0	1.0	0.0	1.0
Labor Compliance Specialist	731	1.0	0.0	1.0	0.0	1.0
Lead Business Systems Analyst	038	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	1.0	0.0	1.0	0.0	1.0
Project Manager	036	4.0	0.0	4.0	0.0	4.0
Special Projects Administrator	840	0.0	0.0	0.0	1.0	1.0
Full-Time Total		20.0	0.0	20.0	1.0	21.0
Temporary Job Class and Grade						
Special Projects Administrator	840	0.0	1.0	1.0	(1.0)	0.0
Temporary Total		0.0	1.0	1.0	(1.0)	0.0
Administrative Services Total		20.0	1.0	21.0	0.0	21.0
Blight Elimination						
Full-Time Ongoing Job Class and Grade						
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Building Maint Foreman	031	2.0	0.0	2.0	0.0	2.0
Clerk III	320	2.0	0.0	2.0	0.0	2.0
Compliance Supervisor	038	2.0	0.0	2.0	0.0	2.0
Deputy Neighborhood Svcs Dir	842	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	1.0	0.0	1.0	0.0	1.0
Neighborhood Maint Tech II	328	1.0	0.0	1.0	0.0	1.0
Neighborhood Preserv Insp I	331	55.0	0.0	55.0	4.0	59.0
Neighborhood Preserv Insp II	034	8.0	0.0	8.0	0.0	8.0
Project Management Assistant	031	1.0	0.0	1.0	0.0	1.0
Project Manager	036	1.0	0.0	1.0	0.0	1.0
Supplies Clerk II*U2	215	1.0	0.0	1.0	0.0	1.0
Trades Helper*U2	213	14.0	0.0	14.0	0.0	14.0
Full-Time Total		90.0	0.0	90.0	4.0	94.0

**POSITION SCHEDULE
COMMUNITY DEVELOPMENT PROGRAM**

NEIGHBORHOOD SERVICES

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Temporary Job Class and Grade						
Neighborhood Preserv Insp I	331	5.0	0.0	5.0	(4.0)	1.0
Neighborhood Preserv Insp II	034	1.0	0.0	1.0	0.0	1.0
Trades Helper*U2	213	1.0	0.0	1.0	0.0	1.0
Temporary Total		7.0	0.0	7.0	(4.0)	3.0
Blight Elimination Total		97.0	0.0	97.0	0.0	97.0
Neighborhood Engagement						
Full-Time Ongoing Job Class and Grade						
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Community Outreach Supervisor	032	1.0	0.0	1.0	0.0	1.0
Community Worker II	321	1.0	0.0	1.0	0.0	1.0
Community Worker III	023	1.0	0.0	1.0	0.0	1.0
Deputy Neighborhood Svcs Dir	842	1.0	0.0	1.0	0.0	1.0
Economic Development Prog Mgr	038	2.0	0.0	2.0	0.0	2.0
Management Asst II	037	1.0	0.0	1.0	0.0	1.0
Neighborhood Maint Tech I	324	10.0	0.0	10.0	0.0	10.0
Neighborhood Maint Tech III	029	1.0	0.0	1.0	0.0	1.0
Neighborhood Specialist	035	9.0	0.0	9.0	1.0	10.0
Secretary II	321	1.0	0.0	1.0	0.0	1.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Volunteer Coordinator	033	1.0	0.0	1.0	0.0	1.0
Full-Time Total		31.0	0.0	31.0	1.0	32.0
Neighborhood Engagement Total		31.0	0.0	31.0	1.0	32.0
Neighborhood Infrastructure						
Full-Time Ongoing Job Class and Grade						
Community Outreach Supervisor	032	1.0	0.0	1.0	0.0	1.0
Community Worker III	023	3.0	0.0	3.0	0.0	3.0
Deputy Neighborhood Svcs Dir	842	1.0	0.0	1.0	0.0	1.0
Housing Development Manager	039	1.0	0.0	1.0	0.0	1.0

**POSITION SCHEDULE
COMMUNITY DEVELOPMENT PROGRAM**

NEIGHBORHOOD SERVICES

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Housing Rehabilitation Spec	331	5.0	0.0	5.0	1.0	6.0
Housing Rehabilitation Supv	036	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	1.0	0.0	1.0	0.0	1.0
Project Management Assistant	031	3.0	0.0	3.0	0.0	3.0
Project Manager	036	2.0	1.0	3.0	1.0	4.0
Rehabilitation Loan Processor	324	3.0	0.0	3.0	0.0	3.0
Full-Time Total		21.0	1.0	22.0	2.0	24.0
Temporary Job Class and Grade						
Community Worker III	023	1.0	0.0	1.0	0.0	1.0
Housing Rehabilitation Spec	331	1.0	0.0	1.0	(1.0)	0.0
Project Management Assistant	031	1.0	0.0	1.0	0.0	1.0
Project Manager	036	2.0	(1.0)	1.0	(1.0)	0.0
Temporary Total		5.0	(1.0)	4.0	(2.0)	2.0
Neighborhood Infrastructure Total		26.0	0.0	26.0	0.0	26.0
Neighborhood Commercial Revitalization						
Full-Time Ongoing Job Class and Grade						
Housing Development Manager	039	1.0	0.0	1.0	0.0	1.0
Project Management Assistant	031	2.0	0.0	2.0	0.0	2.0
Project Manager	036	4.0	(1.0)	3.0	0.0	3.0
Full-Time Total		7.0	(1.0)	6.0	0.0	6.0
Temporary Job Class and Grade						
Project Manager	036	0.0	1.0	1.0	0.0	1.0
Temporary Total		0.0	1.0	1.0	0.0	1.0
Neighborhood Commercial Revitalization Total		7.0	0.0	7.0	0.0	7.0
Special Programs						
Full-Time Ongoing Job Class and Grade						
Accountant II	033	0.0	0.0	0.0	1.0	1.0

**POSITION SCHEDULE
COMMUNITY DEVELOPMENT PROGRAM**

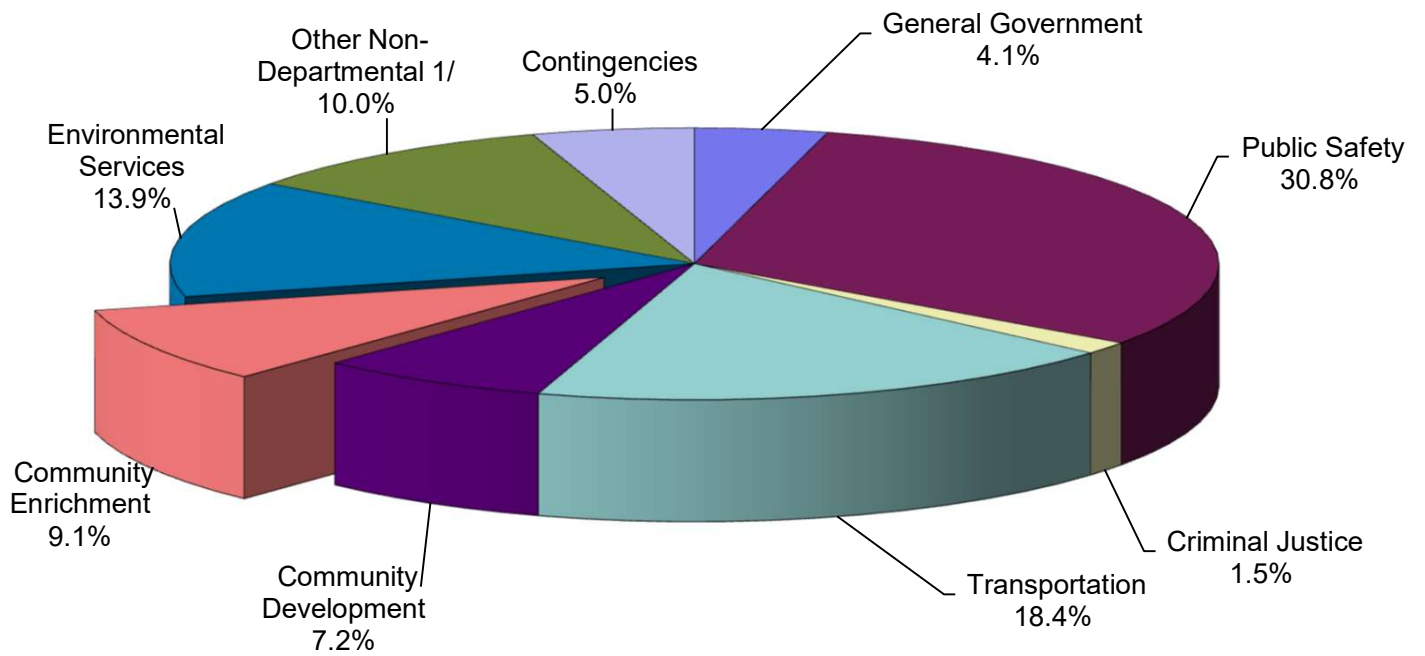
NEIGHBORHOOD SERVICES

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Project Manager	036	0.0	0.0	0.0	1.0	1.0
Full-Time Total		0.0	0.0	0.0	2.0	2.0
Temporary Job Class and Grade						
Accountant II	033	1.0	0.0	1.0	(1.0)	0.0
Project Manager	036	2.0	0.0	2.0	(1.0)	1.0
Temporary Total		3.0	0.0	3.0	(2.0)	1.0
Special Programs Total		3.0	0.0	3.0	0.0	3.0
Neighborhood Services Total		189.0	1.0	190.0	1.0	191.0



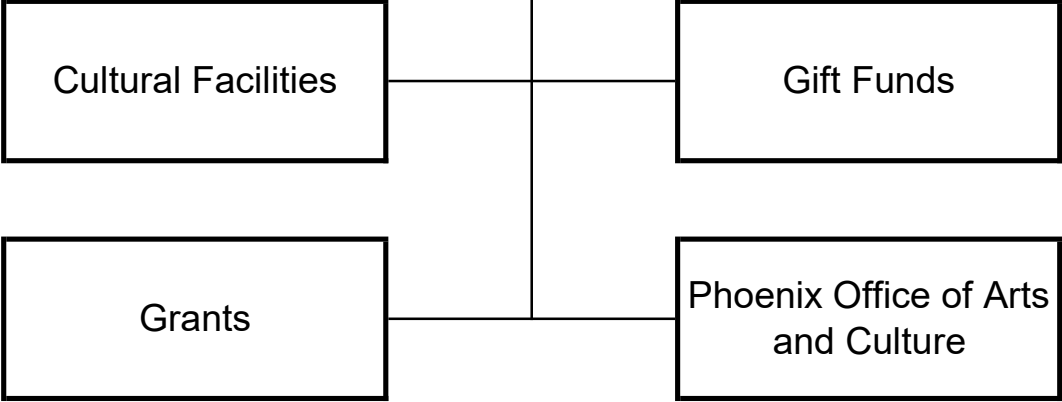
City of Phoenix

Community Enrichment



1/ Other Non-Departmental consists of the American Rescue Plan Act (ARPA) Fund and Unassigned Vacancy Savings.

Office of Arts and Culture



**DEPARTMENT SUMMARY
COMMUNITY ENRICHMENT PROGRAM**

OFFICE OF ARTS AND CULTURE

Program Goal

The Office of Arts and Culture supports the development of the arts and cultural community in Phoenix, and seeks to raise the level of awareness and participation of city residents in the preservation, expansion and enjoyment of arts and culture.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Office of Arts and Culture	3,871,216	6,951,406	4,772,747	-31.3%
Total	3,871,216	6,951,406	4,772,747	-31.3%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	1,299,284	1,443,126	1,685,293	16.8%
Contractual Services	2,151,252	5,034,434	2,445,331	-51.4%
Commodities	4,961	2,100	1,900	-9.5%
Internal Charges and Credits	415,720	471,746	640,223	35.7%
Total	3,871,216	6,951,406	4,772,747	-31.3%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
General Fund	3,717,052	3,947,398	4,726,247	19.7%
Other Restricted	685	24,521	20,000	-18.4%
Grants	153,480	2,979,487	26,500	-99.1%
Total	3,871,216	6,951,406	4,772,747	-31.3%

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	10.0	10.0	10.0
Part-Time Ongoing Positions	0.0	0.0	0.0
Temporary Positions	1.0	1.0	1.0
Total	11.0	11.0	11.0

**PROGRAM CHANGES
COMMUNITY ENRICHMENT PROGRAM**

OFFICE OF ARTS AND CULTURE

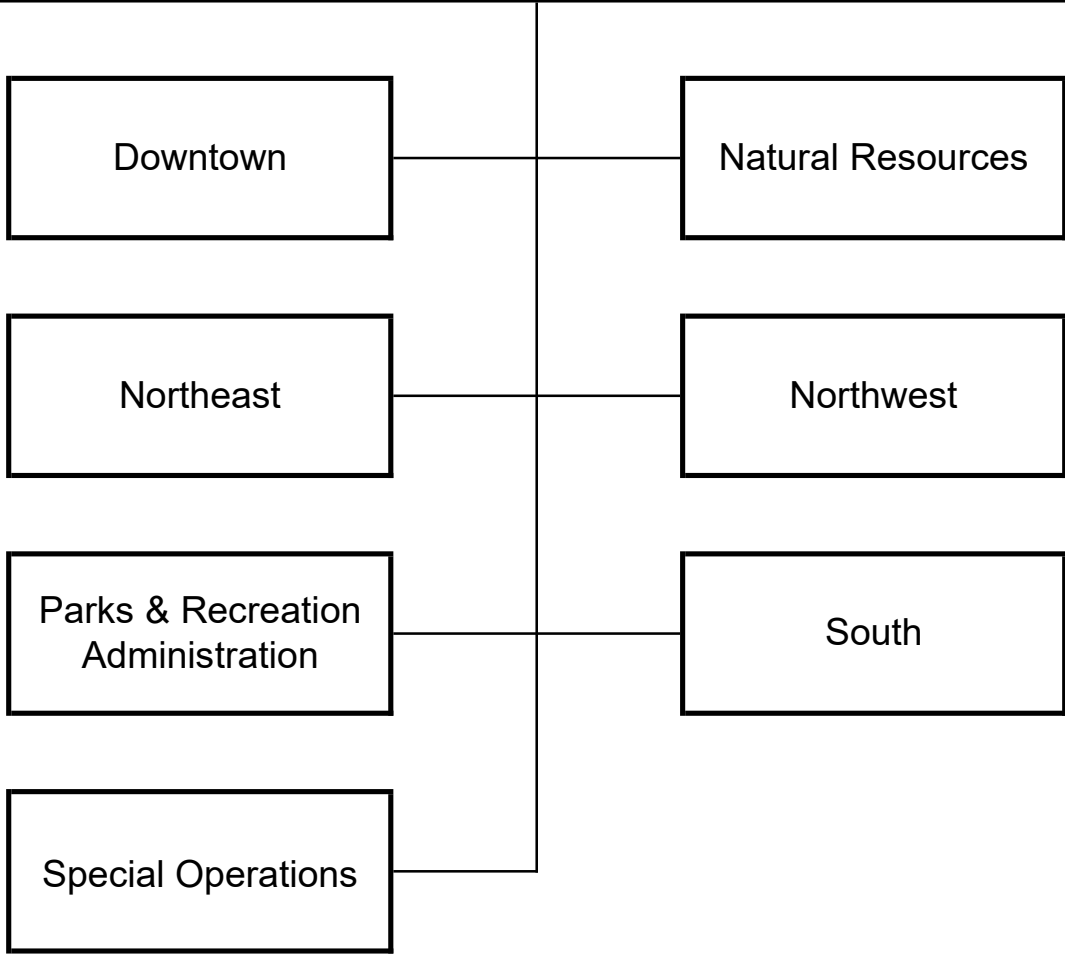
Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year
	Positions	Amount	Positions	Amount	Cost
Arts Grants: Increase funding for arts grants for nonprofit arts and cultural organizations. Arts grants enable artists, arts and culture organizations, youth, and neighborhood groups to carry out high-quality arts programming for all residents.			0.0	110,000	-
Arts Engagements: Add funding for youth arts and culture development programs, professional development and technical assistance for artists and arts administrators, and pop-up programming around the city to promote the Latino Cultural Center. This funding will supplement increasingly unreliable funding from the State of Arizona.			0.0	30,000	-
Public Art Maintenance: Increase funding for public art maintenance which would allow residents to enjoy the collection, showcase the city's initial investment, and help avoid safety issues with artwork in the community. Maintenance includes lighting upgrades, annual maintenance, and renovations to address wear and damage. The public art collection includes over 200 art installations.			0.0	60,000	-
Total			0.0	200,000	

**POSITION SCHEDULE
COMMUNITY ENRICHMENT PROGRAM**

OFFICE OF ARTS AND CULTURE

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Full-Time Ongoing Job Class and Grade						
Arts & Culture Administrator	903	1.0	0.0	1.0	0.0	1.0
Arts Specialist	033	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	1.0	0.0	1.0	0.0	1.0
Project Manager	036	5.0	0.0	5.0	0.0	5.0
Secretary III	025	1.0	(1.0)	0.0	0.0	0.0
Special Projects Administrator	840	1.0	0.0	1.0	0.0	1.0
Volunteer Coordinator	033	0.0	1.0	1.0	0.0	1.0
Full-Time Total		10.0	0.0	10.0	0.0	10.0
Temporary Job Class and Grade						
Special Projects Administrator	840	1.0	0.0	1.0	0.0	1.0
Temporary Total		1.0	0.0	1.0	0.0	1.0
Office of Arts and Culture Total		11.0	0.0	11.0	0.0	11.0

Parks and Recreation



**DEPARTMENT SUMMARY
COMMUNITY ENRICHMENT PROGRAM**

PARKS AND RECREATION

Program Goal

The Parks and Recreation Department provides and maintains a diverse parks and recreation system available and accessible to all, which contributes to the physical, mental, social and cultural needs of the community and permits outlets that cultivate a wholesome sense of civic pride and social responsibility.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Parks & Recreation Administration	8,636,674	10,039,964	9,694,736	-3.4%
Northwest	18,043,383	18,252,095	20,164,098	10.5%
Downtown	11,762,636	12,051,287	13,809,319	14.6%
South	17,392,003	17,836,569	20,113,308	12.8%
Northeast	15,687,554	15,925,948	17,216,102	8.1%
Natural Resources	13,316,456	14,032,854	15,211,785	8.4%
Special Operations	22,420,575	24,563,370	28,233,382	14.9%
Total	107,259,281	112,702,087	124,442,730	10.4%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	63,532,615	66,659,247	75,359,446	13.1%
Contractual Services	27,783,590	29,908,823	31,515,938	5.4%
Commodities	5,271,354	6,352,476	6,878,655	8.3%
Capital Outlay	3,996,547	2,884,528	3,793,100	31.5%
Internal Charges and Credits	6,643,253	7,063,788	6,845,591	-3.1%
Other Expenditures and Transfers	30,607	(166,775)	50,000	>100.0%
Debt Service	1,315	-	-	0.0%
Total	107,259,281	112,702,087	124,442,730	10.4%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Parks	92,754,867	95,701,188	108,229,050	13.1%
Golf	5,630,221	7,364,195	6,223,650	-15.5%
Parks and Preserves	5,637,778	5,929,411	6,478,862	9.3%
Other Restricted	2,083,155	777,178	2,908,981	>100.0%
Grants	1,153,259	2,930,115	602,187	-79.4%
Total	107,259,281	112,702,087	124,442,730	10.4%

**DEPARTMENT SUMMARY
COMMUNITY ENRICHMENT PROGRAM**

PARKS AND RECREATION

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	620.0	620.0	648.0
Part-Time Ongoing Positions	389.8	389.8	398.1
Temporary Positions	3.3	7.2	3.9
Total	1,013.1	1,017.0	1,050.0

**PROGRAM CHANGES
COMMUNITY ENRICHMENT PROGRAM**

PARKS AND RECREATION

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year
	Positions	Amount	Positions	Amount	Cost
Parks Trees: Add staff and equipment to create an additional Forestry Crew to maintain the increasing citywide tree inventory. The City adopted the Tree and Shade Master Plan in 2010 with a goal to double the tree and shade canopy by 2030. This has led to a significant increase in tree planting on City property and rights-of-way to mitigate the effects of the urban heat island in vulnerable neighborhoods that have a limited tree canopy and where residents have a greater exposure to heat while walking to transit, schools and work. The Parks and Recreation Department Forestry section provides citywide tree planting, tree maintenance activity, technical support, and 24/7 emergency response for several City departments.			5.0	673,615	-
Cesar Chavez Community Center: Add staff and supplies for the new Cesar Chavez Community Center, scheduled to open in the fall of 2021. The Cesar Chavez Community Center will offer a variety of activities to the general public. These activities will include special events, sports programs, specialty classes, adaptive/inclusive programs, out-of-school time sessions, field trips, and provide meeting space for events and community groups.			9.8	910,703	1,000,000
Hance Park: Add staff and equipment for grounds maintenance at Margaret T. Hance Park. The Fiesta Bowl PLAY at Hance Park opened to the community in December 2020. As part of this phase, a new landscape design incorporating over 7,000 new plants and trees was added. Maintenance of this plant material will require staff with both horticultural and irrigation skills to maintain the new park amenities.			3.0	259,956	200,000
Ranger Support: Add a Park Supervisor position to oversee the Urban Park Ranger Patrol Program. This position will manage daily operations, establish additional Field Operation Procedures, manage personnel issues and work directly with PhxCARES to increase contacts to individuals requiring services.			1.0	105,718	-
Property Management: Add a Property Manager position to manage the maintenance of Parks facilities. The Parks and Recreation Department directly manages an estimated two million square feet of indoor space, various specialty facilities (examples include: 29 public pools, South Mountain Tower site, historic buildings, museums, and Tovrea Castle), and outdoor park and trail amenities.			1.0	107,796	-

**PROGRAM CHANGES
COMMUNITY ENRICHMENT PROGRAM**

PARKS AND RECREATION

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year
	Positions	Amount	Positions	Amount	Cost
Deem Hills: Add a part-time Groundskeeper position and supplies to maintain the phase 3 project at Deem Hills Park, which includes: a sand volleyball court, a tennis court, pickleball courts, a large ramada, three small ramadas, a .7 mile nature trail interpretive loop, 25 additional parking stalls and other site furnishings like new trees, irrigation system and landscaping.			0.5	33,862	-
Adaptive Recreation: Add staff and supplies to maintain the current Adaptive/Inclusive Recreation Program with General Funds upon the expiration of the existing donations and to expand the program citywide. This program started in March 2020 and is currently funded until March 2022 based on a two-year funding commitment from the Phoenix Suns. It offers adaptive recreation services to individuals with developmental disabilities and adaptive recreation programming and inclusion services for youth and adults, their families and caregivers to enhance quality of life and to promote inclusion.			3.0	68,186	-
New Parks: Add a General Fund set-aside for staff, supplies and equipment to operate three new parks expected to open in fiscal year 2022-23. The new parks will be located at 55th Ave. & Samantha Way, 71st Ave. & Meadow Loop Rd., and 87th Ave. & Lower Buckeye Rd. Construction of the parks will be paid for using available resources from impact fees.			6.0	945,000	-
Historic Cemeteries: Add staff and equipment to provide more frequent maintenance at two historic cemeteries, the Phoenix Pioneer and Military Cemetery and Cementerio Lindo Cemetery, and to begin providing maintenance services for the historic Sotelo Heard Cemetery located at 4545 South 12th Street. The cemeteries are highly visited by residents and out of town tourists alike as part of the History of the City of Phoenix tours offered by the nonprofit Phoenix Cemetery Association (PCA).			2.0	170,788	-

**PROGRAM CHANGES
COMMUNITY ENRICHMENT PROGRAM**

PARKS AND RECREATION

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year
	Positions	Amount	Positions	Amount	Cost
Highline Canal Trail: Add staff, supplies and equipment to maintain the Highline Canal Trail between 7th Avenue and 40th Street. The trail includes a 6' wide asphalt path, advanced irrigation system, trees and shrubs and two large urban desert bosques (urban forests areas). In addition, the trail is also home to the "Zanjero" Art Project, which includes numerous art features playing tribute to the agrarian roots of South Phoenix.			2.0	170,518	-
Pueblo Grande Museum: Convert a temporary Museum Assistant position to an ongoing position in the General Fund. The Museum Assistant is a professional-level position responsible for the registration, curation, and care of collections in the archaeological repository. This includes creating new repository agreements, arranging curation deliveries, accessioning incoming collections, conducting registration activities for repository collections. The amount listed represents the cost to the General Fund and does not reflect the Non-General Fund savings.			1.0	77,851	-
Parks IT Support: Add a Senior User Technology 2.0 Specialist position and a User Technology Specialist to provide IT support for the department. The Parks and Recreation Department Information Technology staff provides support to 32 community/recreation centers, numerous offsite office locations, over 800 devices and over 1,500 full and part-time employees. These additional positions are necessary to support the significant increase in new hardware and IT projects that have been implemented in the department.			2.0	207,914	-
Total			36.3	2,786,907	

**POSITION SCHEDULE
COMMUNITY ENRICHMENT PROGRAM**

PARKS AND RECREATION

	2020-21			2021-22	
	Budgeted Positions	Additions/Reductions	Estimate	Additions/Reductions	Budgeted Positions
Summary by Division					
Parks & Recreation Administration	54.4	2.9	57.3	(0.3)	57.0
Northwest	163.7	1.0	164.7	0.5	165.2
Downtown	125.9	0.0	125.9	3.0	128.9
South	168.9	(1.0)	167.9	22.8	190.7
Northeast	137.7	0.0	137.7	0.0	137.7
Natural Resources	131.3	0.0	131.3	2.0	133.3
Special Operations	232.2	0.0	232.2	5.0	237.2
Total	1,014.1	2.9	1,017.0	33.0	1,050.0

Parks & Recreation Administration

Full-Time Ongoing Job Class and Grade

Accountant I	030	1.0	0.0	1.0	0.0	1.0
Accountant II	033	1.0	0.0	1.0	0.0	1.0
Account Clerk III	325	3.0	0.0	3.0	0.0	3.0
Admin Aide*U7	026	1.0	0.0	1.0	0.0	1.0
Asst Parks & Rec Director	906	2.0	0.0	2.0	0.0	2.0
Budget Analyst II	035	2.0	0.0	2.0	0.0	2.0
Buyer	031	1.0	0.0	1.0	0.0	1.0
Contracts Specialist II	035	2.0	0.0	2.0	0.0	2.0
Customer Service Clerk	320	1.0	0.0	1.0	0.0	1.0
Department Budget Supervisor	037	1.0	(1.0)	0.0	0.0	0.0
Deputy Parks & Rec Director	842	1.0	0.0	1.0	0.0	1.0
Fiscal Manager	040	1.0	0.0	1.0	0.0	1.0
GIS Technician	330	1.0	0.0	1.0	0.0	1.0
Human Resources Aide	726	1.0	0.0	1.0	0.0	1.0
Human Resources Supervisor	038	1.0	0.0	1.0	0.0	1.0
Info Tech Analyst/Prg II	037	1.0	0.0	1.0	0.0	1.0
Landscape Architect I	033	1.0	0.0	1.0	0.0	1.0
Landscape Architect II	036	3.0	0.0	3.0	0.0	3.0
Lead User Technology Spec	039	1.0	0.0	1.0	0.0	1.0
Management Asst I	031	1.0	1.0	2.0	0.0	2.0
Management Asst II	037	1.0	0.0	1.0	0.0	1.0
Parks & Recreation Dir (NC)	910	1.0	0.0	1.0	0.0	1.0

**POSITION SCHEDULE
COMMUNITY ENRICHMENT PROGRAM**

PARKS AND RECREATION

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Planner I	033	1.0	0.0	1.0	0.0	1.0
Principal Landscape Architect	039	1.0	0.0	1.0	0.0	1.0
Property Manager	037	0.0	0.0	0.0	1.0	1.0
Public Information Officer	035	1.0	0.0	1.0	0.0	1.0
Public Information Specialist	033	1.0	0.0	1.0	0.0	1.0
Recreation Coordinator II	030	1.0	1.0	2.0	0.0	2.0
Recreation Programmer	326	1.0	(1.0)	0.0	0.0	0.0
Safety Analyst II	033	1.0	0.0	1.0	0.0	1.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Senior Human Resources Analyst	033	2.0	0.0	2.0	0.0	2.0
Senior Human Resources Clerk	723	4.0	0.0	4.0	0.0	4.0
Senior User Technology Spec	037	0.0	0.0	0.0	1.0	1.0
User Technology Specialist	035	2.0	0.0	2.0	1.0	3.0
Full-Time Total		45.0	0.0	45.0	3.0	48.0
Part-Time Ongoing Job Class and Grade						
Customer Service Clerk Part-Time	320	0.8	0.0	0.8	0.0	0.8
Public Service Trainee (NC) Part-Time	300	1.0	0.0	1.0	0.0	1.0
Recreation Instructor Part-Time	318	1.0	0.0	1.0	0.0	1.0
Recreation Programmer Part-Time	326	2.3	0.0	2.3	0.0	2.3
Youth Counselor Part-Time	323	1.0	0.0	1.0	0.0	1.0
Part-Time Total		6.1	0.0	6.1	0.0	6.1
Temporary Job Class and Grade						
Asst Parks & Rec Director	906	0.0	1.0	1.0	(1.0)	0.0
GIS Technician	330	1.0	(1.0)	0.0	0.0	0.0
Museum Assistant	029	1.0	0.0	1.0	(1.0)	0.0
Parks & Recreation Aide Part-Time	311	0.1	0.4	0.5	0.0	0.5
Parks & Recreation Aide Part-Time	315	0.0	0.0	0.0	(0.1)	(0.1)
Recreation Coordinator II	030	1.0	0.0	1.0	(1.0)	0.0
Recreation Instructor Part-Time	318	0.1	0.5	0.6	(0.1)	0.5
Recreation Leader Part-Time	321	0.1	0.5	0.6	(0.1)	0.5
Youth Counselor Part-Time	323	0.0	1.5	1.5	0.0	1.5
Temporary Total		3.3	2.9	6.2	(3.3)	2.9
Parks & Recreation Administration Total		54.4	2.9	57.3	(0.3)	57.0

**POSITION SCHEDULE
COMMUNITY ENRICHMENT PROGRAM**

PARKS AND RECREATION

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Northwest						
Full-Time Ongoing Job Class and Grade						
Building Maint Worker	120	3.0	1.0	4.0	0.0	4.0
Customer Service Clerk	320	1.0	0.0	1.0	0.0	1.0
Deputy Parks & Rec Director	842	1.0	0.0	1.0	0.0	1.0
Equipment Op II*Gangmower Op	114	2.0	0.0	2.0	0.0	2.0
Gardener	111	14.0	0.0	14.0	0.0	14.0
Gardener*Sprinkler System	112	13.0	0.0	13.0	0.0	13.0
Groundskeeper	108	28.0	0.0	28.0	0.0	28.0
Landscape Equipment Operator	114	1.0	0.0	1.0	0.0	1.0
Management Asst I	031	1.0	0.0	1.0	0.0	1.0
Parks Equipment Mechanic	119	2.0	0.0	2.0	0.0	2.0
Parks Foreman I	027	9.0	0.0	9.0	0.0	9.0
Parks Foreman II	029	3.0	0.0	3.0	0.0	3.0
Parks Maint Mechanic	117	1.0	0.0	1.0	0.0	1.0
Parks Maint Mech*Plumb Install	119	1.0	0.0	1.0	0.0	1.0
Parks Supervisor	035	1.0	0.0	1.0	0.0	1.0
Recreation Coordinator II	030	7.0	0.0	7.0	0.0	7.0
Recreation Coordinator III	033	6.0	0.0	6.0	0.0	6.0
Recreation Programmer	326	5.0	0.0	5.0	0.0	5.0
Recreation Supervisor	035	1.0	0.0	1.0	0.0	1.0
Supplies Clerk II	115	1.0	0.0	1.0	0.0	1.0
Trades Helper	113	3.0	0.0	3.0	0.0	3.0
Full-Time Total		104.0	1.0	105.0	0.0	105.0
Part-Time Ongoing Job Class and Grade						
Customer Service Clerk Part-Time	320	2.2	0.0	2.2	0.0	2.2
Groundskeeper Part-Time	108	11.3	0.0	11.3	0.5	11.8
Parks & Recreation Aide Part-Time	311	9.3	0.0	9.3	0.0	9.3
Recreation Instructor Part-Time	318	12.3	0.0	12.3	0.0	12.3
Recreation Leader Part-Time	321	24.6	0.0	24.6	0.0	24.6
Part-Time Total		59.7	0.0	59.7	0.5	60.2
Northwest Total		163.7	1.0	164.7	0.5	165.2

**POSITION SCHEDULE
COMMUNITY ENRICHMENT PROGRAM**

PARKS AND RECREATION

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Downtown						
Full-Time Ongoing Job Class and Grade						
Building Maint Worker	120	1.0	0.0	1.0	0.0	1.0
Deputy Parks & Rec Director	842	1.0	0.0	1.0	0.0	1.0
Equipment Op II*Gangmower Op	114	2.0	0.0	2.0	0.0	2.0
Gardener	111	7.0	0.0	7.0	1.0	8.0
Gardener*Sprinkler System	112	7.0	0.0	7.0	1.0	8.0
Groundskeeper	108	11.0	0.0	11.0	1.0	12.0
Management Asst I	031	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	1.0	0.0	1.0	0.0	1.0
Park Manager	033	1.0	0.0	1.0	0.0	1.0
Parks Foreman I	027	4.0	0.0	4.0	0.0	4.0
Parks Foreman II	029	1.0	0.0	1.0	0.0	1.0
Parks Maint Mech*Plumb Install	119	1.0	0.0	1.0	0.0	1.0
Parks Supervisor	035	1.0	0.0	1.0	0.0	1.0
Recreation Coordinator II	030	8.0	0.0	8.0	0.0	8.0
Recreation Coordinator III	033	3.0	0.0	3.0	0.0	3.0
Recreation Supervisor	035	1.0	0.0	1.0	0.0	1.0
Secretary II	321	1.0	0.0	1.0	0.0	1.0
Trades Helper	113	2.0	0.0	2.0	0.0	2.0
Full-Time Total		54.0	0.0	54.0	3.0	57.0
Part-Time Ongoing Job Class and Grade						
Customer Service Clerk Part-Time	320	0.4	0.0	0.4	0.0	0.4
Equipment Op I Part-Time	111	0.8	0.0	0.8	0.0	0.8
Groundskeeper Part-Time	108	3.7	0.0	3.7	0.0	3.7
Parks & Recreation Aide Part-Time	311	14.3	0.0	14.3	0.0	14.3
Recreation Instructor Part-Time	318	13.2	0.0	13.2	0.0	13.2
Recreation Leader Part-Time	321	39.5	0.0	39.5	0.0	39.5
Part-Time Total		71.9	0.0	71.9	0.0	71.9
Downtown Total		125.9	0.0	125.9	3.0	128.9
South						

**POSITION SCHEDULE
COMMUNITY ENRICHMENT PROGRAM**

PARKS AND RECREATION

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Full-Time Ongoing Job Class and Grade						
Building Maint Worker	120	5.0	(1.0)	4.0	0.0	4.0
Customer Service Clerk	320	2.0	0.0	2.0	0.0	2.0
Deputy Parks & Rec Director	842	1.0	0.0	1.0	0.0	1.0
Equipment Op II*Gangmower Op	114	3.0	0.0	3.0	0.0	3.0
Gardener	111	10.0	0.0	10.0	2.0	12.0
Gardener*Sprinkler System	112	11.0	0.0	11.0	3.0	14.0
Groundskeeper	108	34.0	0.0	34.0	6.0	40.0
Landscape Equipment Operator	114	1.0	0.0	1.0	0.0	1.0
Management Asst I	031	1.0	0.0	1.0	0.0	1.0
Park Manager	033	2.0	0.0	2.0	0.0	2.0
Parks Equipment Mechanic	119	2.0	0.0	2.0	0.0	2.0
Parks Foreman I	027	8.0	0.0	8.0	0.0	8.0
Parks Foreman II	029	3.0	0.0	3.0	0.0	3.0
Parks Maint Mechanic	117	2.0	0.0	2.0	0.0	2.0
Parks Maint Mech*Plumb Install	119	1.0	0.0	1.0	0.0	1.0
Parks Supervisor	035	1.0	0.0	1.0	0.0	1.0
Recreation Coordinator II	030	9.0	0.0	9.0	3.0	12.0
Recreation Coordinator III	033	3.0	0.0	3.0	1.0	4.0
Recreation Programmer	326	1.0	0.0	1.0	0.0	1.0
Recreation Supervisor	035	1.0	0.0	1.0	0.0	1.0
Supplies Clerk II	115	1.0	0.0	1.0	0.0	1.0
Trades Helper	113	4.0	0.0	4.0	0.0	4.0
Full-Time Total		106.0	(1.0)	105.0	15.0	120.0
Part-Time Ongoing Job Class and Grade						
Groundskeeper Part-Time	108	5.1	0.0	5.1	0.0	5.1
Parks & Recreation Aide Part-Time	311	12.8	0.0	12.8	0.0	12.8
Parks & Recreation Aide Part-Time	315	0.0	0.0	0.0	1.1	1.1
Recreation Instructor Part-Time	318	17.5	0.0	17.5	1.7	19.2
Recreation Leader Part-Time	321	27.5	0.0	27.5	5.0	32.5
Part-Time Total		62.9	0.0	62.9	7.8	70.7
South Total		168.9	(1.0)	167.9	22.8	190.7

**POSITION SCHEDULE
COMMUNITY ENRICHMENT PROGRAM**

PARKS AND RECREATION

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Northeast						
Full-Time Ongoing Job Class and Grade						
Building Maint Worker	120	3.0	0.0	3.0	0.0	3.0
Customer Service Clerk	320	1.0	0.0	1.0	0.0	1.0
Deputy Parks & Rec Director	842	1.0	0.0	1.0	0.0	1.0
Gardener	111	9.0	0.0	9.0	0.0	9.0
Gardener*Sprinkler System	112	15.0	0.0	15.0	0.0	15.0
Groundskeeper	108	30.0	0.0	30.0	0.0	30.0
Landscape Equipment Operator	114	1.0	0.0	1.0	0.0	1.0
Management Asst I	031	1.0	0.0	1.0	0.0	1.0
Parks Equipment Mechanic	119	2.0	0.0	2.0	0.0	2.0
Parks Foreman I	027	8.0	0.0	8.0	0.0	8.0
Parks Foreman II	029	4.0	0.0	4.0	0.0	4.0
Parks Maint Mechanic	117	1.0	0.0	1.0	0.0	1.0
Parks Maint Mech*Plumb Install	119	1.0	0.0	1.0	0.0	1.0
Parks Supervisor	035	1.0	0.0	1.0	0.0	1.0
Recreation Coordinator II	030	5.0	0.0	5.0	0.0	5.0
Recreation Coordinator III	033	4.0	0.0	4.0	0.0	4.0
Recreation Programmer	326	4.0	0.0	4.0	0.0	4.0
Recreation Supervisor	035	1.0	0.0	1.0	0.0	1.0
Supplies Clerk II	115	2.0	0.0	2.0	0.0	2.0
Trades Helper	113	4.0	0.0	4.0	0.0	4.0
Full-Time Total		98.0	0.0	98.0	0.0	98.0
Part-Time Ongoing Job Class and Grade						
Customer Service Clerk Part-Time	320	0.8	0.0	0.8	0.0	0.8
Gardener Part-Time	111	0.5	0.0	0.5	0.0	0.5
Groundskeeper Part-Time	108	3.7	0.0	3.7	0.0	3.7
Parks & Recreation Aide Part-Time	311	11.2	0.0	11.2	0.0	11.2
Recreation Instructor Part-Time	318	8.1	0.0	8.1	0.0	8.1
Recreation Leader Part-Time	321	15.4	0.0	15.4	0.0	15.4
Part-Time Total		39.7	0.0	39.7	0.0	39.7
Northeast Total		137.7	0.0	137.7	0.0	137.7

**POSITION SCHEDULE
COMMUNITY ENRICHMENT PROGRAM**

PARKS AND RECREATION

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Natural Resources						
Full-Time Ongoing Job Class and Grade						
City Archaeologist	036	1.0	0.0	1.0	0.0	1.0
Customer Service Clerk	320	1.0	0.0	1.0	0.0	1.0
Deputy Parks & Rec Director	842	1.0	0.0	1.0	0.0	1.0
Gardener	111	1.0	0.0	1.0	0.0	1.0
Gardener*Sprinkler System	112	5.0	0.0	5.0	0.0	5.0
Groundskeeper	108	13.0	0.0	13.0	0.0	13.0
Management Asst I	031	1.0	0.0	1.0	0.0	1.0
Museum Assistant	029	2.0	0.0	2.0	1.0	3.0
Museum Curator	034	1.0	0.0	1.0	0.0	1.0
Park Manager	033	3.0	0.0	3.0	0.0	3.0
Park Ranger II	026	67.0	0.0	67.0	0.0	67.0
Park Ranger III	028	12.0	0.0	12.0	0.0	12.0
Parks Foreman I	027	2.0	0.0	2.0	0.0	2.0
Parks Supervisor	035	3.0	0.0	3.0	1.0	4.0
Pueblo Grande Administrator	037	1.0	0.0	1.0	0.0	1.0
Recreation Coordinator III	033	2.0	0.0	2.0	0.0	2.0
Full-Time Total		116.0	0.0	116.0	2.0	118.0
Part-Time Ongoing Job Class and Grade						
Groundskeeper Part-Time	108	0.5	0.0	0.5	0.0	0.5
Museum Aide Part-Time	325	1.3	0.0	1.3	0.0	1.3
Park Ranger II Part-Time	026	9.0	0.0	9.0	0.0	9.0
Parks & Recreation Aide Part-Time	311	0.4	0.0	0.4	0.0	0.4
Recreation Leader Part-Time	321	3.1	0.0	3.1	0.0	3.1
Part-Time Total		14.3	0.0	14.3	0.0	14.3
Temporary Job Class and Grade						
Gardener	111	1.0	0.0	1.0	0.0	1.0
Temporary Total		1.0	0.0	1.0	0.0	1.0
Natural Resources Total		131.3	0.0	131.3	2.0	133.3

Special Operations

**POSITION SCHEDULE
COMMUNITY ENRICHMENT PROGRAM**

PARKS AND RECREATION

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Full-Time Ongoing Job Class and Grade						
Accountant I	030	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Building Maint Foreman	031	1.0	0.0	1.0	0.0	1.0
Building Maint Worker	120	8.0	0.0	8.0	0.0	8.0
Customer Service Clerk*Lead-U7	022	1.0	0.0	1.0	0.0	1.0
Deputy Parks & Rec Director	842	1.0	0.0	1.0	0.0	1.0
Equipment Op II	113	6.0	0.0	6.0	1.0	7.0
Equipment Op II*Gangmower Op	114	2.0	0.0	2.0	0.0	2.0
Equipment Op III	116	4.0	0.0	4.0	1.0	5.0
Gardener	111	8.0	0.0	8.0	0.0	8.0
Gardener*Sprinkler System	112	3.0	0.0	3.0	0.0	3.0
Golf Course Supervisor*Lead	035	1.0	0.0	1.0	0.0	1.0
Groundskeeper	108	7.0	0.0	7.0	0.0	7.0
Head Golf Professional*Lead	036	1.0	0.0	1.0	0.0	1.0
Management Asst I	031	1.0	0.0	1.0	0.0	1.0
Parks Equipment Mechanic	119	1.0	0.0	1.0	0.0	1.0
Parks Foreman I	027	6.0	0.0	6.0	1.0	7.0
Parks Foreman II	029	1.0	0.0	1.0	0.0	1.0
Parks Maint Mech*Plumb Install	119	4.0	0.0	4.0	0.0	4.0
Parks Special Operations Supv	037	1.0	0.0	1.0	0.0	1.0
Parks Supervisor	035	3.0	0.0	3.0	0.0	3.0
Recreation Coord III*Aquatics	034	3.0	0.0	3.0	0.0	3.0
Recreation Coordinator II	030	7.0	0.0	7.0	0.0	7.0
Recreation Coordinator III	033	2.0	0.0	2.0	0.0	2.0
Recreation Programmer	326	5.0	0.0	5.0	0.0	5.0
Recreation Supv*Aquatics	036	1.0	0.0	1.0	0.0	1.0
Supplies Clerk II	115	1.0	0.0	1.0	0.0	1.0
Supplies Clerk III*U7	027	1.0	0.0	1.0	0.0	1.0
Trades Helper	113	7.0	0.0	7.0	0.0	7.0
Urban Forestry Technician	115	8.0	0.0	8.0	2.0	10.0
Full-Time Total		97.0	0.0	97.0	5.0	102.0

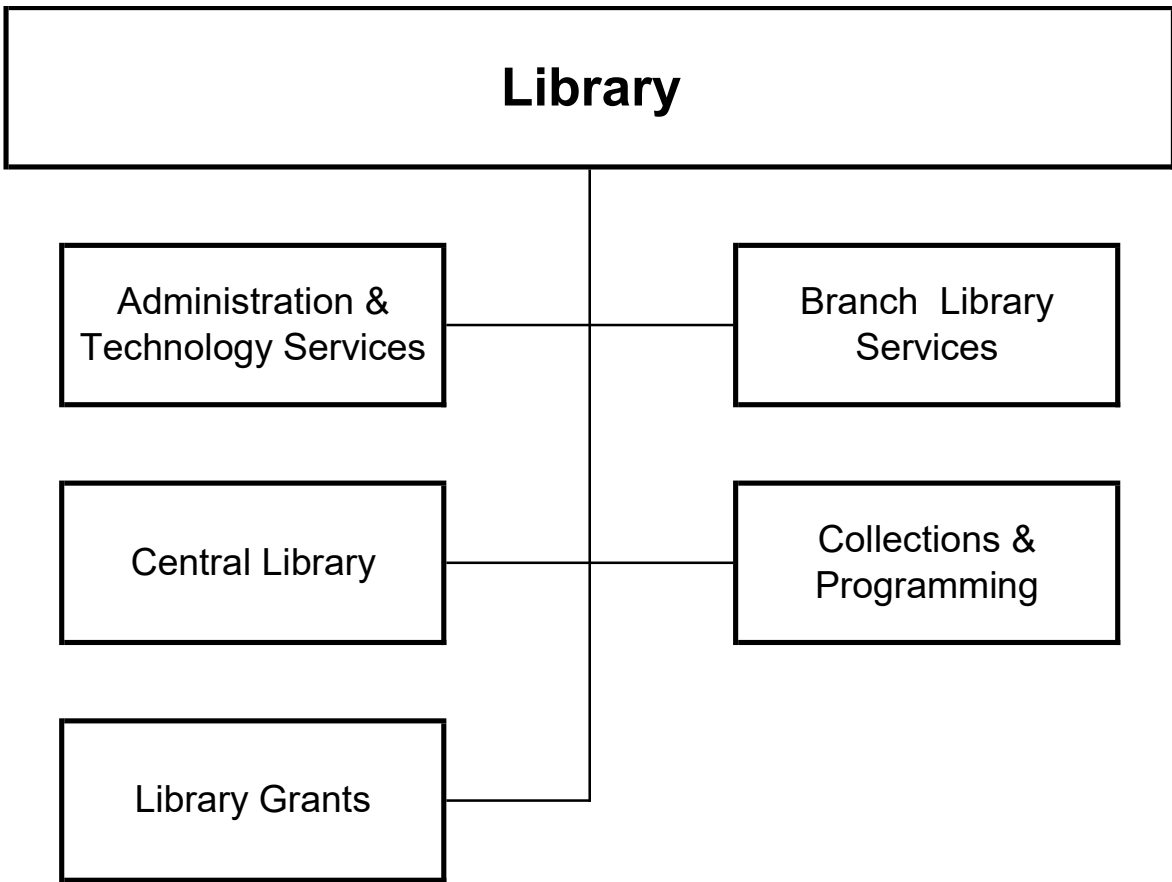
**POSITION SCHEDULE
COMMUNITY ENRICHMENT PROGRAM**

PARKS AND RECREATION

		2020-21			2021-22	
		Budgeted Positions	Additions/Reductions	Estimate	Additions/Reductions	Budgeted Positions
						-
Part-Time Ongoing Job Class and Grade						
Asst Pool Manager Part-Time	321	3.3	0.0	3.3	0.0	3.3
Clerk I Part-Time	316	6.4	0.0	6.4	0.0	6.4
Equipment Op I Part-Time	111	0.6	0.0	0.6	0.0	0.6
Groundskeeper Part-Time	108	0.5	0.0	0.5	0.0	0.5
Lifeguard Part-Time	S02	58.5	0.0	58.5	0.0	58.5
Parks & Recreation Aide*Cash Part-Time	313	8.4	0.0	8.4	0.0	8.4
Parks & Recreation Aide Part-Time	311	21.9	0.0	21.9	0.0	21.9
Pool Manager Part-Time	324	10.8	0.0	10.8	0.0	10.8
Recreation Instructor Part-Time	318	9.5	0.0	9.5	0.0	9.5
Recreation Leader Part-Time	321	15.3	0.0	15.3	0.0	15.3
Part-Time Total		135.2	0.0	135.2	0.0	135.2
Special Operations Total		232.2	0.0	232.2	5.0	237.2
Parks and Recreation Total		1,014.1	2.9	1,017.0	33.0	1,050.0



City of Phoenix



**DEPARTMENT SUMMARY
COMMUNITY ENRICHMENT PROGRAM**

LIBRARY

Program Goal

The Library provides information and resources that are relevant, accessible and responsive to the intellectual needs and interests of the community.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Administration & Technology Services	7,030,971	10,132,387	11,500,185	13.5%
Central Library	6,912,515	7,016,962	7,858,942	12.0%
Branch Library Services	15,128,412	15,074,078	15,764,617	4.6%
Collections & Programming	8,856,048	8,569,290	8,977,009	4.8%
Library Grants	636,563	711,179	759,455	6.8%
Total	38,564,509	41,503,896	44,860,208	8.1%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	24,876,818	27,041,949	30,263,438	11.9%
Contractual Services	4,349,540	5,036,150	4,914,681	-2.4%
Commodities	7,127,899	7,314,966	7,125,737	-2.6%
Capital Outlay	21,990	-	-	0.0%
Internal Charges and Credits	2,188,261	2,110,831	2,556,352	21.1%
Other Expenditures and Transfers	-	-	-	0.0%
Total	38,564,509	41,503,896	44,860,208	8.1%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Library	37,758,493	40,026,459	43,865,358	9.6%
Other Restricted	(11,612)	171,563	235,395	37.2%
Grants	817,626	1,305,874	759,455	-41.8%
Total	38,564,509	41,503,896	44,860,208	8.1%

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	199.0	206.0	211.0
Part-Time Ongoing Positions	199.4	188.9	188.9
Temporary Positions	2.9	2.9	2.9
Total	401.3	397.8	402.8

**PROGRAM CHANGES
COMMUNITY ENRICHMENT PROGRAM**

LIBRARY

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year
	Positions	Amount	Positions	Amount	Cost
Hotspot and Laptop Loan: Add funding to continue mobile and self-serve computing services initiated as a result of the COVID-19 pandemic. These include cellular service for the MiFi hotspot loan program, annual maintenance for additional self-checkout payment kiosks, and security software for the laptop loan program.			0.0	181,200	-
College Depot Expansion: Add an Administrative Assistant II position and a Caseworker II position for the expansion of the College Depot program to accommodate growing demand for additional GED classes, ACT/SAT prep classes, and one-on-one counseling appointments. The program expansion is projected to serve 291 additional students, offer 103 additional classes, and increase the one-on-one GRIT appointments by 546 hours.			2.0	210,065	-
Library IT Support: Add two information technology positions to support expanded technology services. Positions include a Lead Information Technology Systems Specialist to manage teams that support 60 applications, 1,000 public access computers, and multiple platforms for 17 libraries; and a User Technology Specialist position to support new programs to reach customers remotely such as the public laptop lending program.			2.0	306,110	-
Library Accounting: Add an Accountant II position to oversee the daily operation of the Library's accounting section. This position will provide support for accounts payables and receivables, fixed asset accounting, bank account reconciliations, inter-agency invoices, grant administration support, expenditures review, response to auditors, and payroll accounting.			1.0	92,637	-
Total			5.0	790,012	

**POSITION SCHEDULE
COMMUNITY ENRICHMENT PROGRAM**

LIBRARY

	2020-21			2021-22	
	Budgeted Positions	Additions/Reductions	Estimate	Additions/Reductions	Budgeted Positions
Summary by Division					
Administration & Technology Services	55.0	0.0	55.0	5.0	60.0
Central Library	87.1	3.6	90.7	0.0	90.7
Branch Library Services	219.5	(7.1)	212.4	0.0	212.4
Collections & Programming	27.0	0.0	27.0	0.0	27.0
Library Grants	12.7	0.0	12.7	0.0	12.7
Total	401.3	(3.5)	397.8	5.0	402.8

Administration & Technology Services

Full-Time Ongoing Job Class and Grade

Accountant I	030	1.0	0.0	1.0	0.0	1.0
Accountant II	033	0.0	0.0	0.0	1.0	1.0
Account Clerk II	321	1.0	0.0	1.0	0.0	1.0
Account Clerk III	325	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	1.0	0.0	1.0	1.0	2.0
Admin Secretary	027	1.0	0.0	1.0	0.0	1.0
Budget Analyst II	035	1.0	0.0	1.0	0.0	1.0
Building Maint Worker*U2	220	2.0	0.0	2.0	0.0	2.0
Caseworker II	028	3.0	0.0	3.0	1.0	4.0
City Librarian (NC)	907	1.0	0.0	1.0	0.0	1.0
Contracts Specialist I	030	1.0	(1.0)	0.0	0.0	0.0
Courier	211	3.0	0.0	3.0	0.0	3.0
Curriculum/Training Coord	033	1.0	0.0	1.0	0.0	1.0
Department Budget Supervisor	037	1.0	0.0	1.0	0.0	1.0
Deputy Library Director	841	3.0	0.0	3.0	0.0	3.0
Human Resources Aide*U7	026	1.0	0.0	1.0	0.0	1.0
Human Resources Officer	035	1.0	0.0	1.0	0.0	1.0
Info Tech Analyst/Prg II	037	2.0	0.0	2.0	0.0	2.0
Info Tech Analyst/Prg III	039	1.0	0.0	1.0	0.0	1.0
Lead Info Tech Systems Spec	042	0.0	0.0	0.0	1.0	1.0
Lead User Technology Spec	039	2.0	0.0	2.0	0.0	2.0
Librarian II	032	2.0	0.0	2.0	0.0	2.0
Librarian IV	037	1.0	0.0	1.0	0.0	1.0
Management Asst I	031	1.0	0.0	1.0	0.0	1.0

**POSITION SCHEDULE
COMMUNITY ENRICHMENT PROGRAM**

LIBRARY

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Management Asst II	037	1.0	0.0	1.0	0.0	1.0
Management Services Adm	841	1.0	0.0	1.0	0.0	1.0
Project Management Assistant	031	0.0	1.0	1.0	0.0	1.0
Project Manager	036	1.0	0.0	1.0	0.0	1.0
Secretary II	321	1.0	0.0	1.0	0.0	1.0
Senior Human Resources Analyst	033	1.0	0.0	1.0	0.0	1.0
Senior Human Resources Clerk	723	1.0	0.0	1.0	0.0	1.0
Senior Info Tech Systems Spec	040	1.0	0.0	1.0	0.0	1.0
Senior User Technology Spec	037	2.0	0.0	2.0	0.0	2.0
Supplies Clerk III*U7	027	1.0	0.0	1.0	0.0	1.0
User Technology Specialist	035	3.0	0.0	3.0	1.0	4.0
Full-Time Total		45.0	0.0	45.0	5.0	50.0
Part-Time Ongoing Job Class and Grade						
Librarian I Part-Time	030	0.7	0.0	0.7	0.0	0.7
Library Assistant Part-Time	026	3.6	0.0	3.6	0.0	3.6
Library Clerk II Part-Time	318	2.7	0.0	2.7	0.0	2.7
Library Clerk I Part-Time	316	1.8	0.0	1.8	0.0	1.8
User Technology Specialist Part-Time	035	1.2	0.0	1.2	0.0	1.2
Part-Time Total		10.0	0.0	10.0	0.0	10.0
Administration & Technology Services Total		55.0	0.0	55.0	5.0	60.0

Central Library

Full-Time Ongoing Job Class and Grade

Librarian I	030	3.0	0.0	3.0	0.0	3.0
Librarian II	032	5.0	0.0	5.0	0.0	5.0
Librarian III	035	4.0	0.0	4.0	0.0	4.0
Librarian IV	037	2.0	0.0	2.0	0.0	2.0
Library Assistant	026	8.0	0.0	8.0	0.0	8.0
Library Circulation Attnd I	318	7.0	0.0	7.0	0.0	7.0
Library Circulation Attnd II	320	5.0	0.0	5.0	0.0	5.0
Library Circulation Attnd III	023	4.0	0.0	4.0	0.0	4.0
Library Clerk II	318	1.0	0.0	1.0	0.0	1.0
Library Support Services Supv	027	1.0	0.0	1.0	0.0	1.0

**POSITION SCHEDULE
COMMUNITY ENRICHMENT PROGRAM**

LIBRARY

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Municipal Security Guard	323	3.0	7.0	10.0	0.0	10.0
Municipal Security Guard*Ld-U7	025	2.0	0.0	2.0	0.0	2.0
Security Systems Supervisor	034	1.0	0.0	1.0	0.0	1.0
Full-Time Total		46.0	7.0	53.0	0.0	53.0
Part-Time Ongoing Job Class and Grade						
Librarian I Part-Time	030	0.7	0.0	0.7	0.0	0.7
Library Assistant Part-Time	026	18.8	0.0	18.8	0.0	18.8
Library Circulation Attnd I Part-Time	318	7.4	0.0	7.4	0.0	7.4
Library Clerk II Part-Time	318	1.4	0.0	1.4	0.0	1.4
Library Clerk I Part-Time	316	0.7	0.0	0.7	0.0	0.7
Library Page Part-Time	311	5.8	0.0	5.8	0.0	5.8
Municipal Security Guard Part-Time	323	6.3	(3.4)	2.9	0.0	2.9
Part-Time Total		41.1	(3.4)	37.7	0.0	37.7
Central Library Total		87.1	3.6	90.7	0.0	90.7
Branch Library Services						
Full-Time Ongoing Job Class and Grade						
Librarian I	030	13.0	0.0	13.0	0.0	13.0
Librarian II	032	19.0	0.0	19.0	0.0	19.0
Librarian III	035	11.0	0.0	11.0	0.0	11.0
Librarian IV	037	5.0	0.0	5.0	0.0	5.0
Library Assistant	026	2.0	0.0	2.0	0.0	2.0
Library Circulation Attnd II	320	11.0	0.0	11.0	0.0	11.0
Library Circulation Attnd III	023	10.0	0.0	10.0	0.0	10.0
Library Clerk I*Extension Svcs	317	5.0	0.0	5.0	0.0	5.0
Municipal Security Guard	323	9.0	0.0	9.0	0.0	9.0
Full-Time Total		85.0	0.0	85.0	0.0	85.0

**POSITION SCHEDULE
COMMUNITY ENRICHMENT PROGRAM**

LIBRARY

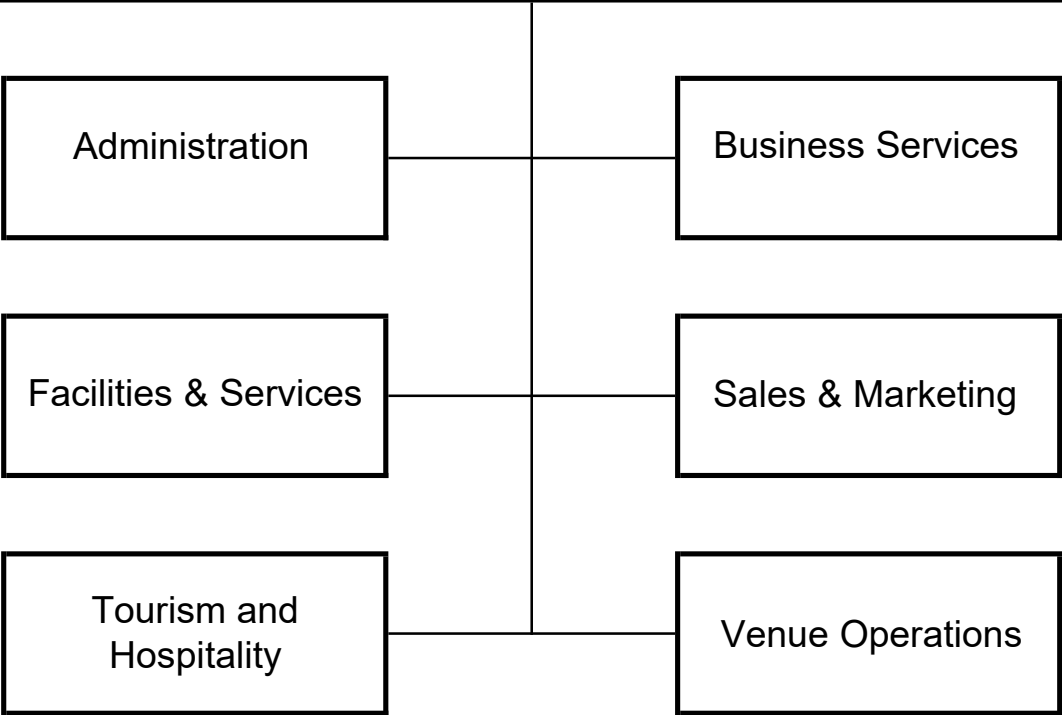
		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Part-Time Ongoing Job Class and Grade						
Librarian I Part-Time	030	0.8	0.0	0.8	0.0	0.8
Library Assistant Part-Time	026	30.0	0.0	30.0	0.0	30.0
Library Circulation Attnd I Part-Time	318	39.9	0.0	39.9	0.0	39.9
Library Page Part-Time	311	45.6	0.0	45.6	0.0	45.6
Municipal Security Guard Part-Time	323	18.2	(7.1)	11.1	0.0	11.1
Part-Time Total		134.5	(7.1)	127.4	0.0	127.4
Branch Library Services Total		219.5	(7.1)	212.4	0.0	212.4
Collections & Programming						
Full-Time Ongoing Job Class and Grade						
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Clerk I	316	1.0	0.0	1.0	0.0	1.0
Librarian I	030	1.0	0.0	1.0	0.0	1.0
Librarian II	032	5.0	(1.0)	4.0	0.0	4.0
Librarian III	035	0.0	1.0	1.0	0.0	1.0
Librarian IV	037	3.0	0.0	3.0	0.0	3.0
Library Assistant	026	1.0	0.0	1.0	0.0	1.0
Library Circulation Attnd III	023	1.0	0.0	1.0	0.0	1.0
Library Clerk I	316	1.0	0.0	1.0	0.0	1.0
Library Technical Assistant	324	5.0	0.0	5.0	0.0	5.0
Management Asst II	037	1.0	0.0	1.0	0.0	1.0
Full-Time Total		21.0	0.0	21.0	0.0	21.0
Part-Time Ongoing Job Class and Grade						
Clerk I Part-Time	316	0.6	0.0	0.6	0.0	0.6
Library Assistant Part-Time	026	2.9	0.0	2.9	0.0	2.9
Library Clerk II Part-Time	318	0.7	0.0	0.7	0.0	0.7
Library Clerk I Part-Time	316	0.7	0.0	0.7	0.0	0.7
Part-Time Total		4.9	0.0	4.9	0.0	4.9

**POSITION SCHEDULE
COMMUNITY ENRICHMENT PROGRAM**

LIBRARY

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Temporary Job Class and Grade						
Library Assistant Part-Time	026	1.1	0.0	1.1	0.0	1.1
Temporary Total		1.1	0.0	1.1	0.0	1.1
Collections & Programming Total		27.0	0.0	27.0	0.0	27.0
Library Grants						
Full-Time Ongoing Job Class and Grade						
Admin Asst I	030	2.0	0.0	2.0	0.0	2.0
Full-Time Total		2.0	0.0	2.0	0.0	2.0
Part-Time Ongoing Job Class and Grade						
Library Assistant Part-Time	026	8.9	0.0	8.9	0.0	8.9
Part-Time Total		8.9	0.0	8.9	0.0	8.9
Temporary Job Class and Grade						
Library Assistant Part-Time	026	1.8	0.0	1.8	0.0	1.8
Temporary Total		1.8	0.0	1.8	0.0	1.8
Library Grants Total		12.7	0.0	12.7	0.0	12.7
Library Total		401.3	(3.5)	397.8	5.0	402.8

Phoenix Convention Center



**DEPARTMENT SUMMARY
COMMUNITY ENRICHMENT PROGRAM**

PHOENIX CONVENTION CENTER

Program Goal

The Phoenix Convention Center encourages organizations to hold conventions and trade shows in Phoenix, and facilitates activities that expand the leisure time activities for the public by providing diversified entertainment and cultural programs in downtown Phoenix.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Business Services	8,086,491	7,848,048	8,224,483	4.8%
Administration	750,136	716,451	658,091	-8.1%
Facilities & Services	8,365,336	7,237,203	7,696,727	6.3%
Venue Operations	33,325,450	32,690,874	28,717,476	-12.2%
Sales & Marketing	2,561,695	2,364,971	2,371,487	0.3%
Tourism and Hospitality	590,684	555,000	555,000	0.0%
Total	53,679,792	51,412,547	48,223,264	-6.2%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	21,286,692	19,563,145	19,512,239	-0.3%
Contractual Services	28,060,690	27,491,619	25,935,342	-5.7%
Commodities	1,315,263	1,648,228	1,392,579	-15.5%
Capital Outlay	1,866,909	1,940,786	471,500	-75.7%
Internal Charges and Credits	1,148,943	768,769	911,604	18.6%
Other Expenditures and Transfers	1,295	-	-	0.0%
Total	53,679,792	51,412,547	48,223,264	-6.2%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
General Fund	2,199,557	2,386,264	2,292,322	-3.9%
Sports Facilities	590,684	555,000	555,000	0.0%
Convention Center	50,889,551	48,471,283	45,375,942	-6.4%
Total	53,679,792	51,412,547	48,223,264	-6.2%

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	196.0	195.0	195.0
Part-Time Ongoing Positions	24.0	24.0	24.0
Temporary Positions	0.0	0.0	0.0
Total	220.0	219.0	219.0

**POSITION SCHEDULE
COMMUNITY ENRICHMENT PROGRAM**

PHOENIX CONVENTION CENTER

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Summary by Division						
Business Services		27.4	0.0	27.4	0.0	27.4
Administration		5.0	(1.0)	4.0	0.0	4.0
Facilities & Services		131.6	0.0	131.6	0.0	131.6
Venue Operations		33.0	0.0	33.0	0.0	33.0
Sales & Marketing		23.0	0.0	23.0	0.0	23.0
Total		220.0	(1.0)	219.0	0.0	219.0
Business Services						
Full-Time Ongoing Job Class and Grade						
Accountant I	030	2.0	0.0	2.0	0.0	2.0
Accountant II	033	2.0	0.0	2.0	0.0	2.0
Accountant III	035	1.0	0.0	1.0	0.0	1.0
Account Clerk III	325	1.0	0.0	1.0	0.0	1.0
Admin Aide*Empl Parking Coord	327	1.0	0.0	1.0	0.0	1.0
Admin Aide*U8	726	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Asst Ticket Services Supv	027	1.0	0.0	1.0	0.0	1.0
Budget Analyst II	035	1.0	0.0	1.0	0.0	1.0
Contracts Specialist II	035	3.0	0.0	3.0	0.0	3.0
Deputy Convention Center Dir	842	1.0	0.0	1.0	0.0	1.0
Fiscal Manager	040	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	2.0	0.0	2.0	0.0	2.0
Property Manager	037	1.0	0.0	1.0	0.0	1.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Senior Buyer	032	1.0	0.0	1.0	0.0	1.0
Senior Human Resources Clerk	723	1.0	0.0	1.0	0.0	1.0
Ticket Services Supervisor	030	1.0	0.0	1.0	0.0	1.0
Full-Time Total		23.0	0.0	23.0	0.0	23.0
Part-Time Ongoing Job Class and Grade						
Ticket Seller Part-Time	320	4.4	0.0	4.4	0.0	4.4
Part-Time Total		4.4	0.0	4.4	0.0	4.4

**POSITION SCHEDULE
COMMUNITY ENRICHMENT PROGRAM**

PHOENIX CONVENTION CENTER

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Business Services Total		27.4	0.0	27.4	0.0	27.4
Administration						
Full-Time Ongoing Job Class and Grade						
Admin Secretary	027	1.0	0.0	1.0	0.0	1.0
Convention Center Dir (NC)	908	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	1.0	(1.0)	0.0	0.0	0.0
Secretary II	321	1.0	0.0	1.0	0.0	1.0
Special Projects Administrator	840	1.0	0.0	1.0	0.0	1.0
Full-Time Total		5.0	(1.0)	4.0	0.0	4.0
Administration Total		5.0	(1.0)	4.0	0.0	4.0
Facilities & Services						
Full-Time Ongoing Job Class and Grade						
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Asst Event Services Manager	033	1.0	0.0	1.0	0.0	1.0
Building Equipment Supervisor	032	2.0	0.0	2.0	0.0	2.0
Building Equip Op I	222	6.0	0.0	6.0	0.0	6.0
Building Equip Op II	223	3.0	0.0	3.0	0.0	3.0
Building Maintenance Supv	033	2.0	0.0	2.0	0.0	2.0
Building Maint Foreman	031	3.0	0.0	3.0	0.0	3.0
Building Maint Worker*U2	220	9.0	0.0	9.0	0.0	9.0
Convention Center Maint Supt	039	1.0	0.0	1.0	0.0	1.0
Deputy Convention Center Dir	842	1.0	0.0	1.0	0.0	1.0
Electrical Facilities Supv	034	1.0	0.0	1.0	0.0	1.0
Electrical Maintenance Foreman	032	2.0	0.0	2.0	0.0	2.0
Electrician	222	9.0	0.0	9.0	0.0	9.0
Electrician*Lead	223	2.0	0.0	2.0	0.0	2.0
Event Services Lead	023	17.0	0.0	17.0	0.0	17.0
Event Services Manager	035	1.0	0.0	1.0	0.0	1.0
Event Services Supervisor	026	6.0	0.0	6.0	0.0	6.0
Event Services Worker	210	25.0	0.0	25.0	0.0	25.0

**POSITION SCHEDULE
COMMUNITY ENRICHMENT PROGRAM**

PHOENIX CONVENTION CENTER

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Info Tech Analyst/Prg I	035	1.0	0.0	1.0	0.0	1.0
Info Tech Analyst/Prg II	037	1.0	0.0	1.0	0.0	1.0
Info Tech Analyst/Prg III	039	1.0	0.0	1.0	0.0	1.0
Lead User Technology Spec	039	1.0	0.0	1.0	0.0	1.0
Management Asst I	031	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	1.0	0.0	1.0	0.0	1.0
Production Assistant	027	1.0	0.0	1.0	0.0	1.0
Project Manager	036	1.0	0.0	1.0	0.0	1.0
Secretary II	321	1.0	0.0	1.0	0.0	1.0
Senior Building Equipment Supv	034	1.0	0.0	1.0	0.0	1.0
Senior Info Tech Systems Spec	040	1.0	0.0	1.0	0.0	1.0
Senior User Technology Spec	037	2.0	0.0	2.0	0.0	2.0
Supplies Clerk III*U7	027	1.0	0.0	1.0	0.0	1.0
Supplies Clerk II*U2	215	1.0	0.0	1.0	0.0	1.0
Supplies Clerk I*U2	212	3.0	0.0	3.0	0.0	3.0
Support Services Aide	324	4.0	0.0	4.0	0.0	4.0
Trades Helper*U2	213	3.0	0.0	3.0	0.0	3.0
User Technology Specialist	035	1.0	0.0	1.0	0.0	1.0
User Technology Specialist*U2	228	5.0	0.0	5.0	0.0	5.0
Welder*U2	222	1.0	0.0	1.0	0.0	1.0
Full-Time Total		124.0	0.0	124.0	0.0	124.0
Part-Time Ongoing Job Class and Grade						
Event Services Worker Part-Time	210	7.6	0.0	7.6	0.0	7.6
Part-Time Total		7.6	0.0	7.6	0.0	7.6
Facilities & Services Total		131.6	0.0	131.6	0.0	131.6
Venue Operations						
Full-Time Ongoing Job Class and Grade						
Asst Event Services Manager	033	1.0	0.0	1.0	0.0	1.0
Asst Production Services Mgr	035	1.0	0.0	1.0	0.0	1.0
Asst Security Systems Supv	032	1.0	0.0	1.0	0.0	1.0
Deputy Convention Center Dir	842	1.0	0.0	1.0	0.0	1.0
Events Coordinator	031	6.0	0.0	6.0	0.0	6.0

**POSITION SCHEDULE
COMMUNITY ENRICHMENT PROGRAM**

PHOENIX CONVENTION CENTER

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Facility Coordinator	036	4.0	0.0	4.0	0.0	4.0
Locksmith	217	1.0	0.0	1.0	0.0	1.0
Production Assistant	027	1.0	0.0	1.0	0.0	1.0
Production Coordinator	033	5.0	0.0	5.0	0.0	5.0
Production Services Manager	037	1.0	0.0	1.0	0.0	1.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Senior Drafting Technician	328	1.0	0.0	1.0	0.0	1.0
Sign Specialist II*U2	215	1.0	0.0	1.0	0.0	1.0
Volunteer Coordinator	033	1.0	0.0	1.0	0.0	1.0
Full-Time Total		26.0	0.0	26.0	0.0	26.0
Part-Time Ongoing Job Class and Grade						
Events Representative Part-Time	326	5.0	0.0	5.0	0.0	5.0
Production Assistant Part-Time	027	2.0	0.0	2.0	0.0	2.0
Part-Time Total		7.0	0.0	7.0	0.0	7.0
Venue Operations Total		33.0	0.0	33.0	0.0	33.0
Sales & Marketing						
Full-Time Ongoing Job Class and Grade						
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Deputy Convention Center Dir	842	1.0	0.0	1.0	0.0	1.0
Planning Graphic Designer	332	1.0	0.0	1.0	0.0	1.0
Public Information Officer	035	1.0	0.0	1.0	0.0	1.0
Sales Manager	033	7.0	0.0	7.0	0.0	7.0
Sales Supervisor	036	1.0	0.0	1.0	0.0	1.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Senior Sales/Marketing Supv	038	2.0	0.0	2.0	0.0	2.0
Support Services Aide	324	2.0	0.0	2.0	0.0	2.0
Full-Time Total		18.0	0.0	18.0	0.0	18.0
Part-Time Ongoing Job Class and Grade						
Customer Service Clerk Part-Time	320	5.0	0.0	5.0	0.0	5.0
Part-Time Total		5.0	0.0	5.0	0.0	5.0

**POSITION SCHEDULE
COMMUNITY ENRICHMENT PROGRAM**

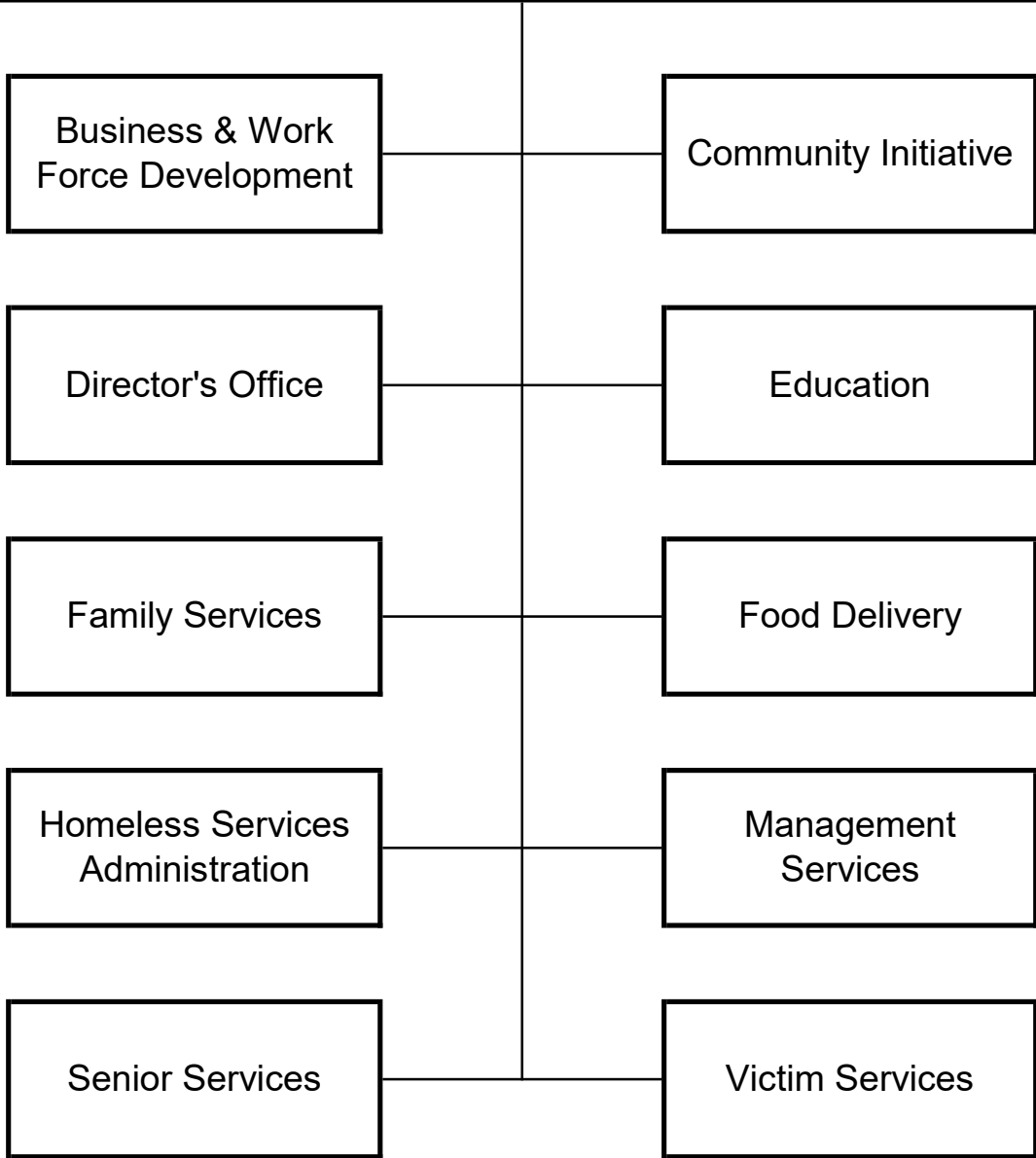
PHOENIX CONVENTION CENTER

	2020-21			2021-22	
	Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Sales & Marketing Total	23.0	0.0	23.0	0.0	23.0
Phoenix Convention Center Total	220.0	(1.0)	219.0	0.0	219.0



City of Phoenix

Human Services



**DEPARTMENT SUMMARY
COMMUNITY ENRICHMENT PROGRAM**

HUMAN SERVICES

Program Goal

The Human Services Department promotes self-sufficiency by providing a wide array of services that foster the economic, physical and social well-being of residents.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Management Services	3,593,663	66,642,994	43,279,910	-35.1%
Director's Office	988,408	1,039,408	1,177,720	13.3%
Victim Services	2,458,019	3,033,332	3,125,939	3.1%
Education	37,247,753	39,375,135	46,867,293	19.0%
Homeless Services Administration	5,624,780	5,356,227	5,939,381	10.9%
Senior Services	9,054,972	12,869,899	9,748,419	-24.3%
Family Services	13,905,449	15,036,270	15,211,931	1.2%
Community Initiative	185,075	385,444	440,820	14.4%
Business & Work Force Development	12,585,499	15,901,646	21,765,947	36.9%
Food Delivery	-	674,933	75,576	-88.8%
Total	85,643,618	160,315,288	147,632,936	-7.9%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	32,933,917	35,125,722	38,232,517	8.8%
Contractual Services	48,058,601	113,253,416	101,108,021	-10.7%
Commodities	931,426	2,585,147	622,346	-75.9%
Capital Outlay	122,263	94,500	35,000	-63.0%
Internal Charges and Credits	3,909,584	9,563,248	7,855,225	-17.9%
Other Expenditures and Transfers	(312,173)	(306,745)	(220,173)	28.2%
Total	85,643,618	160,315,288	147,632,936	-7.9%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
General Fund	18,987,494	20,410,329	22,050,723	8.0%
Other Restricted	1,503,172	1,397,317	742,471	-46.9%
Grants	64,746,953	138,127,642	124,459,742	-9.9%
Wastewater	173,000	155,000	155,000	0.0%
Water	233,000	225,000	225,000	0.0%
Total	85,643,618	160,315,288	147,632,936	-7.9%

**DEPARTMENT SUMMARY
COMMUNITY ENRICHMENT PROGRAM**

HUMAN SERVICES

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	356.0	356.0	360.0
Part-Time Ongoing Positions	4.0	4.0	4.0
Temporary Positions	31.0	32.0	31.0
Total	391.0	392.0	395.0

**PROGRAM CHANGES
COMMUNITY ENRICHMENT PROGRAM**

HUMAN SERVICES

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year
	Positions	Amount	Positions	Amount	Cost
Traumatic Incident Liaison: Add a Caseworker III position to assist relatives of decedents, incapacitated individuals and juveniles as a result of a police interaction. Relatives of decedents may not be entitled to victims rights advocacy until the determination of a criminal offense. This position will provide case management services to relatives to address needs outside of the criminal justice system.			1.0	92,637	-
Employment Connection: Add a Workforce Development Specialist position to link with rapid rehousing programs to incorporate employment support by providing direct client services for individuals experiencing homelessness to better access employment benefits and training. This will support a key goal of the Strategies to Address Homelessness Plan by helping to achieve seamless, comprehensive, and integrated access to services.			1.0	88,840	-
Homelessness Strategy Support: Add an Administrative Assistant I position to support the Homeless Services Division by assisting with monitoring federal regulatory requirements for grant funds, contract and fiscal compliance as well as various administrative tasks needed to support the programs around the Strategies to Address Homelessness Plan.			1.0	88,222	-
Fast Track Cities: Add contractual services to support the Fast Track Cities Initiative. Fast Track Cities is an international effort working to end the HIV/Aids pandemic and the City of Phoenix is one of 25 cities in the U.S. working to reach this goal. The additional funding will help increase engagement and awareness so that people know their HIV status, are linked to treatment, are retained in care, and follow-up is conducted with patients that fall out of care. Support can also help with advocacy and enhance access to care for evolving Antiretroviral Treatment and continue outreach to communities of color who are disproportionately impacted by HIV and AIDS. The goal of this outreach is for 90 percent of Phoenicians to know their status, 90 percent who know their HIV-positive status to be in antiviral treatment, 90 percent who are on antiviral treatment to achieve viral suppression and to have no stigma or discrimination.			0.0	250,000	-

**PROGRAM CHANGES
COMMUNITY ENRICHMENT PROGRAM**

HUMAN SERVICES

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year
	Positions	Amount	Positions	Amount	Cost
Veterans Case Management: Add a Caseworker III position that will be responsible for coordinating with the U.S. Department of Veterans Affairs (VA) to assist with navigation and referrals to social services such as emergency rental/utility assistance, counseling, housing needs, healthcare, employment and other supports necessary to promote self-sustainability or stabilization for veterans. This position would also assist the VA case managers in providing general needs assessments, recommendations on root causes of the veteran's needs and follow-up ensuring services have been provided.			1.0	94,637	-
Total			4.0	614,336	

**POSITION SCHEDULE
COMMUNITY ENRICHMENT PROGRAM**

HUMAN SERVICES

	2020-21			2021-22	
	Budgeted Positions	Additions/Reductions	Estimate	Additions/Reductions	Budgeted Positions
Summary by Division					
Management Services	26.0	0.0	26.0	(1.0)	25.0
Director's Office	6.0	0.0	6.0	1.0	7.0
Victim Services	19.0	1.0	20.0	1.0	21.0
Education	161.0	0.0	161.0	0.0	161.0
Homeless Services Administration	11.0	0.0	11.0	2.0	13.0
Senior Services	52.0	0.0	52.0	0.0	52.0
Family Services	62.0	0.0	62.0	0.0	62.0
Community Initiative	6.0	0.0	6.0	0.0	6.0
Business & Work Force Development	48.0	0.0	48.0	0.0	48.0
Total	391.0	1.0	392.0	3.0	395.0

Management Services

Full-Time Ongoing Job Class and Grade

Accountant II	033	1.0	0.0	1.0	0.0	1.0
Accountant III	035	3.0	0.0	3.0	0.0	3.0
Account Clerk III	325	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Budget Analyst II	035	1.0	0.0	1.0	0.0	1.0
Building Maint Worker	120	1.0	0.0	1.0	0.0	1.0
Contracts Specialist I	030	1.0	0.0	1.0	0.0	1.0
Contracts Specialist II	035	2.0	0.0	2.0	0.0	2.0
Contracts Specialist II*Lead	037	1.0	0.0	1.0	0.0	1.0
Department Budget Supervisor	037	1.0	0.0	1.0	0.0	1.0
Deputy Human Services Director	842	1.0	0.0	1.0	0.0	1.0
Facility Contract Compl Spec	326	1.0	0.0	1.0	0.0	1.0
Info Tech Analyst/Prg II	037	3.0	0.0	3.0	0.0	3.0
Info Tech Analyst/Prg III	039	1.0	0.0	1.0	0.0	1.0
Info Tech Project Manager	041	1.0	0.0	1.0	0.0	1.0
Laborer	108	1.0	0.0	1.0	0.0	1.0
Property Manager	037	1.0	0.0	1.0	0.0	1.0
Secretary II	321	1.0	(1.0)	0.0	0.0	0.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Senior Human Resources Clerk	723	1.0	0.0	1.0	0.0	1.0

**POSITION SCHEDULE
COMMUNITY ENRICHMENT PROGRAM**

HUMAN SERVICES

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Trades Helper	113	1.0	0.0	1.0	0.0	1.0
Full-Time Total		26.0	(1.0)	25.0	0.0	25.0
Temporary Job Class and Grade						
Special Projects Administrator	840	0.0	1.0	1.0	(1.0)	0.0
Temporary Total		0.0	1.0	1.0	(1.0)	0.0
Management Services Total		26.0	0.0	26.0	(1.0)	25.0
Director's Office						
Full-Time Ongoing Job Class and Grade						
Admin Secretary	027	1.0	0.0	1.0	0.0	1.0
Caseworker III	032	1.0	0.0	1.0	1.0	2.0
Human Services Director (NC)	908	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	3.0	0.0	3.0	0.0	3.0
Full-Time Total		6.0	0.0	6.0	1.0	7.0
Director's Office Total		6.0	0.0	6.0	1.0	7.0
Victim Services						
Full-Time Ongoing Job Class and Grade						
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Caseworker II	028	6.0	0.0	6.0	0.0	6.0
Caseworker III	032	2.0	0.0	2.0	1.0	3.0
Deputy Human Services Director	842	1.0	0.0	1.0	0.0	1.0
Secretary II	321	0.0	1.0	1.0	0.0	1.0
Full-Time Total		10.0	1.0	11.0	1.0	12.0
Temporary Job Class and Grade						
Casework Aide	320	1.0	0.0	1.0	0.0	1.0
Caseworker II	028	6.0	0.0	6.0	0.0	6.0
Caseworker III	032	2.0	0.0	2.0	0.0	2.0
Temporary Total		9.0	0.0	9.0	0.0	9.0

**POSITION SCHEDULE
COMMUNITY ENRICHMENT PROGRAM**

HUMAN SERVICES

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Victim Services Total		19.0	1.0	20.0	1.0	21.0
Education						
Full-Time Ongoing Job Class and Grade						
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Business Systems Analyst	033	1.0	0.0	1.0	0.0	1.0
Casework Aide	320	6.0	0.0	6.0	0.0	6.0
Caseworker I	325	86.0	0.0	86.0	0.0	86.0
Caseworker II	028	1.0	0.0	1.0	0.0	1.0
Caseworker III	032	14.0	0.0	14.0	0.0	14.0
Caseworker II*MentalHealthSpec	030	5.0	0.0	5.0	0.0	5.0
Clerk I	316	3.0	0.0	3.0	0.0	3.0
Deputy Human Services Director	842	1.0	0.0	1.0	0.0	1.0
Dietitian	033	1.0	0.0	1.0	0.0	1.0
Head Start Area Supervisor	035	1.0	0.0	1.0	0.0	1.0
Head Start Education Spec	033	8.0	0.0	8.0	0.0	8.0
Head Start Educator	026	1.0	0.0	1.0	0.0	1.0
Head Start Educator*Prog Asst	028	13.0	0.0	13.0	0.0	13.0
Human Services Program Coord	037	4.0	0.0	4.0	0.0	4.0
Secretary II	321	3.0	0.0	3.0	0.0	3.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Training Specialist	030	1.0	0.0	1.0	0.0	1.0
Youth Services Coordinator	033	1.0	0.0	1.0	0.0	1.0
Full-Time Total		152.0	0.0	152.0	0.0	152.0
Part-Time Ongoing Job Class and Grade						
Casework Aide Part-Time	320	4.0	0.0	4.0	0.0	4.0
Part-Time Total		4.0	0.0	4.0	0.0	4.0
Temporary Job Class and Grade						
Caseworker I	325	4.0	0.0	4.0	0.0	4.0
Caseworker III	032	1.0	0.0	1.0	0.0	1.0
Temporary Total		5.0	0.0	5.0	0.0	5.0

**POSITION SCHEDULE
COMMUNITY ENRICHMENT PROGRAM**

HUMAN SERVICES

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Education Total		161.0	0.0	161.0	0.0	161.0
Homeless Services Administration						
Full-Time Ongoing Job Class and Grade						
Admin Asst I	030	1.0	0.0	1.0	1.0	2.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Caseworker II	028	5.0	0.0	5.0	0.0	5.0
Caseworker III	032	1.0	0.0	1.0	0.0	1.0
Deputy Human Services Director	842	1.0	0.0	1.0	0.0	1.0
Human Services Program Coord	037	1.0	0.0	1.0	0.0	1.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Workforce Development Spec	031	0.0	0.0	0.0	1.0	1.0
Full-Time Total		11.0	0.0	11.0	2.0	13.0
Homeless Services Administration Total		11.0	0.0	11.0	2.0	13.0
Senior Services						
Full-Time Ongoing Job Class and Grade						
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Human Services Program Coord	037	2.0	0.0	2.0	0.0	2.0
Secretary II	321	15.0	0.0	15.0	0.0	15.0
Senior Center Assistant	322	16.0	0.0	16.0	0.0	16.0
Senior Programs Supervisor I	030	14.0	0.0	14.0	0.0	14.0
Senior Programs Supervisor II	032	4.0	0.0	4.0	0.0	4.0
Full-Time Total		52.0	0.0	52.0	0.0	52.0
Senior Services Total		52.0	0.0	52.0	0.0	52.0
Family Services						
Full-Time Ongoing Job Class and Grade						
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0

**POSITION SCHEDULE
COMMUNITY ENRICHMENT PROGRAM**

HUMAN SERVICES

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Caseworker I	325	18.0	0.0	18.0	0.0	18.0
Caseworker II	028	12.0	0.0	12.0	0.0	12.0
Caseworker III	032	5.0	0.0	5.0	0.0	5.0
Customer Service Clerk	320	6.0	0.0	6.0	0.0	6.0
Deputy Human Services Director	842	1.0	0.0	1.0	0.0	1.0
Human Services Center Supv	036	3.0	0.0	3.0	0.0	3.0
Human Services Program Coord	037	2.0	0.0	2.0	0.0	2.0
Secretary II	321	3.0	0.0	3.0	0.0	3.0
Secretary III	025	4.0	0.0	4.0	0.0	4.0
Full-Time Total		56.0	0.0	56.0	0.0	56.0
Temporary Job Class and Grade						
Admin Aide	326	1.0	0.0	1.0	0.0	1.0
Casework Aide	320	5.0	0.0	5.0	0.0	5.0
Temporary Total		6.0	0.0	6.0	0.0	6.0
Family Services Total		62.0	0.0	62.0	0.0	62.0
Community Initiative						
Full-Time Ongoing Job Class and Grade						
Caseworker II	028	1.0	0.0	1.0	0.0	1.0
Caseworker III	032	1.0	0.0	1.0	0.0	1.0
Landlord/Tenant Counselor	328	3.0	0.0	3.0	0.0	3.0
Secretary II	321	1.0	0.0	1.0	0.0	1.0
Full-Time Total		6.0	0.0	6.0	0.0	6.0
Community Initiative Total		6.0	0.0	6.0	0.0	6.0
Business & Work Force Development						
Full-Time Ongoing Job Class and Grade						
Accountant I	030	1.0	0.0	1.0	0.0	1.0
Accountant II	033	1.0	0.0	1.0	0.0	1.0

**POSITION SCHEDULE
COMMUNITY ENRICHMENT PROGRAM**

HUMAN SERVICES

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Admin Aide	326	3.0	0.0	3.0	0.0	3.0
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Budget Analyst I	032	1.0	0.0	1.0	0.0	1.0
Caseworker II	028	17.0	0.0	17.0	0.0	17.0
Caseworker III*Workforce Dev	033	3.0	0.0	3.0	0.0	3.0
Deputy Human Services Director	842	1.0	0.0	1.0	0.0	1.0
Management Asst I	031	2.0	0.0	2.0	0.0	2.0
Management Asst III	839	1.0	(1.0)	0.0	0.0	0.0
Secretary II	321	1.0	0.0	1.0	0.0	1.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Training Specialist	030	2.0	0.0	2.0	0.0	2.0
Workforce Development Supv	037	1.0	1.0	2.0	0.0	2.0
Full-Time Total		37.0	0.0	37.0	0.0	37.0
Temporary Job Class and Grade						
Admin Aide	326	1.0	0.0	1.0	0.0	1.0
Business Systems Analyst	033	1.0	0.0	1.0	0.0	1.0
Caseworker II	028	3.0	0.0	3.0	0.0	3.0
Special Projects Administrator	840	1.0	0.0	1.0	0.0	1.0
Training Specialist	030	1.0	0.0	1.0	0.0	1.0
Workforce Development Spec	031	3.0	0.0	3.0	0.0	3.0
Workforce Development Supv	037	1.0	0.0	1.0	0.0	1.0
Temporary Total		11.0	0.0	11.0	0.0	11.0
Business & Work Force Development Total		48.0	0.0	48.0	0.0	48.0
Human Services Total		391.0	1.0	392.0	3.0	395.0

HUMAN SERVICES
Department Summary by Source of Funds
2021-22 Operating Budget

	Total	Area Agency on Aging	CDBG/HUD ¹	DES ²	DES/AAS ³	General Funds	HHS ⁴	HUD ⁵	Other	US Dept of Treasury
<u>Community and Senior Services</u>										
Administration	536,090	-	-	-	-	510,090	-	-	26,000	-
Client Services	14,727,899	-	-	-	9,973,285	3,873,808	-	-	880,806	-
Community Initiative	388,762	-	262,403	-	-	126,359	-	-	-	-
Meals/Nutrition	3,575,653	2,114,121	-	-	-	1,326,532	-	-	135,000	-
Senior Center Operations	6,248,342	-	-	-	-	6,215,842	-	-	32,500	-
Strategic Initiative	604,885	-	-	-	-	604,885	-	-	-	-
Total	26,081,631	2,114,121	262,403	-	9,973,285	12,657,516	-	-	1,074,306	-
<u>Education</u>										
Head Start	46,867,293	-	-	-	-	81,759	40,787,736	-	5,997,798	-
Total	46,867,293	-	-	-	-	81,759	40,787,736	-	5,997,798	-
<u>Homeless Services</u>	5,939,381	-	2,483,475	-	-	3,435,406	-	-	20,500	-
<u>Management Services</u>										
Director's Office	572,835	-	-	-	-	572,835	-	-	-	-
Homeless Services	40,230,773	-	-	-	-	-	-	11,343,715	-	28,887,058
Management Services Division	3,049,137	-	-	-	-	3,048,906	-	-	231	-
Total	43,852,745	-	-	-	-	3,621,741	-	11,343,715	231	28,887,058
<u>Victim Services</u>										
Victim Housing Services	150,000	-	150,000	-	-	-	-	-	-	-
Victim Services	2,975,939	-	-	85,994	-	1,997,493	-	-	892,452	-
Total	3,125,939	-	150,000	85,994	-	1,997,493	-	-	892,452	-
<u>Workforce Development</u>	21,765,947	-	-	21,324,368	-	256,808	-	98,091	86,680	-
Grand Total ⁶	147,632,936	2,114,121	2,895,878	21,410,362	9,973,285	22,050,723	40,787,736	11,441,806	8,071,967	28,887,058

¹ CDBG/HUD - Community Development Block Grant/Housing and Urban Development

² DES - Department of Economic Security

³ DES/AAS - Department of Economic Security, Division of Aging and Adult Services

⁴ HHS - Health and Human Services

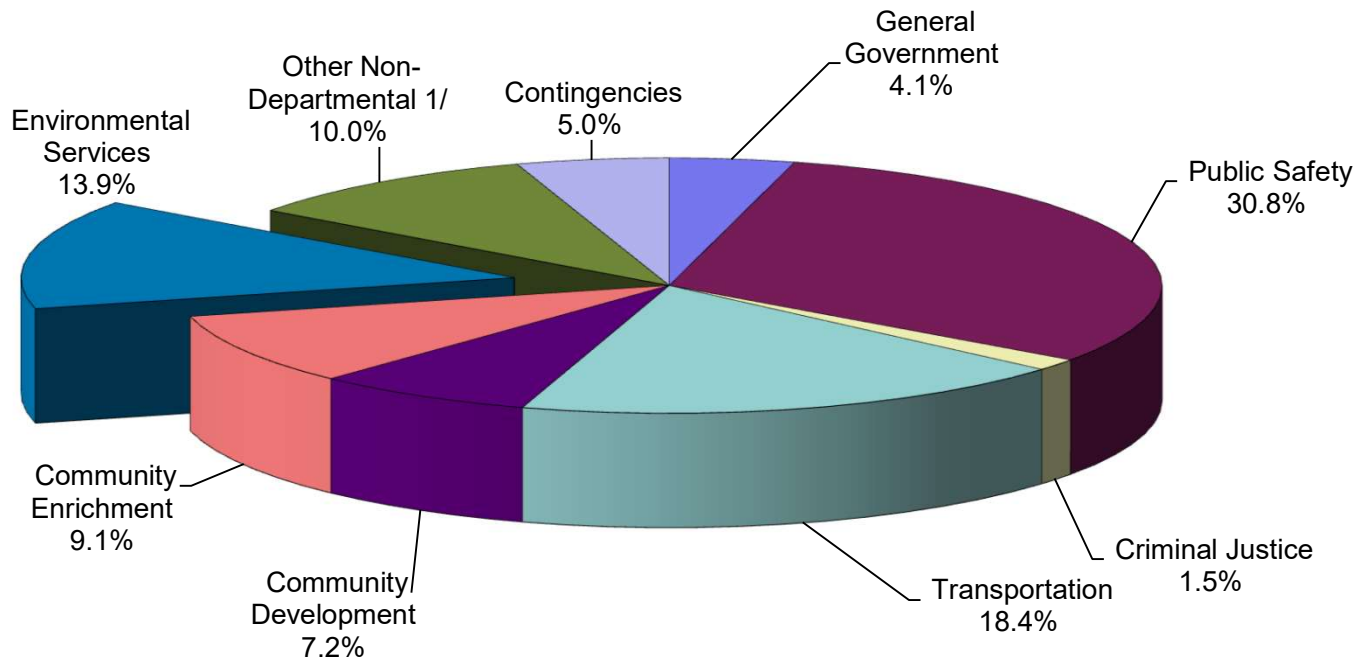
⁵ HUD - Housing and Urban Development

⁶ Totals presented above match the Department Summary pages. Differences in the presentation of Inter-Departmental Charges may cause the totals by program area to differ.



City of Phoenix

Environmental Services



1/ Other Non-Departmental consists of the American Rescue Plan Act (ARPA) Fund and Unassigned Vacancy Savings.



City of Phoenix

**DEPARTMENT SUMMARY
ENVIRONMENTAL SERVICES PROGRAM**

OFFICE OF SUSTAINABILITY

Program Goal

The Office of Sustainability provides professional administration of a citywide sustainability program that includes assessing the impact of sustainability practices to the city and community at large, while balancing the city's shared objectives for a healthy environment, an excellent quality of life, and continued economic vitality.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Office of Sustainability	424,529	679,836	910,264	33.9%
Total	424,529	679,836	910,264	33.9%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	650,509	837,525	813,684	-2.8%
Contractual Services	38,074	112,590	362,770	>100.0%
Commodities	8,688	10,490	14,365	36.9%
Internal Charges and Credits	(272,743)	(280,769)	(280,555)	0.1%
Total	424,529	679,836	910,264	33.9%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
General Fund	379,198	429,160	474,233	10.5%
Other Restricted	11	70,000	90,000	28.6%
Grants	45,320	180,676	346,031	91.5%
Total	424,529	679,836	910,264	33.9%

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	4.0	4.0	4.0
Part-Time Ongoing Positions	0.0	0.0	0.0
Temporary Positions	1.0	1.0	0.0
Total	5.0	5.0	4.0

**POSITION SCHEDULE
ENVIRONMENTAL SERVICES PROGRAM**

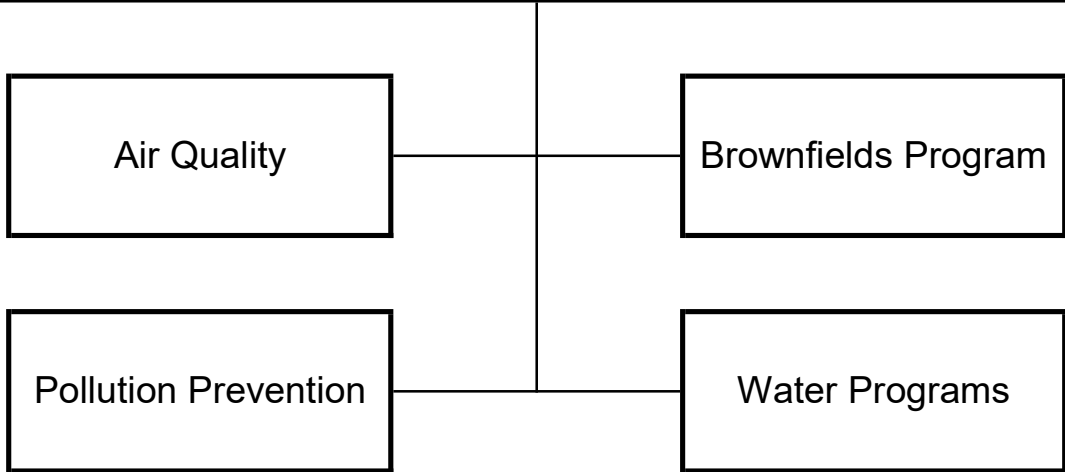
OFFICE OF SUSTAINABILITY

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Full-Time Ongoing Job Class and Grade						
Chief Sustainability Off (NC)	907	1.0	0.0	1.0	0.0	1.0
Energy Management Specialist	035	1.0	0.0	1.0	0.0	1.0
Energy Management Supt	038	1.0	0.0	1.0	0.0	1.0
Environmental Quality Spec	035	1.0	0.0	1.0	0.0	1.0
Full-Time Total		4.0	0.0	4.0	0.0	4.0
Temporary Job Class and Grade						
Economic Development Prog Mgr	038	1.0	0.0	1.0	(1.0)	0.0
Temporary Total		1.0	0.0	1.0	(1.0)	0.0
Office of Sustainability Total		5.0	0.0	5.0	(1.0)	4.0



City of Phoenix

Environmental Programs



**DEPARTMENT SUMMARY
ENVIRONMENTAL SERVICES PROGRAM**

ENVIRONMENTAL PROGRAMS

Program Goal

The Office of Environmental Programs provides coordination and monitoring for the city's environmental programs and activities, and develops and implements regulatory policies and programs.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Water Programs	641,611	735,665	788,519	7.2%
Air Quality	349,074	420,967	500,073	18.8%
Brownfields Program	259,741	2,419,363	520,679	-78.5%
Pollution Prevention	49,149	179,666	187,378	4.3%
Total	1,299,575	3,755,661	1,996,649	-46.8%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	1,478,899	1,477,520	1,673,564	13.3%
Contractual Services	320,081	2,718,550	766,740	-71.8%
Commodities	1,799	5,236	5,236	0.0%
Capital Outlay	40,937	1,775	-	-100.0%
Internal Charges and Credits	(542,141)	(447,420)	(448,891)	-0.3%
Total	1,299,575	3,755,661	1,996,649	-46.8%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
General Fund	619,503	733,561	1,280,009	74.5%
Capital Construction	64,066	70,175	70,175	0.0%
Other Restricted	158,669	183,262	198,856	8.5%
Grants	103,786	2,370,097	16,121	-99.3%
Water	353,550	398,566	431,488	8.3%
Total	1,299,575	3,755,661	1,996,649	-46.8%

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	10.0	10.0	11.0
Part-Time Ongoing Positions	0.0	0.0	0.0
Temporary Positions	0.0	0.0	0.0
Total	10.0	10.0	11.0

**PROGRAM CHANGES
ENVIRONMENTAL SERVICES PROGRAM**

ENVIRONMENTAL PROGRAMS

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year
	Positions	Amount	Positions	Amount	Cost
COVID Response and Resilience: Add funding for a Program Manager to continue the COVID-19 emergency food assistance program, the 2025 Phoenix Food Day Action Plan approved by Council in March 2020, and community engagement by hosting educational events and workshops including Phoenix Food Day.			1.0	300,000	-
Climate Change and Support: Add funding to support existing and future needs relating to air quality, climate and resilience planning. Funds will be used to conduct greenhouse gas emissions inventories, facilitate bilingual community engagement, implementation of the Climate Action Plan and efforts to reduce emissions.			0.0	200,000	-
Total			1.0	500,000	

**POSITION SCHEDULE
ENVIRONMENTAL SERVICES PROGRAM**

ENVIRONMENTAL PROGRAMS

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Summary by Division						
Water Programs		6.0	0.0	6.0	0.0	6.0
Air Quality		2.0	0.0	2.0	0.0	2.0
Brownfields Program		1.0	0.0	1.0	1.0	2.0
Pollution Prevention		1.0	0.0	1.0	0.0	1.0
Total		10.0	0.0	10.0	1.0	11.0
Water Programs						
Full-Time Ongoing Job Class and Grade						
Environmental Programs Coord	039	2.0	0.0	2.0	0.0	2.0
Environmental Programs Manager	903	1.0	0.0	1.0	0.0	1.0
Environmental Quality Spec	035	3.0	0.0	3.0	0.0	3.0
Full-Time Total		6.0	0.0	6.0	0.0	6.0
Water Programs Total		6.0	0.0	6.0	0.0	6.0
Air Quality						
Full-Time Ongoing Job Class and Grade						
Environmental Quality Spec	035	2.0	0.0	2.0	0.0	2.0
Full-Time Total		2.0	0.0	2.0	0.0	2.0
Air Quality Total		2.0	0.0	2.0	0.0	2.0
Brownfields Program						
Full-Time Ongoing Job Class and Grade						
Economic Development Prog Mgr	038	0.0	0.0	0.0	1.0	1.0
Environmental Programs Coord	039	1.0	0.0	1.0	0.0	1.0
Full-Time Total		1.0	0.0	1.0	1.0	2.0
Brownfields Program Total		1.0	0.0	1.0	1.0	2.0

**POSITION SCHEDULE
ENVIRONMENTAL SERVICES PROGRAM**

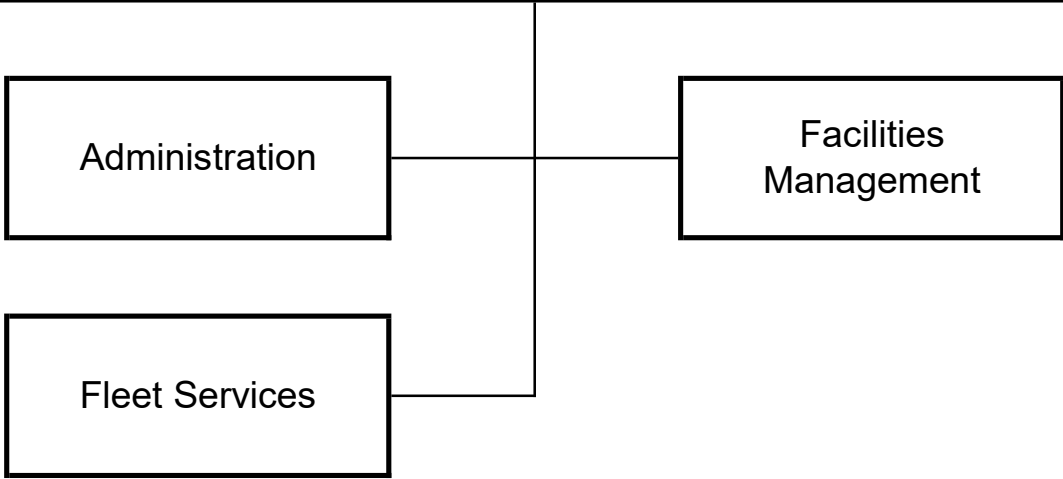
ENVIRONMENTAL PROGRAMS

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Pollution Prevention						
Full-Time Ongoing Job Class and Grade						
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Full-Time Total		1.0	0.0	1.0	0.0	1.0
Pollution Prevention Total		1.0	0.0	1.0	0.0	1.0
Environmental Programs Total		10.0	0.0	10.0	1.0	11.0



City of Phoenix

Public Works



**DEPARTMENT SUMMARY
ENVIRONMENTAL SERVICES PROGRAM**

PUBLIC WORKS

Program Goal

The Public Works Department provides mechanical and electrical maintenance and energy conservation services for city facilities; procures, manages and maintains the city's fleet of vehicular equipment; and provides for the economical, safe and aesthetic design and construction of facilities on city property.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Administration	4,745,102	9,423,291	5,404,608	-42.6%
Facilities Management	12,415,665	12,738,570	15,235,557	19.6%
Fleet Services	1,844,896	1,060,541	2,728,141	>100.0%
Total	19,005,663	23,222,402	23,368,306	0.6%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	42,015,864	45,329,911	49,492,122	9.2%
Contractual Services	41,726,324	37,680,863	36,677,157	-2.7%
Commodities	28,552,998	27,314,615	27,446,471	0.5%
Capital Outlay	2,278,960	1,679,986	2,332,619	38.8%
Internal Charges and Credits	(95,461,160)	(88,917,534)	(92,714,624)	-4.3%
Other Expenditures and Transfers	(107,322)	134,561	134,561	0.0%
Total	19,005,663	23,222,402	23,368,306	0.6%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
General Fund	18,181,237	20,506,899	22,727,675	10.8%
Other Restricted	49,773	44,622	640,631	>100.0%
Grants	774,653	2,670,881	-	-100.0%
Total	19,005,663	23,222,402	23,368,306	0.6%

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	421.0	421.0	436.0
Part-Time Ongoing Positions	1.0	0.0	0.0
Temporary Positions	4.0	10.0	7.0
Total	426.0	431.0	443.0

**PROGRAM CHANGES
ENVIRONMENTAL SERVICES PROGRAM**

PUBLIC WORKS

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year
	Positions	Amount	Positions	Amount	Cost
City Hall by Appointment: Add staff and resources to support the operation of the appointment only counter at Phoenix City Hall and the Calvin Goode building. In response to COVID health concerns, three full-time Support Service Aide positions will support, coordinate and schedule appointments for residents and manage authorized access to these facilities. The appointment only desk is currently being staffed on a temporary basis with part-time Parks and Recreation staff that were displaced due to COVID closures.			3.0	190,811	-
Human Services Campus Cleanup: Add funding to support the coordination and expansion of the Human Services Campus Clean-Up service. The request includes adding one Supervisor and two Solid Waste Equipment Operator positions, one Rear Loader, one Articulator Loader, and one Trailer. Positions will be in the Solid Waste Division of Public Works.			0.0	815,208	-
Floodplain Management: Add one Civil Engineer II to support the Floodplain Management program and assist in maintaining Federal Emergency Management Agency (FEMA) compliance to the National Flood Insurance Program (NFIP) and the Community Rating System (CRS) which provides insurance premium discounts for residents. This position is needed to assist in completing the increasingly complex compliance requirements.			1.0	106,813	-
Fleet Maintenance: Restore 10 fleet maintenance positions that support the Fire, Parks and Recreation, Public Works Solid Waste, Street Transportation, and Water Services Departments. Funding for these positions is primarily from Non-General Fund departments. Adding these positions will decrease downtime and service delays. The cost of these positions will be partially offset by a reduction in contract vendor funding. The ten positions include two Equipment Service Worker II, five Heavy Equipment Mechanic, one Auto Technician, one Auto Parts Clerk II and one Support Services Aide.			10.0	136,455	-
Add one Senior Human Resources Analyst position to provide support to the Solid Waste divisions. This position is located in the General Fund but will be funded by the Solid Waste fund and is needed to increase response time, provide supervisor support, process corrective actions and recruitments.			1.0	-	-
Total			15.0	1,249,287	

**POSITION SCHEDULE
ENVIRONMENTAL SERVICES PROGRAM**

PUBLIC WORKS

	2020-21			2021-22	
	Budgeted Positions	Additions/Reductions	Estimate	Additions/Reductions	Budgeted Positions
Summary by Division					
Administration	57.0	6.0	63.0	2.0	65.0
Facilities Management	121.0	(1.0)	120.0	0.0	120.0
Fleet Services	248.0	0.0	248.0	10.0	258.0
Total	426.0	5.0	431.0	12.0	443.0

Administration

Full-Time Ongoing Job Class and Grade

Accountant I	030	1.0	0.0	1.0	0.0	1.0
Accountant II	033	2.0	0.0	2.0	0.0	2.0
Accountant III	035	1.0	0.0	1.0	0.0	1.0
Account Clerk III	325	1.0	0.0	1.0	0.0	1.0
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	3.0	0.0	3.0	0.0	3.0
Admin Secretary	027	1.0	0.0	1.0	0.0	1.0
Asst Public Works Director	906	2.0	0.0	2.0	0.0	2.0
Asst Street Transportation Dir	905	1.0	0.0	1.0	0.0	1.0
Auto Parts Clerk II	215	1.0	0.0	1.0	0.0	1.0
Budget Analyst II	035	1.0	1.0	2.0	0.0	2.0
Business Systems Analyst	033	1.0	0.0	1.0	0.0	1.0
Buyer Aide	326	6.0	0.0	6.0	0.0	6.0
Chief Engineering Tech	331	1.0	0.0	1.0	0.0	1.0
Civil Engineer II	035	1.0	0.0	1.0	1.0	2.0
Civil Engineer III	039	1.0	0.0	1.0	0.0	1.0
Contracts Specialist I	030	2.0	0.0	2.0	0.0	2.0
Contracts Specialist II	035	3.0	0.0	3.0	0.0	3.0
Contracts Specialist II*Lead	037	1.0	0.0	1.0	0.0	1.0
Curriculum/Training Coord	033	1.0	0.0	1.0	0.0	1.0
Department Budget Supervisor	037	1.0	0.0	1.0	0.0	1.0
Environmental Quality Spec	035	1.0	0.0	1.0	0.0	1.0
Human Resources Aide	726	1.0	0.0	1.0	0.0	1.0
Human Resources Analyst	030	1.0	0.0	1.0	0.0	1.0
Human Resources Supervisor	038	1.0	0.0	1.0	0.0	1.0
Info Tech Analyst/Prg II	037	1.0	0.0	1.0	0.0	1.0

**POSITION SCHEDULE
ENVIRONMENTAL SERVICES PROGRAM**

PUBLIC WORKS

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Lead Info Tech Systems Spec	042	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	1.0	0.0	1.0	0.0	1.0
Municipal Security Guard*Badge	324	1.0	0.0	1.0	0.0	1.0
Procurement Manager	038	1.0	0.0	1.0	0.0	1.0
Public Works Director (NC)	910	1.0	0.0	1.0	0.0	1.0
Safety Analyst II	033	1.0	0.0	1.0	0.0	1.0
Secretary III	025	2.0	0.0	2.0	0.0	2.0
Senior Engineering Tech	328	1.0	0.0	1.0	0.0	1.0
Senior Human Resources Analyst	033	1.0	0.0	1.0	1.0	2.0
Senior Human Resources Clerk	723	1.0	0.0	1.0	0.0	1.0
Solid Waste Equipment Operator	116	1.0	(1.0)	0.0	0.0	0.0
Support Services Aide	324	2.0	0.0	2.0	3.0	5.0
User Technology Specialist	035	2.0	0.0	2.0	0.0	2.0
Full-Time Total		54.0	0.0	54.0	5.0	59.0
Temporary Job Class and Grade						
Buyer Aide	326	0.0	3.0	3.0	0.0	3.0
Electronic Systems Specialist	225	2.0	0.0	2.0	0.0	2.0
Info Tech Project Manager	041	1.0	0.0	1.0	0.0	1.0
Support Services Aide	324	0.0	3.0	3.0	(3.0)	0.0
Temporary Total		3.0	6.0	9.0	(3.0)	6.0
Administration Total		57.0	6.0	63.0	2.0	65.0
Facilities Management						
Full-Time Ongoing Job Class and Grade						
Admin Aide	326	1.0	0.0	1.0	0.0	1.0
Admin Aide*U7	026	1.0	0.0	1.0	0.0	1.0
Admin Asst I	030	2.0	0.0	2.0	0.0	2.0
Budget Analyst II	035	1.0	(1.0)	0.0	0.0	0.0
Building Equipment Supervisor	032	3.0	0.0	3.0	0.0	3.0
Building Equip Op I	222	9.0	0.0	9.0	0.0	9.0
Building Equip Op II	223	14.0	0.0	14.0	0.0	14.0
Building Facilities Supt	038	3.0	0.0	3.0	0.0	3.0
Building Maint Foreman	031	1.0	0.0	1.0	0.0	1.0

**POSITION SCHEDULE
ENVIRONMENTAL SERVICES PROGRAM**

PUBLIC WORKS

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Building Maint Worker*U2	220	12.0	0.0	12.0	0.0	12.0
Business Systems Analyst	033	1.0	0.0	1.0	0.0	1.0
Contracts Specialist I	030	1.0	0.0	1.0	0.0	1.0
Deputy Public Works Director	842	2.0	0.0	2.0	0.0	2.0
Electrical Facilities Supv	034	2.0	0.0	2.0	0.0	2.0
Electrical Maintenance Foreman	032	3.0	0.0	3.0	0.0	3.0
Electrician	222	20.0	0.0	20.0	0.0	20.0
Electrician Apprentice (NC)	214	2.0	0.0	2.0	0.0	2.0
Electrician*Lead	223	5.0	0.0	5.0	0.0	5.0
Electronic Systems Specialist	225	5.0	1.0	6.0	0.0	6.0
Energy Management Specialist	035	2.0	0.0	2.0	0.0	2.0
Facilities Projects Planner	225	12.0	(1.0)	11.0	0.0	11.0
Facility Contract Compl Spec	326	2.0	0.0	2.0	0.0	2.0
Inventory Control Specialist	026	1.0	0.0	1.0	0.0	1.0
Project Management Assistant	031	5.0	0.0	5.0	0.0	5.0
Project Manager	036	1.0	0.0	1.0	0.0	1.0
Property Manager	037	2.0	0.0	2.0	0.0	2.0
Secretary II	321	1.0	0.0	1.0	0.0	1.0
Senior Building Equipment Supv	034	1.0	0.0	1.0	0.0	1.0
Supplies Clerk II*U2	215	1.0	0.0	1.0	0.0	1.0
Support Services Aide	324	3.0	1.0	4.0	0.0	4.0
Full-Time Total		119.0	0.0	119.0	0.0	119.0
Part-Time Ongoing Job Class and Grade						
Support Services Aide Part-Time	324	1.0	(1.0)	0.0	0.0	0.0
Part-Time Total		1.0	(1.0)	0.0	0.0	0.0
Temporary Job Class and Grade						
Building Facilities Supt	038	1.0	0.0	1.0	0.0	1.0
Temporary Total		1.0	0.0	1.0	0.0	1.0
Facilities Management Total		121.0	(1.0)	120.0	0.0	120.0
Fleet Services						
Full-Time Ongoing Job Class and Grade						

**POSITION SCHEDULE
ENVIRONMENTAL SERVICES PROGRAM**

PUBLIC WORKS

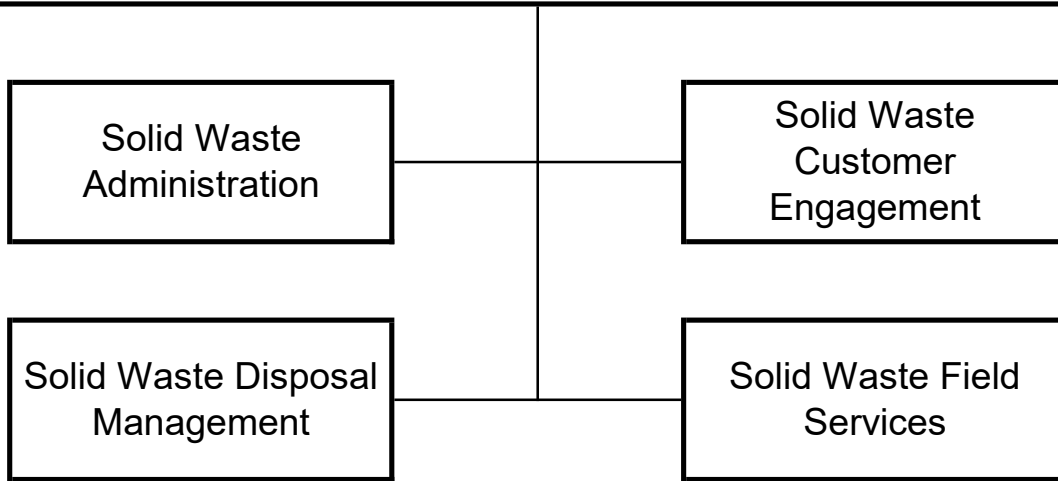
		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Auto Parts Clerk I	212	1.0	0.0	1.0	0.0	1.0
Auto Parts Clerk II	215	12.0	0.0	12.0	1.0	13.0
Auto Parts Clerk III	216	7.0	0.0	7.0	0.0	7.0
Auto Technician	218	0.0	0.0	0.0	1.0	1.0
Auto Technician*Master Tech	220	36.0	0.0	36.0	0.0	36.0
Body Repair Specialist	222	1.0	0.0	1.0	0.0	1.0
Buyer Aide	326	1.0	0.0	1.0	0.0	1.0
Deputy Public Works Director	842	1.0	0.0	1.0	0.0	1.0
Equipment Analyst	037	1.0	0.0	1.0	0.0	1.0
Equipment Control Specialist	330	3.0	0.0	3.0	0.0	3.0
Equipment Fabrication Foreman	031	1.0	0.0	1.0	0.0	1.0
Equipment Maintenance Supt	039	1.0	0.0	1.0	0.0	1.0
Equipment Maintenance Supv	035	7.0	0.0	7.0	0.0	7.0
Equipment Op I*U2	211	2.0	0.0	2.0	0.0	2.0
Equipment Op IV*Fuel Distrib	219	3.0	0.0	3.0	0.0	3.0
Equipment Repair Spec	222	2.0	0.0	2.0	0.0	2.0
Equipment Services Aide	322	3.0	0.0	3.0	0.0	3.0
Equipment Service Wkr I	211	6.0	0.0	6.0	0.0	6.0
Equipment Service Wkr II	215	44.0	0.0	44.0	2.0	46.0
Equipment Shop Foreman	031	19.0	0.0	19.0	0.0	19.0
Fuel Management Specialist	029	1.0	0.0	1.0	0.0	1.0
Fuel System Support Technician	217	1.0	0.0	1.0	0.0	1.0
Heavy Equip Mech	222	62.0	0.0	62.0	5.0	67.0
Heavy Equip Mech*Emer Repair	223	2.0	0.0	2.0	0.0	2.0
Heavy Equip Mech*Landfill Mech	223	3.0	0.0	3.0	0.0	3.0
Heavy Equip Mech*Mobile Repair	223	10.0	0.0	10.0	0.0	10.0
Inventory Control Specialist	026	2.0	0.0	2.0	0.0	2.0
Inventory Management Coord	037	1.0	0.0	1.0	0.0	1.0
Methods & Standards Analyst	222	1.0	0.0	1.0	0.0	1.0
Petroleum Supplies Supervisor	034	1.0	0.0	1.0	0.0	1.0
Public Works Operations Mgr	037	1.0	0.0	1.0	0.0	1.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Support Services Aide	324	7.0	0.0	7.0	1.0	8.0
Tire Program Supervisor	031	1.0	0.0	1.0	0.0	1.0

**POSITION SCHEDULE
ENVIRONMENTAL SERVICES PROGRAM**

PUBLIC WORKS

		2020-21			2021-22	
		Budgeted Positions	Additions/Reductions	Estimate	Additions/Reductions	Budgeted Positions
Welder*U2	222	1.0	0.0	1.0	0.0	1.0
Full-Time Total		248.0	0.0	248.0	10.0	258.0
Fleet Services Total		248.0	0.0	248.0	10.0	258.0
Public Works Total		426.0	5.0	431.0	12.0	443.0

Public Works -Solid Waste Management



**DEPARTMENT SUMMARY
ENVIRONMENTAL SERVICES PROGRAM**

PUBLIC WORKS - SOLID WASTE MANAGEMENT

Program Goal

The Solid Waste Management Program assists in providing a safe and aesthetically acceptable environment through effective, integrated management of the solid waste stream, including collection, disposal, source reduction and recycling activities.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Solid Waste Disposal Management	42,606,221	51,065,068	56,728,593	11.1%
Solid Waste Administration	11,167,341	12,618,063	15,676,266	24.2%
Solid Waste Customer Engagement	19,754,656	20,454,011	21,218,693	3.7%
Solid Waste Field Services	68,414,975	74,631,107	76,815,186	2.9%
Total	141,943,193	158,768,249	170,438,738	7.4%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	55,629,585	59,327,155	64,148,590	8.1%
Contractual Services	33,260,155	37,305,955	40,285,265	8.0%
Commodities	4,026,309	4,443,330	4,304,213	-3.1%
Capital Outlay	14,957,759	21,261,395	23,943,947	12.6%
Internal Charges and Credits	34,015,770	36,380,414	36,706,723	0.9%
Other Expenditures and Transfers	53,615	50,000	1,050,000	>100.0%
Total	141,943,193	158,768,249	170,438,738	7.4%

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Solid Waste	141,943,193	158,768,249	170,438,738	7.4%
Total	141,943,193	158,768,249	170,438,738	7.4%

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	596.0	606.0	614.0
Part-Time Ongoing Positions	3.0	0.5	0.5
Temporary Positions	4.0	19.0	19.0
Total	603.0	625.5	633.5

**PROGRAM CHANGES
ENVIRONMENTAL SERVICES PROGRAM**

PUBLIC WORKS - SOLID WASTE MANAGEMENT

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year
	Positions	Amount	Positions	Amount	Cost
Human Services Campus Cleanup: Add funding to support the coordination and expansion of the Human Services Campus Clean-Up service. The request includes adding one Supervisor and two Solid Waste Equipment Operator positions, one Rear Loader, one Articulator Loader, and one Trailer. Positions will be in the Solid Waste Division of Public Works.			3.0	-	-
Add funding to support the refuse and recycle collection service growth needed to efficiently maintain existing and future service levels. The request is consistent with the 2019 Solid Waste Rate Advisory Committee and financial plan approved by Mayor and City Council. Includes adding four Solid Waste Equipment Operator positions and four Automated Side Loaders.			4.0	2,012,346	-
Add one Equipment Operator IV position to support the citywide growth in solid waste tonnage at the SR85 Landfill. This position is needed to reduce overtime, employee fatigue and operational efficiency.			1.0	72,267	-
Add one Senior Human Resources Analyst position to provide support to the Solid Waste divisions. This position is located in the General Fund but will be funded by the Solid Waste fund and is needed to increase response time, provide supervisor support, process corrective actions and recruitments.			0.0	94,500	-
Total			8.0	2,179,113	

**POSITION SCHEDULE
ENVIRONMENTAL SERVICES PROGRAM**

PUBLIC WORKS - SOLID WASTE MANAGEMENT

	2020-21			2021-22	
	Budgeted Positions	Additions/Reductions	Estimate	Additions/Reductions	Budgeted Positions
Summary by Division					
Solid Waste Disposal Management	121.0	0.0	121.0	1.0	122.0
Solid Waste Administration	29.5	11.0	40.5	0.0	40.5
Solid Waste Customer Engagement	134.0	(8.0)	126.0	3.0	129.0
Solid Waste Field Services	324.5	13.5	338.0	4.0	342.0
Total	609.0	16.5	625.5	8.0	633.5

Solid Waste Administration

Full-Time Ongoing Job Class and Grade

Accountant I	030	1.0	0.0	1.0	0.0	1.0
Accountant II	033	2.0	0.0	2.0	0.0	2.0
Accountant III	035	1.0	0.0	1.0	0.0	1.0
Account Clerk III	325	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Asst Public Works Director	906	1.0	0.0	1.0	0.0	1.0
Deputy Public Works Director	842	1.0	0.0	1.0	0.0	1.0
GIS Coordinator	036	1.0	0.0	1.0	0.0	1.0
Info Tech Analyst/Prg I	035	1.0	0.0	1.0	0.0	1.0
Info Tech Analyst/Prg II	037	1.0	(1.0)	0.0	0.0	0.0
Info Tech Analyst/Prg III	039	0.0	1.0	1.0	0.0	1.0
Lead Business Systems Analyst	038	1.0	0.0	1.0	0.0	1.0
Methods & Standards Analyst	222	2.0	0.0	2.0	0.0	2.0
Operations Analyst	032	1.0	0.0	1.0	0.0	1.0
Public Works Operations Mgr	037	2.0	0.0	2.0	0.0	2.0
Rate Analyst	036	1.0	0.0	1.0	0.0	1.0
Senior Human Resources Analyst	033	1.0	0.0	1.0	0.0	1.0
Senior Info Tech Systems Spec	040	1.0	0.0	1.0	0.0	1.0
Senior Public Info Officer	038	1.0	0.0	1.0	0.0	1.0
Solid Waste Admin Analyst	033	5.0	0.0	5.0	0.0	5.0
Solid Waste Supervisor	031	1.0	0.0	1.0	0.0	1.0
Support Services Aide	324	2.0	0.0	2.0	0.0	2.0
Utilities Service Spec	324	0.0	9.0	9.0	0.0	9.0
Utilities Service Spec*Lead	325	0.0	1.0	1.0	0.0	1.0
Full-Time Total		29.0	10.0	39.0	0.0	39.0

**POSITION SCHEDULE
ENVIRONMENTAL SERVICES PROGRAM**

PUBLIC WORKS - SOLID WASTE MANAGEMENT

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Part-Time Ongoing Job Class and Grade						
Admin Intern (NC) Part-Time	026	0.0	0.5	0.5	0.0	0.5
Part-Time Total		0.0	0.5	0.5	0.0	0.5
Temporary Job Class and Grade						
Admin Intern (NC) Part-Time	026	0.5	0.5	1.0	0.0	1.0
Temporary Total		0.5	0.5	1.0	0.0	1.0
Solid Waste Administration Total		29.5	11.0	40.5	0.0	40.5
Solid Waste Customer Engagement						
Full-Time Ongoing Job Class and Grade						
Account Clerk III	325	2.0	0.0	2.0	0.0	2.0
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Deputy Public Works Director	842	1.0	0.0	1.0	0.0	1.0
Equipment Op II	113	15.0	0.0	15.0	0.0	15.0
Management Asst I	031	1.0	0.0	1.0	0.0	1.0
Project Manager	036	1.0	0.0	1.0	0.0	1.0
Public Works Operations Mgr	037	1.0	0.0	1.0	0.0	1.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Solid Waste Admin Analyst	033	1.0	0.0	1.0	0.0	1.0
Solid Waste Environ Spec	328	47.0	0.0	47.0	0.0	47.0
Solid Waste Environ Spec*Ld	329	5.0	0.0	5.0	0.0	5.0
Solid Waste Equipment Operator	116	26.0	0.0	26.0	2.0	28.0
Solid Waste Foreman	029	6.0	0.0	6.0	0.0	6.0
Solid Waste Superintendent	036	2.0	0.0	2.0	0.0	2.0
Solid Waste Supervisor	031	7.0	0.0	7.0	1.0	8.0
Solid Waste Supv*Inspections	032	1.0	0.0	1.0	0.0	1.0
Solid Waste Worker	111	4.0	0.0	4.0	0.0	4.0
Support Services Aide	324	3.0	0.0	3.0	0.0	3.0
Full-Time Total		126.0	0.0	126.0	3.0	129.0

**POSITION SCHEDULE
ENVIRONMENTAL SERVICES PROGRAM**

PUBLIC WORKS - SOLID WASTE MANAGEMENT

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Temporary Job Class and Grade						
Solid Waste Environ Spec	328	8.0	(8.0)	0.0	0.0	0.0
Temporary Total		8.0	(8.0)	0.0	0.0	0.0
Solid Waste Customer Engagement Total		134.0	(8.0)	126.0	3.0	129.0
Solid Waste Disposal Management						
Full-Time Ongoing Job Class and Grade						
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	2.0	0.0	2.0	0.0	2.0
Civil Engineer II	035	2.0	0.0	2.0	0.0	2.0
Customer Service Clerk	320	1.0	0.0	1.0	0.0	1.0
Deputy Public Works Director	842	1.0	0.0	1.0	0.0	1.0
Engineering Supervisor*U7	041	1.0	0.0	1.0	0.0	1.0
Equipment Op II	113	4.0	0.0	4.0	0.0	4.0
Equipment Op IV	118	30.0	0.0	30.0	1.0	31.0
Laborer	108	7.0	0.0	7.0	0.0	7.0
Landfill Equipment Operator	118	6.0	0.0	6.0	0.0	6.0
Parks Maint Mechanic	117	1.0	0.0	1.0	0.0	1.0
Project Manager	036	1.0	0.0	1.0	0.0	1.0
Public Works Operations Mgr	037	1.0	0.0	1.0	0.0	1.0
Secretary II	321	1.0	0.0	1.0	0.0	1.0
Senior Engineering Tech	328	1.0	0.0	1.0	0.0	1.0
Solid Waste Admin Analyst	033	4.0	0.0	4.0	0.0	4.0
Solid Waste Environ Spec	328	5.0	0.0	5.0	0.0	5.0
Solid Waste Equipment Operator	116	3.0	0.0	3.0	0.0	3.0
Solid Waste Foreman	029	9.0	0.0	9.0	0.0	9.0
Solid Waste Landfill Foreman	029	2.0	0.0	2.0	0.0	2.0
Solid Waste Superintendent	036	3.0	0.0	3.0	0.0	3.0
Solid Waste Supervisor	031	3.0	0.0	3.0	0.0	3.0
Solid Waste Supv*Inspections	032	1.0	0.0	1.0	0.0	1.0
Solid Waste Worker	111	9.0	0.0	9.0	0.0	9.0
Support Services Aide	324	7.0	0.0	7.0	0.0	7.0
Trades Helper	113	2.0	0.0	2.0	0.0	2.0
Utilities Service Spec	324	12.0	0.0	12.0	0.0	12.0

**POSITION SCHEDULE
ENVIRONMENTAL SERVICES PROGRAM**

PUBLIC WORKS - SOLID WASTE MANAGEMENT

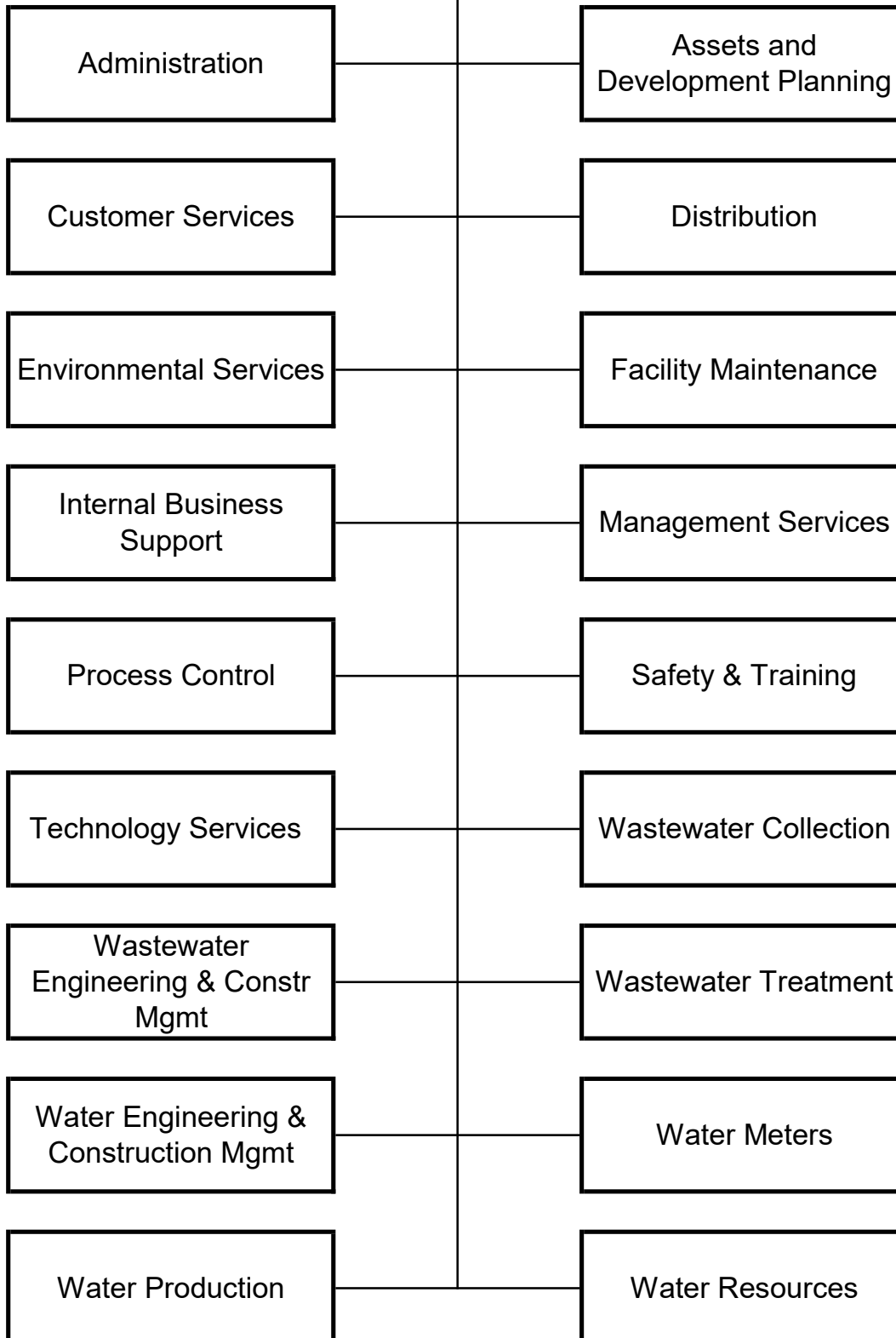
		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Weigh Station Clerk	320	1.0	0.0	1.0	0.0	1.0
Full-Time Total		121.0	0.0	121.0	1.0	122.0
Solid Waste Disposal Management Total		121.0	0.0	121.0	1.0	122.0
Solid Waste Field Services						
Full-Time Ongoing Job Class and Grade						
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Deputy Public Works Director	842	1.0	0.0	1.0	0.0	1.0
Laborer	108	2.0	0.0	2.0	0.0	2.0
Laborer*U2	208	2.0	0.0	2.0	0.0	2.0
Management Asst I	031	1.0	0.0	1.0	0.0	1.0
Project Manager	036	1.0	0.0	1.0	0.0	1.0
Public Works Operations Mgr	037	1.0	0.0	1.0	0.0	1.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Solid Waste Admin Analyst	033	1.0	0.0	1.0	0.0	1.0
Solid Waste Administrator	839	1.0	0.0	1.0	0.0	1.0
Solid Waste Equipment Operator	116	266.0	1.0	267.0	4.0	271.0
Solid Waste Foreman	029	27.0	0.0	27.0	0.0	27.0
Solid Waste Superintendent	036	4.0	0.0	4.0	0.0	4.0
Solid Waste Supervisor	031	6.0	0.0	6.0	0.0	6.0
Support Services Aide	324	5.0	(1.0)	4.0	0.0	4.0
Full-Time Total		320.0	0.0	320.0	4.0	324.0
Part-Time Ongoing Job Class and Grade						
Solid Waste Equipment Operator Part-Time	116	2.5	(2.5)	0.0	0.0	0.0
Part-Time Total		2.5	(2.5)	0.0	0.0	0.0
Temporary Job Class and Grade						
Solid Waste Equipment Operator	116	2.0	16.0	18.0	0.0	18.0
Temporary Total		2.0	16.0	18.0	0.0	18.0
Solid Waste Field Services Total		324.5	13.5	338.0	4.0	342.0

**POSITION SCHEDULE
ENVIRONMENTAL SERVICES PROGRAM**

PUBLIC WORKS - SOLID WASTE MANAGEMENT

	2020-21			2021-22	
	Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Solid Waste Management Total	609.0	16.5	625.5	8.0	633.5

Water Services



**DEPARTMENT SUMMARY
ENVIRONMENTAL SERVICES PROGRAM**

WATER SERVICES

Program Goal

The Water Services Department is responsible for the Water and Wastewater Programs. The Water Program provides a safe and adequate domestic water supply to all residents in the Phoenix water service area. The Wastewater Program assists in providing a clean, healthy environment through the effective management of all water borne wastes generated within the Phoenix drainage area.

Expenditures by Organizational Area *	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Administration	321,034	549,098	351,200	-36.0%
Safety & Training	78,005	19	153,888	>100.0%
Internal Business Support	97,898	14,006	366,551	>100.0%
Water Resources	2,163,972	2,651,624	3,614,996	36.3%
Customer Services	20,743,729	22,212,446	22,781,791	2.6%
Water Production	127,779,085	132,861,754	139,993,947	5.4%
Distribution	48,688,355	49,839,708	56,336,318	13.0%
Wastewater Collection	24,965,916	25,304,172	26,900,629	6.3%
Wastewater Treatment	59,472,566	66,527,538	69,111,095	3.9%
Environmental Services	12,225,712	14,502,406	15,743,869	8.6%
Assets and Development Planning	(736,023)	298,429	695,340	>100.0%
Process Control	1,940,982	2,228,617	2,943,737	32.1%
Technology Services	273,958	15	163,650	>100.0%
Management Services	(9,388)	55,953	187,907	>100.0%
Water Engineering & Constr Mgmt	612,845	1,048,795	1,707,808	62.8%
Wastewater Engineering & Constr Mgmt	710,313	276,132	614,617	>100.0%
Facility Maintenance	116	358	78,417	>100.0%
Water Meters	19,409,219	22,264,901	23,234,607	4.4%
Total	318,738,294	340,635,971	364,980,367	7.1%

* Expenditures are net all inter-departmental and intra-departmental charges and credits.

Expenditures by Character	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Personal Services	139,593,766	146,462,695	159,677,189	9.0%
Contractual Services	90,949,273	107,003,463	113,487,710	6.1%
Commodities	78,629,448	81,613,579	86,499,163	6.0%
Capital Outlay	9,542,411	6,666,500	6,417,382	3.7%
Internal Charges and Credits	(194,256)	(1,294,210)	(1,343,636)	-3.8%
Other Expenditures and Transfers	217,650	183,944	242,559	-31.9%
Total	318,738,294	340,635,971	364,980,367	7.1%

**DEPARTMENT SUMMARY
ENVIRONMENTAL SERVICES PROGRAM**

WATER SERVICES

Expenditures by Funding Source	2019-20 Actual	2020-21 Estimate	2021-22 Budget	% Change From 2020-21
Other Restricted	1,838,737	2,315,907	2,365,601	2.1%
Wastewater	100,613,917	110,451,850	115,170,458	4.3%
Water	216,285,639	227,868,214	247,444,308	8.6%
Total	318,738,294	340,635,971	364,980,367	7.1%

Authorized Positions	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Full-Time Ongoing Positions	1,466.0	1,456.0	1,461.0
Part-Time Ongoing Positions	13.0	13.0	13.0
Temporary Positions	6.0	11.0	11.0
Total	1,485.0	1,480.0	1,485.0

**PROGRAM CHANGES
ENVIRONMENTAL SERVICES PROGRAM**

WATER SERVICES

Description	2021-22 Reductions		2021-22 Additions		2022-23 Full Year
	Positions	Amount	Positions	Amount	Cost
Water Conservation: Add staff and equipment to implement Phase II of the water conservation plan approved by City Council. The positions are being requested based on the Water Conservation Ad Hoc Committee recommendation to expand conservation outreach within the City. Council also adopted the water conservation metric to reduce the total gallons-per-capita-per-day (GPCD) from 169 to 155 by 2030.			5.0	723,573	-
Total			5.0	723,573	

**POSITION SCHEDULE
ENVIRONMENTAL SERVICES PROGRAM**

WATER SERVICES

	2020-21			2021-22	
	Budgeted Positions	Additions/Reductions	Estimate	Additions/Reductions	Budgeted Positions
Summary by Division					
Administration	43.7	1.0	44.7	0.0	44.7
Safety & Training	28.0	0.0	28.0	0.0	28.0
Internal Business Support	63.0	0.0	63.0	0.0	63.0
Water Resources	16.0	0.0	16.0	5.0	21.0
Customer Services	133.3	(10.0)	123.3	0.0	123.3
Water Production	226.0	1.0	227.0	0.0	227.0
Distribution	216.0	0.0	216.0	0.0	216.0
Wastewater Collection	112.0	(1.0)	111.0	0.0	111.0
Wastewater Treatment	178.0	(1.0)	177.0	0.0	177.0
Environmental Services	120.0	0.0	120.0	0.0	120.0
Assets and Development Planning	78.0	(4.0)	74.0	0.0	74.0
Process Control	39.0	0.0	39.0	0.0	39.0
Technology Services	23.0	(1.0)	22.0	0.0	22.0
Management Services	15.0	4.0	19.0	0.0	19.0
Water Engineering & Constr Mgmt	39.0	0.0	39.0	0.0	39.0
Wastewater Engineering & Constr Mgmt	19.0	0.0	19.0	0.0	19.0
Facility Maintenance	11.0	0.0	11.0	0.0	11.0
Water Meters	127.0	4.0	131.0	0.0	131.0
Total	1,487.0	(7.0)	1,480.0	5.0	1,485.0

Administration

Full-Time Ongoing Job Class and Grade

Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	3.0	0.0	3.0	0.0	3.0
Admin Secretary	027	1.0	0.0	1.0	0.0	1.0
Asst Water Services Dir	906	4.0	0.0	4.0	0.0	4.0
Economic Development Prog Mgr	038	1.0	0.0	1.0	0.0	1.0
Equal Opportunity Progrms Asst	031	1.0	0.0	1.0	0.0	1.0
Equal Opportunity Specialist	035	1.0	0.0	1.0	0.0	1.0
Human Resources Aide	726	2.0	0.0	2.0	0.0	2.0
Human Resources Analyst	030	1.0	0.0	1.0	0.0	1.0
Human Resources Supervisor	038	1.0	0.0	1.0	0.0	1.0
Management Asst II	037	1.0	0.0	1.0	0.0	1.0

**POSITION SCHEDULE
ENVIRONMENTAL SERVICES PROGRAM**

WATER SERVICES

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Municipal Security Guard	323	6.0	0.0	6.0	0.0	6.0
Principal Engineering Tech	035	1.0	0.0	1.0	0.0	1.0
Project Manager	036	1.0	0.0	1.0	0.0	1.0
Secretary III	025	3.0	0.0	3.0	0.0	3.0
Security Systems Supervisor	034	1.0	0.0	1.0	0.0	1.0
Senior Human Resources Analyst	033	5.0	0.0	5.0	0.0	5.0
Senior Human Resources Clerk	723	5.0	0.0	5.0	0.0	5.0
Water Services Director (NC)	912	1.0	0.0	1.0	0.0	1.0
Water Services Project Coord	037	1.0	0.0	1.0	0.0	1.0
Water Services Superintendent	038	1.0	0.0	1.0	0.0	1.0
Full-Time Total		42.0	0.0	42.0	0.0	42.0
Part-Time Ongoing Job Class and Grade						
Utilities Service Trainee (NC) Part-Time	318	1.7	0.0	1.7	0.0	1.7
Part-Time Total		1.7	0.0	1.7	0.0	1.7
Temporary Job Class and Grade						
Senior Human Resources Analyst	033	0.0	1.0	1.0	0.0	1.0
Temporary Total		0.0	1.0	1.0	0.0	1.0
Administration Total		43.7	1.0	44.7	0.0	44.7
Safety & Training						
Full-Time Ongoing Job Class and Grade						
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Curriculum/Training Coord	033	3.0	0.0	3.0	0.0	3.0
Environ Health & Safety Spec	222	7.0	0.0	7.0	0.0	7.0
Environmental Quality Spec	035	1.0	0.0	1.0	0.0	1.0
Maintenance Planner/Scheduler	223	1.0	0.0	1.0	0.0	1.0
Safety Analyst I	030	6.0	0.0	6.0	0.0	6.0
Safety Analyst II	033	5.0	0.0	5.0	0.0	5.0
Secretary II	321	1.0	0.0	1.0	0.0	1.0
Water Services Project Coord	037	2.0	0.0	2.0	0.0	2.0
Water Services Superintendent	038	1.0	0.0	1.0	0.0	1.0
Full-Time Total		28.0	0.0	28.0	0.0	28.0

**POSITION SCHEDULE
ENVIRONMENTAL SERVICES PROGRAM**

WATER SERVICES

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Safety & Training Total		28.0	0.0	28.0	0.0	28.0
Internal Business Support						
Full-Time Ongoing Job Class and Grade						
Account Clerk III	325	5.0	0.0	5.0	0.0	5.0
Admin Aide*U7	026	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Buyer	031	3.0	0.0	3.0	0.0	3.0
Contracts Specialist II	035	5.0	0.0	5.0	0.0	5.0
Contracts Specialist II*Lead	037	1.0	0.0	1.0	0.0	1.0
Courier	211	4.0	0.0	4.0	0.0	4.0
Deputy Water Services Director	842	1.0	0.0	1.0	0.0	1.0
Equipment Op II*U2	213	2.0	0.0	2.0	0.0	2.0
Inventory Management Coord	037	2.0	0.0	2.0	0.0	2.0
Procurement Manager	038	1.0	0.0	1.0	0.0	1.0
Project Manager	036	2.0	0.0	2.0	0.0	2.0
Senior Business Systems Anlyst	036	1.0	0.0	1.0	0.0	1.0
Senior Buyer	032	3.0	0.0	3.0	0.0	3.0
Special Projects Administrator	840	2.0	0.0	2.0	0.0	2.0
Supplies Clerk III*U7	027	2.0	0.0	2.0	0.0	2.0
Supplies Clerk II*U2	215	20.0	0.0	20.0	0.0	20.0
Supplies Clerk I*U2	212	2.0	0.0	2.0	0.0	2.0
Supplies Supervisor	034	4.0	0.0	4.0	0.0	4.0
Full-Time Total		62.0	0.0	62.0	0.0	62.0
Temporary Job Class and Grade						
Courier	211	1.0	0.0	1.0	0.0	1.0
Temporary Total		1.0	0.0	1.0	0.0	1.0
Internal Business Support Total		63.0	0.0	63.0	0.0	63.0
Water Resources						
Full-Time Ongoing Job Class and Grade						

**POSITION SCHEDULE
ENVIRONMENTAL SERVICES PROGRAM**

WATER SERVICES

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Economic Development Prog Mgr	038	2.0	0.0	2.0	0.0	2.0
Hydrologist	039	1.0	0.0	1.0	0.0	1.0
Planner II	035	1.0	0.0	1.0	0.0	1.0
Planning Graphic Designer	332	0.0	1.0	1.0	0.0	1.0
Principal Planner	039	1.0	0.0	1.0	1.0	2.0
Project Manager	036	1.0	0.0	1.0	1.0	2.0
Public Information Officer	035	1.0	0.0	1.0	0.0	1.0
Public Information Specialist	033	2.0	0.0	2.0	0.0	2.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Special Projects Administrator	840	1.0	0.0	1.0	0.0	1.0
Water Resources Mgt Advsr (NC)	903	1.0	(1.0)	0.0	0.0	0.0
Water Resource Specialist	033	4.0	0.0	4.0	3.0	7.0
Full-Time Total		16.0	0.0	16.0	5.0	21.0
Water Resources Total		16.0	0.0	16.0	5.0	21.0

Customer Services

Full-Time Ongoing Job Class and Grade

Accountant I	030	4.0	0.0	4.0	0.0	4.0
Accountant II	033	2.0	0.0	2.0	0.0	2.0
Accountant III	035	1.0	0.0	1.0	0.0	1.0
Account Clerk III	325	12.0	0.0	12.0	0.0	12.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Asst Customer Svcs Adm	037	2.0	0.0	2.0	0.0	2.0
Deputy Water Services Director	842	1.0	0.0	1.0	0.0	1.0
Lead Business Systems Analyst	038	1.0	0.0	1.0	0.0	1.0
Operations Analyst	032	4.0	0.0	4.0	0.0	4.0
Secretary II	321	1.0	0.0	1.0	0.0	1.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Support Services Aide	324	1.0	0.0	1.0	0.0	1.0
Treasury Collections Rep	328	4.0	0.0	4.0	0.0	4.0
Treasury Collections Supv	032	1.0	0.0	1.0	0.0	1.0
Utilities Credit Counselor	328	6.0	0.0	6.0	0.0	6.0
Utilities Service Spec	324	50.0	(9.0)	41.0	0.0	41.0

**POSITION SCHEDULE
ENVIRONMENTAL SERVICES PROGRAM**

WATER SERVICES

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Utilities Service Spec*Lead	325	15.0	(1.0)	14.0	0.0	14.0
Water Customer Services Spv I	030	8.0	0.0	8.0	0.0	8.0
Water Customer Services Spv II	033	5.0	0.0	5.0	0.0	5.0
Water Customer Svc Spvr II*Fld	034	0.0	1.0	1.0	0.0	1.0
Water Services Project Coord	037	1.0	0.0	1.0	0.0	1.0
Full-Time Total		121.0	(9.0)	112.0	0.0	112.0
Part-Time Ongoing Job Class and Grade						
Clerk II Part-Time	318	0.5	0.0	0.5	0.0	0.5
Utilities Service Spec Part-Time	324	10.8	0.0	10.8	0.0	10.8
Part-Time Total		11.3	0.0	11.3	0.0	11.3
Temporary Job Class and Grade						
Water Services Project Coord	037	1.0	(1.0)	0.0	0.0	0.0
Temporary Total		1.0	(1.0)	0.0	0.0	0.0
Customer Services Total		133.3	(10.0)	123.3	0.0	123.3
Water Production						
Full-Time Ongoing Job Class and Grade						
Admin Aide*U7	026	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Deputy Water Services Director	842	1.0	0.0	1.0	0.0	1.0
Electrical Maintenance Foreman	032	4.0	0.0	4.0	0.0	4.0
Electrician	222	20.0	0.0	20.0	0.0	20.0
Electrician Apprentice (NC)	214	1.0	0.0	1.0	0.0	1.0
Electrician*Lead	223	2.0	0.0	2.0	0.0	2.0
Industrial Maintenance Mech	222	21.0	0.0	21.0	0.0	21.0
Instrumentation & Cont Spec	222	11.0	0.0	11.0	0.0	11.0
Instrumentation & Cont Spec*Ld	223	2.0	0.0	2.0	0.0	2.0
Machinist	222	3.0	0.0	3.0	0.0	3.0
Maintenance Planner/Scheduler	223	12.0	0.0	12.0	0.0	12.0
Ops & Maintenance Supervisor	032	13.0	0.0	13.0	0.0	13.0
Ops & Maintenance Tech*SCBA	220	51.0	0.0	51.0	0.0	51.0
Senior Utility Operator*SCBA	223	43.0	1.0	44.0	0.0	44.0

**POSITION SCHEDULE
ENVIRONMENTAL SERVICES PROGRAM**

WATER SERVICES

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Support Services Aide	324	6.0	0.0	6.0	0.0	6.0
Utility Helper	212	3.0	0.0	3.0	0.0	3.0
Utility Mechanic	219	2.0	0.0	2.0	0.0	2.0
Water Facilities Supervisor	037	7.0	0.0	7.0	0.0	7.0
Water Services Proc Cont Spec	035	5.0	0.0	5.0	0.0	5.0
Water Services Project Coord	037	2.0	0.0	2.0	0.0	2.0
Water Services Superintendent	038	2.0	0.0	2.0	0.0	2.0
Water Systems Operator	329	8.0	0.0	8.0	0.0	8.0
Water Systems Operator*Lead	030	1.0	0.0	1.0	0.0	1.0
Welder*U2	222	2.0	0.0	2.0	0.0	2.0
Full-Time Total		224.0	1.0	225.0	0.0	225.0
Temporary Job Class and Grade						
Maintenance Planner/Scheduler	223	1.0	0.0	1.0	0.0	1.0
Senior Utility Operator*SCBA	223	1.0	0.0	1.0	0.0	1.0
Temporary Total		2.0	0.0	2.0	0.0	2.0
Water Production Total		226.0	1.0	227.0	0.0	227.0
Distribution						
Full-Time Ongoing Job Class and Grade						
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Communications Dispatcher	322	9.0	0.0	9.0	0.0	9.0
Deputy Water Services Director	842	1.0	0.0	1.0	0.0	1.0
Maintenance Planner/Scheduler	223	3.0	0.0	3.0	0.0	3.0
Secretary II	321	1.0	0.0	1.0	0.0	1.0
Senior Utility Technician	218	33.0	0.0	33.0	0.0	33.0
Support Services Aide	324	7.0	0.0	7.0	0.0	7.0
Utility Foreman	029	20.0	0.0	20.0	0.0	20.0
Utility Specialty Technician	215	34.0	0.0	34.0	0.0	34.0
Utility Supervisor	031	7.0	0.0	7.0	0.0	7.0
Utility Technician	214	97.0	0.0	97.0	0.0	97.0
Water Customer Services Spv I	030	1.0	0.0	1.0	0.0	1.0
Water Services Superintendent	038	2.0	0.0	2.0	0.0	2.0
Full-Time Total		216.0	0.0	216.0	0.0	216.0

**POSITION SCHEDULE
ENVIRONMENTAL SERVICES PROGRAM**

WATER SERVICES

	2020-21			2021-22	
	Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Distribution Total	216.0	0.0	216.0	0.0	216.0

Wastewater Collection

Full-Time Ongoing Job Class and Grade

Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Backhoe/Loader Op*Const	217	4.0	0.0	4.0	0.0	4.0
Deputy Water Services Director	842	1.0	0.0	1.0	0.0	1.0
Electrician	222	2.0	0.0	2.0	0.0	2.0
Electrician*Lead	223	1.0	0.0	1.0	0.0	1.0
Industrial Maintenance Mech	222	2.0	0.0	2.0	0.0	2.0
Maintenance Planner/Scheduler	223	1.0	0.0	1.0	0.0	1.0
Ops & Maintenance Supervisor	032	2.0	0.0	2.0	0.0	2.0
Ops & Maintenance Tech*SCBA	220	2.0	0.0	2.0	0.0	2.0
Senior Utility Operator*SCBA	223	1.0	(1.0)	0.0	0.0	0.0
Senior Utility Technician	218	25.0	0.0	25.0	0.0	25.0
Support Services Aide	324	5.0	0.0	5.0	0.0	5.0
Utility Foreman	029	12.0	0.0	12.0	0.0	12.0
Utility Mechanic*SCBA	220	5.0	0.0	5.0	0.0	5.0
Utility Supervisor	031	5.0	0.0	5.0	0.0	5.0
Utility Technician	214	36.0	0.0	36.0	0.0	36.0
Utility TV Technician	218	5.0	0.0	5.0	0.0	5.0
Water Services Project Coord	037	1.0	0.0	1.0	0.0	1.0
Water Services Superintendent	038	1.0	0.0	1.0	0.0	1.0
Full-Time Total		112.0	(1.0)	111.0	0.0	111.0

Wastewater Collection Total		112.0	(1.0)	111.0	0.0	111.0
------------------------------------	--	--------------	--------------	--------------	------------	--------------

Wastewater Treatment

Full-Time Ongoing Job Class and Grade

Admin Aide*U7	026	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Deputy Water Services Director	842	1.0	0.0	1.0	0.0	1.0

**POSITION SCHEDULE
ENVIRONMENTAL SERVICES PROGRAM**

WATER SERVICES

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Electrical Maintenance Foreman	032	2.0	0.0	2.0	0.0	2.0
Electrician	222	8.0	0.0	8.0	0.0	8.0
Electrician Apprentice (NC)	214	1.0	0.0	1.0	0.0	1.0
Electrician*Lead	223	2.0	0.0	2.0	0.0	2.0
Equipment Op IV*U2	218	3.0	0.0	3.0	0.0	3.0
Gardener*U2	211	3.0	0.0	3.0	0.0	3.0
Industrial Maintenance Mech	222	13.0	0.0	13.0	0.0	13.0
Info Tech Analyst/Prg I	035	1.0	0.0	1.0	0.0	1.0
Instrumentation & Cont Spec	222	8.0	0.0	8.0	0.0	8.0
Instrumentation & Cont Spec*Ld	223	2.0	0.0	2.0	0.0	2.0
Instrumentation & Cont Supv	034	1.0	0.0	1.0	0.0	1.0
Machinist	222	1.0	0.0	1.0	0.0	1.0
Maintenance Planner/Scheduler	223	7.0	0.0	7.0	0.0	7.0
Ops & Maintenance Supervisor	032	11.0	0.0	11.0	0.0	11.0
Ops & Maintenance Tech*SCBA	220	50.0	0.0	50.0	0.0	50.0
Parks Foreman I	027	1.0	0.0	1.0	0.0	1.0
Senior Utility Operator*SCBA	223	22.0	0.0	22.0	0.0	22.0
Support Services Aide	324	2.0	0.0	2.0	0.0	2.0
User Technology Specialist	035	1.0	0.0	1.0	0.0	1.0
Utility Helper	212	5.0	0.0	5.0	0.0	5.0
Utility Mechanic*SCBA	220	20.0	0.0	20.0	0.0	20.0
Water Facilities Supervisor	037	4.0	0.0	4.0	0.0	4.0
Water Services Proc Cont Spec	035	3.0	0.0	3.0	0.0	3.0
Water Services Superintendent	038	2.0	0.0	2.0	0.0	2.0
Full-Time Total		176.0	0.0	176.0	0.0	176.0
Temporary Job Class and Grade						
Ops & Maintenance Tech*SCBA	220	1.0	(1.0)	0.0	0.0	0.0
Senior Utility Operator*SCBA	223	1.0	0.0	1.0	0.0	1.0
Temporary Total		2.0	(1.0)	1.0	0.0	1.0
Wastewater Treatment Total		178.0	(1.0)	177.0	0.0	177.0
Environmental Services						
Full-Time Ongoing Job Class and Grade						

**POSITION SCHEDULE
ENVIRONMENTAL SERVICES PROGRAM**

WATER SERVICES

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Admin Aide*U7	026	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Chemist I	031	13.0	0.0	13.0	0.0	13.0
Chemist II	035	3.0	0.0	3.0	0.0	3.0
Chemist III	037	1.0	0.0	1.0	0.0	1.0
Chemist III*Specialty	038	4.0	0.0	4.0	0.0	4.0
Chemist II*Specialty	036	3.0	0.0	3.0	0.0	3.0
Chemist I*Quality Assurance	033	3.0	0.0	3.0	0.0	3.0
Chemist I*Specialty	032	11.0	0.0	11.0	0.0	11.0
Chief Water Quality Inspector	035	5.0	0.0	5.0	0.0	5.0
Deputy Water Services Director	842	1.0	0.0	1.0	0.0	1.0
Engineering Tech	324	1.0	0.0	1.0	0.0	1.0
Environmental Programs Coord	039	2.0	0.0	2.0	0.0	2.0
Environmental Quality Spec	035	8.0	0.0	8.0	0.0	8.0
Laboratory Superintendent	040	1.0	0.0	1.0	0.0	1.0
Laboratory Technician	325	8.0	0.0	8.0	0.0	8.0
Mechanical Plans Examiner I	333	1.0	0.0	1.0	0.0	1.0
Plumbing/Mech Insp I	331	2.0	0.0	2.0	0.0	2.0
Principal Engineering Tech	035	1.0	0.0	1.0	0.0	1.0
Safety Analyst II	033	1.0	0.0	1.0	0.0	1.0
Secretary II	321	1.0	0.0	1.0	0.0	1.0
Senior Water Quality Inspector	222	41.0	0.0	41.0	0.0	41.0
Support Services Aide	324	4.0	0.0	4.0	0.0	4.0
Water Services Project Coord	037	3.0	0.0	3.0	0.0	3.0
Full-Time Total		120.0	0.0	120.0	0.0	120.0
Environmental Services Total		120.0	0.0	120.0	0.0	120.0

Assets and Development Planning

Full-Time Ongoing Job Class and Grade

Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Chief Engineering Tech*U7	031	2.0	0.0	2.0	0.0	2.0
Civil Engineer III	039	4.0	0.0	4.0	0.0	4.0

**POSITION SCHEDULE
ENVIRONMENTAL SERVICES PROGRAM**

WATER SERVICES

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Civil Engineer III*Team Ldr	041	2.0	0.0	2.0	0.0	2.0
Deputy Water Services Director	842	1.0	0.0	1.0	0.0	1.0
Engineering Tech	324	4.0	(1.0)	3.0	0.0	3.0
GIS Coordinator	036	1.0	0.0	1.0	0.0	1.0
GIS Technician	330	6.0	0.0	6.0	0.0	6.0
Info Tech Analyst/Prg I	035	1.0	0.0	1.0	0.0	1.0
Info Tech Analyst/Prg II	037	2.0	0.0	2.0	0.0	2.0
Info Tech Analyst/Prg III	039	1.0	0.0	1.0	0.0	1.0
Planner II	035	1.0	(1.0)	0.0	0.0	0.0
Planner III	037	1.0	(1.0)	0.0	0.0	0.0
Principal Engineering Tech	035	10.0	0.0	10.0	0.0	10.0
Principal Planner	039	1.0	0.0	1.0	0.0	1.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Senior Drafting Technician	328	1.0	0.0	1.0	0.0	1.0
Senior Engineering Tech	328	6.0	0.0	6.0	0.0	6.0
Senior GIS Technician	032	7.0	0.0	7.0	0.0	7.0
Senior Utility Technician	218	2.0	0.0	2.0	0.0	2.0
Support Services Aide	324	1.0	0.0	1.0	0.0	1.0
Utility Foreman	029	2.0	0.0	2.0	0.0	2.0
Utility Specialty Technician	215	12.0	0.0	12.0	0.0	12.0
Utility Supervisor	031	1.0	0.0	1.0	0.0	1.0
Water Services Project Coord	037	4.0	0.0	4.0	0.0	4.0
Water Services Tech Sup Coord	041	1.0	0.0	1.0	0.0	1.0
Water & Wastewtr Econ Anlst	035	1.0	(1.0)	0.0	0.0	0.0
Full-Time Total		78.0	(4.0)	74.0	0.0	74.0
Assets and Development Planning Total		78.0	(4.0)	74.0	0.0	74.0
Process Control						
Full-Time Ongoing Job Class and Grade						
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Info Tech Analyst/Prg I	035	7.0	0.0	7.0	0.0	7.0
Info Tech Analyst/Prg II	037	4.0	0.0	4.0	0.0	4.0
Info Tech Analyst/Prg III	039	5.0	0.0	5.0	0.0	5.0

**POSITION SCHEDULE
ENVIRONMENTAL SERVICES PROGRAM**

WATER SERVICES

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Lead Info Tech Systems Spec	042	1.0	0.0	1.0	0.0	1.0
Lead User Technology Spec	039	3.0	0.0	3.0	0.0	3.0
Senior Info Tech Systems Spec	040	2.0	0.0	2.0	0.0	2.0
Senior User Technology Spec	037	4.0	0.0	4.0	0.0	4.0
User Technology Specialist	035	8.0	0.0	8.0	0.0	8.0
User Technology Specialist*U2	228	3.0	0.0	3.0	0.0	3.0
Water Services Project Coord	037	1.0	0.0	1.0	0.0	1.0
Full-Time Total		39.0	0.0	39.0	0.0	39.0
Process Control Total		39.0	0.0	39.0	0.0	39.0
Technology Services						
Full-Time Ongoing Job Class and Grade						
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Information Tech Systems Spec	038	2.0	0.0	2.0	0.0	2.0
Info Tech Analyst/Prg II	037	3.0	(1.0)	2.0	0.0	2.0
Info Tech Analyst/Prg III	039	2.0	1.0	3.0	0.0	3.0
Info Tech Project Manager	041	1.0	0.0	1.0	0.0	1.0
Lead User Technology Spec	039	1.0	0.0	1.0	0.0	1.0
Senior Info Tech Systems Spec	040	3.0	0.0	3.0	0.0	3.0
Senior User Technology Spec	037	2.0	0.0	2.0	0.0	2.0
User Support Specialist	330	2.0	0.0	2.0	0.0	2.0
User Technology Specialist	035	4.0	0.0	4.0	0.0	4.0
User Technology Specialist*U2	228	1.0	0.0	1.0	0.0	1.0
Full-Time Total		22.0	0.0	22.0	0.0	22.0
Temporary Job Class and Grade						
Information Tech Systems Spec	038	1.0	(1.0)	0.0	0.0	0.0
Temporary Total		1.0	(1.0)	0.0	0.0	0.0
Technology Services Total		23.0	(1.0)	22.0	0.0	22.0
Management Services						

**POSITION SCHEDULE
ENVIRONMENTAL SERVICES PROGRAM**

WATER SERVICES

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Full-Time Ongoing Job Class and Grade						
Accountant III	035	2.0	0.0	2.0	0.0	2.0
Accountant IV	037	1.0	0.0	1.0	0.0	1.0
Account Clerk III	325	1.0	0.0	1.0	0.0	1.0
Budget Analyst II	035	5.0	0.0	5.0	0.0	5.0
Department Budget Supervisor	037	1.0	0.0	1.0	0.0	1.0
Management Services Adm	841	1.0	0.0	1.0	0.0	1.0
Planner II	035	0.0	1.0	1.0	0.0	1.0
Planner III	037	0.0	1.0	1.0	0.0	1.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Special Projects Administrator	840	1.0	0.0	1.0	0.0	1.0
Water Services Project Coord	037	1.0	0.0	1.0	0.0	1.0
Water & Wastewtr Econ Anlst	035	1.0	1.0	2.0	0.0	2.0
Full-Time Total		15.0	3.0	18.0	0.0	18.0
Temporary Job Class and Grade						
Water Services Project Coord	037	0.0	1.0	1.0	0.0	1.0
Temporary Total		0.0	1.0	1.0	0.0	1.0
Management Services Total		15.0	4.0	19.0	0.0	19.0
Water Engineering & Constr Mgmt						
Full-Time Ongoing Job Class and Grade						
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Chief Engineering Tech	331	1.0	0.0	1.0	0.0	1.0
Civil Engineer II	035	3.0	0.0	3.0	0.0	3.0
Civil Engineer III	039	17.0	0.0	17.0	0.0	17.0
Civil Engineer III*Team Ldr	041	3.0	0.0	3.0	0.0	3.0
Deputy Water Services Director	842	1.0	0.0	1.0	0.0	1.0
Principal Engineering Tech	035	4.0	0.0	4.0	0.0	4.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Senior Engineering Tech	328	3.0	0.0	3.0	0.0	3.0
Water Services Project Coord	037	4.0	0.0	4.0	0.0	4.0

**POSITION SCHEDULE
ENVIRONMENTAL SERVICES PROGRAM**

WATER SERVICES

	2020-21			2021-22		
	Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions	
Full-Time Total	39.0	0.0	39.0	0.0	39.0	
Water Engineering & Constr Mgmt Total	39.0	0.0	39.0	0.0	39.0	
Wastewater Engineering & Constr Mgmt						
Full-Time Ongoing Job Class and Grade						
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Civil Engineer II	035	1.0	0.0	1.0	0.0	1.0
Civil Engineer III	039	8.0	0.0	8.0	0.0	8.0
Civil Engineer III*Team Ldr	041	3.0	0.0	3.0	0.0	3.0
Deputy Water Services Director	842	1.0	0.0	1.0	0.0	1.0
Economic Development Prog Mgr	038	1.0	0.0	1.0	0.0	1.0
Secretary III	025	1.0	0.0	1.0	0.0	1.0
Water Services Project Coord	037	3.0	0.0	3.0	0.0	3.0
Full-Time Total		19.0	0.0	19.0	0.0	19.0
Wastewater Engineering & Constr Mgmt Total		19.0	0.0	19.0	0.0	19.0
Facility Maintenance						
Full-Time Ongoing Job Class and Grade						
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Building Maint Foreman	031	1.0	0.0	1.0	0.0	1.0
Building Maint Worker*U2	220	2.0	0.0	2.0	0.0	2.0
Energy Management Supt	038	1.0	0.0	1.0	0.0	1.0
Maintenance Planner/Scheduler	223	1.0	0.0	1.0	0.0	1.0
Special Projects Administrator	840	1.0	0.0	1.0	0.0	1.0
Water Services Project Coord	037	4.0	0.0	4.0	0.0	4.0
Full-Time Total		11.0	0.0	11.0	0.0	11.0
Facility Maintenance Total		11.0	0.0	11.0	0.0	11.0
Water Meters						

**POSITION SCHEDULE
ENVIRONMENTAL SERVICES PROGRAM**

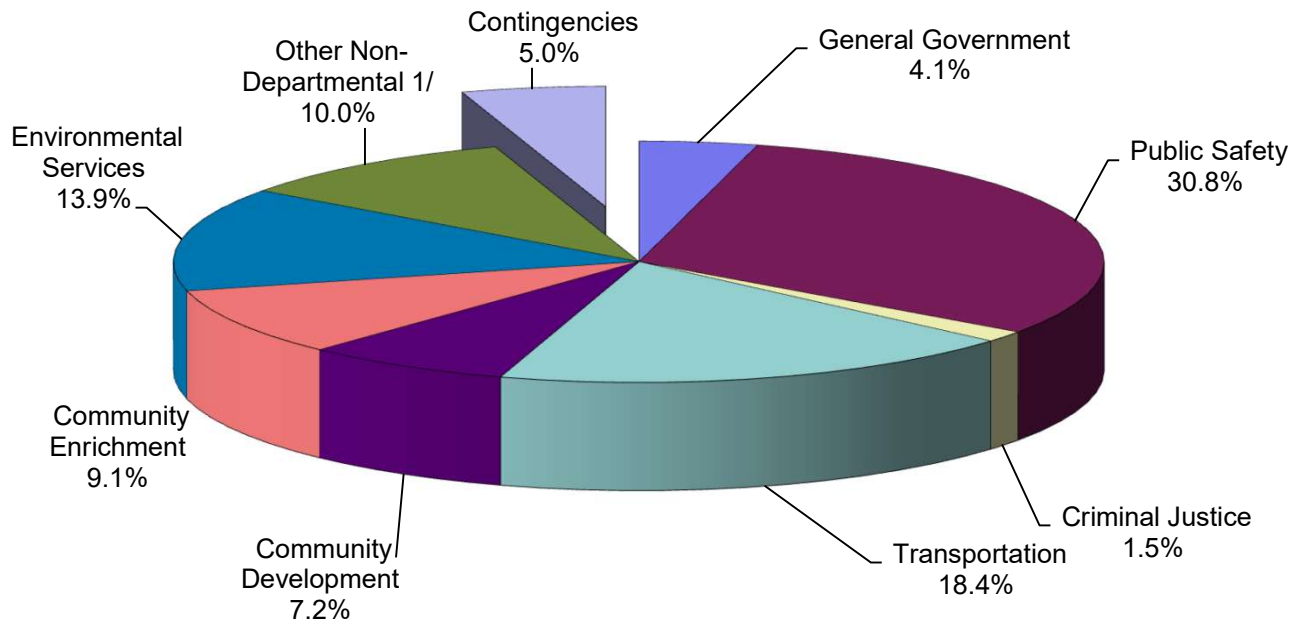
WATER SERVICES

		2020-21			2021-22	
		Budgeted Positions	Additions/ Reductions	Estimate	Additions/ Reductions	Budgeted Positions
Full-Time Ongoing Job Class and Grade						
Admin Asst I	030	1.0	0.0	1.0	0.0	1.0
Admin Asst II	035	1.0	0.0	1.0	0.0	1.0
Deputy Water Services Director	842	1.0	0.0	1.0	0.0	1.0
Operations Analyst	032	2.0	0.0	2.0	0.0	2.0
Support Services Aide	324	6.0	0.0	6.0	0.0	6.0
Water Customer Services Spv I	030	12.0	0.0	12.0	0.0	12.0
Water Customer Svc Spvr II*Fld	034	3.0	0.0	3.0	0.0	3.0
Water Meter Reader	212	7.0	0.0	7.0	0.0	7.0
Water Services Specialist	218	32.0	0.0	32.0	0.0	32.0
Water Services Superintendent	038	2.0	0.0	2.0	0.0	2.0
Water Services Technician	215	59.0	0.0	59.0	0.0	59.0
Full-Time Total		126.0	0.0	126.0	0.0	126.0
Temporary Job Class and Grade						
Water Customer Services Spv I	030	1.0	0.0	1.0	0.0	1.0
Water Services Technician	215	0.0	4.0	4.0	0.0	4.0
Temporary Total		1.0	4.0	5.0	0.0	5.0
Water Meters Total		127.0	4.0	131.0	0.0	131.0
Water Services Total		1,487.0	(7.0)	1,480.0	5.0	1,485.0



City of Phoenix

Contingencies



1/ Other Non-Departmental consists of the American Rescue Plan Act (ARPA) Fund and Unassigned Vacancy Savings.



City of Phoenix

PROGRAM SUMMARY

CONTINGENCIES

SOURCE OF FUNDS

	2019-20	2020-21	2021-22	Percent Change
General Fund	57,912,000	55,596,000	124,164,000	+100%
Aviation	20,000,000	20,000,000	20,000,000	0%
Convention Center	3,000,000	3,000,000	3,000,000	0%
Development Services	5,000,000	5,000,000	7,000,000	40%
Solid Waste	1,000,000	1,000,000	1,000,000	0%
Sports Facilities	-	20,000,000	20,000,000	0%
Transportation 2050	4,000,000	4,000,000	4,000,000	0%
Wastewater	12,500,000	3,500,000	12,500,000	+100%
Water	<u>12,000,000</u>	<u>12,000,000</u>	<u>12,000,000</u>	<u>0%</u>
TOTAL	<u>115,412,000</u>	<u>124,096,000</u>	<u>203,664,000</u>	<u>64%</u>

EXPLANATION

The Contingency Fund provides for unanticipated costs that may occur after the budget is adopted. The possibility of natural disasters, public or employee safety emergencies or up-front costs for productivity opportunities necessitates the need for adequate contingency funds. The use of contingency is intended for unanticipated one-time expenses, since it represents limited, one-time resources in the fund balance. Use of these contingency funds requires the recommendation of the City Manager and City Council approval.

GENERAL FUND CONTINGENCY

The General Fund contingency in 2021-22 will be \$57,000,000, plus \$67,164,000 in set-asides approved by the City Council for specific spending initiatives in 2022-23. The set-asides include: \$6,229,000 for the expansion of the Community Assistance Program to provide additional resources for responding to mental and behavioral health calls for service; \$59,490,000 for the second year of the two year labor contracts for employee compensation increases; \$500,000 for police reform to hire independent third-parties to complete a comprehensive review of the Phoenix Police Department to improve trust and accountability with the community; and \$945,000 for staff, supplies and equipment to operate three new parks in the Southwest area of Phoenix expected to open in 2022-23.

In March 2010, the Council agreed to gradually increase the contingency with a goal of achieving five percent of General Fund operating expenditures. Achieving this goal will improve the City's ability to withstand future economic cycles. The 2021-22 contingency reflects an increase of \$1,404,000 over the 2020-21 contingency of \$55,596,000 and maintains the contingency percentage at four percent.

PROGRAM SUMMARY
CONTINGENCIES

The following table shows contingency funding and set-aside amounts over the past 10 years.

**Comparison of Annual Budget for General Fund Contingency Amount
to Operating Expenditures**
(000's)

Fiscal Year	General Fund Operating Expenditures	Contingency and Set-Aside Amounts	Percent of Operating Expenditures
2012-13	1,109,322	40,658 2,000	4%
2013-14	1,125,373	—	4%
2014-15	1,145,995	45,268 —	4%
2015-16	1,149,761	46,400 —	4%
2016-17	1,212,282	48,400 34,746	4%
2017-18	1,268,098	50,400 5,500	4%
2018-19	1,296,723	52,400 9,219	4%
2019-20	1,374,444	55,400 2,512	4%
2020-21	1,405,970	55,596 —	4%
2021-22	1,576,231	57,000 67,164	4%

PROGRAM SUMMARY
CONTINGENCIES

OTHER FUND CONTINGENCIES

Similar to the General Fund, other funds also include contingency amounts. The contingency amounts and percentages of total operating expenditures vary to accommodate differences in the volatility of operations and revenues. Use of these amounts requires City Council approval. The following table shows the contingency amount for each of the other funds.

**2021-22 Other Fund Operating Expenditure and
Contingency Amount**
(000's)

Fund	Operating Expenditures	Contingency Amount	Percentage of Operating Expenditures
Aviation	372,968	20,000	5%
Convention Center	48,880	3,000	6%
Development Services	81,906	7,000	9%
Solid Waste	171,647	1,000	1%
Sports Facilities	22,690	20,000	88%
Transportation 2050	91,311	4,000	4%
Wastewater	128,461	12,500	10%
Water	261,694	12,000	5%



City of Phoenix

COVID-19 FUNDING SUMMARY

Federal Funding in Response to the COVID-19 Pandemic

On March 27, 2020 the Coronavirus Aid, Relief, and Economic Security (CARES) Act was signed into law to address the economic fallout resulting from the COVID-19 pandemic in the United States. State and local governments were awarded a variety of grant funds under the CARES Act.

Coronavirus Relief Fund (CRF)

The CARES Act allocated \$150 billion in Coronavirus Relief Funds to states and cities with a population over 500,000 to address and mitigate the negative impacts of COVID-19. As a result, the City of Phoenix was awarded \$293 million in Coronavirus Relief Funds. Based on the federal guidance, these funds could only be used to cover costs that were necessary expenditures caused by COVID-19 incurred between March 1 and December 30, 2020.

On May 5, 2020 City Council adopted the Coronavirus Relief Fund Strategic Plan. Based on input from City Council, the funds were allocated between Community Investment, City Operations and a Reserve to Preserve City Services. The Community Investment Programs were allocated between the following six categories:

- Business and Employee Assistance
- Rent/Mortgage and Utility Assistance
- Distance Learning and WiFi Access
- Mitigation and Care of Vulnerable Populations
- Food Delivery
- Better Health and Community Outcomes

The programs created within these categories were designed to directly address the negative impact that the COVID-19 virus was having on Phoenix residents and local businesses. Some of the approved programs were new initiatives, while others supplemented existing programs that were approved or implemented as a broader strategy to mitigate COVID-19.

The City Operations portion of the Coronavirus Relief Fund Strategic Plan was designed to provide City departments with the resources needed to keep employees and residents safe and to provide staff with the tools and technology needed to facilitate teleworking and continuity of operations. The City Operations Programs were allocated under the following six categories:

- Employee COVID-19 Testing

COVID-19 FUNDING SUMMARY

- PPE and Cleaning Supplies
- Medical and Public Safety Measures
- Payroll Expense Reimbursement/Management Oversight of COVID Funds
- Telework/e-Government Solutions
- Public Facility Retrofit Funding

The Reserve was initially created to address any unknown needs that could have surfaced as staff and the community dealt with the virus. However, as guidance from the Treasury changed, staff determined that the Reserve could be used to preserve existing General Funded programs that were facing reduction due to declining revenue by strategically offsetting eligible public safety salaries in the General Fund.

The Strategic Plan was modified throughout the year as conditions and needs changed and on December 8, 2020 staff presented City Council with the final update report.

Other Significant Grants Awarded to the City of Phoenix Under the CARES Act or the Consolidated Appropriations Act

The following is a summary of other funds received by City Departments under either the CARES Act or the Consolidated Appropriations Act.

Aviation

The Aviation Department received \$148 million in funding from the CARES Act. Per Department of Treasury guidance this funding was available to be used on any lawful airport purpose. In addition, the Aviation Department received \$39 million in funding from the Coronavirus Response and Relief Supplemental Appropriations Act of 2021 (CRRSA).

Public Transit

The Public Transit Department received \$99.5 million in CARES Act funding from the U.S. Department of Transportation (USDOT). In addition, the Public Transit Department received \$43 million in funding from USDOT as a result of the Coronavirus Response and Relief Supplemental Appropriations Act of 2021 (CRRSA). The funding from the federal COVID-19 relief packages is to provide the resources needed to continue public transit operations and respond to the impacts of COVID-19.

Neighborhood Services

The Neighborhood Services Department received approximately \$23.9 million in CARES Act Community Development Block Grant funding from the federal Department of Housing and Urban Development (HUD). These funds were allocated to prevent,

COVID-19 FUNDING SUMMARY

prepare for and respond to the coronavirus by providing grants for very small businesses, assisting nonprofits to provide community services, supporting residents sheltering in place through housing rehabilitation, and increasing shelter beds for people experiencing homelessness.

Human Services

The Human Services Department has received nearly \$40 million in COVID-related funding through a variety of agencies. Funding was used to assist Phoenix residents facing housing instability, homelessness, and other emergency services. Funding was also used to support Head Start aged children and families. Additionally, the Human Services Department received \$51.1 million for the emergency rental assistance program from the Consolidated Appropriations Act 2021.

Housing Department

The Housing Department has received \$6.6 million in CARES Act funding from the federal Department of Housing and Urban Development (HUD) to be used for maintenance of normal operations and to prevent, prepare for, and respond to the coronavirus during the period impacted.

Fire Department

The Fire Department has received \$879,000 in Assistance to Firefighters Grant COVID19 supplemental funding. These funds were allocated to purchase personal protective equipment for public safety responders and include items such as respirators, masks, and gloves.

Police Department and Fire Department

The Police and Fire Departments received \$2,572,519 in Coronavirus Supplemental Funding Program Formula Grant funds to purchase personal protective equipment for public safety responders. Items funded include masks, gloves, and gowns. Funds were also allocated to cover Police and Fire overtime expenses attributed to the City of Phoenix Incident Management Team while managing the COVID19 response.

American Rescue Plan Act (ARPA)

On March 11, 2021 the American Rescue Plan Act (ARPA) was signed into law to provide additional relief to address the continued impact of the COVID-19 pandemic on the economy, public health, state and local governments, individuals, and businesses.

State and Local Fiscal Recovery Funds

Over the next two years, the City of Phoenix will receive approximately \$396 million in State and Local Fiscal Recovery Funds under the umbrella of the previously approved

COVID-19 FUNDING SUMMARY

American Rescue Plan Act which was signed by President Biden in March. Funding is anticipated to be received in two equal distributions 12 months apart. The City received the first allocation of approximately \$198 million on May 19, 2021. The second allocation of \$198 million will be awarded approximately one year from now and is not expected to be available to spend until FY 2022-23.

According to federal guidance, these funds may only be used to cover costs that are necessary expenditures caused by COVID-19 incurred between March 3, 2021 and Dec. 31, 2024. Per the revised guidance and language currently available, funds can only be used to:

- Support public health expenditures, by funding COVID-19 mitigation efforts, medical expenses, behavioral healthcare, and certain public health and safety staff;
- Address negative economic impacts caused by the public health emergency, including economic harms to workers, households, small businesses, impacted industries, and the public sector;
- Replace lost public sector revenue, using this funding to provide government services to the extent of the reduction in revenue experienced due to the pandemic;
- Provide premium pay for essential workers, offering additional support to those who have borne and will bear the greatest health risks because of their service in critical infrastructure sectors; and
- Invest in water, sewer, and broadband infrastructure, making necessary investments to improve access to clean drinking water, support vital wastewater and stormwater infrastructure, and to expand access to broadband internet.

On June 8, 2021 City Council approved the American Rescue Plan Act Strategic Plan. Consistent with City Council direction the plan focused only on the first year's allocation. Based on input from City Council, the funds were allocated between Community Investment, City Operations Investments and a Contingency.

The Community Investment category, the largest proposed allocation in this plan, is strategically focused on providing assistance to vulnerable populations, businesses and those hardest hit by the COVID-19 pandemic. This portion of the plan includes six distinct focus areas consisting of multiple programs. The proposed strategic plan assumes Community Investment will receive approximately 72% of ARPA funding. The Community Investment Programs were allocated between the following six categories:

- Phoenix Arts, Business and Employee Assistance
- Mitigation and Care of Vulnerable Populations
- Youth Sports, Recreation, Education, After-School and Wireless
- Household and Residential Assistance
- Phoenix Resilient Food System

COVID-19 FUNDING SUMMARY

- Better Health and Community Outcomes

The City Operations category, the second largest of the three plan areas, is strategically focused on General Fund (GF) resiliency and capitalizing on the one-time nature of this funding source to address issues that will free up future GF resources and support transformational investments. The proposed strategic plan assumes City Operations will receive approximately 25% of ARPA funding, or \$100 million, over two years. This area includes the following areas of focus:

- Infrastructure, Technology and Capital Needs
- Revenue Replacement
- PPE, Cleaning, Sanitizing/Testing and Vaccine Distribution

A \$5 million contingency was included to preserve resources in case the federal government changes guidance to allow the funds to be used in new areas of concern for the Council or to supplement funding for an approved program that exhausts its allocation of funds before more funding becomes available. The contingency would also be available to cover other unexpected COVID-19 expenses that could occur later in the year. The reserve is not a requirement and Council could allocate this funding immediately or at any other point in the fiscal year as necessary.

Other ARPA Funds Awarded to Specific Departments

In addition to the funds awarded to the City of Phoenix mentioned above, ARPA funds were also awarded directly to certain departments within the City of Phoenix.

Aviation Department

The U.S. Department of Transportation also provided \$8 billion for airport operations nationwide. The Aviation Department's allocation for these ARPA funds has not yet been determined. The Aviation Department will apply for these funds after the Federal Aviation Administration publishes the funding requirements.

Housing Department

The U.S. Department of Housing and Urban Development awarded the Housing Department \$25.5 million in ARPA funds. The award was comprised of \$4.2 million for Emergency Housing Vouchers to provide temporary public housing to individuals and families experiencing homelessness or at risk of homelessness, and \$21.3 million for the on-going production or preservation of affordable housing, tenant-based rental assistance, supportive services, and purchase or development of non-congregate shelter for individuals and families experiencing homelessness.

COVID-19 FUNDING SUMMARY

Human Services Department

The Human Services Department was awarded \$55.3 million to continue the emergency rental assistance program, providing financial services to residents experiencing difficulty due to COVID-19 in paying their rent and utility bills.

Public Transit Department

The U.S. Department of Transportation awarded the Public Transit Department \$186 million as part of the American Rescue Plan Act. \$105 million is to continue public transit operations and respond to the impacts of COVID-19, while \$81 million is specifically for the South-Central Extension/Downtown Hub (SCE/DH) light rail project.



City of Phoenix



City of Phoenix

DEBT SERVICE SUMMARY

Debt service expenditures include payments of principal, interest, costs of issuance and related costs such as trustee fees and reserve requirements for bonds issued. The debt service allowance in 2021-22 for existing debt and anticipated future bond sales is \$651,533,000. As illustrated in the table at the end of this section, debt service expenditures are funded by both operating and capital funding sources.

Types of Bonds Issued and Security

Under Arizona law, cities are authorized to issue voter-approved general obligation, highway user revenue and utility revenue bonds. For the City of Phoenix, this includes property tax-supported bonds and revenue bonds (such as water revenue and airport revenue bonds).

The City's general obligation bonds are "full faith and credit" bonds. This means they are secured by a legally binding pledge to levy property taxes without limit to make annual bond principal and interest payments. Revenue bonds (such as water revenue and airport revenue bonds) are secured by a pledge of these enterprises' net revenues (revenues net of operation and maintenance expenses) and do not constitute a general obligation of the City backed by general taxing power. Highway user revenue bonds are secured by state-shared gas taxes and other highway user fees and charges and also are not general obligations of the City.

Debt Management

In general, the City has used general obligation bonds to finance capital programs of general government (non-enterprise) departments. These include programs such as fire protection, police protection, libraries, parks and recreation, service centers and storm sewers. The debt service on these bonds is paid from the secondary property tax levy. By state law, the City can only use its secondary property tax levy to pay principal and interest on long-term debt.

To finance the capital programs of enterprise departments, the City has used revenue bonds secured by and repaid from the revenues of these enterprises. In the past, the City also has used general obligation bonds for water, airport, sanitary sewer and solid waste purposes when deemed appropriate.

Since the 1950s, the City has used a community review process to develop and acquire voter approval for general obligation bond programs. At a bond election held on March 14, 2006, voters approved all of the \$878.5 million of the 2006 Citizens' Bond Committee recommended bond authorizations. These authorizations provided funding to construct capital improvements in the following areas:

- Police and Fire Protection
- Police, Fire and Computer Technology

DEBT SERVICE SUMMARY

- Parks, Recreation and Mountain Preserves
- Education Facilities
- Library Facilities
- Street Improvements
- Storm Sewers
- Senior Facilities
- Cultural Facilities
- Affordable Housing
- Neighborhood Revitalization

In December 2011, the City Council adopted a policy to delay lower priority bond projects subject to an annual review of property values and financial conditions. In addition, general obligation debt has been restructured and refinanced to take advantage of favorable market rates. The General Obligation Reserve Fund is utilized strategically to pay down debt service to the staff-recommended balance while preserving the high bond ratings.

Bond Ratings

As shown in the chart below, the City's bonds are rated favorably by the major bond rating agencies, Moody's Investors Service, S&P and Fitch. The City's general obligation bonds are rated Aa1, AA+ and AAA respectively.

City of Phoenix Bond Ratings

	Rating ⁽¹⁾		
	Moody's	S&P	Fitch
General Obligation	Aa1	AA+	AAA
Junior Lien Water Revenue ⁽²⁾	Aa2	AAA	-
Senior Lien Airport Revenue ⁽²⁾	Aa3	A+	-
Junior Lien Airport Revenue ⁽²⁾	A1	A	-
Senior Lien Excise Tax Revenue ⁽²⁾	Aa2	AAA	AA+
Subordinated Excise Tax Revenue ⁽²⁾	Aa2	AAA	AA+
Senior Lien Wastewater System Revenue ⁽²⁾	Aa2	AAA	-
Junior Lien Wastewater System Revenue ⁽²⁾	Aa2	AAA	-
Rental Car Facility Charge Revenue Bonds ⁽²⁾	A3	BBB+	-
Transit Excise Tax Revenue Bonds (Light Rail) ⁽²⁾	Aa2	AA	-
State of AZ Distribution Revenue Bonds ⁽²⁾	Aa2	AA	-

⁽¹⁾ Represents underlying rating, if insured.

⁽²⁾ Issued by the City of Phoenix Civic Improvement Corporation.

Maintaining high bond ratings has resulted in a broader market for the City's bonds and lower interest costs to the City. The following table is a statement of the City's bonded indebtedness.

DEBT SERVICE SUMMARY

Statement of Bonded Indebtedness⁽¹⁾ (In Thousands of Dollars)

General Obligation Bonds

Purpose	Non-Enterprise General Obligation Bonds	Revenue- Supported General Obligation Bonds	Total General Obligation Bonds
Various	\$1,002,860	\$ —	\$1,002,860
Airport	—	—	—
Sanitary Sewer	—	375	375
Solid Waste	—	640	640
Water	—	—	—
Direct Debt	\$1,002,860	\$ 1,015	\$1,003,875
Less: Revenue Supported	—	(1,015)	(1,015)
Net Debt	\$1,002,860	\$ —	\$1,002,860

⁽¹⁾ Represents general obligation bonds outstanding as of January 1, 2021. Such figures do not include the outstanding principal amounts of certain general obligation bonds that have been refunded or the payment of which has been provided for in advance of maturity. The payment of the refunded debt service requirements is secured by obligations issued or fully guaranteed by the United States of America which were purchased with proceeds of the refunding issues and other available moneys and are held in irrevocable trusts and are scheduled to mature at such times and in sufficient amounts to pay when due all principal, interest and redemption premiums where applicable, on the refunded bonds.

Debt Limitation

Pursuant to Chapter 177, Laws of Arizona 2016, which became effective August 6, 2016, the City's debt limitation is based on the full cash net assessed valuation. Full cash net assessed valuation for 2020-21 was \$19,889,713,798. Under the provisions of the Arizona Constitution, outstanding general obligation bonded debt for combined water, sewer, light, parks, open space preserves, playgrounds, recreational facilities, public safety, law enforcement, fire emergency, streets and transportation may not exceed 20 percent of a City's full cash net assessed valuation, nor may outstanding general obligation bonded debt for all other purposes exceed 6 percent of a City's full cash net assessed valuation. Unused borrowing capacity as of January 1, 2021, is shown below, based upon 2020-21 assessed valuation.

DEBT SERVICE SUMMARY

Water, Sewer, Light, Parks, Open Spaces, Playgrounds, Recreational Facilities, Public Safety, Law Enforcement, Fire Emergency, Streets and Transportation Purpose Bonds

20% Constitutional Limitation	\$3,977,942,760
Direct General Obligation Bonds Outstanding ⁽¹⁾	(890,365,000)
Less: Debt Limit Reduction from Refunding ⁽²⁾	<u>(33,261,199)</u>
Unused 20% Limitation Borrowing Capacity	<u>\$ 3,054,316,561</u>

All Other General Obligation Bonds

6% Constitutional Limitation	\$1,193,382,828
Direct General Obligation Bonds Outstanding ⁽¹⁾	(113,510,000)
Less: Debt Limit Reduction from Refunding ⁽²⁾	<u>(14,628,277)</u>
Unused 6% Limitation Borrowing Capacity	<u>\$ 1,065,244,551</u>

⁽¹⁾ Represents general obligation bonds outstanding as of January 1, 2021.

⁽²⁾ Per A.R.S. Section 35-473.01.I, refunding bonds issued on or after August 6, 2016 may cause a reduction in available debt limits based on the nature of the refunded bonds (each, a "Debt Limit Reduction from Refunding"). If the principal amount of the refunded bonds is greater than the principal amount of the bonds that are refunding them and net premium is used to fund the escrow, then the difference in principal amounts will constitute a Debt Limit Reduction from Refunding.

Debt Burden

Debt burden is a measurement of the relationship between the debt of the City supported by its property tax base (net direct debt) to the broadest and most generally available measure of wealth in the community: the assessed valuation of all taxable property and the assessed valuation adjusted to reflect market value. In addition, net debt can be compared to population to determine net debt per capita. The City makes these comparisons each time it offers bonds for sale. They are included in the official statements (bond prospectuses) that are distributed to prospective investors. The following table provides debt burden ratios as of January 1, 2021.

DEBT SERVICE SUMMARY

Net Direct General Obligation Bonded Debt Ratios

	Per Capita Debt Pop. Est. <u>(1,680,992) ⁽¹⁾</u>	Limited Net Assessed Valuation <u>(\$13,923,185,918)</u>	Full Cash Valuation <u>(\$198,012,408,578)</u>
Direct General Obligation Bonded Debt Outstanding as of January 1, 2021	\$597.19	7.21%	0.51%
Net Direct General Obligation Bonded Debt Outstanding as of January 1, 2021	\$596.59	7.20%	0.51%

⁽¹⁾ Population estimate obtained from the U.S. Census Bureau as of July 1, 2019.

The City's debt burden remains in the low-to-moderate range. This means the amount of net debt supported by the City's property tax base is moderate relative to the value of that tax base.

The City has considerable bonded debt outstanding. However, the use of revenue bonds for enterprise activities and enterprise-supported general obligation bonds, in combination with a well-managed, property tax-supported bond program, has permitted the maintenance of a low-to-moderate debt burden.

General Government Nonprofit Corporation Bonds

In addition to bonded debt, the City uses nonprofit corporation bonds as a financing tool. This form of financing involves the issuance of bonds by a nonprofit corporation for City-approved projects. The City makes annual payments equal to the bond debt service requirements to the corporation.

The City's payments to the corporation are guaranteed by a pledge of excise taxes or utility revenues generated by the City's airport, water system or wastewater system. Pledged excise taxes may include city sales, use, utility and franchise taxes; license and permit fees; and state-shared sales and income taxes.

The City has used nonprofit corporation financing selectively. In general, it has financed only those projects that will generate revenues adequate to support the annual debt service requirements or that generate economic benefits that more than offset the cost of financing. The City also has used nonprofit corporation financing for projects essential to health and safety, such as police precinct stations. Similar to bonded debt, these financings are rated by bond rating agencies.

DEBT SERVICE SUMMARY

Debt Service by Source of Funds and Type of Expenditure (In Thousands of Dollars)

SOURCE OF FUNDS	2019-20 Actual	2020-21 Estimate	2021-22 Budget
Operating Funds			
City Improvement	123,972	58,706	70,421
Secondary Property Tax	116,210	128,846	129,714
Aviation	91,827	126,449	87,281
Convention Center	19,952	20,639	20,763
Solid Waste	14,041	14,977	15,227
Wastewater	72,806	71,783	71,389
Water	128,287	136,908	153,620
Total Operating Funds	567,095	558,308	548,415
Capital Funds			
Nonprofit Corporation Bonds			
Aviation	1,722	-	-
Convention Center	-	259	-
Transportation 2050	-	-	800
Water	770	302	498
Other	-	164	-
Capital Reserves	-	800	-
Customer Facility Charges	14,024	15,557	20,558
Federal, State and Other Participation	23,500	23,998	24,498
Passenger Facility Charges	49,945	22,598	56,763
Total Capital Funds	89,961	63,678	103,118
Total	657,055	621,986	651,533
TYPE OF EXPENDITURE			
Principal	361,917	306,895	314,169
Interest and Other	295,138	315,090	337,363
Total	657,055	621,986	651,533



City of Phoenix



City of Phoenix

PERSONAL SERVICES SUMMARY

PERSONAL SERVICES DETAIL EXPENDITURES	2019-20	2020-21	2021-22
	ACTUAL EXPENDITURES	ESTIMATED EXPENDITURES	COUNCIL ALLOWANCE
SUMMARY	(in 000's)	(in 000's)	(in 000's)
General Employees			
Salaries and Wages	558,075	592,510	665,888
Employee Benefits	388,661	516,417	510,903
Compensation-General	946,736	1,108,927	1,176,791
*Benefits as % of Compensation	41.1%	46.6%	43.4%
Police Sworn Personnel			
Salaries and Wages	296,869	298,127	316,534
Employee Benefits	237,087	245,919	265,373
Compensation-Sworn Police	533,956	544,046	581,907
*Benefits as % of Compensation	44.4%	45.2%	45.6%
Fire Sworn Personnel			
Salaries and Wages	163,731	174,030	189,545
Employee Benefits	129,294	137,986	150,824
Compensation-Sworn Fire	293,025	312,016	340,369
*Benefits as % of Compensation	44.1%	44.2%	44.3%
Totals			
Salaries and Wages	1,018,675	1,064,667	1,171,967
Employee Benefits	755,042	900,322	927,100
Total Salaries, Wages and Employee Benefits	1,773,717	1,964,989	2,099,067
*Benefits as % of Total Compensation	42.6%	45.8%	44.2%
EMPLOYEE SALARY AND BENEFIT DETAIL			
Salaries and Wages			
Full-Time Salaries	838,750	916,191	986,470
Part-Time/Other Salaries	104,859	108,291	152,697
All Overtime/Constant Staffing	64,016	56,547	53,673
Holiday	11,050	11,333	11,889
Total Salaries	1,018,675	1,092,362	1,204,729
Estimated Salary Savings - Salary and Wage Portion	-	(27,695)	(32,762)
Total Salaries With Estimated Salary Savings	1,018,675	1,064,667	1,171,967
* Beginning with the 2012-13 Detail Budget, benefits are shown as a percent of total compensation. In prior years, benefits were shown as a percent of salary and wages.			

PERSONAL SERVICES SUMMARY

PERSONAL SERVICES DETAIL EXPENDITURES	2019-20	2020-21	2021-22
	ACTUAL EXPENDITURES	ESTIMATED EXPENDITURES	COUNCIL ALLOWANCE
	(in 000's)	(in 000's)	(in 000's)
Employee Benefits			
Pension Contribution - General	176,865	193,905	201,441
Pension Unfunded Paydown - General	(5)	99,999	69,998
Pension Contribution - Police	172,334	178,831	192,023
Pension Contribution - Fire	96,050	102,504	112,730
Fire Premium Tax Credit ¹	(4,584)	(4,824)	(4,824)
Social Security/Medicare	46,876	53,532	56,861
Industrial Insurance	24,927	32,006	32,221
Health Insurance	140,706	155,644	172,943
Life Insurance	1,251	1,353	1,378
Long-Term Disability Insurance	1,056	1	-
Unemployment Insurance	84	240	115
Retiree - Health Insurance	21,713	22,754	22,755
Post Employment Health Plan ²	15,700	16,900	18,600
Post Employment Health Plan - Police	407	389	384
Post Employment Health Plan - Fire	686	685	690
Clothing Allowance - General	593	535	427
Clothing Allowance - Police	3,798	3,606	3,749
Clothing Allowance - Fire	271	255	272
Dental Insurance	11,001	11,864	12,422
Tool Allowance	219	226	220
Executive Transportation Allowance	1,444	1,571	1,630
Communication Allowance	475	622	643
Deferred Compensation	36,794	41,499	46,198
Employee Suggestion Awards	15	-	-
Cancer Insurance - Fire	83	83	85
Cancer Insurance - Police	149	152	158
Management Development	216	356	359
Employee Reimbursement - Tuition	3,160	3,160	2,850
Employee Reimbursement - Seminars	750	750	677
Employee Reimbursement - Other	4	1	1
Employee Reimbursement - Reduced Transit Fare	857	252	1,050
Employee Reimbursement - Memberships	191	190	172
Employee Reimbursement - Ballistic Vest	523	481	474
Employee Reimbursement - Rifle	112	10	11
Premium Pay - Police	22	-	-
Fire Employee Assistance Program	300	300	300
Other Transfers	(1)	66	-
Total Benefits	755,042	919,898	949,013
Estimated Salary Savings - Benefits Portion	-	(19,576)	(21,913)
Total Benefits With Estimated Salary Savings	755,042	900,322	927,100
Total Salaries, Wages and Employee Benefits	1,773,717	1,964,989	2,099,067

1. A fire premium tax levied by the State is credited toward the City's contribution for fire pension. Prior to 2015-16 this credit was included in the amount shown for Pension Contribution – Fire.

2. Prior to January 1, 2018, Post Employment Health Plan costs were included in the amount shown for Health Insurance.

PERSONAL SERVICES SUMMARY

Employee benefit costs are distributed proportionately to each department's budget, rather than making a lump sum appropriation for these items. This distribution of costs for each employee benefit results in more accurate costs for each program.

A summary of the total estimated expenditures for various employee benefits in 2020-2021 compared with the 2021-2022 budget allowance is shown in the following table. Brief discussions of individual employee benefits follow the table.

Comparison of 2020-2021 Employee Benefit Allowance to 2021-2022 Final Allowance (in 000's)

Employee Benefits	2020-2021 Estimate	2021-2022 Budget	\$ Change	%Change
Pension Contribution – General	193,905	201,441	7,536	3.9%
Pension Unfunded Paydown - General	99,999	69,998	(30,001)	-30.0%
Pension Contribution - Police	178,831	192,023	13,192	7.4%
Pension Contribution - Fire	102,504	112,730	10,226	10.0%
Fire Premium Tax Credit	(4,824)	(4,824)	-	0.0%
FICA/Medicare ¹	53,532	56,861	3,329	6.2%
Industrial Insurance	32,006	32,221	215	0.7%
Health Insurance	155,644	172,943	17,299	11.1%
Life Insurance	1,353	1,378	25	1.8%
Long-Term Disability Insurance	1	-	(1)	-100.0%
Unemployment Insurance	240	115	(125)	-52.1%
Retiree - Health Insurance	22,754	22,755	1	0.0%
Post Employment Health Plan	16,900	18,600	1,700	10.1%
Post Employment Health Plan-Police	389	384	(5)	-1.3%
Post Employment Health Plan - Fire	685	690	5	0.7%
Uniform Allowance - General	535	427	(108)	-20.2%
Uniform Allowance - Police	3,606	3,749	143	4.0%
Uniform Allowance - Fire	255	272	17	6.7%
Dental Insurance	11,864	12,422	558	4.7%
Tool Allowance	226	220	(6)	-2.7%
Executive Transportation Allowance	1,571	1,630	59	3.8%
Communication Allowance	622	643	21	3.4%
Deferred Compensation	41,499	46,198	4,699	11.3%
Employee Suggestion Awards	-	-	-	0.0%
Cancer Insurance - Fire	83	85	2	2.4%

PERSONAL SERVICES SUMMARY

Cancer Insurance - Police	152	158	6	3.9%
Management Development	356	359	3	0.8%
Employee Reimbursement - Tuition	3,160	2,850	(310)	-9.8%
Employee Reimbursement - Seminars	750	677	(73)	-9.7%
Employee Reimbursement - Other	1	1	-	0.0%
Employee Reimbmnt - Reduced Fare	252	1,050	798	316.7%
Employee Memberships	190	172	(18)	-9.5%
Employee - Ballistic Vest	481	474	(7)	-1.5%
Employee Reimbursement - Rifle	10	11	1	10.0%
Premium Pay – Police	-	-	-	0.0%
Fire Employee Assistance Program	300	300	-	0.0%
Other Transfers	66	-	(66)	-100%
Total Benefits	919,898	949,013	29,115	3.2%

¹ Includes part-time employees and Medicare coverage for sworn employees employed on a continuous basis after March 31, 1986.

City contributions for pension benefits are shown in the following table. The estimated cost per employee is calculated based on the number of active members.

City Pension Cost Per Employee

Pension System	Estimated Active Members	Appropriation For 2021-2022	
		Pension Contribution	Cost Per Employee
General Retirement	8,027	201,441,000	25,095
Police ¹	2,584	192,023,000	74,312
Fire ^{1, 2}	1,460	112,730,000	77,212

¹ Active membership excludes DROP (Deferred Retirement Option Plan) participants.

² Reflects the pension contribution, before the estimated fire premium tax credit allowance of 4,824,000 for 2021-22.

PERSONAL SERVICES SUMMARY

Pension for General City Employees

The 2021-2022 budget for general City employee pension costs is \$201,441,000, which is calculated based on actuarial percentages. General employee retirement cost is increasing primarily due to actuarial assumption changes made related to plan earnings and payroll growth. An additional \$69,998,000 was budgeted in 2021-2022 to allow for the possible paydown of the Aviation portion of the unfunded pension liability.

All full-time general employees participate in the General City Employee Pension Fund. The City and employees contribute an actuarially determined percentage to fully fund benefits for active members and to amortize any unfunded actuarial liability as a level percent of member payroll. The general employee system amortizes the majority of this unfunded liability over a closed 25 year period.

Pension reforms have resulted in three tiers of general employees as follows:

Tier 1	Tier 2	Tier 3
Employees hired before 7/1/2013	Employees hired between 7/1/2013 and 12/31/2015	Employees hired on or after 1/1/2016
<p>Employee contributes 5% of their gross pay</p> <p>Employees are eligible for retirement benefits at age 60 with 10 or more years of service; age 62 with 5 or more years of service; or when the employee's age and credited service equals 80</p> <p>Benefit based on 2% of highest three consecutive years of salary for each year of credited service to a maximum of 32 ½ years; 1.0% up to 35.5 years and 0.5% above 35.5 years</p>	<p>Employee contributes 50% of required contribution up to a maximum of 11% of their gross pay</p> <p>Employees are eligible for retirement benefits at age 60 with 10 or more years of service; age 62 with 5 or more years of service; or when the employee's age and credited service equals 87</p> <p>Benefit based on highest three consecutive years of salary for each year of credited service, starting at 2.1% for less than 20 years and periodically increasing to a maximum of 2.3% at 30 years</p>	<p>Employee contributes 50% of required contribution up to a maximum of 11% of their gross pay. Defined benefit is effective for first \$136,792.25* in gross pay; any salary above the cap is part of a defined contribution plan to which the City contributes 2%.</p> <p>Employees are eligible for retirement benefits at age 60 with 10 or more years of service; age 62 with 5 or more years of service; or when the employee's age and credited service equals 87</p> <p>Based on highest five consecutive years of salary for each year of credited service, starting at 1.85% for less than 10 years and periodically increasing to a maximum of 2.1% at 30 years</p>

* The original cap for Tier 3 employees was 125,000. It is adjusted annually based on changes in the Consumer Price Index for all Urban Consumers (CPI-U). The cap shown is for calendar year 2021.

PERSONAL SERVICES SUMMARY

Pension for Public Safety City Employees

The Public Safety Retirement System (PSPRS), enacted by the State Legislature in 1968, applies to local firefighters and police officers and sworn law enforcement personnel of other public agencies. Pension reform bills were signed into law effective July 20, 2011. However, in 2014 and 2016, the Arizona Supreme Court declared that many of the reforms were unconstitutional, including those relating to Permanent Benefit Increases and increases to employee contribution rates for those hired prior to the effective date. Additional pension reforms were passed and signed into law in 2016, with the most substantial impact being to officers hired on or after July 1, 2017. In 2019, Senate Bill 1146 passed, which reversed two of the reforms made in 2011 related to Deferred Retirement Option Plan (DROP) participants.

The Supreme Court decisions, as well as recognition of prior year asset losses, and various other factors caused significant increases in pension rates. The State legislature passed additional legislation in 2017 to clarify the 2016 pension reforms and to offer employers some relief to escalating pension contribution rates. This law (House Bill 2485) allowed cities to increase the amortization period for the unfunded actuarial liability to 30 years from 20 years, by petitioning the PSPRS Board of Trustees. The City elected this option, but committed to try to pay off the balance in 25 years and to create a pension reserve fund based on the one-time savings created in 2017-2018 to be used to pay future required contributions.

The reforms and Supreme Court decisions have also resulted in an increasingly complex system with three tiers of public safety employees. For the defined benefit system, the City contributes an actuarially determined amount to fully fund benefits for active members and to amortize any unfunded actuarial liability at a level percent of member payroll. The 2021-22 budget was established using a closed amortization period of 25 years (with 21 years remaining) for the defined benefit system unfunded liability applicable to employees hired prior to July 1, 2017 (Tier 1 and Tier 2). A total of \$41,500,000 has been transferred from the General Fund to the Public Safety Pension Reserve Fund. This included \$24,750,000 in 2017-2018 based on the one-time savings created from extending the unfunded liability amortization period and an additional \$16,750,000 in subsequent years.

City contributions to the Phoenix Firefighters Pension are partially funded by a state-imposed insurance premium tax on all fire insurance policies sold within the City. This premium tax is estimated at \$4,824,000 for 2021-2022. All of the City's pension contributions for Fire are shown before this credit, which is stated separately.

While there are some exceptions, the pension provisions applicable to the majority of public safety employees are shown on the following page.

PERSONAL SERVICES SUMMARY

Public Safety Pension Matrix

Tier 1	Tier 2	Tier 3
Employees hired before 1/1/2012	Employees hired between 1/1/2012 and 7/1/2017	Employees hired on or after 7/1/2017
<p>Defined Benefit (DB)</p> <p>Employee contributes 7.65% of gross pay if hired on or before 7/19/2011 and 11.65% of gross pay if hired between 7/20/2011 and 12/31/2011</p> <p>Employer contributes based on individual actuarial valuation</p> <p>As set by Internal Revenue Code</p> <p>Employees are eligible for normal retirement with 20 years of service; no age requirement or with 15 years of service; age 62</p> <p>Benefit multiplier (80% max) based on highest 3 years of average salary in past 20 years: 50% plus 2% for years > 20 and < 25 2.5% for years 25+ (reduced 4% for < 20 years)</p> <p>Amortization period: closed period of not more than 20 years (or 30 years, if elected)*</p> <p>Unfunded liability: applied to Tier 1, 2, 3 (DB and DC) payrolls (aka Legacy)</p>	<p>Defined Benefit (DB) with Hybrid</p> <p>Employee contributes 11.65% of gross pay + 3%</p> <p>Employer contributes based on actuarial valuation + 4% (phasing to 3% based on hire date)</p> <p>As set by Internal Revenue Code</p> <p>Employees are eligible for normal retirement with 15 years of credited service or 25 years of service; age 52.5 (not mutually attained)</p> <p>Benefit multiplier (80% max) based on highest 5 years of average salary in past 20 years: The better of Tier 3 and multipliers or 62.5% plus 2.5% for years 25+ (reduced by 4% for < 25 years)</p> <p>Amortization period: closed period of not more than 20 years (or 30 years, if elected)*</p> <p>Unfunded liability: applied to Tier 1, 2, 3 (DB and DC) payrolls (aka Legacy)</p>	<p>Defined Benefit (DB) with Hybrid or Defined Contribution (DC) Only</p> <p>DB with Hybrid: Employee contributes 50% of required contribution + 3% DC: Employee contributes 9% + Disability</p> <p>DB with Hybrid: Employer contributes 50% of required contribution + 3% + Legacy DC: Employer contributes 9% + Disability + Legacy</p> <p>\$115,868.00 salary cap as of 1/1/2021 (adjusted every 3 years by custom index)</p> <p>Employees are eligible for normal retirement with 15 years of service; age 55 (not mutually attained; actuarially reduced at 52.5)</p> <p>Benefit multiplier (80% max) based on highest 5 years of average salary in past 15 years: 1.50% for years 15 to < 17 1.75% for years 17 to < 19 2.00% for years 19 to < 22 2.25% for years 22 to < 25 2.50% for years 25+</p> <p>Amortization period: not more than 10 years</p> <p>Unfunded liability: applied to Tier 3 DB payroll only</p>

* The City of Phoenix elected to petition the PSPRS Board to allow the 30-year amortization option, but committed to try to pay off the balance over 25 years.

PERSONAL SERVICES SUMMARY

Social Security/Medicare

The 2021-2022 appropriation for Social Security/Medicare is \$56,861,000, \$3,329,000 or 6.2% more than the 2020-2021 estimate of \$53,532,000. The estimated number of authorized positions subject to Social Security is 10,276.3 or 67.3% of City FTEs (full time equivalent). This includes 735.3 full-time equivalents for part-time City employees.

The following table shows the rate and increase in the maximum Social Security taxes since 2012.

SOCIAL SECURITY TAXES

Calendar Year	Base	Rate	Maximum Amount	Annual % Increase
2012	110,100	6.20	6,826	3.1
2013	113,700	6.20	7,049	3.3
2014	117,000	6.20	7,254	2.9
2015	118,500	6.20	7,347	1.3
2016	118,500	6.20	7,347	0
2017	127,200	6.20	7,886	7.3
2018	128,400	6.20	7,961	1.0
2019	132,900	6.20	8,240	3.5
2020	137,700	6.20	8,537	3.6
2021	142,800	6.20	8,854	3.7

Medicare is calculated at 1.45% of wages. Unlike Social Security, which has a maximum salary amount subject to the tax (i.e., \$142,800 in calendar year 2021); there is no limit to wages subject to the Medicare tax. All employees are subject to Medicare tax with the exception of sworn employees hired prior to March 31, 1986.

Industrial Insurance

As of April 1, 2003, the City became self-insured for the industrial insurance program. The benefits are administered by a third party contractor, including all injuries occurring on or after April 1, 2003. Claims that occur with a date of injury prior to April 1, 2003 are administered by the Arizona State Industrial Commission Fund. By State law, the City is required to insure its employees for injuries, illnesses and death that occur in the course and scope of their employment with the City. Costs for this insurance in 2021-2022 are estimated at \$32,221,000, an increase of \$215,000 or .7% more than the prior year's estimated cost of \$32,006,000. The amount complies with the recommendation of a recent actuarial analysis.

PERSONAL SERVICES SUMMARY

Unemployment Insurance Program

During its 1977 session, the Arizona Legislature amended the Employment Security Law of Arizona to extend the State's unemployment insurance program to local governments. Effective January 1, 1978, the City assumed the costs of unemployment claims submitted by former employees for reimbursement to the State administered program. Costs for this insurance in 2021-2022 are estimated at \$115,000, a decrease of \$125,000 less than the prior year's estimated cost of \$240,000.

Health and Dental Insurance

The 2021-2022 allowance for employee health insurance is \$172,943,000, an increase of \$17,299,000 or 11.1% over 2020-2021 estimated expenditures of \$155,644,000. Calendar year 2021 rates increased by 6.0% over 2020 rates.

Dental insurance in 2021-2022 is estimated at \$12,422,000, an increase of \$558,000 or 4.7% over 2020-2021 estimated expenditures of \$11,864,000. Calendar year 2021 rates remained unchanged from 2020 rates.

Long-term Disability Insurance

The trust fund that covers long-term disability is currently overfunded based on actuarial analysis. As a result, no contribution is planned in 2021-2022.

Uniform Allowance

Police, fire and certain general employees receive a uniform allowance. The combined uniform allowance budget in 2021-2022 is \$4,448,000. Police Officers receive an annual allowance of \$1,150. Police Sergeants and Lieutenants receive an annual allowance of \$525 and Sworn Police Middle Managers and Executives receive \$1,550. Firefighters receive an annual allowance of \$129.75, while Sworn Fire Middle Managers and Executives receive \$925.

PERSONAL SERVICES SUMMARY

Post Employment Health Benefits

Retired employees meeting certain qualifications are eligible to participate in the City Health Insurance Program along with the City's active employees. As of August 1, 2007 separate rates were established for active and retiree health insurance.

Medical Expense Reimbursement Plan

Employees eligible to retire in 15 years or less from August 1, 2007, will receive a monthly subsidy from the City's Medical Expense Reimbursement Plan (MERP) when they retire. The purpose of the monthly subsidy is to reimburse retirees for qualified medical expenses. The subsidy varies with length of service or bargaining unit from \$117 to \$202 per month. Retirees may be eligible for additional subsidies depending on their bargaining unit, retirement date, or enrollment in the City's medical insurance program. Current and future eligible retirees who purchase health insurance through the City's plan will receive an additional subsidy to minimize the impact of un-blending health insurance rates for active and retired employees.

The City's annual other post employment benefit expense (OPEB) is calculated based on the annual required contribution, which is actuarially determined in accordance with Governmental Accounting Standards Board Statement No. 45 (GASB 45). The annual required contribution represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liability over a period not to exceed 30 years. The annual required contribution to fully comply with GASB 45 is estimated at \$22.8 million for 2021-2022.

Post Employment Health Plan

Employees eligible to retire in more than 15 years from August 1, 2007 who have payroll deductions for City medical insurance coverage are entitled to a \$150 monthly contribution to a Post Employment Health Plan (PEHP) account in lieu of MERP subsidies. Funds accumulated in the account can be used upon termination of employment for qualified medical expenses.

Prior to January 1, 2018, the cost of the PEHP subsidy was included with the City's Health Insurance. PEHP costs for 2021-2022 are estimated at \$19,674,000.

PERSONAL SERVICES SUMMARY

2021-2022 Employee Benefit Values

The value of each of the major benefit categories expressed as a percentage of wages is shown in the table that follows.

Benefit Type	General	Police	Fire
Health, Dental, Life, Long Term Disability, Unemployment	18.04%	12.58%	11.13%
Pension ¹	32.60%	75.10%	70.29%
Social Security and Medicare ²	7.13%	1.44%	1.43%
Holidays, personal and educational leave	5.97%	6.08%	3.94%
Vacation ³	5.77%	5.77%	5.77%
Sick Leave	5.77%	5.77%	5.77%
Industrial Insurance	2.66%	2.66%	2.66%

¹ Rates reflect the city contribution percentages based on actuarial valuations. The percent shown for General employees is the Tier 1 city contribution rate. The Tier 2 and Tier 3 city contribution rate is 26.60% in fiscal year 2021-22. The contribution rates shown for Police and Fire are applicable to Tier 1 and Tier 2 and reflect a 25-year amortization period (with 21 years remaining) for the unfunded liability.

² General Social Security is taxed at 6.2% of earnings up to \$142,800. Medicare is taxed at 1.45% of all earnings. Police and fire employees hired after 3/31/86 are taxed at the Medicare rate of 1.45% of all earnings.

³ Reflects estimated composite rate based on 10 years of service.

**Schedule of Monthly and Annual Salary Ranges
Salary Plan 001 - Supervisory and Professional Employees
Effective July 12, 2021**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
011	1,531	2,229	18,366	26,749
012	1,603	2,340	19,240	28,080
013	1,669	2,447	20,030	29,370
014	1,754	2,576	21,050	30,909
015	1,834	2,692	22,006	32,302
016	1,912	2,794	22,942	33,530
017	1,999	2,940	23,982	35,277
018	2,092	3,106	25,106	37,274
019	2,186	3,257	26,229	39,083
020	2,295	3,422	27,539	41,059
021	2,402	3,591	28,829	43,098
022	2,525	3,791	30,306	45,490
023	2,635	3,981	31,616	47,778
024	2,739	4,167	32,864	50,003
025	2,883	4,397	34,590	52,770
026	3,045	4,619	36,546	55,432
027	3,193	4,848	38,314	58,178
028	3,357	5,106	40,290	61,277
029	3,524	5,365	42,286	64,376
030	3,716	5,644	44,595	67,725
031	3,907	5,928	46,883	71,136
032	4,087	6,237	49,046	74,838
033	4,314	6,564	51,771	78,770
034	4,529	6,892	54,350	82,701
035	4,756	7,242	57,075	86,902
036	5,008	7,613	60,091	91,354
037	5,259	8,010	63,107	96,117
038	5,535	8,405	66,414	100,859
039	5,815	8,843	69,784	106,122
040	6,115	9,308	73,382	111,696
041	6,438	9,774	77,251	117,291
042	6,760	10,279	81,120	123,344
043	7,103	10,806	85,238	129,667
044	7,467	11,359	89,606	136,302
045	7,854	11,941	94,245	143,291
046	8,245	12,551	98,946	150,613
047	8,672	13,189	104,062	158,267
048	9,128	13,874	109,533	166,483
049	9,585	14,574	115,024	174,886
050	10,081	15,302	120,973	183,622
081	8,714	8,714	104,568	104,568
086	10,581	10,581	126,976	126,976

**Schedule of Monthly and Annual Salary Ranges
Salary Plan 002 - Field Unit 1 Employees
Effective July 12, 2021**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
100	1,609	2,298	19,302	27,581
101	1,999	2,612	23,982	31,346
102	2,103	2,688	25,230	32,261
103	2,208	2,759	26,499	33,114
104	2,267	2,850	27,206	34,195
105	2,323	2,928	27,872	35,131
106	2,383	3,021	28,600	36,254
107	2,456	3,117	29,474	37,398
108	2,515	3,226	30,181	38,709
109	2,593	3,342	31,117	40,102
110	2,669	3,475	32,032	41,704
111	2,740	3,611	32,885	43,326
112	2,829	3,741	33,946	44,886
113	2,903	3,909	34,840	46,904
114	3,000	4,082	36,005	48,984
115	3,096	4,252	37,149	51,022
116	3,201	4,460	38,418	53,518
117	3,321	4,631	39,853	55,578
118	3,453	4,819	41,434	57,824
119	3,586	5,016	43,035	60,195
120	3,715	5,221	44,574	62,650
121	3,883	5,436	46,592	65,229
122	4,054	5,652	48,651	67,829
123	4,224	5,881	50,690	70,574
124	4,427	6,115	53,123	73,382
125	4,602	6,360	55,224	76,315
126	4,787	6,621	57,450	79,456

**Schedule of Monthly and Annual Salary Ranges
Salary Plan 003 - Field Unit 1 "A" Employees
Effective July 12, 2021**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
100	1,413	1,413	16,952	16,952
101	2,208	2,612	26,499	31,346
102	2,267	2,688	27,206	32,261
103	2,323	2,759	27,872	33,114
104	2,383	2,850	28,600	34,195
105	2,456	2,928	29,474	35,131
106	2,515	3,021	30,181	36,254
107	2,593	3,117	31,117	37,398
108	2,669	3,226	32,032	38,709
109	2,740	3,342	32,885	40,102
110	2,829	3,475	33,946	41,704
111	2,903	3,611	34,840	43,326
112	3,000	3,741	36,005	44,886
113	3,096	3,909	37,149	46,904
114	3,201	4,082	38,418	48,984
115	3,321	4,252	39,853	51,022
116	3,453	4,460	41,434	53,518
117	3,586	4,631	43,035	55,578
118	3,715	4,819	44,574	57,824
119	3,883	5,016	46,592	60,195
120	4,054	5,221	48,651	62,650
121	4,224	5,436	50,690	65,229
122	4,427	5,652	53,123	67,829

Schedule of Monthly and Annual Salary Ranges
Salary Plan 004 - Field Unit 2 Employees
Effective July 12, 2021

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
200	1,733	1,733	20,800	20,800
201	2,068	2,532	24,814	30,389
202	2,158	2,605	25,896	31,262
203	2,238	2,673	26,853	32,074
204	2,307	2,728	27,685	32,739
205	2,343	2,810	28,122	33,717
206	2,411	2,877	28,933	34,528
207	2,470	2,961	29,640	35,526
208	2,532	3,066	30,389	36,795
209	2,605	3,163	31,262	37,960
210	2,673	3,271	32,074	39,250
211	2,728	3,396	32,739	40,747
212	2,810	3,515	33,717	42,182
213	2,877	3,656	34,528	43,867
214	2,961	3,829	35,526	45,947
215	3,066	3,995	36,795	47,944
216	3,163	4,163	37,960	49,962
217	3,271	4,347	39,250	52,166
218	3,396	4,529	40,747	54,350
219	3,515	4,727	42,182	56,722
220	3,656	4,907	43,867	58,885
221	3,829	5,113	45,947	61,360
222	3,995	5,304	47,944	63,648
223	4,163	5,519	49,962	66,227
224	4,347	5,770	52,166	69,243
225	4,529	6,065	54,350	72,779
226	4,727	6,377	56,722	76,523
227	4,907	6,699	58,885	80,392
228	5,113	7,006	61,360	84,074

Schedule of Monthly and Annual Salary Ranges
Salary Plan 005 - Field Unit 2 "A" Employees
Effective July 12, 2021

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
201	2,238	2,532	26,853	30,389
202	2,307	2,605	27,685	31,262
203	2,343	2,673	28,122	32,074
204	2,411	2,728	28,933	32,739
205	2,470	2,810	29,640	33,717
206	2,532	2,877	30,389	34,528
207	2,605	2,961	31,262	35,526
208	2,673	3,066	32,074	36,795
209	2,728	3,163	32,739	37,960
210	2,810	3,271	33,717	39,250
211	2,877	3,396	34,528	40,747
212	2,961	3,515	35,526	42,182
213	3,066	3,656	36,795	43,867
214	3,163	3,829	37,960	45,947
215	3,271	3,995	39,250	47,944
216	3,396	4,163	40,747	49,962
217	3,515	4,347	42,182	52,166
218	3,656	4,529	43,867	54,350
219	3,829	4,727	45,947	56,722
220	3,995	4,907	47,944	58,885
221	4,163	5,113	49,962	61,360
222	4,347	5,304	52,166	63,648
223	4,529	5,519	54,350	66,227
224	4,727	5,770	56,722	69,243
225	4,907	6,065	58,885	72,779

**Schedule of Monthly and Annual Salary Ranges
Salary Plan 006 - Unit 3 Office and Clerical Employees
Effective July 12, 2021**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
300	2,600	2,600	31,200	31,200
311	1,557	2,239	18,678	26,874
312	1,638	2,343	19,656	28,122
313	1,711	2,453	20,530	29,432
314	1,797	2,588	21,570	31,054
315	1,875	2,695	22,506	32,344
316	1,955	2,815	23,462	33,779
317	2,051	2,966	24,606	35,589
318	2,148	3,115	25,771	37,378
319	2,239	3,248	26,874	38,979
320	2,343	3,396	28,122	40,747
321	2,453	3,562	29,432	42,744
322	2,588	3,739	31,054	44,866
323	2,695	3,924	32,344	47,091
324	2,815	4,108	33,779	49,296
325	2,966	4,319	35,589	51,834
326	3,115	4,521	37,378	54,246
327	3,248	4,751	38,979	57,013
328	3,396	4,983	40,747	59,800
329	3,562	5,223	42,744	62,670
330	3,739	5,496	44,866	65,957
331	3,924	5,763	47,091	69,160
332	4,108	6,042	49,296	72,509
333	4,319	6,349	51,834	76,190
334	4,521	6,644	54,246	79,726
335	4,751	6,966	57,013	83,595
336	4,983	7,308	59,800	87,693

**Schedule of Monthly and Annual Salary Ranges
Salary Plan 007 - Unit 4 Police Officers
Effective July 12, 2021**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
400	3,401	4,990	40,810	59,883
428	3,945	6,550	47,341	78,603
429	6,796	6,796	81,557	81,557
430	7,049	7,049	84,594	84,594
431	7,315	7,315	87,776	87,776
432	7,583	7,583	91,000	91,000

**Salary Plan 011 - Unit 6 Police Professional and Supervisory Employees
Effective July 12, 2021**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
634	6,261	9,311	75,130	111,738
638	7,491	11,175	89,898	134,098
641	8,694	12,938	104,333	155,251

**Schedule of Monthly and Annual Salary Ranges
Salary Plan 008 - Unit 5 Fire - 56 Hour Employees
Effective July 12, 2021**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
551	4,074	7,123	48,887	85,476
552	5,739	7,672	68,869	92,060
555	4,497	8,717	53,962	104,605

**Salary Plan 009 - Unit 5 Fire - 40 Hour Staff Employees
Effective July 12, 2021**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
561	4,482	7,835	53,789	94,016
562	6,311	8,440	75,733	101,275
565	4,949	9,591	59,384	115,086

**Salary Plan 010 - Unit 5 Fire - 40 Hour Non-Staff Employees
Effective July 12, 2021**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
570	4,002	4,002	48,027	48,027
575	4,422	6,857	53,061	82,285

Schedule of Monthly and Annual Salary Ranges
Salary Plan 012 - Confidential Office and Clerical Employees
Effective July 12, 2021

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
711	1,609	2,302	19,302	27,622
712	1,685	2,413	20,218	28,954
713	1,752	2,534	21,029	30,410
714	1,848	2,659	22,173	31,907
715	1,931	2,779	23,171	33,342
716	2,019	2,898	24,232	34,778
717	2,106	3,045	25,272	36,546
718	2,207	3,203	26,478	38,438
719	2,302	3,352	27,622	40,227
720	2,413	3,529	28,954	42,349
721	2,534	3,708	30,410	44,491
722	2,659	3,902	31,907	46,821
723	2,779	4,098	33,342	49,171
724	2,898	4,300	34,778	51,605
725	3,045	4,527	36,546	54,330
726	3,203	4,765	38,438	57,179
727	3,352	5,011	40,227	60,133
728	3,529	5,273	42,349	63,274
729	3,708	5,533	44,491	66,394
730	3,902	5,817	46,821	69,805
731	4,098	5,933	49,171	71,198
732	4,300	6,217	51,605	74,610
733	4,527	6,528	54,330	78,333
734	4,765	6,840	57,179	82,077
735	5,011	7,169	60,133	86,029

**Schedule of Monthly and Annual Salary Ranges
Salary Plan 013 - Middle Management Employees
Effective July 12, 2021**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
835	4,885	7,812	58,614	93,746
836	5,124	8,199	61,485	98,384
837	5,389	8,623	64,667	103,480
838	5,656	9,051	67,870	108,618
839	5,940	9,500	71,282	114,005
840	6,235	9,974	74,818	119,683
841	6,542	10,471	78,499	125,653
842	6,874	10,998	82,493	131,976
843	7,221	11,553	86,653	138,632
844	7,578	12,123	90,938	145,475
845	7,958	12,730	95,493	152,755
846	8,353	13,366	100,235	160,389
880	12,448	12,448	149,381	149,381

**Salary Plan 014 - Middle Management - 56 Hour Employees
Effective July 12, 2021**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
850	6,156	9,850	73,877	118,198
851	6,465	10,342	77,576	124,109
852	6,790	10,862	81,478	130,341
853	7,127	11,403	85,525	136,835
854	7,484	11,973	89,806	143,678

Schedule of Monthly and Annual Salary Ranges
Salary Plan 018 - Executive Employees
Effective July 12, 2021

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
900	5,722	9,724	68,661	116,688
901	6,320	10,745	75,837	128,939
903	6,968	11,842	83,616	142,106
904	7,322	12,449	87,859	149,386
905	7,689	13,076	92,269	156,915
906	8,084	13,742	97,011	164,902
907	8,490	14,435	101,878	173,222
908	8,920	15,163	107,037	181,958
909	9,374	15,933	112,486	191,194
910	9,847	16,739	118,165	200,866
911	10,346	17,586	124,155	211,037
912	10,868	18,474	130,416	221,686
913	11,411	19,398	136,926	232,773
914	11,981	20,367	143,770	244,400
915	12,570	21,386	150,842	256,630
916	13,208	22,459	158,496	269,506
917	13,868	23,580	166,421	282,963
918	14,565	24,762	174,782	297,149
919	15,293	26,000	183,518	312,000
920	16,061	27,298	192,733	327,579
940	26,250	35,417	315,000	425,000
980	17,602	17,602	211,224	211,224

**Schedule of Monthly and Annual Salary Ranges
Salary Plan 016 - Elected Officials
Effective July 12, 2021**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
997	5,133	5,133	61,600	61,600
998	7,333	7,333	88,000	88,000

**Salary Plan 023 - Council Office Staff
Effective July 12, 2021**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
C10	3,113	4,723	37,357	56,680
C11	3,271	4,945	39,250	59,342
C12	3,422	5,186	41,059	62,234
C13	3,595	5,462	43,139	65,541
C14	3,791	5,756	45,490	69,077
C15	3,988	6,048	47,861	72,571
C16	4,170	6,360	50,045	76,315
C17	4,401	6,698	52,811	80,371
C18	4,616	7,029	55,390	84,344
C19	4,850	7,374	58,198	88,483
C20	5,086	7,760	61,027	93,122
C21	5,356	8,171	64,272	98,051
C22	5,645	8,625	67,746	103,501

**Schedule of Monthly and Annual Salary Ranges
Salary Plan 024 Middle Mangement Fire - 40 HR
Effective July 12, 2021**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
852	6,788	10,861	81,453	130,333
853	7,124	11,400	85,488	136,802
854	7,485	11,974	89,814	143,686

**Salary Plan 025 - Executive - Fire
Effective July 12, 2021**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
950	8,232	14,082	98,779	168,979
952	9,065	15,411	108,784	184,933
956	11,045	18,779	132,538	225,347

**Salary Plan 026 - Middle Management - Police
Effective July 12, 2021**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
862	8,500	13,601	102,003	163,218

**Salary Plan 027 - Executive - Police
Effective July 12, 2021**

Grade	Monthly Salary		Annual Salary	
	Minimum	Maximum	Minimum	Maximum
960	9,221	15,680	110,656	188,157
962	10,008	17,016	120,099	204,194
966	11,546	19,627	138,549	235,518

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

The City of Phoenix relies on many state, federal, and other types of grants and special revenues to carry out a variety of needed programs and services. Grants have funded important public improvement projects, provided services for low-income residents, implemented innovative police programs and provided numerous other services that would not have been possible without the grant resources.

The following budget information summarizes programs by department that are funded with grants in 2020-21 and 2021-22. Grant funds can be used in both the Operating and Capital Improvement Program (CIP) budget. The fiscal period for many of these grants differs from the City, resulting in expenditure and reporting overlaps. In some cases, by the time the budget is adopted, the grant agency may not have notified a department of funding amounts for the next fiscal year. These funds will be programmed when the grant is awarded.

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
CITYWIDE:				
<u>American Rescue Plan Act (ARPA)</u> - This grant award was signed into law to provide additional relief to address the continued impact of the COVID-19 pandemic on the economy, public health, state and local governments, individuals, and businesses in the United States.	03/11/21- 12/31/24	U.S. Department of the Treasury	\$ -	\$ 416,000,000
Citywide Subtotal			-	416,000,000
CITY MANAGER'S OFFICE:				
<u>Read On Phoenix Little Free Libraries</u> - This grant provides a place for families to share their literature through community "library" boxes.	09/01/17- 06/30/21	Fort McDowell Yavapai Nation Gaming Grants	4,964	-

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>Phoenix Industrial Development Authority (IDA)</u> HeatReady - This grant provides for HeatReady Phoenix support and development.	05/01/18- 12/31/21	Phoenix Industrial Development Authority (IDA)	\$ 36,243	\$ -
<u>Experience Corps After School Tutoring Program</u> This grant provides Experience Corps tutoring program services to students in select afterschool programs.	09/01/18- 12/31/21	American Association of Retired Persons (AARP) Foundation	38,519	32,288
<u>Experience Corps</u> - This grant, engages older adults to mentor underperforming students in grades K-3 to reach grade level proficiency.	02/01/19- 06/30/22	Department of Justice, Office of Juvenile Justice and Delinquency Prevention (OJJDP) (via AARP Foundation)	57,093	40,674
<u>AmeriCorps</u> - This grant places AmeriCorps members (stipend volunteers) in City operated and local community programs to increase educational attainment in third grade reading.	07/01/19- 08/31/21	Arizona Governor's Office of Youth, Faith and Family	163,866	417,876

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>Coronavirus Relief Fund (CRF)</u> - The City Manager's Office portion of this grant provided for COVID-19 testing and related expenses. Coronavirus Relief Funds were utilized by multiple departments citywide.	03/01/20- 12/30/20	U.S. Department of the Treasury	\$ 2,186,959	\$ -
City Manager's Office Subtotal			2,487,644	490,838
COMMUNICATIONS OFFICE:				
<u>Coronavirus Relief Fund (CRF)</u> - The Communications Office's portion of this grant provided outreach through advertising, printed flyers, and broadcasting of information on resources and services to residents regarding COVID-19 assistance and testing and vaccination information in English and Spanish. Coronavirus Relief Funds were utilized by multiple departments citywide.	03/01/20- 12/30/20	U.S. Department of the Treasury	5,846	-
Communications Office Subtotal			5,846	-

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
COMMUNITY AND ECONOMIC DEVELOPMENT:				
<u>Phoenix Young Manufacturing Academy (YMA)</u> - This grant funds the Phoenix YMA which targets low-income middle school-aged students and families in underserved areas. The Academy provides students access to science, technology, engineering and math (STEM) applications to learn about potential careers in advanced manufacturing.	10/01/19-06/30/22	Gila River Indian Community	\$ 10,000	\$ 10,000
<u>Workforce Innovation and Opportunity Act (WIOA)</u> - The Community and Economic Development Department's portion of this grant provides for quality assurance and administration of the Phoenix Business and Workforce Development Board and WIOA Programs including the oversight of the Business and Workforce Development Center. This grant is also utilized by the Human Services Department.	07/01/20-06/30/22	U.S. Department of Labor	(1,025)	92,326

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<p><u>Coronavirus Relief Fund (CRF)</u> - The Community and Economic Development Department's portion of this grant provided for microbusiness resiliency, small business relief, and Phoenix Sky Harbor International Airport small business concessionaire grants due to loss of sales from the pandemic. The grant also provided for economic development assistance and administrative support for utility assistance grants. Coronavirus Relief Funds were utilized by multiple departments citywide.</p>	<p>03/01/20- 12/30/20</p>	<p>U.S. Department of the Treasury</p>	<p>\$ 9,447,086</p>	<p>\$ -</p>
<p>Community and Economic Development Subtotal</p>			<hr style="width: 100%;"/> <p>9,456,061</p>	<p>102,326</p>
EQUAL OPPORTUNITY:				
<p><u>Fair Housing Assistance Program</u> - This grant represents federal reimbursements for Fair Housing Act complaints that have been processed by the Equal Opportunity Department's Compliance and Enforcement Division.</p>	<p>07/01/14- 06/30/25</p>	<p>U.S. Department of Housing and Urban Development (HUD)</p>	<p>219,570</p>	<p>281,867</p>

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>Community Development Block Grant (CDBG) - The Equal Opportunity</u> Department's portion of this grant is directed toward investigations, fair housing education, and outreach. This grant is also utilized by the Housing, Human Services, Neighborhood Services, Parks and Recreation and Planning and Development Departments. Multiple year entitlements are reflected.	07/01/19- 06/30/22	U.S. Department of Housing and Urban Development (HUD)	\$ 254,463	\$ 272,767
Equal Opportunity Subtotal			474,033	554,634
FINANCE:				
<u>Coronavirus Relief Fund (CRF) - The Finance</u> Department's portion of this grant provided for the ability to procure, distribute and warehouse Personal Protective Equipment (PPE) for the City. Additionally, the funds provided for the purchase of COVID-19 mobile testing vans. Coronavirus Relief Funds were utilized by multiple departments citywide.	03/01/20- 12/30/20	U.S. Department of the Treasury	7,678,514	-
Finance Subtotal			7,678,514	-

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
FIRE:				
<u>Federal Emergency Management Agency Grant</u> This grant provides funds to enhance the operational capability of the Arizona Urban Search and Rescue (USAR) team and its equipment cache for emergencies involving natural disasters and weapons of mass destruction.	09/30/18-08/31/23	U.S. Department of Homeland Security	\$ 1,326,912	\$ 971,030
<u>9-1-1 Public Safety Answering Points</u> - This grant is used for local network management of Public Safety Answering Points for emergency telecommunication services.	07/01/03-06/30/22	Arizona Department of Administration	18,000	33,000
<u>Maricopa County Sheriff's Office (MCSO) 911</u> - This grant funds technical support and maintenance of nine 911 call-taking positions/stations in the MCSO 911 Call Center.	07/01/05-06/30/22	Maricopa County Sheriff's Office	116,175	65,000
<u>Community Emergency Notification System</u> - This grant funds equipment for the 26 Public Safety Answering Points to notify large number of citizens in a timely manner of impending danger.	07/01/08-06/30/22	Maricopa Association of Governments	106,000	116,000

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>Emergency Operations Center (EOC)</u> - This grant provides funds to purchase equipment for the EOC.	10/01/11- 10/01/20	U.S. Department of Homeland Security	\$ 68,610	\$ -
<u>Complex Coordinate Terrorist Attacks</u> - This grant provides funds to create and develop an innovative, comprehensive and sustainable plan to prepare our entire community for complex coordinated terrorist attacks.	09/01/17- 08/31/21	U.S. Department of Homeland Security	385,635	301,172
<u>Victims of Crime Act (VOCA)</u> This grant funds temporary and part-time positions to provide crisis management services.	10/01/17- 09/30/21	Arizona Department of Public Safety	1,118,594	1,434,217
<u>Staffing for Adequate Fire and Emergency Response Grant</u> This grant provides funds for new firefighter positions.	02/05/18- 02/07/24	U.S. Department of Homeland Security	2,859,122	3,132,655
<u>Urban Area Security Initiative</u> This grant provides personal protection and communications equipment for the Terrorist Incident Phoenix Response Team. This grant is also utilized by the Office of Homeland Security and Emergency Management and Police Departments.	10/01/18- 09/30/21	U.S. Department of Homeland Security	977,712	126,027

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>Arizona State 911</u> - This grant provides funds for technical support and maintenance to the Central Region 911 Call Center.	07/01/19- 06/30/22	Arizona Department of Administration	\$ 9,915,923	\$ 10,864,689
<u>Urban Search and Rescue Hurricane Deployment Grant</u> This grant provides funds to reimburse the expense of the Arizona US&R Task Force 1 team during deployments to disasters.	08/07/19- 08/06/24	U.S. Department of Homeland Security / Federal Emergency Management Agency	44,694	-
<u>Assistance to Firefighters Grant</u> - This grant provides funds to purchase wellness and fitness equipment, prevention and safety equipment, personal protection equipment, and overtime for the Peer Support Training Program.	09/03/19- 09/02/22	U.S. Department of Homeland Security	1,170,264	8,528
<u>Occupant Protection</u> - This grant funds overtime related to child safety seat inspection, distribution and training.	10/01/19- 09/30/20	Governor's Office of Highway Safety	139,071	-
<u>Pedestrian Safety</u> - This grant provides funds for overtime to provide education on bicycle safety.	10/01/19- 09/30/20	Governor's Office of Highway Safety	38,526	-

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>Youth Alcohol Awareness</u> This grant provides funds for overtime to provide education on mock crash assemblies and the "Choose to Survive" program to high schools.	10/01/19- 09/30/20	Governor's Office of Highway Safety	\$ 47,239	\$ -
<u>State Homeland Security Grant Program</u> - This grant provides funds to create a sustainable national model program to enhance security and overall preparedness to prevent, respond to, and recover from threats of terrorism. This grant is also utilized by the Police Department.	10/01/18- 09/30/21	U.S. Department of Homeland Security	177,956	8,801
<u>Coronavirus Emergency Supplemental Funding</u> - This grant provides funds to cover overtime, personal protective equipment and travel related to the COVID-19 pandemic.	01/20/20- 01/31/22	U.S. Department of Justice	64,360	-
<u>Medicare Facilities Affected by COVID-19</u> - This grant provides funds to cover personal protective equipment related to COVID-19 pandemic.	01/20/20- 01/31/22	U.S. Department of Health Services	20,000	-

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>Coronavirus Relief Fund (CRF) - The Fire</u> Department's portion of this grant provided for overtime, personal protective equipment, decontamination vehicles and equipment, medical supplies and facilities improvements. Coronavirus Relief Funds were utilized by multiple departments citywide.	03/01/20- 12/30/20	U.S. Department of the Treasury	\$ 1,330,316	\$ -
			19,925,109	17,061,119
GOVERNMENT RELATIONS:				
<u>Coronavirus Relief Fund (CRF) - The Government Relations</u> Department's portion of this grant provided funding to community-based organizations doing census outreach work in Phoenix. Coronavirus Relief Funds were utilized by multiple departments citywide.	03/01/20- 12/30/20	U.S. Department of the Treasury	243,938	-
			243,938	-
Government Relations Subtotal			243,938	-

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
HOUSING:				
<u>HOME</u> - The Housing Department's portion of this grant supports several programs focusing on increasing home ownership opportunities and the quality and quantity of affordable housing for low and moderate-income households. This grant is also utilized by the Neighborhood Services Department. Multiple year entitlements are reflected.	01/01/97- 06/30/22	U.S. Department of Housing and Urban Development (HUD)	\$ 5,676,395	\$ 11,589,945
<u>Housing Opportunities for Persons with AIDS</u> - This grant provides rental assistance, short-term emergency/transitional housing and acquisition and/or rehabilitation of housing units. Multiple year entitlements are reflected.	07/01/99- 06/30/22	U.S. Department of Housing and Urban Development (HUD)	3,550,163	3,545,659
<u>HOPE VI</u> - This grant provides funding to reconstruct the Matthew Henson, Krohn West, and Frank Luke Addition public housing sites and funds supporting community services activities.	06/01/02- 06/30/22	U.S. Department of Housing and Urban Development (HUD)	419,057	422,372

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>Community Development Block Grant (CDBG)</u> - The Housing Department's portion of this grant provides funds to nonprofit agencies to acquire, create, or rehabilitate affordable housing and help new home buyers with down-payment and closing cost assistance. This grant is also utilized by the Equal Opportunity, Human Services, Neighborhood Services, Parks and Recreation, and Planning and Development Departments. Multiple year entitlements are reflected.	07/01/00-06/30/22	U.S. Department of Housing and Urban Development (HUD)	\$ 957,863	\$ 982,291
<u>Resident Opportunities and Self Sufficiency Service Coordinator Grant</u> - This grant provides employment and educational training for public housing residents. Multiple year entitlements are reflected.	08/29/02-06/30/22	U.S. Department of Housing and Urban Development (HUD)	54,920	21,034
<u>Section 8</u> - This grant provides low and moderate-income families and individuals with subsidized market-rate multi-family rental housing.	07/01/05-06/30/22	U.S. Department of Housing and Urban Development (HUD)	68,249,941	72,746,357

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>Conventional Housing</u> - This grant provides low and moderate-income families and individuals subsidized housing at city-owned apartment complexes and single-family detached houses.	07/01/05-06/30/22	U.S. Department of Housing and Urban Development (HUD)	\$ 13,736,101	\$ 15,378,864
<u>Family Self-Sufficiency Program</u> - These funds are used to provide case management and supportive services to assist families in achieving economic self-sufficiency.	07/01/05-06/30/22	U.S. Department of Housing and Urban Development (HUD)	267,476	325,755
<u>Section 8 New Construction</u> This program provides funding for two senior housing facilities (Sunnyslope Manor and Fillmore Gardens).	07/01/05-06/30/22	U.S. Department of Housing and Urban Development (HUD)	2,680,371	3,413,858
<u>Special Housing Revenue Fund</u> - This fund is set-up to account for revenue and expenditures from the proceeds of the sale of public housing units (scattered sites).	07/01/08-06/30/22	Sale of Public Housing Units	2,159,054	2,413,555

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>Neighborhood Stabilization Program (NSP II and III)</u> - The purpose of these grants is to stabilize communities through the purchase and redevelopment of foreclosed and abandoned homes and residential properties, the goal of the program is being realized. These grants are also utilized by the Neighborhood Services Department.	07/30/08- 06/30/22	U.S. Department of Housing and Urban Development (HUD)	\$ 15,000	\$ 10,239,845
<u>Choice Neighborhood Planning Grant</u> - This grant assists communities with U.S. Department of Housing and Urban Development assisted housing in developing a successful neighborhood transformation plan and building the support necessary for that plan to be successfully implemented.	07/29/16- 06/30/22	U.S. Department of Housing and Urban Development (HUD)	599,000	419,000
<u>Job Plus Education</u> - This grant provides funds to develop job skills and increase earnings through work readiness, employer linkages, job placement, and educational advancement.	09/28/16- 06/30/22	U.S. Department of Housing and Urban Development (HUD)	420,722	463,846
<u>Bike Program</u> - This grant funds a bike share program in the Choice Neighborhoods target area.	09/01/17- 06/30/22	Aetna Foundation	41,303	4,398

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>Choice Neighborhood Implementation Grant</u> - This grant will redevelop public housing and transform the Edison-Eastlake community into a viable mixed-income neighborhood.	07/18/18- 07/31/24	U.S. Department of Housing and Urban Development (HUD)	\$ 3,078,695	\$ 15,826,638
<u>National Endowment for the Art Program</u> - This grant supports a public art master plan and community arts programming in the Edison-Eastlake neighborhoods.	08/01/18- 06/30/21	National Endowment for the Art	57,751	-
<u>Ryan White HIV/AIDS Grant</u> This grant provides HIV-related health services for those who do not have sufficient health care coverage or financial resources for coping with HIV disease, by supporting primary medical care and essential support services.	10/01/18- 08/31/21	U.S. Health Resources and Services Administration	1,096,273	82,985
<u>CARES Act Housing Opportunities for Persons with AIDS (HOPWA)</u> - The CARES Act provides a supplemental allocation to be used by HOPWA programs to maintain operations and for rental assistance, supportive services, and other necessary actions in order to prevent, prepare for, and respond to the COVID-19 pandemic.	03/27/20- 03/30/22	U.S. Department of Housing and Urban Development (HUD)	120,670	319,835

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>CARES Act Conventional Housing</u> - The CARES Act provides additional supplemental public housing operating funding to prevent, prepare for, and respond to the COVID-19 pandemic.	03/27/20- 12/31/21	U.S. Department of Housing and Urban Development (HUD)	\$ 1,164,347	\$ -
<u>CARES Act Section 8 for Choice Voucher and Administrative Fees</u> - The CARES Act provides additional appropriations for housing assistance payment and administrative fees funding to prevent, prepare for, and respond to the COVID-19 pandemic.	03/27/20- 06/30/21	U.S. Department of Housing and Urban Development (HUD)	6,771,542	-
<u>Phoenix Starfish Grant</u> - This grant is provided by the Arizona Attorney General's Office for victims of domestic violence and victims of human trafficking.	05/11/20- 06/30/21	Arizona Attorney General's Office	75,000	-
<u>Connect to Compete</u> - This grant provides funds to bring affordable internet services to low-income families in the valley.	12/31/20- 06/30/21	EveryoneOn	3,000	-
Housing Subtotal			111,194,644	138,196,237

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
HUMAN RESOURCES:				
<u>Coronavirus Relief Fund (CRF)</u> - The Human Resources Department's portion of this grant provides for testing employees for COVID-19, the employee HOPE fund, and reimbursing the City for employee leave due to COVID-19. Coronavirus Relief Funds were utilized by multiple departments citywide.	03/01/20-12/30/20	U.S. Department of the Treasury	\$ 5,903,737	\$ -
Human Resources Subtotal			5,903,737	-
HUMAN SERVICES:				
<u>Strengthening Working Families Initiative (SWFI)</u> This grant removes barriers to training encountered by low income partners; specifically access to quality childcare and navigation of the complex systems to access the services they need.	07/01/18-06/30/22	U.S. Department of Labor	953,786	588,785
<u>Choice Neighborhood</u> - This grant funds two Workforce Development Specialists in the Marcos de Niza and Edison-Eastlake Community to provide workforce development services to families living in these communities.	08/01/19-07/31/22	U.S. Department of Housing and Urban Development (HUD)	79,164	86,680

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>Workforce Innovation Opportunity Act (WIOA) FY 2018-21</u> - This program provides workforce investment activities through statewide and local workforce development systems that increase employment, retention, and earnings of participants, and increase attainment of recognized postsecondary credentials by participants.	07/01/19- 06/30/22	U.S. Department of Labor	\$ 14,465,816	\$ 20,735,583
<u>Sexual Assault Kit Initiative (SAKI)</u> - The goal of this program is to address the growing number of sexual assault kits in law enforcement and provide resolution for victims.	07/01/19- 06/30/22	U.S. Department of Justice / Bureau of Justice Assistance	137,682	85,994
<u>Jobs Plus</u> - This grant provides workforce development services for persons living in the targeted community, Marcos de Niza.	10/01/19- 09/30/22	U.S. Department of Housing and Urban Development (HUD)	90,568	98,091
<u>COVID Low-Income Home Energy Assistance Program (LIHEAP)</u> - This program provides immediate heating/cooling bill assistance to low income households impacted by COVID-19.	07/01/20- 06/30/21	Arizona Department of Economic Security	4,050,631	-

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>Community Development Block Grant (CDBG) - The Human Services</u> Department's portion of this grant provides funding for homeless services and case management support to promote self-sufficient families. This grant is also utilized by Equal Opportunity, Housing, Neighborhood Services, Parks and Recreation, and Planning and Development departments.	07/01/20- 06/30/22	U.S. Department of Housing and Urban Development (HUD)	\$ 1,024,658	\$ 1,020,504
<u>CARES Act Community Development Block Grant (CDBG-CV) - The Human Services</u> Department was awarded funding through the CARES Act. The specific purpose is to prevent, prepare for and respond to the COVID-19 pandemic. This portion of the grant provides funding for homeless services and case management support to promote self-sufficient families. This grant is also utilized by the Neighborhood Services Department.	07/01/20- 06/30/21	U.S. Department of Housing and Urban Development (HUD)	4,000,000	-

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>Community Services Block Grant (CSBG)</u> - This grant provides funding for several programs designed to provide baseline social services and emergency assistance to needy individuals.	07/01/20- 06/30/22	U.S. Department of Health and Human Services	\$ 1,732,833	\$ 1,514,596
<u>COVID Community Services Block Grant (CSBG)</u> - This grant provides funding for several programs designed to provide baseline social services and emergency assistance to needy individuals impacted by COVID-19.	07/01/20- 06/30/21	Arizona Department of Economic Security	2,488,917	-
<u>Landlord Tenant Program (LLT)</u> - This program assists homeowners, tenants, and the larger community by providing counseling and training regarding financial planning, home hazards, and health and safety.	07/01/20- 06/30/22	U.S. Department of Housing and Urban Development (HUD)	241,111	262,403
<u>Emergency Shelter Grant (ESG)</u> - This grant provides funds to assist homeless individuals with shelter and supportive services.	07/01/20- 06/30/22	U.S. Department of Housing and Urban Development (HUD)	1,231,075	1,612,971
<u>Older Americans Act</u> - These funds provide a variety of services for the elderly that include congregate and home-delivered meals and senior center operations.	07/01/20- 06/30/22	Area Agency on Aging	5,457,166	2,114,121

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>Head Start</u> - This is a national program that provides comprehensive developmental services to low-income pre-school children. The City contracts with social service agencies and school districts to deliver the services.	07/01/20-06/30/22	U.S. Department of Health and Human Services	\$ 37,626,623	\$ 45,660,967
<u>COVID Head Start</u> - This grant provides funds to prevent, prepare for, and respond to the coronavirus for Head Start providers and students.	07/01/20-06/30/21	U.S. Department of Health and Human Services	3,032,765	-
<u>First Things First</u> - This program is a family-centered, comprehensive, collaborative, health and early childhood system that supports the development, health and early education of all Arizona's children from birth through age five.	07/01/20-06/30/22	Arizona Early Childhood and Health Development Board	675,177	740,846
<u>Social Services Block Grant (SSBG)</u> - This grant provides funding for a variety of programs designed to provide social services such as case management, community outreach and emergency assistance to those in need.	07/01/20-06/30/22	U.S. Department of Health and Human Services	643,106	643,106

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>Temporary Assistance for Needy Families (TANF)</u> - This program provides funds for a variety of community and social service operations involving income eligible households, such as case management, community outreach and emergency assistance.	07/01/20-06/30/22	Arizona Department of Economic Security	\$ 986,007	\$ 985,710
<u>Utility Deposit</u> - Low Income Home Energy Assistance Program (LIHEAP) - The funds from uncollected LIHEAP deposits provide further heating/cooling financial assistance to low income families.	07/01/20-06/30/21	Arizona Department of Economic Security	75,000	-
<u>Low-Income Home Energy Assistance Program (LIHEAP)</u> - This program provides heating/cooling bill assistance to low income households.	07/01/20-06/30/22	Arizona Department of Economic Security	7,519,131	6,785,946
<u>ACAA Utility Repair, Replacement, and Deposit Program (URRD)</u> - This grant provides funds to alleviate crisis situations by paying for deposit obligations for electric, gas, water and telephone deposits for income qualified residents of Phoenix.	07/01/20-06/30/22	Arizona Community Action Association (ACAA)	48,850	48,850

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>ACAA - Southwest Gas Low Income Energy Conservation (LIEC) Bill Assistance</u> - This grant provides funds to alleviate crisis situations by preventing disconnection and/or facilitating the reconnection of utility service for income qualified Southwest Gas customers residing in Phoenix. The income guidelines of 200% of the federal poverty guidelines are not waivable.	07/01/20-06/30/22	Arizona Community Action Association (ACAA)	\$ 42,280	\$ 42,280
<u>ACAA - Arizona Public Service (APS) Bill Assistance</u> This grant provides funds to alleviate crisis situations by preventing disconnection and/or facilitating the reconnection of utility service for income qualified APS customers residing in Phoenix.	07/01/20-06/30/22	Arizona Community Action Association (ACAA)	119,424	119,424
<u>ACAA - Salt River Project (SRP) Bill Assistance</u> - This grant provides funds to alleviate crisis situations by preventing disconnection and/or facilitating the reconnection of utility service for income qualified SRP customers residing in Phoenix.	07/01/20-06/30/22	Arizona Community Action Association (ACAA)	190,252	190,252

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>ACAA - Southwest Gas/Energy Share Bill Assistance</u> - This grant provides funds to alleviate crisis situations by preventing disconnection and/or facilitating the reconnection of utility service for income qualified Southwest Gas customers residing in Phoenix. The income guidelines of 200 percent of the federal poverty guidelines are waivable up to 32 percent if crisis exists that can be documented.	07/01/20-06/30/22	Arizona Community Action Association (ACAA)	\$ 43,927	\$ 43,927
<u>COVID-19 ACCA</u> - This grant provides funds to assist individuals and families who have been impacted directly by the COVID-19 pandemic with emergency rent, mortgage and utility assistance.	06/01/20-04/30/21	Arizona Community Action Association (ACAA)	3,156,207	-
<u>Project Water Assist</u> - This program assists eligible households with the payment of water bills.	07/01/20-06/30/22	Water Customer Contributions	100,000	100,000
<u>Victims of Crime Act (VOCA)</u> This grant provides funding in support of direct services to victims of crime.	10/01/20-09/30/22	Arizona Department of Public Safety	592,442	686,692

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>Child and Family Advocacy Center</u> - This grant provides essential assistance to victims of crime who are in dangerous, emergency situations. Assistance may include, clothing, hygiene items, food and gas.	10/15/20- 12/31/21	AZ Attorney General Office	\$ 41,652	\$ -
<u>Gila River Indian Community</u> This grant provides funds to provide comprehensive services to victims of domestic violence, sexual assault, homicide and other violent crimes.	10/07/20- 10/07/23	Gila River	61,010	61,010
<u>COVID-19 Older Americans Act</u> - These funds provide a variety of services for the elderly which includes home-delivered meals related to the COVID-19 pandemic.	07/01/19- 06/30/21	Area Agency on Aging	500,000	-
<u>COVID-19 Emergency Shelter Grant (ESG)</u> - This grant provides funds to assist homeless individuals with shelter and supportive services related to the COVID-19 pandemic.	07/01/20- 06/30/22	U.S. Department of Housing and Urban Development (HUD)	12,844,295	11,343,715
<u>COVID-19 ACAA - Salt River Project (SRP) Bill</u> - This grant provides funds to alleviate crisis situations by preventing disconnection and or facilitating the reconnection of utility service for SRP income qualified residents of Phoenix.	07/01/20- 06/30/21	Arizona Community Action Association (ACAA)	18,825	-

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>COVID-19 AZ Department of Housing Eviction Prevention Program</u> - This grant provides funds to assist individuals with shelter related to the COVID-19 pandemic.	07/01/19- 12/30/20	Arizona Department of Housing	\$ 1,055,048	\$ -
<u>Emergency Rental Assistance</u> This funding provides emergency rent and utility assistance services to Phoenix residents impacted by COVID-19.	03/01/21- 12/30/21	U.S. Department of Treasury	22,114,700	28,887,058
<u>Coronavirus Relief Fund (CRF)</u> The Human Services Department's portion of this grant provided assistance for vulnerable populations impacted by COVID-19. Issues addressed include domestic violence, human trafficking, landlord and tenant assistance, heat relief and senior food assistance. Coronavirus Relief Funds were utilized by multiple departments citywide.	03/07/20- 12/30/20	U.S. Department of Treasury	10,687,514	-
Human Services Subtotal			138,127,642	124,459,511

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
INFORMATION				
TECHNOLOGY SERVICES:				
<u>Coronavirus Relief Fund (CRF)</u> - The Information Technology Services Department's portion of this grant provided technology equipment and services to support secure remote work for employees and increase digital access to the public through Wi-Fi and mobile devices. Coronavirus Relief Funds were utilized by multiple departments citywide.	03/01/20-12/30/20	U.S. Department of the Treasury	\$ 12,041,867	\$ -
Information Technology Services Subtotal			12,041,867	-
LAW:				
<u>Victim's Rights Information Fund</u> - This grant is used to support the direct costs of implementing Victim's Rights Laws by funding a Victim's Rights Clerk, Secretary and Notification Clerk position.	07/01/10-06/30/22	Arizona Office of the Attorney General	221,280	233,588
<u>Victim of Crimes Act (VOCA)</u> This grant provides funding for victim advocates and support staff (nine positions) in the Victims Service Unit.	07/01/10-09/30/22	Arizona Department of Public Safety	693,629	776,925

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>Victim of Crimes Act Advocates for Victims 50 and Over</u> - This grant provides funding for an elder abuse advocate (Caseworker II) in the City Prosecutor's Office.	07/01/10-09/30/22	Arizona Department of Public Safety	\$ 99,221	\$ 102,739
<u>Governor's Office of Highway Safety Traffic Safety Resource Prosecutor</u> - This grant provides funding for an Assistant City Attorney IV position to educate and inform Arizona prosecutors and judges of the benefits and merits of prosecuting and adjudicating defendants who repeatedly commit impaired driving offenses.	10/01/10-09/30/22	Governor's Office of Highway Safety and National Association of Prosecutor Coordinators	191,766	251,188
<u>DUI Abatement Council Traffic Safety Resource Prosecutor</u> - This grant provides funding for an Assistant City Attorney IV position to educate and inform Arizona prosecutors and judges of the benefits and merits of prosecuting and adjudicating defendants who repeatedly commit impaired driving offenses. Funding for 2021-22 was not known at the time of publication and will be programmed when the information is available.	10/01/12-12/31/21	Arizona Department of Public Safety	67,704	9,699

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>City of Phoenix and EMPACT Veterans Court Service Expansion Grant</u> - This grant provides the City of Phoenix Veterans Court, in partnership with EMPACT-Suicide Prevention Services, funding to expand and enhance its current program of providing mental health, substance abuse, and social services to veterans not eligible for the Veterans Administration services.	09/30/17-07/29/22	Department of Health and Human Services Substance Abuse and Mental Health Services Administration	\$ 533,553	\$ 400,000
<u>Technology Upgrade Grant</u> This grant provides funds to upgrade and enhance technology by the Prosecutor's Office in the presentation of digital evidence in the prosecution of criminal cases, community outreach and education to citizens, groups, and students.	09/20/17-09/20/20	Gila River Indian Community	11,401	-
<u>Coronavirus Relief Fund (CRF) - The Law</u> Department's portion of this grant provided for attorney actions related to the CRF, pandemic research, and legal advice to city departments, management and council. Coronavirus Relief Funds were utilized by multiple departments citywide.	03/01/20-12/30/20	U.S. Department of the Treasury	56,029	-
Law Subtotal			1,874,583	1,774,139

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
LIBRARY:				
<u>State Grants in Aid</u> - This grant funds the Phoenix Public Library's workforce and early literacy outreach services.	07/01/14-06/30/22	Arizona State Library	\$ 84,970	\$ 93,126
<u>First Things First</u> - This grant funds a series of programs for children and their parents at several branches, aimed at promoting literacy among young children.	07/01/18-06/30/22	Arizona First Things First - North Phoenix Regional Partnership Council	605,273	666,329
<u>Library Services and Technology Act (LSTA) (Exhibit)</u> - This grant funds the creation of a physical and digital exhibit that celebrates the history of the Phoenix Public Library since 1897, especially as it relates to the history of the City of Phoenix.	07/01/19-08/03/20	Institute of Museum and Library Services	20,936	-
<u>Coronavirus Relief Fund (CRF)</u> - The Library Department's portion of this grant provides for the purchase of personal protective equipment and the new laptop lending program for library customers as a result of the global COVID-19 pandemic. Coronavirus Relief Funds were utilized by multiple departments citywide.	03/01/20-12/30/20	U.S. Department of the Treasury	594,695	-
Library Subtotal			1,305,874	759,455

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
MUNICIPAL COURT:				
<u>Coronavirus Relief Fund (CRF)</u> - The Municipal Court's portion of this grant provided for special personal protective equipment for employees who continued to provide in-person services throughout the COVID-19 pandemic and IT equipment for those employees who could telework in order to reduce the number of employees in the building thereby permitting social distancing. Coronavirus Relief Funds were utilized by multiple departments citywide.	03/01/20- 12/30/20	U.S. Department of the Treasury	\$ 109,685	\$ -
Municipal Court Subtotal			109,685	-
NEIGHBORHOOD SERVICES:				
<u>Lead Hazard Control 2018</u> This grant funds the testing and control of lead-based paint hazards in older housing for low-income families with children less than six years old.	01/01/17- 12/31/21	U.S. Department of Housing and Urban Development (HUD)	401,032	984,857

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<p><u>Neighborhood Stabilization Program (NSP I, II and III)</u> The purpose of these grants is to purchase foreclosed or abandoned homes at a discount and to rehabilitate, resell, or redevelop these homes in order to stabilize neighborhoods and stem the decline in the values of neighboring homes. Original grant award and program income from these grants continue to support neighborhood stabilization, redevelopment and affordable housing efforts. Programs were funded by NSP I - Housing and Economic Recovery Act of 2008 (HERA), NSP II - Federal American Recovery and Reinvestment Act of 2009 (ARRA), and NSP III - Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010. These grants are also utilized by the Housing Department.</p>	03/11/09- 06/30/25	U.S. Department of Housing and Urban Development (HUD)	\$ 6,234,012	\$ 7,073,555

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>Community Development Block Grant (CDBG) - The Neighborhood Services Department's portion of this grant provides for neighborhood revitalization, economic development, and improved community facilities and services for low- and moderate- income persons. This grant is also utilized by the Equal Opportunity, Housing, Human Services, Parks and Recreation, and Planning and Development departments. Multiple year entitlements are reflected.</u>	07/01/14-06/30/28	U.S. Department of Housing and Urban Development (HUD)	\$ 19,274,345	\$ 36,642,695
<u>Community Development Block Grant (CDBG) Capital Improvement Program (CIP)</u> The Neighborhood Services Department's portion of this grant provides for neighborhood revitalization, economic development, and improved community facilities and services. This grant is also utilized by the Parks and Recreation Department. Multiple year entitlements are reflected.	07/01/14-06/30/28	U.S. Department of Housing and Urban Development (HUD)	1,377,445	12,306,226

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>HOME</u> - The Neighborhood Services Department's portion of this grant makes funds available to increase the quality and quantity of affordable housing for low and moderate-income households. This grant is also utilized by the Housing Department. Multiple year entitlements are reflected.	07/01/17-06/30/22	U.S. Department of Housing and Urban Development (HUD)	\$ 121,250	\$ 586,828
<u>Choice Neighborhoods Implementation Grant</u> - This grant makes funds available for redevelopment and environmental review activities to transform the Edison-Eastlake community into a viable mixed income neighborhood.	08/01/18-07/31/24	U.S. Department of Housing and Urban Development (HUD)	81,185	80,510
<u>Youth and Community Engagement Grant (GRIC)</u> The purpose of this grant is to increase Phoenix adult and youth participation in programs and engagement in their respective neighborhoods. Projects include: Jerome E. Miller Leadership Program - Tomorrow's Involved Leaders Today, Love Your Block, and Blight Buster Volunteers Program.	01/01/19-12/31/21	Gila River Indian Community (GRIC)	-	15,335

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>Weatherization Program (SWG)</u> - This grant funds repair and replacement of roofs, windows, and doors for low-income residents pursuant to criteria established by Southwest Gas.	01/01/19- 12/31/22	Southwest Gas (SWG)	\$ 117,714	\$ 142,598
<u>Weatherization Program (APS)</u> - This grant provides funding to assist low-income homeowners in making their homes more energy efficient.	01/01/19- 12/31/22	Arizona Public Service (APS)	653,825	1,168,256
<u>CARES Act Community Development Block Grant (CDBG-CV)</u> - The Neighborhood Services Department was awarded funding through the CARES Act. The specific purpose is to prevent, prepare for and respond to the COVID-19 pandemic. This portion of the grant makes funds available for homeless support services, MicroEnterprises business assistance, local non-profit organizations assistance and shelter in place services for low- and moderate-income households. This grant is also utilized by the Human Services Department. Estimates for multiple allocations are reflected.	04/01/20- 06/30/26	U.S. Dept. of Housing and Urban Development (HUD)	15,072,435	18,941,183

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>ACAA Weatherization Program (Salt River Project)</u> This grant provides funds to assist low-income homeowners for weatherization improvements, repairs and replacement of electrical HVAC systems such as air conditioners, heat pumps, evaporative coolers and water heaters.	05/01/20- 06/30/22	Arizona Community Action Association (ACAA)	\$ 237,005	\$ 400,000
<u>Weatherization Program (LIHEAP)</u> - This grant funds repair and replacement of roofs, windows, and doors for low-income residents pursuant to criteria established by the U.S. Department of Energy's Low-Income Home Energy Assistance Program (LIHEAP).	07/01/20- 06/30/22	Arizona Department of Economic Security	708,386	546,577
<u>Utility Repair and Replacement (URRD)</u> - This program is funded with abandoned utility deposits and is offered to Community Action Agencies through the Arizona Department of Economic Security (DES). The programs purpose is to replace or repair non-functioning appliances for residents who meet the criteria established by DES.	07/01/20- 06/30/22	Arizona Department of Economic Security	217,461	207,283

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<p><u>CARES Act Weatherization Program (LIHEAP CARES)</u> The Neighborhood Services Department was awarded U.S. Department of Energy's Low-Income Home Energy Assistance Program (LIHEAP) funding through the CARES Act. The specific purpose is to prevent, prepare for and respond to the COVID-19 pandemic. This grant funds minor energy-related home repairs for low-income residents to help keep families safe and healthy through initiatives that assist families in managing costs associated with home energy bills, energy crisis, and weatherization while sheltering in place.</p>	07/01/20-06/30/21	Arizona Department of Economic Security	\$ 369,509	\$ -
<p><u>Weatherization Program (DOE)</u> - This grant funds repair and replacement of air conditioning units, installation of duct work, insulation and other energy efficiency measures for low-income residents.</p>	07/01/20-06/30/22	U.S. Department of Energy (DOE) through Arizona Department of Housing	387,086	421,656

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>Coronavirus Relief Fund (CRF)</u> - The Neighborhood Services Department's portion of this grant provides for neighborhood revitalization, economic development, and improved community facilities and services for low- and moderate- income persons. CRF also funded utility, rental and mortgage assistance to residents helping to provide assistance to Phoenix residents in need while sheltering in place and due to job loss as well as provided small business assistance to Refugee and Asylee MicroEnterprises. Coronavirus Relief Funds were utilized by multiple departments citywide.	03/01/20- 12/30/20	U.S. Department of the Treasury	\$ 17,061,052	\$ -
Neighborhood Services Subtotal			62,313,742	79,517,559
OFFICE OF ARTS AND CULTURE:				
<u>Community Investment Grant</u> This grant provides general operating support to Arizona arts and culture organizations including local arts agencies.	07/01/18- 06/30/22	Arizona Commission on the Arts	46,654	25,000

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>ArtWorks Grant:</u> <u>Neighborhood Arts Grant</u> This grant supports the Neighborhood Arts Projects Grant Program to provide funding for new projects that address community needs from an arts and culture perspective. The program encourages partnerships between artists, cultural organizations, businesses, and neighborhood community groups, bringing them together to make proposals for specific projects. Projects include murals, performances and festivals.	07/01/18-06/30/21	National Endowment for the Arts (NEA)	\$ 30,000	\$ -
<u>Our Town Grant</u> - This grant supports the creation of innovative works of public art and design that strengthen communities and spark new thinking about effective ways to increase shade and reduce the urban heat island effect as part of the Choice Neighborhoods Initiative in the Edison-Eastlake community and elsewhere in Phoenix.	07/01/19-06/30/21	National Endowment for the Arts (NEA)	105,000	-

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>NEA Coronavirus Aid, Relief and Economic Security (CARES) Act Grant</u> - This grant awards one-time grants to Phoenix nonprofit arts and culture organizations to help these entities and their employees endure the economic hardships caused by the forced closure of their operations due to the COVID-19 pandemic.	05/01/20- 06/30/21	National Endowment for the Arts (NEA)	\$ 250,000	\$ -
<u>Coronavirus Relief Fund (CRF)</u> - The Office of Arts and Culture's portion of this grant provides funding to nonprofit arts and culture organizations and individual artists negatively impacted financially because of the COVID-19 pandemic. Coronavirus Relief Funds were utilized by multiple departments citywide.	03/01/20- 12/30/20	U.S. Department of the Treasury	2,539,947	-
Office of Arts and Culture Subtotal			2,971,601	25,000

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
OFFICE OF ENVIRONMENTAL PROGRAMS:				
<u>Diesel Emission Reduction Act</u> - The goal of this project is to replace 17 vehicles and install diesel oxidation catalyst technology on 10 fire pumper trucks to reduce diesel emissions in terms of tons of pollution produced and directly improve air quality.	10/01/17-12/30/20	U.S. Environmental Protection Agency	\$ 138,296	\$ -
<u>Brownfields Community-Wide Assessment</u> - The goal of the Phoenix brownfields to healthfields project is to match the need for food and health care assets with the need for redevelopment of unproductive brownfields. The project serves to identify brownfields in the most underserved areas of the city and redevelop them as healthfields. Healthfields include food hubs and co-ops, community gardens, urban agriculture, farmer's markets, grocery stores, and healthy food-related retail and healthcare facilities that create a sustainable community.	10/01/15-09/30/20	U.S. Environmental Protection Agency	51,793	-

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>Globally and Locally Sustainable Food-Water-Energy Innovation in Urban Living Labs (GLOCULL) Sustainable Food Accelerator</u> This grant provides for Phoenix to act as a local research partner by hosting workshops and gathering local data over a three-year research period. This grant is to off-set the costs of conducting this research.	09/15/18-08/31/21	National Science Foundation	\$ 28,009	\$ 16,121
<u>Vitalyst Health Foundation</u> This grant is for implementing a small pilot project to reduce food waste in 10-20 Phoenix restaurants. Pilots will engage in education, food waste reduction, competition, culminating in a public event to showcase the winners.	03/01/20-06/30/22	Vitalyst Health Foundation	8,000	-
<u>Coronavirus Relief Fund (CRF) - The Office of Environmental Programs</u> portion of this grant provided funding to local organizations to prepare and deliver meals to COVID-19 impacted families and to non-profits serving COVID-19 impacted individuals. Coronavirus Relief Funds were utilized by multiple departments citywide.	03/01/20-12/30/20	U.S. Department of the Treasury	2,143,999	-
Office of Environmental Programs Subtotal			2,370,097	16,121

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
OFFICE OF HOMELAND SECURITY AND EMERGENCY MANAGEMENT:				
<u>2014 Storm Recovery</u> - This grant provides reimbursement for disaster recovery related to the 2014 monsoon storms for department repair projects approved by the Federal Emergency Management Agency.	06/01/16-06/30/22	Federal Emergency Management Agency and Arizona Department of Emergency Management	\$ 49,602	\$ 47,336
<u>Urban Areas Security Initiative</u> - This grant provides funding to sustain and enhance regional capabilities to detect and prevent terrorist attacks, reduce the vulnerability to all critical hazards, minimize damages and expedite recovery that affect the safety, well-being, and economic security of Phoenix residents and the surrounding area. This grant is also utilized by the Fire and Police Departments.	10/01/18-06/30/23	U.S. Department of Homeland Security	122,151	11,718

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>Tribal Gaming Grant</u> - This grant provides funding for community resilience workshops and tabletops to educate the community on preparing for, responding to and recovering from local emergencies to build community resilience.	01/01/17- 12/31/20	Tohono O’odham Nation	\$ 575	\$ -
Office of Homeland Security and Emergency Management Subtotal			172,328	59,054
OFFICE OF SUSTAINABILITY:				
<u>American Recovery and Reinvestment Act (ARRA) of 2009 Department of Energy (DOE) Energy Efficiency and Conservation Block Discretionary Grant</u> - This grant provided funding to implement the Energize Phoenix Grant that will reduce electricity consumption, generate jobs, and transform neighborhoods. Funding continues from the original grant due to interest earned from loans to private entities for energy projects.	07/01/10- 12/31/24	U.S. Department of Energy	25,000	260,000

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>Electric Vehicle Program</u> This grant provides staff and program funding for two years for an electric vehicle program to accelerate the adoption of electric vehicles (EVs) and other sustainable modes of transportation through education and awareness programs, public events, promotion programs and the provision of public electric charging infrastructure.	10/15/19- 12/31/21	Catena Foundation	\$ 155,676	\$ 86,031
Office of Sustainability Subtotal			180,676	346,031
OFFICE OF THE MAYOR:				
<u>Coronavirus Relief Fund (CRF)</u> - The Office of the Mayor's portion of this grant provided for community outreach efforts. Coronavirus Relief Funds were utilized by multiple departments citywide.	03/01/20- 12/30/20	U.S. Department of the Treasury	14,215	-
Office of the Mayor Subtotal			14,215	-
PARKS AND RECREATION:				
<u>CodePhx</u> - This grant teaches youth computer coding and STEM skills in out-of-school settings. Funding was originally programmed through 12/31/21 but was fully expended by 05/31/21.	01/01/17- 05/31/21	Arizona Community Foundation (ACF) and Industrial Development Authority (IDA)	89,607	106,723

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>Community Development Block Grant (CDBG)</u> - The Parks and Recreation Department's portion of this grant provides improvements to community facilities and services. This grant is also utilized by the Equal Opportunity, Housing, Human Services, Neighborhood Services, and Planning and Development Services departments. Multiple year entitlements are reflected.	07/01/16-03/31/23	U.S. Department of Housing and Urban Development (HUD)	\$ 600,300	\$ 87,519
<u>Justice Assistance Grant (JAG) 2017</u> - The Parks and Recreation Department's portion of this grant funds truancy and violence prevention programs for youth in partnership with area schools. This grant is administered by the Police Department.	10/01/16-09/30/22	U.S. Department of Justice	391	1,434
<u>Justice Assistance Grant (JAG) 2018</u> - The Parks and Recreation Department's portion of this grant funds truancy and violence prevention programs for youth in partnership with area schools. This grant is administered by the Police Department.	10/01/17-09/30/22	U.S. Department of Justice	169,309	171,882

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>Choice Neighborhood</u> - This grant is designed to support locally driven solutions for transforming distressed neighborhoods and access to quality educational programs. The Parks Department is utilizing these funds at Sidney P. Osborn, an affordable public housing community, to provide recreation activities for children.	07/18/18- 09/30/25	U.S. Department of Housing and Urban Development (HUD)	\$ 28,384	\$ 38,924
<u>Department of Economic Security (DES) South Partners</u> - This grant provides activities for developmentally disabled adults, including basic living skills, exercise, community interaction, adventure trips, sports, dances, and arts and crafts.	07/01/19- 06/30/22	Arizona Department of Economic Security	191,279	222,864
<u>Soccer for Success</u> - This grant funds equipment and supplies in support of the Soccer for Success program for students ages 6-17.	09/01/19- 08/31/22	Gila River Indian Community (GRIC)	11,277	11,277
<u>Inclusion Grant</u> - This grant offers adaptive recreation services to individuals with developmental disabilities and adaptive recreation programming and inclusion services for youth and adults, their families and caregivers to enhance the quality of life and to promote inclusive community participation.	03/01/20- 03/31/22	Phoenix Suns	61,324	49,083

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<p><u>Coronavirus Relief Fund (CRF)</u> - The Parks and Recreation Department's portion of this grant provided for enhanced cleaning and sanitizing of community facilities, providing day care programs, enforcement of COVID-19 protocols, and providing safety supplies and retrofits for the community and employees. Coronavirus Relief Funds were utilized by multiple departments citywide.</p>	03/01/20- 12/30/20	U.S. Department of the Treasury	\$ 2,378,544	\$ -
Parks and Recreation Subtotal			3,530,415	689,706

PLANNING AND DEVELOPMENT:

<p><u>Coronavirus Relief Fund (CRF)</u> - The Planning and Development Department's portion of this grant provided PPE and other supplies to assist staff working in the office, teleworking, and in the field to minimize the spread of COVID-19. Coronavirus Relief Funds were utilized by multiple departments citywide.</p>	03/01/20- 12/30/20	U.S. Department of the Treasury	21,775	-
---	-----------------------	---------------------------------------	--------	---

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<p><u>Community Development Block Grant (CDBG)</u> - The Planning and Development Department's portion of this grant reflects research, census data and analysis, mapping support and planning services requested by the Neighborhood Services Department relating to targeted and redevelopment areas. This grant is also utilized by the Equal Opportunity, Housing, Human Services, Neighborhood Services, and Parks and Recreation departments. Multiple year entitlements are reflected.</p>	<p>07/01/03-06/30/22</p>	<p>U.S. Department of Housing and Urban Development (HUD)</p>	<p>\$ 65,562</p>	<p>\$ 65,562</p>
<p>Planning and Development Subtotal</p>			<hr/> <p>87,337</p>	<p>65,562</p>
 POLICE:				
<p><u>National Crime Statistic Exchange Program</u> - This grant provides funding to conduct a review of the Police Department's records management system to conduct data validation checks to ensure incident-based data complies with the FBI's National Incident Based Reporting System structure.</p>	<p>10/01/16-08/31/21</p>	<p>U.S. Department of Justice</p>	<p>1,326,037</p>	<p>10,245</p>

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>AZPOST Training Academy</u> These funds assist with Arizona Law Enforcement Academy operating and maintenance costs, training, and the Training Bureau's Driving Track Expansion Project.	07/01/07- 07/31/23	Arizona Police Officer Standards and Training Board	\$ 352,857	\$ 347,514
<u>Intelligence-Led Policing</u> This grant provides funding for equipment, training and research to expand the intelligence officer program citywide and effectively integrate intelligence gathering and analysis into patrol operations.	10/01/16- 09/30/20	U.S. Department of Justice	6,046	-
<u>Sexual Assault Kit Initiative (SAKI) Program</u> - This grant provides funding to test backlogged sexual assault kits, conduct investigative follow-up, and provide victim counseling.	10/01/16- 09/30/21	U.S. Department of Justice	295,153	182,226
<u>National Crime Gun Intelligence Center Initiative</u> This grant provides funding to support and sustain the Crime Gun Intelligence Center, which will identify armed violent offenders for investigation and prosecution.	10/01/17- 09/30/20	U.S. Department of Justice	46,047	-

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>Intellectual Property Theft Enforcement Program</u> - This grant funds investigation of intellectual property crimes and trademark and copyright theft investigations.	10/01/17-09/30/20	U.S. Department of Justice	\$ 13,012	\$ -
<u>Internet Crimes Against Children (ICAC)</u> - This grant provides funding for one sergeant to supervise the ICAC Task Force. Funds will also be used to purchase investigative equipment, computer hardware/software, training, and miscellaneous supplies and resources.	10/01/18-09/30/23	U.S. Department of Justice	656,448	926,505
<u>Internet Crimes Against Children (ICAC) IGA with Arizona Attorney General's Office</u> - This intergovernmental agreement provides funding to support the ICAC Task Force.	07/01/19-09/30/23	State of Arizona Attorney General's Office	1,048,237	1,882,432
<u>DNA Backlog FY 2017, 2018 2019 and 2020 Grant Programs</u> - This grant provides funding to address DNA sample testing backlogs.	01/01/18-12/31/22	U.S. Department of Justice	801,268	526,412
<u>Tohono O'odham Nation Grant</u> - This grant provides funding for handheld fingerprint devices.	10/01/18-09/30/20	Tohono O'odham Nation	12	-

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>Arizona State Opioid Response I</u> - This grant provides funding for supplies to aid in the response to the opioid epidemic.	10/22/19- 09/29/20	Substance Abuse and Mental Health Services Administration	\$ 45,693	\$ -
<u>Arizona State Opioid Response II</u> - This grant provides funding for supplies to aid in the response to the opioid epidemic.	09/30/20- 09/29/21	Substance Abuse and Mental Health Services Administration	80,523	80,523
<u>Full Service Forensic Crime Laboratory Grant Program</u> This grant provides funding for crime lab equipment and software, continuing education, and overtime required to clear backlogged cases.	07/01/19- 06/30/22	Arizona Criminal Justice Commission	171,837	110,029
<u>Coverdell National Forensic Sciences (Discretionary and Formula)</u> - This grant provides funding to improve the quality, timeliness, and credibility of forensic science services for criminal justice purposes.	01/01/19- 12/31/22	National Institute of Justice	434,346	805,832
<u>Justice and Mental Health Collaboration</u> - This grant provides funding for training, resources, equipment and supplies to provide services to individuals with mental illnesses.	10/01/19- 09/30/21	U.S. Department of Justice	33,298	66,702

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>High Intensity Drug Trafficking Area</u> - This grant provides funding for operational expenses for major narcotics conspiracy investigations. The grant also funds the salary and employee-related expenses of two sergeants, overtime and a criminal intelligence analyst.	01/01/19- 12/31/22	Office of National Drug Control Policy	\$ 1,764,190	\$ 1,615,036
<u>State Homeland Security Grant Program</u> - This grant provides funding to improve training practices for emergency response situations and purchase new equipment to protect first responders in hazardous materials situations. This grant is also utilized by the Fire Department.	10/01/19- 06/30/22	U.S. Department of Justice	310,909	19,666
<u>Urban Areas Security Initiative Grant Program</u> - This grant covers the cost to create a sustainable national model program to enhance security and overall preparedness to prevent, respond to, and recover from threats or acts of terrorism. This grant is also utilized by the Office of Homeland Security and Emergency Management and the Fire Department.	10/01/19- 09/30/22	U.S. Department of Justice	798,209	5,226,400

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>Central Arizona United to Stop Exploitation (CAUSE) Task Force</u> - This grant provides funding to expand the CAUSE Task Force's capacity to investigate, prosecute and serve victims of all forms of human trafficking.	10/01/19-09/30/22	U.S. Department of Justice	\$ 374,519	\$ 478,205
<u>Transportation Security Administration National Explosives Detection Canine Team Program</u> - This program provides funding for salaries, vehicles, canine equipment and supplies for 11 canine teams to deter and detect the introduction of explosives devices into the transportation system.	01/01/20-12/31/24	U.S. Department of Homeland Security	574,529	228,000
<u>Arizona Project Safe Neighborhoods Program</u> This grant provides funding to increase neighborhood safety in Phoenix.	10/01/20-02/28/22	U.S. Department of Justice	172,241	79,517
<u>Justice Assistance Grant</u> This grant funds the purchase of software, equipment, staff costs, and laboratory supplies.	10/01/20-09/30/23	U.S. Department of Justice	681,294	1,929,737
<u>Law Enforcement Equipment Funding Program</u> - This grant provides funding for safety equipment.	07/01/20-06/30/21	State of Arizona Attorney General's Office	58,000	-

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>Driving Under the Influence (DUI) Alcohol Prevention, Education, Enforcement, Equipment Community Traffic and Safety Programs</u> - These programs provide funding for overtime for DUI enforcement, prevention, training, and equipment.	10/01/20- 12/31/21	Governor's Office of Highway Safety	\$ 1,011,060	\$ 2,131,549
<u>Strategies for Policing Innovation</u> - This grant provides funding to support projects that implement and test innovative approaches to operational challenges and violent crime reduction.	10/01/19- 09/30/22	U.S. Department of Justice	372,993	273,713
<u>COPS Community Policing Micro-Grant</u> - This grant provides funding for supplies, contracts and consultants to conduct community-based policing to engage youth.	08/01/20- 07/31/21	U.S. Department of Justice	64,948	23,568
<u>COVID-19</u> - This grant provides funding for supplies and personnel costs related to the COVID-19 pandemic.	01/01/20- 12/31/20	U.S. Department of Justice	335,076	-
<u>Coronavirus Emergency Supplemental Funding</u> - This grant provides funding to prevent, prepare for, and respond to the COVID-19 pandemic.	01/20/20- 01/31/22	U.S. Department of Justice	506,311	158,444

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>Coronavirus Relief Fund (CRF)</u> - The Police Department's portion of this grant provided emergency relief to increase kennel capacity, provide care for surrendered animals, and develop a website for re-homing and direct placement foster programs. Coronavirus Relief Funds were utilized by multiple departments citywide.	03/01/20- 12/31/20	U.S. Department of the Treasury	\$ 450,000	\$ -
Police Subtotal			12,785,093	17,102,255
PUBLIC TRANSIT:				
<u>Federal Transit Administration (FTA)</u> - Grant funding is made available annually to mass transit organizations based on a formula provided under the Federal Transit Act of 1964, as amended, as well as through competitive grant programs. The funds may be used for preventive maintenance, operating assistance, capital purchases and COVID-19 pandemic expenses.	07/01/02- 06/30/22	U.S. Department of Transportation	51,218,758	191,186,646

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>Arizona Department of Transportation Local Transportation Assistance Fund (LTAF) II</u> - This grant provides additional statewide transit and transportation funding. The Arizona Department of Transportation distributes the funds to the Regional Public Transportation Authority (RPTA), which then distributes the funds to cities.	07/01/13-06/30/22	Arizona Department of Transportation	\$ 4,220,195	\$ 4,300,000
<u>Phoenix Community Development Investment Corporation</u> - The various grants provide small business assistance for businesses located along the light rail during construction activities.	01/20/20-06/30/23	Phoenix Community Development Investment Corporation (PCDIC)	78,228	422,092
<u>Coronavirus Aid, Relief, and Economic Security (CARES) Act</u> - This grant will sustain the operating expenses for fixed route and demand response services for continuing transit service during the public health crisis of COVID-19.	01/20/20-06/30/23	U.S. Department of Transportation	86,329,486	1,675,495

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
<u>Coronavirus Response and Relief Supplemental Appropriations Act of 2021 (CRRSAA)</u> - This grant will sustain the operating expenses for fixed route and demand response services for continuing transit service during the public health crisis of COVID-19.	01/20/20- 06/30/23	U.S. Department of Transportation	\$ -	\$ 43,171,577
<u>Coronavirus Relief Fund (CRF)</u> - The Public Transit Department's portion of this grant provides for heat relief for passengers, extra security, bus barriers to protect drivers and passengers as well as PPE equipment for service providers, transit employees and passengers. Coronavirus Relief Funds were utilized by multiple departments citywide.	03/01/20- 12/30/20	U.S. Department of the Treasury	502,390	-
Public Transit Subtotal			142,349,057	240,755,810

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
PUBLIC WORKS:				
<u>Coronavirus Relief Fund (CRF)</u> - The Public Works Department's portion of this grant provided funding to complete citywide public facility and employee workspace retrofit projects to ensure the safety and health of staff and ongoing city operations. Coronavirus Relief Funds were utilized by multiple departments citywide.	03/01/20-12/30/20	U.S. Department of the Treasury	\$ 2,670,881	\$ -
Public Works Subtotal			2,670,881	-
RETIREMENT SYSTEMS:				
<u>Coronavirus Relief Fund (CRF)</u> - The Retirement System's portion of this grant provided funding for equipment to stream required City of Phoenix Employees' Retirement Board, City of Phoenix Police Pension Board and City of Phoenix Fire Pension Board meetings. Such meetings were held virtually during the COVID-19 pandemic to maintain compliance with open meeting laws. Coronavirus Relief Funds were utilized by multiple departments citywide.	03/01/20-12/30/20	U.S. Department of the Treasury	61	-
Retirement Systems Subtotal			61	-

SUMMARY OF GRANT PROGRAMS AND EXPENDITURES

<u>Grant Description</u>	<u>Grant Period</u>	<u>Source of Funds</u>	<u>2020-21 Estimate</u>	<u>2021-22 Budget*</u>
STREET TRANSPORTATION:				
<u>Roadway Engineering/Safety Grant</u> - This grant provides funding for improvements to department safety and training programs to improve traffic calming, enhance collision data management, and improve traffic safety, including pedestrians and bicycles.	10/01/21-09/30/22	Arizona Governor's Office of Highway Safety	\$ -	\$ 30,000
<u>Coronavirus Relief Fund (CRF)</u> - The Street Transportation Department's portion of this grant provided for neighborhood decontamination services, installation of LED street lighting for homeless encampment areas, personal protective equipment for City staff, and installation of plexiglass and touchless motion light and restroom sensors in City facilities. Coronavirus Relief Funds were utilized by multiple departments citywide.	03/01/20-12/30/20	U.S. Department of the Treasury	170,293	-
Street Transportation Subtotal			170,293	30,000
GRAND TOTAL			<u>\$540,452,529</u>	<u>\$1,038,009,840</u>

*As of July 14, 2021



City of Phoenix

CENTRAL SERVICE COST ALLOCATIONS

BACKGROUND

The Citywide Cost Allocation Plan, originally established in the mid-1960s, allocates central service costs to City line departments.

These allocations are used to: (1) develop fees for various City services, (2) transfer the cost of support services to enterprise and special revenue funds resulting in inter-fund transfers (For example: Aviation, Water, Wastewater, Solid Waste, Convention Center, Development Services, and Sports Facilities funds), and (3) prepare City bids to evaluate contracting for services.

UNALLOWABLE COSTS

The Federal government allows for an allocation to recover costs of indirect and support services in the administration of all Federal grants. However, some administrative costs of general government are unallowable.

Unallowable costs in the City government include portions of Banking and Cashiering, City Clerk Department, City Manager's Office, Budget and Research Administration, Communications Office, Elections, and Mayor and City Council. Starting in FY 1985-86, a separate cost allocation plan was developed for non-federal purposes (fee recovery enterprise fund transfers). These allocations are higher because federal unallowable costs are included.

CENTRAL SERVICE COSTS

Central service costs include the following:

Accounting	Facilities Management	Materials Management
Accounts Payable	General Management Services	Money Management
City Administration	Government Relations	Payroll
City Clerk	Human Resource Administration	Real Estate
Debt Services	Information Technology Services	Risk Management
Employee Development	Internal and External Auditing	Safety
Equal Opportunity	Labor Relations and Training	Various Financial Services
Equipment Management	Legal Services	

Costs of a specific activity that are charged directly to another department are not included in the cost allocation plan. This leaves only "net" costs to be allocated. All "net" costs are allocated to the major service activities (cost centers) of the City using methodology that will produce an equitable distribution of costs. Examples of the methodology used to allocate costs are a building's square footage for building maintenance functions, and the number of a department's authorized employees for human resource-related activities.

BENEFITS

Accurate allocations of central service costs result in more equitable fees charged for services. User fees help to reduce the burden placed on the general tax base.

CENTRAL SERVICE COST ALLOCATIONS

ALLOCATION OF CITYWIDE SERVICE COSTS TO COST CENTERS

<u>Cost Centers</u>	<u>2020-21 Estimated Allocations</u>	<u>2021-22 Projected Allocations</u>
Aviation	10,117,000	10,117,000
Cable Communications	2,000	2,000
City Prosecutor	1,635,000	1,635,000
Community and Economic Development	1,087,000	1,087,000
Community Services	424,000	424,000
Development Services	4,440,000	4,440,000
Fire	14,911,000	14,911,000
General Government	173,000	173,000
Housing	5,602,000	5,602,000
Human Services	5,149,000	5,149,000
Library	2,507,000	2,507,000
Municipal Court	4,712,000	4,712,000
Neighborhood Services	2,284,000	2,284,000
Neighborhood Services-CDBG	1,299,000	1,299,000
Parks and Recreation	10,193,000	10,193,000
Phoenix Convention Center	3,044,000	3,044,000
Planning Services	448,000	448,000
Police	27,849,000	27,849,000
Public Defender	290,000	290,000
Public Transit	2,089,000	2,089,000
Public Transit-Transit 2050	2,912,000	2,912,000
Solid Waste	6,952,000	6,952,000
Sports Facilities	148,000	148,000
Street Lighting	439,000	439,000
Street Transportation	9,281,000	9,281,000
Tax, Licensing & Revenue Collections	826,000	826,000
Video Productions	195,000	195,000
Wastewater	6,676,000	6,676,000
Water	<u>10,014,000</u>	<u>10,014,000</u>
Total	<u>135,698,000</u>	<u>135,698,000</u>

Budgeted central service costs, which are shown as inter-fund transfers, are included on the applicable Fund Statement Schedules in Part III of this book.

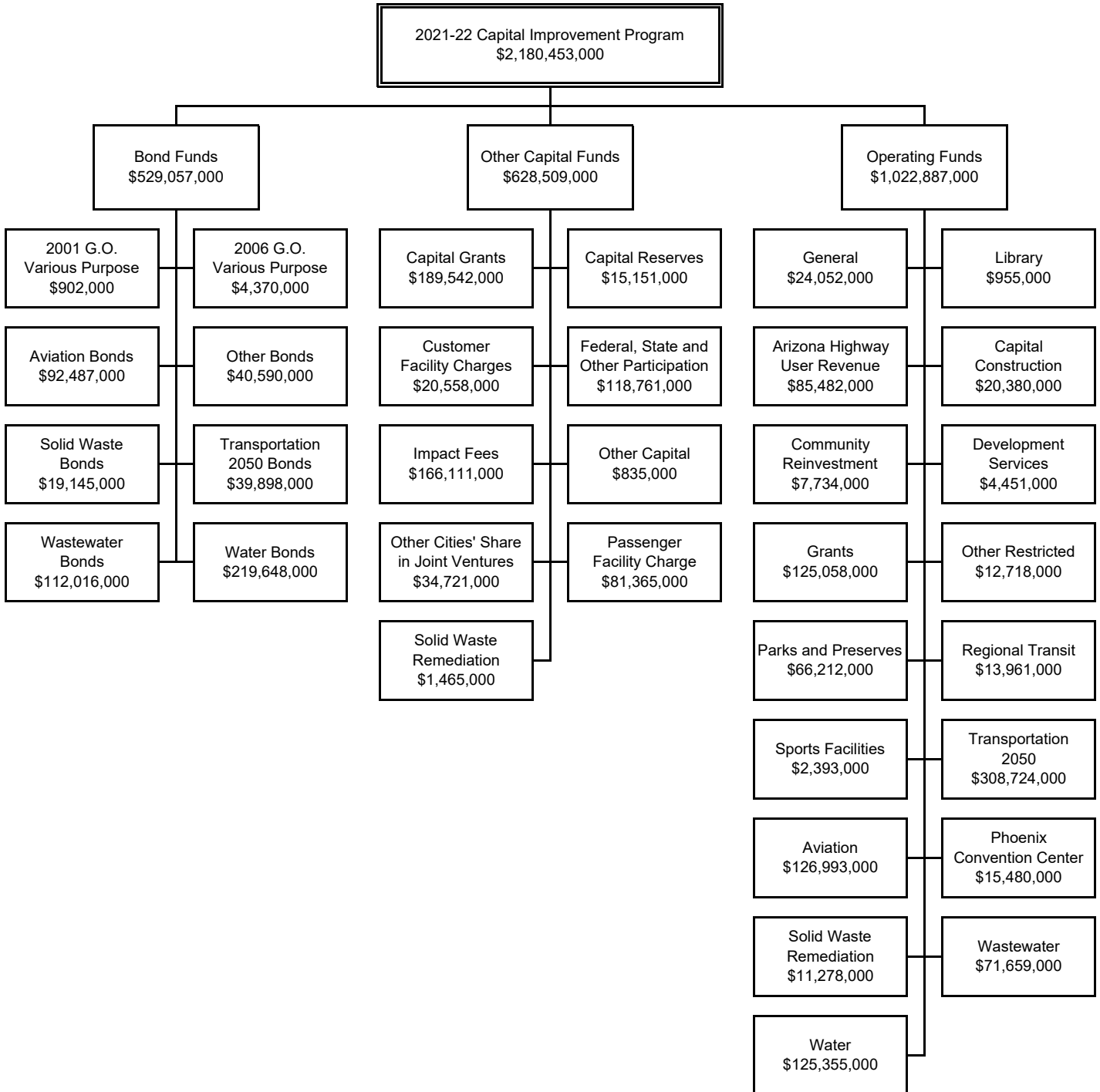
Part II

2021-26 Capital Improvement Program

Summary Schedules

Capital Program Summaries

2021-22 CAPITAL IMPROVEMENT PROGRAM ORGANIZATIONAL CHART



PART II
TABLE OF CONTENTS
2021-26 CAPITAL IMPROVEMENT PROGRAM

	<u>Page</u>
Schedule 1 - Summary of 2021-26 Capital Improvement Program - by Program	418
Schedule 2 - Summary of 2021-26 Capital Improvement Program - by Source of Funds	419
Schedule 3 - Summary of 2021-26 Capital Improvement Program - Operating Funds	420
Schedule 4 - Summary of 2021-26 Capital Improvement Program - Bond Funds	421
Schedule 5 - Summary of 2021-26 Capital Improvement Program - Other Capital Funds	422
Schedule 6 - 2021-22 Capital Improvement Program - by Program and Source of Funds	423
Schedule 7 - 2021-22 Capital Improvement Program - Resources and Expenditures by Capital Fund	424
Schedule 8 - 2021-26 Capital Improvement Program - Estimated Ongoing Operating Costs	426

A

Arts and Cultural Facilities	428
Aviation	430

E

Economic Development	432
Environmental Programs	434

F

Facilities Management	436
Finance	438
Fire Protection	440

H

Historic Preservation & Planning	442
Housing	444
Human Services	446

I

Information Technology..... 448

L

Libraries 450

N

Neighborhood Services..... 452
Non-Departmental Capital..... 454

P

Parks, Recreation & Mountain Preserves 456
Phoenix Convention Center 458
Police Protection 460
Public Art Program 462
Public Transit 464

R

Regional Wireless Cooperative 466

S

Solid Waste Disposal 468
Street Transportation & Drainage 470

W

Wastewater 472
Water..... 474



City of Phoenix

SCHEDULE 1
SUMMARY OF 2021-26 CAPITAL IMPROVEMENT PROGRAM
BY PROGRAM
(In Thousands of Dollars)

	2021-22	2022-23	2023-24	2024-25	2025-26	Total
Arts and Cultural Facilities	902	-	-	-	-	902
Aviation	349,354	261,139	325,000	293,978	264,705	1,494,176
Economic Development	9,450	6,540	7,663	6,390	6,590	36,633
Environmental Programs	250	250	250	250	250	1,250
Facilities Management	25,688	21,875	21,875	13,975	14,026	97,439
Finance	8,000	-	-	-	-	8,000
Fire Protection	37,133	-	-	-	-	37,133
Historic Preservation & Planning	3,648	-	-	-	-	3,648
Housing	46,013	17,451	9,197	8,215	7,340	88,216
Human Services	600	-	-	-	-	600
Information Technology	19,331	6,748	19,387	6,748	6,748	58,961
Libraries	5,621	955	955	955	955	9,441
Neighborhood Services	12,306	1,750	-	-	-	14,056
Non-Departmental Capital	103,118	102,325	102,822	103,329	103,828	515,421
Parks, Recreation & Mountain Preserves	83,802	39,450	30,670	29,700	29,075	212,697
Phoenix Convention Center	15,638	5,031	3,764	5,834	1,753	32,019
Police Protection	24,412	7,000	7,000	7,000	7,000	52,412
Public Art Program	6,039	3,861	1,561	543	483	12,486
Public Transit	407,919	186,969	308,684	222,467	115,675	1,241,713
Regional Wireless Cooperative	6,001	6,001	6,001	6,001	6,001	30,005
Solid Waste Disposal	30,954	24,084	11,332	3,569	5,007	74,947
Street Transportation & Drainage	332,786	144,946	125,053	120,974	136,608	860,368
Wastewater	248,640	472,220	232,689	423,889	249,397	1,626,835
Water	402,848	420,016	253,628	136,868	525,759	1,739,120
Total	2,180,453	1,728,611	1,467,530	1,390,684	1,481,200	8,248,478

SCHEDULE 2
SUMMARY OF 2021-26 CAPITAL IMPROVEMENT PROGRAM
BY SOURCE OF FUNDS
(In Thousands of Dollars)

	2021-22	2022-23	2023-24	2024-25	2025-26	Total
Operating Funds						
General Funds						
General Fund	24,052	19,060	19,057	19,163	19,057	100,390
Library	955	955	955	955	955	4,775
Special Revenue Funds						
Arizona Highway User Revenue	85,482	61,428	67,394	65,399	77,298	357,001
Capital Construction	20,380	9,086	8,226	8,226	8,226	54,144
Community Reinvestment	7,734	3,425	4,697	3,425	3,425	22,707
Development Services	4,451	140	2,243	140	140	7,115
Grants	125,058	58,575	50,673	73,418	51,581	359,305
Other Restricted	12,718	1,615	1,465	1,465	1,615	18,880
Parks and Preserves	66,212	30,155	30,691	29,725	29,100	185,883
Regional Transit	13,961	4,389	3,989	13,774	5,774	41,888
Sports Facilities	2,393	4,000	2,000	2,000	2,000	12,393
Transportation 2050	308,724	60,366	121,163	146,781	92,148	729,182
Enterprise Funds						
Aviation	126,993	47,716	35,870	46,068	30,836	287,482
Convention Center	15,480	5,098	4,250	5,798	1,824	32,451
Solid Waste	11,278	11,492	6,874	3,607	5,091	38,342
Wastewater	71,659	82,916	58,037	70,436	85,968	369,016
Water	125,355	160,240	65,743	56,564	78,853	486,756
Total Operating Funds	1,022,887	560,657	483,328	546,945	493,893	3,107,710
Bond Funds						
General Obligation Bond Funds						
2001 General Obligation Bonds	902	-	-	-	-	902
2006 General Obligation Bonds	4,370	-	-	-	-	4,370
Nonprofit Corporation Bond Funds						
Aviation Bonds	92,487	45,666	100,666	91,667	103,660	434,146
Other Bonds	40,590	8,100	8,100	-	-	56,790
Solid Waste Bonds	19,145	11,050	60	60	50	30,365
Transportation 2050 Bonds	39,898	108,797	27,244	20,886	3,358	200,183
Wastewater Bonds	112,016	370,164	121,984	329,487	126,655	1,060,306
Water Bonds	219,648	254,292	191,031	79,446	418,021	1,162,439
Total Bond Funds	529,057	798,069	449,085	521,546	651,744	2,949,501
Other Capital Funds						
Other Capital Funds						
Capital Grants	189,542	153,630	307,972	125,733	102,219	879,096
Capital Reserves	15,151	10,000	11,300	7,000	7,000	50,451
Customer Facility Charges	20,558	20,565	20,562	20,566	20,564	102,815
Federal, State and Other Participation	118,761	69,365	48,832	45,453	45,816	328,226
Impact Fees	166,111	7,295	-	1,750	-	175,156
Other Capital	835	-	-	-	-	835
Other Cities' Share in Joint Ventures	34,721	33,064	60,501	31,766	72,552	232,605
Passenger Facility Charges	81,365	75,595	85,593	89,564	87,047	419,163
Solid Waste Remediation	1,465	372	357	361	366	2,921
Total Other Capital Funds	628,509	369,885	535,117	322,193	335,563	2,191,268
Total	2,180,453	1,728,611	1,467,530	1,390,684	1,481,200	8,248,478

SCHEDULE 3
SUMMARY OF 2021-26 CAPITAL IMPROVEMENT PROGRAM
FINANCED BY OPERATING FUNDS
(In Thousands of Dollars)

	2021-22	2022-23	2023-24	2024-25	2025-26	Total
<u>Use of Funds</u>						
Aviation	126,448	47,427	32,284	45,779	30,546	282,484
Economic Development	9,450	6,540	7,663	6,390	6,590	36,633
Environmental Programs	250	250	250	250	250	1,250
Facilities Management	16,491	13,775	13,775	13,975	14,026	72,042
Fire Protection	11,263	-	-	-	-	11,263
Historic Preservation & Planning	3,648	-	-	-	-	3,648
Housing	34,064	13,034	6,377	6,215	5,340	65,029
Information Technology	9,680	6,748	19,387	6,748	6,748	49,311
Libraries	955	955	955	955	955	4,775
Neighborhood Services	12,306	1,750	-	-	-	14,056
Parks, Recreation & Mountain Preserves	68,126	32,155	30,670	29,700	29,075	189,726
Phoenix Convention Center	15,638	5,031	3,764	5,834	1,753	32,019
Public Art Program	1,584	814	156	60	60	2,674
Public Transit	337,340	78,172	139,505	201,581	112,317	868,915
Solid Waste Disposal	9,344	9,712	6,675	3,208	4,641	33,580
Street Transportation & Drainage	168,966	100,581	101,720	99,770	117,289	588,325
Wastewater	69,595	80,781	56,561	70,205	85,737	362,880
Water	127,740	162,933	63,586	56,276	78,565	489,100
Total Operating Funds	1,022,887	560,657	483,328	546,945	493,893	3,107,710
<u>Source of Funds</u>						
Operating Funds						
General Funds						
General Fund	24,052	19,060	19,057	19,163	19,057	100,390
Library	955	955	955	955	955	4,775
Special Revenue Funds						
Arizona Highway User Revenue	85,482	61,428	67,394	65,399	77,298	357,001
Capital Construction	20,380	9,086	8,226	8,226	8,226	54,144
Community Reinvestment	7,734	3,425	4,697	3,425	3,425	22,707
Development Services	4,451	140	2,243	140	140	7,115
Grants	125,058	58,575	50,673	73,418	51,581	359,305
Other Restricted	12,718	1,615	1,465	1,465	1,615	18,880
Parks and Preserves	66,212	30,155	30,691	29,725	29,100	185,883
Regional Transit	13,961	4,389	3,989	13,774	5,774	41,888
Sports Facilities	2,393	4,000	2,000	2,000	2,000	12,393
Transportation 2050	308,724	60,366	121,163	146,781	92,148	729,182
Enterprise Funds						
Aviation	126,993	47,716	35,870	46,068	30,836	287,482
Convention Center	15,480	5,098	4,250	5,798	1,824	32,451
Solid Waste	11,278	11,492	6,874	3,607	5,091	38,342
Wastewater	71,659	82,916	58,037	70,436	85,968	369,016
Water	125,355	160,240	65,743	56,564	78,853	486,756
Total Operating Funds	1,022,887	560,657	483,328	546,945	493,893	3,107,710

SCHEDULE 4
SUMMARY OF 2021-26 CAPITAL IMPROVEMENT PROGRAM
FINANCED BY BOND FUNDS
(In Thousands of Dollars)

	2021-22	2022-23	2023-24	2024-25	2025-26	Total
<u>Use of Funds</u>						
Arts and Cultural Facilities	902	-	-	-	-	902
Aviation	90,102	45,666	100,666	91,667	103,660	431,761
Facilities Management	8,362	8,100	8,100	-	-	24,562
Finance	8,000	-	-	-	-	8,000
Fire Protection	14,576	-	-	-	-	14,576
Human Services	600	-	-	-	-	600
Information Technology	9,651	-	-	-	-	9,651
Non-Departmental Capital	1,298	-	-	-	-	1,298
Police Protection	3,500	-	-	-	-	3,500
Public Art Program	4,453	3,047	1,405	483	423	9,810
Public Transit	1,360	108,797	27,244	20,886	3,358	161,645
Solid Waste Disposal	18,995	11,000	-	-	-	29,995
Street Transportation & Drainage	38,008	-	-	-	-	38,008
Wastewater	111,732	367,845	121,934	329,284	126,602	1,057,397
Water	217,517	253,615	189,736	79,226	417,701	1,157,795
Total Bond Funds	529,057	798,069	449,085	521,546	651,744	2,949,501

Source of Funds

Bond Funds

General Obligation Bond Funds

2001 General Obligation Bonds	902	-	-	-	-	902
2006 General Obligation Bonds	4,370	-	-	-	-	4,370

Nonprofit Corporation Bond Funds

Aviation Bonds	92,487	45,666	100,666	91,667	103,660	434,146
Other Bonds	40,590	8,100	8,100	-	-	56,790
Solid Waste Bonds	19,145	11,050	60	60	50	30,365
Transportation 2050 Bonds	39,898	108,797	27,244	20,886	3,358	200,183
Wastewater Bonds	112,016	370,164	121,984	329,487	126,655	1,060,306
Water Bonds	219,648	254,292	191,031	79,446	418,021	1,162,439

Total Bond Funds	529,057	798,069	449,085	521,546	651,744	2,949,501
-------------------------	----------------	----------------	----------------	----------------	----------------	------------------

SCHEDULE 5
SUMMARY OF 2021-26 CAPITAL IMPROVEMENT PROGRAM
FINANCED BY OTHER CAPITAL FUNDS
(In Thousands of Dollars)

	2021-22	2022-23	2023-24	2024-25	2025-26	Total
<u>Use of Funds</u>						
Aviation	132,804	168,047	192,049	156,532	130,499	779,931
Facilities Management	835	-	-	-	-	835
Fire Protection	11,294	-	-	-	-	11,294
Housing	11,949	4,417	2,820	2,000	2,000	23,186
Libraries	4,666	-	-	-	-	4,666
Non-Departmental Capital	101,820	102,325	102,822	103,329	103,828	514,123
Parks, Recreation & Mountain Preserves	15,676	7,295	-	-	-	22,971
Police Protection	20,912	7,000	7,000	7,000	7,000	48,912
Public Art Program	2	-	-	-	-	2
Public Transit	69,219	-	141,935	-	-	211,154
Regional Wireless Cooperative	6,001	6,001	6,001	6,001	6,001	30,005
Solid Waste Disposal	2,616	3,372	4,657	361	366	11,372
Street Transportation & Drainage	125,812	44,366	23,333	21,204	19,319	234,034
Wastewater	67,312	23,595	54,195	24,400	37,057	206,558
Water	57,591	3,469	306	1,365	29,493	92,225
Total Other Capital Funds	628,509	369,885	535,117	322,193	335,563	2,191,268

Source of Funds

Other Capital Funds

Other Capital Funds						
Capital Grants	189,542	153,630	307,972	125,733	102,219	879,096
Capital Reserves	15,151	10,000	11,300	7,000	7,000	50,451
Customer Facility Charges	20,558	20,565	20,562	20,566	20,564	102,815
Federal, State and Other Participation	118,761	69,365	48,832	45,453	45,816	328,226
Impact Fees	166,111	7,295	-	1,750	-	175,156
Other Capital	835	-	-	-	-	835
Other Cities' Share in Joint Ventures	34,721	33,064	60,501	31,766	72,552	232,605
Passenger Facility Charges	81,365	75,595	85,593	89,564	87,047	419,163
Solid Waste Remediation	1,465	372	357	361	366	2,921
Total Other Capital Funds	628,509	369,885	535,117	322,193	335,563	2,191,268

SCHEDULE 6
SUMMARY OF 2021-22 CAPITAL IMPROVEMENT PROGRAM
BY PROGRAM AND SOURCE OF FUNDS
(In Thousands of Dollars)

Program	Total 2021-22 Proposed Budget	Operating Funds	General Obligation Bond Funds	Nonprofit Corporation Bond Funds	Other Capital Funds
Arts and Cultural Facilities	902	-	902	-	-
Aviation	349,354	126,448	-	90,102	132,804
Economic Development	9,450	9,450	-	-	-
Environmental Programs	250	250	-	-	-
Facilities Management	25,688	16,491	-	8,362	835
Finance	8,000	-	-	8,000	-
Fire Protection	37,133	11,263	-	14,576	11,294
Historic Preservation & Planning	3,648	3,648	-	-	-
Housing	46,013	34,064	-	-	11,949
Human Services	600	-	600	-	-
Information Technology	19,331	9,680	-	9,651	-
Libraries	5,621	955	-	-	4,666
Neighborhood Services	12,306	12,306	-	-	-
Non-Departmental Capital	103,118	-	-	1,298	101,820
Parks, Recreation & Mountain Preserves	83,802	68,126	-	-	15,676
Phoenix Convention Center	15,638	15,638	-	-	-
Police Protection	24,412	-	3,500	-	20,912
Public Art Program	6,039	1,584	-	4,453	2
Public Transit	407,919	337,340	-	1,360	69,219
Regional Wireless Cooperative	6,001	-	-	-	6,001
Solid Waste Disposal	30,954	9,344	-	18,995	2,616
Street Transportation & Drainage	332,786	168,966	270	37,738	125,812
Wastewater	248,640	69,595	-	111,732	67,312
Water	402,848	127,740	-	217,517	57,591
Total	2,180,453	1,022,887	5,272	523,784	628,509

SCHEDULE 7
RESOURCES AND EXPENDITURES BY CAPITAL FUND
2021-22 CAPITAL IMPROVEMENT PROGRAM
(In Thousands of Dollars)

	Budgeted Beginning Fund Balance	Revenues and Other Sources/ (Uses)	Expenditures	Ending Balance	Projected Resources Beyond 2021-22	Funds Available Beyond 2021-22
1988 General Obligation Bonds						
1988 Freeway Mitigation Bonds	849	-	-	849	1,000	1,849
1988 Parks Bonds	419	-	-	419	-	419
1988 Police Bonds	27	-	-	27	-	27
	1,295	-	-	1,295	1,000	2,295
1989 General Obligation Bonds						
1989 Historic Preservation Bonds	2	-	-	2	-	2
	2	-	-	2	-	2
2001 General Obligation Bonds						
2001 Affordable Housing and Homeless Shelter Bonds	1,053	-	-	1,053	-	1,053
2001 Education, Youth and Cultural Facilities Bonds	(275)	-	902	(1,177)	1,700	523
2001 Environmental Improvement and Cleanup Bonds	261	-	-	261	630	891
2001 Fire Protection Bonds	(788)	-	-	(788)	800	12
2001 Neighborhood Protection and Senior Centers Bonds	631	-	-	631	2,355	2,986
2001 New & Improved Libraries Bonds	3,450	-	-	3,450	900	4,350
2001 Parks, Open Space and Recreation Facilities Bonds	(332)	-	-	(332)	4,425	4,093
2001 Police, Fire and Computer Technology Bonds	(51)	-	-	(51)	615	564
2001 Police Protection Facilities and Equipment Bonds	(524)	-	-	(524)	1,115	591
2001 Preserving Phoenix Heritage Bonds	(173)	-	-	(173)	795	622
2001 Storm Sewer Bonds	-	-	-	-	50	50
2001 Street Improvement Bonds	(457)	-	-	(457)	2,225	1,768
	2,795	-	902	1,893	15,610	17,503
2006 General Obligation Bonds						
2006 Affordable Housing and Neighborhoods Bonds	3,539	-	-	3,539	17,795	21,334
2006 Education Bonds	(4,549)	-	-	(4,549)	8,090	3,541
2006 Libraries, Senior and Cultural Centers Bonds	(3,127)	-	600	(3,727)	27,190	23,463
2006 Parks and Open Spaces Bonds	2,049	-	-	2,049	13,685	15,734
2006 Police, Fire and City Technology Bonds	621	-	-	621	4,790	5,411
2006 Police, Fire and Homeland Security Bonds	(4,051)	-	3,500	(7,551)	36,700	29,149
2006 Street and Storm Sewer Improvements Bonds	5,939	-	270	5,669	27,495	33,164
	421	-	4,370	(3,949)	135,745	131,796
Nonprofit Corporation Bond Funds						
Aviation Bonds	325,805	(14,975)	92,487	218,343	546,210	764,553
Convention Center Bonds	(101)	-	-	(101)	4,000	3,899
Other Bonds	71,871	-	40,590	31,281	70,095	101,376
Parks and Preserves Bonds	-	-	-	-	66,000	66,000
Solid Waste Bonds	39,542	-	19,145	20,397	145,000	165,397
Transit 2000 Bonds	66	-	-	66	-	66
Transportation 2050 Bonds	37,666	500,000	39,898	497,768	600,000	1,097,768
Wastewater Bonds	(109,207)	-	112,016	(221,223)	271,730	50,507
Water Bonds	(236,863)	200,000	219,648	(256,511)	331,870	75,359
	128,780	685,025	523,784	290,021	2,034,905	2,324,926
Total Bond Funds	133,292	685,025	529,057	289,260	2,187,260	2,476,520

SCHEDULE 7
RESOURCES AND EXPENDITURES BY CAPITAL FUND (Continued)
2021-22 CAPITAL IMPROVEMENT PROGRAM
(In Thousands of Dollars)

	Budgeted Beginning Fund Balance	Revenues and Other Sources/ (Uses)	Expenditures	Ending Balance	Projected Resources Beyond 2021-22	Funds Available Beyond 2021-22
Other Capital Funds						
Capital Gifts	35	-	-	35	-	35
Capital Grants	-	189,542	189,542	-	689,554	689,554
Capital Reserves	242,187	19,250	15,151	246,286	-	246,286
Customer Facility Charges	6,669	17,645	20,558	3,756	220,851	224,607
Federal, State and Other Participation	-	118,761	118,761	-	209,465	209,465
Impact Fees	206,409	-	166,111	40,298	-	40,298
Other Capital	1,374	-	835	539	-	539
Other Cities' Share in Joint Ventures	-	34,721	34,721	-	197,884	197,884
Passenger Facility Charges	37,606	77,959	81,365	34,200	372,302	406,502
Solid Waste Remediation	5,992	-	1,465	4,527	-	4,527
Total Other Capital Funds	500,273	457,878	628,509	329,642	1,690,057	2,019,699
Total	633,566	1,142,903	1,157,566	618,903	3,877,317	4,496,220

SCHEDULE 8
2021-26 CAPITAL IMPROVEMENT PROGRAM
ESTIMATED ONGOING OPERATING COSTS
BY PROGRAM AND PROJECT

Anticipated operating budget impacts of capital projects are presented below and are accounted for in the City's multi-year financial plans. These costs are associated with staffing of new facilities, maintenance, utilities, licensing, and other recurring expenditures. Detailed operating impacts including counts and job classifications of new positions are reviewed and budgeted at the time of project delivery and are described in the Program Changes sections of the Detail Budget Book. Ongoing operating costs for completed capital projects for the current budget year are detailed in the Capital Improvement Program section of the Summary Budget document.

Project No.	Project Title	Estimated Ongoing Cost
Finance		
FA10700003	SAP Financial System Upgrade	127,000
Fire Protection		
FD57100027	Fire Station 62	3,215,000
Historic Preservation & Planning		
PN00000001	KIVA Replacement Project	2,100,000
Information Technology		
IT10300001	Data Center Modernization	4,000,000
IT10301000	Data Center Optical Core & Mechanical Replacement	40,000
IT50000001	Privileged Access Management System	350,000
Parks, Recreation & Mountain Preserves		
PA75200538	Cesar Chavez Community Center	1,000,000
PA75200679	87th Avenue and Lower Buckeye Road Park	181,000
PA75200680	55th Avenue and Samantha Way Park	280,000
PA75200681	71st Avenue and Meadows Loop Road Park	350,000
PA75200683	Lone Mountain Park	730,000
Wastewater		
WS90140015	Tres Rios Recreational Component	40,000
WS90300008	Cave Creek Water Reclamation Plant Rehabilitation	3,000,000
WS90400023	Lift Station Replacement	20,000
WS90400094	Lift Station 77	20,000
Water		
WS85010054	Groundwater Wells	3,310,000
WS85100032	Booster Pump Station Replacement Program	310,000
WS85100046	4A-NB9 In-Line Booster Station	150,000

Capital Program Summaries

Arts and Cultural Facilities

The Arts and Cultural Facilities program totals \$0.9 million and is funded by General Obligation Bond funds.

Projects are typically prioritized based on community input obtained during the development of periodic General Obligation Bond programs.

The program provides partial funding to develop a Latino Cultural Center.

**PROGRAM SUMMARY
2021-26 CAPITAL IMPROVEMENT PROGRAM
ARTS AND CULTURAL FACILITIES**

	2021-22	2022-23	2023-24	2024-25	2025-26	Total
<u>Program Area</u>						
Art Facilities	902,484	-	-	-	-	902,484
Program Total	902,484	-	-	-	-	902,484
<u>Source of Funds</u>						
Bond Funds						
General Obligation Bond Funds						
2001 General Obligation Bonds	902,484	-	-	-	-	902,484
Total Bond Funds	902,484	-	-	-	-	902,484
Program Total	902,484	-	-	-	-	902,484

Aviation

The Aviation program totals \$1,494.2 million and is funded by Aviation, Aviation Bond, Capital Grant and Passenger Facility Charge funds.

The Aviation program includes improvements at Phoenix Sky Harbor International, Phoenix Deer Valley and Phoenix Goodyear Airports as well as support for Phoenix-Mesa Gateway Airport.

Various divisions of the Aviation Department are responsible to identify and request new CIP projects as they are needed for airport expansion and replacement of existing infrastructure. They work with the stakeholders impacted by the project to develop a business case which includes a scope, schedule, and budget, including a return on investment analysis, for the project. As part of the business case, a points-based score is developed for the project. Scoring is based on the project's return on investment, cost reduction or net present value; efficiency or productivity improvements; potential for risk transfer or public-private partnerships; regulatory mandates; safety and security risk mitigation; and level of service or community relations needs. The business case is then presented to Aviation's executive team for approval or revision. If approval is received, the project is placed on the priority ranking list according to the project's score to await available funding and incorporation into the Aviation CIP.

Major projects include:

- Modernization of Terminal 4 vertical and horizontal transportation equipment

- Trenching of the Union Pacific Railroad tracks north of the airport to develop land for aviation purposes

- Reconfiguration of the Facilities and Services complex allowing for a future crossfield taxiway

- Design and construction of Terminal 3 North Concourse

**PROGRAM SUMMARY
2021-26 CAPITAL IMPROVEMENT PROGRAM
AVIATION**

	2021-22	2022-23	2023-24	2024-25	2025-26	Total
Program Area						
Deer Valley Airport	32,949,156	3,192,671	-	-	-	36,141,827
Goodyear Airport	21,480,122	2,775,000	-	-	-	24,255,122
Phoenix-Mesa Gateway Airport	1,300,000	-	-	-	-	1,300,000
Sky Harbor Air Cargo Facilities	-	640,000	7,360,000	-	-	8,000,000
Sky Harbor Airport Development	65,992,700	73,334,000	73,330,000	72,327,000	73,333,000	358,316,700
Sky Harbor-Airside Fleet Acquisition	245,000	-	-	-	-	245,000
Sky Harbor Contingency	100,688,093	145,494,235	170,289,692	155,256,734	122,525,149	694,253,903
Sky Harbor Dev Study and Env Projects	964,007	-	-	-	-	964,007
Sky Harbor Land Acquisition	26,558,870	-	-	-	-	26,558,870
Sky Harbor Maintenance Facilities	2,462,500	7,388,500	7,000,000	7,628,000	-	24,479,000
Sky Harbor PHX Sky Train	6,035,477	-	-	-	-	6,035,477
Sky Harbor RCC & Parking Facility	7,427,070	-	-	-	-	7,427,070
Sky Harbor Runways, Taxiways & Aprons	13,518,862	3,061,585	3,020,000	3,766,570	1,852,913	25,219,930
Sky Harbor Security Projects	145,000	-	-	-	-	145,000
Sky Harbor Technology Development	1,695,339	-	-	-	-	1,695,339
Sky Harbor Terminal 2	6,830,162	-	-	-	-	6,830,162
Sky Harbor Terminal 3	2,945,773	9,000,000	64,000,000	55,000,000	66,994,000	197,939,773
Sky Harbor Terminal 4	57,115,679	16,253,040	-	-	-	73,368,719
Sky Harbor Terminal Redevelopment Focus	1,000,000	-	-	-	-	1,000,000
Program Total	349,353,810	261,139,031	324,999,692	293,978,304	264,705,062	1,494,175,899
Source of Funds						
Operating Funds						
Enterprise Funds						
Aviation	126,447,623	47,426,511	32,284,452	45,778,857	30,546,255	282,483,698
Total Operating Funds	126,447,623	47,426,511	32,284,452	45,778,857	30,546,255	282,483,698
Bond Funds						
Nonprofit Corporation Bond Funds						
Aviation Bonds	90,101,981	45,666,000	100,666,000	91,667,000	103,660,000	431,760,981
Total Bond Funds	90,101,981	45,666,000	100,666,000	91,667,000	103,660,000	431,760,981
Other Capital Funds						
Other Capital Funds						
Capital Grants	108,204,450	149,212,520	163,217,240	123,732,964	100,218,807	644,585,981
Passenger Facility Charges	24,599,756	18,834,000	28,832,000	32,799,483	30,280,000	135,345,239
Total Other Capital Funds	132,804,206	168,046,520	192,049,240	156,532,447	130,498,807	779,931,220
Program Total	349,353,810	261,139,031	324,999,692	293,978,304	264,705,062	1,494,175,899

Economic Development

The \$36.6 million Economic Development program is funded by Downtown Community Reinvestment, Arizona Highway User Revenue, Other Restricted and Sports Facilities funds.

The Community and Economic Development Department identifies new CIP projects by various methods which include: alignment with strategic planning objectives; collaboration with business, government and educational partners; and, engagement with community groups and business associations. The City commits funds and expertise to partner with private and public entities. These partnerships help to expand the City's economy through the creation of new infrastructure and civic improvements that trigger regional revitalization, enhance public tax revenues, facilitate the growth of the knowledge workforce, and promote higher education opportunities. Other benefits include achieving affordable and workforce housing objectives, and support of historic preservation and adaptive reuse projects.

Major projects include:

- Downtown Redevelopment Area project facilitation and assistance

- ASU Thunderbird School of Global Management development assistance

- Historic Preservation and Conservation facilitation and assistance

- Arizona Biomedical Corridor Project facilitation and assistance

**PROGRAM SUMMARY
2021-26 CAPITAL IMPROVEMENT PROGRAM
ECONOMIC DEVELOPMENT**

	2021-22	2022-23	2023-24	2024-25	2025-26	Total
<u>Program Area</u>						
Biomedical Campus	450,000	250,000	100,000	100,000	300,000	1,200,000
Downtown Development	7,224,460	3,100,000	4,372,193	3,100,000	3,100,000	20,896,653
Economic Development	585,344	585,344	585,344	585,344	585,344	2,926,720
Other Economic Development	725,000	525,000	525,000	525,000	525,000	2,825,000
Sports Facilities	465,000	2,080,000	2,080,000	2,080,000	2,080,000	8,785,000
Program Total	9,449,804	6,540,344	7,662,537	6,390,344	6,590,344	36,633,373
<u>Source of Funds</u>						
Operating Funds						
Special Revenue Funds						
Arizona Highway User Revenue	15,000	-	-	-	-	15,000
Community Reinvestment	7,734,460	3,425,000	4,697,193	3,425,000	3,425,000	22,706,653
Other Restricted	1,315,344	1,115,344	965,344	965,344	1,165,344	5,526,720
Sports Facilities	385,000	2,000,000	2,000,000	2,000,000	2,000,000	8,385,000
Total Operating Funds	9,449,804	6,540,344	7,662,537	6,390,344	6,590,344	36,633,373
Program Total	9,449,804	6,540,344	7,662,537	6,390,344	6,590,344	36,633,373

Environmental Programs

The \$1.3 million Environmental Programs CIP is funded by Other Restricted funds. Environmental Programs facilitates citywide general stormwater compliance projects.

Stormwater capital improvement projects are implemented to advance the City's efforts to comply with stormwater management requirements and regulations. Any City department may propose a potential stormwater project, provided that the project meets the criteria outlined in the Stormwater Capital Improvement Project Fund Eligibility and Funding Protocol. The proposed projects are periodically reviewed by the Stormwater Working Group and then approved by the Stormwater Executive Committee based on criteria established in the funding protocol, including: risk of regulatory non-compliance, ability for the project to achieve sustained compliance, degradation to the City's Municipal Separate Storm Sewer System, need for remediation, and other associated risks.

**PROGRAM SUMMARY
2021-26 CAPITAL IMPROVEMENT PROGRAM
ENVIRONMENTAL PROGRAMS**

	2021-22	2022-23	2023-24	2024-25	2025-26	Total
<u>Program Area</u>						
Stormwater Compliance	250,000	250,000	250,000	250,000	250,000	1,250,000
Program Total	250,000	250,000	250,000	250,000	250,000	1,250,000
<u>Source of Funds</u>						
Operating Funds						
Special Revenue Funds						
Other Restricted	250,000	250,000	250,000	250,000	250,000	1,250,000
Total Operating Funds	250,000	250,000	250,000	250,000	250,000	1,250,000
Program Total	250,000	250,000	250,000	250,000	250,000	1,250,000

Facilities Management

The Facilities Management program totals \$97.4 million and is funded by General, Development Services, Other Restricted, Solid Waste, Wastewater, Water, Other Bond and Other Capital funds.

The Facilities Management program includes various major maintenance projects for City facilities and fuel infrastructure. Additional citywide efforts to be implemented by Facilities Management primarily include: security access control, energy efficient retrofits, fire and life safety systems, roofs, parking lots, and electric service entrance systems.

Most Facilities Management capital projects are requested and prioritized under the annual General Fund Facilities Project Prioritization Process. New project requests originate from facility lifecycle replacement plans, facility assessments, engineering studies, testing results, citizen requests, regulatory compliance, and identification of asset deterioration by City facilities staff. Projects are reviewed by a committee of subject matter experts from various departments and are evaluated and prioritized on the basis of human safety, service continuity, damage avoidance, aesthetic deficiency mitigation, regulatory considerations and potential for increasing efficiency.

**PROGRAM SUMMARY
2021-26 CAPITAL IMPROVEMENT PROGRAM
FACILITIES MANAGEMENT**

	2021-22	2022-23	2023-24	2024-25	2025-26	Total
<u>Program Area</u>						
Downtown Facilities	3,005,000	-	-	-	-	3,005,000
Energy Conservation	500,000	500,000	500,000	700,000	700,000	2,900,000
Equipment Management	613,188	-	-	-	51,000	664,188
Other Facilities Management	21,252,423	21,375,000	21,375,000	13,275,000	13,275,000	90,552,423
Service Centers	317,500	-	-	-	-	317,500
Program Total	25,688,111	21,875,000	21,875,000	13,975,000	14,026,000	97,439,111
<u>Source of Funds</u>						
Operating Funds						
General Funds						
General Fund	14,947,500	13,775,000	13,775,000	13,775,000	13,775,000	70,047,500
Special Revenue Funds						
Development Services	480,000	-	-	-	-	480,000
Other Restricted	604,188	-	-	-	-	604,188
Enterprise Funds						
Solid Waste	99,000	-	-	200,000	251,000	550,000
Wastewater	150,000	-	-	-	-	150,000
Water	210,000	-	-	-	-	210,000
Total Operating Funds	16,490,688	13,775,000	13,775,000	13,975,000	14,026,000	72,041,688
Bond Funds						
Nonprofit Corporation Bond Funds						
Other Bonds	8,362,423	8,100,000	8,100,000	-	-	24,562,423
Total Bond Funds	8,362,423	8,100,000	8,100,000	-	-	24,562,423
Other Capital Funds						
Other Capital Funds						
Other Capital	835,000	-	-	-	-	835,000
Total Other Capital Funds	835,000	-	-	-	-	835,000
Program Total	25,688,111	21,875,000	21,875,000	13,975,000	14,026,000	97,439,111

Finance

The Finance program totals \$8.0 million, funded by Other Bond funds, supporting enhancements to the citywide financial system.

**PROGRAM SUMMARY
2021-26 CAPITAL IMPROVEMENT PROGRAM
FINANCE**

	2021-22	2022-23	2023-24	2024-25	2025-26	Total
<u>Program Area</u>						
Enterprise Resource Planning	8,000,000	-	-	-	-	8,000,000
Program Total	8,000,000	-	-	-	-	8,000,000
<u>Source of Funds</u>						
Bond Funds						
Nonprofit Corporation Bond Funds						
Other Bonds	8,000,000	-	-	-	-	8,000,000
Total Bond Funds	8,000,000	-	-	-	-	8,000,000
Program Total	8,000,000	-	-	-	-	8,000,000

Fire Protection

The \$37.1 million Fire Protection program is funded by General, Other Restricted, Other Bonds and Impact Fee funds.

The program consists of infrastructure in growth areas, implementation of new Computer Aided Dispatch and Records Management systems, construction of new Fire Station 62 at 99th Avenue and Lower Buckeye Road, and land acquisition for a future fire station.

The Phoenix Fire Department plans for CIP projects through a prioritized strategic forecasting process. The most significant projects for the department are construction of future fire stations that have been forecasted through the creation of a twenty-year fire station implementation plan. The forecast plan was developed through analysis of a variety of factors such as: existing fire stations' location and capacity, key performance indicators, and planned growth. Additionally, other identified new CIP project needs are presented to the Fire Department executive staff in the form of business cases, that are then evaluated based on the potential positive impact on service delivery to the Phoenix community.

Development Impact Fee-funded projects are identified in accordance with state statutes, ensuring capital funding for service levels in planning areas is consistent with service levels in developed areas of the City. Identified projects are incorporated in the City's Infrastructure Financing Plan, which is reviewed by a citizens' committee prior to public hearings and ultimate adoption by the City Council.

**PROGRAM SUMMARY
2021-26 CAPITAL IMPROVEMENT PROGRAM
FIRE PROTECTION**

	2021-22	2022-23	2023-24	2024-25	2025-26	Total
<u>Program Area</u>						
Fire Operations Center	24,259,064	-	-	-	-	24,259,064
Fire Stations	12,873,569	-	-	-	-	12,873,569
Program Total	37,132,633	-	-	-	-	37,132,633
<u>Source of Funds</u>						
Operating Funds						
General Funds						
General Fund	1,580,000	-	-	-	-	1,580,000
Special Revenue Funds						
Other Restricted	9,682,645	-	-	-	-	9,682,645
Total Operating Funds	11,262,645	-	-	-	-	11,262,645
Bond Funds						
Nonprofit Corporation Bond Funds						
Other Bonds	14,576,419	-	-	-	-	14,576,419
Total Bond Funds	14,576,419	-	-	-	-	14,576,419
Other Capital Funds						
Other Capital Funds						
Impact Fees	11,293,569	-	-	-	-	11,293,569
Total Other Capital Funds	11,293,569	-	-	-	-	11,293,569
Program Total	37,132,633	-	-	-	-	37,132,633

Historic Preservation & Planning

The Historic Preservation and Planning program totals \$3.6 million and is funded by the Development Services fund.

The program includes the SHAPE Phoenix project which targets the Planning and Development Department's primary land management applications for replacement. This multi-year project envisions replacing KIVA, PlanWeb and other supporting applications with a modern Planning, Zoning, Plan Review and Permitting application that supports community planning, development and regulation.

**PROGRAM SUMMARY
2021-26 CAPITAL IMPROVEMENT PROGRAM
HISTORIC PRESERVATION & PLANNING**

	2021-22	2022-23	2023-24	2024-25	2025-26	Total
<u>Program Area</u>						
Planning	3,648,000	-	-	-	-	3,648,000
Program Total	3,648,000	-	-	-	-	3,648,000
<u>Source of Funds</u>						
Operating Funds						
Special Revenue Funds						
Development Services	3,648,000	-	-	-	-	3,648,000
Total Operating Funds	3,648,000	-	-	-	-	3,648,000
Program Total	3,648,000	-	-	-	-	3,648,000

Housing

The Housing program totals \$88.2 million and is funded by Operating Grant, Other Restricted and Capital Grant funds.

The program provides funding for the creation and modernization of senior public housing units and affordable housing units for low-income families throughout the City. Grant-funded modernization projects are planned based on the availability of these funds. Projects include HOME multifamily loan programs, transformation of the Choice Neighborhood at Edison-Eastlake community, conversion of existing public housing units into Rental Assistance Demonstration (RAD) housing units, affordable housing development and rehabilitation, and remodeling of family and senior public housing units.

Housing Department capital improvement projects are identified based on City management's priority list and the Mayor's Affordable Housing Initiative, in coordination with planned redevelopment programs, feedback from the Public Housing Resident Advisory Board, the Affordable Housing Development Community, and other stakeholders. Fiscal staff, project managers and housing managers actively participate in prioritizing funding availability, and addressing community housing needs and contractual terms of co-developers.

**PROGRAM SUMMARY
2021-26 CAPITAL IMPROVEMENT PROGRAM
HOUSING**

	2021-22	2022-23	2023-24	2024-25	2025-26	Total
<u>Program Area</u>						
Affordable Housing Modernization	1,908,334	1,417,029	1,000,000	1,000,000	2,500,000	7,825,363
HOME Grant	19,303,845	6,729,739	4,500,000	4,500,000	4,500,000	39,533,584
HOME Program Income	1,015,000	1,015,000	1,015,000	1,015,000	139,885	4,199,885
HOPE VI	12,245,000	4,588,932	162,080	-	-	16,996,012
Housing Development	11,540,792	3,700,000	2,520,000	1,700,000	200,000	19,660,792
Program Total	46,012,971	17,450,700	9,197,080	8,215,000	7,339,885	88,215,636
<u>Source of Funds</u>						
Operating Funds						
Special Revenue Funds						
Grants	33,863,845	12,833,671	6,177,080	6,015,000	5,139,885	64,029,481
Other Restricted	200,000	200,000	200,000	200,000	200,000	1,000,000
Total Operating Funds	34,063,845	13,033,671	6,377,080	6,215,000	5,339,885	65,029,481
Other Capital Funds						
Other Capital Funds						
Capital Grants	11,949,126	4,417,029	2,820,000	2,000,000	2,000,000	23,186,155
Total Other Capital Funds	11,949,126	4,417,029	2,820,000	2,000,000	2,000,000	23,186,155
Program Total	46,012,971	17,450,700	9,197,080	8,215,000	7,339,885	88,215,636

Human Services

The \$0.6 million Human Services program is funded by General Obligation Bond funds.

Projects are typically prioritized based on community input obtained during the development of periodic General Obligation Bond programs.

The Human Services program includes design of a multi-purpose senior center adjacent to the Southwest Family Services Center.

**PROGRAM SUMMARY
2021-26 CAPITAL IMPROVEMENT PROGRAM
HUMAN SERVICES**

	2021-22	2022-23	2023-24	2024-25	2025-26	Total
<u>Program Area</u>						
Senior Centers	600,000	-	-	-	-	600,000
Program Total	600,000	-	-	-	-	600,000
<u>Source of Funds</u>						
Bond Funds						
General Obligation Bond Funds						
2006 General Obligation Bonds	600,000	-	-	-	-	600,000
Total Bond Funds	600,000	-	-	-	-	600,000
Program Total	600,000	-	-	-	-	600,000

Information Technology

The \$59.0 million Information Technology program is funded by General, Arizona Highway User Revenue, Development Services, Transportation 2050, Aviation, Convention Center, Solid Waste, Wastewater, Water and Other Bond funds.

Information Technology CIP project requests typically start with the submission of a Business Investment Request Form from operational staff. The form provides City leadership visibility into information technology spending across the organization and helps ensure technology purchases are in alignment with current and future technology. Projects are evaluated and approved by various Information Technology divisions for security, application, and infrastructure considerations. After divisional review, projects are submitted for evaluation and prioritization by the Chief Information Officer and City executive staff.

The Information Technology program includes enhancement of the City's business intelligence and business analysis capabilities, replacement of FCC-mandated equipment with 700 MHz radios, and implementation of a modernized data center environment to provide a more reliable and secure computing environment.

PROGRAM SUMMARY
2021-26 CAPITAL IMPROVEMENT PROGRAM
INFORMATION TECHNOLOGY

	2021-22	2022-23	2023-24	2024-25	2025-26	Total
<u>Program Area</u>						
Information Security	750,000	-	-	-	-	750,000
IT Business Solutions	1,014,493	4,347,826	4,347,826	4,347,826	4,347,826	18,405,797
IT Data/Network Operations	15,566,699	400,000	13,038,900	400,000	400,000	29,805,599
Radio Communication	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
Program Total	19,331,192	6,747,826	19,386,726	6,747,826	6,747,826	58,961,396
<u>Source of Funds</u>						
Operating Funds						
General Funds						
General Fund	7,298,012	5,281,880	5,281,880	5,281,880	5,281,880	28,425,532
Special Revenue Funds						
Arizona Highway User Revenue	252,119	235,474	1,714,770	235,474	235,474	2,673,311
Development Services	323,438	140,442	2,242,600	140,442	140,442	2,987,364
Transportation 2050	289,825	46,582	2,278,503	46,582	46,582	2,708,074
Enterprise Funds						
Aviation	539,362	289,262	3,585,238	289,262	289,262	4,992,386
Convention Center	68,463	71,207	486,448	71,207	71,207	768,532
Solid Waste	285,248	199,071	199,071	199,071	199,071	1,081,532
Wastewater	264,132	230,565	1,476,288	230,565	230,565	2,432,115
Water	359,894	253,343	2,121,928	253,343	253,343	3,241,851
Total Operating Funds	9,680,493	6,747,826	19,386,726	6,747,826	6,747,826	49,310,697
Bond Funds						
Nonprofit Corporation Bond Funds						
Other Bonds	9,650,699	-	-	-	-	9,650,699
Total Bond Funds	9,650,699	-	-	-	-	9,650,699
Program Total	19,331,192	6,747,826	19,386,726	6,747,826	6,747,826	58,961,396

Libraries

The Libraries program totals \$9.4 million and is funded by General and Impact Fee funds.

The program includes branch library improvements and renovations to maintain current standards, and growth-driven infrastructure development pending future funding availability.

Improvement and renovation projects are requested and prioritized under the annual General Fund Facilities Project Prioritization Process. New project requests originate from facility lifecycle replacement plans, facility assessments, engineering studies, testing results, citizen requests, regulatory compliance, and identification of asset deterioration by City facilities staff. Projects are reviewed by a committee of subject matter experts from various departments and are evaluated and prioritized on the basis of human safety, service continuity, damage avoidance, aesthetic deficiency mitigation, regulatory considerations and potential for increasing efficiency.

Development Impact Fee-funded projects are identified in accordance with state statutes, ensuring capital funding for service levels in planning areas is consistent with service levels in developed areas of the City. Identified projects are incorporated in the City's Infrastructure Financing Plan, which is reviewed by a citizens' committee prior to public hearings and ultimate adoption by the City Council.

**PROGRAM SUMMARY
2021-26 CAPITAL IMPROVEMENT PROGRAM
LIBRARIES**

	2021-22	2022-23	2023-24	2024-25	2025-26	Total
<u>Program Area</u>						
Branch Libraries	5,336,283	-	-	-	-	5,336,283
Other	285,000	955,000	955,000	955,000	955,000	4,105,000
Program Total	5,621,283	955,000	955,000	955,000	955,000	9,441,283
<u>Source of Funds</u>						
Operating Funds						
General Funds						
Library	955,000	955,000	955,000	955,000	955,000	4,775,000
Total Operating Funds	955,000	955,000	955,000	955,000	955,000	4,775,000
Other Capital Funds						
Other Capital Funds						
Impact Fees	4,666,283	-	-	-	-	4,666,283
Total Other Capital Funds	4,666,283	-	-	-	-	4,666,283
Program Total	5,621,283	955,000	955,000	955,000	955,000	9,441,283

Neighborhood Services

The Neighborhood Services program totals \$14.1 million and is funded by Operating Grant funds.

The Neighborhood Services program seeks to stabilize neighborhoods and improve infrastructure by acquiring properties for revitalization. By partnering with City departments, projects such as landscaping, sidewalks, lighting and other infrastructure improvements provide enhancements to City neighborhoods.

The Neighborhood Services Department considers new CIP projects through the efforts of their Grants Compliance Team, which works closely with program staff, to identify potential CIP projects. Projects may also be proposed by the City Council or City management and evaluated based on availability of funding, eligibility of project area and scope which meets a HUD National Objective. Additionally, qualitative feedback is collected through community workshops, stakeholder consultations, and public requests, for projects such as: facility renovations, improvements to community centers, playgrounds, and other enhancements to community public infrastructure. Large projects, like acquisition of strategic or blighted properties, may be identified through other City programs and initiatives to expand the impact and/or better address the needs of the community such as providing affordable housing or creating Safe Routes to Schools.

**PROGRAM SUMMARY
2021-26 CAPITAL IMPROVEMENT PROGRAM
NEIGHBORHOOD SERVICES**

	2021-22	2022-23	2023-24	2024-25	2025-26	Total
<u>Program Area</u>						
Economic Development	250,000	-	-	-	-	250,000
Revitalization and Infrastructure	12,056,226	1,750,000	-	-	-	13,806,226
Program Total	12,306,226	1,750,000	-	-	-	14,056,226
<u>Source of Funds</u>						
Operating Funds						
Special Revenue Funds						
Grants	12,306,226	1,750,000	-	-	-	14,056,226
Total Operating Funds	12,306,226	1,750,000	-	-	-	14,056,226
Program Total	12,306,226	1,750,000	-	-	-	14,056,226

Non-Departmental Capital

The non-departmental capital program totals \$515.4 million and is funded by Transportation 2050 Bond, Water Bond, Customer Facility Charge, Federal, State and Other Participation, and Passenger Facility Charge funds.

The non-departmental capital program consists of existing and anticipated future capital debt service, including payments of principal, interest, issuance costs and related expenditures such as trustee fees for bonds issued. The capital debt program reflects debt service for capital projects funded in other capital improvement programs.

PROGRAM SUMMARY
2021-26 CAPITAL IMPROVEMENT PROGRAM
NON-DEPARTMENTAL CAPITAL

	2021-22	2022-23	2023-24	2024-25	2025-26	Total
<u>Program Area</u>						
Debt Service - Capital Funds	103,117,628	102,324,601	102,821,666	103,329,202	103,827,753	515,420,850
Program Total	103,117,628	102,324,601	102,821,666	103,329,202	103,827,753	515,420,850
<u>Source of Funds</u>						
Bond Funds						
Nonprofit Corporation Bond Funds						
Transportation 2050 Bonds	800,000	-	-	-	-	800,000
Water Bonds	498,000	-	-	-	-	498,000
Total Bond Funds	1,298,000	-	-	-	-	1,298,000
Other Capital Funds						
Other Capital Funds						
Customer Facility Charges	20,558,177	20,564,600	20,562,415	20,566,451	20,563,627	102,815,270
Federal, State and Other Participation	24,498,450	24,999,400	25,498,550	25,998,700	26,497,375	127,492,475
Passenger Facility Charges	56,763,001	56,760,601	56,760,701	56,764,051	56,766,751	283,815,105
Total Other Capital Funds	101,819,628	102,324,601	102,821,666	103,329,202	103,827,753	514,122,850
Program Total	103,117,628	102,324,601	102,821,666	103,329,202	103,827,753	515,420,850

Parks, Recreation & Mountain Preserves

The Parks, Recreation and Mountain Preserves program totals \$212.7 million and is funded by Parks and Preserves, Operating Grant, Sports Facilities, Capital Grant, Capital Reserve, and Development Impact Fee funds.

The program includes land acquisition; improvement and rehabilitation of city parks, trails, sports fields and pools; installation and replacement of security and sports field lighting; parking lot improvements; construction of ADA accessible amenities; and other citywide park infrastructure improvements.

The Parks and Recreation Department identifies new CIP projects through the use of the Parks Land Asset Inventory (PLAI) database. Staff submit project PLAI request forms for the replacement or addition of equipment and structures. Staff review the PLAI database throughout the year; monitor park needs; score amenities based on categories including condition, location and safety, while accounting for emergency needs; and rate and rank each park site based on scores. New park projects and preserve land acquisitions are identified as population growth creates the need for parks expansion.

Development Impact Fee-funded projects are identified in accordance with state statutes, ensuring capital funding for service levels in planning areas is consistent with service levels in developed areas of the City. Identified projects are incorporated in the City's Infrastructure Financing Plan, which is reviewed by a citizens' committee prior to public hearings and ultimate adoption by the City Council.

Major projects include:

- New park at 55th Avenue and Samantha Way

- New park at 87th Avenue and Lower Buckeye Road

- New park at 71st Avenue and Meadows Loop Road

- Design of future Lone Mountain park at 56th Street and Montgomery Road

- Perry Park renovation

- Surrey Park renovation

- North Mountain Park improvements

- Citywide building repairs

- Aquatic infrastructure renovation

PROGRAM SUMMARY
2021-26 CAPITAL IMPROVEMENT PROGRAM
PARKS, RECREATION & MOUNTAIN PRESERVES

	2021-22	2022-23	2023-24	2024-25	2025-26	Total
<u>Program Area</u>						
Community Centers	836,893	2,000,000	-	-	-	2,836,893
Parks Development	40,694,018	24,850,000	16,870,000	15,900,000	19,575,000	117,889,018
Parks Specialty Areas	6,934,100	6,900,000	4,900,000	4,900,000	5,100,000	28,734,100
Preserve Development	9,918,832	3,500,000	6,700,000	6,700,000	2,000,000	28,818,832
Preserve Land Acquisition	23,950,000	1,500,000	1,500,000	1,500,000	1,700,000	30,150,000
Trails	1,468,049	700,000	700,000	700,000	700,000	4,268,049
Program Total	83,801,892	39,450,000	30,670,000	29,700,000	29,075,000	212,696,892
<u>Source of Funds</u>						
Operating Funds						
Special Revenue Funds						
Grants	87,519	-	-	-	-	87,519
Parks and Preserves	66,038,499	30,155,000	30,670,000	29,700,000	29,075,000	185,638,499
Sports Facilities	2,000,000	2,000,000	-	-	-	4,000,000
Total Operating Funds	68,126,018	32,155,000	30,670,000	29,700,000	29,075,000	189,726,018
Other Capital Funds						
Other Capital Funds						
Capital Grants	170,000	-	-	-	-	170,000
Capital Reserves	2,000,000	-	-	-	-	2,000,000
Impact Fees	13,505,874	7,295,000	-	-	-	20,800,874
Total Other Capital Funds	15,675,874	7,295,000	-	-	-	22,970,874
Program Total	83,801,892	39,450,000	30,670,000	29,700,000	29,075,000	212,696,892

Phoenix Convention Center

The \$32.0 million Phoenix Convention Center program is funded by General and Convention Center funds. In addition to the Convention Center, this program includes projects and improvements for the Herberger Theater Center and Orpheum Theatre, Symphony Hall, and the Heritage and Convention Center parking garages.

The Phoenix Convention Center has a multi-discipline CIP committee comprised of members of the department including management, facility and capital project managers, fiscal, as well as subject matter experts. The committee meets monthly to identify and discuss potential CIP projects. CIP projects are initially submitted, and subsequently modified, through a project request form. The projects are then reviewed and ranked by staff for inclusion to a perpetual 10-year CIP forecast that is constantly evaluated and updated. Project considerations include life safety, revenue generation, facility enhancement, and business and customer impact.

Major projects include:

- Roof repairs for the South Building

- Installation of HVAC and light control systems at the North and West buildings

- Replacement of dimmer racks at Orpheum Theatre and Herberger Theater

- Expansion joint replacement at the East Garage

- Elevator refurbishment at Symphony Hall

- Veneer replacement at the North Building

**PROGRAM SUMMARY
2021-26 CAPITAL IMPROVEMENT PROGRAM
PHOENIX CONVENTION CENTER**

	2021-22	2022-23	2023-24	2024-25	2025-26	Total
<u>Program Area</u>						
Parking Facilities	2,131,000	725,500	-	2,238,500	888,000	5,983,000
Phoenix Convention Center	12,903,635	2,708,500	850,000	1,507,000	75,000	18,044,135
Theaters	603,500	1,596,500	2,914,000	2,088,000	790,000	7,992,000
Program Total	15,638,135	5,030,500	3,764,000	5,833,500	1,753,000	32,019,135
<u>Source of Funds</u>						
Operating Funds						
General Funds						
General Fund	226,500	3,500	-	106,500	-	336,500
Enterprise Funds						
Convention Center	15,411,635	5,027,000	3,764,000	5,727,000	1,753,000	31,682,635
Total Operating Funds	15,638,135	5,030,500	3,764,000	5,833,500	1,753,000	32,019,135
Program Total	15,638,135	5,030,500	3,764,000	5,833,500	1,753,000	32,019,135

Police Protection

The \$52.4 million Police Protection program is funded by General Obligation Bond, Capital Reserve and Impact Fee funds.

The program consists of purchasing replacement aerial fleet assets and future infrastructure in growth areas.

Development Impact Fee-funded projects are identified in accordance with state statutes, ensuring capital funding for service levels in planning areas is consistent with service levels in developed areas of the City. Identified projects are incorporated in the City's Infrastructure Financing Plan, which is reviewed by a citizens' committee prior to public hearings and ultimate adoption by the City Council.

**PROGRAM SUMMARY
2021-26 CAPITAL IMPROVEMENT PROGRAM
POLICE PROTECTION**

	2021-22	2022-23	2023-24	2024-25	2025-26	Total
<u>Program Area</u>						
Other Police Projects	8,912,000	-	-	-	-	8,912,000
Police Air Fleet	15,500,000	7,000,000	7,000,000	7,000,000	7,000,000	43,500,000
Program Total	24,412,000	7,000,000	7,000,000	7,000,000	7,000,000	52,412,000
<u>Source of Funds</u>						
Bond Funds						
General Obligation Bond Funds						
2006 General Obligation Bonds	3,500,000	-	-	-	-	3,500,000
Total Bond Funds	3,500,000	-	-	-	-	3,500,000
Other Capital Funds						
Other Capital Funds						
Capital Reserves	12,000,000	7,000,000	7,000,000	7,000,000	7,000,000	40,000,000
Impact Fees	8,912,000	-	-	-	-	8,912,000
Total Other Capital Funds	20,912,000	7,000,000	7,000,000	7,000,000	7,000,000	48,912,000
Program Total	24,412,000	7,000,000	7,000,000	7,000,000	7,000,000	52,412,000

Public Art Program

The Public Art Program totals \$12.5 million and is funded by Percent-for-Art funds. The Phoenix Office of Arts and Culture Public Art Program was established through the City's Percent-for-Art ordinance in 1986 to enhance the form and function of public infrastructure, buildings and spaces. One percent of eligible capital funds are set aside to enhance the design of public building, infrastructure and spaces.

The Office of Arts and Culture identifies the most efficient and beneficial opportunities to integrate public art projects into the City's capital investments, following priorities of the Phoenix Public Art Master Plan and the City's overall five-year CIP. Staff use GIS mapping to identify where multiple City efforts and fund sources can be combined to meet public needs. The Public Art Program works closely with all capital departments, City Council offices and the Phoenix Arts and Culture Commission to determine and approve projects to be included in the annual Public Art Plan.

**PROGRAM SUMMARY
2021-26 CAPITAL IMPROVEMENT PROGRAM
PUBLIC ART PROGRAM**

	2021-22	2022-23	2023-24	2024-25	2025-26	Total
Program Area						
Aviation Percent-for-Art	2,393,676	-	-	-	-	2,393,676
Parks & Preserves Percent-for-Art	232,000	35,663	55,588	60,000	60,000	443,251
Public Transit Percent-for-Art	391,332	40,877	-	-	-	432,209
Solid Waste Percent-for-Art	114,187	80,182	60,000	60,000	50,000	364,369
Street Transportation Percent-for-Art	1,040,784	185,000	100,000	-	-	1,325,784
Wastewater Percent-for-Art	167,055	1,754,605	50,000	202,768	52,768	2,227,196
Water Percent-for-Art	1,700,031	1,764,397	1,295,000	220,000	320,000	5,299,428
Program Total	6,039,065	3,860,724	1,560,588	542,768	482,768	12,485,913
Source of Funds						
Operating Funds						
Special Revenue Funds						
Arizona Highway User Revenue	617,385	150,000	100,000	-	-	867,385
Capital Construction	39,709	-	-	-	-	39,709
Parks and Preserves	173,780	-	20,588	25,000	25,000	244,368
Sports Facilities	8,000	-	-	-	-	8,000
Transportation 2050	493,522	125,877	-	-	-	619,399
Enterprise Funds						
Aviation	6,414	-	-	-	-	6,414
Solid Waste	-	30,182	-	-	-	30,182
Wastewater	-	254,605	-	-	-	254,605
Water	245,000	253,557	35,000	35,000	35,000	603,557
Total Operating Funds	1,583,810	814,221	155,588	60,000	60,000	2,673,619
Bond Funds						
Nonprofit Corporation Bond Funds						
Aviation Bonds	2,384,789	-	-	-	-	2,384,789
Solid Waste Bonds	149,834	50,000	60,000	60,000	50,000	369,834
Wastewater Bonds	284,197	2,319,247	50,000	202,768	52,768	2,908,980
Water Bonds	1,633,962	677,256	1,295,000	220,000	320,000	4,146,218
Total Bond Funds	4,452,782	3,046,503	1,405,000	482,768	422,768	9,809,821
Other Capital Funds						
Other Capital Funds						
Passenger Facility Charges	2,473	-	-	-	-	2,473
Total Other Capital Funds	2,473	-	-	-	-	2,473
Program Total	6,039,065	3,860,724	1,560,588	542,768	482,768	12,485,913

Public Transit

The Public Transit program totals \$1,241.7 million and is funded by Operating Grant, Other Restricted, Regional Transit, Transportation 2050, Transportation 2050 Bond and Capital Grant funds.

Public Transit staff and management identify project needs by utilizing several planning documents – the Transportation 2050 Plan, the fleet replacement plan, the Maricopa Association of Governments Transportation Improvement Program, and the Transit Life Cycle Program element of the Regional Transportation Plan. Additionally, public assets are considered for potential refurbishment, upgrade, or replacement. Staff from each division submit project requests to Public Transit management for review, prioritization, and funding consideration.

Major projects in the Public Transit program include:

- Implementation of Transportation 2050 Bus Rapid Transit program

- Land acquisition and support services for Northwest Extension Phase II Light Rail extension

- Land acquisition, design and construction of the Capitol and I-10 West Phase I Light Rail extension

- Land acquisition and support services for South Central Light Rail construction

- Implementation of technology enhancements

- Purchase of new and replacement buses, Dial-A-Ride vehicles and commuter vans

**PROGRAM SUMMARY
2021-26 CAPITAL IMPROVEMENT PROGRAM
PUBLIC TRANSIT**

	2021-22	2022-23	2023-24	2024-25	2025-26	Total
Program Area						
Bus and Vehicle Acquisition	46,712,943	46,871,000	47,464,280	59,975,358	38,995,000	240,018,581
Bus Rapid Transit	6,004,282	18,250,000	79,750,000	123,750,000	61,500,000	289,254,282
Light Rail - Capitol / I-10 Extension	2,007,153	82,356,202	152,177,109	11,641,779	3,327,825	251,510,068
Light Rail - Central Phoenix East Valley	2,032,000	-	-	-	-	2,032,000
Light Rail - Northwest Extension Ph II	106,149,349	7,163,681	5,305,836	2,287,415	-	120,906,281
Light Rail - South Phoenix Extension	150,936,427	19,277,444	11,696,286	6,956,370	30,000	188,896,527
Other Transit Projects	11,812,290	2,723,765	2,758,507	2,693,777	2,439,916	22,428,255
Passenger Facilities	14,182,195	5,875,000	3,830,000	3,830,000	3,830,000	31,547,195
Technology and Communications	39,712,074	1,070,000	2,670,000	8,300,000	2,520,000	54,272,074
Transit Facilities	24,468,536	2,200,000	1,850,000	1,850,000	1,850,000	32,218,536
Transit Planning	3,901,585	1,182,000	1,182,000	1,182,000	1,182,000	8,629,585
Program Total	407,918,834	186,969,092	308,684,018	222,466,699	115,674,741	1,241,713,384
Source of Funds						
Operating Funds						
Special Revenue Funds						
Grants	78,800,578	43,991,081	44,495,644	67,402,830	46,441,181	281,131,314
Other Restricted	666,209	50,000	50,000	50,000	-	816,209
Regional Transit	13,960,996	4,389,250	3,989,250	13,774,250	5,774,250	41,887,996
Transportation 2050	243,912,371	29,741,434	90,969,893	120,354,055	60,101,485	545,079,238
Total Operating Funds	337,340,154	78,171,765	139,504,787	201,581,135	112,316,916	868,914,757
Bond Funds						
Nonprofit Corporation Bond Funds						
Transportation 2050 Bonds	1,360,180	108,797,327	27,244,231	20,885,564	3,357,825	161,645,127
Total Bond Funds	1,360,180	108,797,327	27,244,231	20,885,564	3,357,825	161,645,127
Other Capital Funds						
Other Capital Funds						
Capital Grants	69,218,500	-	141,935,000	-	-	211,153,500
Total Other Capital Funds	69,218,500	-	141,935,000	-	-	211,153,500
Program Total	407,918,834	186,969,092	308,684,018	222,466,699	115,674,741	1,241,713,384

Regional Wireless Cooperative

The Regional Wireless Cooperative (RWC) program totals \$30.0 million and is funded through the contributions of RWC member cities. The City of Phoenix's contribution is funded through excise tax-supported city improvement debt.

The RWC program's objective is to develop and assist subscriber cities with an FCC mandate requiring 700 MHz infrastructure upgrades for narrow-banding capabilities.

The RWC identifies capital improvement projects via a governance and policy process. Projects and inventory are tracked, prioritized, and scheduled by the Administrative Manager, the City's Information Technology Services Department, which presents the projects' explanations and expected budgetary needs to the RWC. The member-specific costs are then drafted based on percentage of network use or special assessments and presented to the RWC Board of Directors for action. A CIP Working Group may also be asked to consider and draft large-scale CIP projects as needed.

**PROGRAM SUMMARY
2021-26 CAPITAL IMPROVEMENT PROGRAM
REGIONAL WIRELESS COOPERATIVE**

	2021-22	2022-23	2023-24	2024-25	2025-26	Total
<u>Program Area</u>						
Regional Wireless Cooperative Connect	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	30,000,000
TDMA Conversion	1,000	1,000	1,000	1,000	1,000	5,000
Program Total	6,001,000	6,001,000	6,001,000	6,001,000	6,001,000	30,005,000
<u>Source of Funds</u>						
Other Capital Funds						
Other Capital Funds						
Other Cities' Share in Joint Ventures	6,001,000	6,001,000	6,001,000	6,001,000	6,001,000	30,005,000
Total Other Capital Funds	6,001,000	6,001,000	6,001,000	6,001,000	6,001,000	30,005,000
Program Total	6,001,000	6,001,000	6,001,000	6,001,000	6,001,000	30,005,000

Solid Waste Disposal

The \$75.0 million Solid Waste Disposal program is funded by Solid Waste, Solid Waste Bond, Capital Reserve and Solid Waste Remediation funds.

The Solid Waste Disposal program includes various projects at the City's landfills and transfer stations.

New projects for the Solid Waste Disposal CIP are evaluated and prioritized using the annual Project Charter process. Staff submit a Program/Project Charter form to provide information about the new program or project request. The form describes project scope and identifies the essential needs criteria for the successful operation of the utility. A committee made up of the Public Works Director and Assistant Directors review the requests. The committee evaluates and prioritizes the projects in the following areas: customer service, system benefits and efficiency, project benefits and impact, system reliability, operational flexibility, system security, system replacement and rehabilitation, regulatory compliance, and system growth. In addition to staff reviews, a Citizens Solid Waste Rate Advisory Committee performs an advisory role in reviewing the Solid Waste Utility Financial Plan and advising on the operating and capital program expenses and projects.

Major projects include:

- Open and closed landfill gas system maintenance and monitoring

- SR85 Landfill cell development, including excavation, lining, critical systems, and capping of completed cells

- Major maintenance, repair, and equipment replacement to support transfer stations operations

- Material Recovery Facility (MRF) equipment replacement

**PROGRAM SUMMARY
2021-26 CAPITAL IMPROVEMENT PROGRAM
SOLID WASTE DISPOSAL**

	2021-22	2022-23	2023-24	2024-25	2025-26	Total
Program Area						
Closed Landfill - 19th Avenue	1,464,880	372,000	357,000	361,000	366,000	2,920,880
Closed Landfill - 27th Avenue	477,849	378,000	383,000	389,000	395,000	2,022,849
Closed Landfill - Del Rio	492,952	-	-	-	-	492,952
Closed Landfill - Skunk Creek	861,860	678,000	690,000	702,000	814,000	3,745,860
Other	2,500,000	-	-	-	-	2,500,000
SR 85 Landfill	2,478,862	11,187,000	9,802,000	1,017,000	1,232,000	25,716,862
Transfer Stations	22,677,980	11,469,440	100,000	1,100,000	2,200,000	37,547,420
Program Total	30,954,383	24,084,440	11,332,000	3,569,000	5,007,000	74,946,823
Source of Funds						
Operating Funds						
Enterprise Funds						
Solid Waste	9,343,623	9,712,440	6,675,000	3,208,000	4,641,000	33,580,063
Total Operating Funds	9,343,623	9,712,440	6,675,000	3,208,000	4,641,000	33,580,063
Bond Funds						
Nonprofit Corporation Bond Funds						
Solid Waste Bonds	18,995,000	11,000,000	-	-	-	29,995,000
Total Bond Funds	18,995,000	11,000,000	-	-	-	29,995,000
Other Capital Funds						
Other Capital Funds						
Capital Reserves	1,150,880	3,000,000	4,300,000	-	-	8,450,880
Solid Waste Remediation	1,464,880	372,000	357,000	361,000	366,000	2,920,880
Total Other Capital Funds	2,615,760	3,372,000	4,657,000	361,000	366,000	11,371,760
Program Total	30,954,383	24,084,440	11,332,000	3,569,000	5,007,000	74,946,823

Street Transportation & Drainage

The Street Transportation and Drainage program totals \$860.4 million and is funded by Arizona Highway User Revenue, Capital Construction, Transportation 2050, General Obligation Bond, Transportation 2050 Bond, Impact Fee, and partner agency contribution funds.

The program includes ongoing major maintenance of streets and bridges, new and expanded streets, mobility improvements, pedestrian traffic safety improvements, technology enhancements and storm water improvements, and prioritizes an accelerated citywide pavement maintenance program.

The Street Transportation Department maintains an ongoing annual project identification and prioritization process. The process begins with the collection of “Call for Projects” forms submitted by staff. These forms require various quantitative data on the projects such as: relative traffic volume, speeds, collision history, existing pre-design efforts or studies, and ADA requirements. The requests are gathered and evaluated. Immediate funding needs for existing funded projects and programs, and local funding matches required to leverage outside funding, are prioritized. Prioritization of new project and program proposals considers immediate life safety needs; the existence of completed pre-design studies with economical, feasible and publicly supported recommendations; and equity in project distribution. Project prioritization outcomes are presented to department management for review.

Development Impact Fee-funded projects are identified in accordance with state statutes, ensuring capital funding for service levels in planning areas is consistent with service levels in developed areas of the City. Identified projects are incorporated in the City’s Infrastructure Financing Plan, which is reviewed by a citizens’ committee prior to public hearings and ultimate adoption by the City Council.

Major projects planned include improvements to the following locations:

Lower Buckeye Road: 27th Avenue to 19th Avenue

Pinnacle Peak Road: 45th Avenue to 35th Avenue

Pinnacle Peak Road: Central Avenue to 7th Street

13th Street: Van Buren Street to Moreland Street

3rd Street Promenade: McDowell Road to Indian School Road

35th Avenue: I-10 Freeway to Camelback Road

Western Canal Multi-Use Path: 4th Avenue to 24th Street

51st Avenue to 43rd Avenue and Carefree Highway to SR 303

PROGRAM SUMMARY
2021-26 CAPITAL IMPROVEMENT PROGRAM
STREET TRANSPORTATION & DRAINAGE

	2021-22	2022-23	2023-24	2024-25	2025-26	Total
<u>Program Area</u>						
Flood Hazard Mitigation	20,876,550	5,384,000	5,384,000	5,384,000	5,384,000	42,412,550
Major Streets & Bridges	142,615,480	35,351,103	34,260,600	44,329,600	51,742,000	308,298,783
Other Traffic Improvements	4,426,000	4,341,000	4,341,000	4,341,000	3,766,000	21,215,000
Pavement Maintenance and Sidewalks	85,566,921	54,144,635	58,146,000	50,758,000	59,906,000	308,521,556
Pedestrian and Bikeway Improvements	24,097,235	5,945,360	5,747,601	2,386,327	2,145,000	40,321,523
Street Lighting	2,134,000	150,000	3,629,000	150,000	150,000	6,213,000
Street Modernization & Other Projects	12,460,500	6,120,494	5,632,000	5,632,000	5,632,000	35,476,994
Traffic Signal Improvements	40,609,501	33,509,644	7,913,000	7,993,000	7,883,000	97,908,145
Program Total	332,786,187	144,946,236	125,053,201	120,973,927	136,608,000	860,367,551
<u>Source of Funds</u>						
Operating Funds						
Special Revenue Funds						
Arizona Highway User Revenue	84,597,186	61,042,272	65,579,600	65,163,600	77,063,000	353,445,658
Capital Construction	20,339,893	9,086,000	8,226,000	8,226,000	8,226,000	54,103,893
Transportation 2050	64,028,549	30,452,360	27,914,601	26,380,005	32,000,000	180,775,515
Total Operating Funds	168,965,628	100,580,632	101,720,201	99,769,605	117,289,000	588,325,066
Bond Funds						
General Obligation Bond Funds						
2006 General Obligation Bonds	270,000	-	-	-	-	270,000
Nonprofit Corporation Bond Funds						
Transportation 2050 Bonds	37,738,137	-	-	-	-	37,738,137
Total Bond Funds	38,008,137	-	-	-	-	38,008,137
Other Capital Funds						
Other Capital Funds						
Federal, State and Other Participation	94,262,070	44,365,604	23,333,000	19,454,000	19,319,000	200,733,674
Impact Fees	31,550,352	-	-	1,750,322	-	33,300,674
Total Other Capital Funds	125,812,422	44,365,604	23,333,000	21,204,322	19,319,000	234,034,348
Program Total	332,786,187	144,946,236	125,053,201	120,973,927	136,608,000	860,367,551

Wastewater

The Wastewater program totals \$1,626.8 million and is funded by Wastewater, Wastewater Bond, Impact Fee and Other Cities' Share in Joint Venture funds.

The Wastewater program includes infrastructure, safety, maintenance, technology and efficiency enhancements for the 91st Avenue and 23rd Avenue wastewater treatment plants, Cave Creek Water Reclamation Plant, multi-city and Phoenix sewer line systems, lift stations, support facilities and other related initiatives.

The need for a new water or wastewater CIP project is identified by various means such as: an identifiable operational issue, the result of a study, a condition assessment, age of equipment or infrastructure, new technology, growth, increased number of pipe breaks, developer requests, City Council requests, and neighborhood requests. Once it has been determined a project has merit, staff submit a project request form and the proposed project is included in the department's annual Project Charter Process. The department's Deputy Directors of Water and Wastewater Engineering then determine optimal timing, the approach for lowest cost, and coordinate with the affected operational division. All current and new CIP projects are presented to department executive staff and prioritized based on factors including risk of failure, criticality, timing and funding availability. Staff recommendations are reviewed by the Water and Wastewater rates and advisory citizens' committee, and then by the City Council's Transportation, Infrastructure and Innovation Subcommittee.

Development Impact Fee-funded projects are identified in accordance with state statutes, ensuring capital funding for service levels in planning areas is consistent with service levels in developed areas of the City. Identified projects are incorporated in the City's Infrastructure Financing Plan, which is reviewed by a citizens' committee prior to public hearings and ultimate adoption by the City Council.

Significant projects in the proposed capital improvement plan include:

- Land acquisition, design and construction for the SROG Interceptor

- Rehabilitation of 91st Avenue Wastewater Treatment Plant

- Cave Creek Water Reclamation Plant equipment and systems rehabilitation

**PROGRAM SUMMARY
2021-26 CAPITAL IMPROVEMENT PROGRAM
WASTEWATER**

	2021-22	2022-23	2023-24	2024-25	2025-26	Total
Program Area						
23rd Avenue Wastewater Treatment Plant	24,040,859	11,512,000	11,930,000	11,895,000	12,365,000	71,742,859
91st Avenue Wastewater Treatment Plant	56,842,996	42,335,000	53,997,000	57,590,800	62,792,000	273,557,796
91st Avenue Wastewater Treatment Studies	-	5,000	5,000	5,000	5,000	20,000
Automation	5,047,744	12,900,000	6,028,000	6,835,200	10,904,000	41,714,944
Buildings	2,600,000	51,279,500	5,249,500	6,749,500	3,329,500	69,208,000
Cave Creek Reclamation Plant	1,200,000	200,000	250,000	220,715,000	13,100,000	235,465,000
Lift Stations	33,796,754	53,240,000	15,826,000	19,725,000	13,320,000	135,907,754
Multi-City Sewer Lines	3,728,556	18,410,000	64,130,000	14,190,000	19,140,000	119,598,556
North Gateway Reclamation Plant	-	-	-	-	160,000	160,000
Percent for Art Wastewater	254,605	-	-	-	-	254,605
Phoenix Sewers	118,842,991	278,328,616	74,623,619	85,633,617	86,231,457	643,660,300
Power Redundancy Program	485,000	-	-	-	-	485,000
Tres Rios	1,800,000	4,010,000	650,000	550,000	28,050,000	35,060,000
Program Total	248,639,505	472,220,116	232,689,119	423,889,117	249,396,957	1,626,834,814
Source of Funds						
Operating Funds						
Enterprise Funds						
Wastewater	69,595,302	80,781,025	56,561,026	70,205,026	85,737,381	362,879,760
Total Operating Funds	69,595,302	80,781,025	56,561,026	70,205,026	85,737,381	362,879,760
Bond Funds						
Nonprofit Corporation Bond Funds						
Wastewater Bonds	111,732,224	367,844,566	121,933,510	329,284,252	126,602,400	1,057,396,952
Total Bond Funds	111,732,224	367,844,566	121,933,510	329,284,252	126,602,400	1,057,396,952
Other Capital Funds						
Other Capital Funds						
Impact Fees	40,096,823	-	-	-	-	40,096,823
Other Cities' Share in Joint Ventures	27,215,156	23,594,525	54,194,583	24,399,839	37,057,176	166,461,279
Total Other Capital Funds	67,311,979	23,594,525	54,194,583	24,399,839	37,057,176	206,558,102
Program Total	248,639,505	472,220,116	232,689,119	423,889,117	249,396,957	1,626,834,814

Water

The Water program totals \$1,739.1 million and is funded by Water, Wastewater, Solid Waste, Water Bond, Impact Fee and Other Cities' Share in Joint Venture funds.

The Water program includes infrastructure improvements, technology and efficiency enhancements for 24th Street, Deer Valley, Union Hills and Val Vista water treatment plants, water storage facilities, wells, pressure reducing valve stations, booster pump stations, water and transmission mains, support facilities and other water related initiatives. Investments in power redundancy and water resiliency programs ensure stable water delivery for customers.

The need for a new water or wastewater CIP project is identified by various means such as: an identifiable operational issue, the result of a study, a condition assessment, age of equipment or infrastructure, new technology, growth, increased number of pipe breaks, developer requests, City Council requests, and neighborhood requests. Once it has been determined a project has merit, staff submit a project request form and the proposed project is included in the department's annual Project Charter Process. The department's Deputy Directors of Water and Wastewater Engineering then determine optimal timing, the approach for lowest cost, and coordinate with the affected operational division. All current and new CIP projects are presented to department executive staff and prioritized based on factors including risk of failure, criticality, timing and funding availability. Staff recommendations are reviewed by the Water and Wastewater rates and advisory citizens' committee, and then by the City Council's Transportation, Infrastructure and Innovation Subcommittee.

Development Impact Fee-funded projects are identified in accordance with state statutes, ensuring capital funding for service levels in planning areas is consistent with service levels in developed areas of the City. Identified projects are incorporated in the City's Infrastructure Financing Plan, which is reviewed by a citizens' committee prior to public hearings and ultimate adoption by the City Council.

**PROGRAM SUMMARY
2021-26 CAPITAL IMPROVEMENT PROGRAM
WATER**

	2021-22	2022-23	2023-24	2024-25	2025-26	Total
Program Area						
24th Street Water Treatment Plant	20,015,000	20,080,000	35,975,000	3,935,000	10,355,000	90,360,000
Automation	24,060,862	11,396,302	6,648,302	7,253,102	19,832,302	69,190,870
Boosters	22,449,856	30,701,375	48,273,665	444,550	15,800,000	117,669,446
Buildings	4,800,000	5,087,500	4,361,000	3,111,000	6,111,000	23,470,500
Deer Valley Water Treatment Plant	39,180,000	24,730,000	7,565,000	2,855,000	38,065,000	112,395,000
Percent for Art Water	5,605,573	-	-	-	-	5,605,573
Power Redundancy Program	-	-	2,282,080	-	23,496,940	25,779,020
Pressure Reducing Valve Stations	1,726,000	-	-	-	5,880,000	7,606,000
Production	20,612,211	15,390,000	9,884,650	10,995,000	14,355,000	71,236,861
Resiliancy	16,090,075	16,445,726	16,982,650	17,520,721	17,818,909	84,858,081
Security	280,000	280,000	280,000	280,000	280,000	1,400,000
Storage	20,985,000	19,165,000	16,645,000	6,020,000	9,525,000	72,340,000
Union Hills Water Treatment Plant	3,320,000	32,455,000	4,290,000	8,605,000	32,820,000	81,490,000
Val Vista Water Treatment Plant	8,074,571	11,354,131	3,417,131	5,167,331	74,763,131	102,776,295
Water Mains	212,268,754	203,251,358	91,213,917	66,616,014	231,492,174	804,842,217
Water Quality Studies	2,000,000	5,000,000	4,500,000	3,000,000	24,000,000	38,500,000
Wells	1,380,000	24,680,000	1,310,000	1,065,000	1,165,000	29,600,000
Program Total	402,847,902	420,016,392	253,628,395	136,867,718	525,759,456	1,739,119,863
Source of Funds						
Operating Funds						
Enterprise Funds						
Solid Waste	1,550,000	1,550,000	-	-	-	3,100,000
Wastewater	1,650,000	1,650,000	-	-	-	3,300,000
Water	124,540,046	159,732,728	63,586,289	56,276,110	78,565,136	482,700,309
Total Operating Funds	127,740,046	162,932,728	63,586,289	56,276,110	78,565,136	489,100,309
Bond Funds						
Nonprofit Corporation Bond Funds						
Water Bonds	217,516,513	253,614,754	189,736,407	79,226,261	417,700,933	1,157,794,868
Total Bond Funds	217,516,513	253,614,754	189,736,407	79,226,261	417,700,933	1,157,794,868
Other Capital Funds						
Other Capital Funds						
Impact Fees	56,086,000	-	-	-	-	56,086,000
Other Cities' Share in Joint Ventures	1,505,343	3,468,910	305,699	1,365,347	29,493,387	36,138,686
Total Other Capital Funds	57,591,343	3,468,910	305,699	1,365,347	29,493,387	92,224,686
Program Total	402,847,902	420,016,392	253,628,395	136,867,718	525,759,456	1,739,119,863



City of Phoenix

Part III

Schedules and Ordinances

Summary Schedules

Fund Statement Schedules

Official State Budget Forms

Ordinances

PART III
TABLE OF CONTENTS
SCHEDULES AND ORDINANCES

Page

SUMMARY SCHEDULES

Schedule 1 - Resources and Expenditures by Fund.....	482
Schedule 2 - Operating Fund Revenues by Major Source	485
Schedule 3 - Tax Levy and Tax Rate Information.....	490
Schedule 4 - Primary Assessed Value Information.....	491
Schedule 5 - Operating Expenditures by Department and Source of Funds	492
Schedule 6 - Operating Expenditures by Department	496
Schedule 7 - Operating Expenditures by Department and Fund Source Category ..	497
Schedule 8 - Operating Expenditures by Department and Character of Expenditure.....	498
Schedule 9 - Positions by Department	499
Schedule 10 - Capital Improvement Program Financed by Operating Funds.....	500
Schedule 11 - Debt Service Expenditures by Program, Source of Funds and Type of Expenditure.....	501
Schedule 12 - State Expenditure Limitation.....	503

FUND STATEMENT SCHEDULES

General Funds

Schedule 13 - General Fund	506
Schedule 14 - Library	509
Schedule 15 - Parks	510
Schedule 16 - Cable Television	511
Schedule 17 - Excise Tax.....	512

Special Revenue Funds

Schedule 18 - Arizona Highway User Revenue	513
Schedule 19 - Capital Construction	514
Schedule 20 - City Improvement	515
Schedule 21 - Community Reinvestment	517
Schedule 22 - Court Awards.....	518
Schedule 23 - Development Services.....	519

	<u>Page</u>
Schedule 24 - Golf.....	520
Schedule 25 - Neighborhood Protection – Block Watch.....	521
Schedule 26 - Neighborhood Protection – Fire.....	522
Schedule 27 - Neighborhood Protection – Police.....	523
Schedule 28 - Parks and Preserves	524
Schedule 29 - Public Safety Enhancement – Fire	525
Schedule 30 - Public Safety Enhancement – Police.....	526
Schedule 31 - Public Safety Expansion – Fire.....	527
Schedule 32 - Public Safety Expansion – Police	528
Schedule 33 - Regional Transit	529
Schedule 34 - Regional Wireless Cooperative	530
Schedule 35 - Secondary Property Tax.....	531
Schedule 36 - Sports Facility.....	532
Schedule 37 - Transportation 2050	533
Schedule 38 - Other Restricted	534
Schedule 39 - Grants.....	536

Enterprise Funds

Schedule 40 - Aviation.....	538
Schedule 41 - Convention Center.....	540
Schedule 42 - Solid Waste	541
Schedule 43 - Wastewater	542
Schedule 44 - Water.....	543

OFFICIAL STATE BUDGET FORMS

Schedule A - Summary Schedule of Estimated Revenues and Expenditures/Expenses.....546
Schedule B - Tax Levy and Rate Information547
Schedule C - Revenues other than Property Taxes548
Schedule D - Other Financing Sources/Uses and Interfund Transfers.....551
Schedule E - Expenditures/Expenses by Fund552
Schedule F - Expenditures/Expenses by Department557
Schedule G - Full-Time Employees and Personnel Compensation.....561

ORDINANCES

Adopting Final Estimates of Proposed Expenditures565
Adopting Final Capital Funds Budget.....575
Adopting Final Reappropriation Budget.....581
Adopting Primary and Secondary Property Tax Levies591

Summary Schedules

**2019-20 SCHEDULE 1
RESOURCES AND EXPENDITURES BY FUND
ACTUAL
(In Thousands of Dollars)**

	Resources					Expenditures					Ending Fund Balance
	Beginning Fund Balance	Revenue ^{1/}	Recovery and Proceeds	Interfund Transfers-In	Interfund Transfers-Out	Total	Operating	Capital	Debt Service	Total	
General Funds											
General Fund	133,580	351,218	5,443	937,469	(109,274)	1,318,436	1,135,541	13,776	-	1,149,317	169,119
Library	-	39,624	1,424	-	(2,659)	38,389	37,758	631	-	38,389	-
Parks	-	15,732	396	76,627	-	92,755	92,755	-	-	92,755	-
Cable Television	-	10,369	1	-	(8,000)	2,370	2,370	-	-	2,370	-
Total General Funds	133,580	416,943	7,264	1,014,096	(119,933)	1,451,950	1,268,424	14,407	-	1,282,831	169,119
Special Revenue Funds											
Excise Tax	-	1,393,827	-	-	(1,393,827)	-	-	-	-	-	-
Arizona Highway User Revenue	41,347	138,553	11,814	28,000	(31,893)	187,820	75,913	67,422	-	143,336	44,484
Capital Construction	15,992	565	236	8,548	-	25,341	153	4,482	-	4,635	20,705
City Improvement	-	19	-	124,980	(1,027)	123,972	-	-	123,972	123,972	-
Community Reinvestment	13,274	10,841	1	-	(2,065)	22,051	1,104	5,774	-	6,878	15,173
Court Awards	(300)	4,873	103	-	-	4,676	5,734	-	-	5,734	(1,058) ^{2/}
Development Services	70,367	70,424	21	-	(4,322)	136,490	60,353	17,416	-	77,768	58,722
Golf	796	6,958	7	-	-	7,761	5,630	95	-	5,725	2,036
Neighborhood Protection - Block Watch	4,857	287	-	1,812	(5)	6,950	1,519	-	-	1,519	5,431
Neighborhood Protection - Fire	4,636	676	-	9,058	(27)	14,343	9,683	-	-	9,683	4,659
Neighborhood Protection - Police	15,459	1,657	-	25,363	(472)	42,008	29,563	-	-	29,563	12,445
Parks and Preserves	63,604	3,394	187	38,331	(108)	105,407	5,638	33,677	-	39,315	66,092
Public Safety Enhancement - Fire	10,998	752	-	9,112	-	20,861	9,559	-	-	9,559	11,303
Public Safety Enhancement - Police	13,078	866	-	14,866	(356)	28,454	18,191	-	-	18,191	10,263
Public Safety Expansion - Fire	6,102	941	-	14,493	(166)	21,370	13,306	-	-	13,306	8,064
Public Safety Expansion - Police	30,255	4,690	-	57,971	(926)	91,991	67,186	-	-	67,186	24,806
Regional Transit	(7,529)	43,148	128	-	-	35,748	34,263	6,964	-	41,228	(5,480) ^{3/}
Regional Wireless Cooperative	1,823	4,602	9	188	(188)	6,434	4,636	-	-	4,636	1,798
Secondary Property Tax	100	111,103	-	5,107	-	116,310	-	-	116,210	116,210	100
Sports Facilities	52,882	5,379	9	18,476	(6,238)	70,509	2,788	6,941	-	9,729	60,780
Transit 2000 ^{4/}	(699)	18	447	713	(478)	-	-	-	-	-	-
Transportation 2050 ^{4/}	158,917	44,650	7,522	248,327	(73,197)	386,218	192,013	32,608	-	224,621	161,597
Other Restricted	90,732	37,848	404	31,767	(6,036)	154,717	50,955	2,070	-	53,025	101,692
Grants	29,009	305,608	1,314	1,274	(1,623)	335,582	260,818	46,654	-	307,472	28,110
Total Special Revenue Funds	615,701	2,191,680	22,202	638,386	(1,522,954)	1,945,013	849,006	224,103	240,183	1,313,292	631,721
Enterprise Funds											
Aviation	272,617	362,345	1,980	454,260	(337,921)	753,281	259,333	20,366	91,827	371,526	381,755
Convention Center	58,271	21,155	560	62,201	(10,497)	131,690	51,449	3,741	19,952	75,142	56,548
Solid Waste	33,349	155,730	5,719	-	(9,385)	185,414	142,140	4,305	14,041	160,486	24,927
Wastewater	85,045	252,665	2,288	77,068	(86,611)	330,455	101,251	26,196	72,806	200,253	130,202
Water	90,191	454,116	4,645	147,266	(171,361)	524,857	217,710	65,435	128,287	411,432	113,425
Total Enterprise Funds	539,474	1,246,010	15,193	740,795	(615,775)	1,925,697	771,884	120,044	326,912	1,218,840	706,857
GRAND TOTAL	1,288,755	3,854,633	44,658	2,393,277	(2,258,662)	5,322,659	2,889,314	358,554	567,095	3,814,963	1,507,696

^{1/} General fund sales tax revenue is reflected as a transfer-in from the excise tax fund. Total transfer equates to \$890.4 million, and is included in the General Funds revenue total of \$1,307.4 million shown on Schedule 2.

^{2/} The negative balance in Court Awards is due to the timing of reimbursements for the Records Management System (RMS).

^{3/} The negative balance in Regional Transit is due to the timing of reimbursements for project costs from the regional transportation plan (Proposition 400).

^{4/} The Transportation 2050 sales tax (Proposition 104) was established by the voters effective January 1, 2016 and increased the Transit 2000 sales tax (proposition 2000) to fund a comprehensive transportation plan with a 35 year sunset date. The proposition increased the transaction privilege (sales) tax rates by 0.3% for various business activities.

**2020-21 SCHEDULE 1
RESOURCES AND EXPENDITURES BY FUND
ESTIMATE
(In Thousands of Dollars)**

	Resources					Expenditures					Ending Fund Balance
	Beginning Fund Balance	Revenue ^{1/}	Recovery and Proceeds	Interfund Transfers-In	Interfund Transfers-Out	Total	Operating	Capital	Debt Service	Total	
General Funds											
General Fund	169,119	405,227	1,000	1,049,574	(145,284)	1,479,635	1,207,319	27,551	-	1,234,870	244,765
Library	-	42,314	-	1,287	(2,619)	40,981	40,026	955	-	40,981	-
Parks	-	14,489	-	84,212	-	98,701	95,701	3,000	-	98,701	-
Cable Television	-	9,600	-	-	(6,904)	2,696	2,696	-	-	2,696	-
Total General Funds	169,119	471,630	1,000	1,135,072	(154,807)	1,622,014	1,345,743	31,506	-	1,377,249	244,765
Special Revenue Funds											
Excise Tax	-	1,473,964	-	-	(1,473,964)	-	-	-	-	-	-
Arizona Highway User Revenue	44,484	142,879	691	-	(3,793)	184,261	81,714	71,585	-	153,299	30,962
Capital Construction	20,705	45	468	7,992	-	29,210	140	9,253	-	9,393	19,816
City Improvement	-	-	351	59,384	(1,028)	58,706	-	-	58,706	58,706	-
Community Reinvestment	15,173	5,938	75	2,800	(2,064)	21,922	2,181	2,470	-	4,651	17,271
Court Awards	(1,058)	5,608	9	-	-	4,559	4,393	-	-	4,393	167
Development Services	58,722	69,500	160	-	(4,440)	123,942	66,475	11,713	-	78,188	45,754
Golf	2,036	8,439	1	-	-	10,476	7,364	1,793	-	9,157	1,319
Neighborhood Protection - Block Watch	5,431	236	-	1,913	(10)	7,571	1,749	-	-	1,749	5,822
Neighborhood Protection - Fire	4,659	965	-	9,565	(50)	15,140	10,827	-	-	10,827	4,313
Neighborhood Protection - Police	12,445	2,232	5	26,780	(701)	40,760	27,125	-	-	27,125	13,635
Parks and Preserves	66,092	1,627	-	43,903	(201)	111,421	5,929	28,178	-	34,107	77,314
Public Safety Enhancement - Fire	11,303	1,128	-	9,265	-	21,696	11,723	-	-	11,723	9,973
Public Safety Enhancement - Police	10,263	1,299	2	15,116	(416)	26,264	17,173	-	-	17,173	9,091
Public Safety Expansion - Fire	8,064	1,337	-	15,304	(225)	24,480	16,309	-	-	16,309	8,171
Public Safety Expansion - Police	24,806	6,807	3	61,213	(1,214)	91,615	65,735	-	-	65,735	25,880
Regional Transit	(5,480)	27,828	14	2,000	-	24,362	15,364	8,997	-	24,362	-
Regional Wireless Cooperative	1,798	5,543	199	-	-	7,539	5,947	-	-	5,947	1,592
Secondary Property Tax	100	118,215	-	10,631	-	128,946	-	-	128,846	128,846	100
Sports Facilities	60,780	4,313	130	11,905	(14,655)	62,474	3,120	7,060	-	10,180	52,294
Transportation 2050	161,597	15,855	1,263	261,183	(5,842)	434,056	120,323	167,201	-	287,524	146,532
Other Restricted	101,692	20,019	378	23,652	(17,136)	128,605	52,701	7,708	-	60,409	68,196
Grants	28,110	541,082	482	-	(270)	569,403	491,317	49,135	-	540,453	28,951
Total Special Revenue Funds	631,721	2,454,860	4,231	562,606	(1,526,010)	2,127,408	1,007,609	365,093	187,552	1,560,254	567,154
Enterprise Funds											
Aviation	381,755	426,477	5,220	87,566	(12,306)	888,711	353,029	30,820	126,449	510,298	378,413
Convention Center	56,548	3,557	949	50,420	(3,944)	107,530	49,003	5,344	20,639	74,986	32,544
Solid Waste	24,927	182,178	3,077	-	(10,114)	200,068	158,968	8,138	14,977	182,084	17,984
Wastewater	130,202	253,208	2,714	28,581	(45,151)	369,555	111,243	32,039	71,783	215,064	154,491
Water	113,425	502,979	4,137	15,079	(51,576)	584,044	229,793	61,496	136,908	428,196	155,847
Total Enterprise Funds	706,857	1,368,400	16,097	181,645	(123,091)	2,149,908	902,037	137,837	370,756	1,410,629	739,279
GRAND TOTAL	1,507,696	4,294,890	21,328	1,879,324	(1,803,908)	5,899,330	3,255,388	534,436	558,308	4,348,132	1,551,198

^{1/} General fund sales tax revenue is reflected as a transfer-in from the excise tax fund. Total transfer equates to \$960.5 million, and is included in the General Funds revenue total of \$1,432.1 million shown on Schedule 2.

**2021-22 SCHEDULE 1
RESOURCES AND EXPENDITURES BY FUND
BUDGET
(In Thousands of Dollars)**

	Resources					Expenditures					Ending Fund Balance
	Beginning Fund Balance	Revenue ^{1/}	Recovery and Proceeds	Interfund Transfers-In	Interfund Transfers-Out	Total	Operating	Capital	Debt Service	Total	
General Funds											
General Fund	244,765	314,884	1,000	1,021,545	(131,740)	1,450,454	1,426,402	24,052	-	1,450,454	-
Library	-	45,248	-	2,119	(2,546)	44,820	43,865	955	-	44,820	-
Parks	-	15,816	-	93,358	-	109,174	109,174	-	-	109,174	-
Cable Television	-	9,600	-	-	(6,431)	3,169	3,169	-	-	3,169	-
Total General Funds	244,765	385,547	1,000	1,117,023	(140,717)	1,607,618	1,582,611	25,007	-	1,607,618	-
Special Revenue Funds											
Excise Tax	-	1,516,161	-	-	(1,516,161)	-	-	-	-	-	-
Arizona Highway User Revenue	30,962	149,715	691	-	(892)	180,475	89,856	85,482	-	175,338	5,138
Capital Construction	19,816	222	236	7,370	-	27,644	140	20,380	-	20,520	7,124
City Improvement	-	-	-	71,447	(1,026)	70,421	-	-	70,421	70,421	-
Community Reinvestment	17,271	5,863	1	4,845	(2,221)	25,759	2,128	7,734	-	9,862	15,897
Court Awards	167	5,296	2	-	-	5,464	5,464	-	-	5,464	1
Development Services	45,754	71,428	14	-	(4,440)	112,756	81,906	4,451	-	86,357	26,399
Golf	1,319	6,794	-	-	-	8,112	6,224	-	-	6,224	1,889
Neighborhood Protection - Block Watch	5,822	236	-	2,011	(9)	8,060	2,114	-	-	2,114	5,946
Neighborhood Protection - Fire	4,313	37	-	10,053	(48)	14,355	11,063	-	-	11,063	3,292
Neighborhood Protection - Police	13,635	132	-	28,150	(696)	41,222	32,494	-	-	32,494	8,728
Parks and Preserves	77,314	1,852	-	40,369	(193)	119,343	6,479	66,212	-	72,691	46,652
Public Safety Enhancement - Fire	9,973	-	-	9,388	-	19,361	11,104	-	-	11,104	8,257
Public Safety Enhancement - Police	9,091	-	-	15,318	(416)	23,993	19,378	-	-	19,378	4,615
Public Safety Expansion - Fire	8,171	82	-	16,086	(222)	24,117	17,613	-	-	17,613	6,504
Public Safety Expansion - Police	25,880	239	-	64,342	(1,201)	89,260	79,093	-	-	79,093	10,167
Regional Transit	-	38,945	14	-	-	38,959	24,998	13,961	-	38,959	-
Regional Wireless Cooperative	1,592	5,515	9	-	-	7,116	5,485	-	-	5,485	1,632
Secondary Property Tax	100	123,686	650	5,379	-	129,814	-	-	129,714	129,714	100
Sports Facilities	52,294	4,240	1	16,604	(15,415)	57,724	22,690	2,393	-	25,083	32,641
Transportation 2050	146,532	27,973	-	274,396	(21,192)	427,709	91,311	308,724	-	400,036	27,673
Other Restricted	68,196	31,622	32	34,824	(7,541)	127,133	66,468	12,718	-	79,186	47,947
Grants	28,951	1,031,004	74	-	(274)	1,059,755	912,952	125,058	-	1,038,010	21,745
Total Special Revenue Funds	567,154	3,021,042	1,724	600,583	(1,571,948)	2,618,554	1,488,959	647,114	200,135	2,336,209	282,346
Enterprise Funds											
Aviation	378,413	412,546	1,781	32,747	(10,290)	815,197	372,968	126,993	87,281	587,242	227,955
Convention Center	32,544	18,800	61	57,196	(3,801)	104,801	48,880	15,480	20,763	85,123	19,677
Solid Waste	17,984	189,870	268	-	(9,802)	198,320	171,647	11,278	15,227	198,151	169
Wastewater	154,491	254,696	1,222	30,004	(47,712)	392,701	128,461	71,659	71,389	271,510	121,191
Water	155,847	487,697	2,099	17,737	(46,103)	617,277	261,694	125,355	153,620	540,668	76,609
Total Enterprise Funds	739,279	1,363,609	5,431	137,685	(117,708)	2,128,296	983,649	350,766	348,280	1,682,695	445,601
GRAND TOTAL	1,551,198	4,770,197	8,155	1,855,290	(1,830,372)	6,354,468	4,055,219	1,022,887	548,415	5,626,521	727,947

^{1/} General fund sales tax revenue is reflected as a transfer-in from the excise tax fund. Total transfer equates to \$970.2 million, and is included in the General Funds revenue total of \$1,355.8 million shown on Schedule 2.

SCHEDULE 2
OPERATING FUND REVENUES BY MAJOR SOURCE
(In Thousands of Dollars)

Revenue Source	Actual Revenue 2019-20	Budget 2020-21	Estimate 2020-21	Budget 2021-22
GENERAL FUND				
LOCAL TAXES AND RELATED FEES				
Local Sales Taxes	479,705	484,447	505,957	528,111
Privilege License Fees (Annual)	2,436	3,050	2,800	2,800
Other General Fund Excise Taxes	18,837	18,920	19,106	19,286
Subtotal (City Taxes)	<u>500,978</u>	<u>506,417</u>	<u>527,863</u>	<u>550,197</u>
STATE SHARED TAXES				
Sales Tax	171,927	174,072	189,898	197,945
State Income Tax	214,697	241,167	240,237	219,316
Vehicle License Tax	70,484	71,743	75,200	79,100
Subtotal (State Shared Taxes)	<u>457,108</u>	<u>486,982</u>	<u>505,335</u>	<u>496,361</u>
PRIMARY PROPERTY TAX	170,210	179,950	179,950	191,294
USER FEES/OTHER REVENUE				
Alcoholic Beverage License	2,079	2,100	2,000	2,000
Liquor License Permits/Penalty Fees	507	575	320	507
Amusement Machines	19	28	12	19
Other Business Licenses	40	42	50	55
Other Business License Applications	167	215	120	190
Subtotal (Licenses & Permits)	<u>2,812</u>	<u>2,960</u>	<u>2,502</u>	<u>2,771</u>
CABLE COMMUNICATIONS	10,369	10,120	9,600	9,600
MUNICIPAL COURT				
Moving Violations	6,085	6,133	5,949	5,949
Criminal Offense Fines	212	256	200	200
Parking Violations	541	758	427	467
Driving While Intoxicated	661	771	450	450
Other Receipts	932	1,114	511	511
Defensive Driving Program	2,297	2,512	1,375	1,375
Subtotal (Fines & Forfeitures)	<u>10,728</u>	<u>11,544</u>	<u>8,912</u>	<u>8,952</u>
Substance Abuse Screening Service	6	4	6	4
Subtotal (Municipal Court)	<u>10,734</u>	<u>11,548</u>	<u>8,918</u>	<u>8,956</u>
COURT DEFAULT FEE	1,310	1,296	1,216	1,451
POLICE				
Personal Service Billings	9,662	9,670	8,074	8,278
False Alarm Assessments	2,340	2,804	2,698	2,698
Records & Information	409	458	351	240
Pawnshop Regulatory Fees	877	1,100	500	877
Police Training	490	340	340	340
Police - Miscellaneous	1,070	1,109	1,012	675
Subtotal (Police)	<u>14,848</u>	<u>15,481</u>	<u>12,975</u>	<u>13,108</u>
LIBRARY				
Fees & Fines	304	311	56	259
Rentals/Interest	67	457	148	224
Subtotal (Library)	<u>371</u>	<u>768</u>	<u>204</u>	<u>483</u>

SCHEDULE 2 (Continued)
OPERATING FUND REVENUES BY MAJOR SOURCE
(In Thousands of Dollars)

Revenue Source	Actual Revenue 2019-20	Budget 2020-21	Estimate 2020-21	Budget 2021-22
PARKS & RECREATION				
Rental of Property	252	400	50	75
Concessions	69	115	43	49
Alcoholic Beverage Permits	36	62	8	10
Swimming Pools	274	550	10	100
Swimming Pool Construction Fee	47	43	70	70
Ballpark Fees	773	1,200	360	500
South Mountain Park	1,760	2,440	2,231	2,400
Athletic Field Utilities & Maintenance	174	270	100	125
Miscellaneous & Other	1,459	1,635	301	476
Ak-Chin Pavilion	577	838	283	283
Interest	32	6	5	5
Subtotal (Parks & Recreation)	5,453	7,559	3,461	4,093
PLANNING				
Rezoning Fees (Plans Implementation)	731	980	635	730
Zoning Administrative Adjustment Fees	853	825	750	765
Other	5	3	2	2
Subtotal (Planning)	1,589	1,808	1,387	1,497
STREET TRANSPORTATION				
Utility Ordinance-Inspection	2,208	2,200	1,700	2,000
Fiber Optics ROW Fee	1,063	1,800	1,260	1,608
Revocable Permits	124	176	195	201
Right-of-Way Fee	688	361	787	487
Other	2,072	2,147	2,203	2,185
Subtotal (Street Transportation)	6,155	6,684	6,145	6,481
FIRE				
Emergency Transportation Service	36,706	37,875	30,371	33,500
Fire Prevention Inspection Fees	1,633	1,840	2,840	2,966
Computer Aided Dispatch	6,335	6,461	7,191	8,327
Fire - Miscellaneous	5,219	5,359	5,284	5,305
Subtotal (Fire)	49,893	51,535	45,686	50,098
HAZARDOUS MATERIALS INSPECTION FEE	1,408	1,400	1,400	1,500
NEIGHBORHOOD SERVICES	274	204	226	280
HUMAN SERVICES	132	117	91	92
PROPERTY REVENUES				
Rentals & Concessions	1,539	2,077	2,266	2,272
Garages (Regency, Heritage Square)	1,945	2,657	443	1,564
305 Garage	1,625	1,971	460	1,210
Sale of Property	2,471	700	1,400	700
Subtotal (Property Revenues)	7,580	7,405	4,569	5,746
INTEREST (GF)	9,971	9,420	5,410	5,550
PARKING METERS	2,910	3,800	1,600	2,000
SRP IN-LIEU TAXES	2,058	1,987	2,010	2,010
CORONAVIRUS RELIEF FUND ^{1/}	48,533	-	109,225	-
ALL OTHER RECEIPTS				
Recovery of Damage Claims	137	290	320	154
Change for Phoenix	11	-	-	-
Miscellaneous	2,513	1,788	2,037	2,053
Subtotal (All Other Receipts)	2,661	2,078	2,357	2,207
TOTAL GENERAL FUND	1,307,357	1,309,519	1,432,130	1,355,775

SCHEDULE 2 (Continued)
OPERATING FUND REVENUES BY MAJOR SOURCE
(In Thousands of Dollars)

Revenue Source	Actual Revenue 2019-20	Budget 2020-21	Estimate 2020-21	Budget 2021-22
SPECIAL REVENUE FUNDS				
NEIGHBORHOOD PROTECTION				
Police Neighborhood Protection	25,363	25,578	26,780	28,150
Police Block Watch	1,811	1,827	1,913	2,011
Fire Neighborhood Protection	9,058	9,134	9,565	10,053
Interest/Other	2,621	637	3,433	405
Subtotal (Neighborhood Protection)	38,853	37,176	41,691	40,619
2007 PUBLIC SAFETY EXPANSION				
Police 2007 Public Safety Expansion	57,971	58,466	61,213	64,342
Fire 2007 Public Safety Expansion	14,493	14,617	15,304	16,086
Interest	5,632	607	8,146	321
Subtotal (Public Safety Expansion)	78,096	73,690	84,663	80,749
PUBLIC SAFETY ENHANCEMENT				
Police Public Safety Enhancement	14,866	14,129	15,116	15,318
Fire Public Safety Enhancement	9,111	8,660	9,265	9,388
Subtotal (Public Safety Enhancement)	25,596	22,789	26,808	24,706
PARKS AND PRESERVES				
Sales Taxes	36,233	36,539	38,259	40,214
Interest/Other	3,394	2,242	1,627	1,852
Subtotal (Parks and Preserves)	39,627	38,781	39,886	42,066
TRANSIT 2000 ^{2/}				
Fare Box Revenues	(159)	-	-	-
Interest/Other	177	-	-	-
Subtotal (Transit 2000)	18	-	-	-
TRANSPORTATION 2050 - PUBLIC TRANSIT ^{2/}				
Sales Taxes	213,438	214,860	225,146	236,536
Fare Box Revenues	27,609	35,300	4,680	19,129
Bus Shelter Advertising	4,816	4,287	4,290	3,900
Interest/Other	11,434	3,881	6,409	4,469
Subtotal (Transportation 2050 - Public Transit)	257,297	258,328	240,526	264,034
TRANSPORTATION 2050 - STREETS ^{2/}				
Sales Taxes	34,155	34,370	36,037	37,859
Interest/Other	790	-	475	475
Subtotal (Transportation 2050 - Streets)	34,945	34,370	36,512	38,334
COURT AWARD FUNDS				
	4,872	5,760	5,608	5,296
DEVELOPMENT SERVICES				
Building Permit Fees	29,583	29,458	30,760	30,843
Building Plans Review Fees	15,615	16,068	14,417	15,018
Building - Other	9,801	9,926	9,178	9,778
Miscellaneous Fees	1,038	988	988	1,027
Site Plan Fees	3,219	3,380	2,790	2,902
New Sign Permit Fees	891	1,020	685	832
Fire Prevention Inspection Fees	960	1,015	995	1,035
Engineering Permits	4,597	5,000	5,000	5,000
Engineering Plans Review	4,088	4,425	4,200	4,368
Other	633	860	487	625
Subtotal (Development Services)	70,425	72,140	69,500	71,428
CAPITAL CONSTRUCTION				
Sales Taxes	8,548	8,239	7,790	7,370
Interest/Other	565	300	45	222
Subtotal (Capital Construction)	9,113	8,539	7,835	7,592

SCHEDULE 2 (Continued)
OPERATING FUND REVENUES BY MAJOR SOURCE
(In Thousands of Dollars)

Revenue Source	Actual Revenue 2019-20	Budget 2020-21	Estimate 2020-21	Budget 2021-22
SPORTS FACILITIES				
Local Excise Taxes	17,449	20,558	10,877	15,578
Interest/Other	5,380	4,412	4,313	4,240
Subtotal (Sports Facilities)	22,829	24,970	15,190	19,818
HIGHWAY USER REVENUE				
Incorporated Cities Share	108,636	115,980	113,312	118,834
300,000 Population Share	27,348	29,144	28,807	30,126
Interest	1,875	1,000	750	750
Other	694	160	10	5
Subtotal (Highway User Revenue)	138,553	146,284	142,879	149,715
REGIONAL TRANSIT REVENUES				
Buses - RPTA & Multi-City	35,051	36,199	11,754	24,998
Regional Transportation Plan	8,112	4,917	16,070	13,943
Other	(15)	8	4	4
Subtotal (Transit)	43,148	41,124	27,828	38,945
COMMUNITY REINVESTMENT				
	10,841	5,987	5,938	5,863
SECONDARY PROP TAX & G.O. BOND REDEMPTION				
Secondary Property Tax	107,555	113,594	113,594	119,289
Interest/Other	3,548	4,611	4,621	4,397
Subtotal (Secondary Prop Tax & G.O. Debt Service)	111,103	118,205	118,215	123,686
IMPACT FEE PROGRAM ADMINISTRATION				
Impact Fee Program Administration	498	600	500	510
Interest/Other	26	25	15	15
Subtotal (Impact Fee Program Administration)	524	625	515	525
REGIONAL WIRELESS COOPERATIVE				
	4,602	5,167	5,543	5,515
GOLF COURSES				
Golf Course Fees	4,021	3,655	4,900	3,966
Golf Range Balls	530	462	720	530
Golf Identification Cards	257	193	271	231
Golf Cart Rental	1,293	1,224	1,650	1,260
Building Facility Rental	100	100	100	100
Sales/Interest	757	640	798	707
Subtotal (Golf Courses)	6,958	6,274	8,439	6,794
CITY IMPROVEMENT				
	19	-	-	-
OTHER RESTRICTED FUNDS				
Court Special Fees	1,305	1,328	868	851
Monopole Rental	162	219	168	172
Heritage Square	39	48	7	13
Tennis Centers	42	45	25	30
Tennis Center Interest	5	4	3	4
Vehicle Impound Program	1,312	1,293	1,270	1,270
Stormwater	4,994	5,040	5,037	5,087
Affordable Housing Program	15,829	6,590	(4,455) ^{3/}	6,550
Jet Fuel Other Restricted	657	769	741	744
Other Restricted (gifts/trusts)	18,631	33,001	21,619	22,208
Subtotal (Other Restricted Fees)	42,976	48,337	25,283	36,929
GRANT FUNDS				
Public Housing	93,470	108,895	109,733	105,745
Human Services	56,629	58,963	96,447	86,581
Federal Transit Administration	64,026	180,911	142,349	240,756
Community Development	15,289	53,375	41,795	70,581
Criminal Justice	7,921	10,936	14,769	18,876
Other Federal & State Grants	68,270	331,269	135,989	508,465
Subtotal (Grant Funds)	305,605	744,349	541,082	1,031,004
TOTAL SPECIAL REVENUE FUNDS	1,246,000	1,692,895	1,443,941	1,993,618

SCHEDULE 2 (Continued)
OPERATING FUND REVENUES BY MAJOR SOURCE
(In Thousands of Dollars)

Revenue Source	Actual Revenue 2019-20	Budget 2020-21	Estimate 2020-21	Budget 2021-22
ENTERPRISE FUNDS				
CONVENTION CENTER				
Excise Taxes	55,266	60,050	50,420	57,196
Operating Revenue	16,683	21,558	2,445	14,585
Parking Revenue	3,145	4,273	581	3,101
Interest/Other	1,327	1,500	531	1,114
Subtotal (Convention Center)	<u>76,421</u>	<u>87,381</u>	<u>53,977</u>	<u>75,996</u>
SOLID WASTE				
Solid Waste Service Fees	139,075	160,206	160,206	171,158
City Landfill Fees	9,413	9,971	11,976	12,496
Interest/Other	7,242	4,955	9,996	6,215
Subtotal (Solid Waste)	<u>155,730</u>	<u>175,132</u>	<u>182,178</u>	<u>189,869</u>
AVIATION				
SKY HARBOR				
Airlines	159,116	171,767	139,646	170,264
Concessions	173,643	239,207	131,668	220,522
Gasoline Sales	690	753	753	775
Interest	10,418	2,425	5,711	5,711
Other	12,166	5,336	142,574	8,869
Subtotal (Sky Harbor)	<u>356,033</u>	<u>419,488</u>	<u>420,352</u>	<u>406,141</u>
GOODYEAR	2,947	2,697	2,760	2,884
DEER VALLEY	3,366	3,730	3,365	3,522
Subtotal (Aviation)	<u>362,346</u>	<u>425,915</u>	<u>426,477</u>	<u>412,547</u>
WATER SYSTEM				
Water Sales (Base & Consumption)	311,812	331,462	352,042	341,006
Water Sales (Wholesale)	3,569	3,700	3,500	3,500
Environmental Consumption Charge	68,719	74,763	79,299	74,227
Raw Water Charge	34,427	37,330	39,999	36,693
Interest (Including Plan 6)	5,225	5,776	8,555	8,374
Water Development Fee	5,536	4,100	4,900	4,900
Water Service Connections	3,659	4,200	4,500	4,500
Combined Service Fees	1,983	5,500	2,500	5,000
Water Resource Acquisition Fee	2,336	2,400	2,100	2,100
Val Vista (s/f 403-405)	8,081	7,792	8,117	8,735
Other	8,768	2,759	(2,533) ^{4/}	(1,339) ^{4/}
Subtotal (Water System)	<u>454,115</u>	<u>479,782</u>	<u>502,979</u>	<u>487,696</u>
WASTEWATER SYSTEM				
Sewer Service Charge	171,133	172,136	172,296	174,019
Environmental User Charge	15,393	15,644	15,700	15,853
Environmental Other Charge	19,901	20,086	20,047	20,252
Sewer Development Fee	5,152	4,000	4,400	4,400
Interest	6,047	5,268	4,654	3,317
Sales of Effluent	10,740	10,775	11,555	11,555
Multi-City Sewer System	15,296	17,784	15,885	16,050
Other	9,002	4,121	8,671	9,250
Subtotal (Wastewater System)	<u>252,664</u>	<u>249,814</u>	<u>253,208</u>	<u>254,696</u>
TOTAL ENTERPRISE FUNDS	<u>1,301,276</u>	<u>1,418,024</u>	<u>1,418,819</u>	<u>1,420,804</u>
TOTAL OPERATING FUND REVENUE	<u>3,854,633</u>	<u>4,420,438</u>	<u>4,294,890</u>	<u>4,770,197</u>

^{1/} Coronavirus Relief Fund (CRF) is a one-time resource received from the federal government. It is approved by the City Council to offset public safety salaries as permitted by the Federal guidelines.

^{2/} The Transportation 2050 sales tax (Proposition 104) was established by the voters effective January 1, 2016 and increased the Transit 2000 sales tax (Proposition 2000) to fund a comprehensive transportation plan with a 35 year sunset date. The proposition increased the transaction privilege (sales) tax rates by 0.3% for various business activities.

^{3/} The negative revenue estimate for the Affordable Housing Program is due to a one-time revenue transfer from the Housing Department to the Neighborhood Services Department.

^{4/} The negative revenue estimate for Water System's other miscellaneous category is primarily due to the anticipated bad debt write-offs in 2020-21 and 2021-22.

**SCHEDULE 3
SUMMARY OF TAX LEVY AND TAX RATE INFORMATION**

	2020-21 Estimate	2021-22 Budget
1. Primary Property Tax Levy Amounts		
A. Maximum Allowable Primary Property Tax Levy (A.R.S. § 42-17051(A))	\$ 185,428,990	\$ 193,314,260 (1)
B. Accepted Torts	-	-
C. Total Primary Property Tax Levy Amounts	\$ 185,428,990	\$ 193,314,260
2. Amount Received from Primary Property Taxation in the 2020-21 Fiscal Year in Excess of the Sum of that Year's Maximum Allowable Primary Property Tax Levy (A.R.S. § 42-17102(A)(18)).		
	\$ -	
3. Property Tax Levy Amounts		
A. Primary Property Taxes	\$ 181,767,192	\$ 193,225,455
B. Secondary Property Taxes	114,740,975	120,493,943
C. Total Property Tax Levy Amounts	\$ 296,508,167	\$ 313,719,398
4. Estimated Property Tax Collections		
A. Primary Property Taxes		
2020-21 Year's Levy	\$ 179,950,000	
Prior Years' Levies	1,261,000	
Total Primary Property Taxes	\$ 181,211,000	
B. Secondary Property Taxes		
2020-21 Year's Levy	\$ 113,594,000	
Prior Years' Levies	868,000	
Total Secondary Property Taxes	\$ 114,462,000	
C. Total Property Taxes Collected	\$ 295,673,000	
5. Property Tax Rates		
A. City Tax Rate		
Primary Property Tax Rate	\$ 1.3055	\$ 1.3055 (2)
Secondary Property Tax Rate	0.8241	0.8141
Total City Tax Rate	\$ 2.1296	\$ 2.1196
B. Special District Tax Rates		
Secondary property tax rates - As of the date the budget was prepared, the City of Phoenix was operating zero special districts for which secondary property taxes are levied.		

(1) The adopted 2021-22 Primary Property Tax Levy of \$193,225,455 is below the statutory maximum.

The calculated maximum Primary Property Tax Levy is comprised of the following:

A. 2020-21 Calculated Maximum Levy:	\$ 185,428,990
B. Plus:	
1. 2% Increase Permitted by Law	3,708,580
2. Previously Unassessed Properties (new construction)	4,176,690
3. Calculated Maximum 2021-22 Levy	\$ 193,314,260

(2) The adopted 2021-22 Primary Property Tax Rate of \$1.3055 is below the statutory maximum.

The calculated maximum Primary Property Tax Rate is comprised of the following:

A. Maximum Allowable Tax Rate	\$ 1.3061
B. Tax Rate Applicable to Accepted Torts	-
C. Total Allowable Primary Tax Rate	\$ 1.3061

The adopted 2021-22 Primary Property Tax Rate is comprised of the following:

A. Tax Rate	\$ 1.3055
B. Tax Rate Applicable to Accepted Torts	-
C. Total Primary Tax Rate	\$ 1.3055

**SCHEDULE 4
PRIMARY ASSESSED VALUE INFORMATION**

2020-21 Assessed Valuation	<u>\$ 13,923,185,918</u>
2021-22 Assessed Valuation Associated with 2020-21 Properties	\$ 14,481,643,949
Percent Change from 2020-21	4.0%
2021-22 Assessed Valuation Associated with New Construction	<u>\$ 319,233,467</u>
Total 2021-22 Assessed Valuation	<u>\$ 14,800,877,416</u>
Percent Change from 2020-21	6.3%

Primary Assessed Valuation by Class

Class	2021-22 Primary Assessed Valuation	% Change from 2020-21 Primary
Mines, Timber, Utility, Commercial	5,968,628,129	5.7%
Agricultural	298,506,188	22.0%
Residential	8,463,475,481	6.3%
Railroad	12,183,472	6.6%
Historic	58,084,146	4.5%
	<u>\$ 14,800,877,416</u>	<u>6.3%</u>

SCHEDULE 5
2021-22 OPERATING EXPENDITURES
BY DEPARTMENT AND SOURCE OF FUNDS
(In Thousands of Dollars)

	Total	General, Library & Parks	Neighborhood Protection		Public Safety Enhancement		Public Safety Expansion	
			Police/ Blockwatch	Fire	Police	Fire	Police	Fire
General Government								
Mayor's Office	2,323	2,323	-	-	-	-	-	-
City Council	5,577	5,577	-	-	-	-	-	-
City Manager's Office	8,826	8,111	-	-	-	-	-	-
City Auditor	3,174	3,174	-	-	-	-	-	-
Information Technology Services	60,974	60,138	-	-	-	-	-	-
Equal Opportunity	3,453	2,875	-	-	-	-	-	-
City Clerk	7,475	7,475	-	-	-	-	-	-
Human Resources	19,762	19,275	-	-	-	-	-	-
Retirement Systems	-	-	-	-	-	-	-	-
Phoenix Employment Relations Board	124	124	-	-	-	-	-	-
Law	6,737	6,737	-	-	-	-	-	-
Budget and Research	4,311	4,311	-	-	-	-	-	-
Regional Wireless Cooperative	5,485	-	-	-	-	-	-	-
Finance	33,541	29,715	-	-	-	-	-	-
Communications Office	3,159	2	-	-	-	-	-	-
Government Relations	1,259	1,259	-	-	-	-	-	-
Total General Government	166,180	151,095	-	-	-	-	-	-
Public Safety								
Police	786,708	611,239	34,347	-	18,880	-	79,093	-
Fire	462,262	388,358	-	11,063	-	11,104	-	17,613
Homeland Security & Emergency Management	690	133	-	-	498	-	-	-
Total Public Safety	1,249,660	999,730	34,347	11,063	19,378	11,104	79,093	17,613
Criminal Justice								
City Prosecutor	19,210	17,127	-	-	-	-	-	-
Municipal Court	37,489	34,224	-	-	-	-	-	-
Public Defender	5,634	5,634	-	-	-	-	-	-
Total Criminal Justice	62,334	56,986	-	-	-	-	-	-
Transportation								
Street Transportation	115,853	21,639	-	-	-	-	-	-
Aviation	352,246	-	-	-	-	-	-	-
Public Transit	277,014	1,838	-	-	-	-	-	-
Total Transportation	745,113	23,476	-	-	-	-	-	-
Community Development								
Planning and Development	81,254	5,173	-	-	-	-	-	-
Housing	113,507	1,772	-	-	-	-	-	-
Community and Economic Development	13,882	6,884	-	-	-	-	-	-
Neighborhood Services	82,998	15,515	261	-	-	-	-	-
Total Community Development	291,641	29,344	261	-	-	-	-	-
Community Enrichment								
Office of Arts and Culture	4,773	4,726	-	-	-	-	-	-
Parks and Recreation	124,443	108,229	-	-	-	-	-	-
Library	44,860	43,865	-	-	-	-	-	-
Phoenix Convention Center	48,223	2,292	-	-	-	-	-	-
Human Services	147,633	22,051	-	-	-	-	-	-
Total Community Enrichment	369,932	181,163	-	-	-	-	-	-
Environmental Services								
Office of Sustainability	910	474	-	-	-	-	-	-
Environmental Programs	1,997	1,280	-	-	-	-	-	-
Public Works	23,368	22,728	-	-	-	-	-	-
Solid Waste Disposal	170,439	-	-	-	-	-	-	-
Water Services	364,980	-	-	-	-	-	-	-
Total Environmental Services	561,694	24,482	-	-	-	-	-	-
Non-Departmental Operating								
Contingencies	203,664	124,164	-	-	-	-	-	-
Other Non-Departmental	405,000	(11,000)	-	-	-	-	-	-
Total Non-Departmental Operating	608,664	113,164	-	-	-	-	-	-
Total	4,055,219	1,579,441	34,608	11,063	19,378	11,104	79,093	17,613

SCHEDULE 5 (Continued)
2021-22 OPERATING EXPENDITURES
BY DEPARTMENT AND SOURCE OF FUNDS
(In Thousands of Dollars)

	Cable Communi- cation	Parks & Preserves Initiative	Transportation 2050		Court Awards	Development Services	Capital Construction	Sports Facilities
			Transit	Streets				
General Government								
Mayor's Office	-	-	-	-	-	-	-	-
City Council	-	-	-	-	-	-	-	-
City Manager's Office	-	-	-	-	-	-	-	-
City Auditor	-	-	-	-	-	-	-	-
Information Technology Services	12	-	-	-	-	-	-	-
Equal Opportunity	-	-	-	-	-	-	-	-
City Clerk	-	-	-	-	-	-	-	-
Human Resources	-	-	-	-	-	-	-	-
Retirement Systems	-	-	-	-	-	-	-	-
Phoenix Employment Relations Board	-	-	-	-	-	-	-	-
Law	-	-	-	-	-	-	-	-
Budget and Research	-	-	-	-	-	-	-	-
Regional Wireless Cooperative	-	-	-	-	-	-	-	-
Finance	-	-	-	-	-	-	-	159
Communications Office	3,157	-	-	-	-	-	-	-
Government Relations	-	-	-	-	-	-	-	-
Total General Government	3,169	-	-	-	-	-	-	159
Public Safety								
Police	-	-	-	-	5,406	-	-	1,685
Fire	-	-	-	-	-	-	-	-
Homeland Security & Emergency Management	-	-	-	-	-	-	-	-
Total Public Safety	-	-	-	-	5,406	-	-	1,685
Criminal Justice								
City Prosecutor	-	-	-	-	58	-	-	-
Municipal Court	-	-	-	-	-	-	-	-
Public Defender	-	-	-	-	-	-	-	-
Total Criminal Justice	-	-	-	-	58	-	-	-
Transportation								
Street Transportation	-	-	-	515	-	-	70	-
Aviation	-	-	-	-	-	-	-	-
Public Transit	-	-	86,797	-	-	-	-	-
Total Transportation	-	-	86,797	515	-	-	70	-
Community Development								
Planning and Development	-	-	-	-	-	74,906	-	-
Housing	-	-	-	-	-	-	-	-
Community and Economic Development	-	-	-	-	-	-	-	292
Neighborhood Services	-	-	-	-	-	-	-	-
Total Community Development	-	-	-	-	-	74,906	-	292
Community Enrichment								
Office of Arts and Culture	-	-	-	-	-	-	-	-
Parks and Recreation	-	6,479	-	-	-	-	-	-
Library	-	-	-	-	-	-	-	-
Phoenix Convention Center	-	-	-	-	-	-	-	555
Human Services	-	-	-	-	-	-	-	-
Total Community Enrichment	-	6,479	-	-	-	-	-	555
Environmental Services								
Office of Sustainability	-	-	-	-	-	-	-	-
Environmental Programs	-	-	-	-	-	-	70	-
Public Works	-	-	-	-	-	-	-	-
Solid Waste Disposal	-	-	-	-	-	-	-	-
Water Services	-	-	-	-	-	-	-	-
Total Environmental Services	-	-	-	-	-	-	70	-
Non-Departmental Operating								
Contingencies	-	-	4,000	-	-	7,000	-	20,000
Other Non-Departmental	-	-	-	-	-	-	-	-
Total Non-Departmental Operating	-	-	4,000	-	-	7,000	-	20,000
Total	3,169	6,479	90,797	515	5,464	81,906	140	22,690

SCHEDULE 5 (Continued)
2021-22 OPERATING EXPENDITURES
BY DEPARTMENT AND SOURCE OF FUNDS
(In Thousands of Dollars)

	Highway User Revenues	Regional Transit	Community Reinvest- ment	Regional Wireless	Golf	Other Restricted	Grants
General Government							
Mayor's Office	-	-	-	-	-	-	-
City Council	-	-	-	-	-	-	-
City Manager's Office	-	-	-	-	-	-	494
City Auditor	-	-	-	-	-	-	-
Information Technology Services	-	-	-	-	-	87	-
Equal Opportunity	-	-	-	-	-	24	555
City Clerk	-	-	-	-	-	-	-
Human Resources	-	-	-	-	-	487	-
Retirement Systems	-	-	-	-	-	-	-
Phoenix Employment Relations Board	-	-	-	-	-	-	-
Law	-	-	-	-	-	-	-
Budget and Research	-	-	-	-	-	-	-
Regional Wireless Cooperative	-	-	-	5,485	-	-	-
Finance	-	-	-	-	-	1,574	-
Communications Office	-	-	-	-	-	-	-
Government Relations	-	-	-	-	-	-	-
Total General Government	-	-	-	5,485	-	2,173	1,048
Public Safety							
Police	-	-	-	-	-	18,957	17,102
Fire	-	-	-	-	-	17,062	17,061
Homeland Security & Emergency Management	-	-	-	-	-	-	59
Total Public Safety	-	-	-	-	-	36,018	34,222
Criminal Justice							
City Prosecutor	-	-	-	-	-	251	1,774
Municipal Court	-	-	-	-	-	3,265	-
Public Defender	-	-	-	-	-	-	-
Total Criminal Justice	-	-	-	-	-	3,516	1,774
Transportation							
Street Transportation	89,856	-	-	-	-	3,744	30
Aviation	-	-	-	-	-	-	-
Public Transit	-	24,998	-	-	-	1,426	161,955
Total Transportation	89,856	24,998	-	-	-	5,170	161,985
Community Development							
Planning and Development	-	-	-	-	-	1,110	66
Housing	-	-	-	-	-	7,402	104,332
Community and Economic Development	-	-	2,128	-	-	3,866	102
Neighborhood Services	-	-	-	-	-	11	67,211
Total Community Development	-	-	2,128	-	-	12,389	171,712
Community Enrichment							
Office of Arts and Culture	-	-	-	-	-	20	27
Parks and Recreation	-	-	-	-	6,224	2,909	602
Library	-	-	-	-	-	235	759
Phoenix Convention Center	-	-	-	-	-	-	-
Human Services	-	-	-	-	-	742	124,460
Total Community Enrichment	-	-	-	-	6,224	3,907	125,848
Environmental Services							
Office of Sustainability	-	-	-	-	-	90	346
Environmental Programs	-	-	-	-	-	199	16
Public Works	-	-	-	-	-	641	-
Solid Waste Disposal	-	-	-	-	-	-	-
Water Services	-	-	-	-	-	2,366	-
Total Environmental Services	-	-	-	-	-	3,295	362
Non-Departmental Operating							
Contingencies	-	-	-	-	-	-	-
Other Non-Departmental	-	-	-	-	-	-	416,000
Total Non-Departmental Operating	-	-	-	-	-	-	416,000
Total	89,856	24,998	2,128	5,485	6,224	66,468	912,952

SCHEDULE 5 (Continued)
2021-22 OPERATING EXPENDITURES
BY DEPARTMENT AND SOURCE OF FUNDS
(In Thousands of Dollars)

	Aviation	Water	Wastewater	Solid Waste	Convention Center
General Government					
Mayor's Office	-	-	-	-	-
City Council	-	-	-	-	-
City Manager's Office	-	222	-	-	-
City Auditor	-	-	-	-	-
Information Technology Services	286	243	-	208	-
Equal Opportunity	-	-	-	-	-
City Clerk	-	-	-	-	-
Human Resources	-	-	-	-	-
Retirement Systems	-	-	-	-	-
Phoenix Employment Relations Board	-	-	-	-	-
Law	-	-	-	-	-
Budget and Research	-	-	-	-	-
Regional Wireless Cooperative	-	-	-	-	-
Finance	361	1,096	636	-	-
Communications Office	-	-	-	-	-
Government Relations	-	-	-	-	-
Total General Government	647	1,562	636	208	-
Public Safety					
Police	-	-	-	-	-
Fire	-	-	-	-	-
Homeland Security & Emergency Management	-	-	-	-	-
Total Public Safety	-	-	-	-	-
Criminal Justice					
City Prosecutor	-	-	-	-	-
Municipal Court	-	-	-	-	-
Public Defender	-	-	-	-	-
Total Criminal Justice	-	-	-	-	-
Transportation					
Street Transportation	-	-	-	-	-
Aviation	352,246	-	-	-	-
Public Transit	-	-	-	-	-
Total Transportation	352,246	-	-	-	-
Community Development					
Planning and Development	-	-	-	-	-
Housing	-	-	-	-	-
Community and Economic Development	75	31	-	-	504
Neighborhood Services	-	-	-	-	-
Total Community Development	75	31	-	-	504
Community Enrichment					
Office of Arts and Culture	-	-	-	-	-
Parks and Recreation	-	-	-	-	-
Library	-	-	-	-	-
Phoenix Convention Center	-	-	-	-	45,376
Human Services	-	225	155	-	-
Total Community Enrichment	-	225	155	-	45,376
Environmental Services					
Office of Sustainability	-	-	-	-	-
Environmental Programs	-	431	-	-	-
Public Works	-	-	-	-	-
Solid Waste Disposal	-	-	-	170,439	-
Water Services	-	247,444	115,170	-	-
Total Environmental Services	-	247,876	115,170	170,439	-
Non-Departmental Operating					
Contingencies	20,000	12,000	12,500	1,000	3,000
Other Non-Departmental ^{1/}	-	-	-	-	-
Total Non-Departmental Operating	20,000	12,000	12,500	1,000	3,000
Total	372,968	261,694	128,461	171,647	48,880

1/ Other Non-Departmental consists of the American Rescue Plan Act (ARPA) Fund and Unassigned Vacancy Savings.

SCHEDULE 6
OPERATING EXPENDITURES BY DEPARTMENT^{1/}
(In Thousands of Dollars)

	2019-20	2020-21		2021-22	Percent Change from 2020-21	
	Actuals	Budget	Estimate	Budget	Budget	Estimate
General Government						
Mayor's Office	1,624	2,244	2,258	2,323	3.5%	2.9%
City Council	4,024	5,444	5,398	5,577	2.4%	3.3%
City Manager's Office	2,433	6,307	13,741	8,826	39.9%	-35.8%
City Auditor	2,523	3,205	2,912	3,174	-1.0%	9.0%
Information Technology Services	46,980	53,181	68,804	60,974	14.7%	-11.4%
Equal Opportunity	2,308	3,341	2,968	3,453	3.4%	16.3%
City Clerk	4,528	7,285	6,336	7,475	2.6%	18.0%
Human Resources	12,258	13,528	22,650	19,762	46.1%	-12.7%
Retirement Systems	-	-	-	-	0.0%	0.0%
Phoenix Employment Relations Board	104	107	140	124	15.9%	-11.4%
Law	5,802	6,390	6,074	6,737	5.4%	10.9%
Budget and Research	3,333	3,975	3,823	4,311	8.5%	12.8%
Regional Wireless Cooperative	4,636	5,118	5,947	5,485	7.2%	-7.8%
Finance	28,749	30,158	41,131	33,541	11.2%	-18.5%
Communications Office	2,446	2,780	2,740	3,159	13.7%	15.3%
Government Relations	4,291	1,541	1,514	1,259	-18.3%	-16.8%
Total General Government	126,039	144,603	186,437	166,180	14.9%	-10.9%
Public Safety						
Police	708,888	743,792	719,962	786,708	5.8%	9.3%
Fire	393,757	413,812	416,986	462,262	11.7%	10.9%
Homeland Security & Emergency Management	980	1,287	708	690	-46.4%	-2.5%
Total Public Safety	1,103,625	1,158,891	1,137,656	1,249,660	7.8%	9.8%
Criminal Justice						
City Prosecutor	17,283	21,416	20,578	19,210	-10.3%	-6.6%
Municipal Court	32,376	35,136	34,376	37,489	6.7%	9.1%
Public Defender	5,327	5,380	5,373	5,634	4.7%	4.9%
Total Criminal Justice	54,986	61,932	60,327	62,334	0.6%	3.3%
Transportation						
Street Transportation	98,378	104,841	104,914	115,853	10.5%	10.4%
Aviation	258,733	468,150	352,359	352,246	-24.8%	0.0%
Public Transit	253,972	280,022	241,369	277,014	-1.1%	14.8%
Total Transportation	611,082	853,013	698,643	745,113	-12.6%	6.7%
Community Development						
Planning and Development	64,824	72,794	71,815	81,254	11.6%	13.1%
Housing	96,702	117,938	111,780	113,507	-3.8%	1.5%
Community and Economic Development	15,848	13,183	21,821	13,882	5.3%	-36.4%
Neighborhood Services	45,778	63,556	75,640	82,998	30.6%	9.7%
Total Community Development	223,152	267,471	281,055	291,641	9.0%	3.8%
Community Enrichment						
Office of Arts and Culture	3,871	4,661	6,951	4,773	2.4%	-31.3%
Parks and Recreation	107,259	117,482	112,702	124,443	5.9%	10.4%
Library	38,565	41,958	41,504	44,860	6.9%	8.1%
Phoenix Convention Center	53,680	60,860	51,413	48,223	-20.8%	-6.2%
Human Services	85,644	100,447	160,315	147,633	47.0%	-7.9%
Total Community Enrichment	289,018	325,408	372,885	369,932	13.7%	-0.8%
Environmental Services						
Office of Sustainability	425	656	680	910	38.7%	33.9%
Environmental Programs	1,300	1,449	3,756	1,997	37.8%	-46.8%
Public Works	19,006	18,598	23,222	23,368	25.6%	0.6%
Solid Waste Disposal	141,943	158,908	158,768	170,439	7.3%	7.4%
Water Services	318,738	341,893	340,636	364,980	6.8%	7.1%
Total Environmental Services	481,411	521,505	527,062	561,694	7.7%	6.6%
Non-Departmental Operating						
Contingencies	-	124,096	-	203,664	64.1%	+100.0%
Other Non-Departmental ^{2/}	-	256,400	(8,677)	405,000	58.0%	+100.0%
Total Non-Departmental Operating	-	380,496	(8,677)	608,664	60.0%	+100.0%
Total	2,889,314	3,713,320	3,255,388	4,055,219	9.2%	24.6%

^{1/} For purposes of this schedule, department budget allocations include Grants.

^{2/} Other Non-Departmental consists of the Coronavirus Aid, Relief, and Economic Security Act (CARES) Coronavirus Relief Fund, the American Rescue Plan Act (ARPA) Fund and Unassigned Vacancy Savings.

SCHEDULE 7
2021-22 OPERATING EXPENDITURES
BY DEPARTMENT AND FUND SOURCE CATEGORY^{1/}
(In Thousands of Dollars)

	Total	General Funds	Special Revenue Funds	Enterprise Funds
General Government				
Mayor's Office	2,323	2,323	-	-
City Council	5,577	5,577	-	-
City Manager's Office	8,826	8,111	494	222
City Auditor	3,174	3,174	-	-
Information Technology Services	60,974	60,150	87	737
Equal Opportunity	3,453	2,875	579	-
City Clerk	7,475	7,475	-	-
Human Resources	19,762	19,275	487	-
Retirement Systems	-	-	-	-
Phoenix Employment Relations Board	124	124	-	-
Law	6,737	6,737	-	-
Budget and Research	4,311	4,311	-	-
Regional Wireless Cooperative	5,485	-	5,485	-
Finance	33,541	29,715	1,733	2,093
Communications Office	3,159	3,159	-	-
Government Relations	1,259	1,259	-	-
General Government Total	166,180	154,264	8,864	3,052
Public Safety				
Police	786,708	611,239	175,469	-
Fire	462,262	388,358	73,904	-
Homeland Security & Emergency Management	690	133	557	-
Public Safety Total	1,249,660	999,730	249,930	-
Criminal Justice				
City Prosecutor	19,210	17,127	2,083	-
Municipal Court	37,489	34,224	3,265	-
Public Defender	5,634	5,634	-	-
Criminal Justice Total	62,334	56,986	5,348	-
Transportation				
Street Transportation	115,853	21,639	94,215	-
Aviation	352,246	-	-	352,246
Public Transit	277,014	1,838	275,176	-
Transportation Total	745,113	23,476	369,391	352,246
Community Development				
Planning and Development	81,254	5,173	76,081	-
Housing	113,507	1,772	111,734	-
Community and Economic Development	13,882	6,884	6,388	610
Neighborhood Services	82,998	15,515	67,483	-
Community Development Total	291,641	29,344	261,686	610
Community Enrichment				
Office of Arts and Culture	4,773	4,726	47	-
Parks and Recreation	124,443	108,229	16,214	-
Library	44,860	43,865	995	-
Phoenix Convention Center	48,223	2,292	555	45,376
Human Services	147,633	22,051	125,202	380
Community Enrichment Total	369,932	181,164	143,012	45,756
Environmental Services				
Office of Sustainability	910	474	436	-
Environmental Programs	1,997	1,280	285	431
Public Works	23,368	22,728	641	-
Solid Waste Disposal	170,439	-	-	170,439
Water Services	364,980	-	2,366	362,615
Environmental Services Total	561,694	24,482	3,727	533,485
Non-Departmental Operating				
Contingencies	203,664	124,164	31,000	48,500
Other Non-Departmental ^{2/}	405,000	(11,000)	416,000	-
Non-Departmental Operating Total	608,664	113,164	447,000	48,500
Total	4,055,219	1,582,611	1,488,959	983,649

^{1/} For purposes of this schedule, department budget allocations include Grants.

^{2/} Other Non-Departmental consists of the American Rescue Plan Act (ARPA) Fund and Unassigned Vacancy Savings.

SCHEDULE 8
2021-22 OPERATING EXPENDITURES
BY DEPARTMENT AND CHARACTER OF EXPENDITURE^{1/}
(In Thousands of Dollars)

	Personal Services	Contractual Services	Commodities	Capital Outlay	Internal Charges and Credits	Other Expenditures and Transfers	Total
General Government							
Mayor's Office	1,930	369	6	-	17	-	2,323
City Council	3,796	1,775	2	-	4	-	5,577
City Manager's Office	6,434	3,768	23	-	(1,399)	-	8,826
City Auditor	4,109	695	5	-	(1,635)	-	3,174
Information Technology Services	35,279	30,948	2,692	116	(3,891)	(4,170)	60,974
Equal Opportunity	3,844	165	23	-	(578)	-	3,453
City Clerk	5,504	4,260	213	-	(2,501)	-	7,475
Human Resources	16,745	6,767	99	-	(3,848)	-	19,762
Retirement Systems	2,339	453	11	-	(2,723)	(80)	-
Phoenix Employment Relations Board	107	55	-	-	(38)	-	124
Law	11,942	348	36	-	(5,589)	-	6,737
Budget and Research	4,517	316	2	-	(524)	-	4,311
Regional Wireless Cooperative	569	3,508	71	3,208	(6,041)	4,171	5,485
Finance	28,063	12,167	586	-	(8,404)	1,130	33,541
Communications Office	2,892	342	28	75	(178)	-	3,159
Government Relations	848	408	1	-	3	-	1,259
Total General Government	128,918	66,344	3,794	3,399	(37,325)	1,050	166,180
Public Safety							
Police	706,025	59,140	26,978	9,765	(15,199)	-	786,708
Fire	399,320	23,232	19,384	24,609	(3,059)	(1,224)	462,262
Homeland Security & Emergency Management	1,022	88	38	-	(459)	-	690
Total Public Safety	1,106,367	82,460	46,400	34,374	(18,717)	(1,224)	1,249,660
Criminal Justice							
City Prosecutor	17,914	938	293	-	65	-	19,210
Municipal Court	32,589	3,173	549	-	1,179	-	37,489
Public Defender	1,671	3,941	10	-	12	-	5,634
Total Criminal Justice	52,174	8,052	852	-	1,256	-	62,334
Transportation							
Street Transportation	77,518	39,811	16,578	6,942	(25,062)	67	115,853
Aviation	168,140	125,866	13,114	5,371	39,245	510	352,246
Public Transit	16,404	228,988	18,064	130	13,427	-	277,014
Total Transportation	262,062	394,666	47,756	12,443	27,610	577	745,113
Community Development							
Planning and Development	62,012	11,268	1,165	30	6,649	130	81,254
Housing	15,071	98,078	584	-	201	(426)	113,507
Community and Economic Development	8,839	8,683	40	-	(3,680)	-	13,882
Neighborhood Services	22,766	58,490	312	240	1,108	83	82,998
Total Community Development	108,687	176,518	2,100	270	4,279	(214)	291,641
Community Enrichment							
Office of Arts and Culture	1,685	2,445	2	-	640	-	4,773
Parks and Recreation	75,359	31,516	6,879	3,793	6,846	50	124,443
Library	30,263	4,915	7,126	-	2,556	-	44,860
Phoenix Convention Center	19,512	25,935	1,393	472	912	-	48,223
Human Services	38,233	101,108	622	35	7,855	(220)	147,633
Total Community Enrichment	165,053	165,919	16,021	4,300	18,809	(170)	369,932
Environmental Services							
Office of Sustainability	814	363	14	-	(281)	-	910
Environmental Programs	1,674	767	5	-	(449)	-	1,997
Public Works	49,492	36,677	27,446	2,333	(92,715)	135	23,368
Solid Waste Disposal	64,149	40,285	4,304	23,944	36,707	1,050	170,439
Water Services	159,677	113,488	86,499	6,417	(1,344)	243	364,980
Total Environmental Services	275,805	191,580	118,269	32,694	(58,081)	1,427	561,694
Non-Departmental Operating							
Contingencies	-	6,729	-	-	-	196,935	203,664
Other Non-Departmental ^{2/}	-	416,000	-	-	-	(11,000)	405,000
Total Non-Departmental Operating	-	422,729	-	-	-	185,935	608,664
Total	2,099,067	1,508,268	235,193	87,478	(62,169)	187,382	4,055,219

1/ For purposes of this schedule, department budget allocations include Grants.

2/ Other Non-Departmental consists of the American Rescue Plan Act (ARPA) Fund and Unassigned Vacancy Savings.

SCHEDULE 9
POSITIONS BY DEPARTMENT
Number of Full Time Equivalent Positions

	2019-20 Actual	2020-21 Adopted	2020-21 Estimate	Estimate less Adopted	2021-22 Budget	Budget less Estimate
General Government						
Mayor's Office	13.0	13.0	15.3	2.3	14.3	(1.0)
City Council	33.0	33.0	32.0	(1.0)	32.0	0.0
City Manager's Office	20.5	21.5	27.9	6.4	33.9	6.0
City Auditor	25.4	25.4	25.4	0.0	25.4	0.0
Information Technology Services	200.0	201.0	206.0	5.0	209.0	3.0
Equal Opportunity	27.0	27.0	27.0	0.0	27.0	0.0
City Clerk	51.5	51.5	51.5	0.0	51.5	0.0
Human Resources	112.7	112.7	117.7	5.0	118.7	1.0
Retirement Systems	16.0	16.0	16.0	0.0	16.0	0.0
Phoenix Employment Relations Board	1.0	1.0	1.0	0.0	1.0	0.0
Law	65.0	65.0	66.0	1.0	67.0	1.0
Budget and Research	24.0	24.0	25.0	1.0	25.0	0.0
Regional Wireless Cooperative	4.0	4.0	4.0	0.0	4.0	0.0
Finance	213.0	213.0	215.0	2.0	214.0	(1.0)
Communications Office	19.1	19.1	19.1	0.0	20.1	1.0
Government Relations	7.0	7.0	5.0	(2.0)	5.0	0.0
Total General Government	832.2	834.2	853.9	19.7	863.9	10.0
Public Safety						
Police	4,363.6	4,360.6	4,363.6	3.0	4,436.6	73.0
Fire	2,089.8	2,091.8	2,127.8	36.0	2,277.7	149.9
Homeland Security & Emergency Management	9.0	9.0	7.0	(2.0)	7.0	0.0
Total Public Safety	6,462.4	6,461.4	6,498.4	37.0	6,721.3	222.9
Criminal Justice						
City Prosecutor	147.0	147.0	148.0	1.0	148.0	0.0
Municipal Court	274.0	274.0	274.0	0.0	279.0	5.0
Public Defender	11.0	11.0	11.0	0.0	11.0	0.0
Total Criminal Justice	432.0	432.0	433.0	1.0	438.0	5.0
Transportation						
Street Transportation	721.0	721.0	728.0	7.0	734.0	6.0
Aviation	890.0	890.0	889.0	(1.0)	889.0	0.0
Public Transit	120.0	120.0	121.0	1.0	121.0	0.0
Total Transportation	1,731.0	1,731.0	1,738.0	7.0	1,744.0	6.0
Community Development						
Planning and Development	444.8	444.8	467.8	23.0	480.8	13.0
Housing	129.0	134.0	126.0	(8.0)	126.0	0.0
Community and Economic Development	57.0	57.0	57.0	0.0	59.0	2.0
Neighborhood Services	190.0	189.0	190.0	1.0	191.0	1.0
Total Community Development	820.8	824.8	840.8	16.0	856.8	16.0
Community Enrichment						
Office of Arts and Culture	11.0	11.0	11.0	0.0	11.0	0.0
Parks and Recreation	1,013.1	1,014.1	1,017.0	2.9	1,050.0	33.0
Library	401.3	401.3	397.8	(3.5)	402.8	5.0
Phoenix Convention Center	220.0	220.0	219.0	(1.0)	219.0	0.0
Human Services	391.0	391.0	392.0	1.0	395.0	3.0
Total Community Enrichment	2,036.4	2,037.4	2,036.8	(0.6)	2,077.8	41.0
Environmental Services						
Office of Sustainability	5.0	5.0	5.0	0.0	4.0	(1.0)
Environmental Programs	10.0	10.0	10.0	0.0	11.0	1.0
Public Works	426.0	426.0	431.0	5.0	443.0	12.0
Solid Waste Disposal	603.0	609.0	625.5	16.5	633.5	8.0
Water Services	1,485.0	1,487.0	1,480.0	(7.0)	1,485.0	5.0
Total Environmental Services	2,529.0	2,537.0	2,551.5	14.5	2,576.5	25.0
Total	14,843.8	14,857.8	14,952.4	94.6	15,278.3	325.9

SCHEDULE 10
SUMMARY OF 2021-22 CAPITAL IMPROVEMENT PROGRAM
FINANCED BY OPERATING FUNDS
(In Thousands of Dollars)

	2019-20 Actuals	2020-21 Estimate	2021-22 Budget
<u>Use of Funds</u>			
Aviation	20,335	30,577	126,448
Economic Development	8,167	5,766	9,450
Environmental Programs	333	250	250
Facilities Management	12,573	15,728	16,491
Fire Protection	-	4,007	11,263
Historic Preservation & Planning	17,301	10,850	3,648
Housing	4,146	16,098	34,064
Information Technology	2,342	5,247	9,680
Libraries	631	955	955
Neighborhood Services	2,026	1,377	12,306
Parks, Recreation & Mountain Preserves	38,698	36,271	68,126
Phoenix Convention Center	6,428	8,267	15,638
Public Art Program	137	1,970	1,584
Public Transit	55,433	195,898	337,340
Solid Waste Disposal	4,243	7,790	9,344
Street Transportation & Drainage	94,466	100,762	168,966
Wastewater	26,050	31,660	69,595
Water	65,245	60,964	127,740
Total Operating Funds	358,554	534,436	1,022,887
<u>Source of Funds</u>			
General Funds			
General Fund	13,776	27,551	24,052
Library	631	955	955
Parks	-	3,000	-
Total General Funds	14,407	31,506	25,007
Special Revenue Funds			
Arizona Highway User Revenue	67,422	71,585	85,482
Capital Construction	4,482	9,253	20,380
Community Reinvestment	5,774	2,470	7,734
Development Services	17,416	11,713	4,451
Golf	95	1,793	-
Grants	46,654	49,135	125,058
Other Restricted	2,070	7,708	12,718
Parks and Preserves	33,677	28,178	66,212
Regional Transit	6,964	8,997	13,961
Sports Facilities	6,941	7,060	2,393
Transportation 2050	32,608	167,201	308,724
Total Special Revenue Funds	224,103	365,093	647,114
Enterprise Funds			
Aviation	20,366	30,820	126,993
Convention Center	3,741	5,344	15,480
Solid Waste	4,305	8,138	11,278
Wastewater	26,196	32,039	71,659
Water	65,435	61,496	125,355
Total Enterprise Funds	120,044	137,837	350,766
Total Operating Funds	358,554	534,436	1,022,887

SCHEDULE 11
DEBT SERVICE EXPENDITURES
BY PROGRAM, SOURCE OF FUNDS, AND TYPE OF EXPENDITURE
(In Thousands of Dollars)

	2019-20 Actual			2020-21 Estimate			2021-22 Budget		
	Principal	Interest/ Other	Total	Principal	Interest/ Other	Total	Principal	Interest/ Other	Total
Operating Funds									
City Improvement									
Economic Development	4,525	2,045	6,570	3,235	965	4,199	3,175	736	3,911
Finance and General Government	520	392	912	9,644	2,250	11,894	17,172	2,515	19,686
Fire	3,665	566	4,231	255	126	381	145	108	253
Housing	50	21	71	50	20	70	55	19	74
Human Resources	660	156	816	580	68	648	330	33	363
Human Services	55	23	78	40	7	47	-	4	4
Information Technology	9,095	3,054	12,150	8,070	2,230	10,300	-	1,840	1,840
Issuance Costs	-	-	-	-	350	351	-	-	-
Municipal Court	4,520	2,202	6,722	3,990	1,881	5,870	3,400	1,676	5,076
Parks and Recreation	270	120	390	140	36	176	-	24	24
Police	2,170	432	2,601	275	119	393	255	84	339
Public Transit	67,345	3,311	70,656	75	496	571	-	17,992	17,993
Public Works	4,750	2,429	7,179	3,895	3,083	6,978	3,310	3,069	6,379
Sports Facilities	3,765	3,477	7,242	7,730	4,439	12,169	8,200	4,509	12,708
Street Transportation	2,970	1,384	4,355	2,925	1,734	4,658	175	1,595	1,770
Sub-Total City Improvement	104,360	19,612	123,972	40,904	17,802	58,706	36,217	34,204	70,421
Secondary Property Tax									
Cultural Facilities	5,720	5,684	11,404	11,465	5,460	16,925	15,255	5,005	20,260
Education & Econ Development	3,085	3,699	6,784	1,460	3,574	5,034	640	3,524	4,164
Environmental Improvement	1,565	334	1,899	1,295	272	1,567	30	238	268
Fire Protection	2,930	4,156	7,086	3,790	4,035	7,825	4,155	3,884	8,039
Freeway Mitigation	275	335	610	215	324	539	225	316	541
Historic Preservation	265	351	616	1,150	340	1,490	1,180	294	1,474
Housing	4,345	607	4,952	4,710	421	5,131	4,130	218	4,348
Human Services & Senior Centers	1,820	356	2,176	2,195	277	2,472	2,045	180	2,225
Information Systems	2,795	426	3,221	3,185	306	3,491	2,870	167	3,037
Issuance Costs	-	-	-	-	-	-	-	650	650
Library	4,630	2,599	7,229	4,625	2,426	7,051	4,960	2,246	7,206
Maintenance Service Centers	3,235	272	3,507	620	141	761	540	114	654
Municipal Facilities	10	-	10	-	-	-	-	-	-
Neighborhood Services	9,020	756	9,776	4,750	392	5,142	1,115	247	1,362
Parks & Mountain Preserves	9,610	6,660	16,270	12,100	6,256	18,356	14,095	5,767	19,862
Police	1,250	5,534	6,784	4,150	5,484	9,634	5,355	5,321	10,676
Police, Fire & Computer Tech	7,480	2,886	10,366	9,480	2,554	12,034	9,920	2,168	12,088
Storm Sewers	8,345	7,699	16,044	13,045	7,372	20,417	13,950	6,846	20,796
Street Improvements	2,445	5,030	7,475	6,050	4,929	10,979	7,380	4,685	12,065
Sub-Total Secondary Property Tax	68,825	47,385	116,210	84,285	44,561	128,846	87,845	41,869	129,714
Aviation	38,419	53,409	91,827	26,870	99,579	126,449	28,075	59,206	87,281
Convention Center	6,650	13,301	19,952	6,870	13,769	20,639	7,120	13,643	20,763
Solid Waste	11,035	3,006	14,041	11,205	3,773	14,977	11,760	3,467	15,227
Wastewater	44,128	28,678	72,806	45,202	26,581	71,783	47,007	24,383	71,389
Water	68,760	59,528	128,287	64,972	71,936	136,908	68,090	85,530	153,620
Total Operating Funds	342,176	224,918	567,095	280,308	277,999	558,308	286,113	262,302	548,415

SCHEDULE 11 (Continued)
DEBT SERVICE EXPENDITURES
BY PROGRAM, SOURCE OF FUNDS, AND TYPE OF EXPENDITURE
(In Thousands of Dollars)

	2019-20 Actual			2020-21 Estimate			2021-22 Budget		
	Principal	Interest/ Other	Total	Principal	Interest/ Other	Total	Principal	Interest/ Other	Total
Bond Funds									
Aviation	-	1,722	1,722	-	-	-	-	-	-
Convention Center	-	-	-	-	259	259	-	-	-
Transportation 2050	-	-	-	-	-	-	-	800	800
Water	-	770	770	-	302	302	-	498	498
Other	-	-	-	-	164	164	-	-	-
Total Bond Funds	-	2,492	2,492	-	726	725	-	1,298	1,298
Other Capital Funds									
Capital Reserves	-	-	-	-	800	800	-	-	-
Customer Facility Charges	2,410	11,614	14,024	7,500	8,057	15,557	7,655	12,903	20,558
Federal, State and Other Participation	2,374	21,125	23,500	2,851	21,146	23,998	3,353	21,145	24,498
Passenger Facility Charges	14,957	34,989	49,945	16,236	6,362	22,598	17,048	39,715	56,763
Total Other Capital Funds	19,741	67,727	87,469	26,587	36,365	62,953	28,056	73,763	101,820
Total Debt Service	361,917	295,138	657,055	306,895	315,090	621,986	314,169	337,363	651,533

SCHEDULE 12
2021-2022 STATE EXPENDITURE LIMITATION
(In Thousands of Dollars)

	General and Special Revenue Funds	Federal Funds	AHUR Funds	Public Housing Funds	Aviation Funds	Water Funds	Convention Center Funds	Wastewater Funds	Solid Waste Funds	Subtotal	Capital Projects Funds	Grand Total
A. Total Expenditures	2,730,479	925,258	175,338	112,752	587,242	540,668	85,123	271,510	198,151	5,626,521	1,157,566	6,784,087
B. Current Year Encumbrances /Expenditure Carryovers	(210,247)	(275,727)	(67,680)	(789)	(177,347)	(95,158)	(5,278)	(57,289)	(30,515)	(920,030)	(1,246,699)	(2,166,729)
C. Prior Year Encumbrances-Net of Recovery	185,484	189,365	65,289	842	212,490	83,572	6,078	47,128	28,787	819,035	2,799,317	3,618,352
D. Reclassify Staff and Administrative and In-Lieu Tax	(68,039)	-	-	200	10,117	28,664	3,044	17,638	8,376	-	-	-
E. Net Expenditures	<u>2,637,677</u>	<u>838,896</u>	<u>172,947</u>	<u>113,005</u>	<u>632,502</u>	<u>557,746</u>	<u>88,967</u>	<u>278,987</u>	<u>204,799</u>	<u>5,525,526</u>	<u>2,710,184</u>	<u>8,235,710</u>
F. Voter-Approved Alternative Expenditure Limitation												<u>9,125,738</u>
G. Expenditures Over(Under) Voter-Approved Alternative Expenditure Limitation												<u>(890,028)</u>



City of Phoenix

Fund Statement Schedules

SCHEDULE 13

GENERAL FUND

SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022

(In Thousands of Dollars)

Beginning Fund Balance	244,765
Revenues	
Charges for Services	64,437
Concessions	2,703
Federal and State Grants	1,560
Fines and Forfeitures	8,946
Interest Revenue	5,550
Licenses and Permits	4,921
Other Local Taxes	8
Other Revenues	7,321
Primary Property Taxes	134,806
Rentals	2,702
Sales of Goods and Assets	819
SRP In-Lieu Taxes	2,010
State Vehicle License Tax	79,100
Total Revenues	314,884
Expense Recoveries	1,000
Expense Recoveries	1,000
Transfer-In from Enterprise Funds (Aviation)	10,117
Transfer-In from Enterprise Funds (Convention Center)	3,044
Transfer-In from Enterprise Funds (Solid Waste)	8,376
Transfer-In from Enterprise Funds (Wastewater)	17,638
Transfer-In from Enterprise Funds (Water)	28,664
Transfer-In from General Funds (Cable Television)	6,431
Transfer-In from General Funds (Library)	2,507
Transfer-In from Special Revenue Funds (Community Reinvestment)	2,065
Transfer-In from Special Revenue Funds (Development Services)	4,440
Transfer-In from Special Revenue Funds (Excise Tax)	934,260
Transfer-In from Special Revenue Funds (Grants)	200
Transfer-In from Special Revenue Funds (Neighborhood Protection)	561
Transfer-In from Special Revenue Funds (Other Restricted)	499
Transfer-In from Special Revenue Funds (Public Safety Enhancement)	416
Transfer-In from Special Revenue Funds (Public Safety Expansion)	1,037
Transfer-In from Special Revenue Funds (Sports Facilities)	227
Transfer-In from Special Revenue Funds (Transportation 2050)	1,063
Interfund Transfers In	1,021,545
Transfer-Out to Capital Funds (Capital Reserves)	(7,000)
Transfer-Out to Enterprise Funds (Aviation)	(125)
Transfer-Out to General Funds (Library)	(367)
Transfer-Out to General Funds (Parks)	(93,358)
Transfer-Out to Special Revenue Funds (Other Restricted)	(28,462)
Transfer-Out to Trust/Gift Funds (Trust Funds)	(2,427)

SCHEDULE 13 (Continued)

GENERAL FUND
SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022
(In Thousands of Dollars)

Interfund Transfers (Out)	(131,740)
Net Other Sources and Uses	890,806
Total Resources	1,450,454

Operating Departments Expenditures

Mayor's Office	2,323
City Council	5,577
City Manager's Office	8,111
City Auditor	3,174
Information Technology Services	60,138
Equal Opportunity	2,875
City Clerk	7,475
Human Resources	19,275
Office of Sustainability	474
Phoenix Employment Relations Board	124
Law	6,737
City Prosecutor	17,127
Budget and Research	4,311
Finance	29,715
Communications Office	2
Government Relations	1,259
Environmental Programs	1,280
Office of Arts and Culture	4,726
Police	611,239
Municipal Court	34,224
Public Defender	5,634
Fire	388,358
Homeland Security & Emergency Management	133
Street Transportation	21,639
Public Transit	1,838
Public Works	22,728
Phoenix Convention Center	2,292
Planning and Development	5,173
Housing	1,772
Community and Economic Development	6,884
Neighborhood Services	15,515
Human Services	22,051
Contingencies	123,219
Other Non-Departmental	(11,000)
Operating Departments Expenditures	1,426,402

Capital Improvement Program Expenditures

Phoenix Convention Center	227
Facilities Management	14,948

SCHEDULE 13 (Continued)

GENERAL FUND
SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022
(In Thousands of Dollars)

Fire Protection	1,580
Information Technology	7,298
Capital Improvement Program Expenditures	24,052
Total Expenditures	1,450,454
Ending Fund Balance	-

SCHEDULE 14

LIBRARY

SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022

(In Thousands of Dollars)

Beginning Fund Balance	-
Revenues	
Charges for Services	217
Federal and State Grants	180
Licenses and Permits	42
Primary Property Taxes	44,765
Rentals	44
Total Revenues	45,248
Transfer-In from General Funds (General Fund)	367
Transfer-In from Special Revenue Funds (Other Restricted)	1,752
Interfund Transfers In	2,119 *
Transfer-Out to Debt Service Funds (City Improvement)	(39)
Transfer-Out to General Funds (General Fund)	(2,507)
Interfund Transfers (Out)	(2,546)
Net Other Sources and Uses	(427)
Total Resources	44,820
Operating Departments Expenditures	
Library	43,865
Operating Departments Expenditures	43,865
Capital Improvement Program Expenditures	
Libraries	955
Capital Improvement Program Expenditures	955
Total Expenditures	44,820
Ending Fund Balance	-

* This is the amount needed to achieve a zero ending fund balance. The planned transfer includes \$367,000 from the General Fund and \$1,752,000 from the Library Reserve Fund.

SCHEDULE 15

PARKS

SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022

(In Thousands of Dollars)

Beginning Fund Balance	-
Revenues	
Charges for Services	1,024
Concessions	2,619
Interest Revenue	5
Licenses and Permits	13
Other Revenues	10
Primary Property Taxes	11,723
Rentals	422
Total Revenues	15,816
Transfer-In from General Funds (General Fund)	93,358
Interfund Transfers In	93,358
Net Other Sources and Uses	93,358
Total Resources	109,174
Operating Departments Expenditures	
Parks and Recreation	108,229
Contingencies	945
Operating Departments Expenditures	109,174
Total Expenditures	109,174
Ending Fund Balance	-

SCHEDULE 16

CABLE TELEVISION
SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022
(In Thousands of Dollars)

Beginning Fund Balance	-
Revenues	
Licenses and Permits	9,600
Total Revenues	9,600
Interfund Transfers (Out)	
Transfer-Out to General Funds (General Fund)	(6,431)
Interfund Transfers (Out)	(6,431)
Net Other Sources and Uses	(6,431)
Total Resources	3,169
Operating Departments Expenditures	
Information Technology Services	12
Communications Office	3,157
Operating Departments Expenditures	3,169
Total Expenditures	3,169
Ending Fund Balance	-

SCHEDULE 17

EXCISE TAX

SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022

(In Thousands of Dollars)

Beginning Fund Balance	-
Revenues	
City Sales Taxes	1,068,956
Licenses and Permits	2,771
Other Excise Taxes	24,373
Privilege License Fees	2,800
State Income Tax	219,316
State Shared Sales Tax	197,945
Total Revenues	1,516,161
Transfer-Out to Debt Service Funds (City Improvement)	(35,969) *
Transfer-Out to Enterprise Funds (Convention Center)	(57,196)
Transfer-Out to General Funds (General Fund)	(934,260)
Transfer-Out to Special Revenue Funds (Capital Construction)	(7,370)
Transfer-Out to Special Revenue Funds (Neighborhood Protection)	(40,214)
Transfer-Out to Special Revenue Funds (Other Restricted)	(5,831)
Transfer-Out to Special Revenue Funds (Parks and Preserves)	(40,213)
Transfer-Out to Special Revenue Funds (Public Safety Enhancement)	(24,707)
Transfer-Out to Special Revenue Funds (Public Safety Expansion)	(80,428)
Transfer-Out to Special Revenue Funds (Sports Facilities)	(15,578)
Transfer-Out to Special Revenue Funds (Transportation 2050)	(274,396)
Interfund Transfers (Out)	(1,516,161)
Net Other Sources and Uses	(1,516,161)
Total Resources	-
Total Expenditures	-
Ending Fund Balance	-

* \$1,026,000 of the total \$35,969,000 transferred to City Improvement is subsequently transferred to the Retiree Rate Stabilization Fund as shown on Schedule 20.

SCHEDULE 18

ARIZONA HIGHWAY USER REVENUE
SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022

(In Thousands of Dollars)

Beginning Fund Balance	30,962
Revenues	
Highway User Revenues	148,960
Interest Revenue	750
Other Revenues	5
Total Revenues	149,715
Expense Recoveries	691
Expense Recoveries	691
Transfer-Out to Debt Service Funds (City Improvement)	(892)
Interfund Transfers (Out)	(892)
Net Other Sources and Uses	(201)
Total Resources	180,476
Operating Departments Expenditures	
Street Transportation	89,856
Operating Departments Expenditures	89,856
Capital Improvement Program Expenditures	
Public Art Program	617
Economic Development	15
Information Technology	252
Street Transportation & Drainage	84,597
Capital Improvement Program Expenditures	85,482
Total Expenditures	175,338
Ending Fund Balance	5,138

SCHEDULE 19

**CAPITAL CONSTRUCTION
SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022**

(In Thousands of Dollars)

Beginning Fund Balance	19,816
Revenues	
Interest Revenue	210
Other Revenues	12
Total Revenues	222
Expense Recoveries	
Expense Recoveries	236
Expense Recoveries	236
Interfund Transfers In	
Transfer-In from Special Revenue Funds (Excise Tax)	7,370
Interfund Transfers In	7,370
Net Other Sources and Uses	7,606
Total Resources	27,644
Operating Departments Expenditures	
Environmental Programs	70
Street Transportation	70
Operating Departments Expenditures	140
Capital Improvement Program Expenditures	
Public Art Program	40
Street Transportation & Drainage	20,340
Capital Improvement Program Expenditures	20,380
Total Expenditures	20,520
Ending Fund Balance	7,124

SCHEDULE 20

**CITY IMPROVEMENT
SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022**

(In Thousands of Dollars)

Beginning Fund Balance	-
Transfer-In from Enterprise Funds (Aviation)	173
Transfer-In from Enterprise Funds (Convention Center)	27
Transfer-In from Enterprise Funds (Solid Waste)	176
Transfer-In from Enterprise Funds (Wastewater)	70
Transfer-In from Enterprise Funds (Water)	100
Transfer-In from General Funds (Library)	39
Transfer-In from Special Revenue Funds (Arizona Highway User Revenue)	892
Transfer-In from Special Revenue Funds (Excise Tax)	35,969
Transfer-In from Special Revenue Funds (Grants)	74
Transfer-In from Special Revenue Funds (Sports Facilities)	15,149
Transfer-In from Special Revenue Funds (Transportation 2050)	18,779
Interfund Transfers In	71,447
Transfer-Out to Capital Funds (Other Bonds)	(1,026)
Interfund Transfers (Out)	(1,026)
Net Other Sources and Uses	70,421
Total Resources	70,421
Debt Service Expenditures	
Adams Street Garage	957
Amphitheatre	492
Arizona Center	3,441
Arizona State University	129
City Hall	2,627
CityScape	341
Downtown Arena Rehabilitation	8,020
Fillmore Street Land Acquisition	773
Fire Computer Aided Dispatch System	775
General Government	2,932
Human Services	4
Information Technology	36
LED Streetlighting	890
Micrographics Building	3
Municipal Court Building	5,076
Other	992
Parking Lot Paving	1
Personnel Building	363
Phone System	802
Phx Union HS Property Acquisition	477

SCHEDULE 20 (Continued)

CITY IMPROVEMENT
SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022
(In Thousands of Dollars)

Police	64
Police Precincts	7
Public Transit	17,993
Public Works	97
Public Works - Elevators	131
Public Works Garages	5
Regional Wireless	1,002
Security Access Control	1,001
Street Improvements	695
TGen Facility	2,947
Vehicles - Citywide	15,762
Vehicles - Fire Department	253
Vehicles - Parks	23
Vehicles - Police Department	269
Vehicles - Public Works	787
Vehicles - Street Transportation	183
Whispering Willows	74
Debt Service Expenditures	70,421
Total Expenditures	70,421
Ending Fund Balance	-

SCHEDULE 21

COMMUNITY REINVESTMENT
SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022

(In Thousands of Dollars)

Beginning Fund Balance	17,271
Revenues	
Charges for Services	152
Interest Revenue	157
Rentals	5,553
Total Revenues	5,863
Expense Recoveries	1
Expense Recoveries	1
Transfer-In from Special Revenue Funds (Other Restricted)	4,845
Interfund Transfers In	4,845
Transfer-Out to General Funds (General Fund)	(2,065)
Transfer-Out to Special Revenue Funds (Parks and Preserves)	(156)
Interfund Transfers (Out)	(2,221)
Net Other Sources and Uses	2,625
Total Resources	25,759
Operating Departments Expenditures	
Community and Economic Development	2,128
Operating Departments Expenditures	2,128
Capital Improvement Program Expenditures	
Economic Development	7,734
Capital Improvement Program Expenditures	7,734
Total Expenditures	9,862
Ending Fund Balance	15,897

SCHEDULE 22

COURT AWARDS
SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022
(In Thousands of Dollars)

Beginning Fund Balance	167
Revenues	
Charges for Services	5,296
Total Revenues	5,296
Expense Recoveries	
Expense Recoveries	2
Expense Recoveries	2
Net Other Sources and Uses	2
Total Resources	5,465
Operating Departments Expenditures	
City Prosecutor	58
Police	5,406
Operating Departments Expenditures	5,464
Total Expenditures	5,464
Ending Fund Balance	1

SCHEDULE 23

**DEVELOPMENT SERVICES
SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022**

(In Thousands of Dollars)

Beginning Fund Balance	45,754
Revenues	
Charges for Services	66,058
Licenses and Permits	5,395
Other Revenues	(25) *
Total Revenues	71,428
Expense Recoveries	14
Expense Recoveries	14
Transfer-Out to General Funds (General Fund)	(4,440)
Interfund Transfers (Out)	(4,440)
Net Other Sources and Uses	(4,426)
Total Resources	112,756
Operating Departments Expenditures	
Planning and Development	74,906
Contingencies	7,000
Operating Departments Expenditures	81,906
Capital Improvement Program Expenditures	
Facilities Management	480
Historic Preservation & Planning	3,648
Information Technology	323
Capital Improvement Program Expenditures	4,451
Total Expenditures	86,357
Ending Fund Balance	26,399

* The negative revenue estimate is primarily due to anticipated bad debt write-offs in 2021-22.

SCHEDULE 24

GOLF

SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022

(In Thousands of Dollars)

Beginning Fund Balance	1,319
Revenues	
Charges for Services	4,802
Concessions	410
Interest Revenue	10
Other Revenues	164
Rentals	1,409
Total Revenues	6,794
<hr/>	
Total Resources	8,113
<hr/>	
Operating Departments Expenditures	
Parks and Recreation	6,224
Operating Departments Expenditures	6,224
<hr/>	
Total Expenditures	6,224
<hr/>	
Ending Fund Balance	1,889

SCHEDULE 25

**NEIGHBORHOOD PROTECTION - BLOCK WATCH
SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022**

(In Thousands of Dollars)

Beginning Fund Balance	5,822
Revenues	
Interest Revenue	51
Other Revenues	185
Total Revenues	236
<hr/>	
Transfer-In from Special Revenue Funds (Excise Tax)	2,011
Interfund Transfers In	2,011
<hr/>	
Transfer-Out to Special Revenue Funds (Other Restricted)	(2)
Transfer-Out to Trust/Gift Funds (Trust Funds)	(7)
Interfund Transfers (Out)	(9)
<hr/>	
Net Other Sources and Uses	2,002
<hr/>	
Total Resources	8,060
<hr/>	
Operating Departments Expenditures	
Police	1,853
Neighborhood Services	261
Operating Departments Expenditures	2,114
<hr/>	
Total Expenditures	2,114
<hr/>	
Ending Fund Balance	5,946

SCHEDULE 26

**NEIGHBORHOOD PROTECTION - FIRE
SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022**

(In Thousands of Dollars)

Beginning Fund Balance	4,313
Revenues	
Interest Revenue	37
Total Revenues	37
<hr/>	
Transfer-In from Special Revenue Funds (Excise Tax)	10,053
Interfund Transfers In	10,053
<hr/>	
Transfer-Out to Special Revenue Funds (Other Restricted)	(8)
Transfer-Out to Trust/Gift Funds (Trust Funds)	(40)
Interfund Transfers (Out)	(48)
<hr/>	
Net Other Sources and Uses	10,005
<hr/>	
Total Resources	14,355
<hr/>	
Operating Departments Expenditures	
Fire	11,063
Operating Departments Expenditures	11,063
<hr/>	
Total Expenditures	11,063
<hr/>	
Ending Fund Balance	3,292

SCHEDULE 27

**NEIGHBORHOOD PROTECTION - POLICE
SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022**

(In Thousands of Dollars)

Beginning Fund Balance	13,635
Revenues	
Interest Revenue	132
Total Revenues	132
<hr/>	
Transfer-In from Special Revenue Funds (Excise Tax)	28,150
Interfund Transfers In	28,150
<hr/>	
Transfer-Out to General Funds (General Fund)	(561)
Transfer-Out to Special Revenue Funds (Other Restricted)	(21)
Transfer-Out to Trust/Gift Funds (Trust Funds)	(113)
Interfund Transfers (Out)	(696)
<hr/>	
Net Other Sources and Uses	27,455
<hr/>	
Total Resources	41,222
<hr/>	
Operating Departments Expenditures	
Police	32,494
Operating Departments Expenditures	32,494
<hr/>	
Total Expenditures	32,494
<hr/>	
Ending Fund Balance	8,728

SCHEDULE 28

PARKS AND PRESERVES
SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022
(In Thousands of Dollars)

Beginning Fund Balance	77,314
Revenues	
Interest Revenue	940
Other Revenues	235
Rentals	677
Total Revenues	1,852
Transfer-In from Special Revenue Funds (Community Reinvestment)	156
Transfer-In from Special Revenue Funds (Excise Tax)	40,213
Interfund Transfers In	40,369
Transfer-Out to Special Revenue Funds (Other Restricted)	(31)
Transfer-Out to Trust/Gift Funds (Trust Funds)	(162)
Interfund Transfers (Out)	(193)
Net Other Sources and Uses	40,176
Total Resources	119,343
Operating Departments Expenditures	
Parks and Recreation	6,479
Operating Departments Expenditures	6,479
Capital Improvement Program Expenditures	
Public Art Program	174
Parks, Recreation & Mountain Preserves	66,038
Capital Improvement Program Expenditures	66,212
Total Expenditures	72,691
Ending Fund Balance	46,652

SCHEDULE 29

**PUBLIC SAFETY ENHANCEMENT - FIRE
SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022**

(In Thousands of Dollars)

Beginning Fund Balance	9,973
Transfer-In from Special Revenue Funds (Excise Tax)	9,388
Interfund Transfers In	9,388
Net Other Sources and Uses	9,388
Total Resources	19,361
Operating Departments Expenditures	
Fire	11,104
Operating Departments Expenditures	11,104
Total Expenditures	11,104
Ending Fund Balance	8,257

SCHEDULE 30

**PUBLIC SAFETY ENHANCEMENT - POLICE
SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022**

(In Thousands of Dollars)

Beginning Fund Balance	9,091
Transfer-In from Special Revenue Funds (Excise Tax)	15,318
Interfund Transfers In	15,318
Transfer-Out to General Funds (General Fund)	(416)
Interfund Transfers (Out)	(416)
Net Other Sources and Uses	14,902
Total Resources	23,993
Operating Departments Expenditures	
Police	18,880
Homeland Security & Emergency Management	498
Operating Departments Expenditures	19,378
Total Expenditures	19,378
Ending Fund Balance	4,615

SCHEDULE 31

**PUBLIC SAFETY EXPANSION - FIRE
SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022**

(In Thousands of Dollars)

Beginning Fund Balance	8,171
Revenues	
Interest Revenue	82
Total Revenues	82
<hr/>	
Transfer-In from Special Revenue Funds (Excise Tax)	16,086
Interfund Transfers In	16,086
<hr/>	
Transfer-Out to General Funds (General Fund)	(144)
Transfer-Out to Special Revenue Funds (Other Restricted)	(12)
Transfer-Out to Trust/Gift Funds (Trust Funds)	(65)
Interfund Transfers (Out)	(222)
<hr/>	
Net Other Sources and Uses	15,864
<hr/>	
Total Resources	24,117
<hr/>	
Operating Departments Expenditures	
Fire	17,613
Operating Departments Expenditures	17,613
<hr/>	
Total Expenditures	17,613
<hr/>	
Ending Fund Balance	6,504

SCHEDULE 32

**PUBLIC SAFETY EXPANSION - POLICE
SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022**

(In Thousands of Dollars)

Beginning Fund Balance	25,880
Revenues	
Interest Revenue	239
Total Revenues	239
Transfer-In from Special Revenue Funds (Excise Tax)	64,342
Interfund Transfers In	64,342
Transfer-Out to General Funds (General Fund)	(893)
Transfer-Out to Special Revenue Funds (Other Restricted)	(49)
Transfer-Out to Trust/Gift Funds (Trust Funds)	(259)
Interfund Transfers (Out)	(1,201)
Net Other Sources and Uses	63,141
Total Resources	89,260
Operating Departments Expenditures	
Police	79,093
Operating Departments Expenditures	79,093
Total Expenditures	79,093
Ending Fund Balance	10,167

SCHEDULE 33

**REGIONAL TRANSIT
SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022**
(In Thousands of Dollars)

Beginning Fund Balance	-
Revenues	
Federal and State Grants	39,057
Interest Revenue	(111) *
Total Revenues	38,945
Expense Recoveries	14
Expense Recoveries	14
Net Other Sources and Uses	14
Total Resources	38,959
Operating Departments Expenditures	
Public Transit	24,998
Operating Departments Expenditures	24,998
Capital Improvement Program Expenditures	
Public Transit	13,961
Capital Improvement Program Expenditures	13,961
Total Expenditures	38,959
Ending Fund Balance	-

* Negative interest revenue is due to a negative fund balance, as revenues are received on a reimbursement basis.

SCHEDULE 34

**REGIONAL WIRELESS COOPERATIVE
SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022**

(In Thousands of Dollars)

Beginning Fund Balance	1,592
Revenues	
Charges for Services	3,965
Interest Revenue	58
Other Revenues	1,493
Total Revenues	5,515
Expense Recoveries	9
Expense Recoveries	9
Net Other Sources and Uses	9
Total Resources	7,116
Operating Departments Expenditures	
Regional Wireless Cooperative	5,485
Operating Departments Expenditures	5,485
Total Expenditures	5,485
Ending Fund Balance	1,632

SCHEDULE 35

**SECONDARY PROPERTY TAX
SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022**

(In Thousands of Dollars)

Beginning Fund Balance	100
Revenues	
Federal and State Grants	4,397
Secondary Property Taxes	119,289
Total Revenues	123,686
Bond Proceeds	
Bond Proceeds	650
Bond Proceeds	650
Interfund Transfers In	
Transfer-In from Trust/Gift Funds (Unbudgeted)	5,379
Interfund Transfers In	5,379
Net Other Sources and Uses	6,029
Total Resources	129,814
Debt Service Expenditures	
Debt Service	129,714
Debt Service Expenditures	129,714
Total Expenditures	129,714
Ending Fund Balance	100

SCHEDULE 36

**SPORTS FACILITIES
SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022
(In Thousands of Dollars)**

Beginning Fund Balance	52,294
Revenues	
Interest Revenue	622
Other Revenues	31
Rentals	3,587
Total Revenues	4,240
Expense Recoveries	1
Expense Recoveries	1
Transfer-In from Capital Funds (Other Bonds)	1,026
Transfer-In from Special Revenue Funds (Excise Tax)	15,578
Interfund Transfers In	16,604
Transfer-Out to Debt Service Funds (City Improvement)	(15,149)
Transfer-Out to General Funds (General Fund)	(227)
Transfer-Out to Special Revenue Funds (Other Restricted)	(22)
Transfer-Out to Trust/Gift Funds (Trust Funds)	(17)
Interfund Transfers (Out)	(15,415)
Net Other Sources and Uses	1,191
Total Resources	57,724
Operating Departments Expenditures	
Finance	159
Police	1,685
Phoenix Convention Center	555
Community and Economic Development	292
Contingencies	20,000
Operating Departments Expenditures	22,690
Capital Improvement Program Expenditures	
Public Art Program	8
Economic Development	385
Parks, Recreation & Mountain Preserves	2,000
Capital Improvement Program Expenditures	2,393
Total Expenditures	25,083
Ending Fund Balance	32,641

SCHEDULE 37

**TRANSPORTATION 2050
SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022**

(In Thousands of Dollars)

Beginning Fund Balance	146,532
Revenues	
Charges for Services	19,225
Concessions	18
Interest Revenue	975
Other Revenues	7,562
Rentals	113
Sales of Goods and Assets	80
Total Revenues	27,973
Transfer-In from Special Revenue Funds (Excise Tax)	274,396
Interfund Transfers In	274,396
Transfer-Out to Debt Service Funds (City Improvement)	(18,779)
Transfer-Out to General Funds (General Fund)	(1,063)
Transfer-Out to Special Revenue Funds (Other Restricted)	(215)
Transfer-Out to Trust/Gift Funds (Trust Funds)	(1,135)
Interfund Transfers (Out)	(21,192)
Net Other Sources and Uses	253,203
Total Resources	427,709
Operating Departments Expenditures	
Street Transportation	515
Public Transit	86,797
Contingencies	4,000
Operating Departments Expenditures	91,311
Capital Improvement Program Expenditures	
Public Art Program	494
Information Technology	290
Street Transportation & Drainage	64,029
Public Transit	243,912
Capital Improvement Program Expenditures	308,724
Total Expenditures	400,036
Ending Fund Balance	27,673

SCHEDULE 38

**OTHER RESTRICTED
SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022
(In Thousands of Dollars)**

Beginning Fund Balance	68,196
Revenues	
Charges for Services	9,530
Concessions	146
Federal and State Grants	12
Fines and Forfeitures	40
Interest Revenue	796
Licenses and Permits	1,700
Other Local Taxes	2,690
Other Revenues	4,883
Rentals	4,779
Sales of Goods and Assets	7,044
Total Revenues	31,622
Expense Recoveries	32
Expense Recoveries	32
Transfer-In from Enterprise Funds (Convention Center)	172
Transfer-In from General Funds (General Fund)	28,462
Transfer-In from Special Revenue Funds (Excise Tax)	5,831
Transfer-In from Special Revenue Funds (Neighborhood Protection)	31
Transfer-In from Special Revenue Funds (Parks and Preserves)	31
Transfer-In from Special Revenue Funds (Public Safety Expansion)	61
Transfer-In from Special Revenue Funds (Sports Facilities)	22
Transfer-In from Special Revenue Funds (Transportation 2050)	215
Interfund Transfers In	34,824
Transfer-Out to Enterprise Funds (Aviation)	(47)
Transfer-Out to Enterprise Funds (Water)	(398)
Transfer-Out to General Funds (General Fund)	(499)
Transfer-Out to General Funds (Library)	(1,752)
Transfer-Out to Special Revenue Funds (Community Reinvestment)	(4,845)
Interfund Transfers (Out)	(7,541)
Net Other Sources and Uses	27,315
Total Resources	127,133
Operating Departments Expenditures	
Information Technology Services	87
Equal Opportunity	24
Human Resources	487
Office of Sustainability	90
City Prosecutor	251
Finance	1,574

SCHEDULE 38 (Continued)

**OTHER RESTRICTED
SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022**

(In Thousands of Dollars)

Environmental Programs	199
Office of Arts and Culture	20
Police	18,957
Municipal Court	3,265
Fire	17,062
Street Transportation	3,744
Public Transit	1,426
Public Works	641
Parks and Recreation	2,909
Library	235
Water Services	2,366
Planning and Development	1,110
Housing	7,402
Community and Economic Development	3,866
Neighborhood Services	11
Human Services	742
Operating Departments Expenditures	66,468
Capital Improvement Program Expenditures	
Economic Development	1,315
Environmental Programs	250
Facilities Management	604
Fire Protection	9,683
Housing	200
Public Transit	666
Capital Improvement Program Expenditures	12,718
Total Expenditures	79,186
Ending Fund Balance	47,947

SCHEDULE 39

GRANTS

SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022

(In Thousands of Dollars)

Beginning Fund Balance	28,951
Revenues	
Charges for Services	200
Federal and State Grants	1,012,107
Interest Revenue	402
Other Revenues	3,100
Rentals	4,446
Sales of Goods and Assets	10,750
Total Revenues	1,031,004
Expense Recoveries	74
Expense Recoveries	74
Transfer-Out to Debt Service Funds (City Improvement)	(74)
Transfer-Out to General Funds (General Fund)	(200)
Interfund Transfers (Out)	(274)
Net Other Sources and Uses	(200)
Total Resources	1,059,755
Operating Departments Expenditures	
City Manager's Office	494
Equal Opportunity	555
Office of Sustainability	346
City Prosecutor	1,774
Environmental Programs	16
Office of Arts and Culture	27
Police	17,102
Fire	17,061
Homeland Security & Emergency Management	59
Street Transportation	30
Public Transit	161,955
Parks and Recreation	602
Library	759
Planning and Development	66
Housing	104,332
Community and Economic Development	102
Neighborhood Services	67,211
Human Services	124,460
Other Non-Departmental	416,000
Operating Departments Expenditures	912,952
Capital Improvement Program Expenditures	
Housing	33,864

SCHEDULE 39 (Continued)

GRANTS

SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022

(In Thousands of Dollars)

Neighborhood Services	12,306
Parks, Recreation & Mountain Preserves	88
Public Transit	78,801
Capital Improvement Program Expenditures	125,058
Total Expenditures	1,038,010
Ending Fund Balance	21,745

SCHEDULE 40

AVIATION

SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022

(In Thousands of Dollars)

Beginning Fund Balance	378,413
Revenues	
Charges for Services	272,635
Concessions	112,246
Federal and State Grants	1,178
Interest Revenue	5,711
Other Revenues	1,677
Rentals	19,098
Total Revenues	412,546
Expense Recoveries	1,781
Expense Recoveries	1,781
Transfer-In from Capital Funds (Aviation Bonds)	14,975
Transfer-In from Capital Funds (Customer Facility Charges)	17,601
Transfer-In from General Funds (General Fund)	125
Transfer-In from Special Revenue Funds (Other Restricted)	47
Interfund Transfers In	32,747
Transfer-Out to Debt Service Funds (City Improvement)	(173)
Transfer-Out to General Funds (General Fund)	(10,117)
Interfund Transfers (Out)	(10,290)
Net Other Sources and Uses	24,238
Total Resources	815,197
Operating Departments Expenditures	
Information Technology Services	286
Finance	361
Aviation	352,246
Community and Economic Development	75
Contingencies	20,000
Operating Departments Expenditures	372,968
Capital Improvement Program Expenditures	
Public Art Program	6
Aviation	126,448
Information Technology	539
Capital Improvement Program Expenditures	126,993
Debt Service Expenditures	
Debt Service	87,281
Debt Service Expenditures	87,281

SCHEDULE 40 (Continued)

AVIATION

SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022

(In Thousands of Dollars)

Total Expenditures	587,242
Ending Fund Balance	227,955

SCHEDULE 41

**CONVENTION CENTER
SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022**

(In Thousands of Dollars)

Beginning Fund Balance	32,544
Revenues	
Charges for Services	2,149
Concessions	11,863
Interest Revenue	800
Other Revenues	386
Rentals	3,601
Total Revenues	18,800
Expense Recoveries	61
Expense Recoveries	61
Transfer-In from Special Revenue Funds (Excise Tax)	57,196
Interfund Transfers In	57,196
Transfer-Out to Debt Service Funds (City Improvement)	(27)
Transfer-Out to General Funds (General Fund)	(3,044)
Transfer-Out to Special Revenue Funds (Other Restricted)	(172)
Transfer-Out to Trust/Gift Funds (Trust Funds)	(558)
Interfund Transfers (Out)	(3,801)
Net Other Sources and Uses	53,456
Total Resources	104,800
Operating Departments Expenditures	
Phoenix Convention Center	45,376
Community and Economic Development	504
Contingencies	3,000
Operating Departments Expenditures	48,880
Capital Improvement Program Expenditures	
Phoenix Convention Center	15,412
Information Technology	68
Capital Improvement Program Expenditures	15,480
Debt Service Expenditures	
Debt Service	20,763
Debt Service Expenditures	20,763
Total Expenditures	85,123
Ending Fund Balance	19,677

SCHEDULE 42

SOLID WASTE

SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022

(In Thousands of Dollars)

Beginning Fund Balance	17,984
Revenues	
Charges for Services	190,449
Interest Revenue	501
Other Revenues	(1,526) *
Rentals	326
Sales of Goods and Assets	120
Total Revenues	189,870
Expense Recoveries	268
Expense Recoveries	268
Transfer-Out to Capital Funds (Capital Reserves)	(1,250)
Transfer-Out to Debt Service Funds (City Improvement)	(176)
Transfer-Out to General Funds (General Fund)	(8,376)
Interfund Transfers (Out)	(9,802)
Net Other Sources and Uses	(9,534)
Total Resources	198,320
Operating Departments Expenditures	
Information Technology Services	208
Solid Waste Disposal	170,439
Contingencies	1,000
Operating Departments Expenditures	171,647
Capital Improvement Program Expenditures	
Facilities Management	99
Information Technology	285
Solid Waste Disposal	9,344
Water	1,550
Capital Improvement Program Expenditures	11,278
Debt Service Expenditures	
Debt Service	15,227
Debt Service Expenditures	15,227
Total Expenditures	198,151
Ending Fund Balance	169

* The negative revenue estimate is due to anticipated bad debt write-offs in 2021-22.

SCHEDULE 43

WASTEWATER

SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022

(In Thousands of Dollars)

Beginning Fund Balance	154,491
Revenues	
Charges for Services	233,341
Interest Revenue	3,611
Other Revenues	4,469
Rentals	20
Sales of Goods and Assets	13,256
Total Revenues	254,696
Expense Recoveries	1,222
Expense Recoveries	1,222
Transfer-In from Enterprise Funds (Wastewater)	30,004
Interfund Transfers In	30,004
Transfer-Out to Debt Service Funds (City Improvement)	(70)
Transfer-Out to Enterprise Funds (Wastewater)	(30,004)
Transfer-Out to General Funds (General Fund)	(17,638)
Interfund Transfers (Out)	(47,712)
Net Other Sources and Uses	(16,486)
Total Resources	392,701
Operating Departments Expenditures	
Finance	636
Water Services	115,170
Human Services	155
Contingencies	12,500
Operating Departments Expenditures	128,461
Capital Improvement Program Expenditures	
Facilities Management	150
Information Technology	264
Wastewater	69,595
Water	1,650
Capital Improvement Program Expenditures	71,659
Debt Service Expenditures	
Debt Service	71,389
Debt Service Expenditures	71,389
Total Expenditures	271,510
Ending Fund Balance	121,191

SCHEDULE 44

WATER

SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022

(In Thousands of Dollars)

Beginning Fund Balance	155,847
Revenues	
Charges for Services	25,402
Interest Revenue	8,317
Other Revenues	(3,619) *
Rentals	50
Sales of Goods and Assets	457,547
Total Revenues	487,697
Expense Recoveries	2,099
Expense Recoveries	2,099
Transfer-In from Enterprise Funds (Water)	17,339
Transfer-In from Special Revenue Funds (Other Restricted)	398
Interfund Transfers In	17,737
Transfer-Out to Debt Service Funds (City Improvement)	(100)
Transfer-Out to Enterprise Funds (Water)	(17,339)
Transfer-Out to General Funds (General Fund)	(28,664)
Interfund Transfers (Out)	(46,103)
Net Other Sources and Uses	(26,267)
Total Resources	617,277
Operating Departments Expenditures	
City Manager's Office	222
Information Technology Services	243
Finance	1,096
Environmental Programs	431
Water Services	247,444
Community and Economic Development	31
Human Services	225
Contingencies	12,000
Operating Departments Expenditures	261,694
Capital Improvement Program Expenditures	
Public Art Program	245
Facilities Management	210
Information Technology	360
Water	124,540
Capital Improvement Program Expenditures	125,355
Debt Service Expenditures	
Debt Service	153,620

SCHEDULE 44 (Continued)

WATER
SUMMARY FOR THE BUDGET YEAR ENDING JUNE 30, 2022
(In Thousands of Dollars)

Debt Service Expenditures	153,620
Total Expenditures	540,668
Ending Fund Balance	76,609

* The negative revenue estimate is primarily due to anticipated bad debt write-offs in 2021-22.

Official State Budget Forms

CITY OF PHOENIX, ARIZONA
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2021-22
(In Thousands)

Fiscal Year	S c h	FUNDS							
		General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Enterprise Funds Available	Reappropriation Funds	Total All Funds	
2021	Adopted/Adjusted Budgeted Expenditures/Expenses*	E	1,476,913	1,727,285	129,497	2,599,180	1,686,765	2,213,434	9,833,074
2021	Actual Expenditures/Expenses**	E	1,377,249	1,431,408	128,846	979,440	1,410,629	1,435,601	6,763,173
2022	Fund Balance/Net Position at July 1***		244,765	567,054	100	633,566	739,279	2,341,651	4,526,415
2022	Primary Property Tax Levy	B	191,294						191,294
2022	Secondary Property Tax Levy	B			119,289				119,289
2022	Estimated Revenues Other than Property Taxes	C	194,252	2,897,357	4,397	467,229	1,363,608		4,926,843
2022	Other Financing Sources	D	1,000	1,074	650	700,000	5,431		708,155
2022	Other Financing (Uses)	D							
2022	Interfund Transfers In	D	1,117,024	595,203	5,379	20,285	137,684		1,875,575
2022	Interfund Transfers (Out)	D	140,717	1,571,947		44,611	117,708		1,874,983
2022	Reduction for Amounts Not Available:								
LESS:	Amounts for Future Debt Retirement:								
	Future Capital Projects								
	Maintained Fund Balance for Financial Stability								
2022	Total Financial Resources Available		1,607,618	2,488,741	129,815	1,776,469	2,128,294	2,341,651	10,472,588
2022	Budgeted Expenditures/Expenses	E	1,607,618	2,206,494	129,714	1,157,566	1,682,695	2,341,651	9,125,738

EXPENDITURE LIMITATION COMPARISON

1. Budgeted expenditures/expenses	
2. Add/subtract: estimated net reconciling items	
3. Budgeted expenditures/expenses adjusted for reconciling items	
4. Less: estimated exclusions	
5. Amount subject to the expenditure limitation	
6. EEC expenditure limitation	

	2021	2022
	\$ 7,619,640	\$ 6,784,087
	(1,447,661)	1,451,623
	6,171,979	8,235,710
	\$ 6,171,979	\$ 8,235,710
	\$ 9,833,074	\$ 9,125,738

* Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

CITY OF PHOENIX, ARIZONA
Tax Levy and Tax Rate Information
Fiscal Year 2021-22
(In Thousands)

	2020-21	2021-22
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ 185,429	\$ 193,314
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$	
3. Property tax levy amounts		
A. Primary property taxes	\$ 181,767	\$ 193,225
B. Secondary property taxes	114,741	120,494
C. Total property tax levy amounts	\$ 296,508	\$ 313,719
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$ 179,950	
(2) Prior years' levies	1,261	
(3) Total primary property taxes	\$ 181,211	
B. Secondary property taxes		
(1) Current year's levy	\$ 113,594	
(2) Prior years' levies	868	
(3) Total secondary property taxes	\$ 114,462	
C. Total property taxes collected	\$ 295,673	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	1.3055	1.3055
(2) Secondary property tax rate	0.8241	0.8141
(3) Total city/town tax rate	2.1296	2.1196
B. Special assessment district tax rates		
Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating <u>zero</u> special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		

* The 2021-22 planned primary and secondary levies are \$193,225,455 and \$120,493,943, respectively. Historically, actual property tax collections have been slightly lower than the amount levied. For 2021-22, actual collections for primary and secondary property taxes are estimated to be \$191,294,000 and \$119,289,000, or 99% of the levy amount.

** Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

SCHEDULE B

CITY OF PHOENIX, ARIZONA
Revenues Other Than Property Taxes
Fiscal Year 2021-22
(In Thousands)

SOURCE OF REVENUES	ESTIMATED REVENUES 2020-21	ACTUAL REVENUES * 2020-21	ESTIMATED REVENUES 2021-22
GENERAL FUND			
Intergovernmental			
County Vehicle License Tax	\$ 71,743	\$ 75,200	\$ 79,100
Charges for services			
Fire Emergency Transportation Services	\$ 37,875	\$ 30,371	\$ 33,500
Hazardous Materials Inspection Fee	1,400	1,400	1,500
Planning	1,808	1,387	1,497
Police	15,481	12,975	13,108
Street Transportation	6,684	6,145	6,481
Other Service Charges	20,365	18,484	21,644
Fines and forfeits			
Moving Violations	\$ 6,133	\$ 5,949	\$ 5,949
Parking Violations	758	427	467
Driving While Intoxicated	771	450	450
Defensive Driving Program	2,512	1,375	1,375
Other Receipts	2,670	1,933	2,166
Interest on investments			
Interest on investments	\$ 9,420	\$ 5,410	\$ 5,550
Contributions			
SRP In-Lieu Taxes	\$ 1,987	\$ 2,010	\$ 2,010
Coronavirus Relief Fund			
	\$ -	\$ 109,225	\$ -
Miscellaneous			
Miscellaneous	\$ 6,899	\$ 5,674	\$ 5,279
Parks and Recreation	7,559	3,461	4,093
Libraries	768	204	483
Cable Communications	10,120	9,600	9,600
Total General Fund	\$ 204,953	\$ 291,680	\$ 194,252
SPECIAL REVENUE FUNDS			
Highway User Revenue Fund			
Incorporated Cities Share	\$ 115,980	\$ 113,312	\$ 118,834
300,000 Population Share	29,144	28,807	30,126
Interest/Other	1,160	760	755
	\$ 146,284	\$ 142,879	\$ 149,715

SCHEDULE C

CITY OF PHOENIX, ARIZONA
Revenues Other Than Property Taxes
Fiscal Year 2021-22
(In Thousands)

SOURCE OF REVENUES	ESTIMATED REVENUES 2020-21	ACTUAL REVENUES * 2020-21	ESTIMATED REVENUES 2021-22
Excise Tax Fund			
Local Taxes	\$ 503,367	\$ 525,063	\$ 547,397
Stormwater	5,040	5,037	5,087
Jet Fuel	769	741	744
License & Permits	6,010	5,302	5,571
State Sales Tax	174,072	189,898	197,945
State Income Tax	241,167	240,237	219,316
Neighborhood Protection	36,539	38,258	40,214
2007 Public Safety Expansion	73,083	76,517	80,428
Public Safety Enhancement	22,789	26,808	24,706
Parks and Preserves	36,539	38,259	40,214
Transportation 2050	249,230	261,183	274,395
Capital Construction	8,239	7,790	7,370
Sports Facilities	20,558	10,877	15,578
Convention Center	60,050	50,420	57,196
	\$ 1,437,452	\$ 1,476,390	\$ 1,516,161
Other Special Revenue Funds			
Neighborhood Protection	\$ 637	\$ 3,433	\$ 405
2007 Public Safety Expansion	607	8,146	321
Parks and Preserves	2,242	1,627	1,852
Transportation 2050	43,468	15,855	27,973
Capital Construction	300	45	222
Sports Facilities	4,412	4,313	4,240
Development Services	72,140	69,500	71,428
Regional Transit	41,124	27,828	38,945
Community Reinvestment	5,987	5,938	5,863
Impact Fee Administration	625	515	525
Regional Wireless Cooperative	5,167	5,543	5,515
Golf	6,274	8,439	6,794
Court Awards	5,760	5,608	5,296
	\$ 188,743	\$ 156,790	\$ 169,379
Other Restricted Funds			
Court Special Fees	\$ 1,328	\$ 868	\$ 851
Vehicle Impound Program	1,293	1,270	1,270
Other Restricted Funds	33,317	21,822	22,427
Affordable Housing Program	6,590	(4,455)	6,550
	\$ 42,528	\$ 19,505	\$ 31,098
Federal Funds			
Public Housing	\$ 108,895	\$ 109,733	\$ 105,745
Human Services	58,963	96,447	86,581
Federal Transit Administration	180,911	142,349	240,756
Community Development	53,375	41,795	70,581
Criminal Justice/Public Safety	10,936	14,769	18,876
Other Federal & State Grants	331,269	135,989	508,465
	\$ 744,349	\$ 541,082	\$ 1,031,004
Total Special Revenue Funds	\$ 2,559,356	\$ 2,336,646	\$ 2,897,357

SCHEDULE C

CITY OF PHOENIX, ARIZONA
Revenues Other Than Property Taxes
Fiscal Year 2021-22
(In Thousands)

SOURCE OF REVENUES	ESTIMATED REVENUES 2020-21	ACTUAL REVENUES * 2020-21	ESTIMATED REVENUES 2021-22
DEBT SERVICE FUNDS			
Secondary Property Tax	\$ 4,611	\$ 4,621	\$ 4,397
Total Debt Service Funds	\$ 4,611	\$ 4,621	\$ 4,397
CAPITAL PROJECTS FUNDS			
Capital Grants	\$ 701,709	\$ 244,522	\$ 189,542
Joint Ventures	27,763	33,899	34,721
Passenger Facility Charges	88,061	45,086	77,959
Customer Facility Charges	51,198	27,595	46,246
Federal, State and Other Participation **	-	82,429	118,761
Other Capital Funds	63,700	35,970	-
Total Capital Projects Funds	\$ 932,431	\$ 469,501	\$ 467,229
ENTERPRISE FUNDS			
Convention Center	\$ 27,331	\$ 3,557	\$ 18,800
Solid Waste	175,132	182,178	189,869
Aviation	425,915	426,477	412,547
Water System	479,782	502,979	487,696
Wastewater System	249,814	253,208	254,696
Total Enterprise Funds	\$ 1,357,974	\$ 1,368,399	\$ 1,363,608
TOTAL ALL FUNDS	\$ 5,059,325	\$ 4,470,847	\$ 4,926,843

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

** Previously reported as "Other Capital Funds".

CITY OF PHOENIX, ARIZONA
Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2021-22
(In Thousands)

FUND	OTHER FINANCING 2021-22		INTERFUND TRANSFERS 2021-22	
	SOURCES	<USES>	IN	<OUT>
GENERAL FUND				
General Fund	\$ 1,000	\$	\$ 1,021,547	\$ 131,740
Parks and Recreation			93,358	
Library			2,119	2,546
Cable Communications				6,431
Total General Fund	\$ 1,000	\$	\$ 1,117,024	\$ 140,717
SPECIAL REVENUE FUNDS				
Excise	\$	\$	\$	\$ 1,516,161
City Improvement			71,447	1,026
Neighborhood Protection			40,214	753
2007 Public Safety Expansion			80,428	1,423
Public Safety Enhancement			24,706	416
Parks and Preserves			40,369	193
Capital Construction	236		7,370	
Court Awards	2			
Transportation 2050			274,396	21,192
Development Services	14			4,440
Highway User Revenue	691			892
Sports Facilities	1		16,604	15,415
Regional Transit	14			
Regional Wireless Cooperative	9			
Other Restricted	32		34,824	7,541
Community Reinvestment	1		4,845	2,221
Grant Funds	74			274
Total Special Revenue Funds	\$ 1,074	\$	\$ 595,203	\$ 1,571,947
DEBT SERVICE FUNDS				
Secondary Property Tax	\$ 650	\$	\$ 5,379	\$
Total Debt Service Funds	\$ 650	\$	\$ 5,379	\$
CAPITAL PROJECTS FUNDS				
Aviation Bonds	\$	\$	\$	\$ 14,975
Capital Reserves			19,259	9
Water Bonds	200,000			
Other Bonds			1,026	1,026
Transportation 2050 Bonds	500,000			
Customer Facility Charges				28,601
Total Capital Projects Funds	\$ 700,000	\$	\$ 20,285	\$ 44,611
ENTERPRISE FUNDS				
Aviation	\$ 1,781	\$	\$ 32,747	\$ 10,290
Water	2,099		17,737	46,103
Wastewater	1,222		30,004	47,712
Solid Waste	268			9,802
Convention Center	61		57,196	3,801
Total Enterprise Funds	\$ 5,431	\$	\$ 137,684	\$ 117,708
TOTAL ALL FUNDS	\$ 708,155	\$	\$ 1,875,575	\$ 1,874,983

SCHEDULE D

CITY OF PHOENIX, ARIZONA
Expenditures/Expenses by Fund
Fiscal Year 2021-22
(In Thousands)

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2020-21	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2020-21	ACTUAL EXPENDITURES/ EXPENSES* 2020-21	BUDGETED EXPENDITURES/ EXPENSES 2021-22
GENERAL FUND				
<i>General:</i>	\$	\$	\$	\$
General Government	150,096	30,000	161,835	168,223
Criminal Justice	37,540	(200)	36,684	39,858
Public Safety	944,681	(5,200)	920,821	999,730
Transportation	20,762	2,800	23,186	23,476
Community Development	24,761	400	25,056	29,344
Community Enrichment	26,837		26,744	29,069
Environmental Services	18,799	3,200	21,670	24,482
Contingencies	55,596			123,219
Unassigned Vacancy Savings	(18,600)	10,000	(8,677)	(11,000)
Capital Budget	18,688	10,300	27,551	24,052
Parks and Recreation				
Operating	101,808	(3,200)	95,701	108,229
Contingencies				945
Capital		3,200	3,000	
Library				
Operating	40,896		40,026	43,865
Capital	955		955	955
Cable Communications	2,794		2,696	3,169
Total General Fund	\$ 1,425,613	\$ 51,300	\$ 1,377,249	\$ 1,607,618
SPECIAL REVENUE FUNDS				
	\$	\$	\$	\$
Arizona Highway User Revenue				
Operating	81,659	1,700	81,714	89,856
Capital	87,484	(1,700)	71,585	85,482
Capital Construction				
Operating	167		140	140
Capital	21,570		9,253	20,380
City Improvement	74,837		58,706	70,421
Community Reinvestment				
Operating	1,931	300	2,181	2,128
Capital	6,604	(300)	2,470	7,734
Court Awards				
Operating	5,760		4,393	5,464
Capital				
Development Services				
Operating	67,555		66,475	74,906
Contingencies	5,000			7,000
Capital	14,862		11,713	4,451
Federal Community Development				
Operating	42,697		40,890	58,187
Capital	10,678		1,978	12,394
Federal & State Grants				
Operating	327,486	(124,700)	148,089	502,000
Capital		100	69	10,225
Federal Transit				

SCHEDULE E

CITY OF PHOENIX, ARIZONA
Expenditures/Expenses by Fund
Fiscal Year 2021-22
(In Thousands)

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2020-21	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2020-21	ACTUAL EXPENDITURES/ EXPENSES* 2020-21	BUDGETED EXPENDITURES/ EXPENSES 2021-22
Operating	98,178	4,300	100,458	161,955
Capital	82,732	(4,300)	41,891	78,801
Golf Course				
Operating	5,604	2,000	7,364	6,224
Capital	593	1,300	1,793	
HOPE VI Grant				
Operating	4,975		4,388	5,370
Capital	9,745			9,745
Human Services Grants	58,963	39,500	96,447	86,581
Neighborhood Protection				
Operating	40,707		39,700	45,671
Capital				
Other Restricted Funds				
Fees and Contributions	61,948		52,701	66,468
Capital	15,747		7,708	12,718
Parks and Preserves				
Operating	6,251		5,929	6,479
Capital	68,566		28,178	66,212
Public Housing				
Operating	105,249		101,045	98,858
Capital	14,969		5,198	13,894
Public Safety Enhancement				
Operating	30,294		28,896	30,482
Capital				
Public Safety Expansion				
Operating	81,177	900	82,043	96,706
Capital				
Public Transit (RPTA)				
Operating	15,364	300	15,364	24,998
Capital	18,710	(300)	8,997	13,961
Regional Wireless Cooperative	5,118	900	5,947	5,485
Sports Facilities				
Operating	3,173		3,120	2,690
Contingencies	20,000			20,000
Capital	7,060	400	7,060	2,393
Transportation 2050				
Operating	163,905	(40,000)	120,323	87,311
Contingencies	4,000			4,000
Capital	107,267	68,300	167,201	308,724
	\$	\$	\$	\$
Total Special Revenue Funds	\$ 1,778,585	\$ (51,300)	\$ 1,431,408	\$ 2,206,494
DEBT SERVICE FUNDS				
	\$	\$	\$	\$
Secondary Property Tax and G.O.	129,497		128,846	129,714
Total Debt Service Funds	\$ 129,497	\$	\$ 128,846	\$ 129,714
CAPITAL PROJECTS FUNDS				

SCHEDULE E

CITY OF PHOENIX, ARIZONA
Expenditures/Expenses by Fund
Fiscal Year 2021-22
(In Thousands)

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2020-21	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2020-21	ACTUAL EXPENDITURES/ EXPENSES* 2020-21	BUDGETED EXPENDITURES/ EXPENSES 2021-22
Arts and Cultural Facilities	903			902
Aviation	312,790		115,714	222,906
Economic Development	122,000		95,659	
Facilities Management	27,340		1,676	9,197
Finance				8,000
Fire Protection	20,271		4,647	25,870
Housing	12,116		1,207	11,949
Human Services	600			600
Information Technology	13,395		7,218	9,651
Libraries	8,530			4,666
Neighborhood Services	53			
Non-Departmental Capital	102,792		63,678	103,118
Parks, Recreation and Mtn Preserves	17,573		530	15,676
Phoenix Convention Center	1,780		1,780	
Police Protection	11,016			24,412
Public Art Program	5,736		1,236	4,455
Public Transit	976,241		80,204	70,579
Regional Wireless Cooperative	7,325		1,325	6,001
Solid Waste Disposal	21,553		1,051	21,611
Street Transportation and Drainage	144,125		134,169	163,821
Wastewater	281,408		47,686	179,044
Water	511,633		421,660	275,108
Total Capital Projects Funds	2,599,180		979,440	1,157,566
ENTERPRISE FUNDS				
Aviation				
Operating	557,457		479,478	440,249
Contingencies	20,000			20,000
Capital	126,151		30,820	126,993
Convention Center				
Operating	80,325		69,642	66,643
Contingencies	3,000			3,000
Capital	14,706		5,344	15,480
Solid Waste				
Operating	176,097		173,946	185,874
Contingencies	1,000			1,000
Capital	9,833		8,138	11,278
Wastewater				
Operating	187,595		183,026	187,351
Contingencies	3,500			12,500
Capital	32,262		32,039	71,659
Water				
Operating	373,106		366,701	403,313
Contingencies	12,000			12,000
Capital	89,733		61,496	125,355
Total Enterprise Funds	1,686,765		1,410,629	1,682,695
REAPPROPRIATION FUNDS				
General				
General Government	13,262		8,712	25,379

CITY OF PHOENIX, ARIZONA
Expenditures/Expenses by Fund
Fiscal Year 2021-22
(In Thousands)

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2020-21	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2020-21	ACTUAL EXPENDITURES/ EXPENSES* 2020-21	BUDGETED EXPENDITURES/ EXPENSES 2021-22
Criminal Justice	840		538	1,261
Public Safety	26,407		17,049	32,634
Transportation	1,522		355	5,336
Environmental Services	32,093		17,343	21,400
Community Development	652		489	1,069
Community Enrichment	1,918		1,406	2,266
Capital Improvements	2,095	2,273	4,367	5,643
Library				
Community Enrichment	5,654		2,339	5,886
Parks and Recreation				
Community Enrichment	15,918		4,338	15,654
Cable Communications				
General Government	280		62	177
Arizona Highway User Revenue				
Street and Highway purposes	87,387		55,334	79,595
Aviation				
Transportation	186,378		112,281	99,990
Capital Construction				
Capital Improvements	7,473		3,046	8,874
City Improvement Operating				
Debt Service	32			260
Community Reinvestment				
Community Development	2,112		142	3,444
Court Awards				
Criminal Justice	1,385		551	1,557
Development Services				
Community Development	29,023		17,185	28,318
Federal and State Grants				
Operating grants	15,292		13,683	8,801
Federal Community Development				
Community Development	16,978		1,570	27,722
Federal Transit				
Transportation	69,589		47,020	26,289
Golf				
Community Enrichment	535		216	2,345
HOPE Grant				
Community Development	2,733		549	2,711
Human Services				
Community Enrichment	10,947		923	34,086
Neighborhood Protection				
Public Safety	1,678		921	2,472
Other Restricted				
Community Development	38,555		4,478	37,184
Parks and Preserves				
Capital Improvements	45,819		34,121	33,415
Phoenix Convention Center				
Community Enrichment	21,434		4,639	15,506
Public Housing				
Community Development	17,907		663	22,138
Public Safety Enhancement Funds				
Public Safety	1,275		801	59
Public Safety Expansion Funds				
Public Safety	2,902		911	282
Regional Transit Authority				
Transportation	11,516		5,244	45,499
Regional Wireless Cooperative				
General Government	2,510		202	3,508
Solid Waste				
Environmental Services	45,343		24,720	49,739
Sports Facilities				

CITY OF PHOENIX, ARIZONA
Expenditures/Expenses by Fund
Fiscal Year 2021-22
(In Thousands)

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2020-21	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2020-21	ACTUAL EXPENDITURES/ EXPENSES* 2020-21	BUDGETED EXPENDITURES/ EXPENSES 2021-22
Community Enrichment	7,349		6,021	5,785
Transit 2000				
Transportation	623			
Transportation 2050				
Transportation	127,383	(2,273)	34,974	282,597
Wastewater				
Environmental Services	75,670		42,277	89,437
Water				
Environmental Services	115,874		72,488	117,200
Capital				
1988 Parks, Recreation, Facilities, Library Bonds	3,963		3,527	5,322
2001 Educational, Youth and Cultural Facility Bonds	68		9	15
2001 Neighborhood Protection & Senior Center Bonds	371		48	34
2006 Affordable Housing & Neighborhood Bonds	207		153	131
2006 Library, Senior & Cultural Center Bonds	5			
2006 Parks & Recreation Bonds	3,294		3,294	5,240
2006 Police and Fire Protection Bonds	110		69	32
2006 Police, Fire and Computer Technology Bonds	557		2	
2006 Street & Storm Sewer Improvement Bonds	7		5	
Aviation Capital	476,041		366,889	318,481
Capital Reserves	692		425	800
City Improvement	56,721		29,849	105,059
CPBC - Senior Lien Excise Tax	18,720		9,658	7,050
Development Impact Fees	20,906		17,874	34,822
Multi-City Wastewater Capital	32,039		30,023	43,204
Public Housing Capital	148			109
Regional Wireless Cooperative Capital	6,002			362
Solid Waste Capital	2,240		1,369	364
Streets Capital	16,036		8,438	53,418
Transit Capital	65,473		48,721	
Wastewater Capital	139,979		115,823	100,448
Water Capital	323,512		257,467	521,242
Total Reappropriation Funds	\$ 2,213,434	\$	\$ 1,435,601	\$ 2,341,651
TOTAL ALL FUNDS	\$ 9,833,074	\$	\$ 6,763,173	\$ 9,125,738

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

CITY OF PHOENIX, ARIZONA
Expenditures/Expenses by Department
Fiscal Year 2021-22
(In Thousands)

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2020-21	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2020-21	ACTUAL EXPENDITURES/ EXPENSES* 2020-21	BUDGETED EXPENDITURES/ EXPENSES 2021-22
Community Development:	\$	\$	\$	\$
Arizona Highway Users Revenue	15			15
Aviation	75		75	75
Community Development	50,843	(3,630)	36,748	68,938
Community Reinvestment	8,535		4,651	9,862
Convention Center	588		532	504
Development Services	82,053	(800)	77,325	78,554
Federal and State Grants	8,988	27,000	35,880	21,302
General	24,761	10,800	35,556	29,344
Hope VI	14,594		4,280	14,989
Neighborhood Protection	400		237	261
Other Restricted	14,521		10,921	13,904
Public Housing	120,128	(10)	106,144	112,652
Sports Facilities	2,786	400	2,765	677
Water	31		31	31
Department Total	\$ 328,318	\$ 33,760	\$ 315,146	\$ 351,109
Community Enrichment:	\$	\$	\$	\$
Arizona Highway Users Revenue	2,562		1,918	617
Aviation	157		3	6
Capital Construction				40
Community Development	2,301	3,600	5,866	1,370
Convention Center	72,290	(10)	53,745	60,788
Federal and State Grants	18,825	24,600	43,424	37,758
General	27,181		27,087	29,296
Golf Course	6,197	3,300	9,157	6,224
HOPE VI	126		108	126
Human Services Grants	58,963	39,500	96,447	86,581
Library	41,851		40,981	44,820
Other Restricted	5,695		2,871	3,907
Parks and Preserves	74,817		34,107	72,691
Parks and Recreation	101,808		98,701	108,229
Public Housing	89	10	98	100
Sports Facilities	5,205		5,205	2,563
Transportation 2050	783		248	494
Wastewater	155		155	155
Water	225		225	470
Department Total	\$ 419,230	\$ 71,000	\$ 420,348	\$ 456,235
Criminal Justice:	\$	\$	\$	\$
Federal and State Grants		130	110	
General	37,541	(200)	36,684	39,858
Other Restricted	2,975		2,956	3,265
Department Total	\$ 40,516	\$ (70)	\$ 39,749	\$ 43,123
Contingencies:	\$	\$	\$	\$
Aviation	20,000			20,000
Convention Center	3,000			3,000
Development Services	5,000			7,000

CITY OF PHOENIX, ARIZONA
Expenditures/Expenses by Department
Fiscal Year 2021-22
(In Thousands)

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2020-21	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2020-21	ACTUAL EXPENDITURES/ EXPENSES* 2020-21	BUDGETED EXPENDITURES/ EXPENSES 2021-22
General	55,596			123,219
Parks and Recreation				945
Solid Waste	1,000			1,000
Sports Facilities	20,000			20,000
Transportation 2050	4,000			4,000
Wastewater	3,500			12,500
Water	12,000			12,000
Department Total	\$ 124,096	\$	\$	\$ 203,664
Environmental Services:	\$	\$	\$	\$
Aviation		10	5	
Capital Construction	70		70	70
Convention Center		10	2	
Development Services	23	800	734	480
Federal and State Grants	491	4,740	5,222	362
General	32,574	3,200	34,272	39,429
Other Restricted	4,128	350	4,468	4,149
Solid Waste	168,462		166,760	181,431
Transportation 2050		200	11	
Wastewater	147,070	(10)	142,350	186,566
Water	314,329		289,561	372,626
Department Total	\$ 667,147	\$ 9,300	\$ 643,455	\$ 785,114
General Government:	\$	\$	\$	\$
Arizona Highway Users Revenue	236		163	252
Aviation	1,180		831	1,186
Cable	2,794		2,696	3,169
Community Development	231	30	254	273
Convention Center	82		68	68
Court Awards	165		86	58
Development Services	342		129	323
Federal and State Grants	1,879	28,600	30,470	2,550
General	136,065	30,000	165,920	175,521
Other Restricted	2,483		2,419	2,424
Regional Wireless Cooperative	5,118	900	5,947	5,485
Solid Waste	473		346	493
Sports Facilities	639		606	159
Transportation 2050	331		77	290
Wastewater	858		776	900
Water	1,508		1,471	1,921
Department Total	\$ 154,384	\$ 59,530	\$ 212,261	\$ 195,071
Public Safety:	\$	\$	\$	\$
Court Awards	5,594		4,307	5,406
Federal and State Grants	25,281	7,630	32,883	34,222
General	944,681	(5,300)	920,841	1,001,310
Neighborhood Protection	40,308		39,463	45,410
Other Restricted	40,283	(350)	31,626	45,701

SCHEDULE F

CITY OF PHOENIX, ARIZONA
Expenditures/Expenses by Department
Fiscal Year 2021-22
(In Thousands)

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2020-21	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2020-21	ACTUAL EXPENDITURES/ EXPENSES* 2020-21	BUDGETED EXPENDITURES/ EXPENSES 2021-22
Public Safety Enhancement	30,293		28,896	30,482
Public Safety Expansion	81,177	900	82,043	96,706
Sports Facilities	1,604		1,604	1,685
Department Total	\$ 1,169,221	\$ 2,880	\$ 1,141,663	\$ 1,260,923
Transportation:	\$	\$	\$	\$
Arizona Highway Users Revenue	166,330		151,218	174,453
Aviation	593,590	(40,010)	382,936	478,694
Capital Construction	21,667		9,323	20,410
Federal and State Grants	72	100	170	30
Federal Transit Authority	180,661		142,349	240,756
General	20,762	2,800	23,186	23,476
Other Restricted	7,108		5,149	5,836
Transit - RPTA	34,075		24,362	38,959
Transportation 2050	270,057	28,100	287,188	395,252
Department Total	\$ 1,294,322	\$ (9,010)	\$ 1,025,880	\$ 1,377,867
Debt:	\$	\$	\$	\$
Aviation	87,856	40,000	126,449	87,281
City Improvement	74,837		58,706	70,421
Convention Center	21,070		20,639	20,763
Secondary Property Tax	129,497		128,846	129,714
Solid Waste	16,745		14,977	15,227
Wastewater	71,775	10	71,783	71,389
Water	146,446		136,908	153,620
Department Total	\$ 548,226	\$ 40,010	\$ 558,308	\$ 548,415
Non-Departmental	\$	\$	\$	\$
Aviation	750			
Convention Center	1,000			
Federal and State Grants	271,950	(217,400)		416,000
Federal Transit Authority	250			
General**		10,000	(8,677)	(11,000)
Other Restricted	500			
Solid Waste	250			
Water	300			
Department Total	\$ 275,000	\$ (207,400)	\$ (8,677)	\$ 405,000
Capital:	\$ 2,599,180	\$	\$ 979,440	\$ 1,157,566
Department Total	\$ 2,599,180	\$	\$ 979,440	\$ 1,157,566
Reappropriation:	\$ 2,213,434	\$	\$ 1,435,601	\$ 2,341,651

CITY OF PHOENIX, ARIZONA
Expenditures/Expenses by Department
Fiscal Year 2021-22
(In Thousands)

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2020-21	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2020-21	ACTUAL EXPENDITURES/ EXPENSES* 2020-21	BUDGETED EXPENDITURES/ EXPENSES 2021-22
Department Total	\$ <u>2,213,434</u>	\$ <u> </u>	\$ <u>1,435,601</u>	\$ <u>2,341,651</u>
Total All Departments	\$ <u>9,833,074</u>	\$ <u> </u>	\$ <u>6,763,173</u>	\$ <u>9,125,738</u>

- * Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.
- ** In prior years, Unassigned Vacancy Savings were included in General Government General Funds.

CITY OF PHOENIX, ARIZONA
Full-Time Employees and Personnel Compensation
Fiscal Year 2021-22
(In Thousands)

FUND	Full-Time Equivalent (FTE) 2021-22	Employee Salaries and Hourly Costs 2021-22	Retirement Costs 2021-22	Healthcare Costs 2021-22	Other Benefit Costs 2021-22	Total Estimated Personnel Compensation 2021-22
GENERAL FUND						
General	7,457	\$ 664,737	\$ 324,008	\$ 98,005	\$ 102,697	= 1,189,447
Library	389	19,582	4,222	2,332	3,360	29,495
Parks and Recreation	931	42,357	10,199	7,039	7,344	66,940
Cable Communications	19	1,732	514	199	347	2,793
Total General Fund	8,796	\$ 728,409	\$ 338,944	\$ 107,575	\$ 113,748	= 1,288,675
SPECIAL REVENUE FUNDS						
Arizona Highway User Revenue	683	\$ 39,951	\$ 14,168	\$ 8,536	\$ 8,382	= 71,037
Community Reinvestment	3	350	106	28	62	546
Development Services	440	34,223	10,575	5,719	6,082	56,598
Federal Community Development	78	5,889	1,778	1,013	1,143	9,823
Federal and State Grants	197	10,617	4,455	1,984	1,933	18,989
Golf Course	32	1,398	226	98	207	1,930
HOPE VI	15	710	151	147	199	1,207
Human Services	173	8,733	2,837	1,904	1,787	15,261
Neighborhood Protection	283	19,910	13,574	2,731	2,702	38,918
Other Restricted	119	9,235	2,881	1,504	1,802	15,422
Parks and Preserves	78	3,700	911	601	717	5,929
Public Safety Enhancement	266	17,633	8,800	2,554	2,752	31,740
Public Safety Expansion	687	54,917	34,689	7,609	7,179	104,394
Public Housing	70	4,969	1,507	890	916	8,283
Regional Wireless Cooperative	4	349	93	48	78	569
Transportation 2050	121	9,760	3,202	1,445	1,998	16,404
Total Special Revenue Funds	3,248	\$ 222,344	\$ 99,953	\$ 36,812	\$ 37,941	= 397,051
ENTERPRISE FUNDS						
Aviation	892	\$ 55,007	\$ 89,864	\$ 11,660	\$ 12,140	= 168,671
Convention Center	218	11,584	3,472	1,902	2,450	19,408
Solid Waste	635	37,542	11,920	8,314	6,581	64,356
Wastewater	339	21,822	2,818	4,507	4,326	33,472
Water	1,151	73,345	24,399	14,595	15,094	127,433
Total Enterprise Funds	3,235	\$ 199,300	\$ 132,471	\$ 40,978	\$ 40,591	= 413,341
TOTAL ALL FUNDS	15,278	\$ 1,150,053	\$ 571,368	\$ 185,365	\$ 192,281	= 2,099,067

SCHEDULE G



City of Phoenix

Ordinances



City of Phoenix

ORDINANCE S-47661

AN ORDINANCE DETERMINING AND ADOPTING FINAL ESTIMATES OF PROPOSED EXPENDITURES BY THE CITY OF PHOENIX FOR THE FISCAL YEAR BEGINNING JULY 1, 2021, AND ENDING JUNE 30, 2022; DECLARING THAT SUCH SHALL CONSTITUTE A BUDGET FOR THE CITY OF PHOENIX FOR SUCH FISCAL YEAR.

WHEREAS, pursuant to the provisions of the laws of Arizona, the Charter and Ordinances of the City of Phoenix, the City Council is required to adopt a budget for the fiscal year beginning July 1, 2021, and ending June 30, 2022; and

WHEREAS, by the provisions of the City Charter and in compliance with the provisions of A.R.S. §§ 42-17101, 17102, 17103, 17104, 17105, 17106, 17107, and 17108, the City Council did on the 2nd day of June, 2021, adopt and file with the City Clerk its tentative budget including an estimate of the different amounts required to meet the public expense for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property within the City of Phoenix; and

WHEREAS, due notice has been given by the City Clerk as required by law, the said tentative budget is on file and open to inspection by anyone interested; and

WHEREAS, in accordance with law and following due public notice the Council met on the 16th day of June, 2021, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures or tax levies; and

WHEREAS, publication has been duly made as required by law, of said estimates together with a notice that the City Council will meet on the 1st day of July, 2021, at the hour of 10:00 a.m. in the City Council Chambers of the City of Phoenix, 200 West Jefferson St., Phoenix, Arizona for the purpose of making tax levies as set forth in said estimates; and

WHEREAS, the sums to be raised by primary taxation, as specified herein, do not in the aggregate amount exceed that amount as computed pursuant to A.R.S. § 42-17102;

NOW THEREFORE, BE IT ORDAINED BY THE COUNCIL OF THE CITY OF PHOENIX as follows:

SECTION 1. The City Council has determined and adopted the following estimates of the proposed expenditures therein named and set forth for the conduct of the business of the City government of the City of Phoenix for the fiscal year beginning July 1, 2021, and ending June 30, 2022, and that the same shall constitute the official annual budget of the City for said fiscal year.

CITY OF PHOENIX, ARIZONA
PURPOSES OF PROPOSED PUBLIC EXPENSE

<u>Purpose</u>	<u>Amount of Appropriation</u> <u>2021-2022</u>
<u>GENERAL FUNDS</u>	
General Government	\$168,222,524
Public Safety	999,730,206
Criminal Justice	39,858,267
Transportation	23,476,431
Community Development	29,344,401
Community Enrichment	29,069,292
Environmental Services	24,481,917
Contingencies	123,219,420
Unassigned Vacancy Savings	(11,000,000)
Capital Improvements	24,052,012
<u>Total General Funds</u>	<u>\$1,450,454.470</u>
 <u>PARKS AND RECREATION FUNDS</u>	
Parks and Recreation Operations and Maintenance.	\$108,229,050
Contingencies	<u>945,000</u>
<u>Total Parks and Recreation Funds</u>	<u>\$109,174,050</u>
 <u>LIBRARY FUNDS</u>	
Library Operations and Maintenance, and Capital Improvements.	<u>\$44,820,358</u>
 <u>CABLE COMMUNICATION FUNDS</u>	
Cable Communication Operations and Maintenance.	<u>\$3,168,877</u>
 <u>ARIZONA HIGHWAY USER REVENUE FUNDS</u>	
Street Maintenance, Major Street Improvements, Traffic Improvements and other Street Improvements.	<u>\$11,533,671</u>
 <u>AVIATION FUNDS</u>	
Aviation Operations and Maintenance, Debt Service and Capital Improvement Expenditures.	\$567,241,921

Ordinance S-47661

<u>Purpose</u>	<u>Amount of Appropriation 2021-2022</u>
Contingencies	<u>20,000,000</u>
Total Aviation Funds	<u>\$587,241,921</u>
<u>CAPITAL CONSTRUCTION FUNDS</u>	
Capital Improvements in the Street Transportation and Environmental Programs, and related Operations and Maintenance.	<u>\$20,519,777</u>
<u>CITY IMPROVEMENT FUND</u>	
Debt Service Payments for Transit Facilities and Improvements; Vehicles; Downtown Arena; Municipal Court Building; IGC/TGen Facility; City Hall; Public Safety Communication Systems; Property Acquisitions; Security Access Control; Adams Street and Other Garages; LED Streetlight Conversion; Telephone System and Data Network Replacement; Street Improvements; Amphitheater; Personnel Building; Elevator Rehabilitation; ASU College of Nursing; Police Training Academy and Precincts; City Technology Upgrades; Local Alcohol Rehabilitation Center; Miscellaneous Redevelopment Projects; Other Equipment, Office, Service and Training Facilities and Improvements.	<u>\$70,420,934</u>
<u>COMMUNITY REINVESTMENT FUNDS</u>	
Community Reinvestment Operations and Maintenance, and Capital Improvement Expenditures.	<u>\$9,862,269</u>
<u>COURT AWARD FUNDS</u>	
Criminal Justice Programs.	<u>\$5,463,755</u>
<u>DEVELOPMENT SERVICES FUNDS</u>	
Development Services Operations and Maintenance, and Capital Improvement Expenditures.	<u>\$79,357,250</u>
Contingencies	<u>7,000,000</u>
Total Development Services Funds	<u>\$86,357,250</u>

Ordinance S-47661

<u>Purpose</u>	<u>Amount of Appropriation 2021-2022</u>
<u>FEDERAL COMMUNITY DEVELOPMENT FUNDS</u> Community Development Program.	<u>\$70,581,150</u>
<u>FEDERAL OPERATING TRUST FUNDS</u> Federal and State Grant Programs.	<u>\$512,224,775</u>
<u>FEDERAL TRANSIT FUND</u> Transit Operations and Maintenance, and Capital Improvement Expenditures.	<u>\$240,755,810</u>
<u>GOLF COURSE FUNDS</u> Golf Course Operations and Maintenance, and Capital Improvement Expenditures.	<u>\$6,223,650</u>
<u>HOPE VI FEDERAL GRANT FUNDS</u>	<u>\$15,115,075</u>
<u>HUMAN SERVICES FEDERAL TRUST FUNDS</u> Human Services Program.	<u>\$86,581,471</u>
<u>NEIGHBORHOOD PROTECTION FUNDS</u> Eligible Police, Fire, and Block Watch Operations and Maintenance Expenditures Funded with Privilege License and Excise Taxes in accordance with Ordinance G-3696.	<u>\$45,671,187</u>
<u>OTHER RESTRICTED FUNDS</u> Other Restricted Funds Operations and Maintenance, and Capital Improvement Expenditures.	<u>\$79,185,939</u>
<u>PARKS AND PRESERVES FUNDS</u> Parks and Preserves Operations and Maintenance, and Capital Improvement Expenditures Funded with Privilege License and Excise Taxes in accordance with the Phoenix Parks and Preserves initiative approved by the Phoenix voters in a ballot measure on May 20, 2008.	<u>\$72,691,141.</u>
<u>PHOENIX CONVENTION CENTER FUNDS</u> Phoenix Convention Center Operations and Maintenance, Debt Service, and Capital Improvement Expenditures.	<u>\$82,123,372</u>

Ordinance S-47661

<u>Purpose</u>	<u>Amount of Appropriation 2021-2022</u>
Contingencies	<u>3,000,000</u>
Total Phoenix Convention Center Funds	<u>\$85,123,372</u>
<u>PUBLIC HOUSING FUNDS</u>	
Public Housing Operations and Maintenance, and Capital Improvement Expenditures.	<u>\$112,751,559</u>
<u>PUBLIC SAFETY ENHANCEMENT FUNDS</u>	
Police, Fire, and Emergency Management Operations and Maintenance Expenditures Funded with Privilege License and Excise Taxes in accordance with Ordinance S-31877.	<u>\$30,481,955</u>
<u>PUBLIC SAFETY EXPANSION FUNDS</u>	
Police and Fire Personnel and Service Expansion Funded with Privilege License and Excise Taxes in accordance with Ordinance G-4987.	<u>\$96,706,039</u>
<u>REGIONAL TRANSIT FUNDS</u>	
Regional Transportation Operations and Maintenance, and Capital Improvement Expenditures.	<u>\$38,959,335</u>
<u>REGIONAL WIRELESS COOPERATIVE FUNDS</u>	
Operations and Maintenance of the Regional Wireless Cooperative.	<u>\$5,484,955</u>
<u>SECONDARY PROPERTY TAX FUNDS</u>	
Debt Service on and Early Redemption of Outstanding Bonds and Long-Term Obligations.	<u>\$129,714,319</u>
<u>SOLID WASTE FUNDS</u>	
Solid Waste Operations and Maintenance, Debt Service and Capital Improvement Expenditures.	<u>\$197,151,493</u>
Contingencies	<u>1,000,000</u>
Total Solid Waste Funds	<u>\$198,151,493</u>

Ordinance S-47661

<u>Purpose</u>	<u>Amount of Appropriation</u> <u>2021-2022</u>
<u>SPORTS FACILITIES FUNDS</u>	
Sports Facilities Operations and Maintenance, and Capital Improvement Expenditures	\$5,082,877
Contingencies	<u>20,000,000</u>
Total Sports Facilities Funds	<u>\$25,082,877</u>
<u>TRANSPORTATION 2050 FUNDS</u>	
Transit and Streets Operations and Maintenance, and Capital Improvement Expenditures Funded with Privilege License and Excise Taxes in accordance with Ordinance G-6051.	\$396,035,691
Contingencies	<u>4,000,000</u>
Total Transportation 2050 Funds	<u>\$400,035,691</u>
<u>WASTEWATER SYSTEM FUNDS</u>	
Wastewater System Operations and Maintenance, Debt Service and Capital Improvement Expenditures.	\$259,010,031
Contingencies	<u>12,500,000</u>
Total Wastewater Funds	<u>\$271,510,031</u>
<u>WATER FUNDS</u>	
Water System Operations and Maintenance, Debt Service and Capital Improvement Expenditures.	\$528,668,231
Contingencies	<u>12,000,000</u>
Total Water Funds	<u>\$540,668,231</u>
<u>TOTAL APPROPRIATIONS 2021-2022</u>	<u>\$5,626,521,387</u>

SECTION 2. Upon the approval of the City Manager, funds may be transferred within purposes set forth in Section 1, or within the purposes of separately adopted portions of this budget.

Ordinance S-47661

SECTION 3. Upon recommendation by the City Manager and with the approval of the City Council, expenditures may be made from the appropriation for contingencies.

SECTION 4. In the case of an emergency, the City Council may authorize the transfer of funds between purposes set forth in Section 1, if funds are available and the transfer does not conflict with the limitations provided by law (A.R.S. § 42-17106).

SECTION 5. The City Council may authorize appropriation increases, if funds are available, for purpose of expenditures that are exempt from the limitation provided in Article IX, Section 20, Constitution of Arizona.

SECTION 6. Money from any fund may be used for any of these purposes set forth in Section 1, except money specifically restricted by State law or by City Charter or City ordinances and resolutions.

PASSED by the City Council of the City of Phoenix this 16th day of June 2021.

M A ! : f t :

ATTEST:



Denise Archibald, City Clerk



Ordinance S-47661

APPROVED AS TO FORM:
Cris Meyer, City Attorney

BY: DBenton

David Benton, Chief Counsel



REVIEWED BY:

Ed Zuercher
Ed Zuercher, City Manager

PJB:efl:(LF21-0082):6-16-21 :2259767_1.docx



City of Phoenix

ORDINANCE S-47690

AN ORDINANCE ADOPTING THE FINAL CAPITAL FUNDS BUDGET FOR THE CITY OF PHOENIX FOR THE FISCAL YEAR BEGINNING JULY 1, 2021 AND ENDING JUNE 30, 2022; DECLARING THAT SUCH SHALL CONSTITUTE THE CAPITAL FUNDS BUDGET FOR THE CITY OF PHOENIX FOR SUCH FISCAL YEAR.

BE IT ORDAINED BY THE COUNCIL OF THE CITY OF PHOENIX as follows:

SECTION 1. The schedule set forth as Section 2 below is hereby adopted as the final 2021-22 Capital Funds Budget for capital improvements to be made from authorized property tax and revenue supported bond proceeds, nonprofit corporation bond financing, federal and state participation funds, passenger facility charges, customer facility charges, participation by other governmental entities in certain projects, development impact fees, capital grants, capital reserves, solid waste remediation funds and other capital funding sources, for the year beginning July 1, 2021 and ending June 30, 2022.

SECTION 2. This Council has determined and adopted the following estimates of proposed Capital expenditure improvements for the various purposes therein named for the fiscal year beginning July 1, 2021 and ending June 30, 2022.

<u>Purpose</u>	Appropriation Amount 2021-22
<u>ARTS AND CULTURAL FACILITIES</u>	
2001 General Obligation Bonds	<u>\$902,484</u>
<u>AVIATION</u>	
Aviation Bonds, Capital Grants, Passenger Facility Charges	<u>\$222,906,187</u>
<u>FACILITIES MANAGEMENT</u>	
Other Bonds, Other Capital	<u>\$9,197,423</u>
<u>FINANCE</u>	
Other Bonds	<u>\$8,000,000</u>
<u>FIRE PROTECTION</u>	
Impact Fees, Other Bonds	<u>\$25,869,988</u>
<u>HOUSING</u>	
Capital Grants	<u>\$11,949,126</u>
<u>HUMAN SERVICES</u>	
2006 General Obligation Bonds	<u>\$600,000</u>
<u>INFORMATION TECHNOLOGY</u>	
Other Bonds	<u>\$9,650,699</u>
<u>LIBRARIES</u>	
Impact Fees	<u>\$4,666,283</u>

Ordinance S-47690

<u>Purpose</u>	Appropriation Amount 2021-22
<u>NON-DEPARTMENTAL CAPITAL</u>	
Customer Facility Charges, Federal, State and Other Participation, Passenger Facility Charges, Transportation 2050 Bonds, Water Bonds	<u>\$103,117,628</u>
<u>PARKS, RECREATION & MOUNTAIN PRESERVES</u>	
Capital Grants, Capital Reserves, Impact Fees	<u>\$15,675,874</u>
<u>POLICE PROTECTION</u>	
2006 General Obligation Bonds, Capital Reserves, Impact Fees	<u>\$24,412,000</u>
<u>PUBLIC ART PROGRAM</u>	
Aviation Bonds, Passenger Facility Charges, Solid Waste Bonds, Wastewater Bonds, Water Bonds	<u>\$4,455,255</u>
<u>PUBLIC TRANSIT</u>	
Capital Grants, Transportation 2050 Bonds	<u>\$70,578,680</u>
<u>REGIONAL WIRELESS COOPERATIVE</u>	
Other Cities' Share in Joint Ventures	<u>\$6,001,000</u>
<u>SOLID WASTE DISPOSAL</u>	
Capital Reserves, Solid Waste Bonds, Solid Waste Remediation	<u>\$21,610,760</u>

<u>Purpose</u>	Appropriation Amount 2021-22
<u>STREET TRANSPORTATION & DRAINAGE</u>	
2006 General Obligation Bonds, Federal, State and Other Participation, Impact Fees, Transportation 2050 Bonds	<u>\$163,820,559</u>
<u>WASTEWATER</u>	
Impact Fees, Other Cities' Share in Joint Ventures, Wastewater Bonds	<u>\$179,044,203</u>
<u>WATER</u>	
Impact Fees, Other Cities' Share in Joint Ventures, Water Bonds	<u>\$275,107,856</u>
TOTAL	\$1,157,566,005

SECTION 3. Upon the approval of the City Manager, funds may be transferred within purposes set forth in Section 2.


SECTION 4. The City Council may authorize appropriation increases, if funds are available, for purpose of expenditures that are exempt from the limitation provided in Article IX, Section 20, Constitution of Arizona.

PASSED by the City Council of the City of Phoenix this 16th day of June 2021.



MAYOR

ATTEST:



Denise Archibald, City Clerk



Ordinance S- 47690

APPROVED AS TO FORM:
Cris Meyer, City Attorney

BY: DBenton

David Benton, Chief Counsel

REVIEWED BY:



Ed Zuercher
Ed Zuercher, City Manager

PJB:ef:(LF21-1368):6-16-21 :2258529_1.docx



City of Phoenix

ORDINANCE S-47662

AN ORDINANCE ADOPTING THE FINAL REAPPROPRIATION BUDGET FOR ITEMS OF EXPENDITURE PREVIOUSLY ADOPTED AS PART OF THE 2020-2021 FISCAL YEAR OPERATING AND CAPITAL FUND BUDGETS OF THE CITY OF PHOENIX BUT REMAINING AS UNEXPENDED FUNDS AS OF JUNE 30, 2021.

WHEREAS, the City of Phoenix adopts, pursuant to state law, an annual budget consisting of operating funds and capital funds for expenditure in each fiscal year, and did so for the fiscal year 2020-2021; and

WHEREAS, the requirements of planning and contracting for the acquisition of goods and services requires in many instances that the contracts for such goods and services cannot be immediately executed; and

WHEREAS, there remains from said items budgeted for the fiscal year 2020-2021 substantial amounts represented by executed but unfulfilled contracts; and

WHEREAS, the City Charter directs that amounts may be expended by the City only for goods and services actually received, and may not be expended in advance of the acquisition of such goods and services; and

WHEREAS, State Budget Law, A.R.S. § 42-17106, and as interpreted by the Attorney General, demands that no expenditures be made for a purpose not included in the budget, and no expenditure be made for any debt, obligation or liability incurred or created in any fiscal year in excess of the amount specified for each purpose in the budget for such fiscal year as finally adopted; and

WHEREAS, it has become necessary to adopt a reappropriation and supplemental budget for sums to be expended in the fiscal year 2021-2022 from funds budgeted for the fiscal year 2020-2021 but remaining unexpended as of the close of the fiscal year on June 30, 2021.

NOW THEREFORE, BE IT ORDAINED BY THE COUNCIL OF THE CITY OF PHOENIX as follows:

SECTION 1. This Council has determined and adopted the following estimates of proposed capital and operating fund expenditures as hereinafter set forth presenting a reappropriation of items previously budgeted for the fiscal year 2020-2021 but remaining unexpended at the close of said fiscal year, and representing amounts encumbered by means of outstanding contracts as of the close of said fiscal year. That said amounts and the purposes therefore are set forth in the schedule below as follows:

2021-2022 REAPPROPRIATED FUNDS

Fund	Amount
<u>OPERATING FUNDS:</u>	
<u>General Funds</u>	
General Government	\$25,379,000
Criminal Justice	1,261,000
Public Safety	32,634,000
Transportation	5,336,000
Environmental Services	21,400,000
Community Development	1,069,000
Community Enrichment	2,266,000
Capital Improvements	<u>5,643,000</u>
Total General Funds	<u>\$94,988,000</u>
<u>Parks and Recreation Funds</u>	
Parks and Recreation Operations and Maintenance, and Capital Improvements.	<u>\$15,654,000</u>
<u>Library Funds</u>	
Library Operations and Maintenance, and Capital Improvements.	<u>\$5,886,000</u>
<u>Cable Communication Funds</u>	
Cable Communication Operations and Maintenance.	<u>\$177,000</u>
<u>Arizona Highway User Revenue Funds</u>	
Street Maintenance, Major Street Improvements, Traffic Improvements and Other Street Improvements.	<u>\$79,595,000</u>

Ordinance S-47662

Fund	Amount
<u>Aviation Funds</u>	
Aviation Operations and Maintenance, and Capital Improvements.	<u>\$99,990,000</u>
<u>Capital Construction Funds</u>	
Capital Improvements in Street Transportation and Drainage.	<u>\$8,874,000</u>
<u>City Improvement Operating Funds</u>	
Debt Service Related Costs associated with City Improvement.	<u>\$260,000</u>
<u>Community Reinvestment Funds</u>	
Community Reinvestment Program.	<u>\$3,444,000</u>
<u>Court Award Funds</u>	
Criminal Justice Program.	<u>\$1,557,000</u>
<u>Development Services Funds</u>	
Development Services Operations and Maintenance, and Capital Improvements.	<u>\$28,318,000</u>
<u>Federal Community Development Funds</u>	
Community Development Program.	<u>\$27,722,000</u>
<u>Federal Operating Trust Funds</u>	
Federal and State Grants.	<u>\$8,801,000</u>

Fund	Amount
<u>Federal Transit Funds</u>	
Federal Transit Grant Program.	<u>\$26,289,000</u>
<u>Golf Course Funds</u>	
Golf Course Operations and Maintenance, and Capital Improvements.	<u>\$2,345,000</u>
<u>HOPE VI Federal Grant Funds</u>	
HOPE VI Program.	<u>\$2,711,000</u>
<u>Human Services Federal Trust Funds</u>	
Human Services Program.	<u>\$34,086,000</u>
<u>Neighborhood Protection Funds</u>	
Eligible Police, Fire and Blockwatch Operations and Maintenance Expenditures Funded with Privilege License and Excise Taxes in accordance with Ordinance G-3696.	<u>\$2,472,000</u>
<u>Other Restricted Funds</u>	
Other Restricted Funds Operations and Maintenance, and Capital Improvements.	<u>\$37,184,000</u>
<u>Parks and Preserves Funds</u>	
Parks and Preserves Operations and Maintenance, and Capital Improvement Expenditures Funded with Privilege License and Excise Taxes in accordance with the Phoenix Parks and Preserves initiative approved by the Phoenix voters in a ballot measure on May 20, 2008.	<u>\$33,415,000</u>

Fund	Amount
<u>Phoenix Convention Center Funds</u>	
Phoenix Convention Center Operations and Maintenance, and Capital Improvements.	<u>\$15,506,000</u>
<u>Public Housing Funds</u>	
Public Housing Operations and Maintenance, and Capital Improvements.	<u>\$22,138,000</u>
<u>Public Safety Enhancement Funds</u>	
Police, Fire, and Emergency Management Operations and Maintenance Expenditures Funded with Privilege License and Excise Taxes in accordance with Ordinance S-31877.	<u>\$59,000</u>
<u>Public Safety Expansion Funds</u>	
Police and Fire Personnel and Service Expansion Funded with Privilege License and Excise Taxes in accordance with Ordinance G-4987.	<u>\$282,000</u>
<u>Regional Transit Authority Funds</u>	
Regional Transit Operations and Maintenance, and Capital Improvements.	<u>\$45,499,000</u>
<u>Regional Wireless Cooperative Funds</u>	
Regional Wireless Cooperative Operations and Maintenance.	<u>\$3,508,000</u>
<u>Solid Waste Funds</u>	
Solid Waste Operations and Maintenance, and Capital Improvements.	<u>\$49,739,000</u>

Ordinance S-47662

Fund	Amount
<u>Sports Facilities Funds</u>	
Sports Facilities Operations and Maintenance, and Capital Improvements.	<u>\$5,785,000</u>
<u>Transportation 2050 Funds</u>	
Transit and Streets Operations and Maintenance, and Capital Improvement Expenditures Funded with Privilege License and Excise Taxes in accordance with Ordinance G-6051.	<u>\$282,597,000</u>
<u>Wastewater System and Multi-City Wastewater Funds</u>	
Wastewater System Operations and Maintenance, and Capital Improvements.	<u>\$89,437,000</u>
<u>Water Funds</u>	
Water System Operations and Maintenance, and Capital Improvements.	<u>\$117,200,000</u>
<u>CAPITAL PROJECTS FUNDS:</u>	
<u>1988 Parks, Recreation, Facilities, Library Bonds</u>	<u>\$5,322,000</u>
<u>2001 Educational, Youth and Cultural Facilities Bonds Funds</u>	<u>\$15,000</u>
<u>2001 Neighborhood Protection and Senior Center Bond Funds</u>	<u>\$34,000</u>
<u>2006 Affordable Housing & Neighborhood Bond Funds</u>	<u>\$131,000</u>
<u>2006 Parks & Recreation Bond Funds</u>	<u>\$5,240,000</u>
<u>2006 Police and Fire Protection Bond Funds</u>	<u>\$32,000</u>

Ordinance S-47662

Fund	Amount
<u>Aviation Capital Funds</u>	<u>\$318,481,000</u>
<u>Capital Reserve Funds</u>	<u>\$800,000</u>
<u>City Improvement Capital Funds</u>	<u>\$105,059,000</u>
<u>Civic Plaza Building Corporation Funds</u>	<u>\$7,050,000</u>
<u>Development Impact Fee Funds</u>	<u>\$34,822,000</u>
<u>Multi-City Wastewater Capital Funds</u>	<u>\$43,204,000</u>
<u>Public Housing Capital Funds</u>	<u>\$109,000</u>
<u>Regional Wireless Cooperative Capital Funds</u>	<u>\$362,000</u>
<u>Solid Waste Capital Funds</u>	<u>\$364,000</u>
<u>Streets Capital Funds</u>	<u>\$53,418,00Q</u>
<u>Wastewater Capital Funds</u>	<u>\$100,448,000</u>
<u>Water Capital Funds</u>	<u>\$521,242,000</u>
TOTAL	<u>\$2,341,651,000</u>

SECTION 2. In case of an emergency, the City Council may authorize the transfer of funds between the purposes set forth in Section 1 above if the funds are available and the transfer does not conflict with the limitations provided by law under A.R.S. § 42-17106.

SECTION 3. Money from any fund may be used for any of these purposes set forth hereinabove, except money specifically restricted by state law or by City Charter or City ordinances and resolutions.

Ordinance S-47662

PASSED by the Council of the City of Phoenix this 16th day of June 2021.



MAYOR


ATTEST:



Denise Archibald, City Clerk

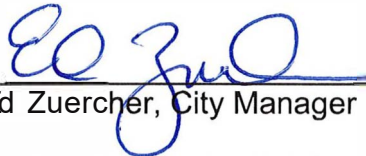


APPROVED AS TO FORM:
Cris Meyer, City Attorney

BY:  _____

David Benton, Chief Counsel

REVIEWED BY:



Ed Zuercher, City Manager

PJB:efl:(LF21-0083);6-16-21 :2259747_1.docx

Ordinance S-47662



City of Phoenix

ORDINANCE S-47779

AN ORDINANCE LEVYING SEPARATE AMOUNTS TO BE RAISED FOR PRIMARY AND SECONDARY PROPERTY TAX LEVIES UPON EACH ONE HUNDRED DOLLARS (\$100.00) OF THE ASSESSED VALUATION OF PROPERTY SUBJECT TO TAXATION WITHIN THE CITY OF PHOENIX FOR THE FISCAL YEAR ENDING JUNE 30, 2022.

WHEREAS, by the provisions of the City Charter an ordinance levying taxes for the fiscal year 2021-22 is required to be finally adopted not later than the last regular Council meeting in July of said fiscal year, which date complies with State law requirements; and

WHEREAS, the County of Maricopa is now the tax assessing and collecting authority for the City of Phoenix, the City Clerk is hereby directed to transmit a certified copy of this tax levy ordinance to the Assessor and the Board of Supervisors of Maricopa County, Arizona as required by law;

NOW, THEREFORE, BE IT ORDAINED BY THE COUNCIL OF THE CITY OF PHOENIX as follows:

SECTION 1. There is hereby levied on each ONE HUNDRED DOLLARS (\$100.00) of the limited assessed value of all property, real, personal and possessory interest, within the corporate limits of the City of Phoenix, except such property as may

be by law exempt from taxation, a primary property tax rate equating to \$1.3055 which is sufficient to generate a primary property levy of ONE HUNDRED NINETY-THREE MILLION, TWO HUNDRED TWENTY-FIVE THOUSAND, AND FOUR HUNDRED FIFTY-FIVE DOLLARS (\$193,225,455), an amount less than the maximum allowable primary tax levy under the Arizona Constitution. The primary tax levy is allocated into the following amounts or rates for each of the following purposes:

(a) For the purpose of providing funds for the GENERAL MUNICIPAL AND ADMINISTRATIVE EXPENSES of the City, in accordance with Chapter XVIII - Section 8 of the City Charter, a tax rate of \$1.00 per ONE HUNDRED DOLLARS (\$100.00) of limited assessed valuation of all taxable real, personal and possessory interest property in the City of Phoenix, which includes \$0.08 per ONE HUNDRED DOLLARS (\$100.00) of such limited assessed valuation for the purpose of providing funds for the OPERATION AND MAINTENANCE OF PARKS AND PLAYGROUNDS, in accordance with Chapter XXIII - Section 2 - Subsection 2 of the City Charter.

(b) For the purpose of providing funds for the OPERATION AND MAINTENANCE OF LIBRARIES, in accordance with Chapter XVIII - Section 11 of the City Charter, a tax rate of \$0.3055 per ONE HUNDRED DOLLARS (\$100.00) of limited assessed valuation of all taxable real, personal and possessory interest property in the City of Phoenix.

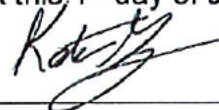
SECTION 2. In addition to the property tax levy for primary purposes set in Section 1 above, there is hereby levied on each ONE HUNDRED DOLLARS (\$100.00) of the limited assessed value of all property, real, personal and possessory interest, within the corporate limits of the City of Phoenix, except such property as may

by law be exempt from taxation, a secondary tax rate of \$0.8141 for secondary purposes for paying principal of and interest on or redemption charges on general obligation bonds of the City of Phoenix.

SECTION 3. The primary property tax rate as calculated in Section 1 and the secondary tax rate as calculated in Section 2 shall equal a combined tax rate of \$2.1196.

SECTION 4. Failure by the County officials of Maricopa County, Arizona to properly return the delinquent list, any irregularity in assessments or omissions in the same, or any irregularity in any proceedings shall not invalidate such proceedings or invalidate any title conveyed by a tax deed; failure or neglect of any officer or officers to timely perform any of the duties assigned to him or to them shall not invalidate any proceedings or any deed or sale pursuant thereto; the questioned validity of assessment or levy of taxes or of the judgment of sale by which collection of the same may be enforced shall not affect the lien of the City upon such property for the delinquent taxes unpaid thereon; overcharge as to part of the taxes or of costs shall not invalidate any proceedings for the collection of taxes or the foreclosure of the lien therefore or a sale of the property under such foreclosures; and all acts of officers de facto shall be valid as if performed by officers de jure.

PASSED by the Council of the City of Phoenix this 1st day of July 2021.



MAYOR

ATTEST:


Denise Archibald, City Clerk

Ordinance S-47779

APPROVED AS TO FORM:
Cris Meyer, City Attorney

By: DBenton

David Benton, Chief Counsel



REVIEWED BY:

Ed Zuercher
Ed Zuercher, City Manager

PJB:efl:LF21-1371:7-01-2021:2261555_1.docx

PHOENIX, ARIZONA
 2021-22 LEGAL LIMIT
 PROPERTY TAX LEVY FOR PRIMARY PURPOSES
 A.R.S. § 42-17051, Subsection A

1.	Maximum allowable levy for the prior year	\$ <u>185,428,990</u>
2.	The above figure increased by two percent (2%)	<u>189,137,570</u>
3.	Current Assessed Value of last year's property	<u>14,481,643,949</u>
4.	A. "3" divided by 100	<u>144,816,439</u>
	B. Maximum Allowable Tax Rate equals - "2" divided by "4A" (\$189,137,570 ÷ \$144,816,439)	<u>1.3061</u>
5.	Estimated Current Assessed Value	<u>14,800,877,416</u>
6.	A. Current Assessed Value divided by 100	<u>148,008,774</u>
	B. Levy equals - "4B" multiplied by "6A" (\$1.3061 X \$148,008,774)	<u>193,314,260</u>
	Estimated over collections of the 2020-21 primary property tax levy will reduce this estimate as follows:	
7.	A. Estimated over collections of 2020-21 primary levy	<u>-0-</u>
	B. Maximum Allowable Levy Limit for 2021-22	<u>\$ 193,314,260</u>
8.	Adjusted Allowable Levy Limit and Tax Rate:	
	A. Allowable Levy Limit for 2021-22	<u>\$ 193,314,260</u>
	B. Accepted Torts	<u>-0-</u>
	C. Adjusted Allowable Levy Limit	<u>\$ 193,314,260</u>
	D. Adjusted Allowable Tax Rate - "8C" divided by "6A" (\$193,314,260 ÷ \$148,008,774)	<u>1.3061</u>
	2021-22 Primary Levy	\$ 193,225,455
	2021-22 Primary Tax Rate	1.3055

Ordinance S-47779



City of Phoenix

Glossary of Terms

Accrual Basis Accounting

The most commonly used accounting method, which reports income when earned and expenses when incurred, as opposed to cash basis accounting, which reports income when received and expenses when paid. For the city's Annual Comprehensive Financial Report, Phoenix recognizes grant revenues on a modified cash basis. Generally Accepted Accounting Principles (GAAP) recognizes grant revenues on an accrual basis.

Annual Comprehensive Financial Report (ACFR)

Official annual report of the City of Phoenix which includes statements of revenue, expenditures and changes in fund balances.

Appropriation

An authorization granted by the City Council to make expenditures and to incur obligations for purposes specified in the appropriation ordinances. Three appropriation ordinances are adopted each year: 1) the operating funds ordinance, 2) the capital funds ordinance, and 3) the re-appropriated funds ordinance.

Arizona Highway User Revenue (AHUR)

Various gas tax and vehicle licensing fees imposed and collected by the state and shared with cities and towns. This revenue must be used for street or highway purposes.

ARPA

American Rescue Plan Act (ARPA) signed into law to provide additional relief to address the continued impact of the COVID-19 pandemic on the economy, public health, state and local governments, individuals, and businesses.

Asset Betterment

An addition or change to a Capital Asset intended to prolong the life of the asset beyond its original design life, or to increase the functionality, efficiency or capacity of the asset beyond that of its original design, over and above the results of prescribed or routine maintenance.

Audit

An independent examination of, and expression of opinion on the financial statements of an enterprise by an appointed auditor in pursuance of that appointment and in compliance with generally accepted accounting principles.

Balanced Budget

Arizona law (Title 42 Arizona Revised Statutes) and the City of Phoenix Charter (chapter XVIII) require the City Council to annually adopt a balanced budget by purpose of public expense. State law defines this balanced budget as "the primary property tax levy, when added together with all other available resources, must equal these expenditures." Therefore, no General Fund balances can be budgeted in reserve for subsequent fiscal years. Instead, an amount for contingencies is included in the budget each year. The charter further requires that "the total of proposed expenditures shall not exceed the total of estimated income and fund balances."

Base Budget

Funding for ongoing expenditures for personnel, commodities, contractual services and replacement of existing equipment previously authorized. The base budget provides funding to continue previously authorized services and programs.

Block Watch Fund

This fund is the Block Watch portion of the Neighborhood Protection Fund. This fund is a portion of a voter-approved 0.1 percent sales tax increase approved in October 1993. Grant funds are awarded to communities for innovative methods to deter crime-related problems in their neighborhoods. The city disburses these funds through an annual application process.

Bonds

Debt instruments that require repayment of a specified principal amount on a certain date (maturity date), along with interest at a stated rate or according to a formula for determining the interest rate.

Bond Rating

An evaluation of a bond issuer's credit quality and perceived ability to pay the principal and interest on time and in full. Three agencies regularly review city bonds and generate bond ratings - Moody's Investors Service, Fitch Ratings and Standard & Poor's Ratings Group.

Budget

A plan of financial operation for a specific time period (the City of Phoenix's adopted budget is for a fiscal year July 1 – June 30). The budget contains the estimated expenditures needed to continue the city's operations for the fiscal year and revenues anticipated to finance them.

Capital Asset (Outlay)

An asset meeting the capitalization threshold specified in the City's Annual Comprehensive Financial Report.

Capital Expenditures

Expenditures in the Capital Improvement Program.

Capital Funds

Resources such as bond issuance proceeds that are restricted to expenditures for Capital Assets.

Capital Funds Budget

The component of the first year of the Capital Improvement Program that is financed from Bond Funds and other Capital Funds.

Capital Improvement Program (CIP)

The City's five-year plan for investment in infrastructure and similar assets, which is updated annually. Direct costs of Capital Projects, and any expenditure of capital funds, are budgeted and recorded in the Capital Improvement Program. Additionally, direct costs of multi-year comprehensive infrastructure studies that are intended to expansively identify or prioritize Capital Projects, and non-recurring major maintenance projects such as re-roofing, may be budgeted and recorded in the Capital Improvement Program.

Capital Project

A project that is fixed-term but typically spans multiple years, that is expected to result in a Capital Asset or Asset Betterment for the City or its partner agency with a useful life of at least 5 years, and that involves acquisition, construction or improvement of land rights, buildings, infrastructure (including IT infrastructure) or major enterprise technology.

CARES Act

Coronavirus Aid, Relief, and Economic Security (CARES) Act signed into law to address the economic fallout resulting from the COVID-19 pandemic in the United States.

Carryover

Expenditure originally planned for in the current fiscal year, but because of delays, is postponed to the following fiscal year.

CDBG

See Community Development Block Grant.

Central Service Cost Allocation

The method of distributing expenses for general staff and administrative overhead to the benefiting activity.

CIP

See Capital Improvement Program.

City Manager's Budget

See Preliminary Budget.

City of Phoenix Employees' Retirement System (COPERS)

A pension plan for full-time employees who retire from service with the City of Phoenix.

Civic Improvement Corporation (CIC)

Non-profit Corporation established in 1973 as the main financing arm of the City of Phoenix to issue debt obligations secured by enterprise fund revenues or excise tax pledges.

Commodities

Consumable goods such as office supplies, repair and replacement parts, small tools and fuel, which are not of a capital nature.

Community Development Block Grant (CDBG)

Grant funds allocated by the federal government to the city of Phoenix to use for the prevention and removal of slum and blight, and to benefit low- and moderate-income persons. The City disburses these funds through an annual application process open to all nonprofit organizations and city departments.

Contingency

An appropriation of funds to cover unforeseen events that occur during the fiscal year, such as flood emergencies, federal mandate, unanticipated one time expenses and similar eventualities.

Contractual Services

Expenditures for services performed by firms, individuals or other city departments.

Coronavirus

A large family of viruses which may cause illness in animals or humans.

Coronavirus Relief Fund (CRF)

The CARES Act established the Coronavirus Relief Fund (the "Fund") and appropriated \$150 billion to the Fund. Under the CARES Act, the Fund is to be used to make payments for specified uses to States and certain local governments. The CARES Act provides that payments from the Fund may only be used to cover costs for necessary expenditures incurred due to the public health emergency with respect to COVID-19, were not accounted for in the budget most recently approved as of March 27, 2020 (the date of enactment of the CARES Act) for the State or government and were incurred during the period that begins on March 1, 2020, and ends on December 30, 2020.

Cost

The amount of funding required to pay for a given program or service.

Council-Manager Form of Government

An organizational structure in which the Mayor and City Council appoint an independent City Manager to be the chief operating officer of a local government. In practice, a City Council sets policies and the city manager is responsible for implementing those policies effectively and efficiently.

Court Awards Fund

Revenues provided by court awards of confiscated property under both the federal and state organized crime acts. These funds are used for additional law enforcement activities in the Police and Law departments.

COVID-19

An illness caused by a novel coronavirus now called severe acute respiratory syndrome coronavirus 2 (SARS-CoV-2). The illness was termed COVID-19 by the World Health Organization (WHO), the acronym derived from "coronavirus disease 2019".

COVID-19 Pandemic

On March 11, 2020 the Novel Coronavirus Disease, COVID-19, was declared a global pandemic by the World Health Organization (WHO).

Cycle Time

The amount of time, from the customer's perspective, it takes to complete a defined task, process or service.

Debt Service

Payment of principal and interest on an obligation resulting from the issuance of bonds.

Depreciation

The decline in the value of an asset due to general wear and tear or obsolescence.

DBE

Disadvantaged Business Enterprise.

Encumbrance

A reservation of funds to cover purchase orders, contracts or other funding commitments that are yet to be fulfilled. The budget basis of accounting considers an encumbrance to be the equivalent of an expenditure.

Enterprise Funds

Funds that are accounted for in a manner similar to a private business. Enterprise funds usually recover their costs (including depreciation) through user fees. The city has four such self-supporting funds: Aviation, Water, Wastewater, and Solid Waste. In addition, the Phoenix Convention Center Fund, which is primarily supported by earmarked excise taxes, uses enterprise fund accounting to provide for the periodic determination of net income.

Estimate

The most recent prediction of current year revenue and expenditures. Estimates are based upon several months of actual expenditure and revenue information and are prepared to consider the impact of unanticipated costs or other economic changes.

Excise Tax Fund

This fund is used to account for tax revenues ultimately pledged to pay principal and interest on various debt obligations. This fund includes local sales taxes, state-shared sales taxes, state-shared income taxes and sales tax license fees.

Expenditures

Refers to current cash operating expenses and encumbrances.

Expenditure Limit

See State Expenditure Limit.

Fiduciary Funds

Funds used to account for assets held by the City of Phoenix as a trustee or agent. These funds cannot be used to support the city's own programs.

Fiscal Year

The City's charter designates July 1 to June 30 as the fiscal year.

FTE

See Full-Time Equivalent Position.

Full-Time Equivalent Position (FTE)

A position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time clerk working for 20 hours per week would be equivalent to one half of a full-time position or 0.5 FTE.

Fund

A grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. For budgetary purposes, funds are categorized as General, Special Revenue, Enterprise, or Capital.

Fund Balance

As used in the budget, the excess of resources over expenditures. The beginning fund balance is the residual funds brought forward from the previous fiscal year.

GAAP

See Generally Accepted Accounting Principles.

General Obligation Bonds (G.O. Bonds)

Bonds that require voter approval and finance a variety of public capital projects such as streets, buildings, parks and improvements. The bonds are backed by the "full faith and credit" of the issuing government.

General Funds

Resources derived from taxes and fees that have unrestricted use, meaning they are not earmarked for specific purposes.

Generally Accepted Accounting Principles (GAAP)

Uniform minimum standards of financial accounting and reporting that govern the form and content of basic financial statements. The City's Annual Comprehensive Financial Report outlines adjustments needed to convert Phoenix's budget basis of accounting to a GAAP basis.

GFOA

Government Finance Officers Association.

Goal

A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless; that is, it is not concerned with a specific achievement in a given time period.

G. O. Bonds

See General Obligation Bonds.

Grant

A contribution by one government unit or funding source to another. The contribution is usually made to aid in the support of a specified function (e.g., library materials or drug enforcement, but it is sometimes for general purposes).

HUD

U.S. Department of Housing and Urban Development.

Infrastructure

Facilities that support the daily life and growth of the city, for example, roads, water lines, sewers, public buildings, parks and airports.

Impact Fees

Fees adopted by the City Council in 1987 requiring new development in the city's outlying planning areas to pay its proportional share of the costs associated with providing necessary public infrastructure.

Improvement Districts

Special assessment districts formed by property owners who desire and are willing to pay for mutually enjoyed improvements such as streets, sidewalks, sewers and lighting.

In Lieu Property Taxes (or In Lieu Taxes)

An amount charged to certain city enterprise and federally funded operations that equal the city property taxes that would be due on plant and equipment if these operations were for-profit companies. This includes the Water, Wastewater, Solid Waste and Public Housing funds.

Levy

See Tax Levy.

Mandate

Legislation passed by the state or federal government requiring action or provision of services and/or programs. Examples include the Americans with Disabilities Act, which requires actions such as physical facility improvements and provision of specialized transportation services.

M/W/SBE

Minority, Women and Small Business Enterprise.

Modified Accrual Basis

Method under which revenues are recognized in the period they become available and measurable, and expenditures are recognized in the period the associated liability is incurred. Most government accounting follows this method.

Neighborhood Protection Fund

This fund, also referred to as Proposition 301, is used to account for the funds generated by the 0.1 percent increase in the sales tax approved by voters in October 1993. The funds are to be used for the expansion of police, fire, and block watch programs. The breakdown of funding is as follows: Police 70 percent, Fire 25 percent and Block Watch 5 percent.

Net Direct Debt Ratio

The ratio between property tax-supported debt service and secondary-assessed valuation. The Net Direct Debt Ratio is one way to gauge the ability of a local property tax base to support general obligation debt service.

Non-Recurring Cost

A one-time cost, which is not expected to be required on an ongoing basis.

Objective

Desired output-oriented accomplishments that can be measured and achieved within a given time frame, and advance the activity and organization toward a corresponding goal.

Operating Funds

Resources derived from continuing revenue sources used to finance ongoing operating expenditures and "pay-as-you-go" capital projects.

Ordinance

A formal legislative enactment by the City Council. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the city.

Outstanding Bonds

Bonds not yet retired through principal and interest payments.

Parks and Preserves Fund

This fund is used to account for the funds generated by the 0.1 percent increase in the sales tax approved by voters in 1999 and reauthorized in 2008. The funds are to be used for the purchase of state trust lands for the Sonoran Desert Preserve Open Space, and the development of regional and neighborhood parks to enhance community safety and recreation.

Pay-As-You-Go Capital Projects

Capital projects whose funding comes from day-to-day city operating revenue sources.

Percent-for-Art

An ordinance that allocates up to one percent of the city's capital improvement budget to fund public art projects.

Performance Measure

A metric that quantifies a program's level of service and helps determine the extent to which a program is achieving its goals.

Personal Services

All costs related to compensating city employees including employee benefits costs such as contributions for retirement, social security, and health and industrial insurance. It also includes fees paid to elected officials, jurors, and election judges and clerks. It does not include fees for professional or other services.

Plan Six Agreements

Agreements to provide funding to accelerate the construction of the Waddell and Cliff dams, and modification of the Roosevelt and Stewart dams, for the benefit of the City of Phoenix. These benefits include the use of additional unappropriated water, controlling floods, improving the safety of existing dams, and providing new and improved recreational facilities.

PLT

See Privilege License Tax.

Policy

A set of plans, directions, or guidelines, which dictate City business. Policies may be directly approved and set by City Council, or they may refer to internal City policies set by the City Manager.

Preliminary Budget

A balanced budget presented to the City Council by the City Manager (sometimes referred to as the City Manager's Budget) based upon an earlier Trial Budget, City Council and community feedback and/or changing economic forecasts. Any City Council changes to the Preliminary Budget are incorporated into the final adopted budget.

Primary Property Tax

A tax levy that can be used to support any public expense.

Priority

In relation to City projects, goals, or services, something that takes precedence or suggests particular importance.

Privilege License Tax (PLT)

The City of Phoenix's local sales tax, made up of more than 14 general categories.

Privilege License Tax Fees

Includes fees charged for Privilege License Tax (PLT) licenses and the annual fee per apartment unit on the rental of non-transient lodging. Fees recover the costs associated with administering an efficient and equitable system. A PLT license allows the licensee the privilege to conduct taxable business activities and to collect and remit those taxes.

Program

A group of related activities performed by one or more organizational units.

Property Tax

A levy upon each \$100 of assessed valuation of property within the City of Phoenix. Arizona has two types of property taxes. Primary property taxes support the city's General Fund and secondary property taxes pay general obligation debt.

Proposition 1

See Public Safety Expansion Fund.

Proposition 301

See Neighborhood Protection Fund.

Public Safety Enhancement Funds

The Public Safety Enhancement funds are used to account for a 2.0 percent increment of the 2.7 percent sales tax on utilities with franchise agreements. The Police Public Safety Enhancement Fund is dedicated to Police and Emergency Management needs and receives 62 percent of the revenues generated. The Fire Public Safety Enhancement Fund is dedicated to Fire needs and receives 38 percent of the revenues generated.

Public Safety Expansion Funds

This fund is used to account for the 0.2 percent increase in sales tax approved by Phoenix voters in 2007. The funds will be used to add 500 police personnel and 100 firefighters to the City of Phoenix. The Police Department receives 80 percent of revenues and the Fire Department receives 20 percent.

Reappropriated Funds

Funds for contracts entered in a previous fiscal year but which are still in progress.

Recoveries

Canceled prior year encumbrances.

Recurring Cost

A cost incurred on an ongoing basis.

Regional Wireless Cooperative (RWC)

An independent, multi-jurisdictional organization that manages and operates a regional radio communications network built to seamlessly serve the interoperable communication needs of first responders and other municipal radio users in and around Central Arizona's Valley of the Sun.

RPTA

Regional Public Transportation Authority.

Resources

Total amounts available for appropriation including estimated revenues, recoveries, fund transfers and beginning fund balances.

Restricted Funds

See Special Revenue Fund.

Salary Savings

Budget savings realized through employee turnover or vacant positions.

Secondary Property Tax

A tax levy restricted to the payment of debt service on bonded debt.

Self-Insurance

Self-funding of insurance losses. With the exception of airport operations, police aircraft operations, and excess general and automobile liability for losses in excess of \$7.5 million, the city is self-insured for general and automobile liability exposures.

Service

A public good provided to residents.

Service Level

The amount or scope of a given service.

Special Revenue Fund

A fund used to account for receipts from revenue sources that have been earmarked for specific activities and related expenditures. Examples include Arizona Highway User Revenue (AHUR) funds, which must be used for street and highway purposes, and secondary property tax, which is restricted to general-bonded debt obligations.

Sports Facilities Fund

A special revenue fund established to account for revenue raised from a designated portion of the hotel/motel tax and tax on short-term motor vehicle rentals. These funds pay the city's portion of the debt service and other expenditures related to the downtown sports arena.

State Expenditure Limit

A limitation on annual expenditures imposed by the Arizona Constitution as approved by the voters in 1980. The limitation is based upon a city's actual 1979-80 expenditures adjusted for interim growth in population and inflation. Certain expenditures may be exempt by the State Constitution or by voter action.

State-Shared Revenues

Revenues levied and collected by the state but shared with local governments as determined by state government each year. In Arizona, a portion of the state's sales, income and vehicle license tax revenues are distributed on the basis of a city's relative population percentage.

Strategic Plan

A set of steps and strategies which help to achieve goals and realize an overarching vision. The City's Strategic Plan helps guide budgetary and programmatic decision-making to achieve efficient and effective delivery of City services.

Strategy

An informed and carefully constructed plan for meeting a goal.

Structurally Balanced Budget

A budget in which proposed ongoing expenditures are matched by available ongoing resources. By State law and City Charter, the City must propose a structurally balanced budget each year.

Supplemental

Resources to provide new or enhanced programs or services over the base budget allocation.

Tax Levy

The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

Technical Review

A detailed line-item review of each city department's budget conducted by the Budget and Research Department.

Transit 2000 Fund

This fund was used to account for the 0.4 percent sales tax dedicated to transit that was approved by voters on March 14, 2000. Fare box collections were also included in this fund. This fund is being replaced by the Transportation 2050 Fund.

Transportation 2050 Fund

These funds are used to account for the revenues generated by the 0.7 percent sales tax approved by voters in August 2015, with a January 1, 2016 effective date. This tax supersedes the 0.4 percent sales tax approved by voters in March 2000, which was accounted for in the Transit 2000 Fund. These funds are to be used for a comprehensive transportation plan, including public transit and street improvements. The Public Transit Department is allocated 86.2 percent of the sales tax, with the remaining 13.8 percent being allocated to the Streets Department. Fare box collections are also included in the Transportation 2050 Transit Fund.

Trial Budget

A budget developed in early spring that presents a proposed balanced budget for discussion by the City Council and the community before the City Manager submits the Preliminary Budget in late spring.

User Fees or User Charges

A fee paid for a public service or use of a public facility by the individual or organization benefiting from the service.

Zero Base Budgeting

A process whereby a budget is developed at the program level, and starting from zero the next year's budget is estimated assuming only those costs necessary to provide the currently approved level of service. This initial estimate is referred to as the "base budget." The estimated cost for providing each program is reviewed and justified on an annual basis. The process includes the identification of potential reductions and additions, which are ranked in priority order. Presentation of the budget also is provided on a program basis.