



City of Phoenix

To: General Obligation Bond Committee **Date:** November 8, 2022

From: Amber Williamson ^{AW}
Budget and Research Director

Subject: RESIDENT 2023 GO BOND PROGRAM COMMENTS

The Budget and Research Department compiles community feedback on the General Obligation Bond Program to provide to the GO Bond Committees and City Leadership. **Attachment A** transmits a summary of all community feedback received from July 1 to November 7, 2022.

Budget and Research staff maintains an e-mail address and a voice mailbox for residents to provide comments on the GO Bond Program. **Attachment B** transmits a summary of these comments from October 25 to November 7, 2022, as well as social media statistics.

Submissions to the 2023 GOPHX tool from July 1 through October 31, 2022 are available online. There were no Spanish submissions.

At www.phoenix.gov/bond, residents can access the 2023 GO Bond Committee Reports, including the electronic version of this report, and other GO Bond Program information.

Residents can view the following:

- The 2023 GO Bond Informational Guide in English and Spanish
- Information on how to provide feedback
- Videos of completed GO Bond Committee Meetings

ATTACHMENT A

SUMMARY OF COMMUNITY FEEDBACK PROPOSED 2023 GENERAL OBLIGATION (GO) BOND PROGRAM JULY 1, 2022 – NOVEMBER 7, 2022

Below is a summary of the comments received directly by the Budget and Research Department by phone and email, captured in minutes from GO Bond Committee meetings held through October 31, 2022, and through the GOPHX tool.

Comments for funding/support of GO Bond projects:

- (101) in support of funding for new parks or park improvements, including (52) for the Estrella Village Civic Space, (23) for the Margaret T Hance Park Improvement Project, (10) for a recreation center at Esteban Park, and (6) for additional lighting at Pierce Park
- (75) to fund improvements to the Laveen Area Conveyance Channel
- (72) for funding new or renovated police stations, including (6) for the Cactus Park Precinct and (3) for the Maryvale Precinct
- (63) for funding new or renovated fire stations, including (23) for Fire Station 74 and (6) for a fire station in the Sunnyslope area
- (47) in support of funding for Americans with Disabilities Act (ADA) improvements for Phoenix Theatre
- (47) funding for street maintenance and roadway safety improvements, including (8) for traffic mitigation measures in the Roosevelt Historic District, (7) for Vision Zero Implementation, (6) in support of prioritized funding for speed mitigation infrastructure in Sunnyslope near Cave Creek Road, and (5) for Equity Based Transportation Mobility, and (2) for more sidewalks
- (41) to fund improvement and expansion of the Arizona Science Center
- (38) additional funding for heat resiliency and mitigation projects, including (17) requesting more shade structures and shade trees and (2) requesting additional funding to install water stations at bus stops
- (35) in support of funding for new and renovated libraries, including (13) for the new library at Desert View Civic Space on Deer Valley Road, (6) for a new library in Sunnyslope, and (3) for the new library at Estrella Civic Space
- (32) additional funding to shelter individuals experiencing homelessness, permanent and supportive housing, and supportive services
- (27) to fund repairs at Phoenix Center for the Arts
- (23) to fund Expansion of The Parsons Center for Health and Wellness
- (22) to fund the Arizona State University Health Science and Technology Center
- (22) funding for historic preservation projects, with (1) for Heritage Square Restoration, (1) for the Warehouse and Threatened Buildings Program, and (1) for Orpheum Theatre Exterior Renovations
- (21) additional funding for affordable housing projects, including (1) more affordable housing options in the Garfield neighborhood
- (15) to provide funding to the Arizona Jewish Historical Society
- (14) funding for equipment and vehicle replacement, including (8) for fire apparatus and emergency vehicles

- (13) to fund the Children’s Museum of Phoenix Expansion
- (12) funding for storm drainage and flood control projects, including (2) supporting the implementation of bioswales and (1) for the Hohokam Drainage Program
- (11) additional funding for public transportation and bus stops, including (3) for more transit in the West and Southwest areas of the City
- (10) to fund Herberger Theater Center Theatrical Improvements
- (10) in support of funding for the Valley Youth Theatre Permanent Home Project
- (8) funding for Cultural Facilities Critical Equipment Replacements
- (7) additional funding for improvements to the Sunnyslope Community Center
- (7) funding for repairs at Santa Fe Springs Apartments
- (7) additional funding to support first responders and overall public safety
- (7) in support of the GO Bond Program
- (6) funding for City pools, splash pads, and aquatic centers
- (6) funding for Rio Reimagined Land Acquisition
- (5) additional funding for greening efforts on lower Grand Avenue
- (5) in support of electric vehicle charging infrastructure
- (5) additional funding for solar panel installation, with (2) specifically requesting them at non-profit facilities and low-income residences
- (5) for new or renovated Pickleball courts at City parks
- (5) in support of funding all prioritized and future Arts & Culture capital needs
- (5) funding for a new facility for the Garment League
- (4) to fund science and technology initiatives, including (1) for funding to support the partnership between the Biomedical Research Institute of Arizona (BRIA) and Pathfinder
- (4) additional funding for the Community Assistance Program and mental health response to calls for service
- (3) funding for the South Phoenix Youth Center
- (3) in support of funding for deferred maintenance of city facilities
- (3) funding to build new skate parks
- (3) funding for water conservation and reclamation efforts
- (3) funding for bike-friendly initiatives and bikeway renovations
- (3) funding for improvements to the South Mountain Park Roadway
- (3) funding for Environment and Sustainability projects
- (3) in support of Symphony Hall Theatrical Venue Improvements
- (2) funding for irrigation at Old Cross Cut Canal Park
- (2) funding for educational services
- (2) in support of the Latino Cultural Center
- (2) funding for Pueblo Grande Museum and Archaeologic Park Improvements
- (2) to fund the McDowell Senior Center Renovation
- (2) for ADA improvements to City facilities
- (2) in support of funding for Cesar Chavez Senior Center
- (2) funding for new and renovated tennis courts
- (2) funding to improve connectivity along the Rio Salado between South Phoenix and Downtown

- (1) funding for an Asian Cultural Center
- (1) funding for animal control facility improvements
- (1) funding for indoor play spaces
- (1) funding to pave the wash located north of John Jacobs Elementary School
- (1) funding for a Resilient Energy Hub
- (1) funding to build a Cold War Monument at Steele Indian School Park
- (1) funding for improvements to recycling facilities
- (1) funding for the 27th Avenue Resource Innovation Center
- (1) funding to expand the Tres Rios Wetlands
- (1) funding for improvements to the 91st Avenue Wastewater Treatment Plant
- (1) funding for a community center in the Metrocenter area
- (1) for Rio Salado Embankment Erosion Control
- (1) funding for Edison Eastlake development gap funding
- (1) funding for City Services Property Improvements
- (1) funding for citywide brownfields redevelopment projects
- (1) future funding for the University of Arizona Center for Advanced Molecular and Immunological Therapies (CAMI)
- (1) funding for the Spark Area Land Acquisition
- (1) funding for all future capital needs
- (1) funding to renovate the Historic Steele Indian School Dining Hall
- (1) in support of Equipment Replacement for Energy Savings
- (1) funding to improve parking for hiking trails at the Reach 11 Recreation Area

Comments for reduced funding/opposition of GO Bond Projects:

- (26) opposed funding of police facilities and equipment, including (6) against police stations, (5) opposed to the Police Driver Training Track, (2) opposed to the Police Property Management Warehouse Renovation, and (2) against funding for vehicles
- (9) opposed funding for the Fuel and Oil Tank Replacement Project and projects using fossil fuels
- (6) opposed funding for Parks & Recreation, including (1) opposed to funding for more pools, (1) against funding golf courses, (1) against funding for South Mountain Park Roadway, and (1) opposed to funding for the Margaret T Hance Park Improvement Project
- (2) opposed to current Latino Cultural Center project plan
- (1) opposed funding for Orpheum Theatre and Tovrea Castle preservation projects
- (1) requesting reduced funding for Rio Reimagined
- (1) opposed funding for private residential historic preservation projects
- (1) opposed funding for Neighborhood Traffic Mitigation
- (1) opposed funding for Choice Neighborhoods Housing Development Gap Funding
- (1) opposed funding for the Yucca Branch Library Expansion
- (1) opposed funding for planting trees that cannot be maintained
- (1) opposed funding for City Service Center Property Improvements
- (1) opposed funding for the Pavement Maintenance Supplement
- (1) opposed funding for more pickleball facilities

- (1) opposed the proposed GO Bond subcommittee recommendations

General comments about the GO Bond:

- (1) stated the prioritization process was confusing
- (1) expressed concern with the proposed GO Bond amount of \$500 million
- (1) stated future capital needs and prioritized needs should be switched
- (1) requested increased GO Bond Program outreach
- (1) recommended a 50-year retrospective map be created showing ethnic distribution, if a map of project distribution by district were to be produced

ATTACHMENT B

VOICEMAIL, ELECTRONIC, AND WRITTEN GO BOND PROGRAM COMMENTS OCTOBER 25, 2022 – NOVEMBER 7, 2022, AND SOCIAL MEDIA STATISTICS

Emails

1. Lisa Bernstein sent an email in support of funding for a new fire and emergency medical technician (EMT) station in west Ahwatukee.
2. Philip Hoffman sent an email in support of funding for a new fire and EMT station in Ahwatukee, west of 17th Avenue, due to continued growth in the area.
3. Barbara Joan Sneddon sent an email in support of funding for a new fire and EMT station in west Ahwatukee.
4. Gary Walker sent an email in support of funding for a new fire and EMT station in west Ahwatukee due to continued growth in the area.
5. Kevin Ricketts sent an email in support of funding for a new fire and EMT station in west Ahwatukee due to continued growth in the area.
6. Robert Wierschem sent an email in support of funding for a new fire and EMT station near Ahwatukee Foothills Club West.
7. George Lemley sent an email in support of funding for a new fire and EMT station in west Ahwatukee.
8. Beth Gallagher sent an email in support of funding for a new fire and EMT station in west Ahwatukee.
9. Brittany Wittenberg Camp sent an email in support of funding for a new fire and EMT station in west Ahwatukee.
10. Brad Gronek sent an email in support of funding for a new fire and EMT station in west Ahwatukee.
11. Susan Lawson sent an email in support of funding for a new fire and EMT station in west Ahwatukee due to continued growth in the area.
12. Vicky Glover sent an email in support of funding for a new fire and EMT station in west Ahwatukee due to continued growth in the area.
13. Matthew Shadle sent an email in support of funding for a new fire and EMT station in west Ahwatukee due to continued growth in the area.
14. Kristen Shadle sent an email in support of funding for a new fire and EMT station in west Ahwatukee due to continued growth in the area.
15. Gail Cochrane sent an email in support of funding for a new fire and EMT station in west Ahwatukee.
16. Ket-Bing Yong sent an email in support of funding for a new fire and EMT station in west Ahwatukee.

17. Heath Crossland sent an email in support of funding for a new fire and EMT station in west Ahwatukee.
18. Annette Holmes sent an email in support of funding for a new fire station in zip code 85045.
19. Shengmin Wen sent an email in support of funding for a traffic light at the intersection of Desert Foothills Parkway and South Marketplace Way, as well as a new fire and EMT station in west Ahwatukee.
20. Gerry Dippe sent an email in support of funding to establish a dog park at Granada Park.
21. Jared Luttrell sent an email in support of funding to make improvements to the Laveen Area Conveyance Channel (LACC).
22. Ali Hameed sent an email in support of funding to repair the LACC.
23. Abrar Gadoush sent an email in support of funding to repair the LACC.
24. Michael Abegg sent an email in support of funding for the Estrella Civic Space.
25. Frank Dever sent an email in support of funding for the Estrella Civic Space.
26. Tammy Menjiver sent an email in support of funding for the Estrella Civic Space.
27. Angel Porchas sent an email in support of funding for the Estrella Civic Space.
28. Tony Sample sent an email in support of funding for the Estrella Civic Space.
29. Rebecca Parrera sent an email in support of funding for the Estrella Civic Space.
30. Kristen Browne sent an email in support of funding for the Estrella Civic Space.
31. Margaret Shalley sent an email in support of funding for the Estrella Civic Space.
32. Diana Aspresa sent an email in support of funding for the Estrella Civic Space.
33. Jennifer Tieman sent an email in support of funding for the Estrella Civic Space.
34. Dean Chiarelli sent an email in support of funding for the Estrella Civic Space.
35. Matt Rysdyk sent an email in support of funding for the Estrella Civic Space.
36. Brenda Thomson sent an email in support of funding for the Arizona Jewish Historical Society and the project to build the Holocaust Education Center in Downtown Phoenix.
37. Brett Berger sent an email in support of funding to add pickleball courts at Desert Foothills Park.
38. Slade E. Smith sent an email in opposition to the \$7 million allocated to Heat Resiliency in the current bond recommendation and believes that the amount needs to be increased due to Phoenix's severe and worsening urban heat island effect.
39. Jillian Donegan in support of funding for the Garment League.
40. Donna Williams sent an email in support of full funding for the Children's Museum of Phoenix Expansion.

41. Nick Reed sent an email in support of funding for the Children's Museum of Phoenix Expansion.
42. Allison Otu sent an email in support of full funding for the Children's Museum of Phoenix Expansion.
43. Colin Seale sent an email in support of full funding for the Children's Museum of Phoenix Expansion.
44. Jaered B. Werre sent an email in support of adding solar powered charging stations and more public restroom availability around the city.
45. Daniel Clark sent an email in support of all sustainability and homelessness programs identified in the GO Bond.
46. Sara Richter sent an email in support of funding the entire \$5 million for Historic Preservation.
47. Mike Fornelli sent an email in support of funding for Expansion of The Parsons Center for Health and Wellness.
48. Tom Simplot sent an email in support of funding for Expansion of the Parsons Center for Health and Wellness.
49. Will Greene sent an email in support of full funding for Vision Zero and Transportation 2050 Mobility programs and would like to see \$1 million added for affordable housing and would like heat resiliency items funded.
50. Iris Oveido sent an email in support of full funding for Vision Zero and Equity-Based Transportation Mobility programs.
51. Alejandro Oviedo-Wyke sent an email in support of full funding for Vision Zero and Equity-Based Transportation Mobility programs.
52. Kevin Leyva sent an email in support of full funding for Vision Zero and Equity-Based Transportation Mobility programs.
53. Daniel Williams sent an email in support of full funding for Vision Zero and Equity-Based Transportation Mobility programs.
54. November Masinelli sent an email in support of full funding for Vision Zero and Equity-Based Transportation Mobility programs.
55. Connor sent an email in support of full funding for Vision Zero and Equity-Based Transportation Mobility programs.
56. Jessica Leach, Executive Director of the Southwest Center, provided letters in support of The Parsons Center for Health and Wellness from U.S. Senator Krysten Sinema and U.S. House Representative Ruben Gallego. The letters are attached.
57. Terry Benelli, Executive Director of LISC sent a letter in support of full funding for Vision Zero and Equity-Based Transportation Mobility programs. The letter is attached.

58. Cory B. Kincaid, President of Urban Phoenix Project Foundation sent a letter in support of full funding for Vision Zero and Equity-Based Transportation Mobility programs. The letter is attached.

Voicemail

There were no voicemail comments.

Social media statistics from Oct. 22 to Nov. 4, 2022

6 City of Phoenix Facebook Posts

- 18 Likes
- 2 Shares
- 5 Comments
- 700+ views

6 City of Phoenix Tweets (across two City accounts)

- 1,836 Views
- 20 Likes
- 4 Retweets
- 0 Comments
- 1,111 views

2 City of Phoenix YouTube Videos

- 500 views

Respectfully submitted,

Kari Lambert
Administrative Assistant I

KYRSTEN SINEMA
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COMMITTEES

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URBAN AFFAIRS

COMMERCE, SCIENCE, AND
TRANSPORTATION

HOMELAND SECURITY AND
GOVERNMENTAL AFFAIRS

VETERANS' AFFAIRS

United States Senate

October 31, 2022

Sharon Harper
Phoenix GO Bond Executive Committee Chair
Phoenix City Council Chambers
200 W Jefferson St.
Phoenix, AZ 85003

Ms. Sharon Harper:

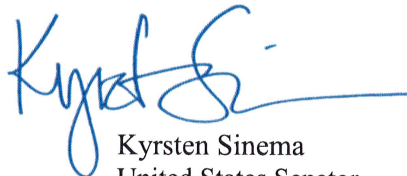
I am providing this letter to the 2023 Phoenix General Obligation (GO) Bond Program Executive Committee on behalf of the Southwest Center, who aims to expand The Parsons Center for Health and Wellness with funding appropriated by the Phoenix City Council.

The Southwest Center is one of Arizona's largest clinics serving queer and LGBTQ+ individuals, people of color, and those affected by HIV. The center frequently collaborates with community organizations and government agencies to provide affirming, inclusive and barrier-free medical healthcare, mental healthcare, and wrap-around services to those who are most marginalized in our community. With approximately half of their clients living at or below the federal poverty level, the need is great and continues to increase. A new expansion of the Southwest Center's clinic that opened in June 2022 is already nearly at capacity with new providers, and the center still maintains a growing list of individuals who need and are waiting for healthcare services.

Funding through the City's 2023 GO Bond Program would create an additional 3,000 sq. ft. in clinic space, group therapy, and education rooms, and space for workforce development and housing assistance programs that serve not only the Southwest Center's clients, but also those reached by other building tenants, *Valleywise Community Health Center* and the *one-in-ten* LGBTQ+ youth organization. Moreover, it will not require ongoing operations and maintenance support from the city.

This project is important to our LGBTQ+ community and supports the Phoenix Fast-Track Cities Initiative's objectives by increasing HIV testing, prevention, and linkage to care services. It connects people to healthcare, mental healthcare, housing, employment, and more. In accordance with all existing agency rules, regulations, and ethical guidelines, we respectfully ask that you give this proposal full and fair consideration as you make this important funding decision.

Sincerely,



Kyrsten Sinema
United States Senator

RUBEN GALLEGO

7TH DISTRICT, ARIZONA

COMMITTEES:

ARMED SERVICES

SUBCOMMITTEES:

CHAIRMAN, INTELLIGENCE
AND SPECIAL OPERATIONS
TACTICAL AIR AND LAND FORCES

NATURAL RESOURCES

SUBCOMMITTEES:

INDIGENOUS PEOPLES OF THE U.S.
NATIONAL PARKS, FORESTS,
AND PUBLIC LANDS

VETERANS AFFAIRS

SUBCOMMITTEES:

ECONOMIC OPPORTUNITY

Congress of the United States
House of Representatives
Washington, DC 20515-0307

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PHOENIX, AZ 85006-2481
(602) 256-0551

October 31, 2022

Phoenix GO Bond Executive Committee Members
c/o Phoenix City Manager's Office
200 W Washington Street, 12th Floor
Phoenix, AZ 85003

To the Members of the Executive Committee:

I write in support of expanding the Southwest Center for HIV/AIDS to better serve vulnerable members of our community. As you discuss funding priorities through Phoenix's 2023 General Obligation Bond program, I request full and fair consideration of providing additional funding to the Southwest Center.

During a recent visit, I saw first-hand the life-saving work of the Southwest Center, including mental health care, primary care, and case management for low-income community members and individuals living with HIV. These services are often provided at no-cost/low-cost, allowing patients to thrive in their daily lives without concerns around cost-sharing.

This visit also highlighted the urgent need to expand these life-saving services as the mission of the Southwest Center has outgrown their physical capacity. Safe and welcoming spaces, like the Southwest Center, are becoming all too rare, leaving residents living with HIV, and particularly LGBTQ community members, with few options to receive health care with dignity and sensitivity to their unique circumstances.

The health and well-being of all members of our community are vital for a healthy and growing region. The leaders and voters in the City of Phoenix have an opportunity to extend their commitment to eradicating HIV and treating those living with it with the compassion they deserve.

RUBEN GALLEGO

7TH DISTRICT, ARIZONA

COMMITTEES:

ARMED SERVICES

SUBCOMMITTEES:

CHAIRMAN, INTELLIGENCE
AND SPECIAL OPERATIONS
TACTICAL AIR AND LAND FORCES

NATURAL RESOURCES

SUBCOMMITTEES:

INDIGENOUS PEOPLES OF THE U.S.
NATIONAL PARKS, FORESTS,
AND PUBLIC LANDS

VETERANS AFFAIRS

SUBCOMMITTEES:

ECONOMIC OPPORTUNITY

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House of Representatives
Washington, DC 20515-0307

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DISTRICT OFFICE:

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I request the Executive Committee's full and fair consideration, in accordance with all relevant agency guidelines.

Sincerely,



Ruben Gallego (AZ-07)
Member of Congress



November 7, 2022

**GOPHX 2023 GO Bond Program
Executive Committee**

Dear Chairperson Harper, Streets & Storm Drainage Subcommittee Chair Martin, and Members of the Phoenix 2023 GO Bond Program Executive Committee:

On behalf of LISC Phoenix, I strongly urge you to vote to recommend to the Phoenix City Council fully-funded, life-saving Vision Zero and Equity-Based Transportation Mobility programs through a 2023 General Obligation Bond package, as recommended by the Streets & Storm Drainage Subcommittee.

These programs have the potential to save lives through the implementation of roadway safety countermeasures which address locations and behaviors related to fatal and serious injury accidents, as well as support historically-disadvantaged communities in which quality access to safe transportation options is currently substandard or nonexistent. In addition, they will have the effect of creating more safe, holistic, and seamless connectivity to public amenities, workplaces, homes, schools, entertainment hubs, and other transportation facilities; and providing key infrastructure improvements which will directly and positively affect the livelihoods of some of the most vulnerable populations in the Phoenix Metro region.

Bicycle and pedestrian safety measures have increasingly come into question as studies have shown more than 100 pedestrians and cyclists die every year in vehicle-involved crashes in metro Phoenix. Despite efforts from some commuters to avoid certain areas, data indicates fatalities have occurred at hundreds of intersections across the region since 2010 on roads with bike lanes and sidewalks. According to the Maricopa Association of Governments, in 2019 there were 940 motor vehicle crashes involving bicycles which resulted in injury, 19 of which were fatal. For pedestrians, there were 1,251 which resulted in injury and 136 which were fatal that same year. Fatalities increased by 57% from 2009-2019; in 2020, motorist deaths in Phoenix increased 30% from 2019; and just in the first six months of 2021, four cyclists and 52 pedestrians were killed in traffic accidents alongside 58 motorists. More than 220 pedestrians were killed on Arizona roads in 2020, according to the National Highway Traffic Safety Administration, and the state had the sixth-highest pedestrian fatality rate, with about three pedestrian deaths per 100,000 people. More must be done to not only help educate people, but create a built environment dedicated to increasing safety to bring those numbers down.

Access to reliable, functional, safe, multi-modal, and above all else, equitable transportation options are crucial for at-risk populations and communities in need to thrive and meet livability demands brought on by increasingly-limited resources due to financial constraints amidst economically challenging times. Now more than ever, public entities need to display the resolve and courage to take on the shared responsibility of providing the vital infrastructure to address these disparities and make up for past shortfalls. We at LISC Phoenix are a willing participant in this effort, but we cannot accomplish it without the partnership of the government sector. We believe the City of Phoenix's GO Bond Program has the potential to be a lifeline towards meeting these accessibility goals, and encourage you all to support the full funding of such life-saving programs as Vision Zero and Equity-Based Transportation Mobility to do so.

Sincerely,

A handwritten signature in cursive script that reads "Terry Benelli".

Terry Benelli – Executive Director
LISC Phoenix

Nov 3, 2022

GO Bond Executive Committee
City of Phoenix
200 W. Washington Street
Phoenix, Arizona 85003

Please Vote to Fully Fund Vision Zero and Equity Based Transportation Mobility

Chairwoman Harper and members of the Committee,

It is with great concern that I am writing you in regards the state of prioritization and funding that has been discussed in the most recent Executive Committee meeting on October 31. Contrary to the recommendations of the Streets and Storm Drainage subcommittee, and in direct opposition to the public comments and sentiments expressed in those hearings, there are drastic reductions being proposed to Vision Zero and Equity Based Transportation Mobility funding. I am writing you today to urge you to vote to fully fund both critical and lifesaving measures as part of the final recommendations for the bond.

There can be no higher priority than reducing death in our community resulting from poorly designed and implemented infrastructure. This bond provides a rare opportunity to demonstrate a commitment to addressing this failure and is a suitable application of taxpayer funds sourced across the city. To prioritize infrastructure investments for newly built or unbuilt parts of the city while neglecting to fix existing life-threatening conditions for long-time residents is unjust. How much longer would you suggest these communities wait for these deadly streets to be fixed? And if a rare bond issuance is not the right time, just when is, and how much death must we endure to reach it?

Of additional concern is the disingenuous way these prioritization changes have come about – ignoring the process and public input, robbing the community of its voice, and delegitimizing the work of those involved. The Streets and Storm Drainage subcommittee did its job. It made the hard calls on what to prioritize, what to phase, and what to fund. It did so openly and while receiving and listening to public input. By voting to fully fund Vision Zero and Equity Based Transportation Mobility the Executive Committee can demonstrate that it takes public input seriously, respects the processes communicated to the public for this bond issuance, and above all, takes the responsibility to prioritize human life over property seriously.

Sincerely,



Cory B. Kincaid | President



Urban Phoenix Project Foundation